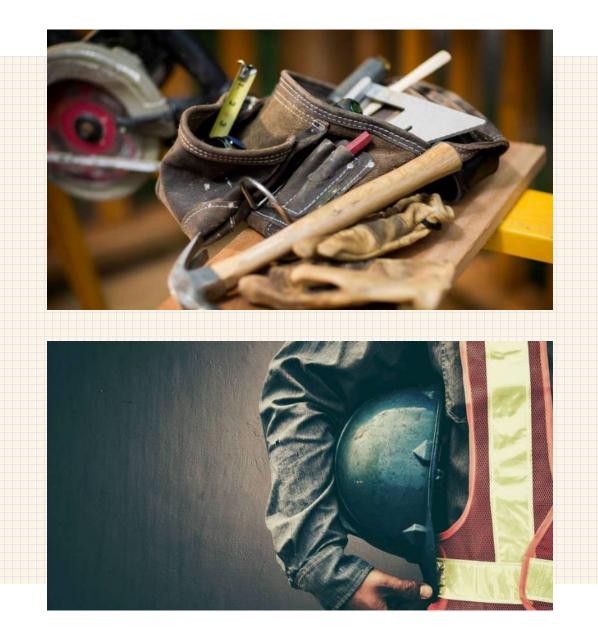


# Columbia Community Land Trust

STRATEGIC PLAN

2025-2028



#### Introduction

The CCLT has survived, prospered and is in position to scale for growth. The CCLT must learn from its past , be aware of our present environment and prepare for future challenges and opportunities. We must develop a 100-year organization.



#### **Primary Outcomes**





- The CCLT fulfills its obligations as a subrecipient of City of Columbia ARPA funds.
- The CCLT will reestablish strategic partnerships with the city, local banks and donors to foster a fully functioning CLT with independent and sustainable governance and operations.
- The CCLT is fiscally sound and maintains a growing and diversifying portfolio of revenue.
- The CCLT has an expanding portfolio of permanently affordable housing with successful program participants.

The CCLT fulfills its obligations as a subrecipient of City of Columbia ARPA funds.

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OUTCOMES AND MEASURES



#### Outcome





 In 36 months, Create permanently affordable housing units for citizens of Columbia, Missouri in impacted populations and disproportionately impacted communities.



#### **Outcome measures**





- 3 or more permanently affordable housing units built, acquired or rented by the end of 2026.
- 3 or more Land Leases signed
- Demographics served recorded.

The CCLT will reestablish strategic partnerships with the city, local banks and donors to foster a fully functioning CLT with independent and sustainable governance and operations

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OUTCOMES AND MEASURES



#### **Outcomes**





- Negotiate with the city to establish a formal quasi-government partnership agreement like Regional Economic Development Inc (REDI).
- Meet with CCLT friendly banking institutions like Central bank and First Mid Bank and Trust to create a working relationship for future funding of CCLT projects via fundraising, CRA participation and leveraging existing funds.



#### **Outcome measures**



The CCLT is fiscally sound and maintains a growing and diversifying portfolio of revenue

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OUTCOMES AND MEASURES



# **Outcomes**

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## **Outcomes Measures**



The CCLT has an expanding portfolio of permanently affordable housing with successful program participants.

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OUTCOMES AND MEASURES



# **Outcomes**

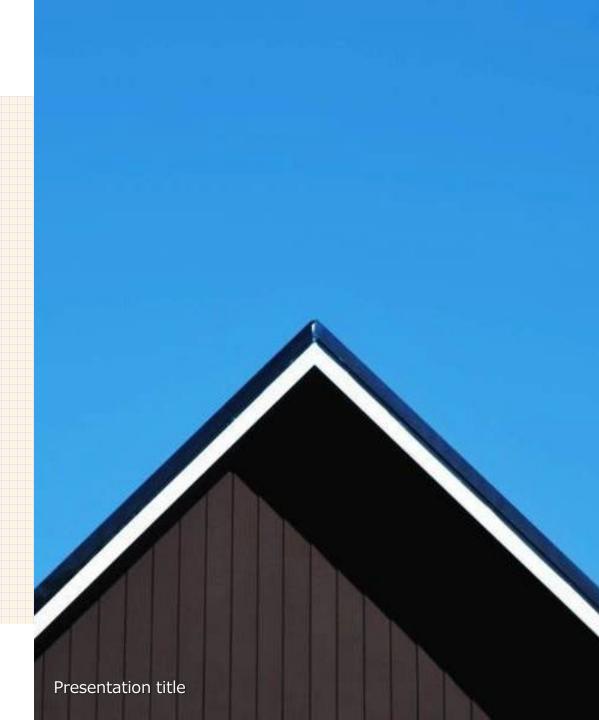
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## **Outcomes Measures**





# Housing: Where jobs sleep at night.

UNKNOWN