



# Columbia Community Land Trust

STRATEGIC PLAN

2025-2028



## Introduction

**The CCLT has survived, prospered and is in position to scale for growth. The CCLT must learn from its past , be aware of our present environment and prepare for future challenges and opportunities. We must develop a 100-year organization.**






# Primary Outcomes

- The CCLT fulfills its obligations as a subrecipient of City of Columbia ARPA funds.
- The CCLT will reestablish strategic partnerships with the city, local banks and donors to foster a fully functioning CLT with independent and sustainable governance and operations.
- The CCLT is fiscally sound and maintains a growing and diversifying portfolio of revenue.
- The CCLT has an expanding portfolio of permanently affordable housing with successful program participants.





# The CCLT fulfills its obligations as a subrecipient of City of Columbia ARPA funds.

OUTCOMES AND MEASURES





# Outcome

- In 36 months, Create permanently affordable housing units for citizens of Columbia, Missouri in impacted populations and disproportionately impacted communities.








## Outcome measures

- 3 or more permanently affordable housing units built, acquired or rented by the end of 2026.
- 3 or more Land Leases signed
- Demographics served recorded.





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**OUTCOMES AND MEASURES**





# Outcomes

- **Negotiate with the city to establish a formal quasi-government partnership agreement like Regional Economic Development Inc (REDI).**
- **Meet with CCLT friendly banking institutions like Central bank and First Mid Bank and Trust to create a working relationship for future funding of CCLT projects via fundraising, CRA participation and leveraging existing funds.**








# Outcome measures

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**The CCLT is fiscally sound and maintains  
a growing and diversifying portfolio of  
revenue**

**OUTCOMES AND MEASURES**





# Outcomes

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# Outcomes Measures







**The CCLT has an expanding portfolio of permanently affordable housing with successful program participants.**

**OUTCOMES AND MEASURES**



# Outcomes

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# Outcomes Measures

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# Housing: Where jobs sleep at night.

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