



Capital Improvement Projects

For Fiscal year ending September 30th, 2027



Capital Improvement Program

Photo Credit: Chrissy Daingerfield, Capture CoMo 2026

What is a Capital Improvement Program?

The City of Columbia's Capital Improvement Program (CIP) is a multi-year plan for capital investments in the City's infrastructure, facilities, and equipment. It is designed to address the challenges of supporting future infrastructure needs, while also addressing the City's current facility requirements. It includes items such as roads, bridges, sidewalks, public utilities, drainage projects, recreational facilities, buildings, and equipment. A CIP is important because it connects city development, comprehensive plans, and financial plans. Projects within the CIP are intended to reflect the community's values and goals, and also the overall policy goals of the City Council, including existing city-wide long range plans.

Columbia's City Charter provides policy for the Manager to follow in developing a CIP:

"The City Manager shall also secure an estimate of all capital projects pending and those which it is recommended should be undertaken (a) within the budget year, and (b) within the next five (5) succeeding years. In preparing the budget, the city manager shall review and may revise the estimates, as the manager may deem necessary."

Article 5, Section 35

The City of Columbia's master plans are the basis for the CIP. Columbia has several master plans designed to reflect the long-term needs and goals of each department. These plans are formulated to establish long term development plans that reflect Council policies. These long term plans are periodically revised and updated to reflect the City's changing needs. The CIP is meant to contain projects that fulfill these long-term needs and goals.

City of Columbia Master Plans

- Community Development Department Master Plans
 - Sidewalks
 - Bicycles
 - Columbia Imagined: The Plan for How We Live and Grown
 - 2040 Long Range Transportation Plan
 - Metro Greenbelt/Trails
 - CATSO Major Roadway Plan and Transportation Improvement Plan
- Fire Master Plan
- Airport Master Plan
- Parks and Recreation Master Plan
- Transit: Long Range Plan, Para-Transit, CBD
- Wastewater and Storm Water Integrated Management Plan
- Water and Light
 - Electrical distribution
 - Water distribution
 - Water system
- COLT (Railroad)
- Downtown Columbia Charrette Report (2010)

How is the CIP Document organized?

The CIP Document is grouped by department and includes a department narrative, a cover page with actuals from prior two years, anticipated current year, and proposed upcoming year, and report pages for all projects planned within the next five years. Each narrative includes information on what projects are upcoming, an update on current projects, and details on how projects in the department are funded.

The cover page includes information on the upcoming fiscal year as well as the prior three years. A graph shows the life-to-date authority compared to the actual expenditures, per department. Capital Improvement Projects are budgeted life-to-date, which means that authority budgeted in one fiscal year may be spent in another fiscal year. Directly below the graph is the data that feeds the graph. The information here shows the life-to-date authority, or appropriation. The table shows the expenditures in three categories: Prior Year Expenditures, Current Year Expenditures, and Encumbrances. The Total Remaining Authority by year is the Life-to-Date Appropriation less those three expenditures. The amount in the Proposed FY 26 column reflects the remaining authority, plus the total amount of appropriations planned for FY 26. The Fiscal Impact section of the summary page details the planned funding sources for FY 26 – where relevant, a pie graph is featured.

The report pages include information such as the name of the project, status, ward, fiscal year construction begins, the total amount appropriated, amount spent to date, funding still needed, and any amounts that are unfunded and/or will require passage of a future ballot in order to be funded and proceed. If a funding source shows a negative amount, it is likely that the negative amount was transferred to another project.

How is the CIP developed?

The CIP begins as a planning document, which gives the City an opportunity to prioritize and coordinate existing and future capital project needs. It is prepared under the direction of the City Manager with the assistance of the Planning and Finance Departments. The City staff review of capital projects has proven to be almost a year-round process, with all city departments continually reexamining and prioritizing their capital needs. However, the capital financing process is most involved from January through May each year. During this period City staff is responsible for compiling project needs, reviewing cost estimates, identifying financing options and planning a program schedule. Meetings are scheduled with each department to review, add, modify and prioritize all project requests. The Planning and Zoning Commission are invited to review the CIP Dashboard in June. The proposed CIP is considered by City Council during the annual budget process. Following approval from the Council, it then becomes a financial document so the City can determine capital projects that are within its current and future fiscal capacity. A summary of the CIP process is provided:

Schedule	Task
January	Projects are discussed within departments
February	Project priorities are discussed between departments and City administration
March	Final project requests are submitted by departments
March/April	Requests are reviewed by the City Manager and updated online on the CIP Dashboard.
June/July	The Planning & Zoning Commission reviews the CIP Dashboard.
July	Public hearing is held on the CIP. A five year CIP, with funding needs, is presented to Council with the budget document and the public is given the opportunity to comment.
August	Budget hearings are held. The public has additional opportunities to comment.
September	Budget hearing incorporating final revisions and adoption of yearly CIP with approved adjustments. Revised CIP document is prepared to reflect any changes made during the budget process.

Deciding which CIP projects to move forward and determining project timing are both very important to serving the needs of the City of Columbia. During the initial stages of the annual CIP process, departments prioritize CIP project requests based on six different categories ranging from Urgent to Deferrable. Using common criteria for determining and prioritizing CIP projects is critical to formulating long-term and short-term plans that reflect the City's values and goals.

Various citizen committees may be formed and appointed by the Council to evaluate projects to be funded through proposed ballot issues. A recent example was the committee formed to assist with passage of the Transportation Sales Tax issue approved by voters in November 2005, which included a list of priority projects to be funded by this tax as part of the CIP.

How are projects in the CIP funded?

The City of Columbia Finance Department evaluates the City's ability to pay for proposed capital projects. This is accomplished by reviewing past revenue and expenditure trends, as well as forecasting future revenues and expenditures for the course of the CIP period. The purpose of this process is to determine the amount of revenue, reserves, and fund balances available from existing sources to pay for capital investments to meet community needs. The following is a list of funding sources for City of Columbia CIP:

Capital Improvement Sales Tax

The City of Columbia uses the Capital Improvement Sales Tax (CIST) to meet capital needs for Public Safety and Transportation. This is a temporary one-quarter cent (0.25%) sales tax which was first approved in 1991 and must be approved by voters to be extended. In August 2024, voters approved the extension of the sales tax which will expire on December 31, 2035.

Parks Sales Tax

Columbia voters approved a one-quarter cent (0.25%) Parks Sales Tax in April, 2000. Half of this tax, or one-eighth cent (0.125%), is a permanent tax to support operational costs as well as limited capital projects. The remaining one-eighth cent is temporary and must be presented to the voters to be extended. This temporary portion has been used for capital projects, including construction of new parks and trails. The current one-eighth temporary tax was extended by voters in November 2021, for ten years, and will expire March 30, 2032.

Development Charges

When a building permit is issued for new construction, the City of Columbia assesses a fee, currently \$0.50 per square foot. Revenue from this fee is used for construction of collector and arterial streets.

County Revenue

This revenue originates with Boone County's one-half cent (0.50%) sales tax for road and bridge maintenance. Boone County has agreed to share a portion of the revenue with local municipalities. The City of Columbia utilizes this funding source to improve, maintain, construct, and repair city streets and roads. This County tax was renewed by voters in 2018 for a 10-year period, and expires in 2028.

Transportation Sales Tax Fund

This fund accounts for the City's one-half cent (0.50%) sales tax used to fund transportation-related projects. Examples include the public mass transportation system, construction and maintenance of streets, roads, bridges, and airports, to the extent of tax revenues.

Designated Loan Fund

This fund includes monies set aside to provide loans to various Enterprise and Special Revenue Funds.

Public Improvement Fund

The Public Improvement Fund was established to account for and disburse the portion of 1% General Revenue sales tax proceeds which have been allocated for the Capital Improvement Plan. The fund receives a portion of the city sales tax and is allocated for a wide range of public improvements to the City which includes general government projects. The amount of the one cent General Fund Sales Tax allocated to capital improvements from FY 01 to FY 19 was 4.1%. In FY 20, City Council approved an amendment to reallocate 2.1% of the General Sales tax back to the General Fund. In FY 26, there will be no additional allocation to the Public Improvement Fund.

Bond Funds

Utility funds (Water, Electric, and Sewer) may obtain voter approval for bond issues to help finance their capital project needs.

Enterprise Revenue

Enterprise Funds (Railroad, Water, Electric, Airport, Solid Waste, Sewer, Storm Water, Transit, and Parking) generate their own revenue which may be used to finance their capital project needs.

Budgeting for CIP

In a municipal budget, CIP revenues and budgeted expenditures almost never match in a given year because of the way those projects are funded, timed, and accounted for. The budget reflects appropriation authority (what can be spent) rather than a cash-in/cash-out match for that single year. Here are several considerations when budgeting for capital projects:

1. Projects Span Multiple Fiscal Years

- Capital projects often take years to plan, design, bid, and build.
- The **full project cost** may be appropriated in one year, but the **actual spending** happens over several years.
- In early years, you might see high budgeted expenditures but only partial revenue received (or vice versa).

2. Different Timing of Revenue vs. Spending

- Revenue sources (like grants, bonds, or dedicated sales taxes) may be received **upfront**, **mid-project**, or even **after completion** through reimbursements.
- For example, a federal transportation grant may only reimburse expenses after the City spends the money. This means expenditures happen before the matching revenue shows up.

3. Use of Fund Balances and Reserves

- Some projects use **fund balances** from prior years (unspent revenues that have been saved for the project).
- Those funds show up as expenditures in the current year but **not** as current-year revenue because the money was collected in a prior budget.

4. Bond Financing and Debt Proceeds

- When a project is funded by bonds, the **proceeds** from the bond sale are recorded as revenue in the year issued, but the **debt payments** occur over decades.
- This makes revenue appear much higher in the bond year, but much lower in subsequent years while spending still happens.

5. Grants and Intergovernmental Agreements

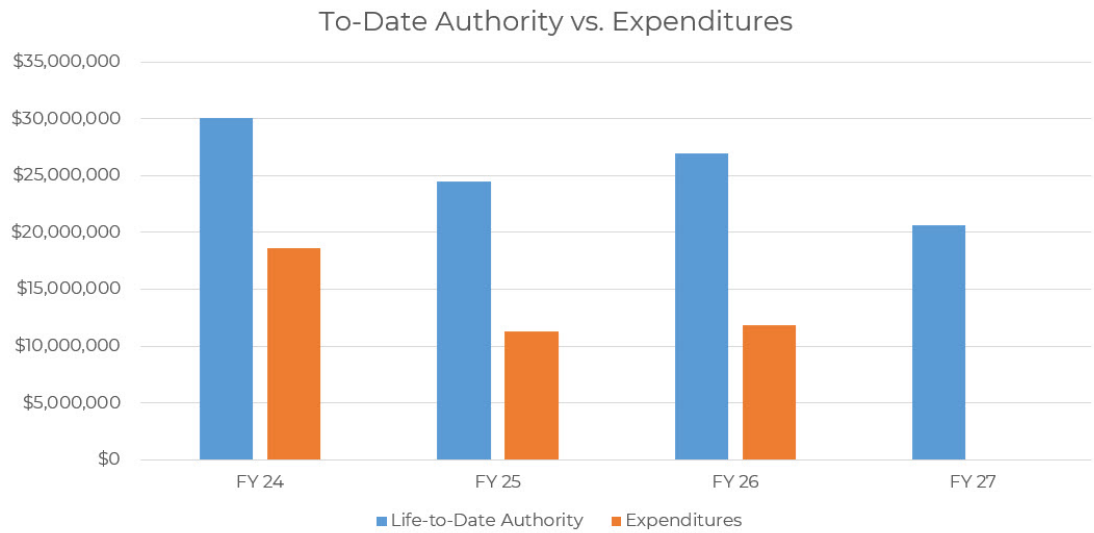
- Many capital projects rely on grants that require timing-specific matches or reimbursement.
- A mismatch occurs if the grant award year doesn't align with the actual construction year.

General Government Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 44008810



Capital Projects Authority

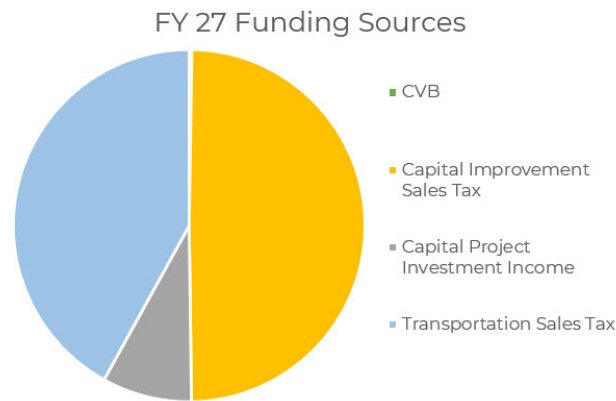
	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$30,038,475	\$24,523,867	\$26,957,884 *	\$20,635,891 ***
Prior Year Expenditures	\$18,023,883	\$10,490,974	\$10,215,029 *	
Current Year Expenditures	\$571,558	\$806,247	\$1,660,020 **	
Encumbrances	\$188,747	\$1,352,532	\$502,111 *	
Total Remaining Authority	\$11,254,287	\$11,874,114	\$14,580,724	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$6,055,167

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

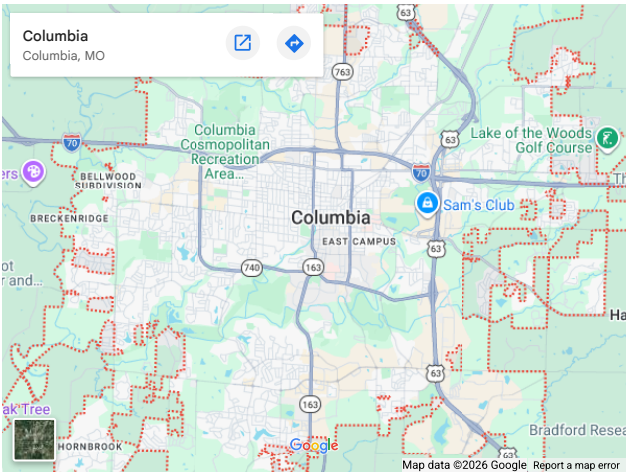
Fiscal Impact

Projects planned in FY 27 are funded through the Convention and Visitors Bureau, Capital Improvement Sales Tax, Capital Project Investment Income, and Transportation Sales Tax. Projects include maintenance to public buildings, salt storage at the Municipal Service Center South, and Grissum Renovations.



Public Buildings Major Maintenance Renovation - 00021

General Government - Capital Improvement Project



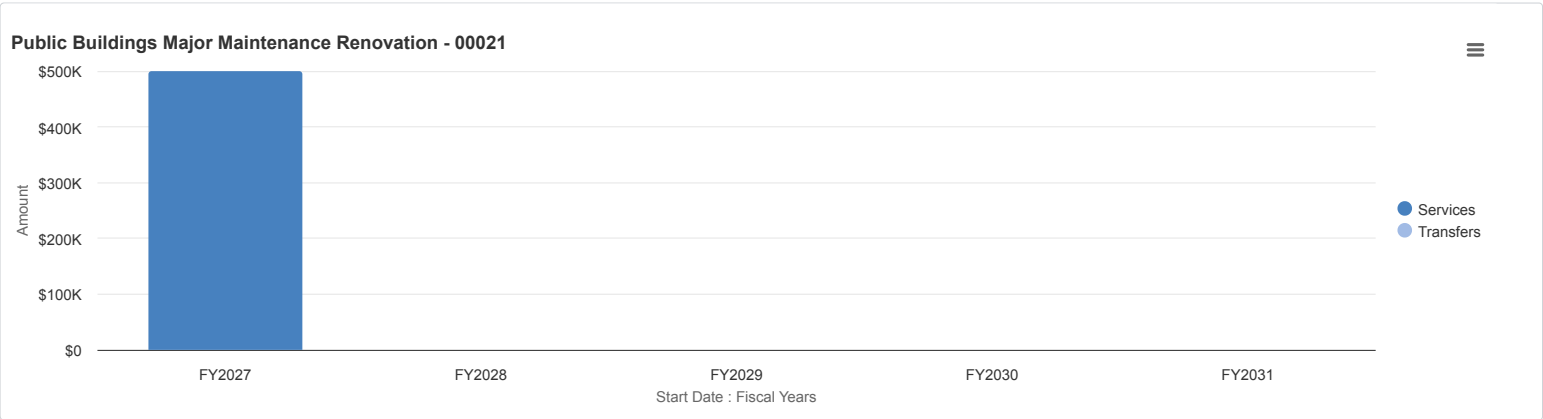
Project Details

- **Project Description:** Funding for major work needed on City-owned buildings.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,059,033
- **Needs Appropriated:** \$500,000
- **Actual Budget:** \$2,059,033
- **Prior Year Ending Balance:** \$1,372,984
- **Project Funding Sources:** Capital Project Investment Income.

Future Appropriations



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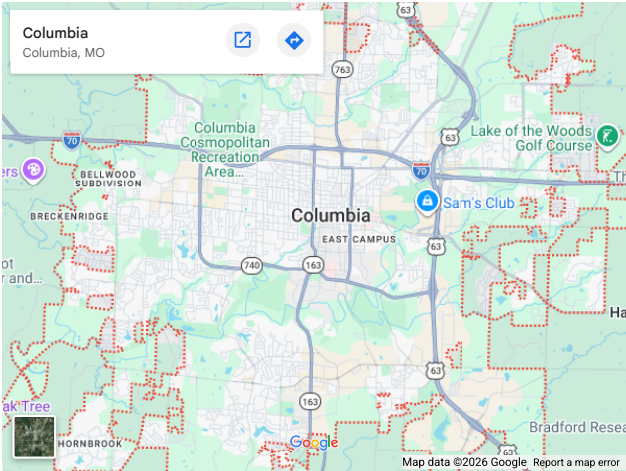
Annual Project Expenditures

Public Buildings Major Maintenance Renovations - 00021

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$20,000	\$0	\$289,000	\$0	\$88,000
TOTAL	\$20,000	\$0	\$289,000	\$0	\$88,000

Additional Salt Storage Building - 00632

General Government - Capital Improvement Project



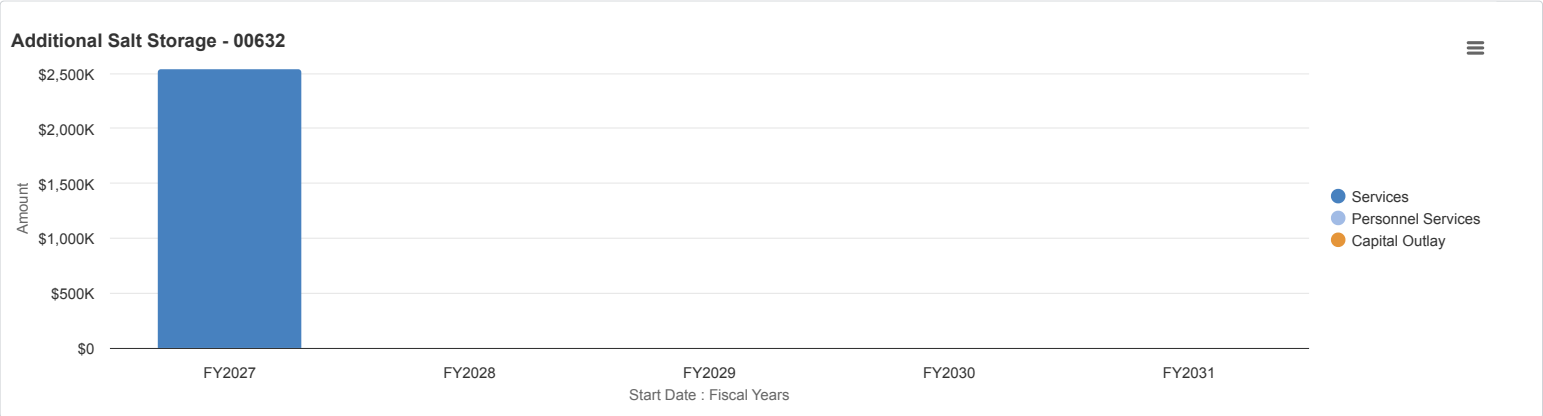
Project Details

- **Project Description:** Land purchase and additional salt dome in the south west portion of Columbia. Will be located on a site where fueling, and PW facilities to be added to create the Municipal Service Center South location.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$6,095,000
- **Needs Appropriated:** \$2,540,167
- **Actual Budget:** \$8,635,167
- **Prior Year Ending Balance:** \$2,876,553
- **Project Funding Sources:** Capital Improvement Sales Tax, Transportation Sales Tax

Future Appropriations



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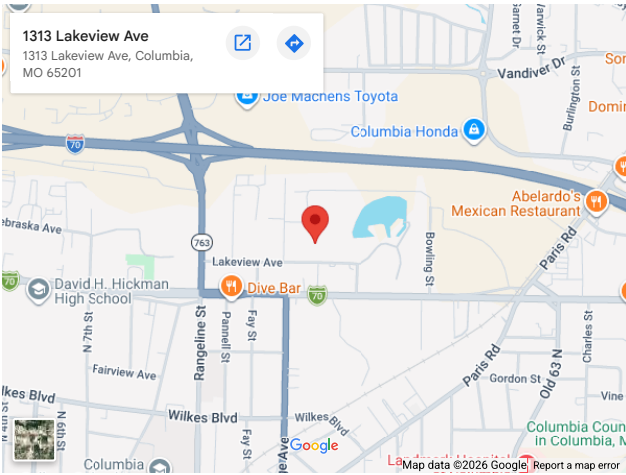
Annual Project Expenditures

Additional Salt Storage Building - 00632

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Capital Projects	\$1,777	\$21,699	\$24,060	\$331,265	\$149,905
TOTAL	\$1,777	\$21,699	\$24,060	\$331,265	\$149,905

Grissum Site & Buildings Renovations - 00659

General Government - Capital Improvement Project



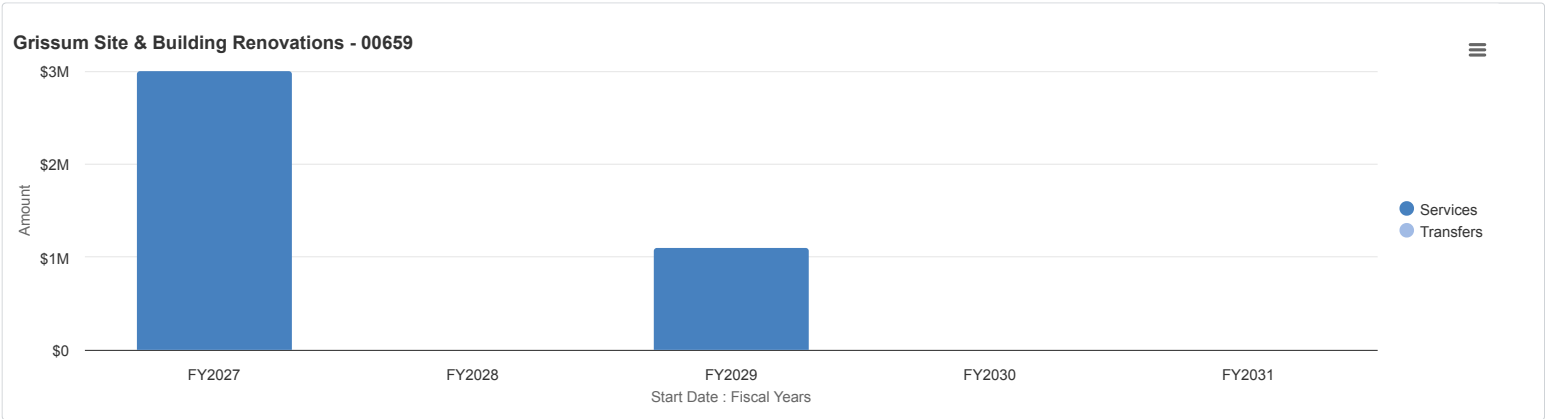
Project Details

- **Project Description:** Renovations to the Public Works Fleet, Street, Traffic & Transit Operations on the Grissum Site.
- **Ward:** 1
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$4,817,690
- **Needs Appropriated:** \$7,500,000
- **Actual Budget:** \$20,435,381
- **Prior Year Ending Balance:** \$4,622,446
- **Project Funding Sources:** Capital Improvement Sales Tax, Missouri Department of Transportation

Future Appropriations



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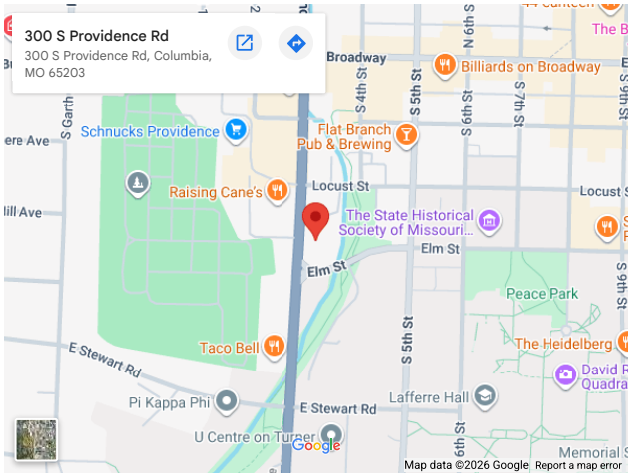
Annual Project Expenditures

Grissum Site & Building Renovations - 00659

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$38,498	\$0	\$27,090	\$10,887	\$16,150
Transfers	\$0	\$0	\$0	\$10,000	\$0
TOTAL	\$38,498	\$0	\$27,090	\$20,887	\$16,150

Walton Building Capital Improvement - 00587

General Government - Capital Improvement Project



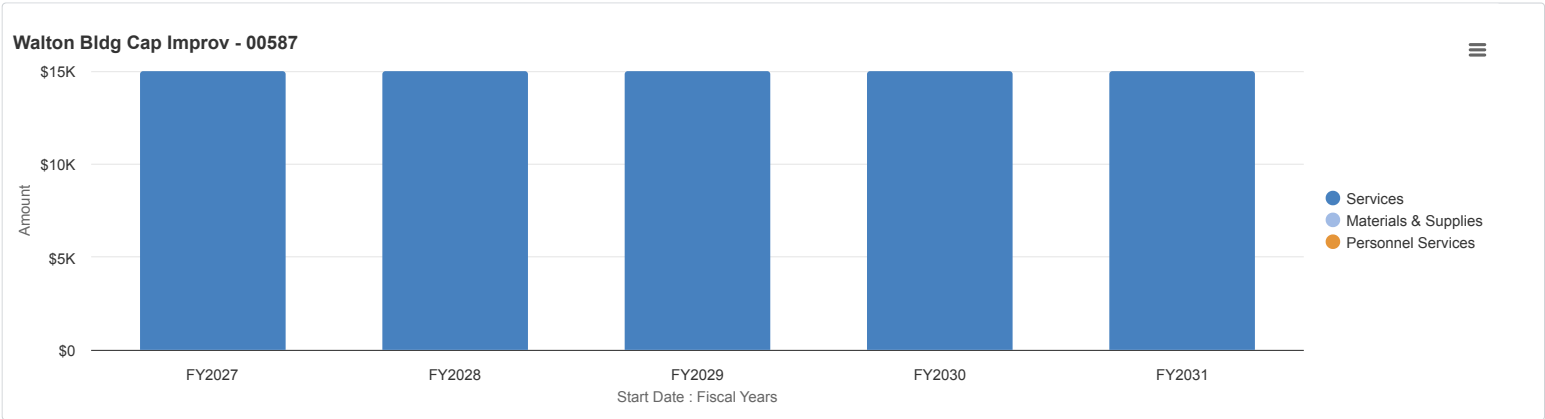
Project Details

- **Project Description:** Major capital improvements at the Walton Building, including parking lot and roof replacement.
- **Ward:** 1
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$767,959
- **Needs Appropriated:** \$75,000
- **Actual Budget:** \$1,610,918
- **Prior Year Ending Balance:** \$76,454
- **Project Funding Sources:** Convention & Visitor's Bureau

Future Appropriations



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Annual Project Expenditures

Walton Bldg Cap Improv - 00587

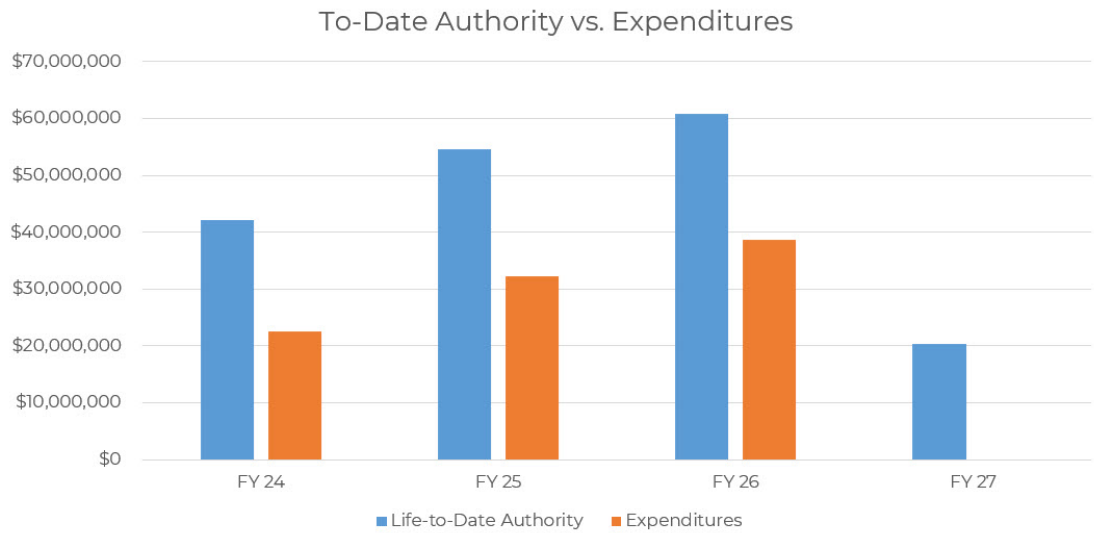
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
WALTON BLDG CAP IMPROV	\$119,363	\$0	\$60,487	\$68,823	\$18,199
TOTAL	\$119,363	\$0	\$60,487	\$68,823	\$18,199

Parks & Recreation Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 44008850



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$42,215,315	\$54,511,806	\$60,748,656	\$20,299,421 ***
Prior Year Expenditures	\$18,298,599	\$24,720,221	\$26,056,286 *	
Current Year Expenditures	\$4,240,109	\$7,549,359	\$12,615,894 **	
Encumbrances	\$8,771,721	\$9,021,098	\$4,687,055 *	
Total Remaining Authority	\$10,904,886	\$13,221,128	\$17,389,421	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$2,910,000

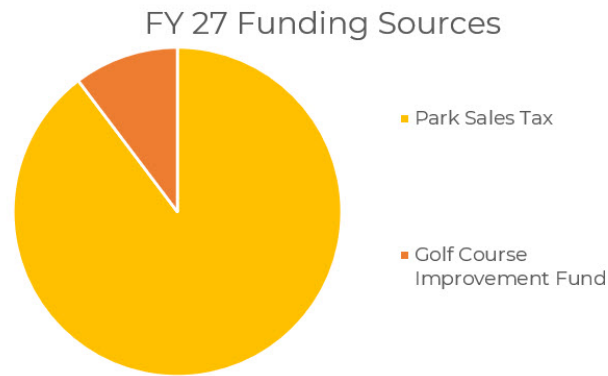
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Parks and Recreation Capital Projects are primarily funded through the Park Sales Tax. This tax was renewed by the voter's in FY 21.

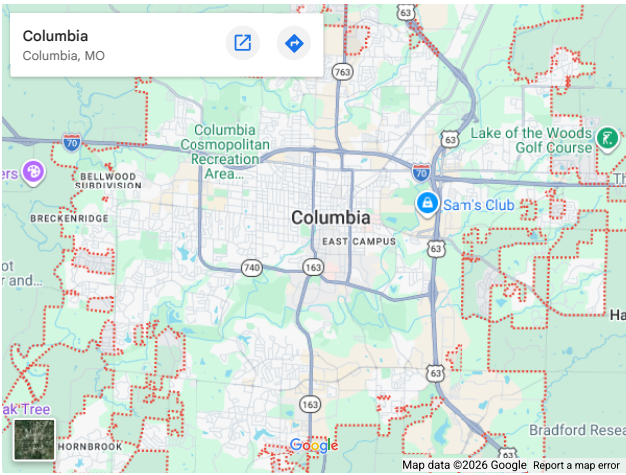
In FY 27, Parks and Recreation is funding \$2,910,000 for fourteen projects, including Golf Course improvements, Northeast Regional Park Development, and Perche Creek Trail Phase 2.

Note: In FY 24, Rec Services and Parks and Recreation capital projects were combined into one fund.



ADA Compliance Phase II - 00663

Parks & Recreation - Capital Improvement Project



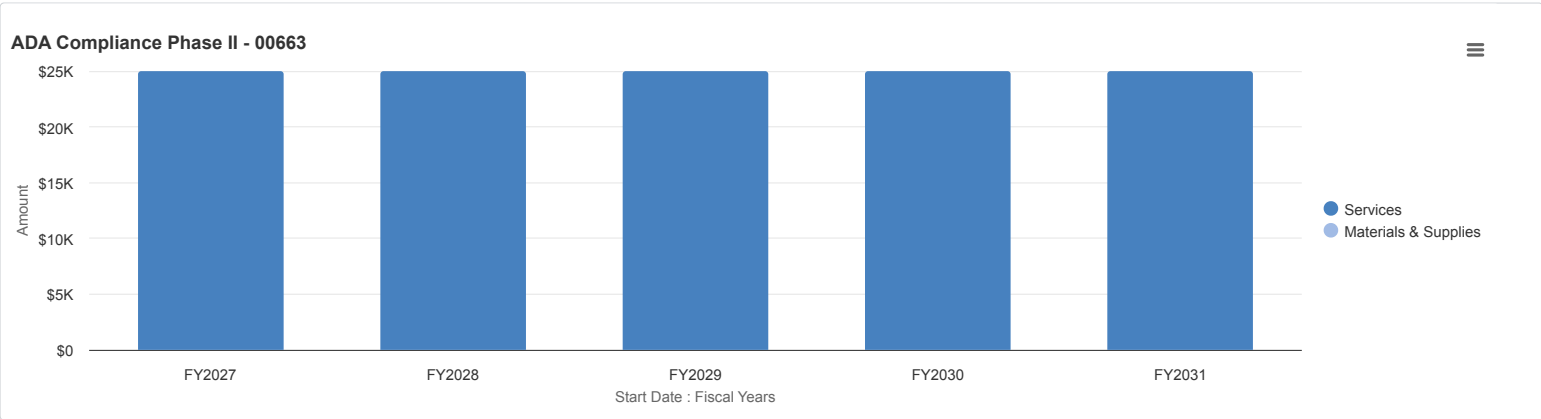
Project Details

- **Project Description:** Bringing existing parks, playgrounds, and Parks & Rec managed facilities into compliance with the Americans with Disabilities Act. Projects based on a report developed by Gerald Morgan, P.A. at MU.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$254,800
- **Needs Appropriated:** \$150,000
- **Actual Budget:** \$404,800
- **Prior Year Ending Balance:** \$25,762
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations



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Annual Project Expenditures

ADA Compliance Phase II - 00663

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$2,981	\$33,802	\$2,693	\$30,641	\$10,925
Materials & Supplies	\$3,006	\$694	\$16,340	\$492	\$0
TOTAL	\$5,987	\$34,496	\$19,034	\$31,133	\$10,925

Albert - Oakland Pickleball Lower Court Resurf - 00971

Parks & Recreation - Capital Improvement Project



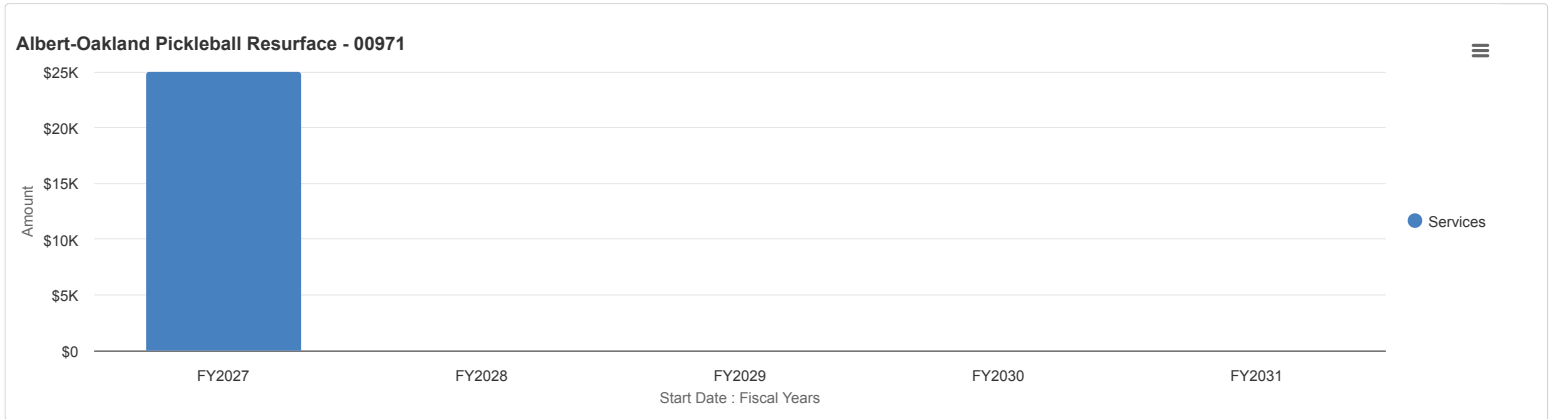
Project Details

- **Project Description:** Resurface lower pickleball courts at Albert-Oakland park to match quality and service life of the new upper courts currently being installed.
- **Ward:** 2
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$25,000
- **Actual Budget:** \$25,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations

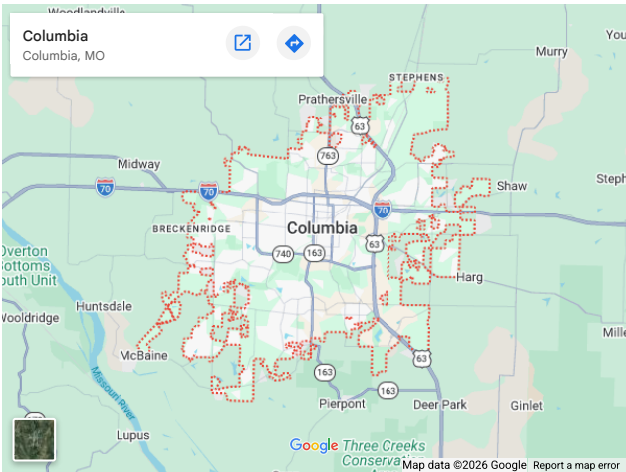


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Annual Land Acquisition & Preservation - 00662

Parks & Recreation - Capital Improvement Project



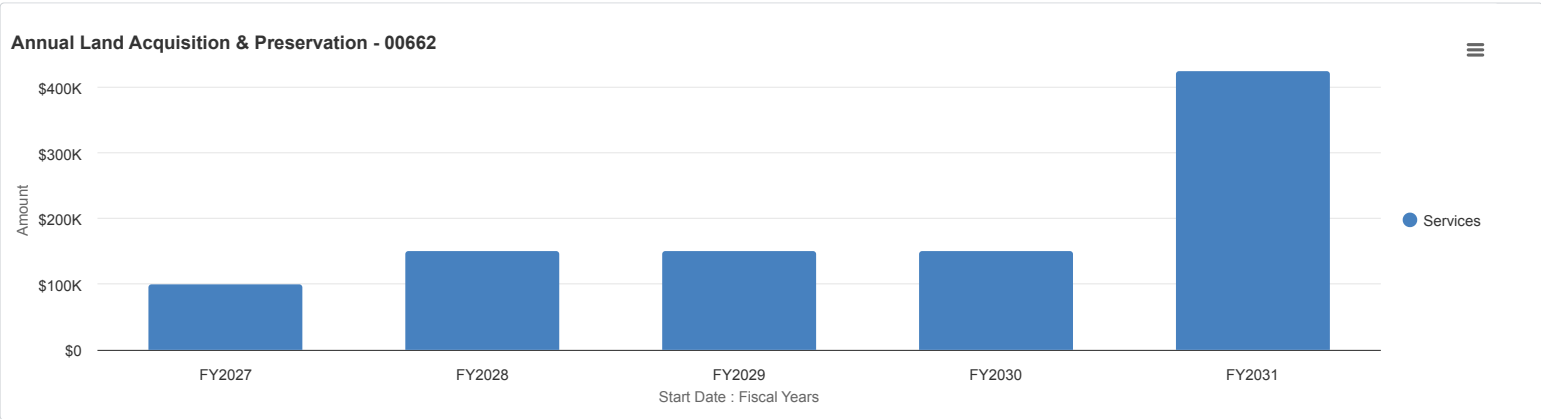
Project Details

- **Project Description:** Land acquisition for all park types (neighborhood, community, regional, special purpose), greenways, and natural areas.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,650,000
- **Needs Appropriated:** \$1,975,000
- **Actual Budget:** \$4,625,000
- **Prior Year Ending Balance:** \$593,678
- **Project Funding Sources:** Parks Sales Tax, Donations

Future Appropriations



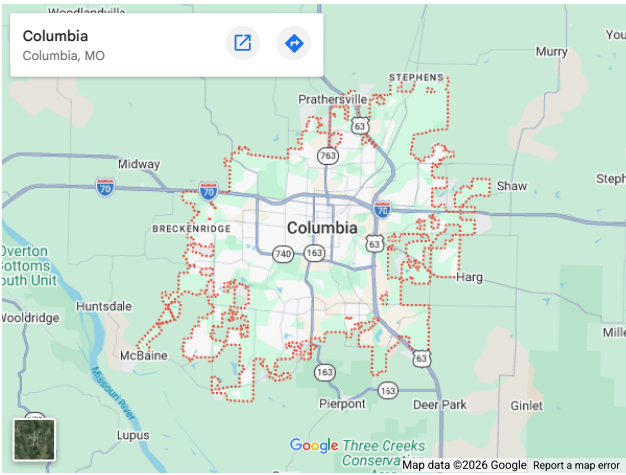
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Annual Project Expenditures

Annual Land Acquisition & Preservation - 00662					
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$702,366	\$262,291	\$975,561	\$88,372	\$6,106
TOTAL	\$702,366	\$262,291	\$975,561	\$88,372	\$6,106

Annual Park Roads & Parking - 00242

Parks & Recreation - Capital Improvement Project



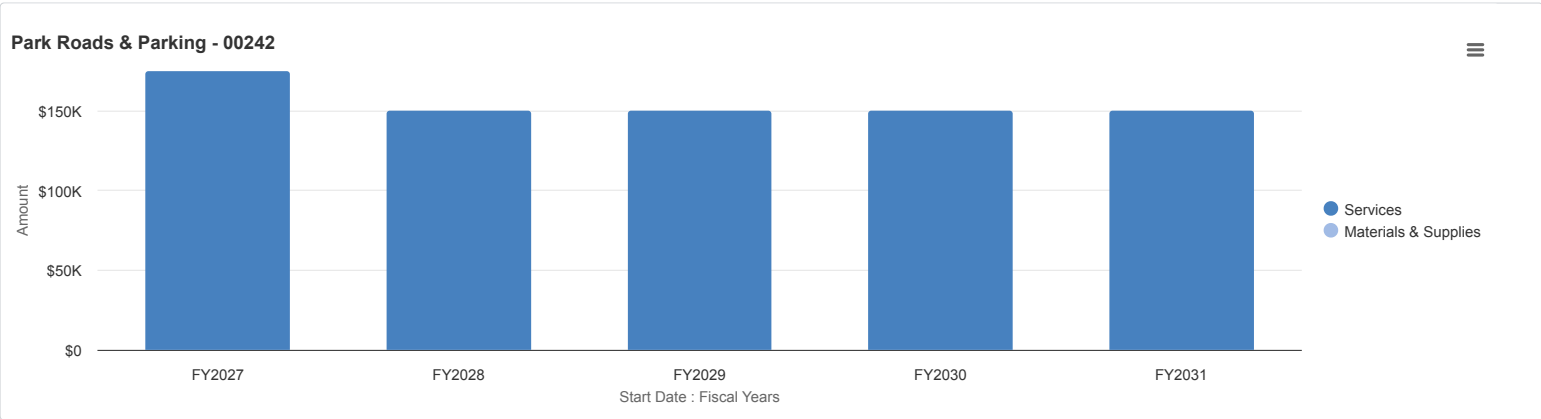
Project Details

- **Project Description:** Annual improvements to roads and parking areas to provide an attractive and safe surface for park users.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$3,398,500
- **Needs Appropriated:** \$1,050,000
- **Actual Budget:** \$4,448,500
- **Prior Year Ending Balance:** \$290,842
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations



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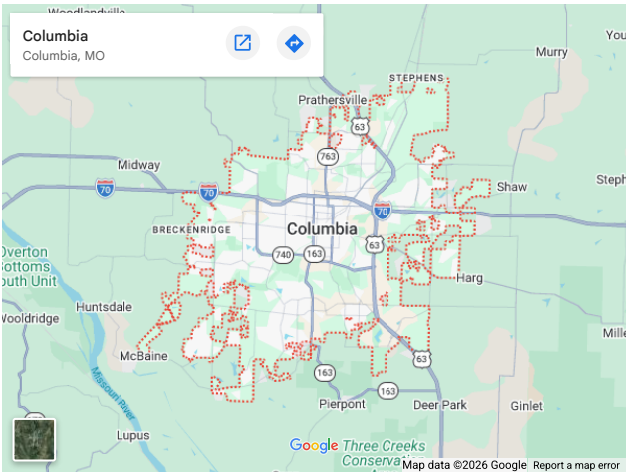
Annual Project Expenditures

Park Roads & Parking - 00242

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$47,681	\$107,975	\$137,821	\$148,600	\$158,647
Materials & Supplies	\$109,229	\$122,122	\$13,054	\$21,687	\$3,239
TOTAL	\$156,910	\$230,097	\$150,875	\$170,287	\$161,886

City School Park Improvements - 00249

Parks & Recreation - Capital Improvement Project



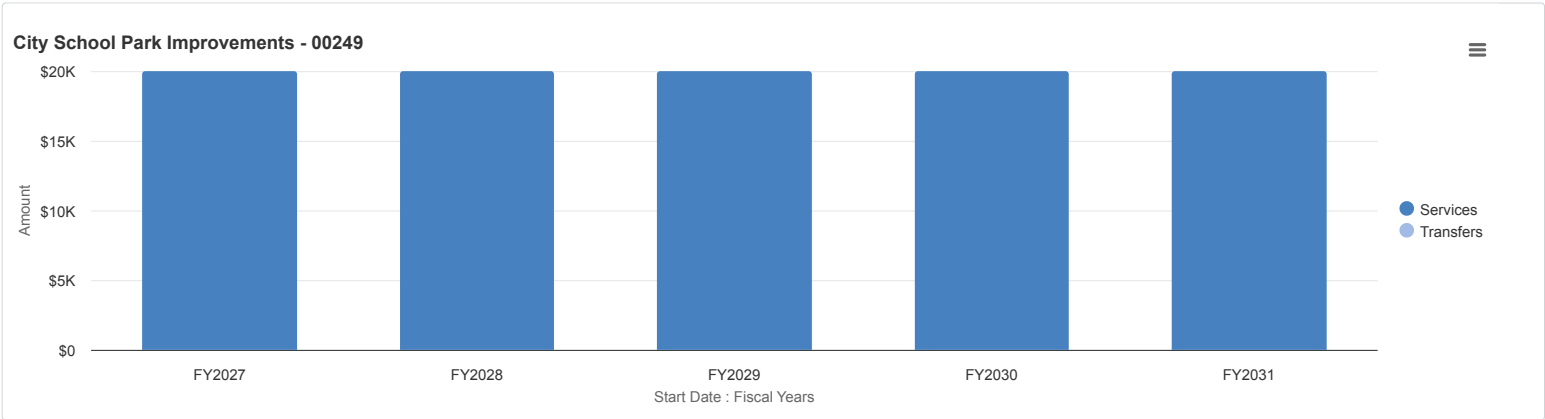
Project Details

- **Project Description:** Annual funds for improvements to playgrounds and other shared facilities on school property.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$725,000
- **Needs Appropriated:** \$120,000
- **Actual Budget:** \$845,000
- **Prior Year Ending Balance:** \$323,232
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations



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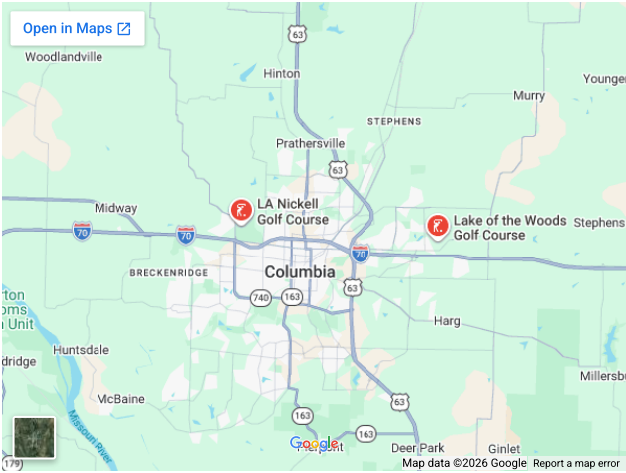
Annual Project Expenditures

City School Park Improvements - 00249

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$0	\$0	\$0	\$0	\$73,232
TOTAL	\$0	\$0	\$0	\$0	\$73,232

Golf Course Improvements - 00873

Parks & Recreation - Capital Improvement Project



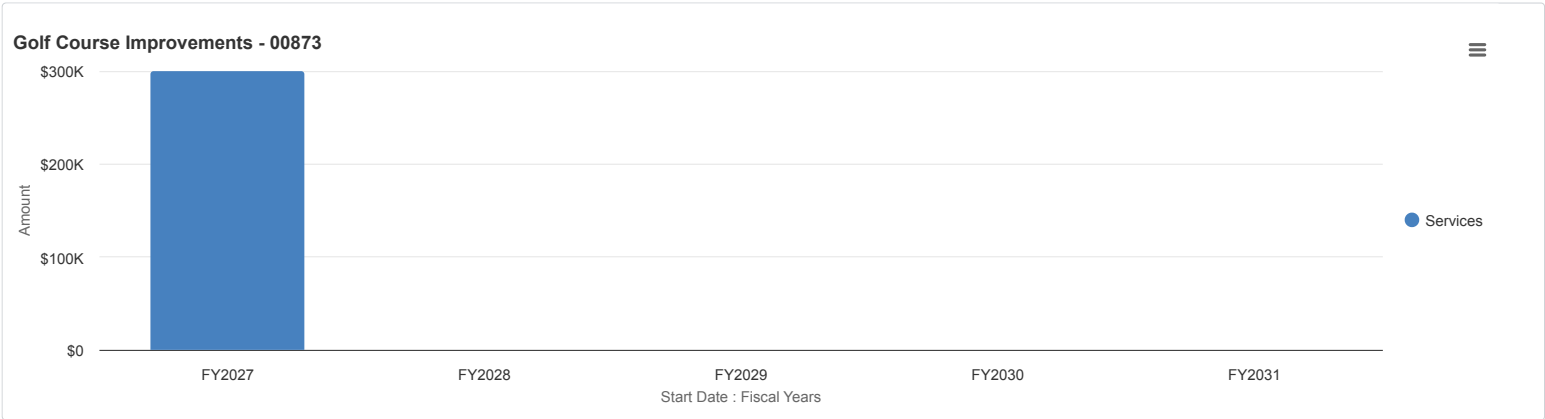
Project Details

- **Project Description:** Golf course improvements to the cart paths, irrigation system and tee boxes at Lake of the Woods and LA Nickell Golf Course.
- **Ward:** 2 & 3
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$80,000
- **Needs Appropriated:** \$400,000
- **Actual Budget:** \$480,000
- **Prior Year Ending Balance:** \$69,369
- **Project Funding Sources:** GCIF

Future Appropriations



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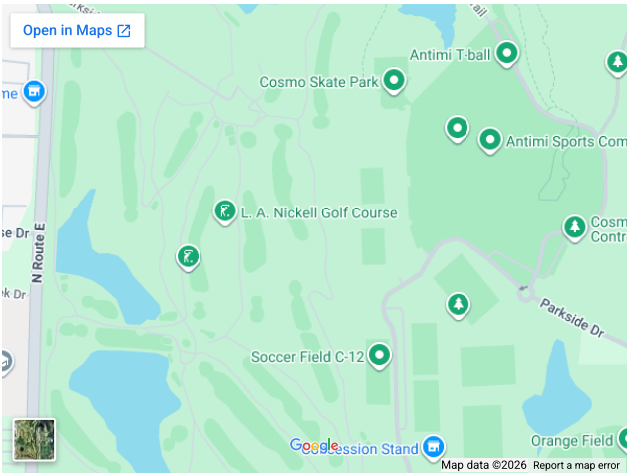
Annual Project Expenditures

Golf Course Improvements - 00873

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Golf Course Improvement	\$0	\$0	\$2,038	\$8,593	\$20,035
TOTAL	\$0	\$0	\$2,038	\$8,593	\$20,035

LAN Driving Range Net - 00972

Parks & Recreation - Capital Improvement Project



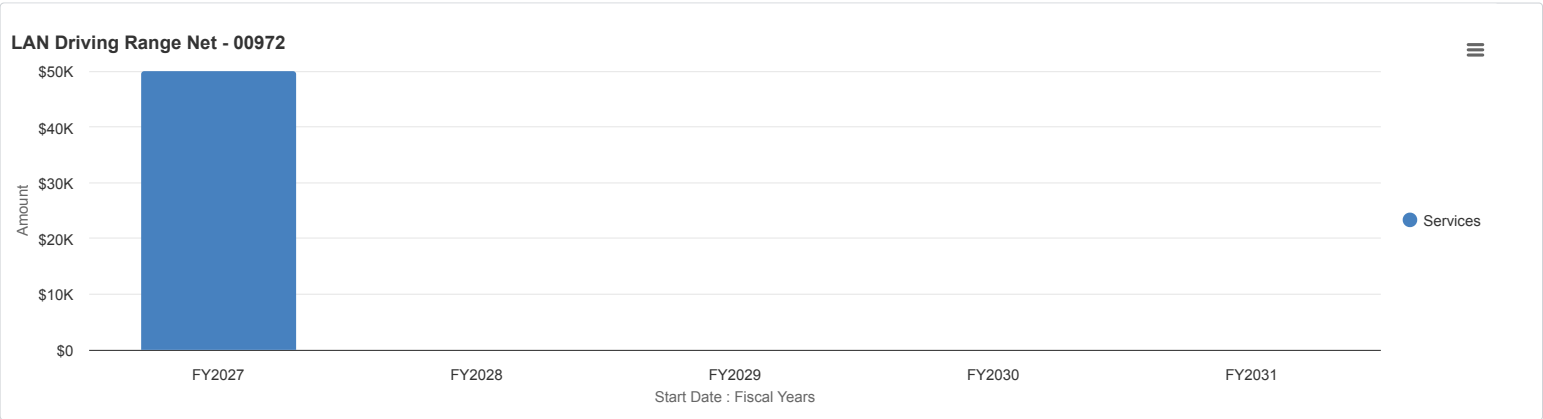
Project Details

- **Project Description:** LA Nickell Driving Range net replacement.
- **Ward:** 2
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$50,000
- **Actual Budget:** \$50,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations

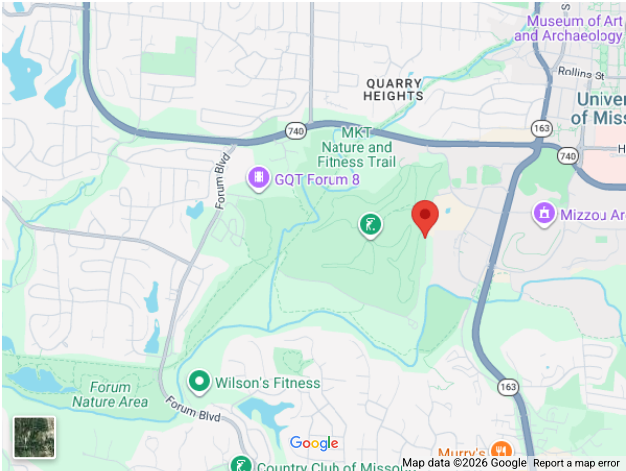


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MLK Memorial & Battle Garden Improvements - 00910

Parks & Recreation - Capital Improvement Project



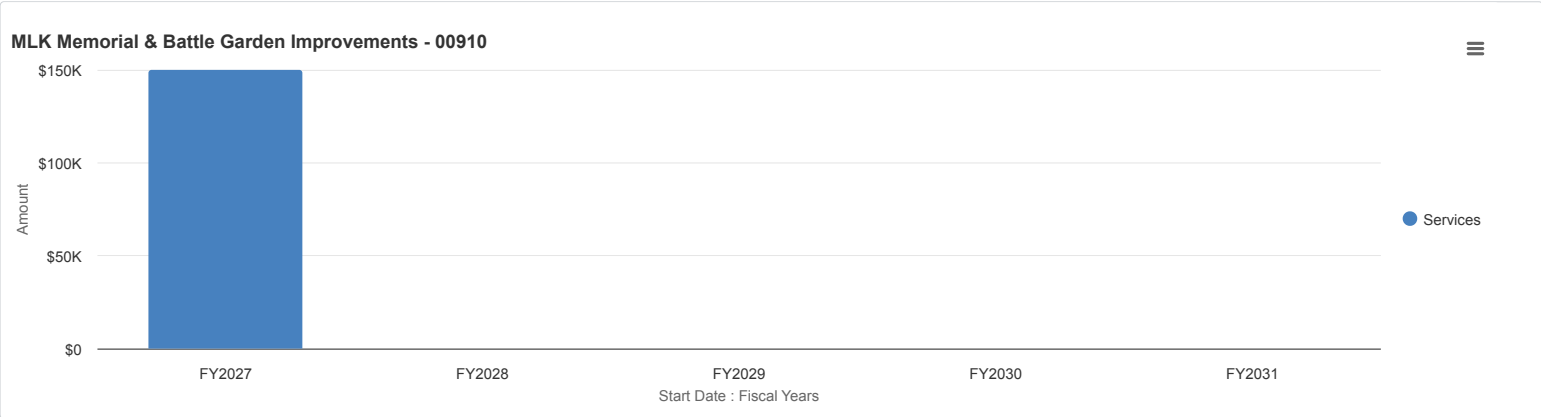
Project Details

- **Project Description:** Improvements to the MLK Memorial, Battle Garden and MKT Trail trailhead parking lot including asphalt overlay, lighting, garden and memorial improvements and other general park improvements.
- **Ward:** 4
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$100,000
- **Needs Appropriated:** \$150,000
- **Actual Budget:** \$250,000
- **Prior Year Ending Balance:** \$100,000
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations

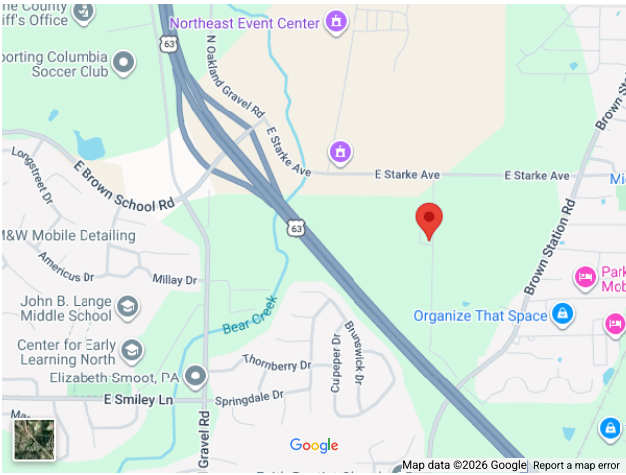


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Northeast Regional Park Development - 00900

Parks & Recreation - Capital Improvement Project



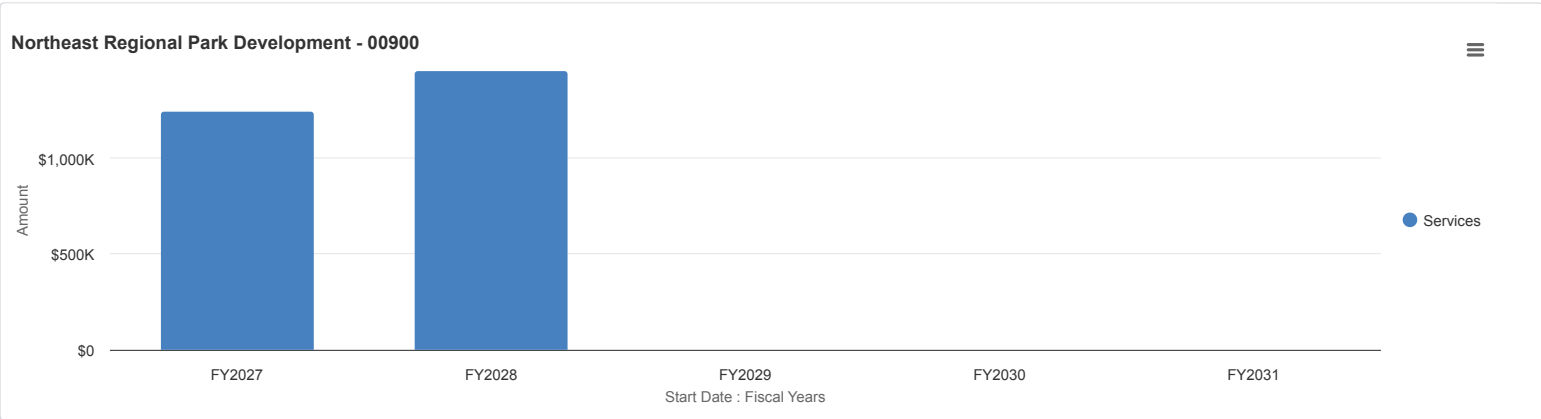
Project Details

- **Project Description:** Development of the former fairgrounds property, including synthetic turf multi-purpose sports fields, indoor building improvements, construction of an 8-lane track with a synthetic multipurpose field, and 4 practice baseball fields. The project also includes utility upgrades, parking lot improvements, and LED lighting upgrades.
- **Ward:** 3
- **Anticipated Completion Date:** 2028

Project Funding Information

- **Total Appropriated:** \$3,575,000
- **Needs Appropriated:** \$2,700,000
- **Actual Budget:** \$6,275,000
- **Prior Year Ending Balance:** \$3,575,000
- **Project Funding Sources:** Parks Sales Tax, Grants

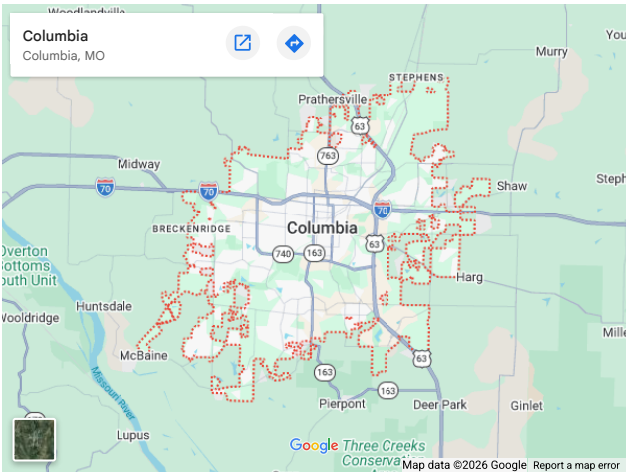
Future Appropriations



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Park Security Annual Improvement Fund - 00869

Parks & Recreation - Capital Improvement Project



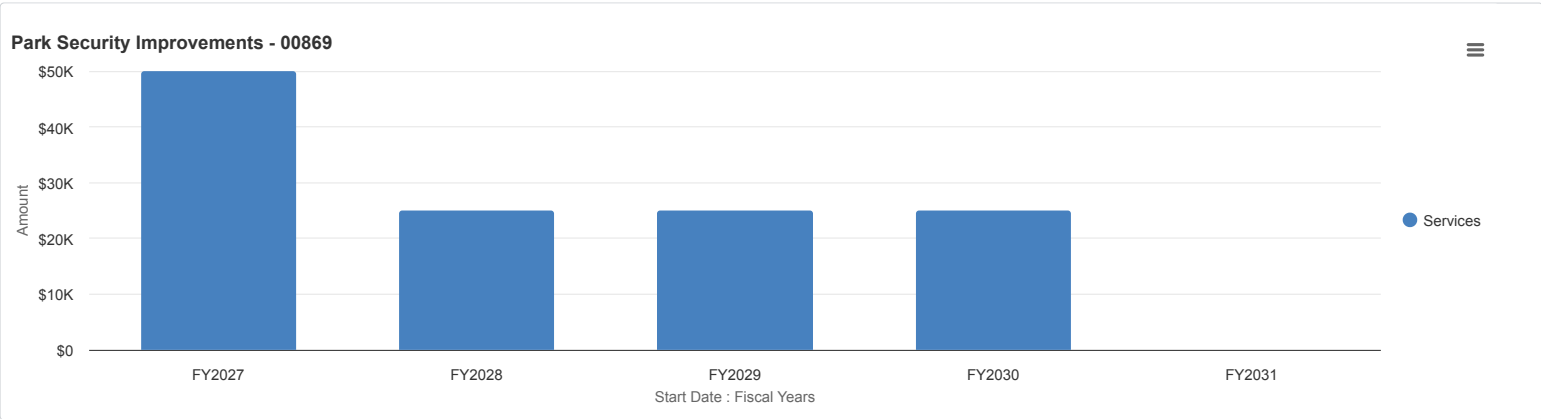
Project Details

- **Project Description:** Project will add or replace security cameras, lighting or public announcement systems in parks and facilities.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$85,000
- **Needs Appropriated:** \$125,000
- **Actual Budget:** \$210,000
- **Prior Year Ending Balance:** \$22,155
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations



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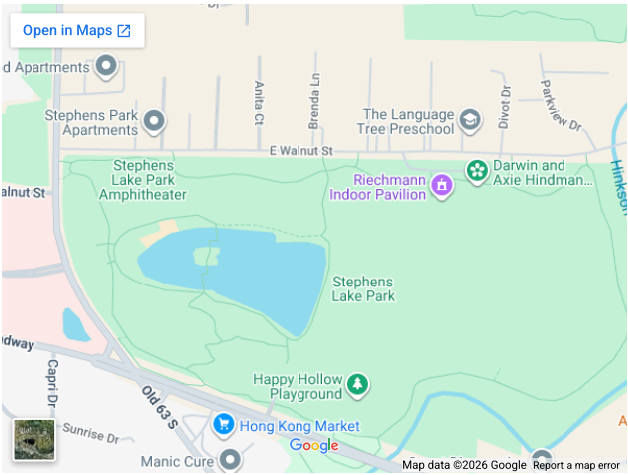
Annual Project Expenditures

Park Security Improvement - 00869

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Materials & Supplies	\$0	\$0	\$0	\$36,350	\$11,480
Services	\$0	\$0	\$11,629	\$6,866	\$12,155
TOTAL	\$0	\$0	\$11,629	\$43,216	\$23,635

Riechmann Pavillion Improvements - 00973

Parks & Recreation - Capital Improvement Project



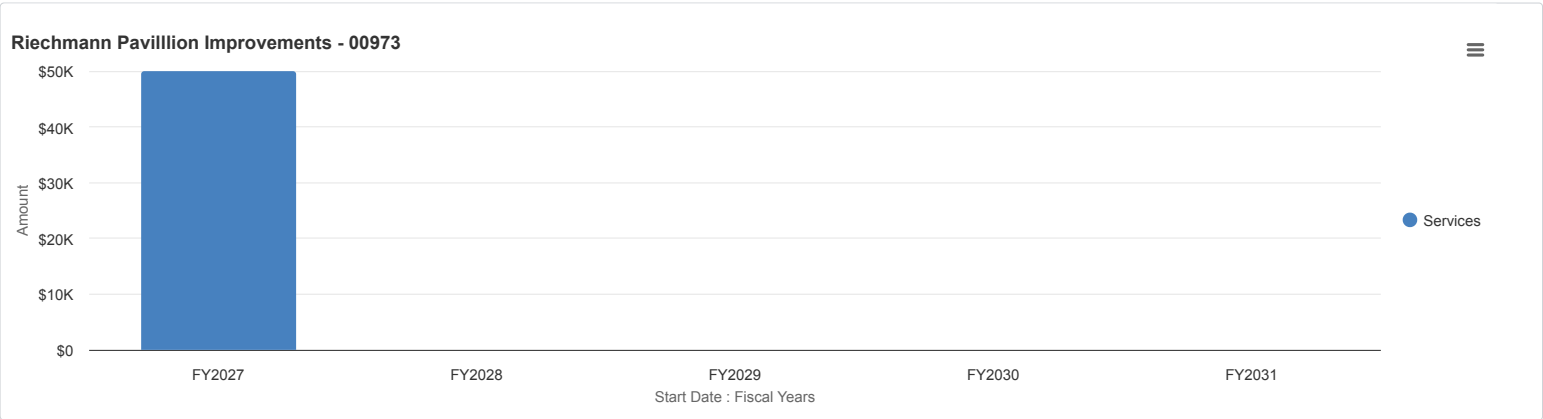
Project Details

- **Project Description:** Replacement of doors and other improvements as necessary.
- **Ward:** 3
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$50,000
- **Actual Budget:** \$50,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations

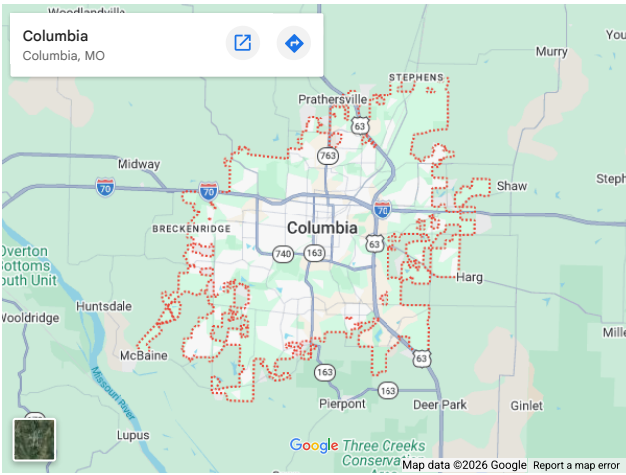


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Annual Trails - 00673

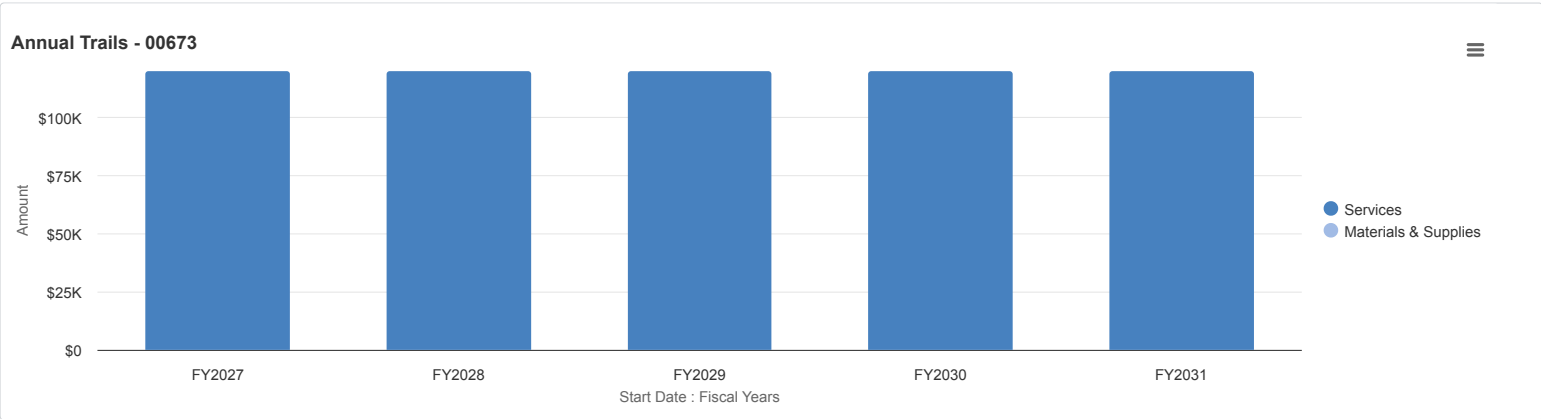
Parks & Recreation - Capital Improvement Project



- ### Project Details
- **Project Description:** Funds used to either acquire, construct, or repair new and existing trails and trail related amenities such as bridges. May also be used as a match for future grants.
 - **Ward:** Citywide
 - **Anticipated Completion Date:** Ongoing

- ### Project Funding Information
- **Total Appropriated:** \$1,363,683
 - **Needs Appropriated:** \$920,000
 - **Actual Budget:** \$2,283,683
 - **Prior Year Ending Balance:** \$142,167
 - **Project Funding Sources:** Parks Sales Tax, Grant funds

Future Appropriations



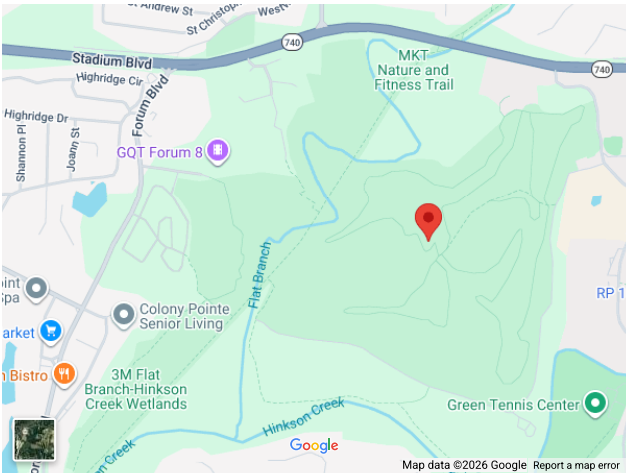
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Annual Project Expenditures

Annual Trails - 00673	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$79,079	\$58,945	\$91,447	\$320,939	\$47,004
Materials & Supplies	\$34,773	\$43,476	\$39,978	\$43,544	\$10,766
TOTAL	\$113,852	\$102,421	\$131,425	\$364,482	\$57,770

MKT Bridge Improvements #9 & #10 - 00832

Parks & Recreation - Capital Improvement Project



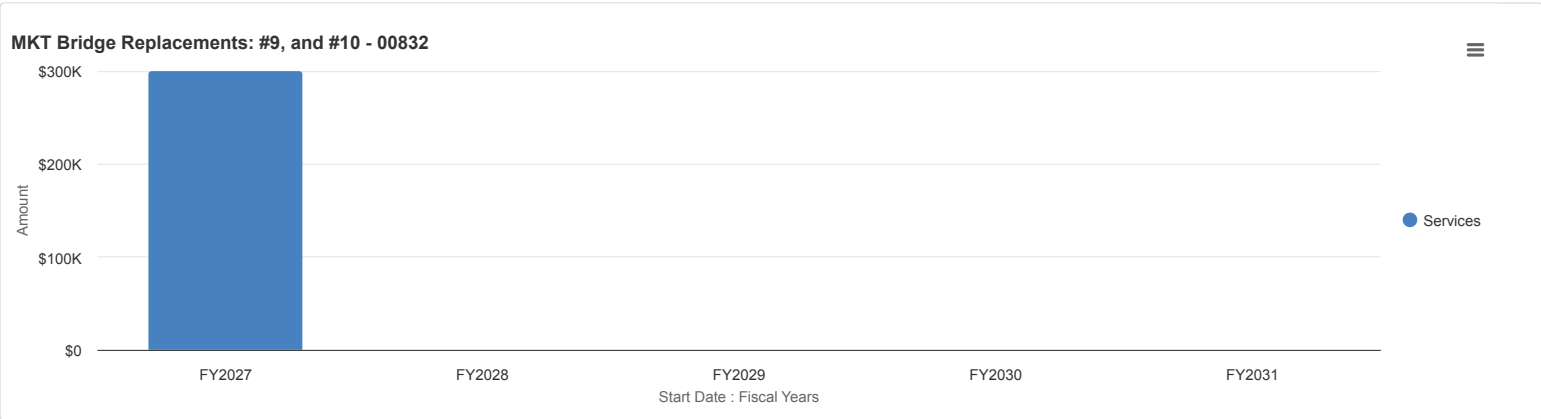
Project Details

- **Project Description:** Replace wooden bridges #9 and #10 on the MKT Trail.
- **Ward:** 4 and 5.
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$340,000
- **Needs Appropriated:** \$300,000
- **Actual Budget:** \$640,000
- **Prior Year Ending Balance:** \$233,300
- **Project Funding Sources:** Parks Sales Tax, Donations.

Future Appropriations



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Annual Project Expenditures

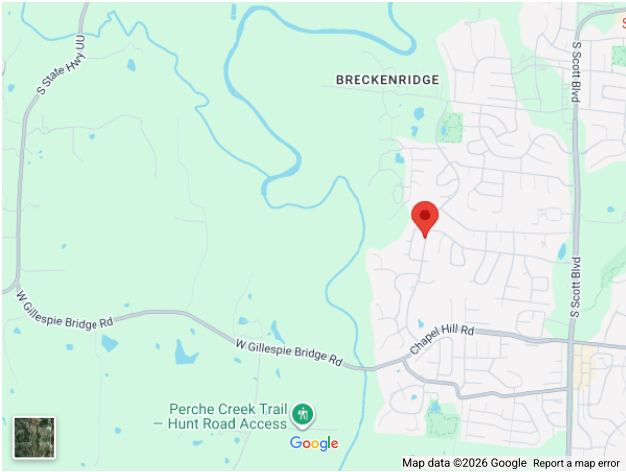
MKT Bridge Improvements #9 & #10 - 00832

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$0	\$0	\$0	\$35,025	\$46,775
TOTAL	\$0	\$0	\$0	\$35,025	\$46,775

Perche Creek Trail Phase II: Gillespie to Smith - 00834

Parks & Recreation - Capital Improvement Project

Photo Credit: David Spear, Capture CoMo 2024



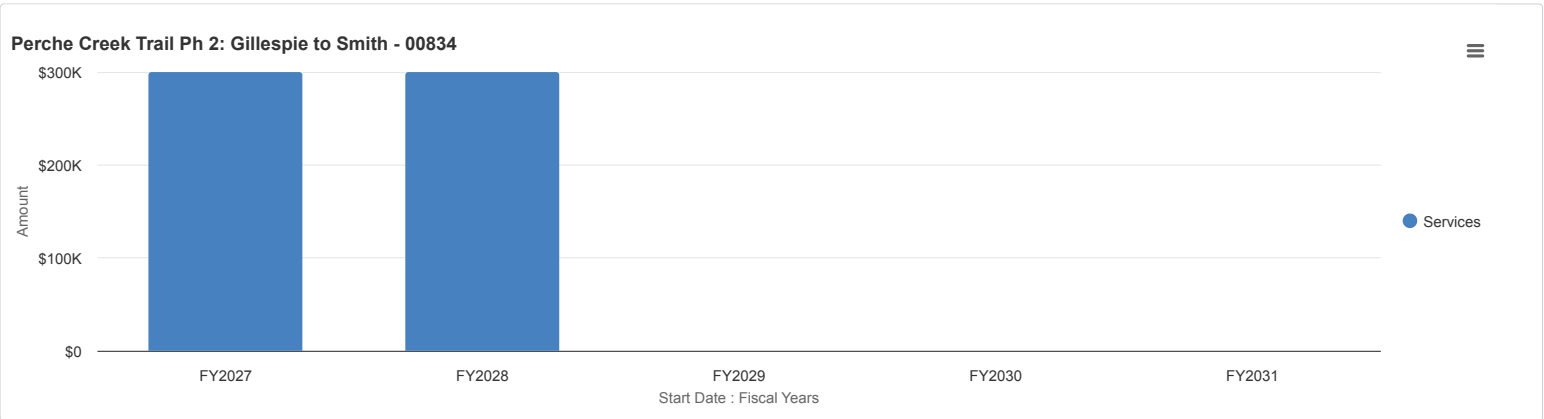
Project Details

- **Project Description:** Connecting the Perche Creek Trail from Gillespie Bridge Road to Smith Drive, including 1.5 miles of trails and pedestrian bridge(s).
- **Ward:** 4
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$700,000
- **Needs Appropriated:** \$600,000
- **Actual Budget:** \$1,300,000
- **Prior Year Ending Balance:** \$700,000
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations



Annual Project Expenditures

Perche Crk Trail Ph 2: Gillespie to Smith - 00834

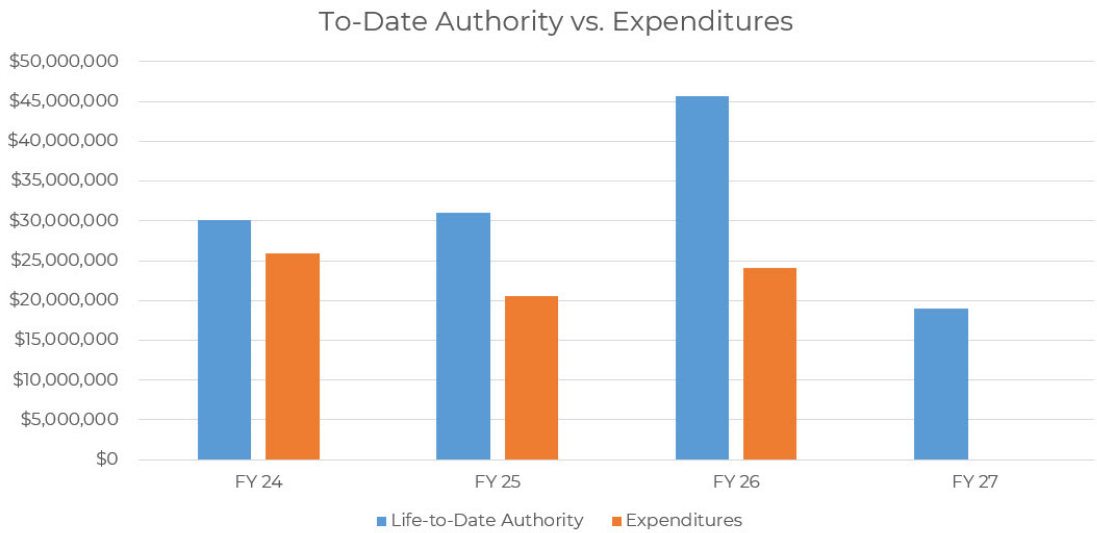
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
STRAWN PARK DISC GOLF IMPROVEMENTS	\$0	\$0	\$0	\$101,226	\$33,952
NORTHEAST PARK DEV'T	\$0	\$0	\$0	\$0	\$83
TOTAL	\$0	\$0	\$0	\$101,226	\$34,034

Public Safety Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 44008810



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$30,061,867	\$31,041,385	\$45,691,385 *	\$18,952,008 ***
Prior Year Expenditures	\$23,737,687	\$20,088,887	\$22,818,444 *	
Current Year Expenditures	\$2,244,445	\$508,469	\$1,216,550 **	
Encumbrances	\$585,551	\$509,620	\$3,204,383 *	
Total Remaining Authority	\$3,494,184	\$9,934,409	\$18,452,008	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$500,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

In FY 27, Public Safety capital improvement projects include replacing the 2017 Engine 1, which is 10 years old.

Funding for Public Safety Capital Projects comes from Capital Improvement Sales Tax.

Replace 2017 Engine 1 - 00957

Public Safety - Capital Improvement Project



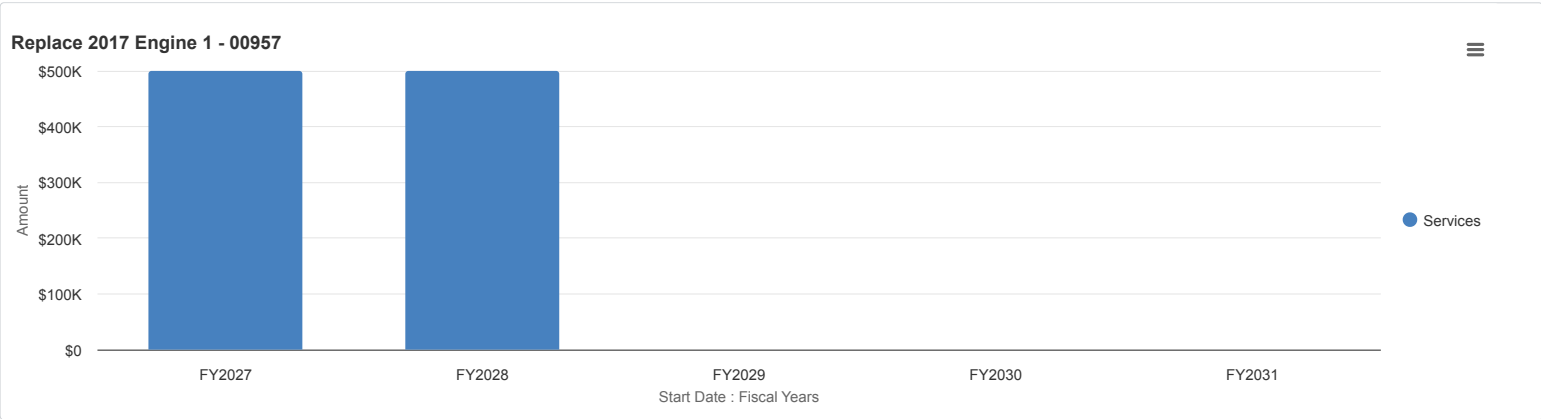
Project Details

- **Project Description:** Replace 2017 Engine 1. Engine takes 3 years to build, so this truck will be 10 years old when the new one is received.
- **Ward:** Citywide
- **Anticipated Completion Date:** 2030

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$1,000,000
- **Actual Budget:** \$1,000,000
- **Prior Year Ending Balance:** \$1,000,000
- **Project Funding Sources:** Capital Improvement Sales Tax, Capital Outlay

Future Appropriations



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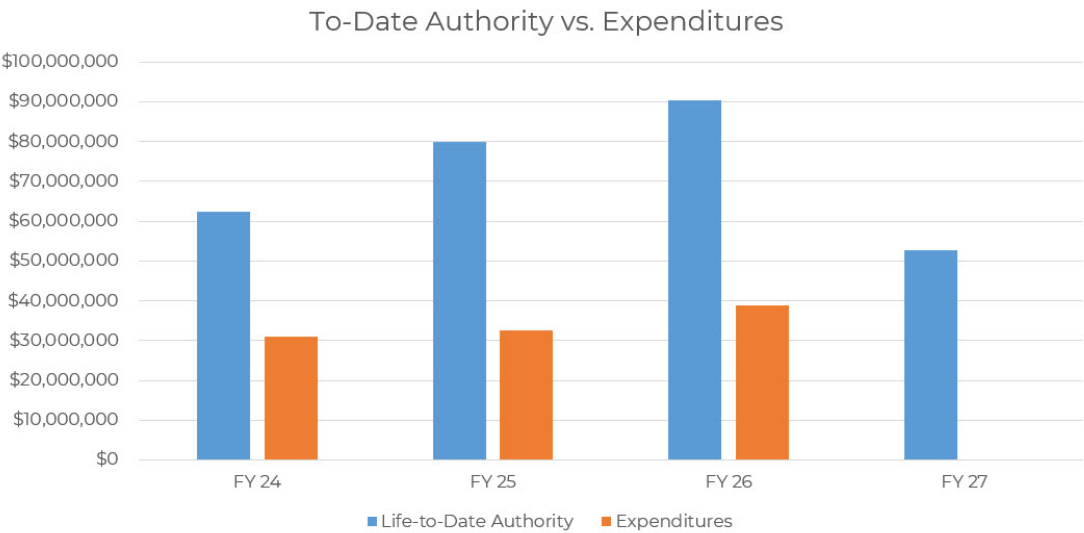
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Streets, Sidewalks, and Major Maintenance Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 4400*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$62,307,041	\$79,833,645	\$90,455,563 *	\$52,767,016 ***
Prior Year Expenditures	\$28,770,086	\$29,624,782	\$33,704,476 *	
Current Year Expenditures	\$2,280,951	\$2,913,852	\$5,085,946 **	
Encumbrances	\$1,935,400	\$2,955,884	\$5,708,681 *	
Total Remaining Authority	\$29,320,604	\$44,339,127	\$45,956,460	

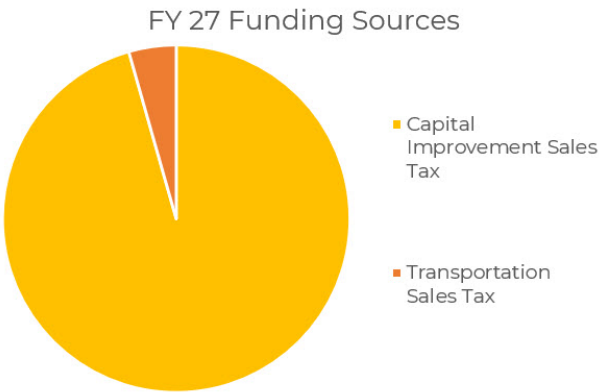
* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$6,810,556

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

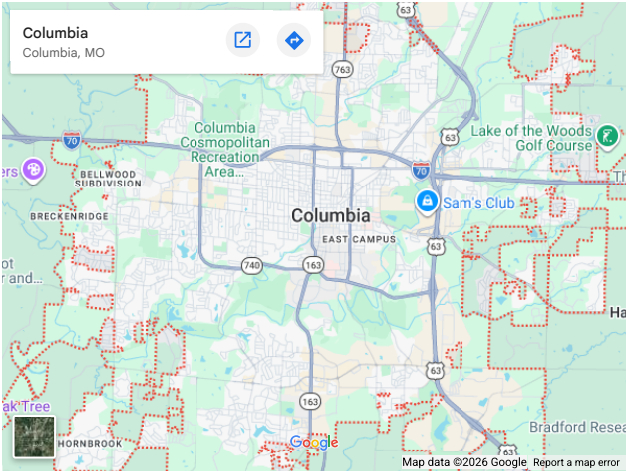
Projects may be funded by Capital Improvement Sales Tax, County Road Tax Rebate, Public Improvement Fund/Development Fees, and Misc. Revenues.

In FY 27, projects will be funded through the Capital Improvement Sales Tax and Transportation Sales Tax. Projects include annual maintenance, street reconstruction, and traffic safety.



Annual Sidewalks/Pedways - 40162

Streets & Sidewalks - Capital Improvement Project



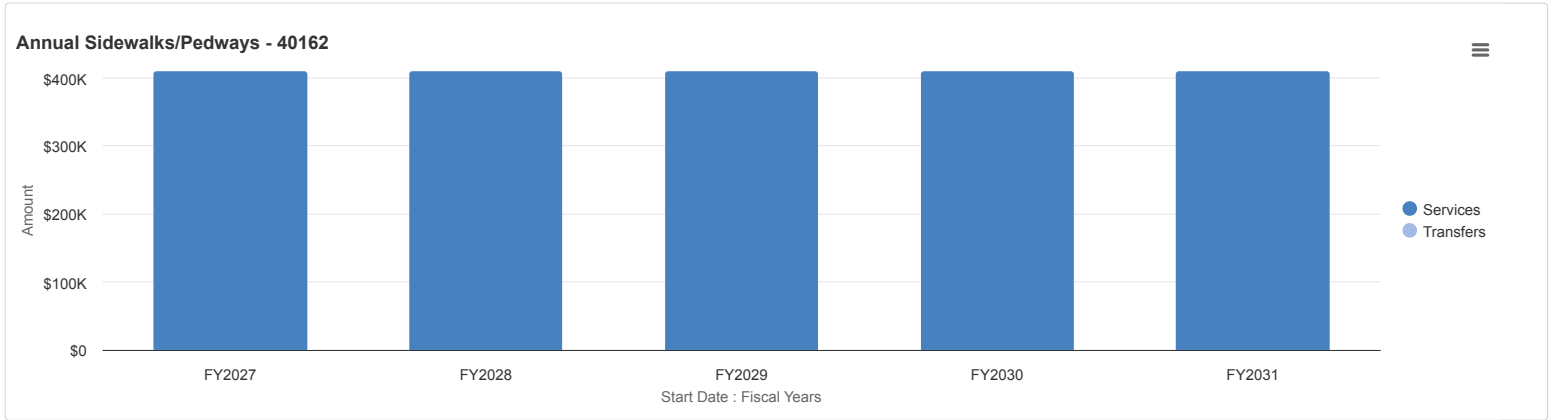
Project Details

- **Project Description:** New construction and reconstruction of various sidewalks.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$495,706
- **Needs Appropriated:** \$3,690,000
- **Actual Budget:** \$4,185,706
- **Prior Year Ending Balance:** \$745,183
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



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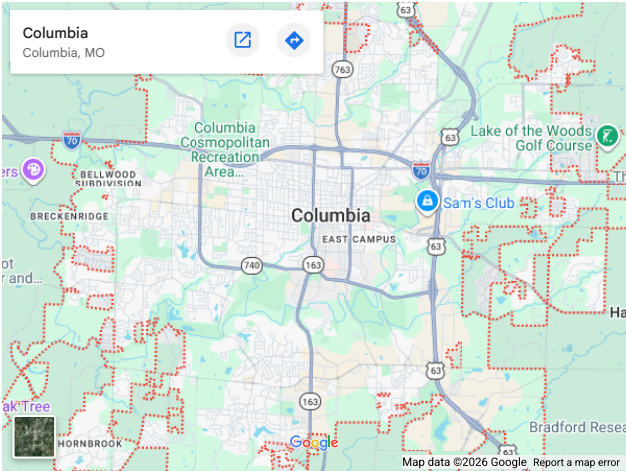
Annual Project Expenditures

Annual Sidewalks/Pedways - 40162

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
ANNUAL SIDEWALKS	\$0	\$0	\$0	\$90,700	\$450,000
TOTAL	\$0	\$0	\$0	\$90,700	\$450,000

Annual Street Reconstruction - 00647

Streets & Sidewalks - Capital Improvement Project



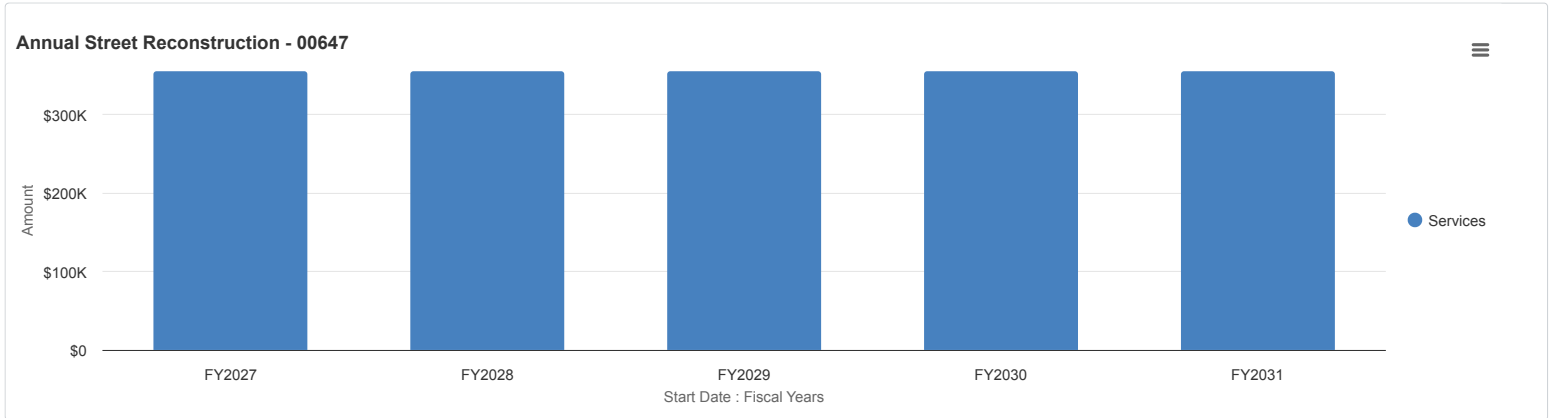
Project Details

- **Project Description:** 2015 Capital Improvement Sales Tax Ballot project to address traffic calming issues. Any specific projects are identified and approved, funds will be appropriated from this project to the specific traffic calming projects.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$1,963,882
- **Needs Appropriated:** \$3,200,004
- **Actual Budget:** \$5,163,886
- **Prior Year Ending Balance:** \$2,483,882
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



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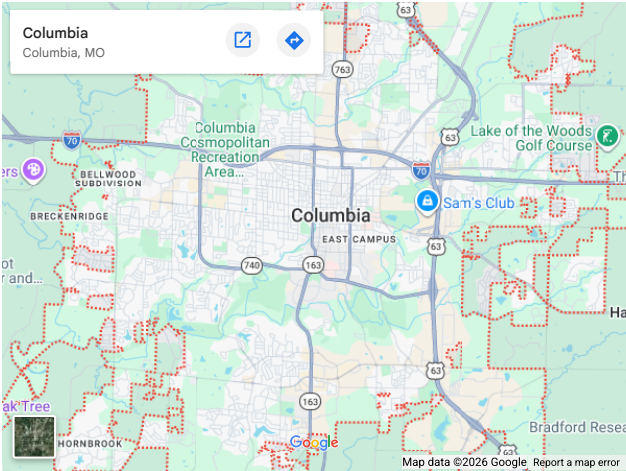
Annual Project Expenditures

Annual Streets Reconstruction - 00647

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$0	\$0	\$0	\$0	\$1,020,000
TOTAL	\$0	\$0	\$0	\$0	\$1,020,000

Annual Traffic Calming - 00646

Streets & Sidewalks - Capital Improvement Project



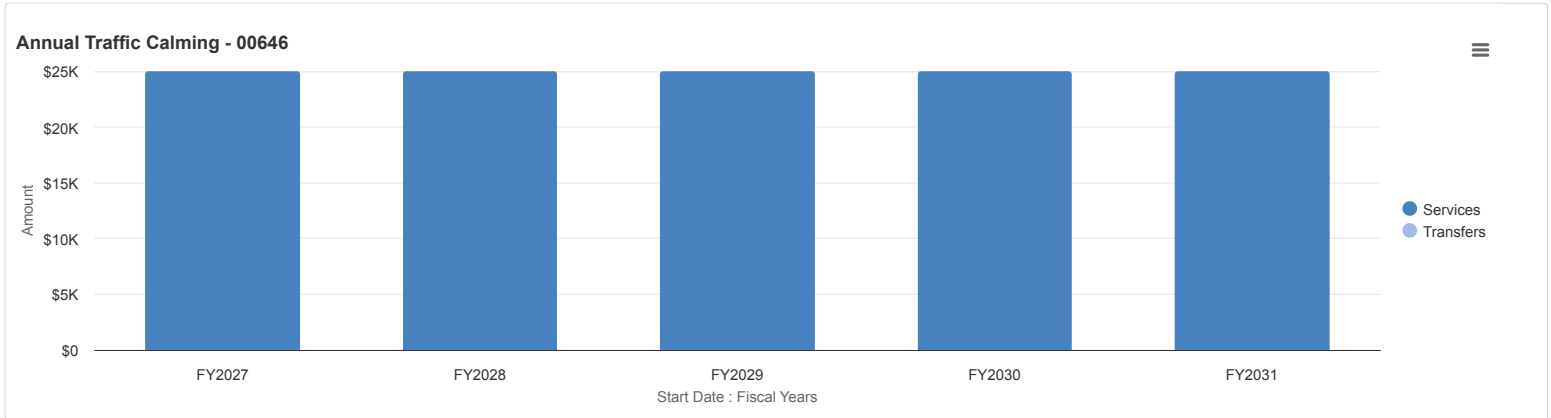
Project Details

- **Project Description:** 2015 Capital Improvement Sales Tax Ballot project to address traffic calming issues. Any specific projects are identified and approved, funds will be appropriated from this project to the specific traffic calming projects.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$1,155,147
- **Needs Appropriated:** \$225,000
- **Actual Budget:** \$1,380,147
- **Prior Year Ending Balance:** \$1,043,422
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



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Annual Project Expenditures

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$120,000	\$150,000	\$85,000	\$70,000	\$230,000
Services	\$0	\$11,725	\$0	\$27,700	\$72,211
TOTAL	\$120,000	\$161,725	\$85,000	\$97,700	\$302,211

Corridor Preservation - 00858

Streets & Sidewalks - Capital Improvement Project



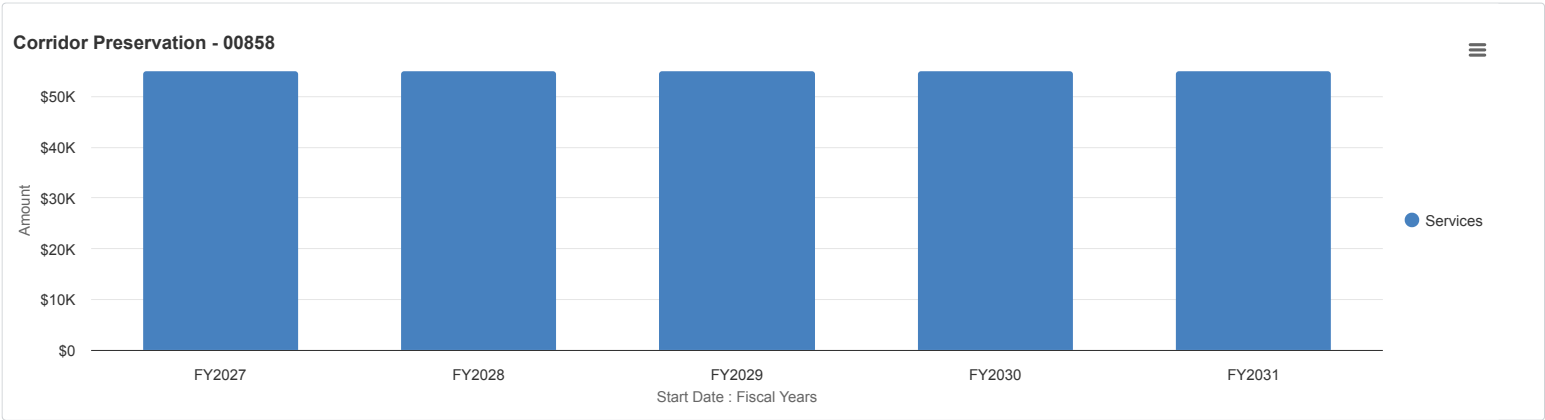
Project Details

- **Project Description:** Yearly right-of-way preservation.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$405,821
- **Needs Appropriated:** \$550,000
- **Actual Budget:** \$955,822
- **Prior Year Ending Balance:** \$404,794
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



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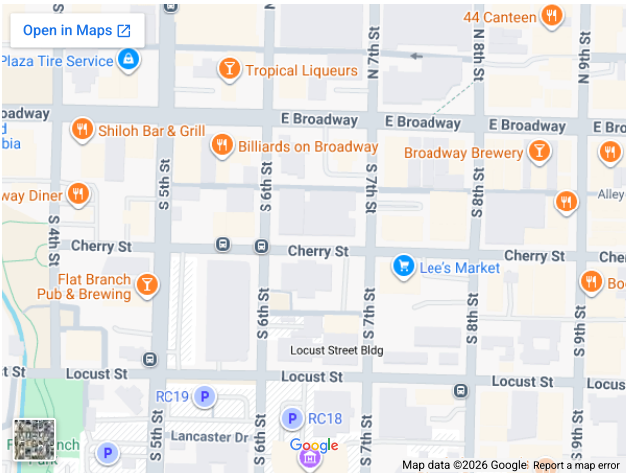
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Annual Project Expenditures

Corridor Preservation - 00858	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
FAIRVIEW-CHAPEL HILL INT	\$38,780	\$9,620	\$824	\$3,225	\$12,767
CORRIDOR PRESERVATION	\$0	\$0	\$0	\$534	\$6,140
TOTAL	\$38,780	\$9,620	\$824	\$3,759	\$18,907

Cost Share Improvement Program - 00171

Streets & Sidewalks - Capital Improvement Project



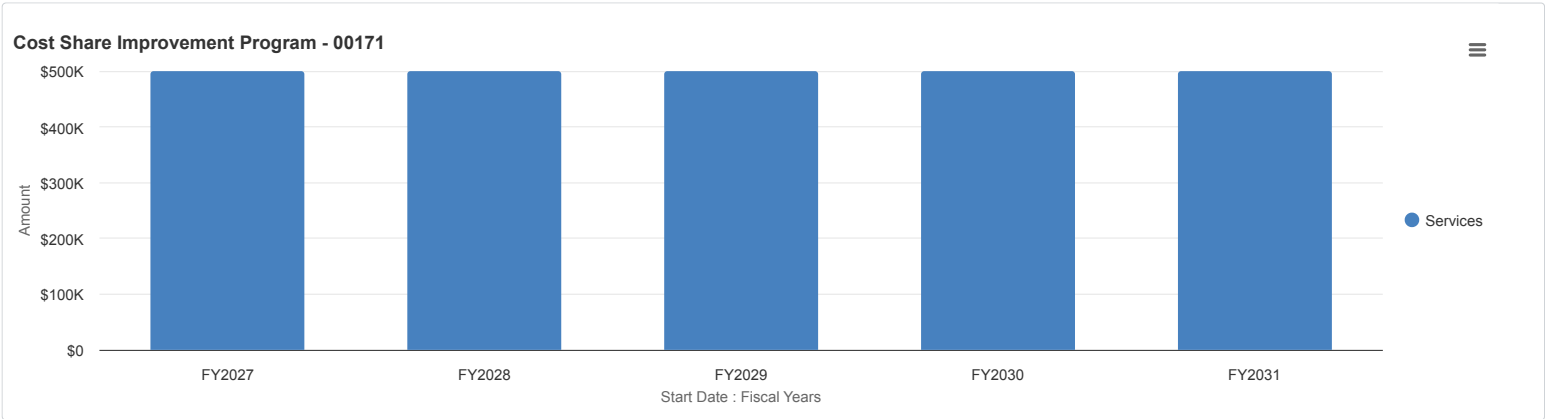
Project Details

- **Project Description:** Annual downtown sidewalk improvement projects.
- **Ward:** 1Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$860,510
- **Needs Appropriated:** \$4,500,000
- **Actual Budget:** \$5,360,509.87
- **Prior Year Ending Balance:** \$635,603
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



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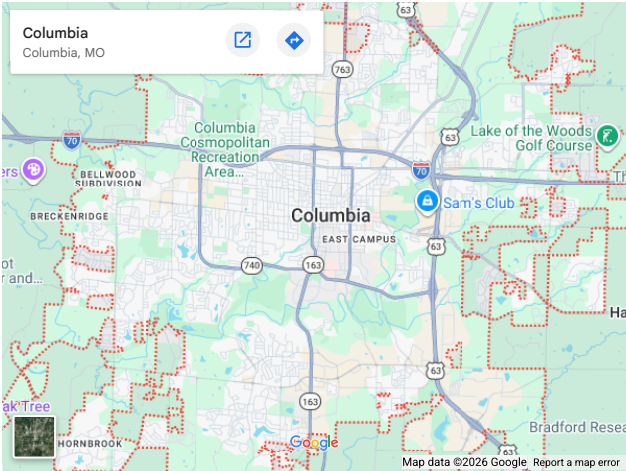
Annual Project Expenditures

Cost Share Improvement Program - 00171

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$38,566	\$9,471	\$31,292	\$20,390	\$17,935
TOTAL	\$38,566	\$9,471	\$31,292	\$20,390	\$17,935

Discovery Pkwy & New Haven Intersection - 00930

Streets & Sidewalks - Capital Improvement Project



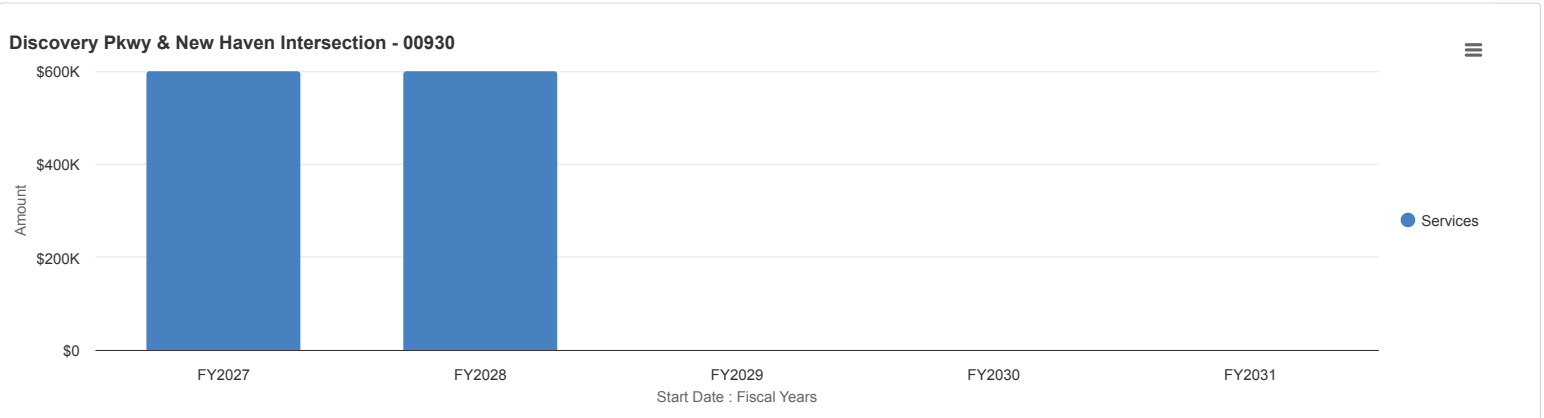
Project Details

- **Project Description:** Replace 4 way stop with a roundabout. This project will also make improvements to sidewalks, stormwater and lighting.
- **Ward:** 6
- **Anticipated Completion Date:** 2026

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$1,200,000
- **Actual Budget:** \$1,200,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



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Green Meadows Road MM - 00928

Streets & Sidewalks - Capital Improvement Project



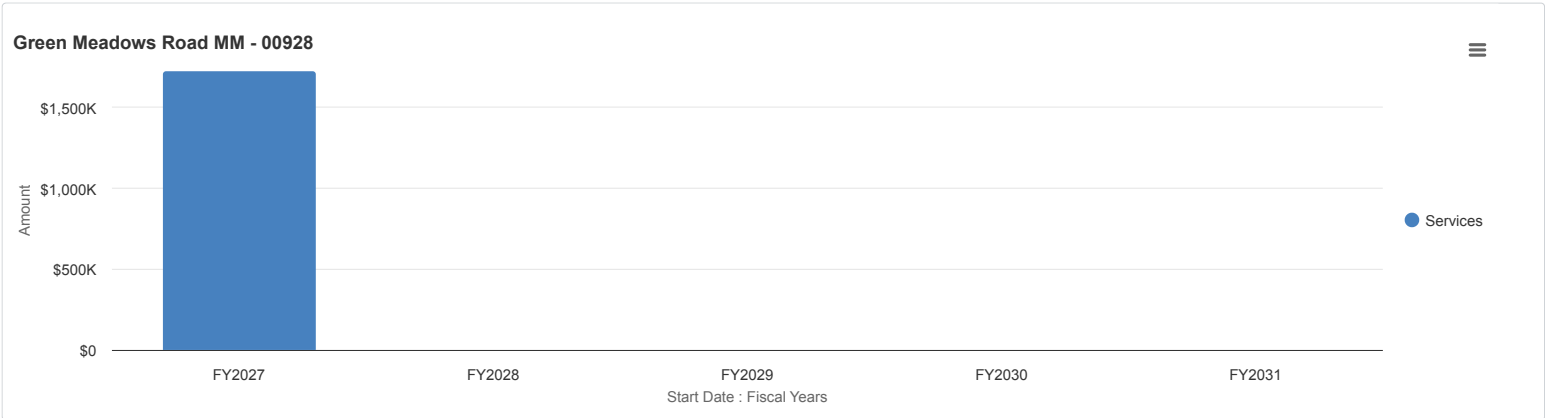
Project Details

- **Project Description:** Replace the failed subgrade and concrete panels, repair sidewalks, and apply asphalt overlay on Veterans United Dr to Grindstone Pkwy.
- **Ward:** 6
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$375,000
- **Needs Appropriated:** \$1,725,000
- **Actual Budget:** \$1,000,000
- **Prior Year Ending Balance:** \$375,000
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations

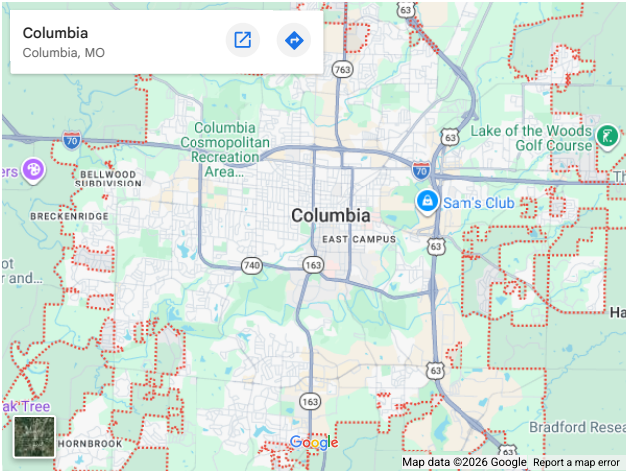


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Sinclair - Nifong S 9,000 Ft - 00931

Streets & Sidewalks - Capital Improvement Project



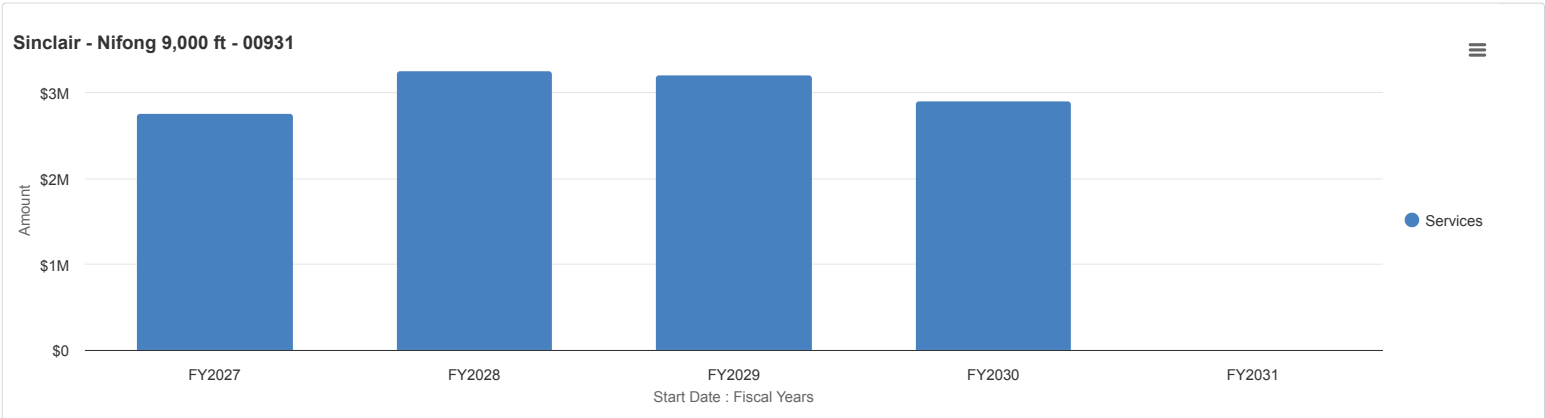
Project Details

- **Project Description:** Major Collector. Reconstruct existing unimproved street to current collector standard. Includes bridge over Mill Creek. Two lane pavement with sidewalk on one side.
- **Ward:** 5
- **Anticipated Completion Date:** FY 2030

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$12,100,000
- **Actual Budget:** \$12,100,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations

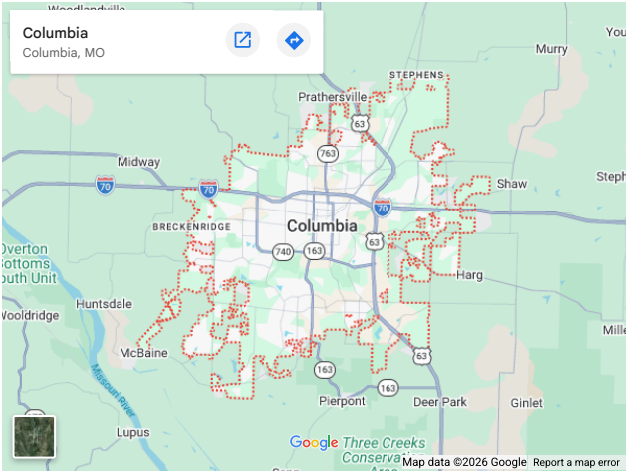


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Traffic Safety - 40159

Streets & Sidewalks - Capital Improvement Project



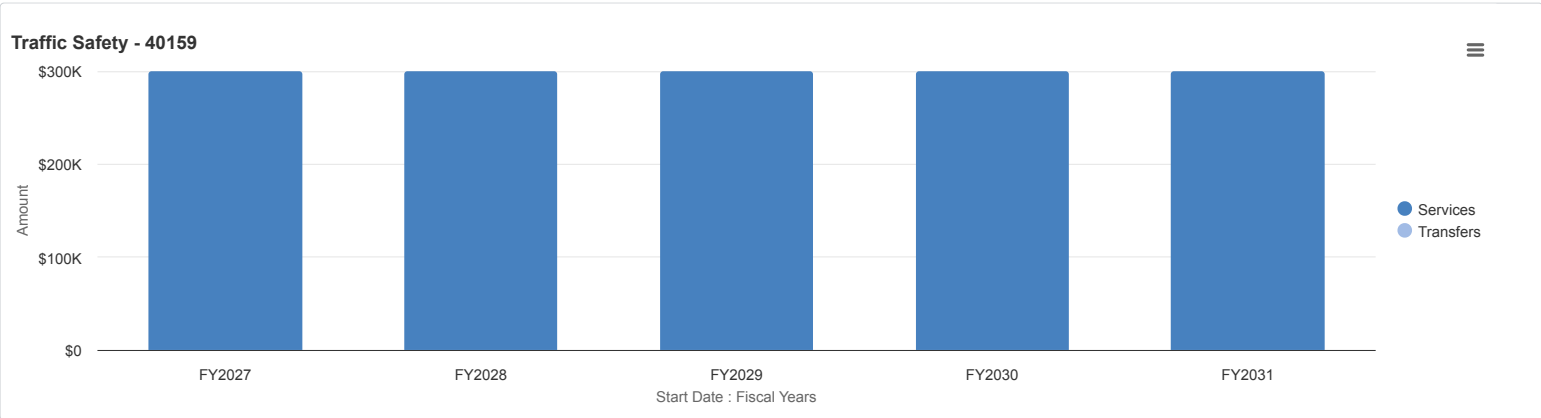
Project Details

- **Project Description:** Yearly traffic safety.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$1,087,332
- **Needs Appropriated:** \$2,700,000
- **Actual Budget:** \$3,787,332
- **Prior Year Ending Balance:** \$560,277
- **Project Funding Sources:** Transportation Sales Tax

Future Appropriations



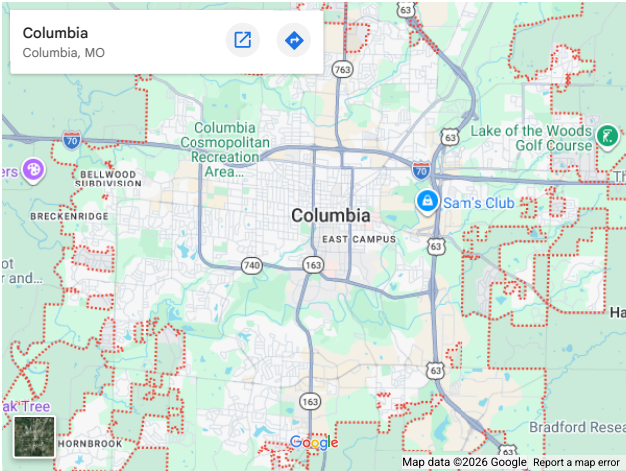
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Annual Project Expenditures

Traffic Safety - 40159	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$0	\$0	\$736,000	\$17,460	\$20,062
Services	\$0	\$86,275	\$76,880	\$109,125	\$4,315
TOTAL	\$0	\$86,275	\$812,880	\$126,585	\$24,377

Urban Forestry Management Plan - 00677

Streets & Sidewalks - Capital Improvement Project



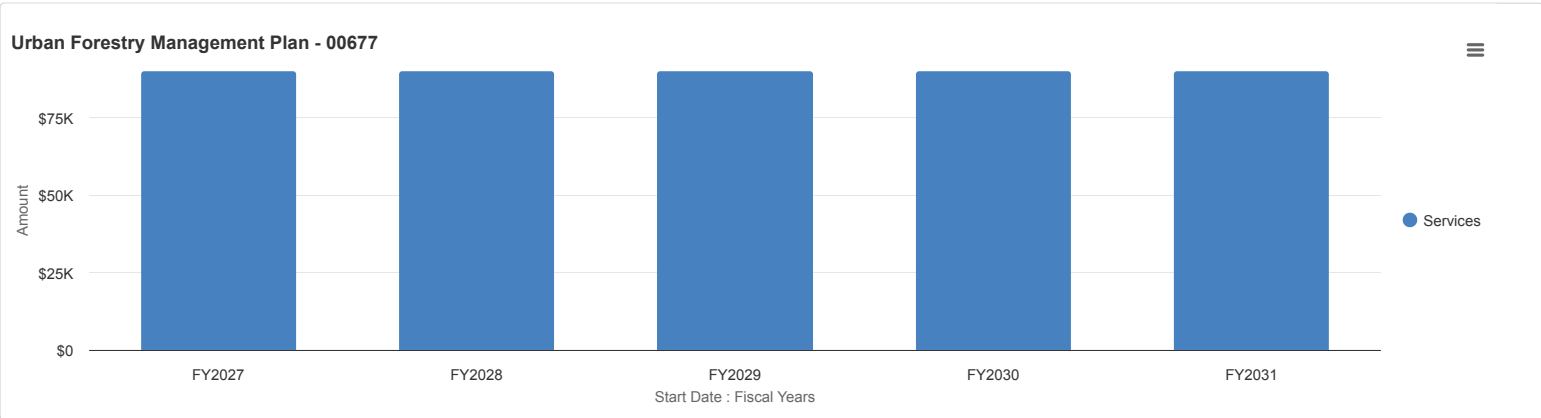
Project Details

- **Project Description:** An urban forest management plan will act as a guide for improving the efficiency and efficacy of Columbia's tree care maintenance and planning to provide a shared vision with partners for proper tree care protection, maintenance, and planting.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$195,000
- **Needs Appropriated:** \$900,000
- **Actual Budget:** \$1,095,000
- **Prior Year Ending Balance:** \$105,425
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



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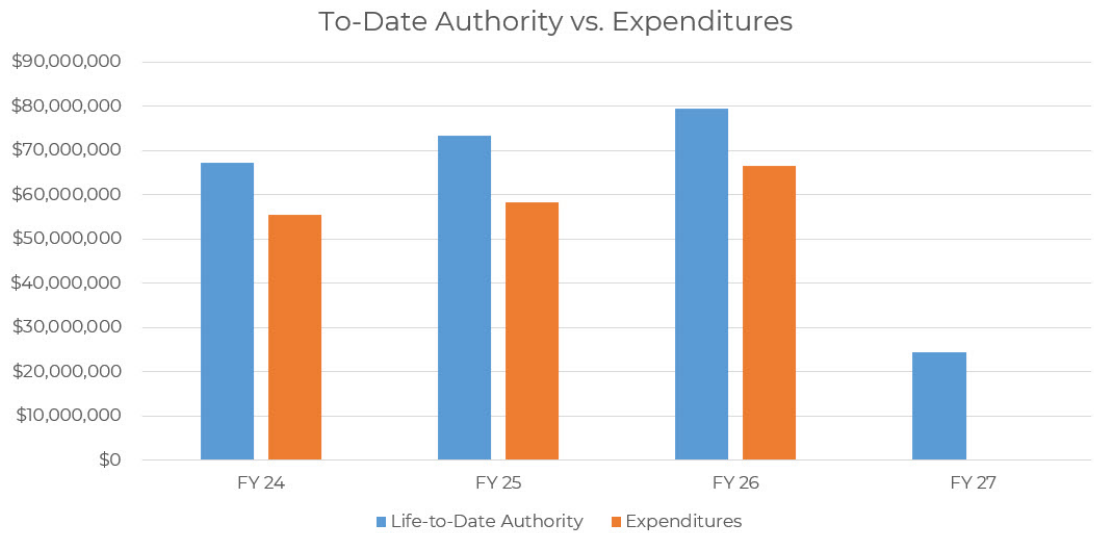
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Airport Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5541*



Capital Projects Authority

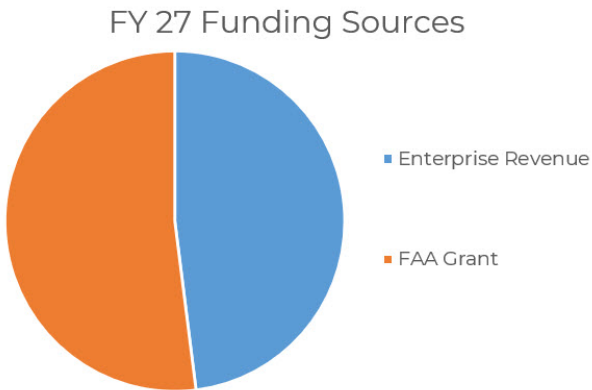
	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$67,246,415	\$73,508,801	\$79,408,296 *	\$24,351,165 ***
Prior Year Expenditures	\$55,206,959	\$54,481,494	\$60,088,813 *	
Current Year Expenditures	\$348,086	\$3,918,262	\$6,513,599 **	
Encumbrances	\$1,091,718	\$2,875,280	\$1,398,073 *	
Total Remaining Authority	\$10,599,652	\$12,233,765	\$11,407,811	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$12,943,354

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

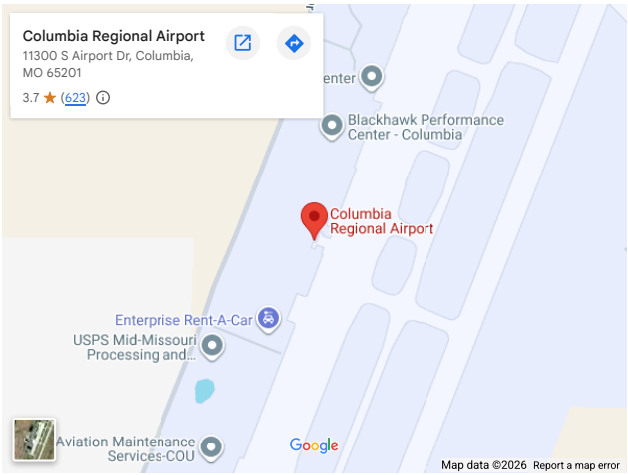
Fiscal Impact

In FY 27, staff is proposing several projects funded by Enterprise Revenue and Federal Aviation Administration (FAA) Grant. Projects include snow removal equipment, terminal expansion, and an environmental assessment for land acquisition.



Environmental Assessment for Land Acquisition - AP158

Airport - Capital Improvement Project



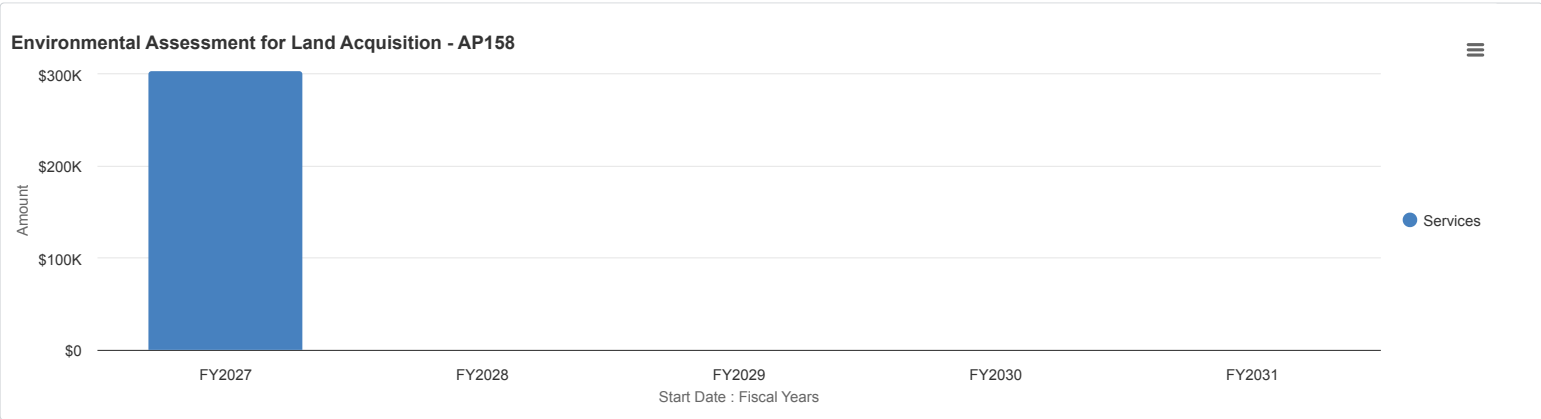
Project Details

- **Project Description:** Environmental assessment for land acquisition related to Runway 13-31 Extension project.
- **Ward:** Airport
- **Anticipated Completion Date:** FY 27

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$303,200
- **Actual Budget:** \$303,200
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** \$288,040 from FAA Grant and \$15,160 from the Airport Fund.

Future Appropriations

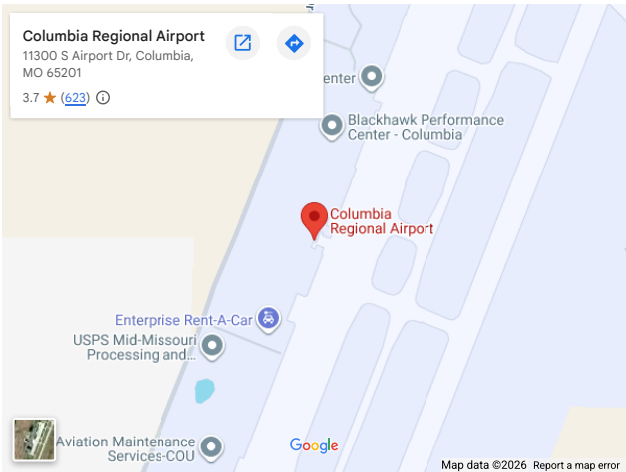


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Northwest Parking Lot Design & Construction - AP153

Airport - Capital Improvement Project



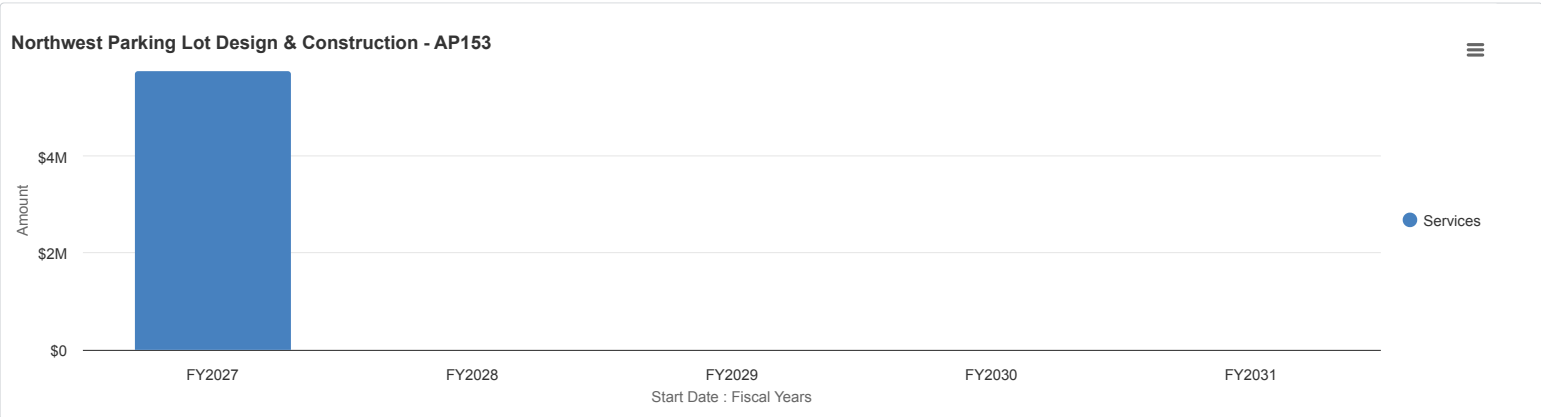
Project Details

- **Project Description:** New parking lot located north of the west parking lot completed in December 2025. Will add approximately 600 new parking spaces within walking distance to the terminal.
- **Ward:** Airport
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$260,000
- **Needs Appropriated:** \$5,760,000
- **Actual Budget:** \$6,020,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** \$5,670,00 from FAA grant and \$90,000 from Airport Fund.

Future Appropriations



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Snow Removal Broom Truck - AP138

Airport - Capital Improvement Project



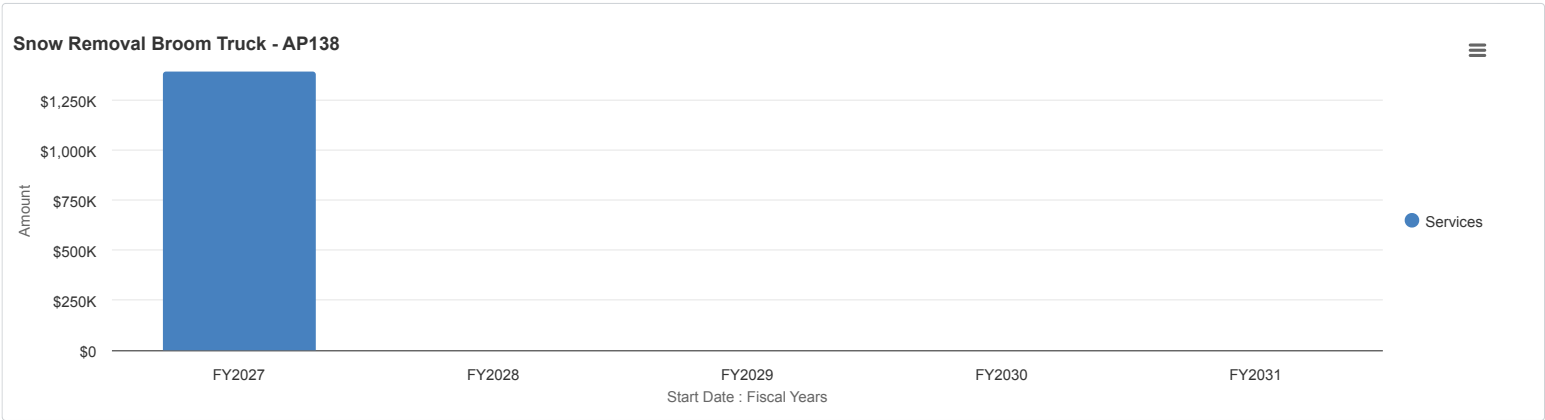
Project Details

- **Project Description:** Snow Removal Broom Truck assigned to taxiways and cross-wind runway. This will allow the quick removal of snow for safe aircraft operations.
- **Ward:** Airport
- **Anticipated Completion Date:** FY 28

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$1,393,700
- **Actual Budget:** \$1,393,700
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** \$1,324,015 from FAA Grant and \$69,685 from Airport Fund.

Future Appropriations

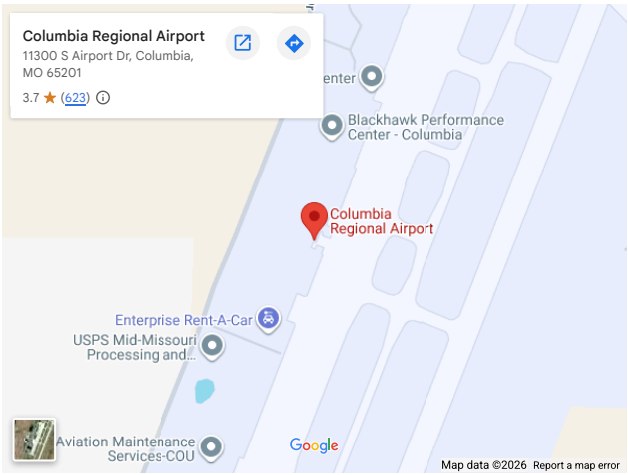


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Terminal Building Boarding Bridge - AP151

Airport - Capital Improvement Project



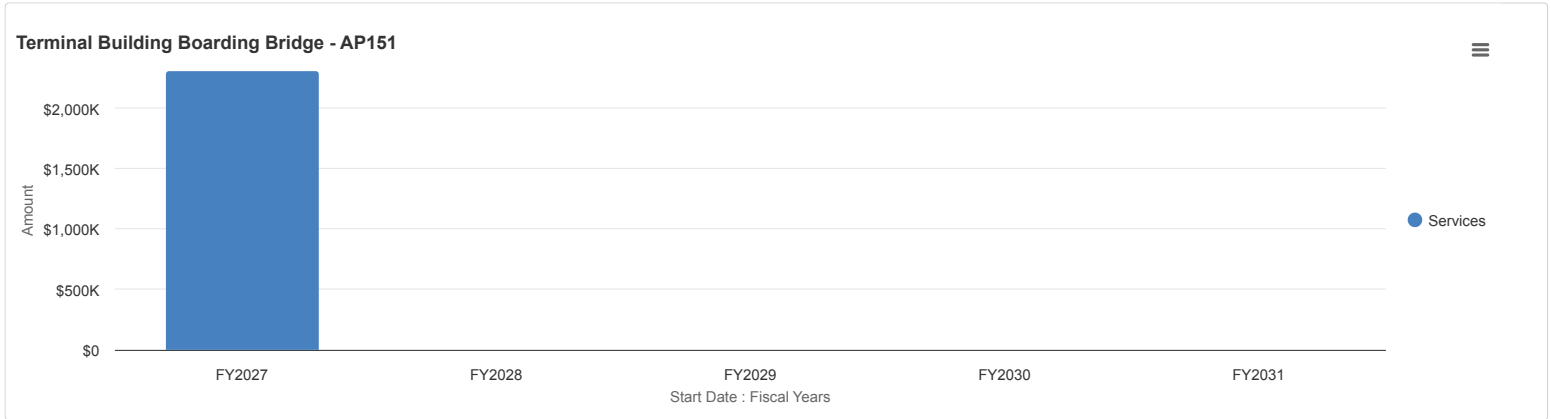
Project Details

- **Project Description:** This will be the addition of the fourth boarding bridge on the new airport terminal.
- **Ward:** Airport
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,207,758
- **Needs Appropriated:** \$99,454
- **Actual Budget:** \$2,307,212
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** \$2,096,650 from FAA Grant and \$209,804 from the Airport Fund.

Future Appropriations

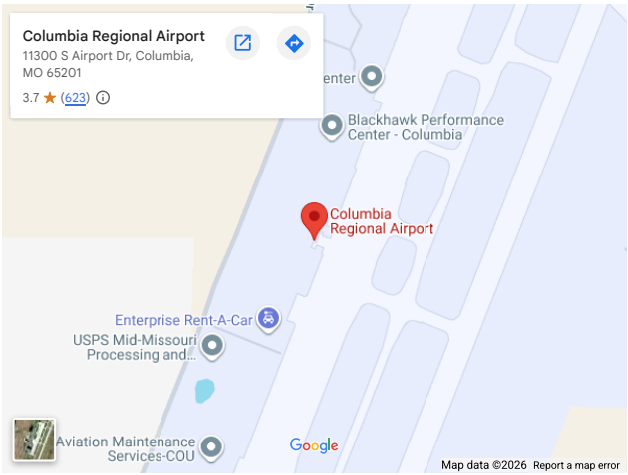


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Terminal Expansion - AP157

Airport - Capital Improvement Project



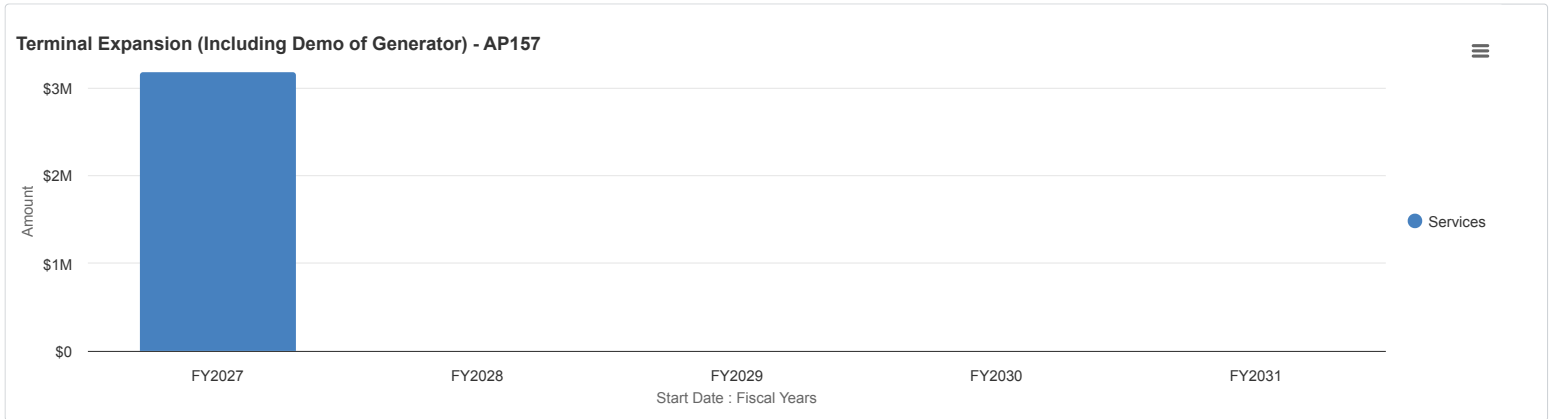
Project Details

- **Project Description:** Expansion of Terminal for installation of a fifth terminal passenger boarding bridge. This project would include the demolition of the existing diesel generator adjacent to the Airport Rental Car Facility.
- **Ward:** Airport
- **Anticipated Completion Date:** FY 27

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$3,180,000
- **Actual Budget:** \$3,180,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** \$3,021,000 from FAA Grant and \$159,000 from the Airport Fund.

Future Appropriations



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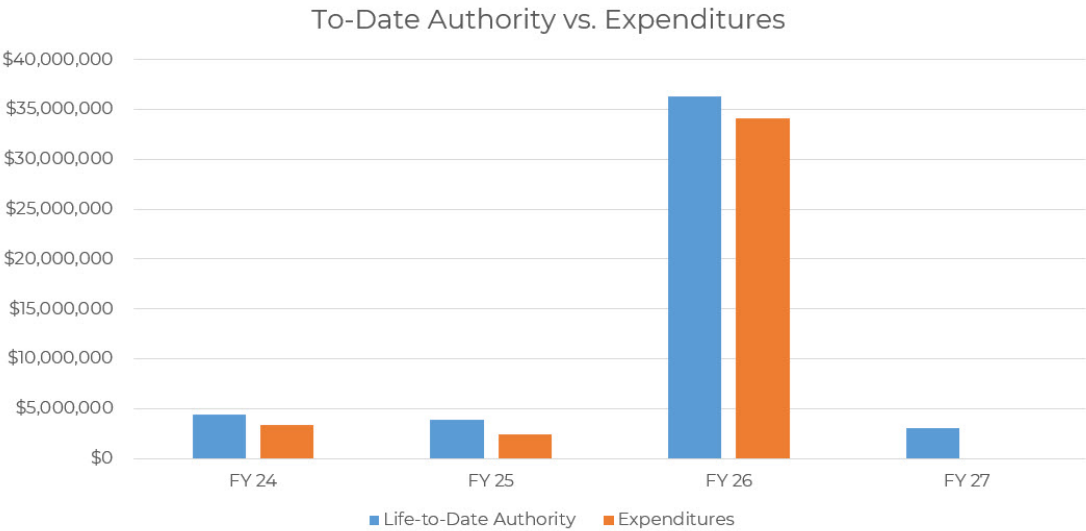
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Parking Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5561*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$4,448,362	\$3,887,224	\$36,283,847 *	\$3,072,707 ***
Prior Year Expenditures	\$3,194,058	\$1,944,529	\$33,629,318 *	
Current Year Expenditures	\$124,541	\$449,265	\$473,971	**
Encumbrances	\$557,001	\$41,854	\$77,851 *	
Total Remaining Authority	\$572,762	\$1,451,576	\$2,102,707	

- * This is current as of July 1, 2026
- ** Includes estimate from department
- *** Includes FY 27 budget request of \$970,000

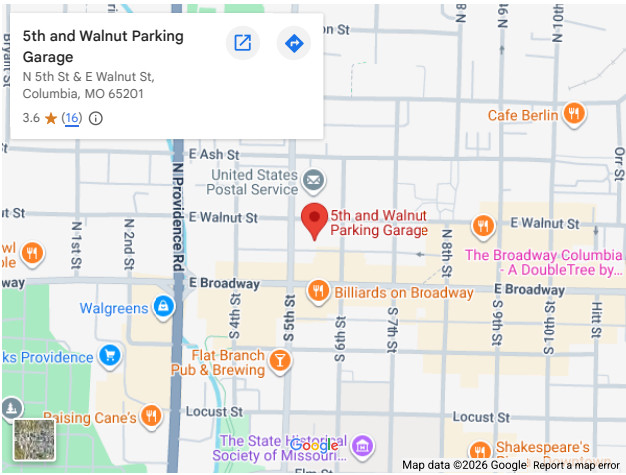
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Parking Capital Projects are funded through parking revenue. In FY 27, staff is proposing \$970,000 in funding for elevator upgrades and major maintenance to the 10th and Cherry parking structure.

10th/Cherry Parking Structure - PK064

Parking - Capital Improvement Project



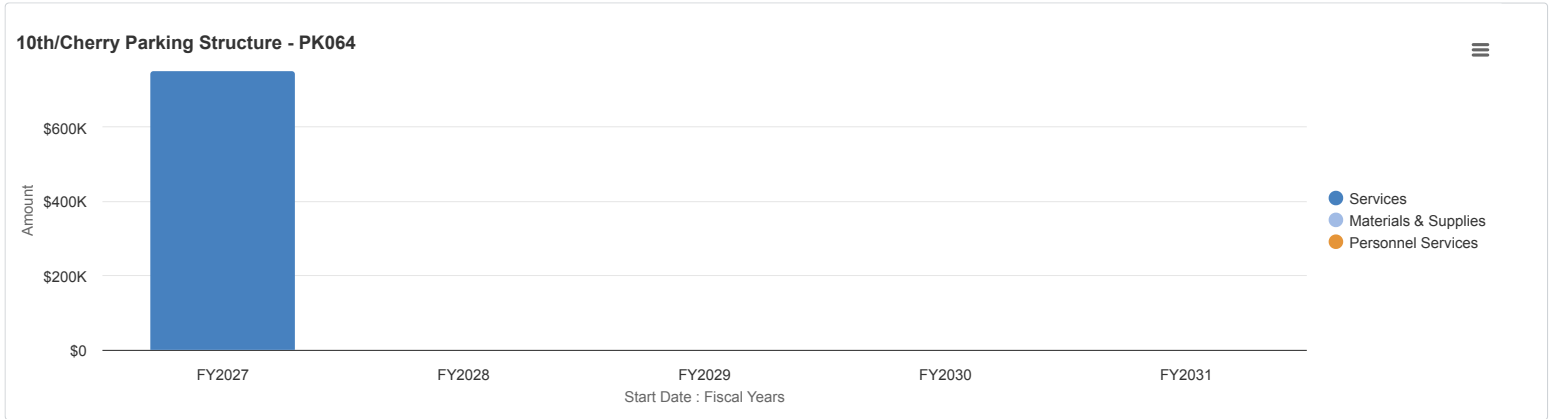
Project Details

- **Project Description:** Major maintenance and repairs of the Tenth and Cherry Parking Structure including, but not limited to, floor repair, wall repair, tee flange repair, joint and wall sealant replaced, new drain pipes, concrete wall repair, painting.
- **Ward:** 1
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$470,000
- **Needs Appropriated:** \$750,000
- **Actual Budget:** \$1,220,000
- **Prior Year Ending Balance:** \$5,785
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

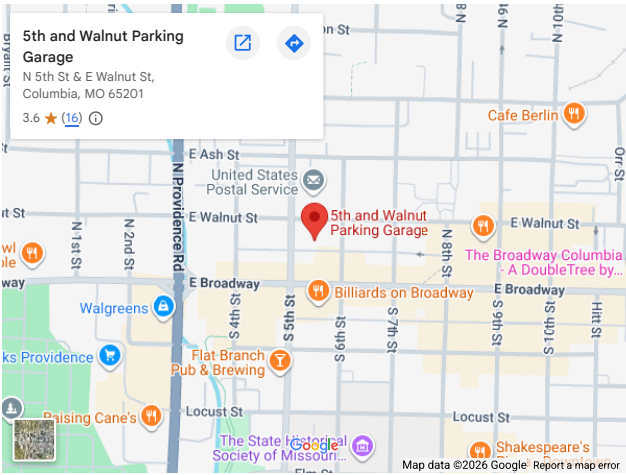


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Elevator Upgrades - PK069

Parking - Capital Improvement Project



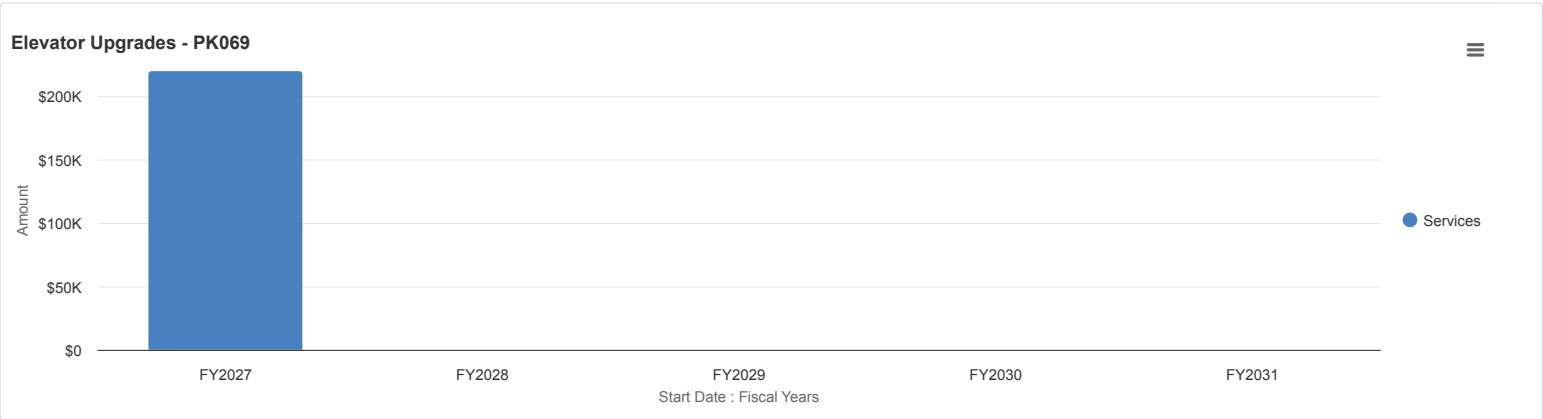
Project Details

- Project Description: Upgrade the elevators in the garages.
- Ward: 1
- Anticipated Completion Date: 2027

Project Funding Information

- Total Appropriated: \$704,504
- Needs Appropriated: \$220,000
- Actual Budget: \$924,504
- Prior Year Ending Balance: \$236,089
- Project Funding Sources: Enterprise Revenue

Future Appropriations



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Annual Project Expenditures

Elevator Upgrades - PK069

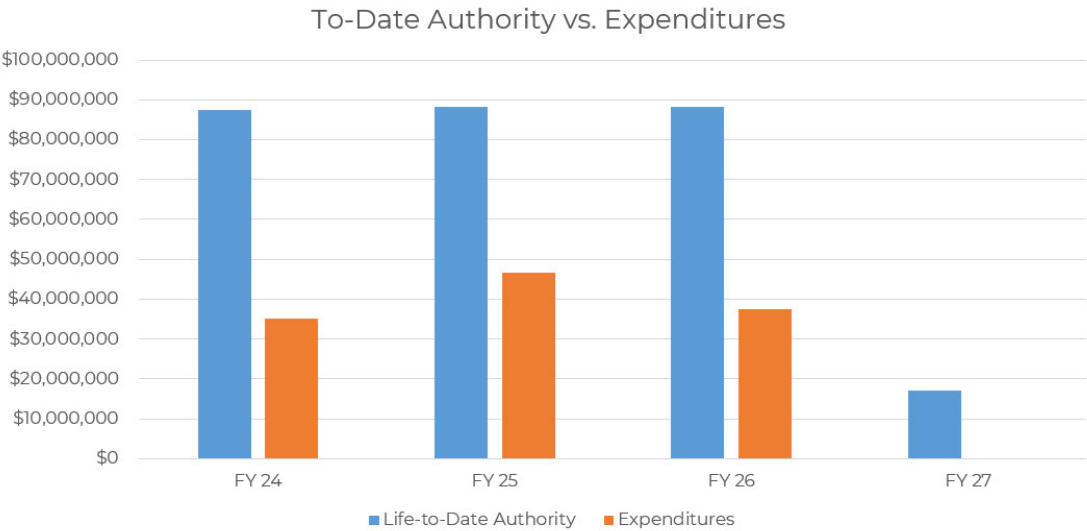
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
ELEVATOR UPGRADE	\$10,334	\$1,750	\$51,320	\$405,011	\$2,080
TOTAL	\$10,334	\$1,750	\$51,320	\$405,011	\$2,080

Water Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5502*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$87,390,388	\$88,129,299	\$88,129,299*	\$16,977,919***
Prior Year Expenditures	\$33,514,887	\$37,338,598	\$33,715,255*	
Current Year Expenditures	\$1,693,710	\$9,383,273	\$3,776,660**	
Encumbrances	\$2,553,608	\$29,751,672	\$38,564,505*	
Total Remaining Authority	\$49,628,183	\$11,655,756	\$12,072,879	

* This is current as of July 1, 2026

** Includes estimate from department

*** Includes FY 26 budget request of \$4,905,040

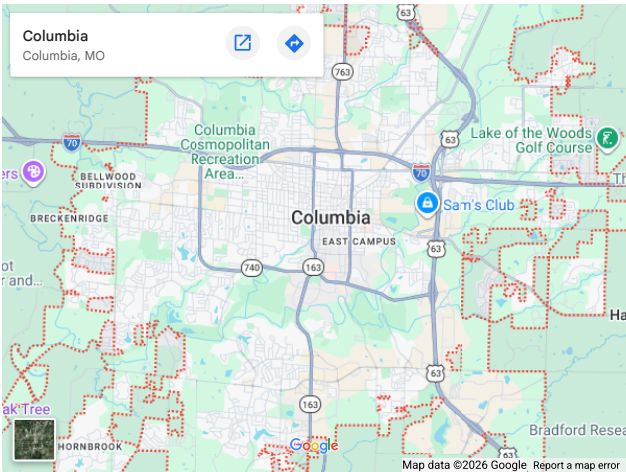
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

The budget includes the major capital improvements that are outlined in our Capital Improvement Program. Water Capital Improvement Projects will cause an incremental impact on operational costs. For FY 27, the requested \$4,905,040 in new funding comes from enterprise revenue.

Differential Payments - W0143

Water Utility - Capital Improvement Project



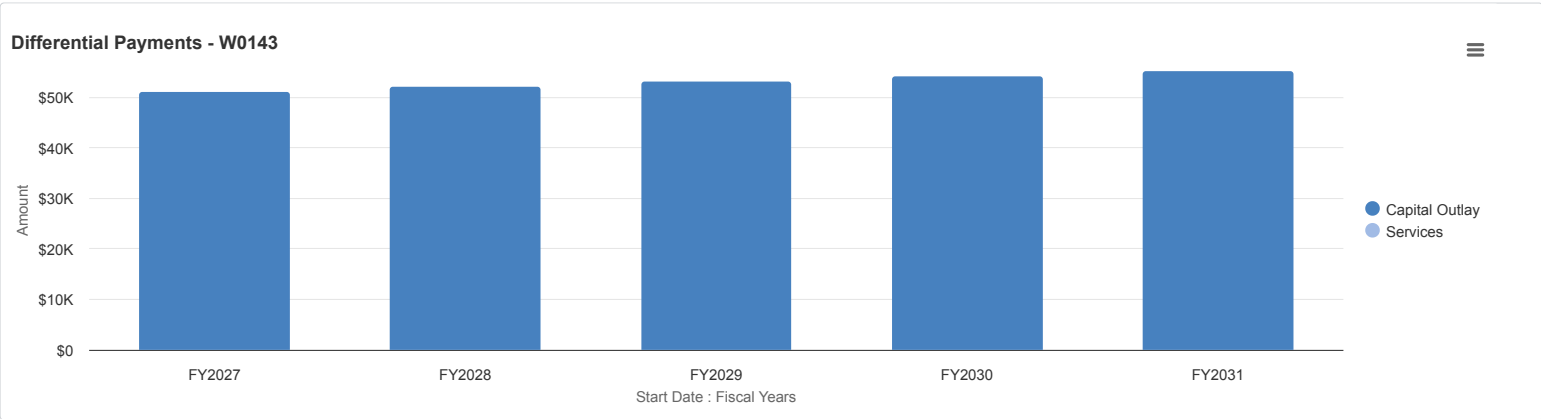
Project Details

- **Project Description:** Ongoing project to pay developers the difference to upsize the new water main required for system-wide needs and future growth.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$717,387
- **Needs Appropriated:** \$497,486
- **Actual Budget:** \$1,214,873
- **Prior Year Ending Balance:** \$213,702
- **Project Funding Sources:** 2008 Ballot and Enterprise Revenue

Future Appropriations



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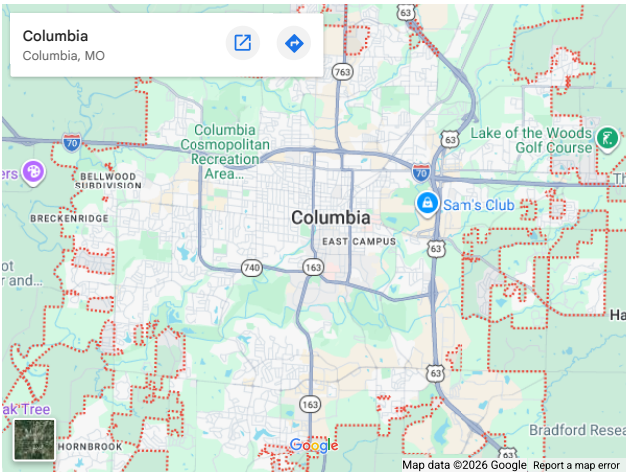
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Annual Project Expenditures

Differential Payments - W0143					
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$0	\$295	\$61,317	\$162,446	\$0
TOTAL	\$0	\$295	\$61,317	\$162,446	\$0

New & Replacement of Mains Under Highways - W0119

Water Utility - Capital Improvement Project



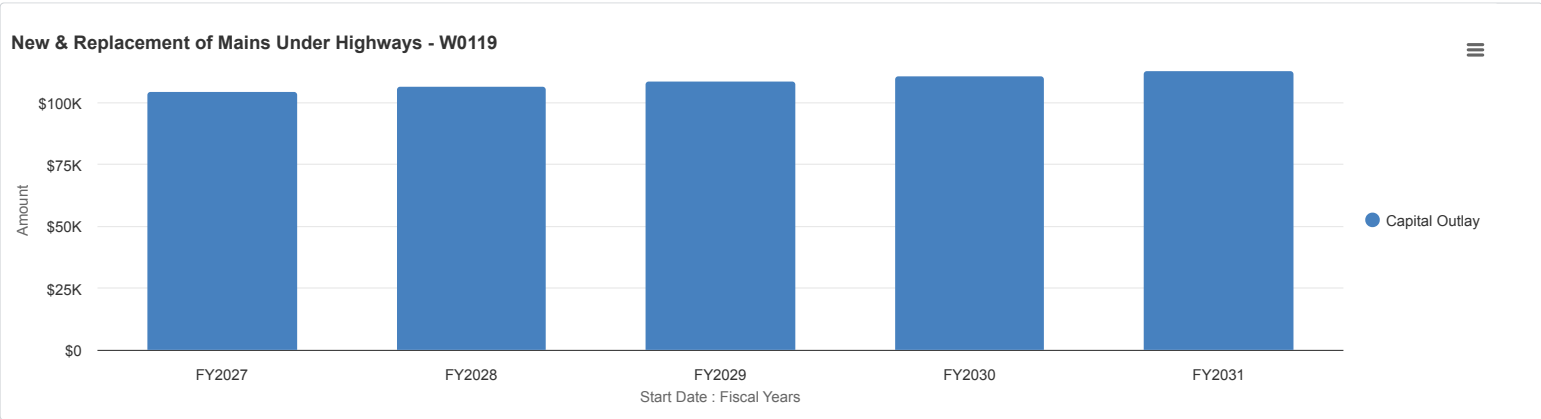
Project Details

- **Project Description:** Project to install or replace large distribution mains under major highways.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$102,000
- **Needs Appropriated:** \$1,014,871
- **Actual Budget:** \$1,116,871
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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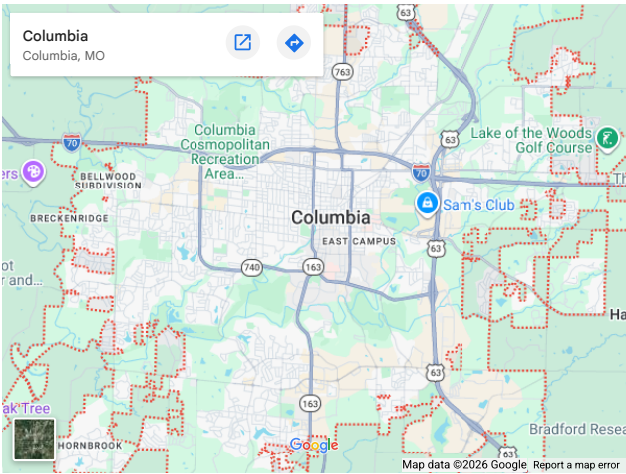
Annual Project Expenditures

New & Replacement of Mains Under Highways - W0119

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
HIGHWAY CROSSINGS	\$0	\$0	\$650,000	\$0	\$0
TOTAL	\$0	\$0	\$650,000	\$0	\$0

Water Main Replacements - W0130

Water Utility - Capital Improvement Project



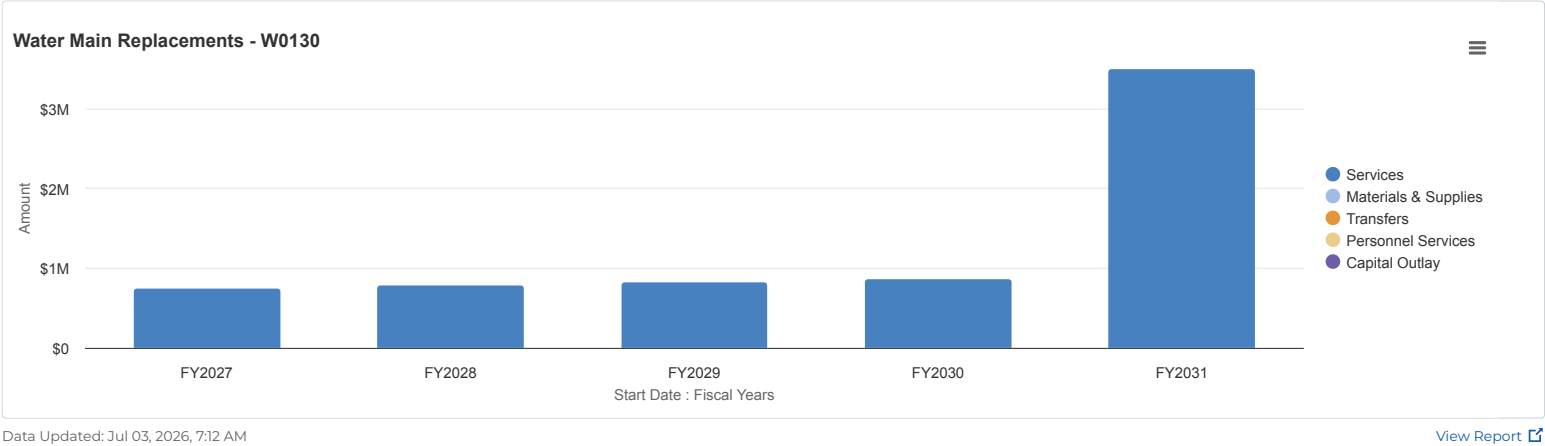
Project Details

- **Project Description:** Project is for planning purposes to replace mains for increased reliability and to maintain fire flow.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,278,697
- **Needs Appropriated:** \$13,690,428
- **Actual Budget:** \$15,969,125
- **Prior Year Ending Balance:** \$145,337
- **Project Funding Sources:** Enterprise Revenue and various ballots

Future Appropriations



Annual Project Expenditures

Water Main Replacements - W0130

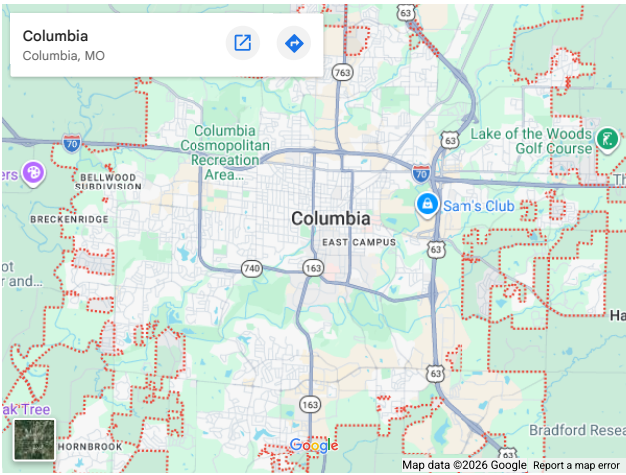
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$0	\$0	\$438,000	\$0	\$645,337
Services	\$0	\$768	\$15,821	\$0	\$0
Personnel Services	\$0	\$4,080	\$737	\$0	\$0
Materials & Supplies	\$0	\$0	\$234	\$0	\$0
TOTAL	\$0	\$4,848	\$454,792	\$0	\$645,337

Description and Scope

This project identifies funding requirements and needed improvements. As specific improvements are identified and planned, they will be added as separate projects in the one to two year horizon.

I-70 Crossings - W0308

Water Utility - Capital Improvement Project



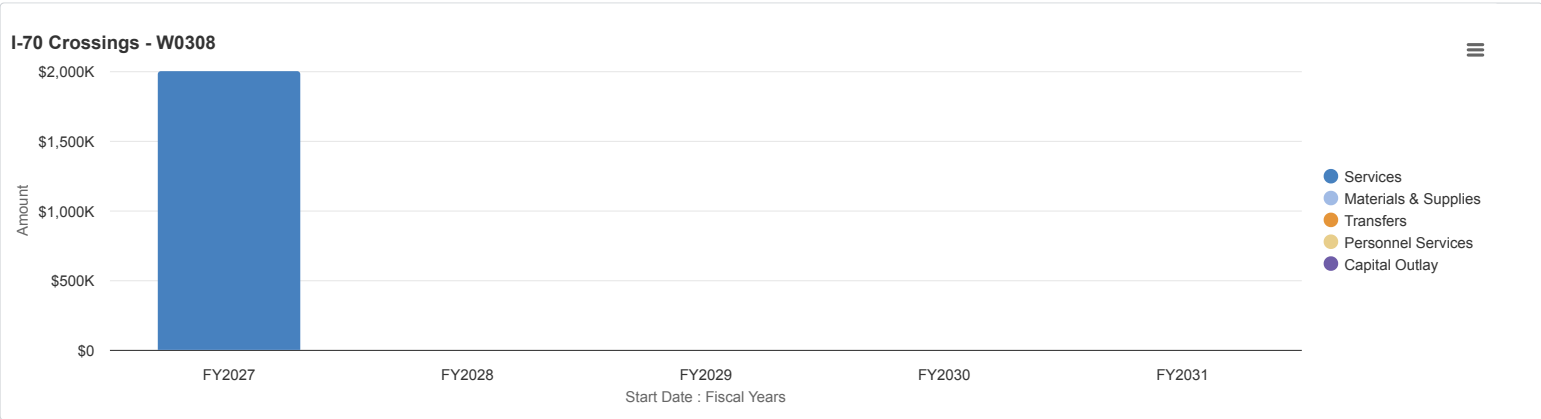
Project Details

- **Project Description:** Funding available for relocations associated with the I-70 widening project.
- **Ward:** 1, 2, 3
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,000,000
- **Needs Appropriated:** \$2,000,000
- **Actual Budget:** \$4,000,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

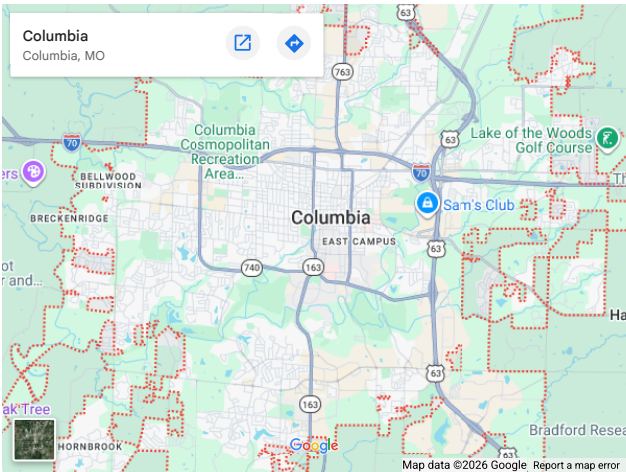


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Replace Alluvial Well #1 - W0301

Water Utility - Capital Improvement Project



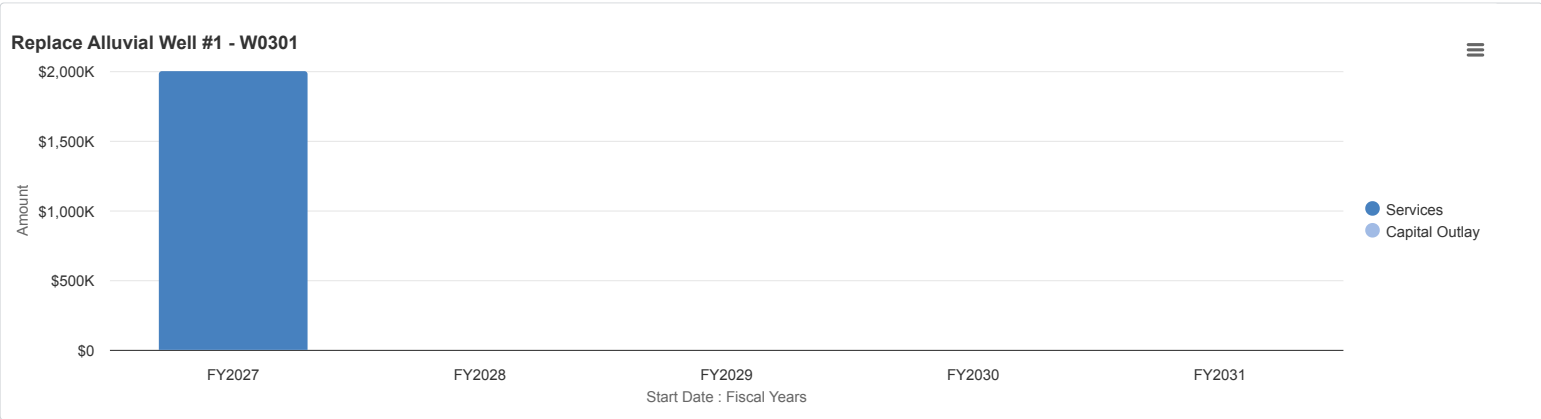
Project Details

- **Project Description:** Replacement of Alluvial Well 1 in the McBaine Well Field.
- **Ward:** Citywide
- **Anticipated Completion Date:** 2028

Project Funding Information

- **Total Appropriated:** \$200,000
- **Needs Appropriated:** \$2,000,000
- **Actual Budget:** \$2,200,000
- **Prior Year Ending Balance:** \$101,843
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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Annual Project Expenditures

W0301 - Replace Alluvial Well #1

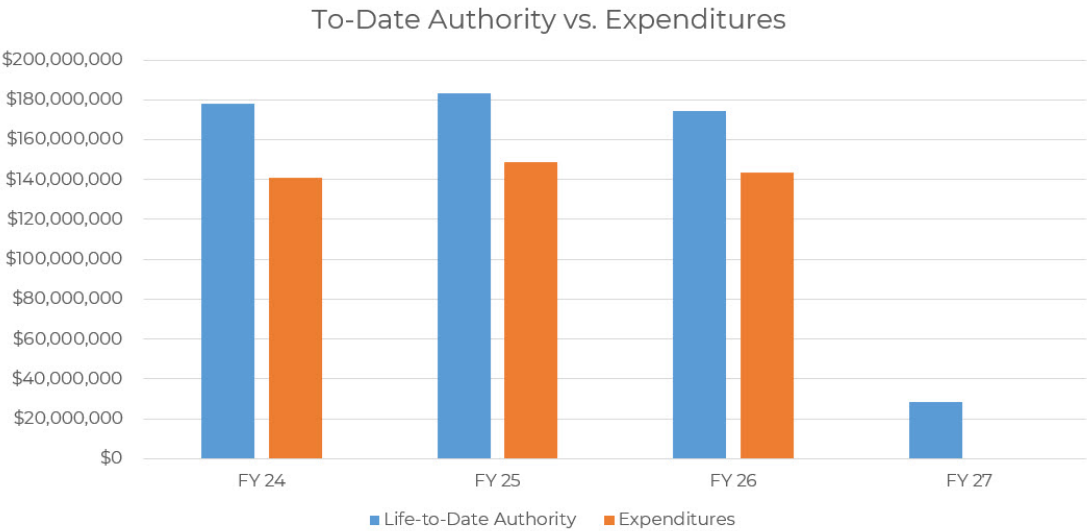
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$0	\$0	\$500,000	\$0	\$0
Services	\$0	\$9,816	\$87,443	\$0	\$0
TOTAL	\$0	\$9,816	\$587,443	\$0	\$0

Electric Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5513*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$177,986,049	\$183,460,022	\$174,281,078*	\$28,296,818***
Prior Year Expenditures	\$136,665,476	\$143,949,081	\$136,663,311*	
Current Year Expenditures	\$4,205,104	\$4,865,570	\$7,134,430**	
Encumbrances	\$7,017,526	\$4,977,852	\$6,586,519*	
Total Remaining Authority	\$30,097,943	\$29,667,519	\$23,896,818	

* This is current as of July 1, 2026

** Includes estimate from department

*** Includes FY 27 budget request of \$4,400,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

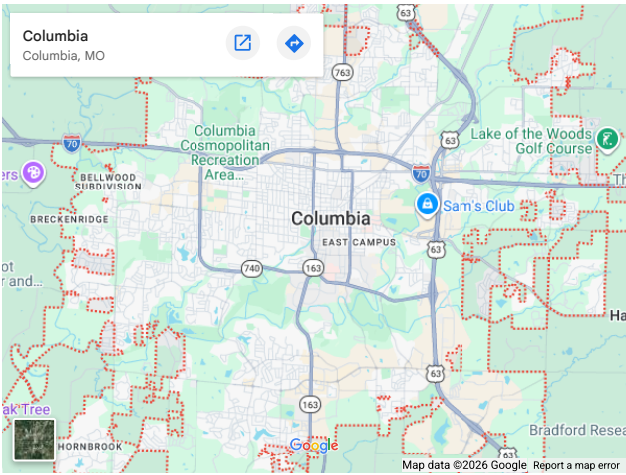
Fiscal Impact

This includes the major capital improvements that are outlined in our Capital Improvement Program. Funding for Electric Capital Projects primarily comes from Enterprise Revenue generated by the Electric Utility.

Due to the significant delay in the major substation and transmission projects and the requirement to spend down funds from the bond sale, transfers between enterprise funded projects and bond funded projects may be necessary to ensure bond funds are spent within the required time period.

13.8 kV System - New Residential Services - E0116

Electric Utility - Capital Improvement Project



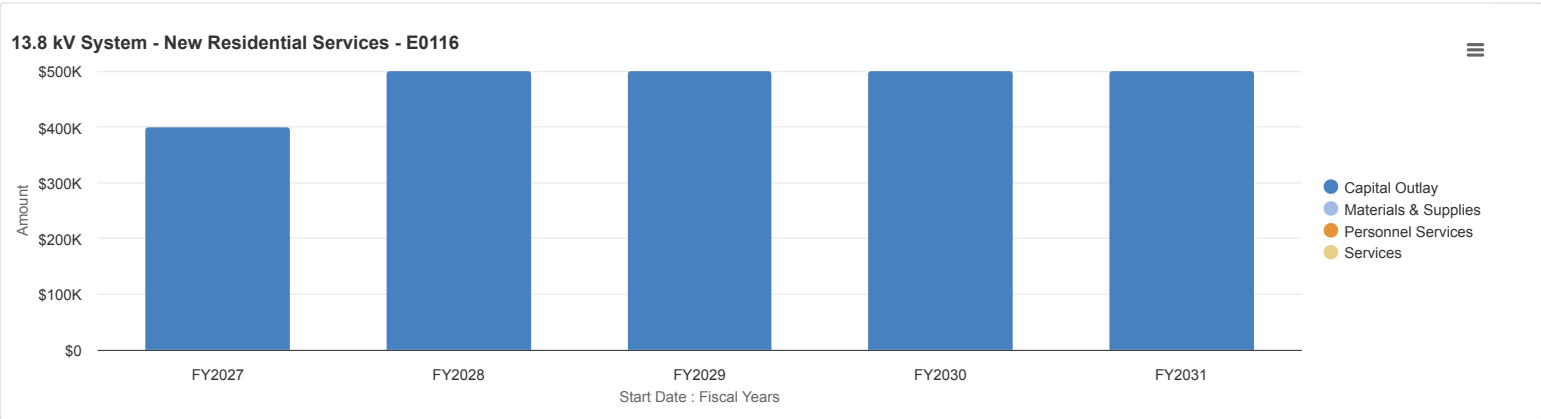
Project Details

- **Project Description:** This is an on-going project to install electric lines in new residential developments.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$11,635,000
- **Needs Appropriated:** \$2,900,000
- **Actual Budget:** \$14,535,000
- **Prior Year Ending Balance:** \$1,172,811
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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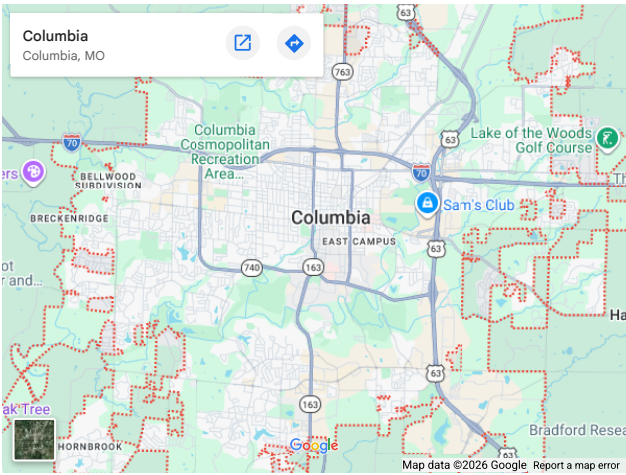
Annual Project Expenditures

13.8 kV System - New Residential Services - E0116

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
SYSTEM EXPANSION-RESIDENT	\$577,876	\$553,984	\$591,502	\$418,273	\$667,171
TOTAL	\$577,876	\$553,984	\$591,502	\$418,273	\$667,171

Transformers - E1105

Electric Utility - Capital Improvement Project



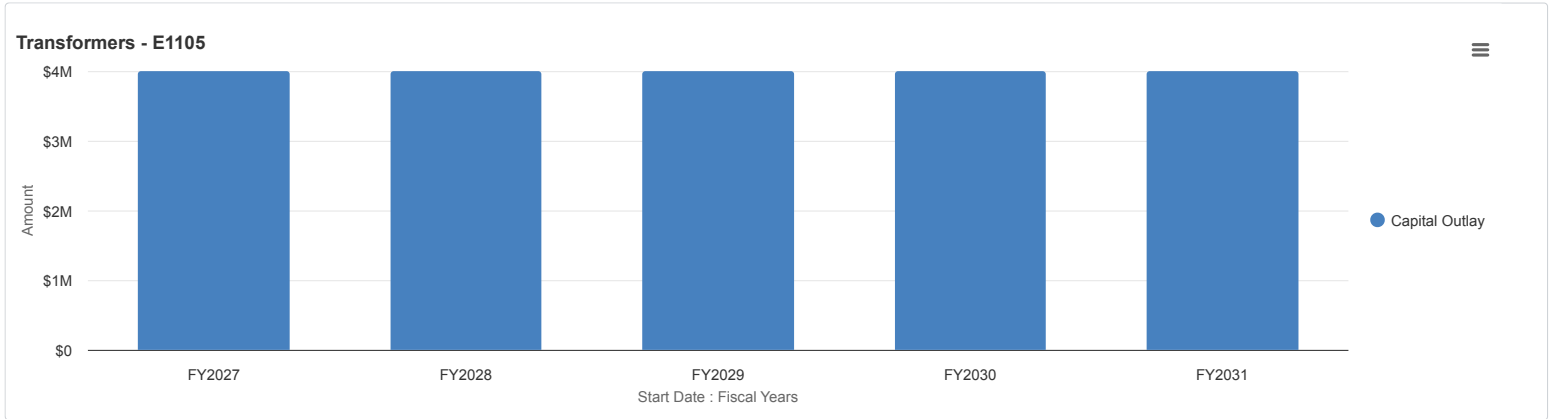
Project Details

- **Project Description:** Ongoing project to purchase required transformers and capacitors for electric system expansion and replace existing. Anticipate replacement of 2% of installed kva annually and adding 3% of installed kva annually.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$12,000,000
- **Needs Appropriated:** \$32,000,000
- **Actual Budget:** \$44,000,000
- **Prior Year Ending Balance:** \$4,167,224
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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Annual Project Expenditures

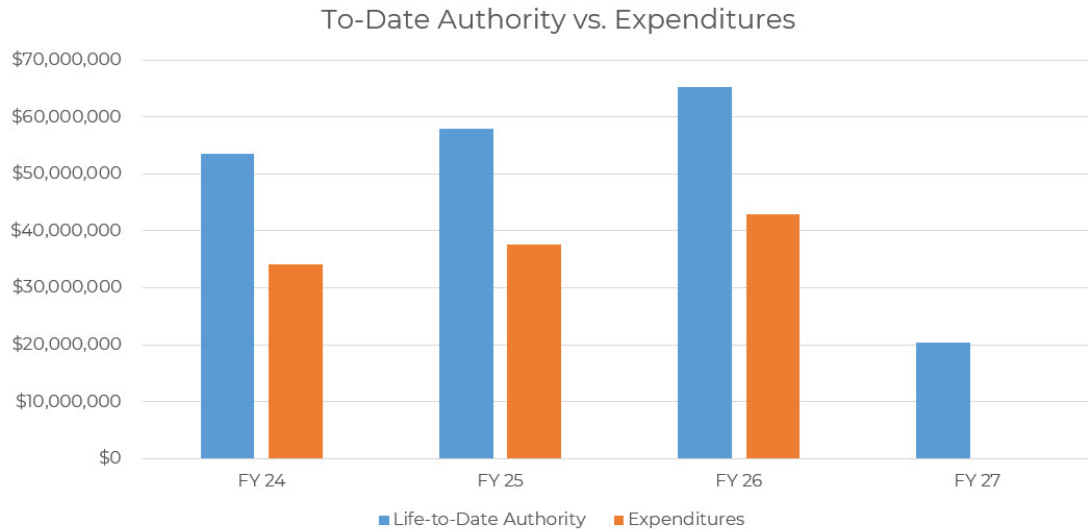
Transformers - E1105	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Capital Outlay	\$0	\$0	\$1,681,979	\$1,906,660	\$934,667
TOTAL	\$0	\$0	\$1,681,979	\$1,906,660	\$934,667

Sewer Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5551*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$53,618,851	\$57,949,050	\$65,281,651*	\$20,388,742***
Prior Year Expenditures	\$29,874,736	\$35,641,282	\$37,597,985*	
Current Year Expenditures	\$4,187,304	\$1,971,087	\$5,228,190**	
Encumbrances	\$7,542,387	\$11,318,729	\$7,826,984*	
Total Remaining Authority	\$12,014,424	\$9,017,952	\$14,628,492	

* This is current as of July 1, 2026

** Includes estimate from department

*** Includes FY 27 budget request of \$5,760,250 and \$2,753,223 in reallocation of prior year appropriations

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Sanitary Sewer Utility Capital Projects are funded by enterprise revenue collected from ratepayers and revenue bond funds approved by voters in 2013. FY 27 includes \$5,760,250 of enterprise revenue to fund future rehabilitation projects, construction for four Private Common Collector Elimination projects, and new digester addition for the Waste Water Treatment Plant.

5th to Wilkes Relief Sewer Phase 2 - SW542

Sewer Utility - Capital Improvement Project



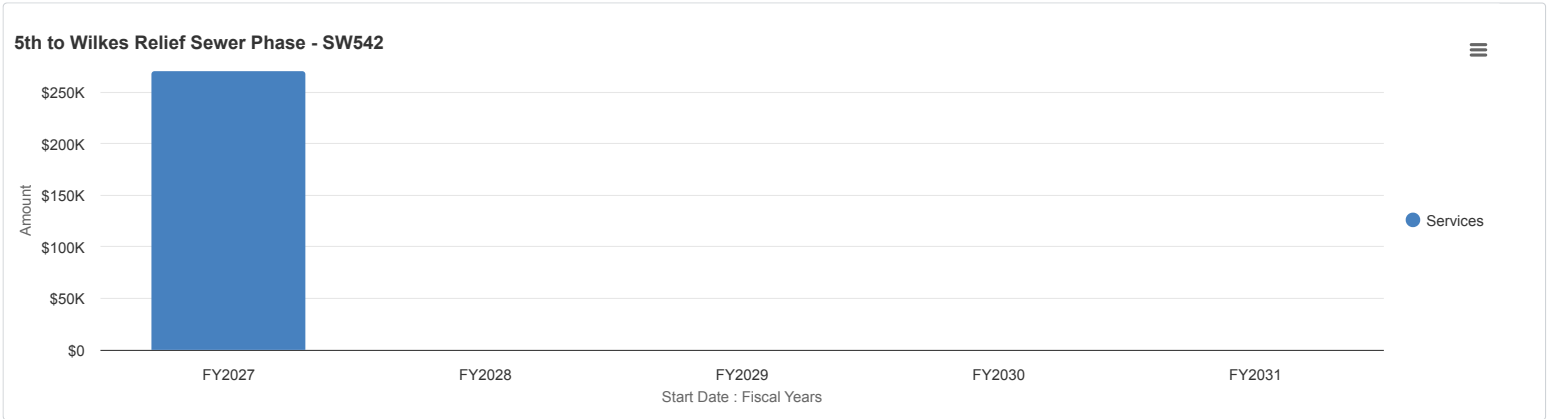
Project Details

- **Project Description:** Extend relief sewer from 6th Street and Hickman Avenue to 7th Street and Wilkes. Basement backups and redevelopment are reasons for work. Project to be coordinated with Hickman to Wilkes Storm Water project.
- **Ward:** 1
- **Anticipated Completion Date:** 2028

Project Funding Information

- **Total Appropriated:** \$394,888
- **Needs Appropriated:** \$270,250
- **Actual Budget:** \$665,138
- **Prior Year Ending Balance:** \$394,888
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

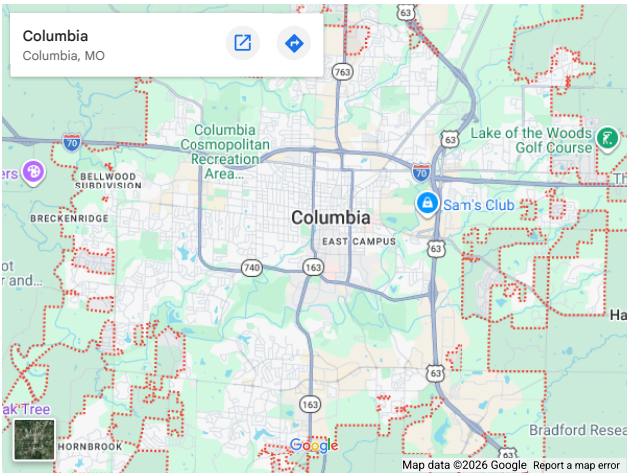


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Annual Sewer System Improvements - SW183

Sewer Utility - Capital Improvement Project



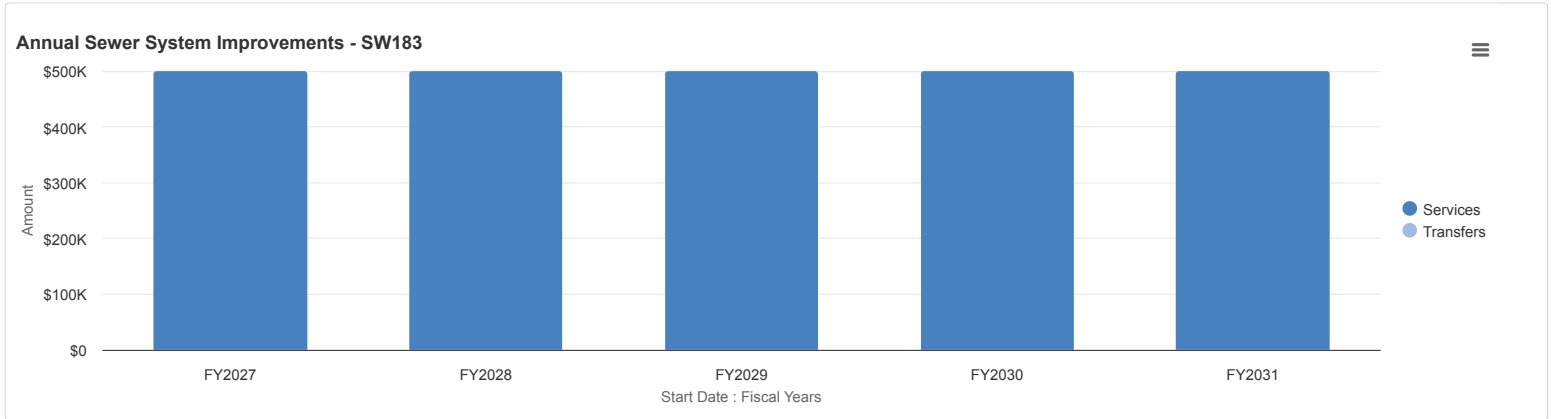
Project Details

- **Project Description:** Streambank stabilization, Inflow and Infiltration reduction, and sewer improvements performed as part of other street or storm water projects.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,043,083
- **Needs Appropriated:** \$2,500,000
- **Actual Budget:** \$4,543,083
- **Prior Year Ending Balance:** \$1,998,625
- **Project Funding Sources:** Enterprise Revenue and 2014 Ballot

Future Appropriations



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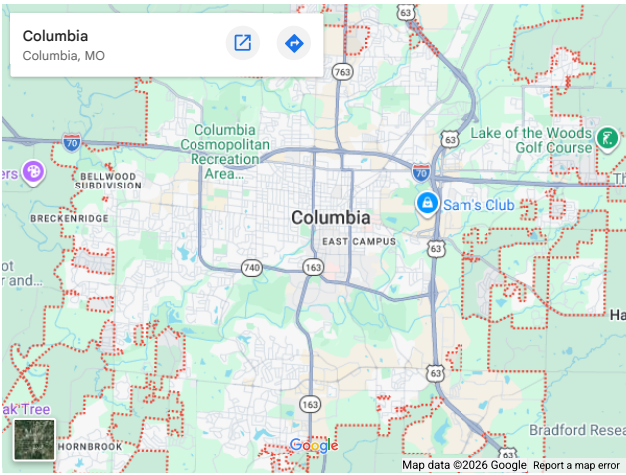
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Annual Project Expenditures

Annual Sewer System Improvements - SW183					
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$0	\$1,320,000	\$55,000	\$0	\$600,000
TOTAL	\$0	\$1,320,000	\$55,000	\$0	\$600,000

I-70 Sewer Relocation Phase 1 - SW545

Sewer Utility - Capital Improvement Project



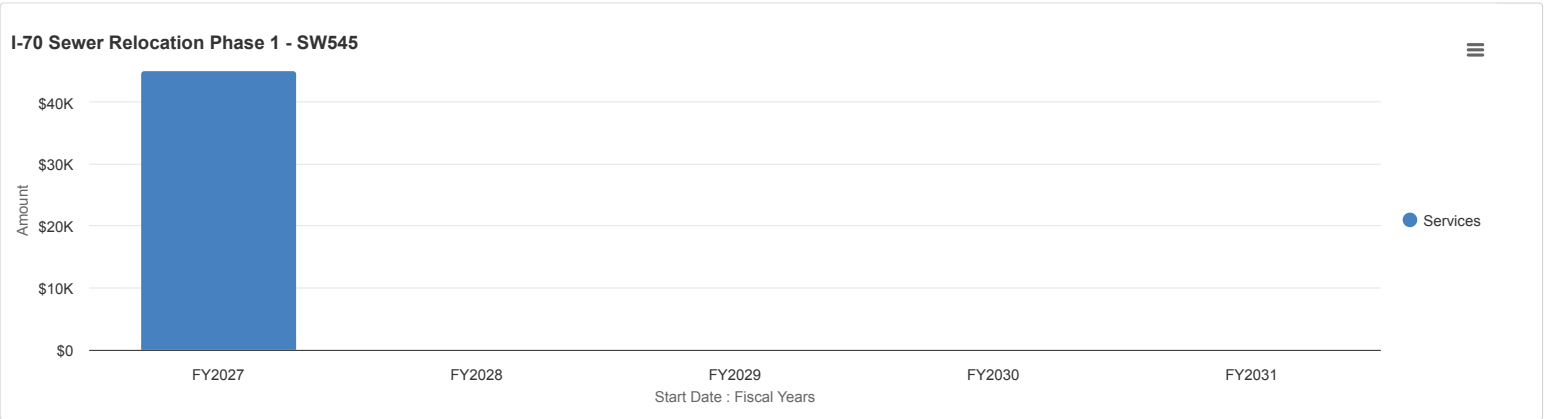
Project Details

- **Project Description:** Relocation of manhole(s) and raising/lowering sanitary structure elevations as needed in conjunction with the MoDOT I-70 widening project.
- **Ward:** 3
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$45,000
- **Actual Budget:** \$45,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

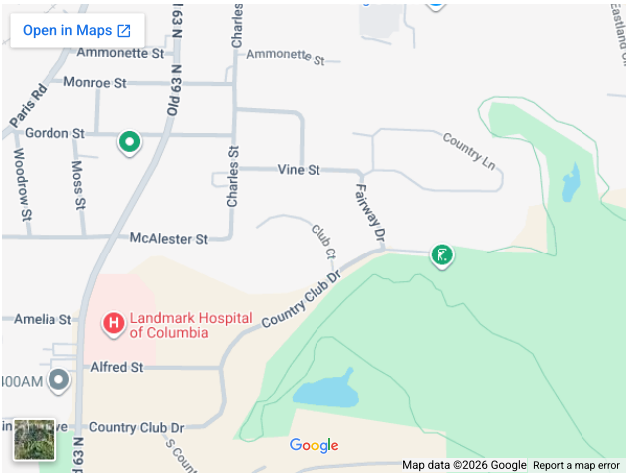


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PCCE #44 Club Ct & Vine St - SW546

Sewer Utility - Capital Improvement Project



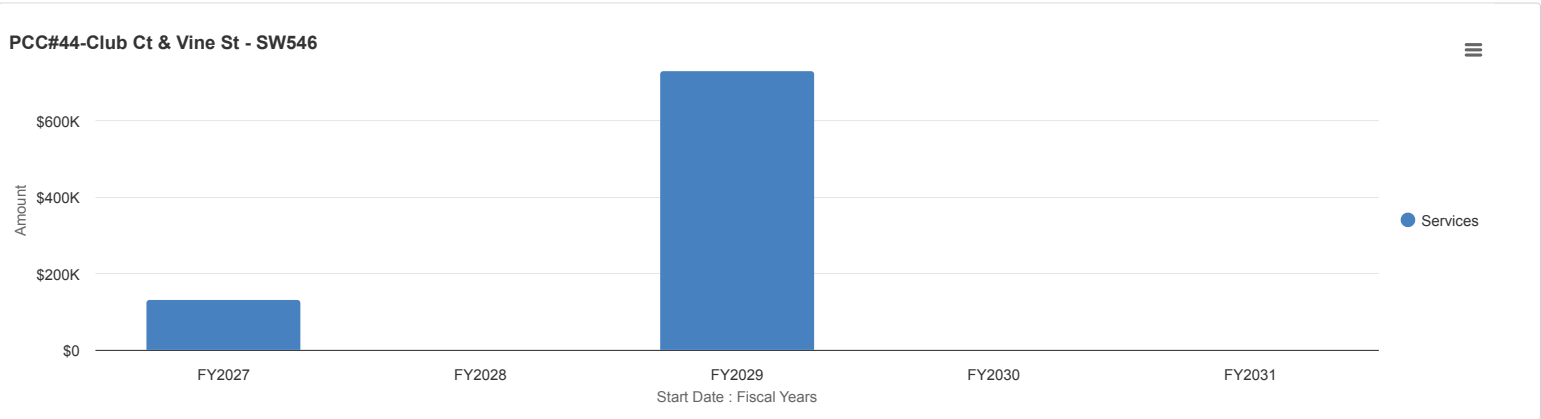
Project Details

- **Project Description:** Replace failing private common collector sewer. This is a petition project that includes regulatory compliance.
- **Ward:** 3
- **Anticipated Completion Date:** 2029

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$860,000
- **Actual Budget:** \$860,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

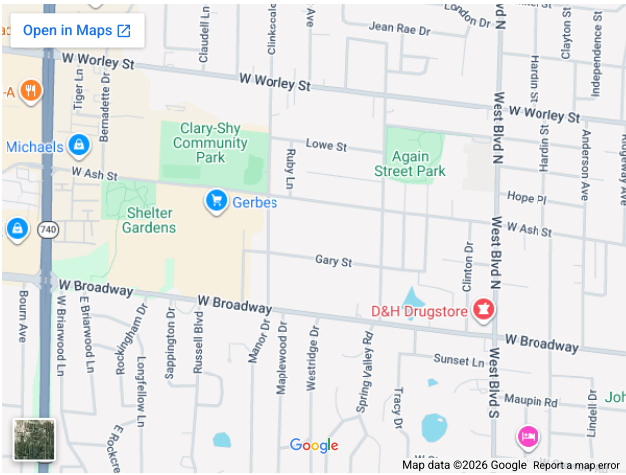


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PCCE #47 W Ash Street - SW547

Sewer Utility - Capital Improvement Project



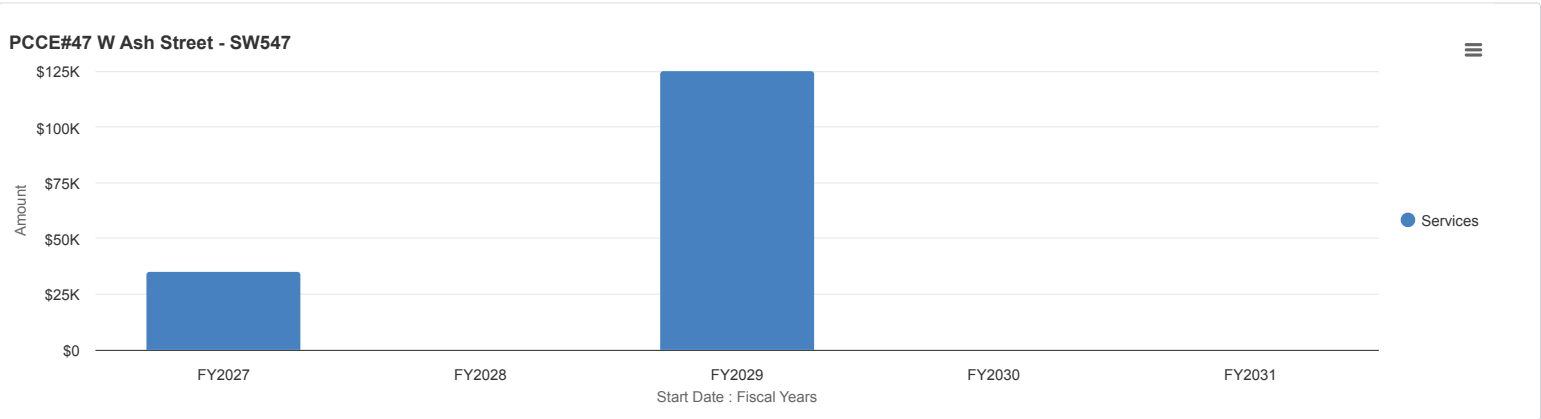
Project Details

- **Project Description:** Replace failing private common collector sewer. This is a petition project that includes regulatory compliance.
- **Ward:** 1
- **Anticipated Completion Date:** 2029

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$160,000
- **Actual Budget:** \$160,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

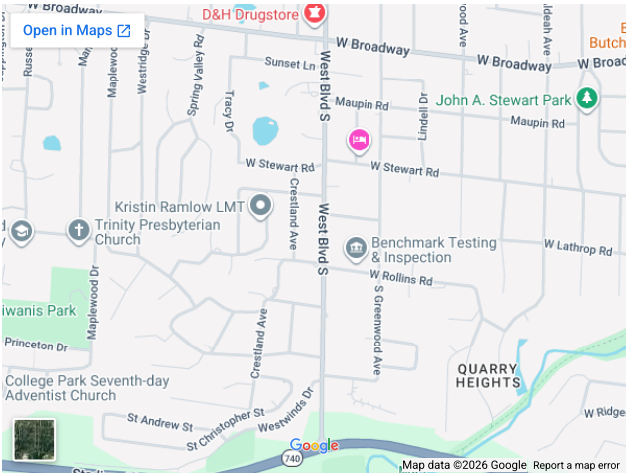


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PCCE #48 S West Blvd - SW548

Sewer Utility - Capital Improvement Project



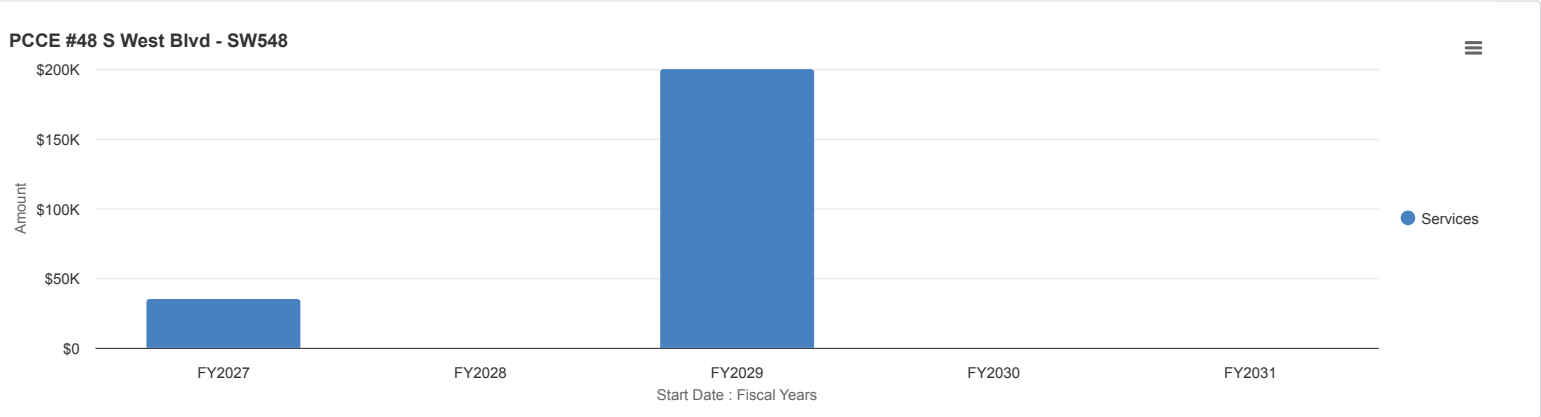
Project Details

- **Project Description:** Replace failing private common collector sewer. This is a petition project that includes regulatory compliance.
- **Ward:** 4
- **Anticipated Completion Date:** 2029

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$235,000
- **Actual Budget:** \$235,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

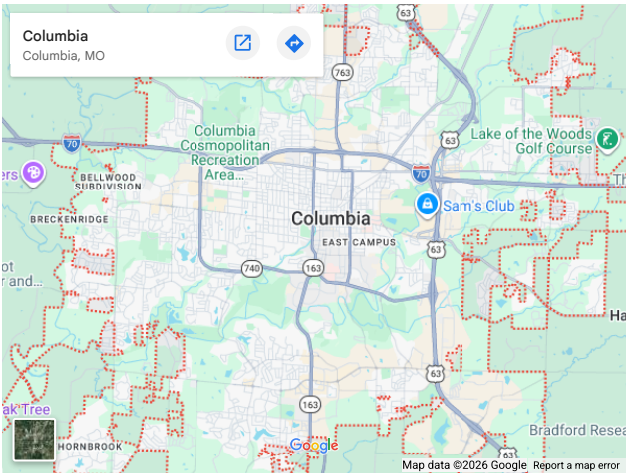


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Sewer Rehabilitation #12 - SW559

Sewer Utility - Capital Improvement Project



Project Details

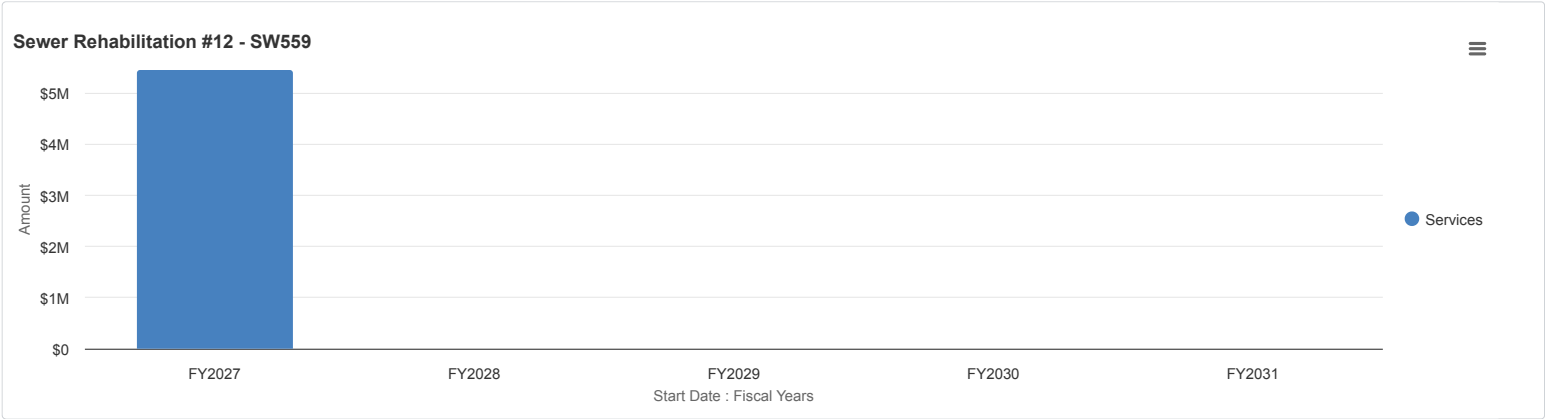
- **Project Description:** Annual pipe lining maintenance project, which consists of citywide lining of sewer and manhole infrastructure.
- **Ward:** Citywide
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$5,453,223
- **Actual Budget:** \$5,453,223
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

*Funding for this project is from unspent Prior Year Appropriations (PYA) of Enterprise Revenue.

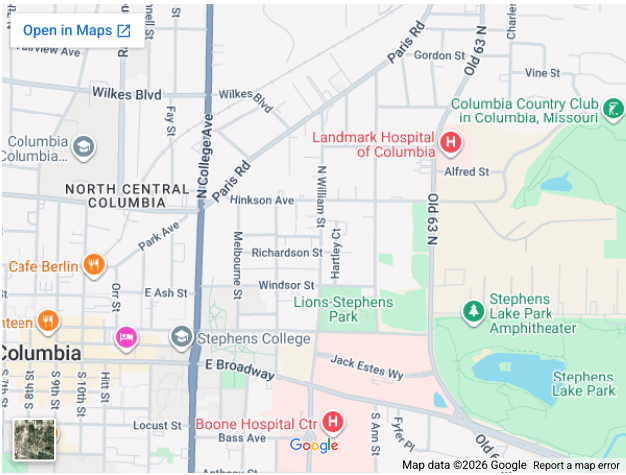


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PCCE #49 N William Street - SW552

Sewer Utility - Capital Improvement Project



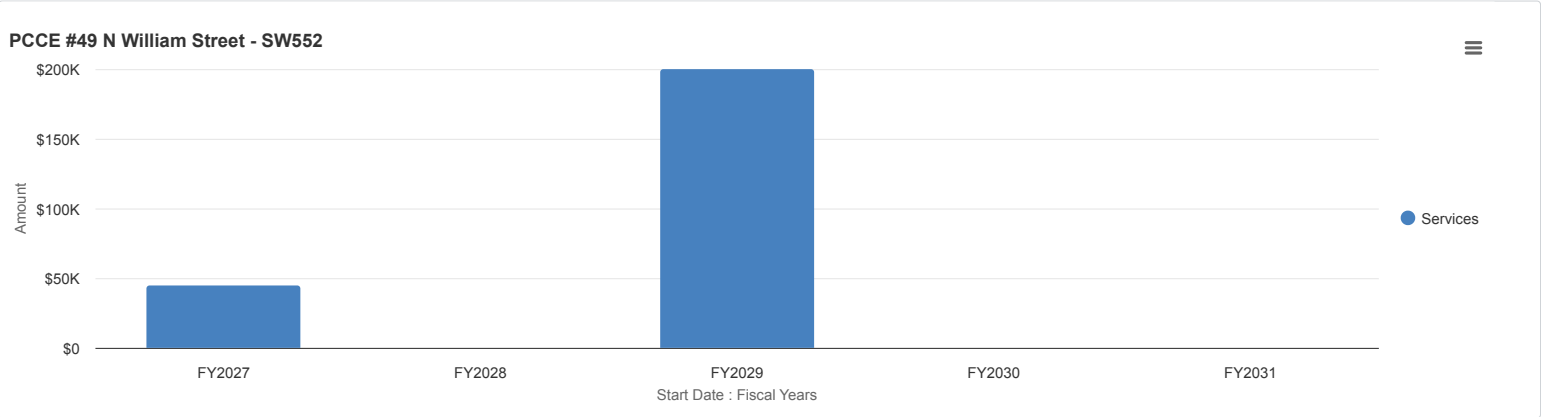
Project Details

- **Project Description:** Replace failing private common collector sewer. This is a petition project that includes regulatory compliance.
- **Ward:** 3
- **Anticipated Completion Date:** 2030

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$245,000
- **Actual Budget:** \$245,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

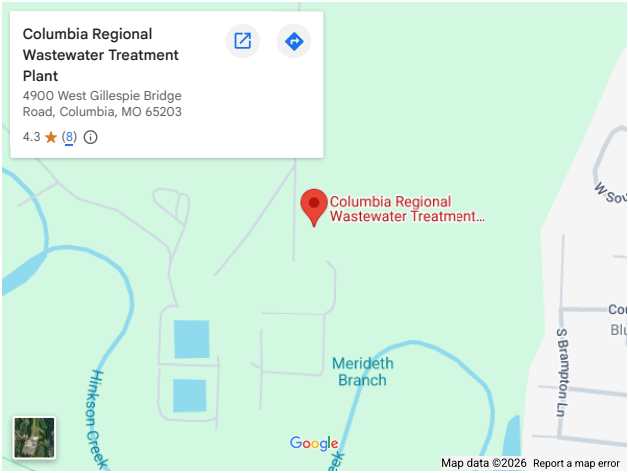


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WWTP New Digester Addition - SW555

Sewer Utility - Capital Improvement Project



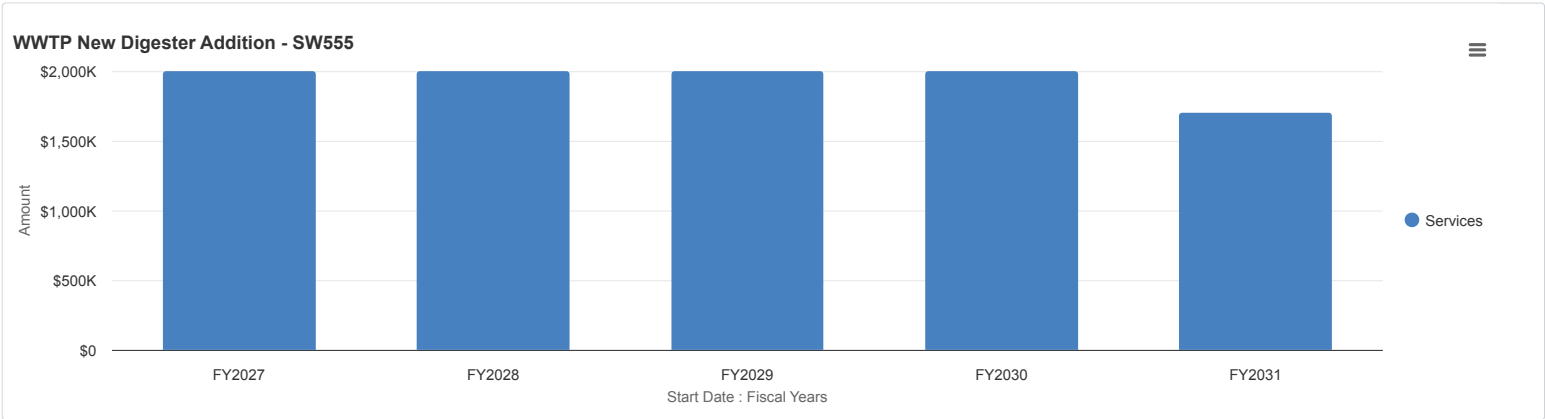
Project Details

- **Project Description:** As WWTP plant flow increases, it will be necessary to construct a new digester. All related piping, access, and equipment will be required. Regulatory compliance.
- **Ward:** 4
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,000,000
- **Needs Appropriated:** \$9,700,000
- **Actual Budget:** \$11,700,000
- **Prior Year Ending Balance:** \$2,000,000
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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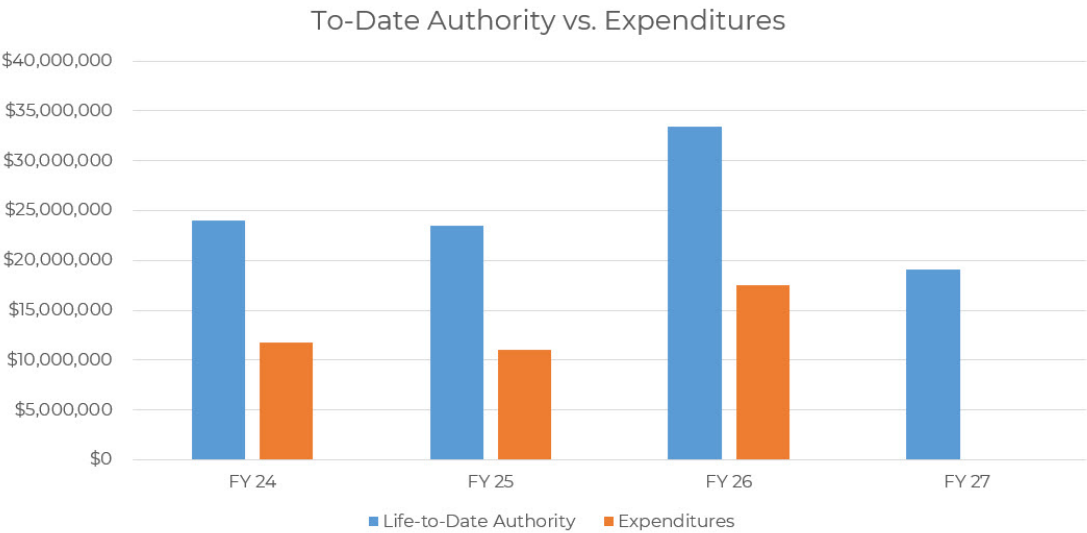
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Solid Waste Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5571*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$24,035,244	\$23,477,667	\$33,394,377*	\$19,098,348***
Prior Year Expenditures	\$11,585,949	\$10,590,409	\$17,085,030*	
Current Year Expenditures	\$137,172	\$396,991	\$464,649**	
Encumbrances	\$40,501	\$333,010	\$246,350*	
Total Remaining Authority	\$12,271,622	\$12,157,257	\$15,598,348	

* This is current as of July 1, 2026

** Includes estimate from department

*** Includes FY 27 budget request of \$3,500,000

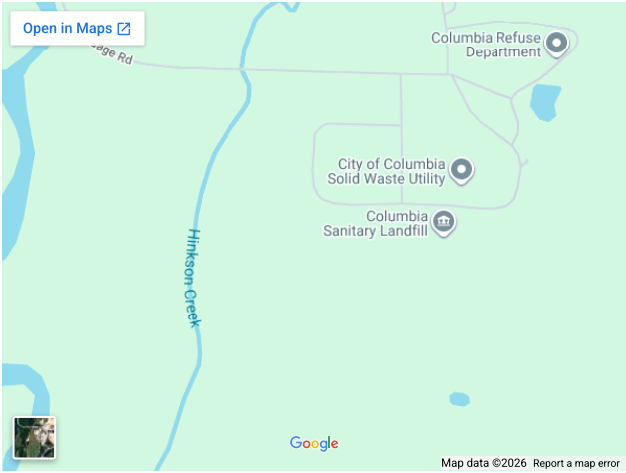
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Funding for Solid Waste Capital Projects primarily comes from Enterprise Revenue generated by the Solid Waste Utility. In FY 27, staff is proposing \$3,500,000 in funding for two projects: Bioreactor Landfill Cell #7 and Material Recovery Facility Expansion Phase 2.

Bioreactor Landfill Cell #7 - RF073

Solid Waste Utility - Capital Improvement Project



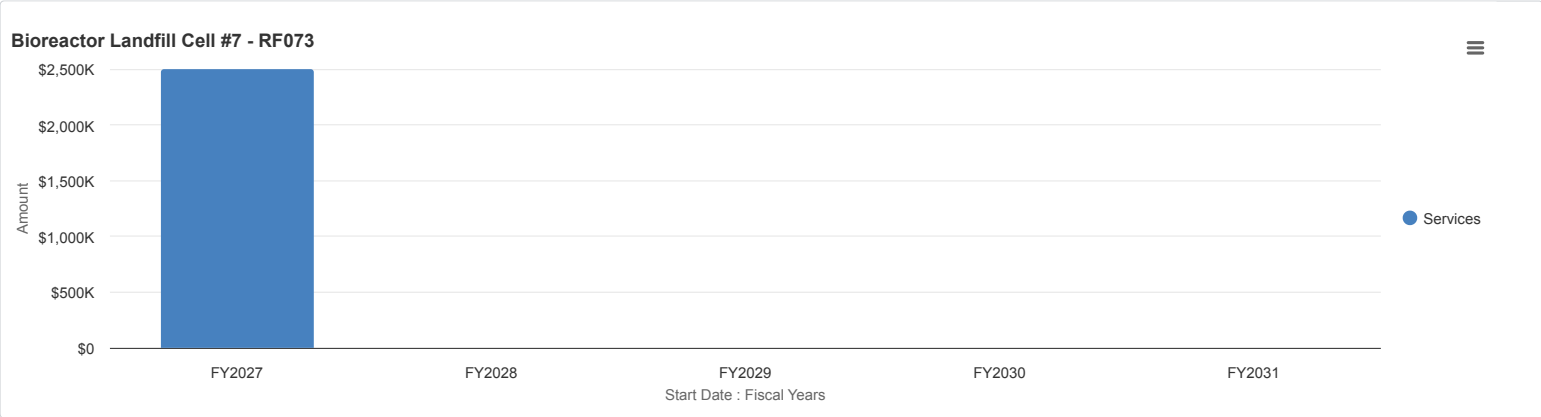
Project Details

- **Project Description:** Design and construction for Bioreactor Landfill Cell #7, new access road, leachate collection system, gas collection system, and stormwater basin.
- **Ward:** 3
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$8,500,000
- **Needs Appropriated:** \$2,500,000
- **Actual Budget:** \$11,000,000
- **Prior Year Ending Balance:** \$8,500,000
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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Material Recovery Facility Expansion Phase 2 - RF074

Solid Waste Utility - Capital Improvement Project



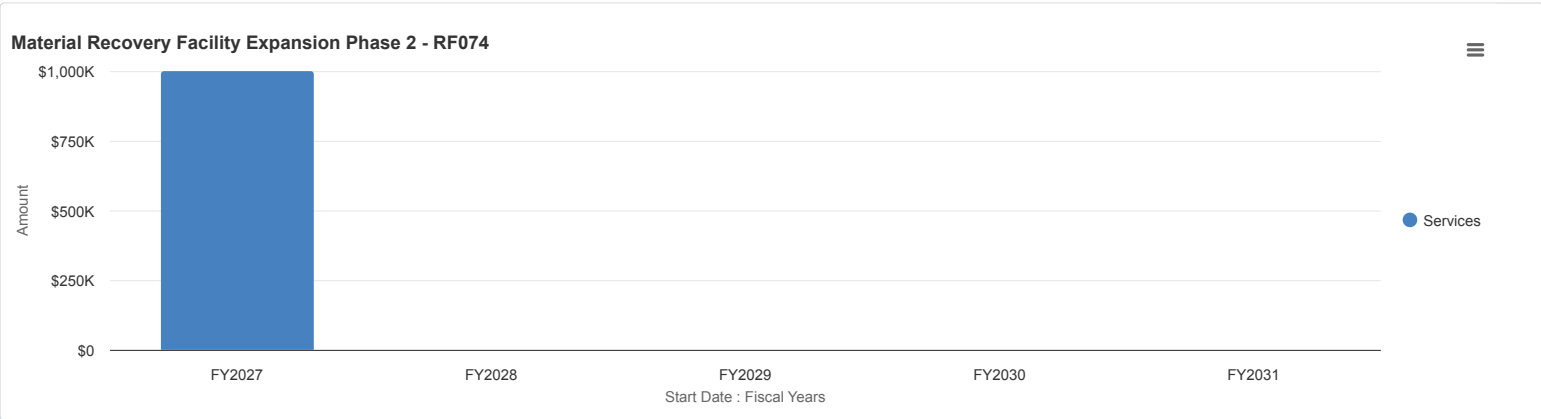
Project Details

- **Project Description:** Project involves constructing a Material Recovery Facility expansion to include new material processing equipment, additional material storage area, additional truck loading area, improved office space, employee lounge, and maintenance area.
- **Ward:** 3
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$29,589,810
- **Needs Appropriated:** \$27,000,000
- **Actual Budget:** \$29,589,810
- **Prior Year Ending Balance:** \$631,346
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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Annual Project Expenditures

Material Recovery Facility Expansion Phase 2 - RF074

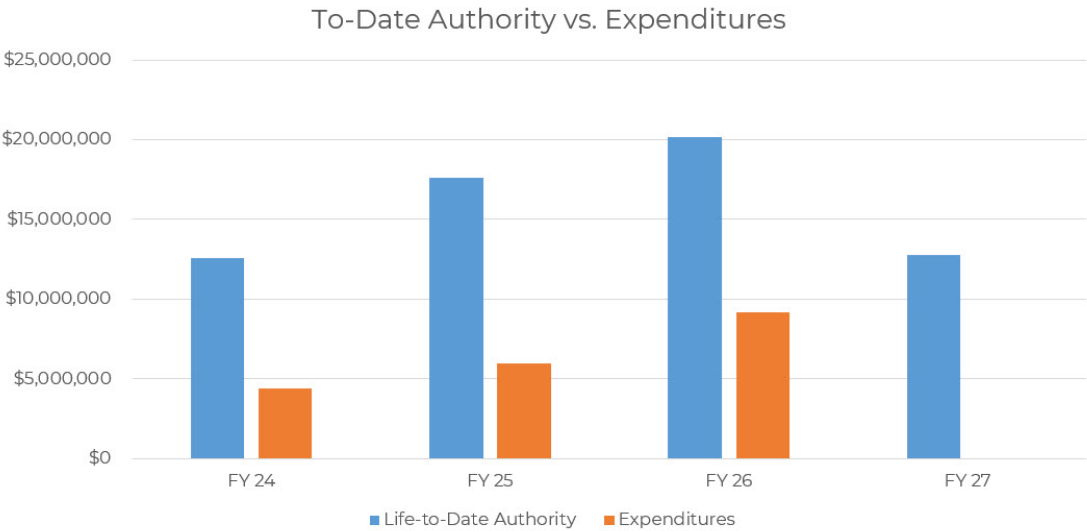
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
MATERIAL RECOVERY FACILITY EXPANSIO	\$0	\$0	\$0	\$268,464	\$508,500
TOTAL	\$0	\$0	\$0	\$268,464	\$508,500

Storm Water Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5581*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$12,599,876	\$17,622,237	\$20,192,238 *	\$12,772,354 ***
Prior Year Expenditures	\$3,673,620	\$3,894,306	\$4,499,725 *	
Current Year Expenditures	\$739,843	\$2,063,322	\$4,703,456 **	
Encumbrances	\$204,057	\$3,836,519	\$726,703 *	
Total Remaining Authority	\$7,982,356	\$7,828,090	\$10,262,354	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$2,510,000 and \$1,101,247 in reallocation of prior year appropriations

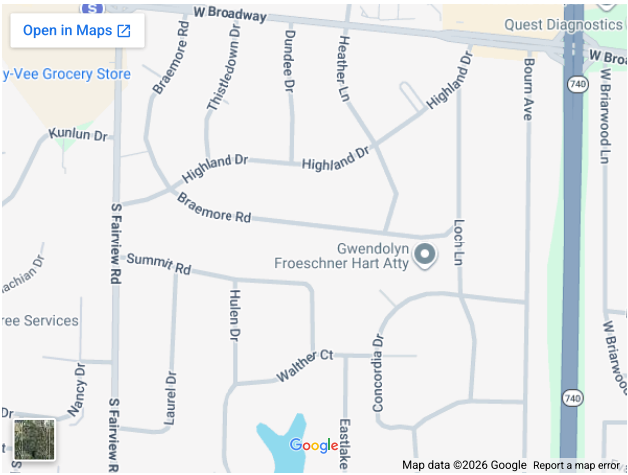
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Storm Water Utility Capital Projects are funded by enterprise revenue collected from development charges and ratepayers with the rates initially approved by voters in 1993 and rate increases approved by voters in 2015. In FY 27, \$2,510,000 is proposed for several projects, including Braemore Drainage, Hickman to Wilkes stormwater improvements, and storm drain improvements.

Braemore Drainage - SS152

Storm Water Utility - Capital Improvement Project



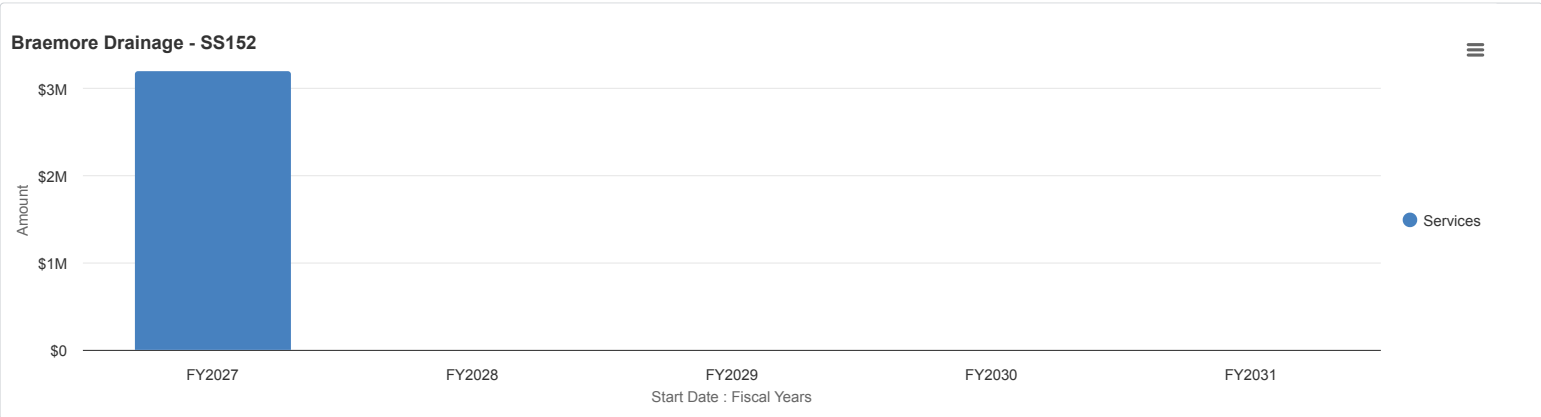
Project Details

- **Project Description:** Reconstruct under sized existing stormwater system to reduce flooding issues. Includes water quality improvements. Includes replacing system at Fairview. Significant maintenance and improvement work.
- **Ward:** 4
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$230,000
- **Needs Appropriated:** \$3,201,247
- **Actual Budget:** \$3,431,247
- **Prior Year Ending Balance:** \$183,500
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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Annual Project Expenditures

Braemore Drainage - SS152					
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
BRAEMORE DRAINAGE	\$0	\$0	\$36,564	\$0	\$54
TOTAL	\$0	\$0	\$36,564	\$0	\$54

Glenn-Rhonda Drive - SS179

Storm Water Utility - Capital Improvement Project



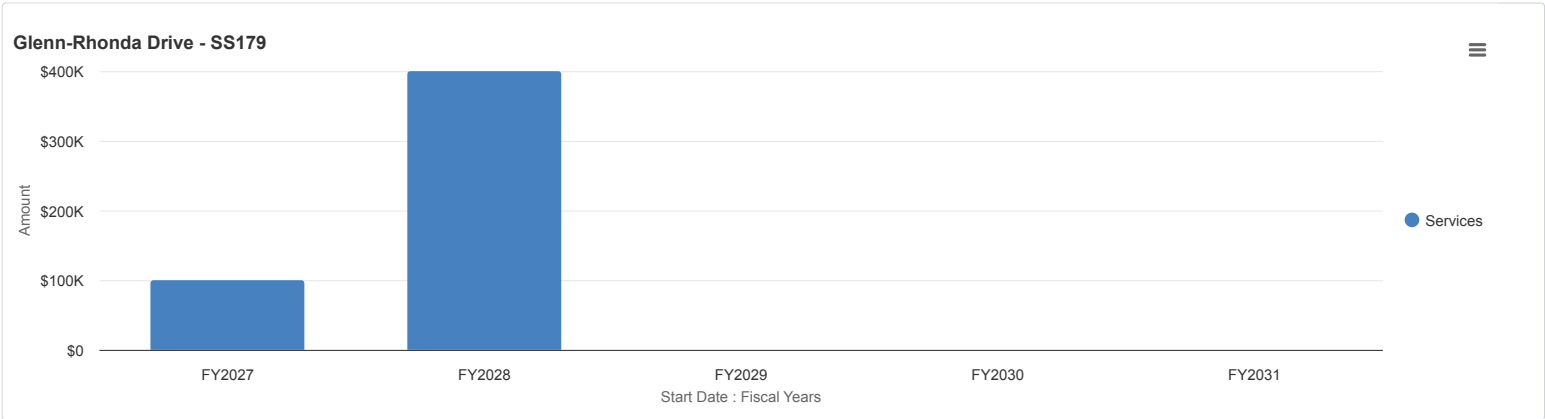
Project Details

- **Project Description:** Provide Stormwater Management to prevent house and street flooding.
- **Ward:** 2
- **Anticipated Completion Date:** 2028

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$500,000
- **Actual Budget:** \$500,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

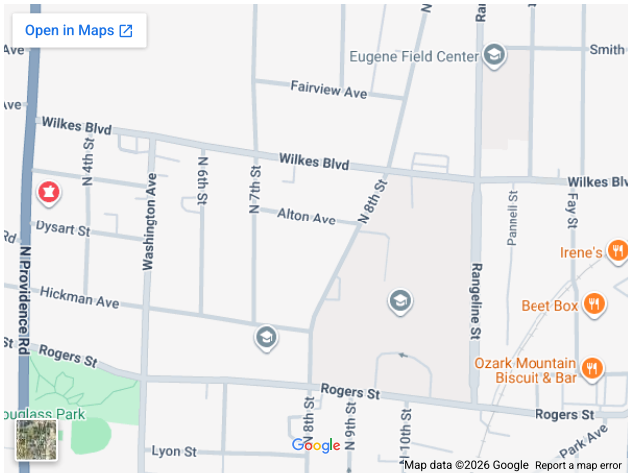


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Hickman to Wilkes Stormwater - SS167

Storm Water Utility - Capital Improvement Project



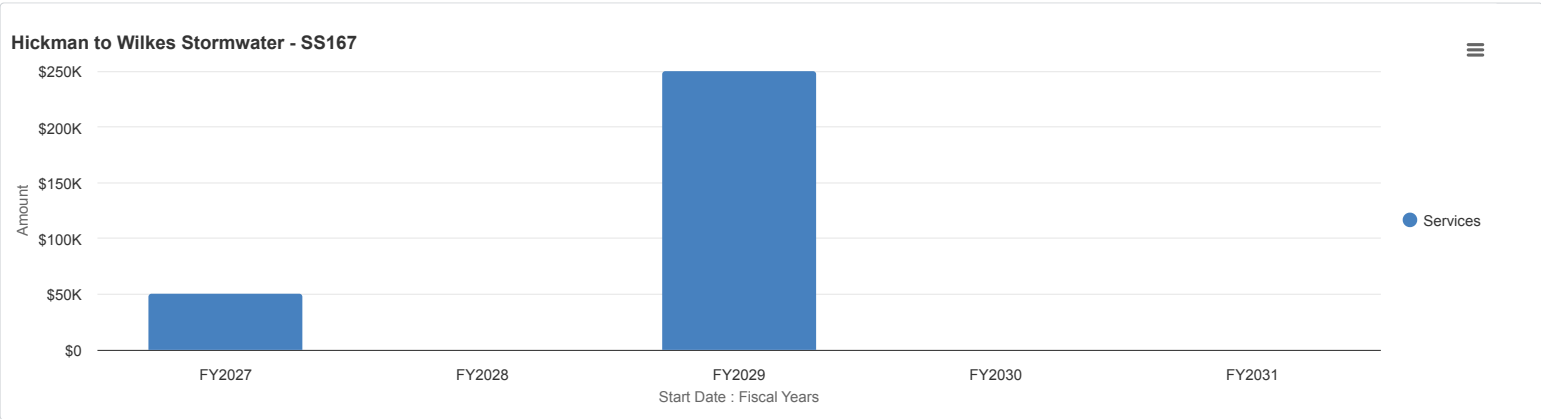
Project Details

- **Project Description:** Improve existing box hydraulics at Alton Avenue and reduce yard ponding. Coordinate with 5th to Wilkes Relief Sewer Phase 2.
- **Ward:** 1
- **Anticipated Completion Date:** 2029

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$300,000
- **Actual Budget:** \$300,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

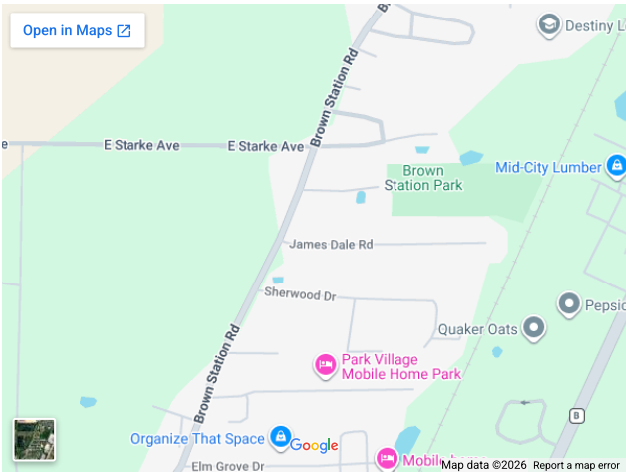


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Mary Jane Jamesdale - SS170

Storm Water Utility - Capital Improvement Project



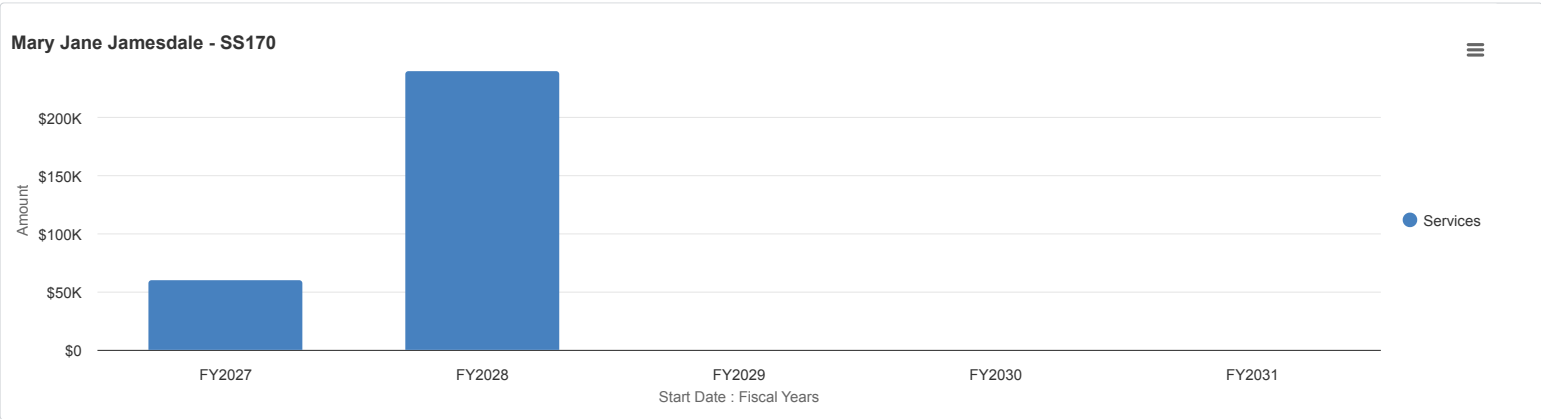
Project Details

- **Project Description:** Improve storm system to alleviate street flooding and erosion issues along Brown Station Rd at James Dale Rd and Mary Jane Dr.
- **Ward:** 3
- **Anticipated Completion Date:** 2029

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$300,000
- **Actual Budget:** \$300,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

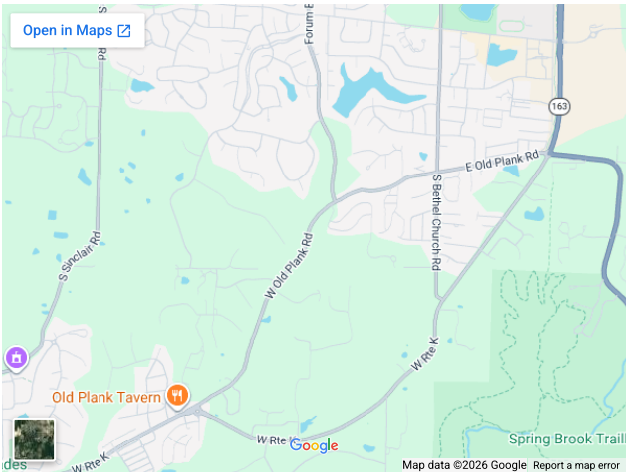


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Old Plank Road Culvert Replacement - SS178

Storm Water Utility - Capital Improvement Project



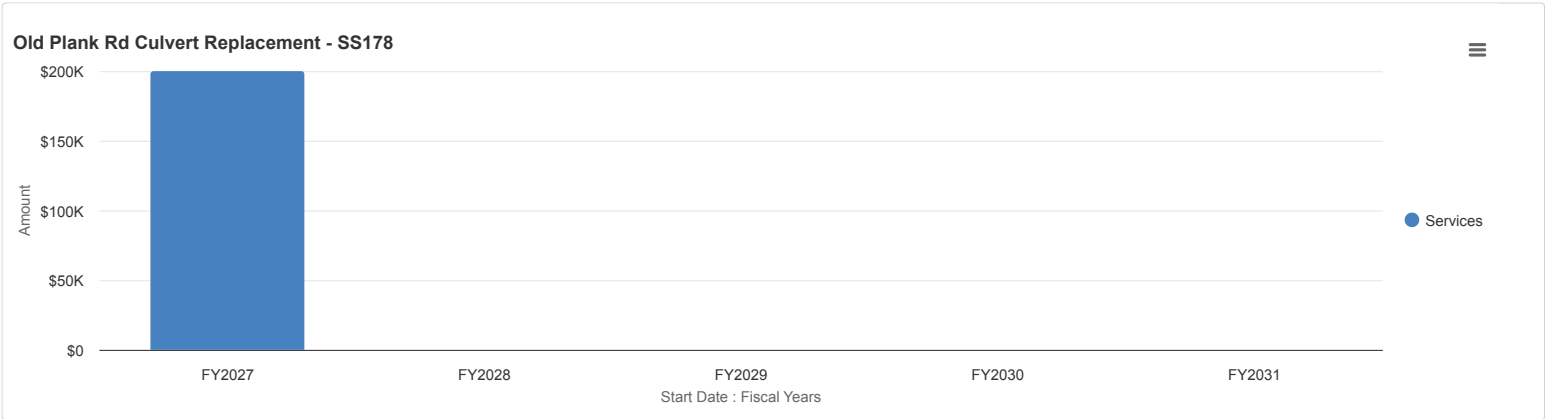
Project Details

- **Project Description:** Replace failing, undersized corrugated metal culverts under Old Plank Road near Forum Blvd. This is a Public Works project that is partially funded by a grant and Stormwater is assisting with the remaining funding required.
- **Ward:** 5
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$200,000
- **Needs Appropriated:** \$200,000
- **Actual Budget:** \$400,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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