



City of Columbia, Missouri

Proposed Budget

For the Fiscal Year Ending September 30, 2023



City of Columbia, Missouri
FY23 Proposed Budget





VISION

Columbia is the best place for everyone to live, work, learn and play.



MISSION

To service the public equitably through democratic, transparent and efficient government.



CORE VALUES

Service: We exist to provide the best possible service to all.

Communication: We listen and provide responses that are clear, accurate, and timely.

Continuous Improvement: We value excellence through planning, learning, and innovation.

Integrity: We are ethical, fair and honest stewards of our community's resources.

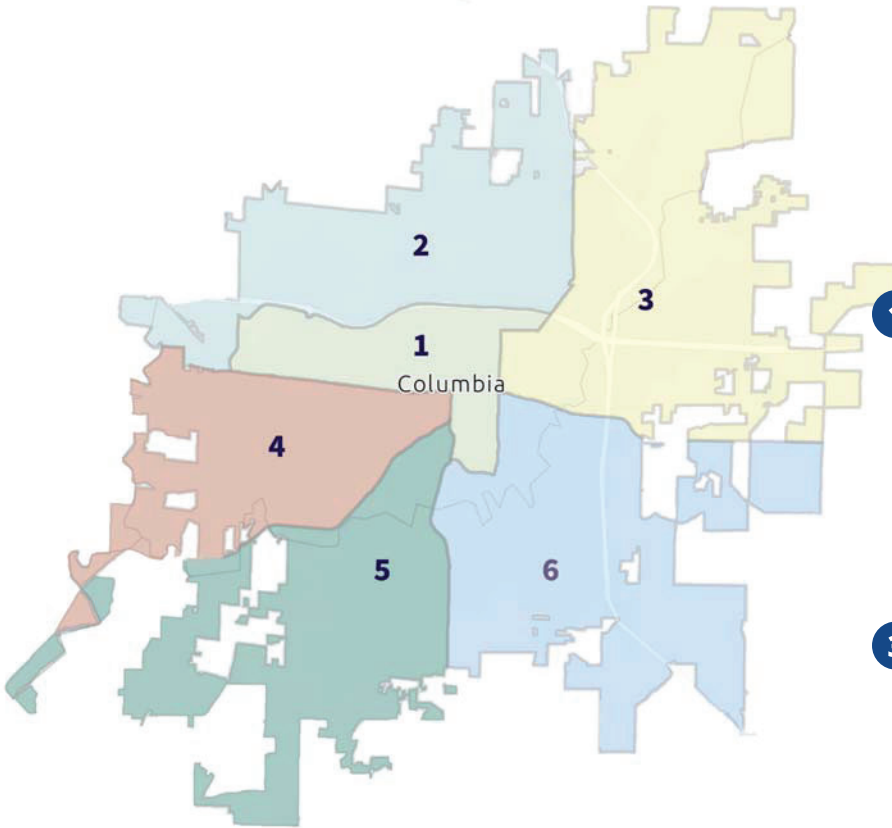
Teamwork: We build trust and achieve results by working together.

Equity: We recognize the local government's role in our community's history of systemic oppression. We are committed to removing these barriers and rooting our priorities, decisions and culture in the principles of diversity, inclusion, justice, and equal access to opportunity.

City of Columbia Mayor & City Council



Mayor
Barbara Buffaloe
Mayor@CoMo.gov



1 Pat Fowler
Ward1@CoMo.gov



2 Andrea Waner
Ward2@CoMo.gov



3 Karl Skala
Ward3@CoMo.gov



4 Nick Foster
Ward4@CoMo.gov



5 Matt Pitzer
Ward5@CoMo.gov



6 Betsy Peters
Ward6@CoMo.gov

Core Competencies



Full
Service
City



Opportunities
For Citizen
Involvement



Excellent
Customer
Service



Strong
Financial
Management



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Columbia
Missouri**

For the Fiscal Year Beginning

October 01, 2021

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Columbia, Missouri for its annual budget for the fiscal year beginning October 1, 2021 (FY 2022).

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

This is the 26th consecutive year the City of Columbia has received this award.

City of Columbia, Missouri
FY23 Proposed Budget



Table of Contents

	Page
Vision Mission Core Values	3
GFOA Budget Award	5
Table of Contents	7
Budget Message	8
General Information	15
How Our Budget is Organized	16
City of Columbia Profile	18
Organizational Chart	23
Fund Structure	24
Budget Process	27
Assessed Values of Taxable Property	29
Strategic Plan	31
Budget in Brief	33
Summary Section	
- Total Revenue Summary	35
- Total Expenditures Summary	39
Debt Service Summary	46
FTE Summary	48
General Fund Summary	53
- General Fund Revenues	54
- General Fund Expenditures	58
- General Fund FTE Summary	61
Sources + Uses by Fund	63
General Fund Overview	88
Operating Budgets	
Administrative	89
Health & Environment	117
Parks & Recreation	153
Public Safety	169
Supporting Activities	181
Transportation	207
Utilities	235
Capital Improvement Projects	265
Appendices	
Glossary	533
Personnel - Position Detail	537
Asset Useful Life	569
Financial Notes and Policies	577
Department Directory	581
Boards and Commissions	583



Remarks by De'Carlton Seewood, City Manager
Fiscal year 2023 Budget
July 28, 2022 - 10 a.m.

Good morning. Thank you for joining me as I provide some highlights on this coming budget year. Each year, the Budget Message provides an opportunity for the city manager to present priorities for the upcoming fiscal year and outline the proposed budget in an easily digestible format.

I am proud to work in a city that has engaged citizens, and I feel as a local municipality it is our responsibility to make it easier for residents to have an understanding and participate in processes like the budget.

A little bit about that process, each year the city manager is responsible for presenting a proposed budget to the City Council at the end of July. The public then has multiple opportunities to comment on the proposed budget before the City Council adopts a final budget by the end of September. This budget that I will outline today will change with comments from both Council and the public, but we have identified major priorities and projects we look forward to this year.

While the City has many guiding documents, the budget allows us to allocate tangible resources to provide the best services possible. By combining our budget with these documents, we can ensure we are holding ourselves accountable while making progress toward our most important goals. This is why we have tied this year's budget to both the City's Strategic Plan and the Climate Action and Adaptation Plan.

For fiscal year 2023, departments identified projects with climate impacts. This will allow residents to read about projects helping us meet our goals and will support departments considering climate effects in their service lines.

Staff has also worked to identify items in the budget with the corresponding Strategic Plan priority areas. Those areas include:

- organizational excellence

- safe neighborhoods
- reliable infrastructure
- inclusive community
- resilient economy

Our Strategic Plan outlines what we as the City hope to achieve, and now it will be easier than ever for residents to see how we fund projects to help us meet these goals.

Along with aligning our budget with these plans, I have prioritized several key areas including:

- city employees
- social services
- public safety
- transportation

Of course, our own employees are our most valuable asset. We can do nothing without them. As our city continues to expand, our workforce will need to do the same, but the City currently has vacancies in almost every department. In order for us to maintain the experienced workforce we have and to recruit new, service-oriented employees, the City needs to take immediate action. In May, the City Council approved a 3% raise across the board for employees. I will be proposing another 4% increase for permanent employees and the opportunity for 1% performance pay in this budget.

We also look forward to receiving a completed comprehensive classification and compensation study that will help adjust wages and ensure we are offering proper benefits. We expect this study to be completed before fiscal year 2024.

Combined with our work to create an engaging and healthy work environment, it is my hope we can make the City of Columbia the employer of choice in our community.

In fiscal year 2023, there will be approximately 38 new or modified positions in several departments.

Looking at this year's numbers, I am confident we are in a good position to invest in both our employees and our customers. This proposed fiscal year 2023 budget shows total expected revenues of around \$472 million and total estimated expenditures of approximately \$506 million. This budget includes more than \$48 million in capital improvement projects, making operational expenditures approximately \$458 million. In the General Fund, revenues are projected at just above \$113 million.

At first glance, it may appear that expenditures exceed our forecasted revenues, but this is not the case. Annually the City sets aside funds for capital projects. On average, the City's capital projects take more than a year to complete, so the funds appropriated for the projects are not always spent within the fiscal year they are originally budgeted. This is the reason that in most fiscal years, our overall expenditures appear to exceed our forecasted revenues.

Over the past three fiscal years, we have seen sales tax revenue rise faster than the normal 1.5 to 2% increase each year. In fiscal year 2020 and 2021, most of this abnormal increase was attributed to the injection of funds into the economy by the federal government. But, around the end of fiscal year 2021, we began to see a different trend, which was inflation. In fiscal year 2022, we are projected to bring in 7.5% more sales tax revenue than in fiscal year 2021. This seems like an enormous year-to-year increase, and it is, but during this same time period we have seen overall average expenses increase by around 10%. In fiscal year 2023, we expect sales tax revenues to return to the normal 2% annual increase, but expenses will remain higher, around 4%, due to inflation.

Even with these impacts, the City's revenues will allow us to work toward meeting our top priorities, including improving the health and well-being of our community. As we continue to see the impacts of the COVID-19 pandemic, financially and otherwise, it will be especially important for us to build on our longstanding investment in social services. This includes funding for social services contracts with our community-based partners like:

- Room at the Inn
- Turning Point
- The Food Bank
- Salvation Army
- Voluntary Action Center

This year, we have proposed an increase in funding for social services contracts to address the issues of food insecurity and homelessness, which have been exacerbated by the economic fallout from the COVID-19 pandemic. The increased funding will be used for supplemental food distribution and an overnight warming center. We are also planning to invest more in the social services the City provides, including increased funding for utility assistance and an increase in social services staffing with the goal of making City services more accessible.

In this fiscal year, we will see an influx of grant funding for health and human services. The Columbia/Boone County Health and Human Services Department has a number of

grants that will roll into the next fiscal year, including more than \$300,000 for adult immunizations and more than \$460,000 for a local public health disparities initiative. The Health and Human Services Department will also utilize grant funding that will focus on reducing health disparities in communities that were disproportionately impacted by the COVID-19 pandemic. This money will allow the department to hire and train six community health workers and two supervisors who will do outreach and provide services in neighborhoods.

Staff with the Health and Human Services Department are also busy coordinating an engagement process to identify how our residents would like the City to utilize American Rescue Plan Act funding. The City Council has already identified priority areas for the first half of the \$25 million:

- homelessness
- public safety
- behavioral crisis care and mental health services
- workforce development

Last month, the Health and Human Services Department completed a survey asking the public to identify how it would like to see funds spent. The next step in the process will include a series of focus groups with those impacted by the pandemic and local experts. Funding from the American Rescue Plan Act is not included in this proposed budget because it will be appropriated by City Council at a later date.

When I think about the health of our community, I also think about public safety, an area residents have repeatedly told us is a top priority for them. This year, our public safety departments are working to keep up with growth and increased demand.

For example, we have budgeted for a new fire station on the southwest side of 9town. Construction for the new station will begin in 2023 and will be staffed by 12 firefighters total. With this new station, residents in that area of town can feel comfortable knowing that response times will remain low even as their neighborhood continues to grow and develop.

This budget also includes additional staffing within the Columbia Police Department, including three airport safety officers, one new police sergeant and one crime scene investigator. The department has also budgeted \$1.5 million for a new records management system. This will allow the department to easily pull data for crime mapping and to review statistics. This system will play an integral role in the department's work to use data to foster communication and make data-driven decisions.

Other city departments and service lines are also expanding and growing. One priority of mine for this budget is to look at our bus system as a community resource.

We have budgeted \$200,000 within our Public Works department for a transportation study to look at how the Go COMO bus system can better serve the community. Many of our residents rely on this service to get to work, the grocery store and the doctor's office, but I feel it can be a better resource for many. It is my hope this study will allow us to expand our transit system into different areas of town, making it more accessible and utilized. As we begin this study we have budgeted to continue to provide free fare on Go COMO for the next fiscal year.

Public Works is also focused on maintaining and preserving streets and sidewalks. The department will continue to fund annual traffic calming projects prioritized by the Neighborhood Traffic Management Program and ADA curb ramp repairs using funds generated by the 2015 Capital Improvement Sales Tax. The department will also begin the last major project from the 2015 voter-approved tax to widen Forum Boulevard from Chapel Hill Road to Woodrail Avenue to facilitate all modes of travel.

Other City service lines have budgeted for infrastructure projects, both small and large. City of Columbia Utilities has many projects outlined for the coming year, but there are several that will have a larger impact on customers.

Water & Light is proposing a revenue increase in the fiscal year 2023 water fund budget to provide funding for essential maintenance and to fund debt payments for capital improvement projects identified in the 2018 water ballot issue. While rate impacts will vary depending on customer type and usage, assuming consistent water usage, a customer will see an increase of around \$3.19 per month.

The Sewer Utility will fund rehabilitation for the existing sewer system. These projects will focus on larger sewer lines in the Bear Creek watershed as well as funding for upgrading failing private sewer systems to improve the health of our community and environment.

In addition, funds have been budgeted to hire a consultant to look at converting to Advanced Metering Infrastructure or AMI meters. AMI technology allows for automatic transmission of utility data which will improve operational efficiency.

In a few short months, one of our largest infrastructure projects will be completed. The new \$30 million terminal at Columbia Regional Airport will open later this year. This terminal will include three boarding bridges and a restaurant. It will be more than three times the size of the current 16,000-square-foot facility. We look forward to opportunities

to expand service at COU, making it easier to welcome more passengers to Columbia and for residents to connect with the rest of the world.

One of the things that makes Columbia such a great place for people to visit and for residents to live is our expansive Parks and Recreation Department. This year, Parks and Recreation will be focusing on maintaining the parks system our community enjoys. With more than 60 miles of gravel, concrete and natural surface trails, multiple facilities and 70 parks, that is no easy task. However, I want to thank voters who, in November, showed they continue to support our park system by approving the extension of the one-eighth park sales tax. Funding from this tax will be critical for maintenance while still allowing the department to expand facilities like the Sports Field House.

The Parks and Recreation Department also plays a key role in supporting at-risk youth through programming and summer camps. In fiscal year 2023, we are proposing to increase pay for the City's Career Awareness Related Experience program. The CARE program prepares youth to enter the workforce and become self-sufficient individuals, which benefits our community as a whole.

As we look into the future for the City of Columbia, we will see new sources of funding. The City will begin receiving revenue from the use tax passed by voters in April. Due to the City not receiving its full use tax portion until January of 2023, we are estimating that the fiscal year 2023 revenue amount will be around \$4.2 million dollars. The City is committed to funding positions and services using revenue from the use tax, such as additional police, firefighters, road repair and sidewalk maintenance, all of which are included in this budget.

Even with additional revenue resources, as we move forward we need to begin taking a serious look at our General Fund. The General Fund has not kept up with our growth, and it will be necessary for us to begin looking at ways to increase revenue in order to expand services.

In closing, I would like to thank all of our City staff, especially the members of our staff who work diligently to put together a budget for around 20 departments and hundreds of service lines. The City's budget is what keeps us moving forward, and our staff works hard to plan, evolve and maintain a budget that lets us ensure Columbia is a great community for everyone, whether they are here to live, work, learn or play.

Sincerely,

A handwritten signature in black ink, appearing to read "Debra Lee". The signature is written in a cursive, flowing style with a long, sweeping underline.

City of Columbia, Missouri
FY23 Proposed Budget



Joseph Jimir Atienza, Capture CoMo Finalist

General Information

- 1** How Our Budget Is Organized
- 2** City Profile
- 3** Organizational Chart
- 4** Departments
- 5** Fund Structure
- 6** Budget Process
- 7** Assessed Values Of Taxable Property

Budget Organization

Description

The annual budget is the mechanism used to allocate city resources to departments in order to be able to deliver effective and efficient services to our citizens. The budget document is intended to provide information about the City of Columbia, both financial and operational, from a variety of perspectives and high degree of detail.

Budget Message

This is the City Manager's letter to the Council and citizens which explains the guiding principles that were used to develop the budget, highlight significant changes in the budget, and identify future issues that will need to be resolved.

General Information

This section provides the demographics about the City of Columbia, the financial structure of funds and departments, and explains the budget process.

Strategic Plan

The City of Columbia's long-term strategic plans and goals are summarized in this section.

Budget in Brief

This section contains a wide variety of summary reports. Each of these reports contain information on last year's actual figures, current year estimates (by fund only), and projections for the next year. The following types of summaries are found in this section: revenues, expenditures, funding sources and uses, operating statement summaries by fund, five year capital improvement plan summary for general government departments (streets, parks, public safety, etc.) as well as for enterprise departments (water, electric, sewer, transit, airport, etc.), debt summary, authorized personnel summaries, and a General Fund summary.

Departmental Information

Within each department, all of the key information about that department including a description, objectives, highlights and significant changes, budgets by category, authorized personnel, debt, capital projects are included. For FY23, information regarding the department's support of the Strategic Plan and CAAP (Climate and Action Plan) are highlighted.

There are also a number of five year trend graphs provided. These include the total budgeted expenditures vs. the total capital project expenditures; total employees per capita; revenues, expenses, and net income; and cash reserves versus cash reserve targets.

Functional Groups

See next page for more information

Appendices

Contains the Personnel Positions detail, Glossary, Fleet Replacement Schedule, Financial Notes & Policies, Department Directory and Boards and Commissions.

Budget Organization Continued

Functional Groups

The departments and funds are grouped by function in an effort to help easily locate and understand the information presented in this document. The following information lists the functional groups and the departmental budgets included in each group.

Administrative Departments:

These budgets are all funded in the General Fund with the exception of the general government debt and capital projects. The departments funded within the General Fund include City Council, City Clerk, City General, City Manager, Finance, Human Resources, Law and Public Works Administration. A portion of the costs of these operations is recovered from the departments in the form of a General and Administrative Fee.

Health and Environment:

These budgets have a central mission to preserve, protect, and promote our community. The departments included in this functional group include Community Development, the Community Development Block Grant, Convention and Visitors Bureau, the Contributions Fund, Cultural Affairs, Economic Development, Public Health and Human Services, and the Office of Sustainability.

Parks and Recreation:

These budgets support the parks and recreation activities within the City of Columbia. The budgets included in this functional group include Parks Sales Tax Fund and Parks Capital Projects.

Public Safety:

The budgets included in this functional group include Fire, Municipal Court, Police, and Public Safety Capital Projects.

Supporting Activities:

These departments provide goods and services to other City departments on a cost-reimbursement basis. The budgets included in this functional group include Community Relations, the Employee Benefit Fund, Facilities Management, Fleet Operations Fund, Information Technology Fund (IT), Self-Insurance Fund, and the Vehicle & Equipment Replacement Fund (VERF).

Transportation:

These departments and budgets work together to provide a quality transportation system for the City of Columbia. The budgets included in this functional group include Airport, Parking, Public Works Engineering, Streets and Sidewalks, Railroad, Transit, Transload, as well as the following special revenue funds that are transferred into those budgets which include the Capital Improvement Sales Tax Fund, Public Improvement Fund and the Transportation Sales Tax Fund. This document provides totals for transportation that are net of the tax funds so citizens can identify the actual cash amounts that are available for this function.

Utilities:

The budgets included in this functional group include Electric, Mid-Missouri Solid Waste District, Sewer, Solid Waste, Storm Water and Water.

City of Columbia Profile

History of Columbia:

Osage and Missouri Indians roamed parts of Missouri prior to Lewis and Clark's expedition which took place in the early 1800's. The settlement currently named Columbia was called Smithton. However, due to a lack of water supply, the founders moved the settlement east across the Flat Branch and renamed it Columbia in 1821. The City of Columbia was incorporated in 1826, incorporated as a third-class city in 1892, and became a charter city in 1949. Columbia is a growing city and currently takes up 65.20 square miles of land.

Government:

The City of Columbia has a council/manager form of government. The mayor and 6 council members are elected by the citizens of Columbia and serve for 3 years with staggered terms of service. Since April 2014, the mayor and council members have received stipends. The City Manager reports to the Mayor and is considered the chief administrator. Department heads for all municipal functions report to the City Manager.

Culture and Recreation:

Columbia has big city entertainment and a great appreciation for all the arts ranging from international opera and ballet companies to contemporary music superstars. For the sports minded person there are many fun activities and ways to keep in shape.

Columbia is a progressive city offering its citizens a wide variety of experiences from fine dining to theater to rides on the trail to exciting sporting events. Columbia offers it all. The City of Columbia works hard to help keep the city as one of the best places to live and raise a family!

It offers a high quality of life for people of all ages and interests, a low cost of living, an excellent education system, outstanding health care facilities, abundant entertainment and employment opportunities, beautiful parks and trails, a clean environment and much more.

Recreation: (Parks and Recreation 573-874-7460)

Athletic and Health Clubs.....	25
Athletic Fields (w/ lights & irrigation)	44
Community Activity & Recreation Center (ARC), Armory, Sports Fieldhouse	3
Number of Pools (Private & Public).....	5
Golf Courses (Municipal) (also 2 driving ranges).....	2
Golf Courses (College).....	1
Golf Courses (Private).....	5
Disc Golf Course.....	4
Parks (Total Acres 3,554) excluding Rec facilities.....	75
Bowling Alleys.....	1
State Parks.....	3
Roller Rinks.....	0
Roller Hockey Facilities (Outdoor).....	1
Skate Park.....	3
Soccer Fields.....	28
Tennis Courts (incl schools that public may use).....	36
Volleyball Courts.....	13

Community:

For being a relatively small town, Columbia has "Big Town" amenities. There are a variety of local business, several hospitals, numerous radio stations and numerous hotels/motels and restaurants.

Community Facilities:

Hospitals.....	4
Hotels/Motels.....	33
Hotel/Motel Rooms.....	3,517
Restaurants (incl. Food Trucks).....	251
Shopping Centers.....	7
Shopping Malls.....	1

Education:

Columbia Public Schools have national reputations. They have earned the highest possible rating in Missouri and continue to receive national honors both from the students and teachers alike. The school district graduates one of the highest percentages of Merit Scholars in the country. Columbia also prides itself with having two private colleges and one university from which to receive extended education.

Public Schools (Number) & Enrollment (Number)

Total Public Schools (37).....	18,527
Elementary Schools (24).....	8,675
Middle Schools (8).....	4,076
Senior High Schools (5).....	5,676
Stephens College.....	652
Columbia College.....	9,500
Univ. Of Missouri-Columbia.....	31,121

Libraries:

Number of Libraries	4
<i>Daniel Boone Regional Library, UM(Ellis), Columbia College & Stephen's College</i>	

City Streets: (573-874-6289)

Paved (Lane miles).....	1,423.0
Gravel (Lane miles).....	4.1

City Sewers: (573-441-5530)

Gravity Sewer lines (miles).....	726.7
City Force Main (miles).....	26.5

Fire Protection: (573-874-7391)

Number of Stations (one training academy).....	10
Total number of employees	167
Number FF/Eng./Capts/Bat Chief/Div Chief.....	157
Number of vehicles.....	52
Number of hydrants.....	6,329

City of Columbia Profile

Cultural Arts: (Cultural Affairs 573-874-6386)

Movie Theaters (screens).....	24
Performing Arts Organizations/Companies*...	21
Visual Art Venues, Museums & Galleries*.....	20
Arts Festivals*.....	13

*Estimated Numbers

Parking: (573-874-7674)

On-Street Meters.....	1,796
Off-Street Meters.....	37
Permit Spaces (lots/garages).....	2,074
Hourly Garage Spaces.....	387
Reserved Spaces in Lots and Garages.....	167

Airport: (573-874-7508)

Airport Facilities.....	1
Airlines: American Airlines.....	1

Climate:

Annual rainfall is approximately 42.62 inches/year.
 Annual snowfall is approximately 19.0 inches/year.
 Warmest month and average (July - 88 degrees)
 Coolest month and average (January – 21 degrees)

Utilities:

The City of Columbia is a full-service city that provides a variety of services to the citizens of Columbia.

Water and Electric.....	573-874-7289
Recycling/Refuse Collection	573-874-2489
Sewer	573-441-5530
Storm Water	573-441-5530
Utility Customer Service.....	573-874-7380

Top 5 Employers in Columbia in 2020

University of Missouri	8,612
University Hospital & Clinics	5,217
Veterans United Home Loans.....	3,505
Columbia Public Schools.....	2,666
Truman Memorial Veteran's Hospital	1,602

Police Protection: (573-874-7652)

Number of stations (plus regional training academy).....	2
Number of sub-stations.....	4
Total number of employees.....	248
Number of Sworn Positions.....	191
Number of Civilian Positions.....	57
Number of vehicles.....	114

Sales Tax:

Sales tax in Columbia is 7.975% in all areas of the City except those located in transportation development districts (TDDs). The tax amount includes the following:

State Sales Tax.....	4.225%
County General Revenue Tax.....	0.500%
County Road Tax.....	0.500%
Boone County Law Enforcement Tax.....	0.125%
City General Revenue Tax.....	1.000%
City Transportation Tax.....	0.500%
City Capital Improvement Tax.....	0.250%
City Parks Sales Tax.....	0.250%
County Community Children's Services Fund.....	0.250%
County E-911 Emergency Sales Tax	0.375%

City's portion of total sales tax rate **2.000%**

City Employees (FTE for FY 23): 1,552.80

Volunteer Programs: (573-874-7499)

There are many ways and opportunities for citizens to get involved with the community. Columbia has numerous events throughout the year that require hundreds of volunteer hours in order for the events to be successful.

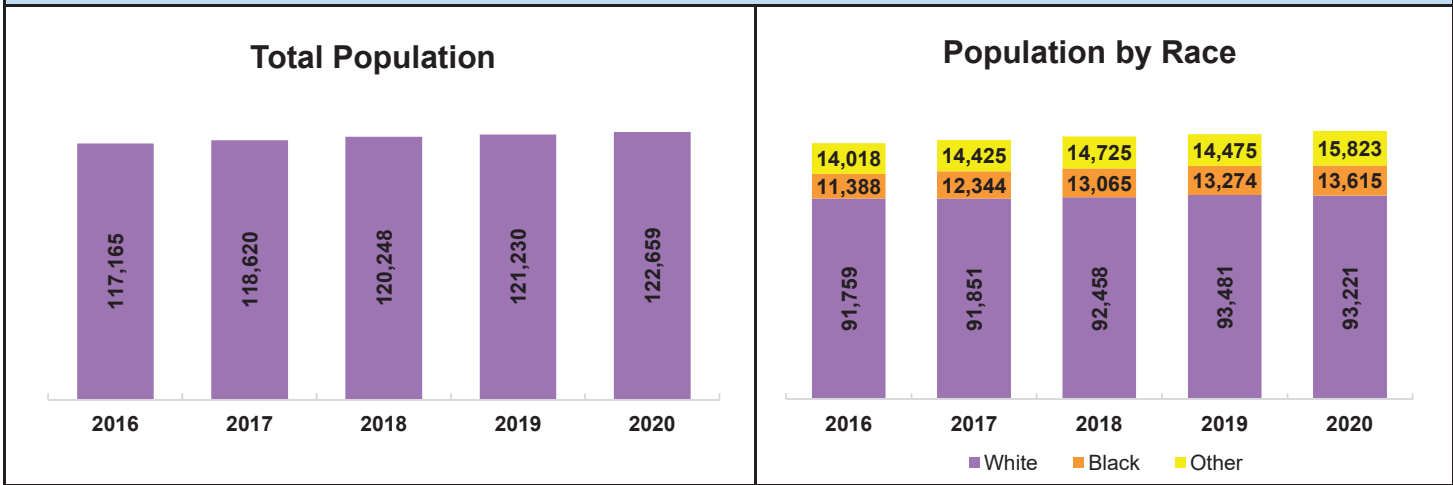
There are several departments within the City of Columbia that rely on the efforts of volunteer staff. In FY 21, volunteers contributed 28,819.62 hours at a value of nearly \$850,795. An estimated 5,500 volunteers supported 10 departments in the City.

City of Columbia Profile

Principal Tax Payers	Types of Business	Assessed Valuation	Rank	Percentage of Total Assessed Valuation
Union Electric	Utility	40,099,609	1	1.81%
Shelter Insurance Company	Insurance	14,941,140	2	0.67%
Broadway Crossings II	Property/Developer	12,523,136	3	0.56%
Sapp Emery & Sons	Construction	12,325,623	4	0.56%
TKG Biscayne	Property/Developer	10,475,490	5	0.47%
Kraft Heinz Foods	Manufacturer	9,483,466	6	0.43%
HSRE Mizzou II LLC	Property/Developer	9,366,724	7	0.42%
McLarty RE LLC	Automotive	9,249,600	8	0.42%
ACC OP (Turner Ave) LLC	Property/Developer	8,699,928	9	0.39%
3M Company	Manufacturer	7,925,302	10	0.36%

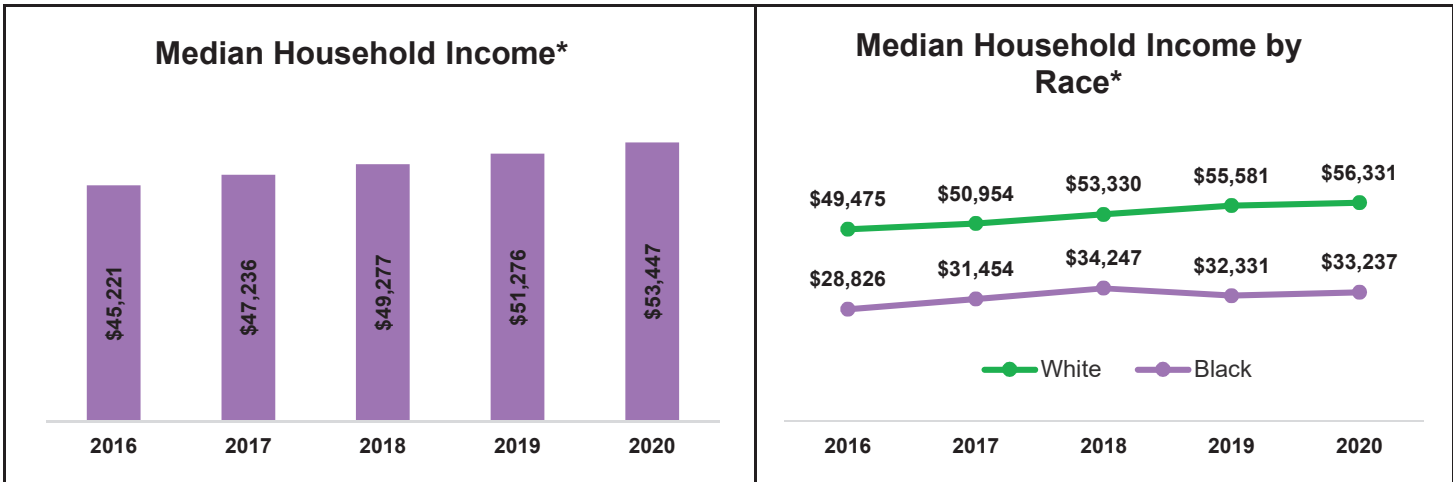
The principal taxpayer table lists the top 10 tax payers in the Columbia area based on a commercial assessed value of approximately 32% of the estimated actual value of the property. These are only a few of the numerous businesses both large and small, corporate and independently owned that offer an outstanding working environment for anyone interested in moving or relocating to Columbia.

City of Columbia Profile



Source: [Population: US Census Bureau - Five Year American Community Survey Estimates](#)

There was a significant population growth within the City of Columbia. Over the last five years, 2016 to 2020, Columbia’s population has grown by 5%. As of 2020, the US 5-year ACS reports 76% are White alone, 11% are Black or African American alone, and around 13% are other, which includes the Asian population. During this period, white population has increased by 2%, while African American increased 20% and Other increased 13%.



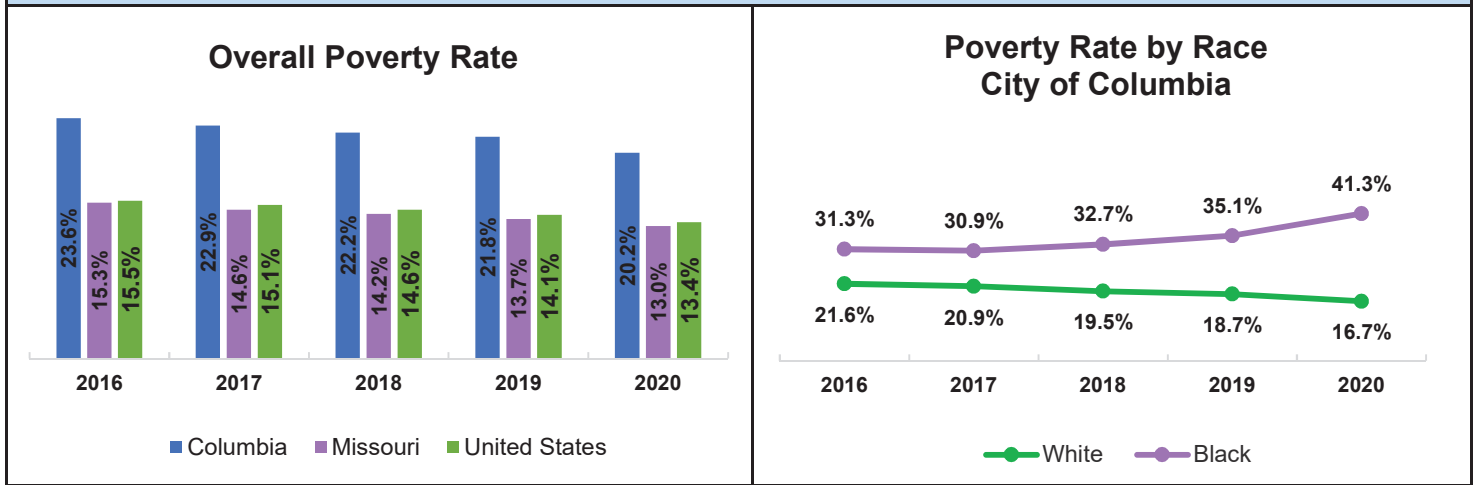
*Annual household incomes are inflation adjusted for that particular year.

Source: [Median Income: US Census Bureau - Five Year American Community Survey Estimates](#)

The American Community Survey information is not available for 2021. This indicator uses 2016 to 2020 as the five year period. Overall median household income increased by 18.19% from 2016 to 2020. During the same period, the average annual inflation rate was 1.37%. This indicates that the growth in median household income has kept pace with the growth of inflation. Median household income in constant dollars for white households increased by 13.86%. Median household income in constant dollars for black or African American households increased 15.30% and the gap between white and black or African American median household income in constant dollars increased 11.8%. This indicator is considered to be a warning trend due to the gap that exists between median income for white versus black households

Above demographic data is for general information purposes.

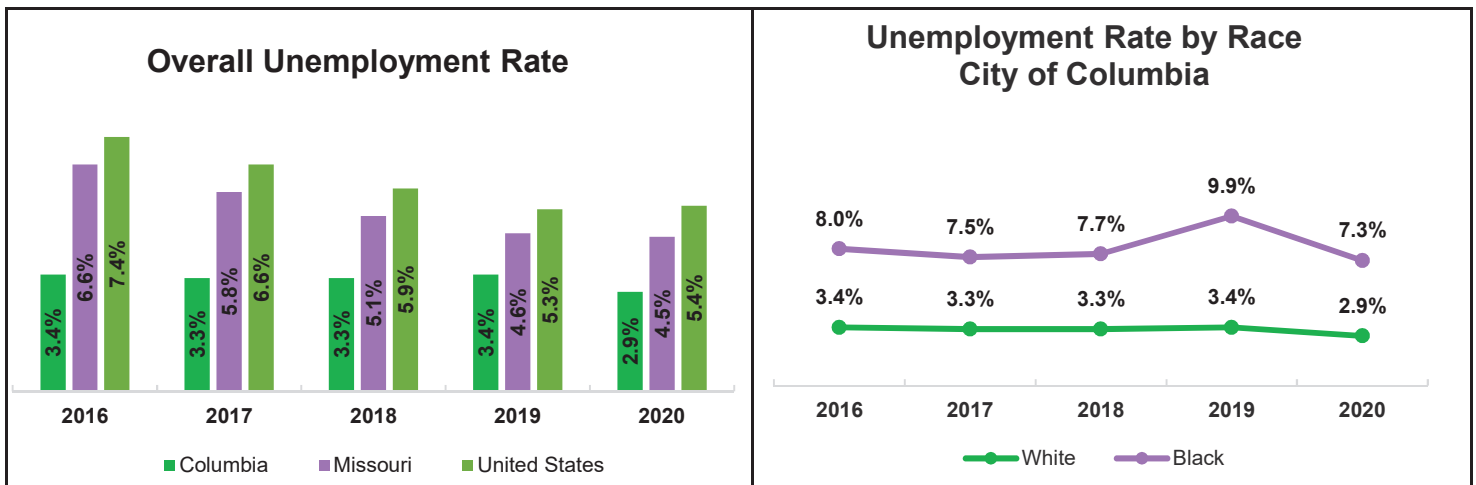
City of Columbia Profile



Source: [Poverty Rate: US Census Bureau - Five Year American Community Survey Estimates](#)

The poverty rate is another significant indicator of Columbia's economic health. It is a strong indicator of future increases in the level and cost of services. Low-income households typically require more assistance, meaning they are a relatively more expensive segment of the population to serve.

Information is available for 2016 to 2020. During the period shown, Columbia's overall poverty rate decreased from 23.60% in 2016 to 20.20% in 2020, which is a 3.4% decline. Columbia's overall poverty rate has been significantly above both the Missouri and United States poverty rates for the same period. This is a warning trend that will need to be closely monitored as an increase in poverty rate can indicate more demand for city services with less income to pay for those services. When examining the poverty rates by race, the poverty rate for Whites decreased 5% over the past five years, while the poverty rate for Black or African Americans increased 10%.



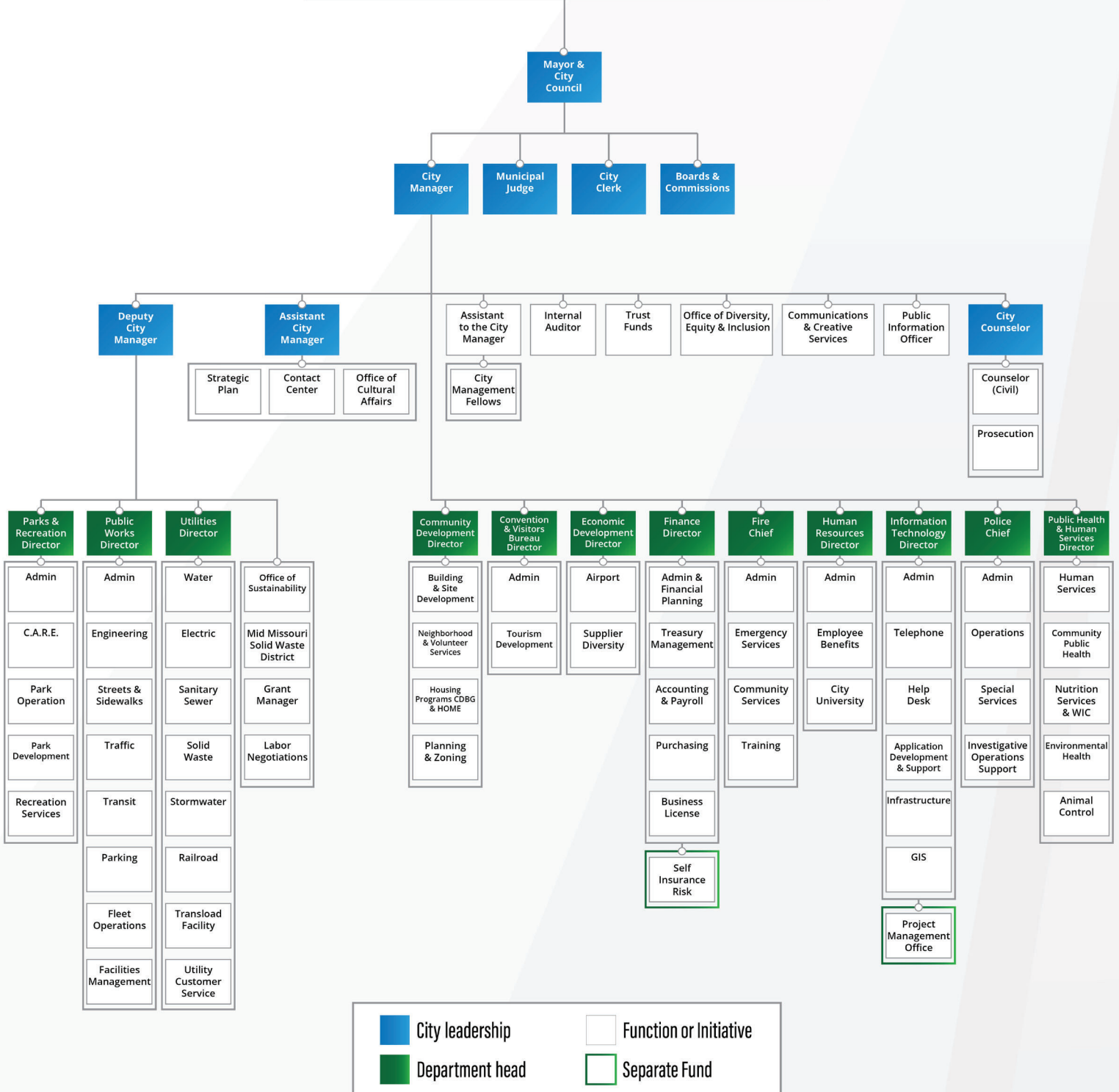
Source: [Unemployment Rate: US Census Bureau - Five Year American Community Survey Estimates](#)

The unemployment rate is directly related to the levels of the business activity and personal income. An increase in the unemployment rate can be an early warning sign that overall economic activity will decline. It would also indicate that governmental revenues may decline (or at least not increase at the expected rate), particularly sales tax revenues.

The City of Columbia's largest workforce sectors are education and healthcare which has enabled the City to continue to stay well below the national and state unemployment rates. During this timeframe, the City's average unemployment rate is 4.1%, compared to the state's rate of 5.3% and the national unemployment rate of 6.1%. From 2016 to 2020, the City of Columbia's unemployment decreased by 0.7%. Unemployment rate among white population decreased by 0.5%, while among Black or African American it decreased by 0.7% during the same period of time.

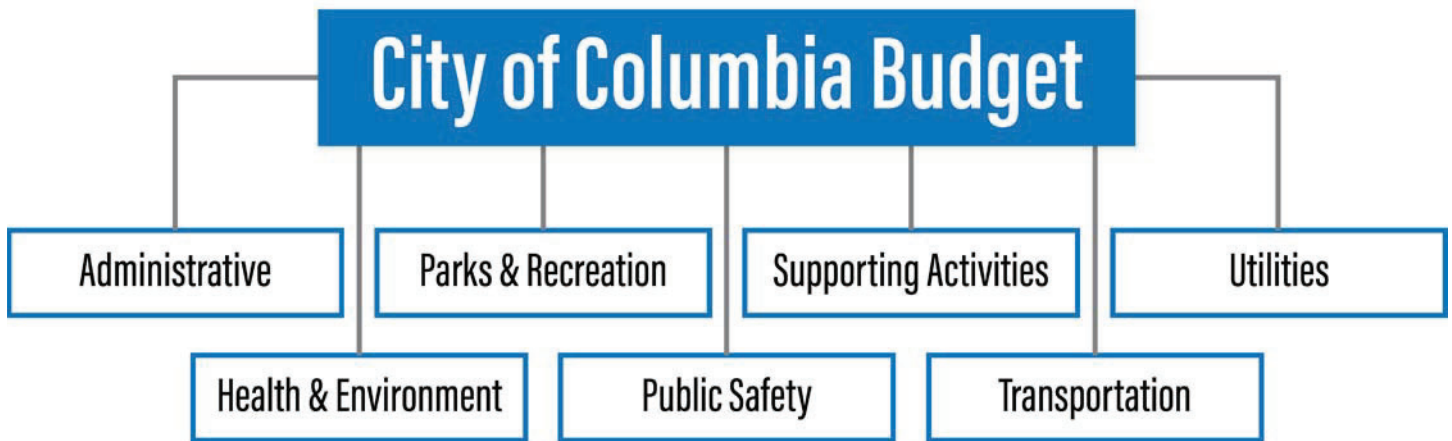
It is important to note the significant decrease in the unemployment rate for Black or African Americans in contrast to the increase in the poverty rate among the Black or African American residents.

Above demographic data is for general information purposes.



■ City leadership	 Function or Initiative
■ Department head	 Separate Fund

Functional Groups, Departments & Fund Structure



Administrative	Health & Environment	Parks & Recreation	Public Safety	Supporting Activities	Transportation	Utilities
City Council (GF)	Public Health and Human Services (GF)	Parks Operations (SRF)	Police (GF)	Employee Benefit Fund (ISF)	Streets and Engineering (GF)	Water (EF)
City Clerk (GF)	Community Development (GF)	Recreation Services (SRF)	Fire (GF)	Self Insurance Reserve Fund (ISF)	Streets and Sidewalks (CP)	Electric (EF)
City Manager (GF)	Economic Development (GF)	Parks Capital Projects (CP)	Public Safety Capital Projects (CP)	Facilities Management (GF)	Transit (EF)	Sewer (EF)
Finance (GF)	Cultural Affairs (GF)	Parks Sales Tax Fund (SRF)	Municipal Court (GF)	Fleet Operations Fund (ISF)	Airport (EF)	Solid Waste (EF)
Human Resources (GF)	Office of Sustainability (GF)			Information Technology Fund (ISF)	Parking (EF)	Mid Mo Solid Waste Mgt Dist. (SRF)
Law (GF)	Convention & Tourism Fund (SRF)			Community Relations (GF)	Railroad (EF)	Stormwater (EF)
City General (GF)	CDBG Fund (SRF)			Vehicle and Equipment Replacement Fund (ISF)	Transload Facility (EF)	
Public Works and Administration (GF)	Contributions Fund (SRF)				Capital 1/4 Cent Sales Tax Fund (SRF)	
Other General Government (CP)					Public Improvement Fund (SRF)	
Debt Service Funds (DSF)						

Fund Types:

- General Fund (GF)
- Enterprise Funds (EF)
- Capital Project Fund (CP)
- Debt Service Funds (DSF)
- Internal Service Funds (ISF)
- Special Revenue Fund (SRF)

Fund Descriptions

General Fund (Major Fund) - The fund used to account for all City activities not required to be accounted for elsewhere. The General Fund of a governmental unit is made up of the resources available for the purpose of carrying on the unit's operating activities. The General Fund includes the following budgets: City Council, City Clerk and Elections, City General, City Manager, Municipal Court, Human Resources, Law, Cultural Affairs, Community Development, Economic Development, Finance, Fire, Police, Health, Community Services, Divisions of Public Works (Administration, Streets and Engineering), and beginning in FY 2021, Community Relations, and Facilities Management (previously Custodial & Building Maintenance).

Capital Projects Fund (Major Fund) - This fund is used to account for the acquisition and construction of major capital facilities or improvements within the general government funds.

Debt Service Funds - The debt service funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.

- **2016 Special Obligation Refunding Bonds** - to refund the City's Special Obligation Bonds, Series 2008B.

Enterprise Funds - These funds are used to account for resources committed to self-supporting activities of governmental units that render services to the general public on a user-charged basis. Budgeted enterprise funds include:

- **Water and Electric Utility Fund (Major Fund)** - to account for the billing and collection of charges for water and electric service for most city residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.
- **Sanitary Sewer Utility Fund (Major Fund)** - to account for the provision of sanitary sewer services to the residents of the city and a limited number of customers outside city limits. All activities necessary to provide such services are accounted for in this fund.
- **Regional Airport Fund** - to account for all the expenses incurred and revenues received by operations at the Columbia Regional Airport.
- **Transit Fund** - to account for all of the expenses and revenues resulting from the provision of public transportation services by Columbia Tranist.
- **Solid Waste Fund (Major Fund)** - to account for the provision of solid waste collection and operation of the landfill.
- **Parking Facilities Fund** - to account for revenues and expenses resulting from the operation and maintenance of city parking lots, municipal garages, and parking meters.
- **Railroad Fund** - to account for revenues and expenses resulting from the operation of a railroad branch line which runs from Norfolk and Southern mainline in Centralia, MO to the City of Columbia.
- **Transload Fund** - to account for revenues and expenses associated with the operation and maintenance of the Transload Facility.
- **Storm Water Utility Fund** - to account for storm water funding, implementation of storm water management projects, and provide maintenance to existing drainage facilities.

Fund Descriptions

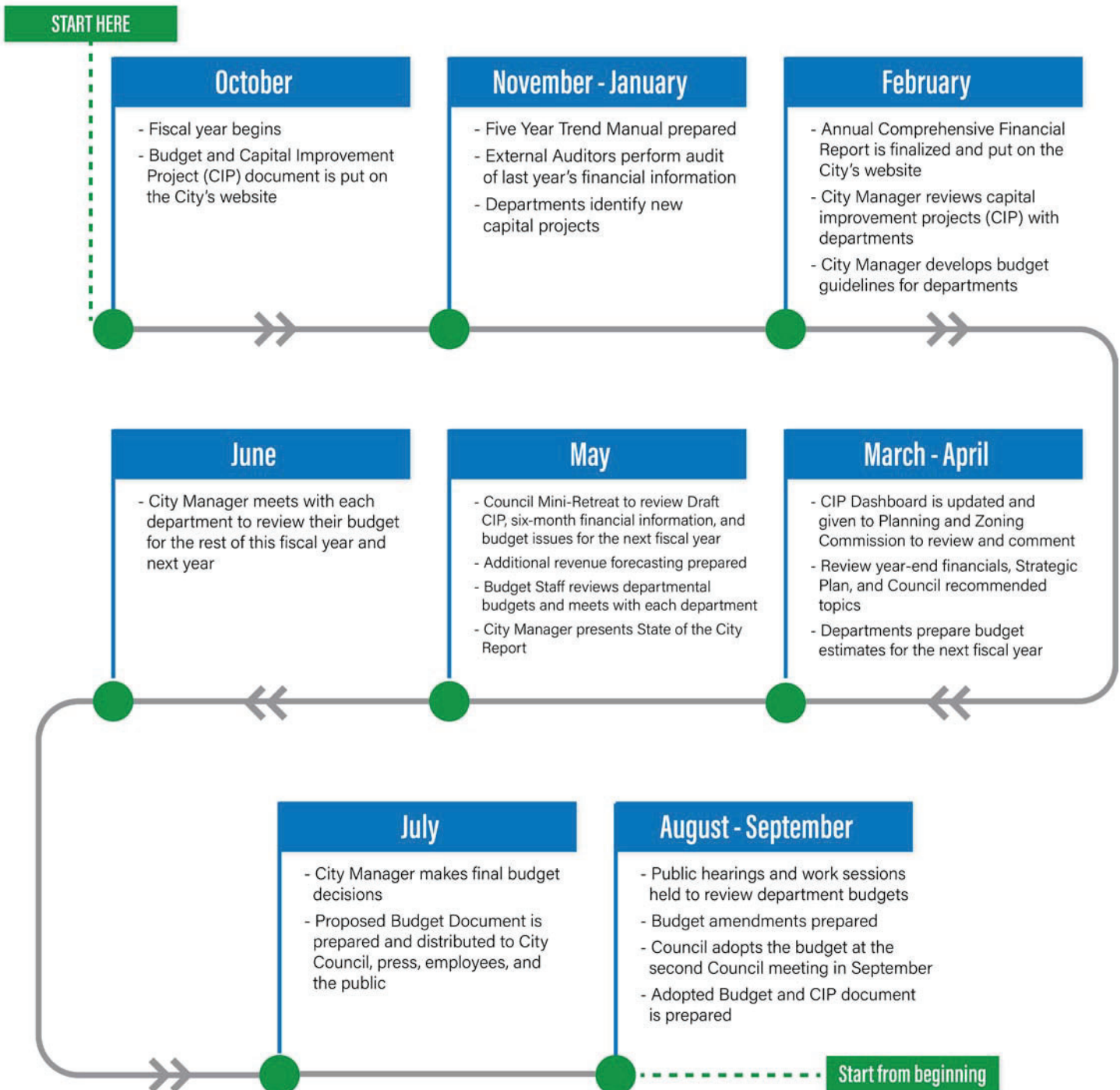
Internal Service Funds - These funds are used to finance, administer, and account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis. Budgeted internal service funds are:

- **Employee Benefit Fund** - to account for the City of Columbia's self-insurance program for health, disability and life insurance for covered City employees. Other employee benefits accounted for in this fund include retirement sick leave, medical services, service awards, cafeteria plan and employee health/wellness.
- **Self Insurance Reserve Fund** - to account for reserves established and held in trust for the City's self insurance program, and to account for the payment of property and casualty losses, and uninsured workers' compensation claims.
- **Fleet Operations Fund** - to account for operating a maintenance facility for automotive equipment, and for fuel used by some City departments.
- **Vehicle and Equipment Replacement Fund (VERF)** - to ensure adequate funds are available to fund the replacement of vehicles and equipment, to stabilize budgeting for major purchases, to provide sufficient cash flows for annual purchases of equipment, to promote the use of fuel-efficient equipment, and to incorporate vehicles powered by alternative fuels into the fleet when feasible.
- **Information Technology Fund** - to account for the provision of hardware infrastructure to support the computing requirements of the City, as well as developing or implementing software to improve operating efficiencies of the departments within the City.

Special Revenue Funds - These funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. Budgeted special revenue funds include:

- **Convention and Tourism Fund** - to account for the four percent permanent tax and the one percent temporary tax for airport improvements levied on the gross daily rental receipts due from or paid by the transient guests at hotels or motels. The revenues are used by the city for the purpose of promoting convention and tourism in the City of Columbia.
- **Contributions Fund** - to account for revenues and expenditures for The Columbia Trust. The Columbia Trust was founded as a formal structure for the City to receive gifts of cash, land and other items.
- **Transportation Sales Tax Fund** - to account for city-enacted sales tax and expenditures for transportation purposes which include financial support of the public mass transportation system, construction and maintenance of streets, roads, bridges, and airports to the extent of tax revenues.
- **Community Development Block Grant Fund** - to account for all federal monies received by the City and disbursed on Community Development Grant projects.
- **Parks Sales Tax Fund** - to account for the city-enacted 1/4 percent (to be reduced to 1/8 percent in 2026) sales tax and expenditures for funding of local parks and park operations.
- **Capital Impr. 1/4 Cent Tax Fund** - to account for the 1/4 percent tax renewed by voters in 2015 to be collected until December 2025 for funding of capital improvement projects.
- **Public Improvement Fund** - to account for and disperse monies the City receives from the city sales tax. This fund receives a portion of the city sales tax and is allocated for a wide range of public improvements to the City which includes streets, sidewalks and parks.
- **Mid MO Solid Waste Management District (MMSWMD) Fund** - to account for the operations of the MMSWMD funded by a state collected landfill fee. Operations are administered by the City per council approved agreement with the District.

Budget Calendar & Process



Components of the Budget Process

Preparation for the budget process begins as soon as the books are closed for the previous fiscal year. At this time, the Finance Department begins looking at past year trends and current projections to begin forecasting for the next budget year.

Trend Manual Preparation - Each year between November and January, the City's Economist prepares a comprehensive trend manual which examines trends and identifies warning trends for each of the City's budgets, as well as a number of other indicators.

Capital Improvement Program (CIP) Process – Between January and April, capital projects and improvements are identified and discussed between departments and management and possible funding sources are identified. A preliminary document is prepared listing all project requests and location maps to better identify each project. A detailed discussion occurs at the Council mini-retreat. Priority projects are identified based on citizen, council and staff input. The City Manager and Finance staff determine appropriate funding sources for the projects to be funded in the next year. A public hearing on the capital improvement plan is held to provide input prior to the release of the City Manager's proposed budget. Citizens can also provide input at the public hearings on the CIP. The City Council adopts the capital improvement plan for the next year when it adopts the budget at the second Council meeting in September. The CIP document is included as a section in the adopted budget.

Forecasting - The City of Columbia Economist reviews historical information in conjunction with the latest current year financial statements to prepare a set of forecasts. Assumptions are developed in a model which forecasts revenues and expenditures over the next five years. These forecasts are presented to and reviewed with the City Manager so that general budget guidelines for the next year may be developed. This generally takes place not long after the fiscal year is closed and continues throughout the budget process. All supporting activity, transportation, and utility funds prepare five year forecasts which are included in the budget document.

Council Retreat - In May, the City Manager meets with the City Council. This meeting provides an opportunity to review the year-end financial information and trends and obtain from Council a list of issues and areas the Council wants the budget to focus on for the next year. This guidance from Council provides the framework for the next year's budget.

Budget Guidelines – Prior to establishing guidelines for the upcoming budget year, the City Manager reviews forecasts with the Finance Director. Based upon this review and input from the City Council at the Council Retreat, budget guidelines are established and provided to the departments.

Department Budget Preparation- In mid-March, departments receive budget guidelines from the City Manager as well as instructions from the Budget Office. Budget instructions, calendars, and files are posted on a budget google site. Departments are responsible for preparing budget estimates for the current year, projections for the next year, and new decision items. New decision items can be requested. The Budget Office staff enters next year's projections into the City's financial accounting software system.

Fleet Replacement Process - The Fleet Optimization Committee (FOC) reviews all requests for replacement of vehicles and motorized equipment within the City on an annual basis. Replacement recommendations are made by determining several factors including: age, mileage or hours of service and annual repair costs. Recommendations of replacements are made to the City Manager during the budget process. This committee also reviews all specifications of the approved fleet items prior to the items being ordered to ensure completeness of the specifications and to coordinate ordering of similar to obtain the lowest prices.

Budget Office Review of Departmental Budgets - After departments have submitted their budgets and the FOC has made recommendations for fleet replacements, the Budget Office, consisting of a Budget Officer and five staff members, review all budgets. The Budget Office focuses on past trends, completeness of requests and the identification of any issues. The Budget Officer and the applicable analyst meet with each department to review the requested budget and resolve any issues prior to budget meetings with the City Manager.

City Manager Budget Meetings - Between May and the end of June, the City Manager meets with each department to review their budget, approve personnel requests and new decision items. Final adjustments are made to balance the budget in early July.

City Manager Budget Document prepared - The City Manager's budget document is prepared during the first three weeks in July. After this period, it is distributed to Council and a press conference is held. By charter, this must be accomplished by July 31st.

Components of the Budget Process

Budget Amendment Process - In August, the City Council holds a budget work session with the City Manager, Finance Director, Budget Officer, and Department Heads to review the City Manager’s proposed budget including individual department budgets, revenues and expenditures, and any issues for the upcoming fiscal year. Public hearings are held to gather citizen input on the proposed budget. Both the public and press are welcome to attend the work sessions and public hearings. Television, radio, and newspaper reporters keep the public informed on the status of the budget as it is reviewed by Council. Budget amendments are prepared for any changes the Council or staff identify for inclusion in the budget.

Adopted Budget Process - In September, the City Council continues budget work sessions and public hearings on the budget. The budget is adopted at the second Council meeting of September. The Finance staff makes any necessary changes and appropriation files are set up for the new fiscal year. The Annual Budget document is prepared and distributed. The new fiscal year begins on October 1st.

However, even after the adoption of the budget, the budget can be amended via ordinance or resolution.

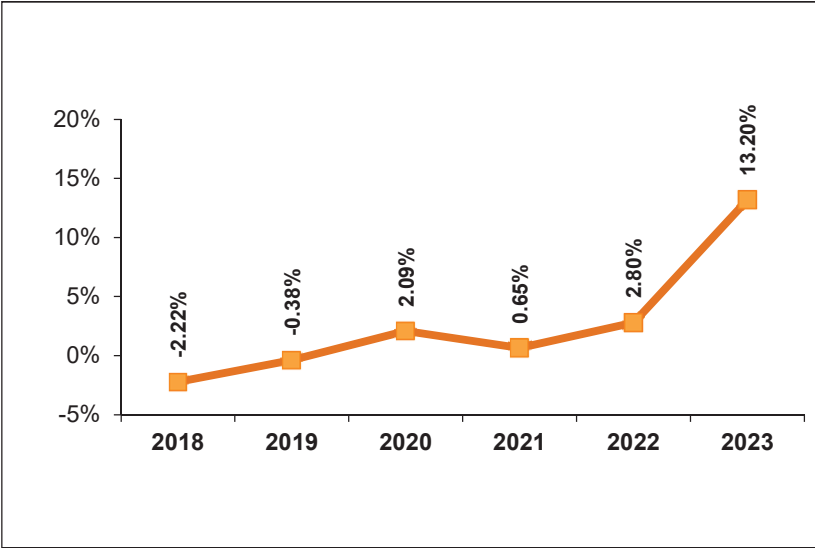
Assessed Values of Taxable Property

<u>Fiscal Year</u>	<u>State Assessed Value</u>	<u>Real Property</u>	<u>Personal Property</u>	<u>Total Assessed Value</u>
2012	4,354,717	1,413,996,612	264,972,925	1,683,324,254
2013	4,138,118	1,423,905,462	293,420,631	1,721,464,211
2014	4,108,905	1,449,632,179	298,129,549	1,751,870,633
2015	4,095,085	1,506,138,234	303,450,790	1,813,684,109
2016	4,193,727	1,553,310,919	317,367,258	1,874,871,904
2017	4,690,175	1,668,592,626	332,330,345	2,005,613,146
2018	4,353,048	1,728,433,002	344,515,359	2,077,301,409
2019	3,550,900	1,816,231,241	368,086,857	2,187,868,998
2020	3,204,451	1,847,179,073	382,019,394	2,232,402,918
2021	3,117,417	1,935,668,199	415,530,299	2,354,315,915
Preliminary 2022	3,916,600	1,978,060,889	485,823,197	2,467,800,686

Property Tax Rates (Per \$100 Assessed Value)

<u>Fiscal Year</u>	<u>General Fund</u>	<u>Total Fund</u>
2013	0.4100	0.4100
2014	0.4100	0.4100
2015	0.4100	0.4100
2016	0.4100	0.4100
2017	0.4100	0.4100
2018	0.4100	0.4100
2019	0.4075	0.4075
2020	0.4075	0.4075
2021	0.4032	0.4032
2022	0.4032	0.4032
2023	0.4032	0.4032

General Fund Sales Tax Revenues - Annual Growth/(Decline)



<u>Fiscal Year</u>	<u>General Fund Sales Tax Revenue **</u>	<u>% Change Over Previous Year</u>
2018	23,272,199	-2.22%
2019	23,184,765	-0.38%
2020	23,668,382	2.09%
2021	23,822,590	0.65%
2022 *	24,489,541	2.80%
2023 *	27,721,351	13.20%

* Estimated

** For FY 2020 the allocation of the 1% General Sales tax to the General Fund was increased from 95.9% to 98%.

Strategic Plan
Priorities



Organizational Excellence

Create and support an engaged workforce that delivers an efficient, innovative, transparent and collaborative city government.



Safe Neighborhoods

Equitably provide emergency services, crime and fire prevention, community risk reduction, emergency preparedness, public health and well-being, community policing and social services to ensure the city is considered safe for all residents and visitors while increasing public trust through accountable leadership.



Reliable Infrastructure

Provide reliable, sustainable, and innovative organizational and infrastructure foundations for the efficient delivery of municipal services to meet the current and future needs of our residents and visitors.



Inclusive Community

Cultivate a safe and sustainable community focusing on equitable access, inclusive engagement, equal opportunity and treatment, leading with race.



Resilient Economy

Promote a sustainable and diverse economy through policy development and support for entrepreneurship, innovation and efficiency.



City of Columbia, Missouri
FY23 Proposed Budget





Jackie Byas, Capture CoMo Finalist

Budget in Brief

- 1 Description**
- 2 Overall Summaries**
- 3 Debt Summary**
- 4 Personnel Summary**
- 5 General Fund Summary**
- 6 Sources and Uses by Fund**
- 7 General Fund Overview**

Budget in Brief

Description

The City of Columbia is considered to be a full-service city. This means that we provide the services of police, fire, street maintenance, health, and parks and recreation, as well as other services (such as water, electric, sewer, and solid waste, airport, and bus service) what many cities do not provide. Thus, the City's budget may be larger when compared to cities with a similar population. The City of Columbia submits budgets for seven types of funds: General Fund, Enterprise Funds, Internal Service Funds, Special Revenue Funds, Trust Funds, Debt Service Funds, and Capital Projects Fund. A description of the fund types is shown in the glossary. Within these seven fund types, there are separate departmental budgets.

The budget document is divided into seven functional groups which include: Administrative, Health and Environment, Parks and Recreation, Public Safety, Supporting Activities, Transportation, and Utilities.

This overall summary section is divided into six distinct sections:

Overall and Expenditure Summaries

The overall summaries section provides a look at the revenues and expenditures. There are summaries by major revenue categories as well as by fund. On the expenditure side, there are summaries by function, fund, and expense category and by department.

Operating Statement Summary

This summary provides the following information by fund: Beginning Fund Balance, Revenues, Expenditures, Net Income, and Total Resources Provided by Operations.

CIP Summary

The Capital Improvement Plan (CIP) Summary provides a summary of the capital improvement plan project amounts. The individual department's capital projects listings are contained in the departmental sections within the various functional groups.

Debt Summary

The Debt Summary shows the City's legal debt margin as well as a summary of all of the outstanding debt for the City. The individual debt requirement pages for outstanding debt are included in the respective departmental sections within the various functional groups.

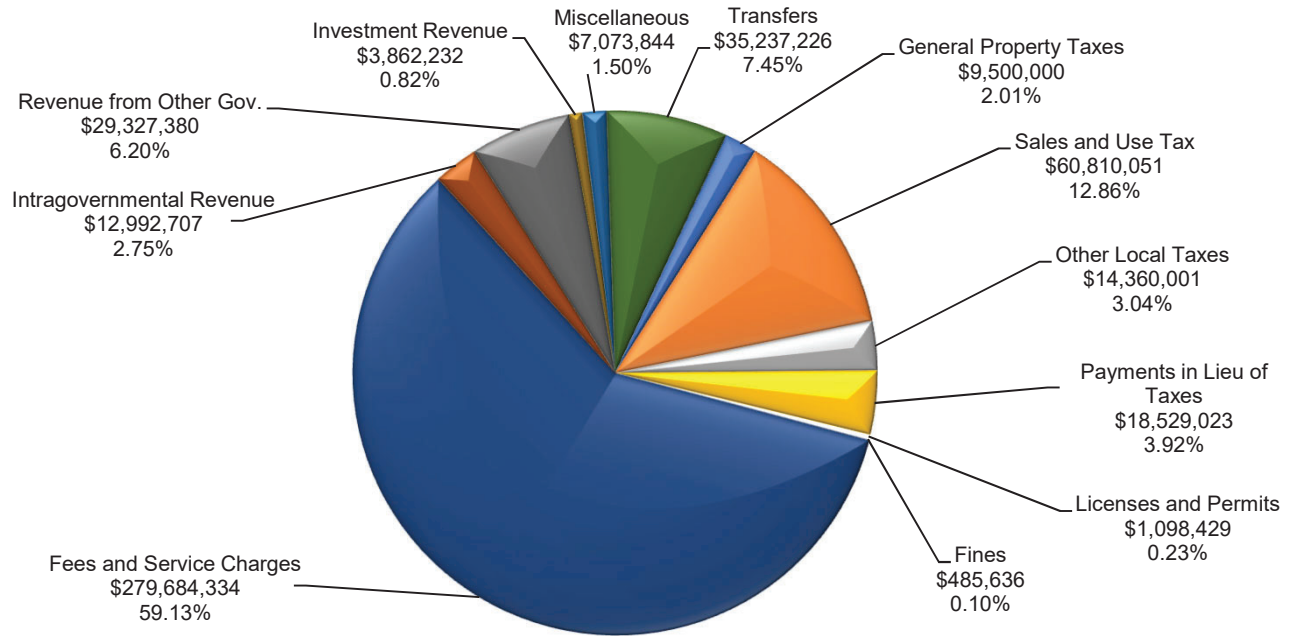
Personnel Summary

The Personnel Summary provides a summary of the number of personnel by function and department, as well as a table showing all of the position authorization changes. A detailed list of all authorized positions is included in the appendix.

General Fund Summary

The General Fund Summary provides summaries on the revenues by category, expenditures by function and category, a position count by function and department, and major General Fund trends.

FY 23 Total Revenue By Category



Total Revenue By Category

	Revised FY 2021	Actual FY 2021	Original FY 2022	Estimated FY 2022	Proposed FY 2023	% Change 22/23B
General Property Taxes	\$9,176,073	\$9,146,927	\$9,864,737	\$9,309,992	\$9,500,000	(3.7%)
Sales and Use Tax	\$45,147,084	\$52,611,483	\$49,978,656	\$55,673,931	\$60,810,051	21.7%
Other Local Taxes	\$13,549,959	\$13,684,089	\$13,828,075	\$13,578,029	\$14,360,001	3.8%
Payments in Lieu of Taxes	\$17,335,076	\$16,726,267	\$17,718,877	\$16,446,622	\$18,529,023	4.6%
Licenses and Permits	\$1,044,290	\$1,102,948	\$1,102,939	\$1,087,552	\$1,098,429	(0.4%)
Fines	\$1,287,090	\$630,988	\$621,831	\$480,827	\$485,636	(21.9%)
Fees and Service Charges	\$263,879,644	\$271,802,134	\$263,735,178	\$274,935,857	\$279,684,334	6.0%
Intragovernmental Revenue	\$9,981,599	\$9,897,968	\$11,686,852	\$9,198,814	\$12,992,707	11.2%
Revenue from Other Gov.	\$28,534,900	\$40,545,263	\$34,029,362	\$32,846,871	\$29,327,380	(13.8%)
Investment Revenue	\$7,510,284	\$1,073,485	\$3,776,106	\$1,181,025	\$3,862,232	2.3%
Miscellaneous	\$4,245,524	\$17,389,993	\$6,235,842	\$4,479,732	\$7,073,844	13.4%
Transfers	\$29,844,533	\$32,995,787	\$32,388,798	\$21,782,130	\$35,237,226	8.8%
Total Revenue	\$431,536,056	\$467,607,333	\$444,967,252	\$441,001,382	\$472,960,862	6.3%

Overall Revenue Summary

Overall Revenue Summary

The City has a wide variety of funding sources to allocate each year. Some of these funding sources are classified as general funds, which means that they can be allocated to many different departments. General funding sources are found in the City's General Fund. An example of a general funding source would be general sales taxes which can be allocated to any General Fund operation such as police, fire, health, etc. Other funding sources are classified as dedicated and must be used in either a particular department or in a particular fund. An example of a dedicated source would be the parks sales tax, which must be used for park-related expenses in either Parks and Recreation or Recreation Services. Another example would be the revenues generated by the sewer fund. These funding sources must be collected and used within the sewer fund.

Taxes are the second largest source of revenue for the City. Taxes include property taxes (**\$0.4032/\$100** assessed value), sales taxes (1% general, 1/4% capital improvement, 1/4% parks, and 1/2% transportation), gross receipts taxes (Telephone, and CATV, Boone Electric, Union Electric), and other local taxes (cigarette tax, gasoline tax, and motor vehicle taxes).

- For FY 23, total sales and use taxes are projected to increase by \$10.8 million or 21.7% over Original FY 22. A significant portion of this increase is the Use Tax, which was approved by voters in April 2022. For FY 23, approximately \$4.24 million was budgeted for Use Tax revenue.
- General Property Taxes are projected to decrease by approximately \$364,000, or 3.7% compared to Original FY 22. While residential property values are increasing, commercial real estate has not kept pace with what was forecasted.
- Other local taxes are projected to increase \$531,000 or 3.8% over Original FY 22. This is due to the spike in hotel/motel taxes, gasoline tax, and motor vehicle taxes.

Payment in Lieu of Taxes (P.I.L.O.T) is an amount equal to the gross receipt tax that would be paid by the Water and Electric funds if they were not a part of the City. These revenues are projected to increase by approximately \$810,000 or 4.6% for FY 23.

Licenses and Permits include license and permit fees, fines, and miscellaneous revenues in all departments. For FY 23 these revenues are projected to slightly decrease by \$4,510, or 0.4%, compared to Original FY 22.

Fines include violations of any city ordinance, corporation court fines, uniform ticket fines, meter fines, and alarm violations. These revenues are projected to decrease by approximately \$136,000 or 21.9% compared to Original FY 22.

Fees and Service Charges are the largest source of revenue for the City and are comprised of the charges users pay for a wide variety of services offered by the City. This revenue source includes charges to our citizens for services offered (utilities, recreation, etc.) as well as to other City departments for services offered (custodial, fleet, etc.). For FY 23, this revenue source reflects an increase of \$15.9 million or 6.0% over Original FY 22. This is primarily due to increasing budgeted revenues to be more in line with recent actuals.

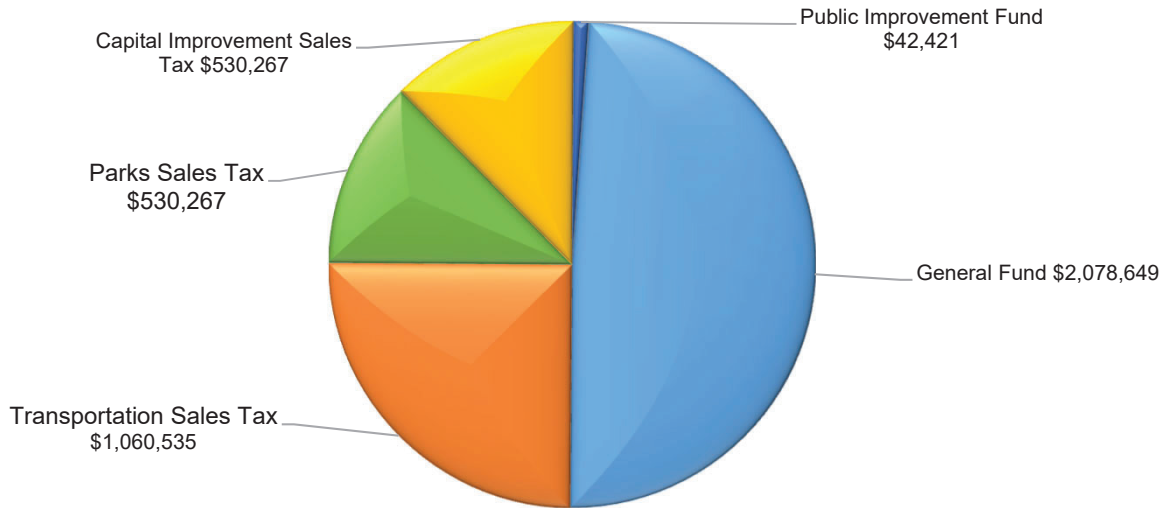
Intragovernmental Revenues are revenues for the General Fund and Internal Service Funds that come from other departments. General and Administrative fees are charged to departments outside of the General Fund for services that General Fund departments provide (such as payroll, accounts payable, human resources, legal, etc.). For FY 23, Intragovernmental revenues are projected to increase \$1.3 million or 11.2% over Original FY 22.

Revenue from Other Governmental Units include operating and capital grants. In total, grants and capital contributions are projected to increase by \$1.2 million above Original FY 22.

Investment Revenue includes revenues earned from the investment of idle city funds throughout the year in accordance with the City's investment policy. For FY 23, these revenues are projected to slightly increase in the amount of \$86,000, or 2.3%.

Transfers can occur between funds for several reasons. The majority of transfers occur to move accumulated funds from special revenue funds (such as parks sales tax, capital improvement sales tax, and transportation sales tax) to the Capital Projects Fund to fund specific capital projects. In FY 22, the Vehicle and Equipment Replacement Fund (VERF), an internal service fund out of which all new fleet items are purchased, was created and makes up a portion of these transfers. For FY 23, transfers into funds are projected to increase 18.6% from Original FY 22 due VERF transfers and Parks & Recreation moving to a different fund.

FY 23 Use Tax Revenue



Use Tax Revenue by Fund

Fund:	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
General Fund	\$0	\$0	\$0	\$2,078,649	\$2,078,649	-
Transportation Sales Tax	\$0	\$0	\$0	\$1,060,535	\$1,060,535	-
Parks Sales Tax	\$0	\$0	\$0	\$530,267	\$530,267	-
Capital Improvement Sales Tax	\$0	\$0	\$0	\$530,267	\$530,267	-
Public Improvement Fund	\$0	\$0	\$0	\$42,421	\$42,421	-
Total:	\$0	\$0	\$0	\$4,242,139	\$4,242,139	-

Proposed Uses

On April 5, 2022, the citizens of Columbia, Missouri approved a 2% local use tax to be collected on goods and services purchased from out-of-state vendors. The revenue generated from this tax would be allocated in the same manner as the City's local sales tax. Staff estimated that the use tax would bring in an amount equal to approximately 10% of the sales tax revenue each year. However, for FY 23 we are estimating \$4.24 million, or 7% of estimated sales tax revenue. This estimation is due to the voluntary nature of the tax until January 1, 2023.

For the General Fund, staff is estimating nearly \$2.08 million in revenue for FY 23. These funds will be used to hire eight police officers and seven firefighters.

Additional Transportation Sales Tax revenue will allow the City to increase the transfer amount to Streets & Engineering which has been elevated since FY 21 due to CARES Act funding. This revenue will be used to fund the 50/50 Sidewalk Improvement Program. This city-wide initiative will be implemented in FY 23.

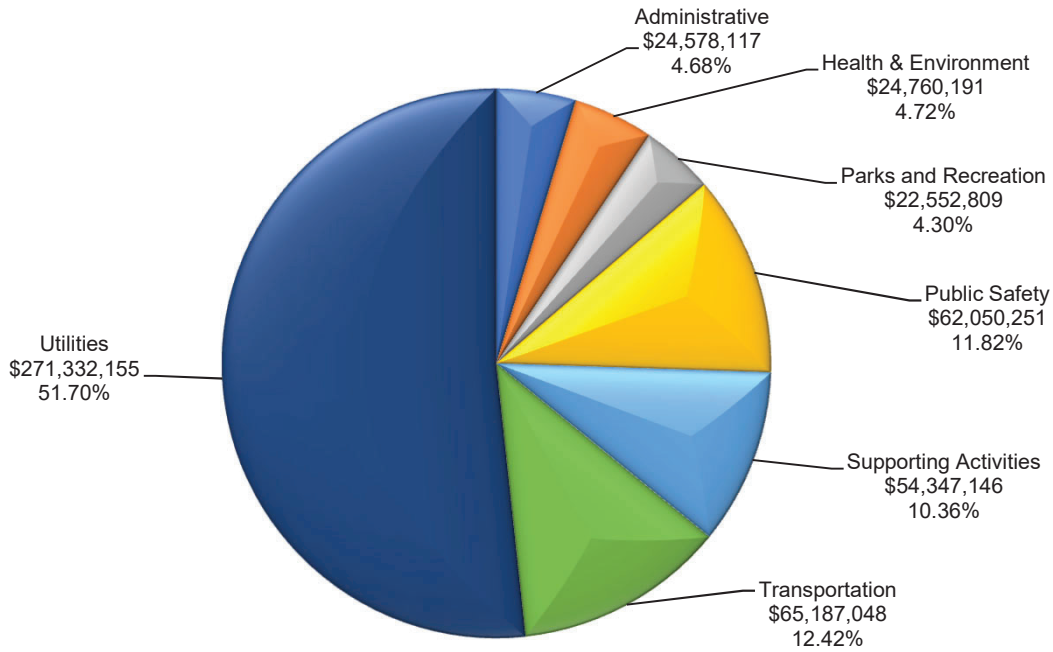
The additional sales tax revenue in Capital Improvement Sales Tax and Public Improvement Fund will fund capital improvement projects in Streets & Engineering, Public Safety, and Other General Government.

The increase in Parks Sales Tax will support both Parks and Recreation capital improvement projects as well as the operating budget for Parks and Recreation.

Overall Revenue Summary

Total Revenue By Fund Type						
	Revised FY 2021	Actual FY 2021	Original FY 2022	Estimated FY 2022	Proposed FY 2023	% Change 22/23B
General Governmental Funds:						
1100 General	\$95,785,564	\$106,545,338	\$109,305,823	\$105,793,902	\$113,009,869	3.4%
2190 Capital Imp. Sales Tax	\$5,561,787	\$6,443,832	\$6,290,669	\$6,909,805	\$7,615,874	21.1%
2200 Parks Sales Tax	\$5,530,125	\$6,496,930	\$6,263,249	\$6,960,749	\$17,700,004	182.6%
2210 Transportation Sales Tax	\$11,070,300	\$13,034,308	\$12,535,512	\$13,898,768	\$15,297,479	22.0%
2220 Public Improvement	\$1,209,316	\$1,989,577	\$1,529,542	\$1,900,029	\$1,747,844	14.3%
2290 Convention & Tourism	\$3,826,072	\$2,770,006	\$3,217,816	\$3,008,889	\$3,547,027	10.2%
2300 Stadium TDD	\$0	\$81,967	\$0	\$0	\$0	-
2310 Contributions	\$116,897	\$92,071	\$99,508	\$220,000	\$89,251	(10.3%)
2320 Mid-Mo Solid Waste Mgt	\$170,908	\$151,872	\$177,508	\$177,508	\$186,613	5.1%
2660 CDBG	\$2,522,118	\$2,357,072	\$1,981,096	\$1,981,069	\$2,010,922	1.5%
3xxx Debt Service	\$3,085,675	\$1,939,626	\$1,796,356	\$1,774,549	\$1,784,106	(0.7%)
4400 Capital Projects	\$11,664,086	\$14,933,523	\$10,780,076	\$6,120,395	\$18,453,277	71.2%
Total Governmental Funds	\$140,542,848	\$156,836,121	\$153,977,155	\$148,745,663	\$181,442,266	17.8%
Enterprise Funds:						
503x Railroad	\$565,440	\$772,766	\$520,817	\$619,131	\$577,859	11.0%
504x Transload Facility	\$159,226	\$86,225	\$75,000	\$100,192	\$81,000	8.0%
550x Water	\$28,663,434	\$31,001,637	\$27,444,542	\$27,449,711	\$31,039,413	13.1%
551x Electric	\$132,255,425	\$142,358,383	\$132,340,939	\$143,841,363	\$136,558,709	3.2%
552x Recreation Services	\$7,488,681	\$7,797,557	\$12,832,784	\$6,536,431	\$0	-
553x Transit	\$6,954,090	\$9,090,201	\$9,343,936	\$6,532,143	\$7,431,817	(20.5%)
554x Airport	\$14,184,727	\$14,874,282	\$6,564,119	\$3,278,051	\$5,333,687	(18.7%)
555x Sanitary Sewer Utility	\$25,479,769	\$27,052,182	\$24,628,345	\$25,904,544	\$26,803,865	8.8%
556x Parking Utility	\$4,562,945	\$3,916,333	\$4,560,309	\$4,239,462	\$4,505,343	(1.2%)
557x Solid Waste Utility	\$23,942,543	\$26,975,929	\$22,545,770	\$26,816,696	\$26,962,021	19.6%
558x Storm Water Utility	\$3,782,425	\$3,856,413	\$3,695,614	\$3,751,829	\$3,851,950	4.2%
Total Enterprise Funds	\$248,038,705	\$267,781,907	\$244,552,175	\$249,069,553	\$243,145,664	(0.6%)
Internal Service Funds:						
6590 Employee Benefit	\$20,966,181	\$19,618,273	\$20,777,700	\$18,295,697	\$21,301,813	2.5%
6690 Self Insurance Reserve	\$6,280,379	\$7,957,951	\$6,286,856	\$5,994,693	\$6,064,515	(3.5%)
6720 Fleet Operations	\$7,288,030	\$6,390,697	\$7,294,089	\$6,960,690	\$8,155,832	11.8%
6740 Information Technology	\$8,419,914	\$9,022,384	\$9,920,954	\$9,680,690	\$10,304,535	3.9%
6770 VERF	\$0	\$0	\$2,158,324	\$2,254,396	\$2,546,238	18.0%
Total Internal Service Funds	\$42,954,504	\$42,989,304	\$46,437,923	\$43,186,166	\$48,372,933	4.2%
Total All Funds	\$431,536,056	\$467,607,333	\$444,967,252	\$441,001,382	\$472,960,862	6.3%

FY 23 Total Appropriations By Functional Group



Total Appropriations (Expenditures) By Function

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 22/23B
Administrative	\$18,345,218	\$17,542,969	\$22,479,085	\$24,578,117	\$23,464,405	9.3%
Health & Environment	\$26,673,473	\$20,504,610	\$23,457,373	\$24,760,191	\$22,930,036	5.6%
Parks and Recreation	\$19,996,445	\$19,686,915	\$26,830,184	\$22,552,809	\$22,253,078	(15.9%)
Public Safety	\$50,189,323	\$52,436,568	\$57,897,560	\$62,050,251	\$57,499,851	7.2%
Supporting Activities	\$52,252,074	\$46,282,091	\$49,562,986	\$54,347,146	\$53,883,461	9.7%
Transportation	\$63,162,436	\$67,250,481	\$58,802,752	\$65,187,048	\$64,356,956	10.9%
Utilities	\$246,865,576	\$204,655,363	\$253,365,210	\$271,332,155	\$269,612,657	7.1%
Total Appropriations (Exp.)	\$477,484,544	\$428,358,997	\$492,395,150	\$524,807,717	\$514,000,444	6.6%

Overall Appropriation (Expenditure) Summary

Overall Appropriation (Expenditure) Summary

Administrative Departments include City Council, City Clerk, City Manager, Finance, Human Resources, Law, City General, Public Works Administration, General Government Debt, and Other General Government Capital Projects. For FY 23, these departments reflect a \$2.09 million increase and a net increase of 5.10 FTE positions.

- City Manager reflects an increase of \$0.39 million. This increase is primarily made up of increases in personnel, training, and services and misc.
- Finance reflects an increase over the original FY 22 adopted budget due to the addition of 3.50 FTE positions including 1.0 FTE Economic Analyst and 1.0 FTE Assistant Treasurer requested in the FY 23 budget and 1.0 FTE Payroll Manager and 0.5 FTE Accounting Assistant added mid-year FY 22. The FY 23 budget also includes funding to purchase budget software.
- Human Resources reflects an increase over the original FY 22 adopted budget due the addition of 1.0 FTE Human Resources Coordinator as well as increased funding for advertising and for an employee engagement survey.

Health and Environment departments include Health and Human Services, Community Development, Economic Development, Cultural Affairs, Convention and Visitors Bureau (CVB), Office of Sustainability, Community Development Block Grant (CDBG) Fund, and the Contributions Fund. For FY 22, these departments reflect a \$1.3 million increase and a net increase of 10.8 FTE positions.

- Public Health & Human Services continues to seek new sources of funding to provide important services to the community. Several grants will continue into the FY 23 year. These include FY 21 grants for Increasing Adult Immunizations (\$306,351), ELC-Enhancing Detection (\$946,680), Brighter Beginnings (\$87,500). New grants in FY22 that will continue into FY23 include: Boone County Food Policy Council (\$518,494); Local Public Health Disparities Initiative (\$466,881); ELC Community Health Worker (\$365,420); Overdose Data to Action (\$41,500) and Title X Family Planning (\$83,500).
- As part of their FY 23 New Decision Item requests, Economic Development has initiated a partnership with Catholic Charities of Central and Northern Missouri and City of Refuge in the establishment of a new part-time position which will assist refugees and immigrants with entrepreneurial endeavors.
- Beginning in FY 23, a \$25,000 transfer from the Public Improvement Fund will be made to the Office of Cultural Affairs to fund maintenance for the City's public art collection. Prior to FY 23, any required maintenance would come from the the balance remaining in the specific art piece's capital project account until depleted. This will allow for a dedicated stream of funding to cover necessary cleanings, minor repairs, and other maintenance.
- Community Development has requested funding for both an update to Columbia Imagined, the City's Comprehensive Plan, as well as authority for a Metropolitan Transportation Plan (formerly known as a Long-Range Transportation Plan).
- Contributions Fund reflects a \$437,000 increase due to a transfer to the ARC Facility Improvements, Stephens Lake Park: Southeast Trailhead Improvement, and Cosmo Rec Area: Northeast Quarry Bike Park Improvement capital projects.

Parks and Recreation operations were moved into one fund for FY 23 (Parks Sales Tax, Fund 2200). The department was previously budgeted in several separate funds including General Fund, Recreation Services Fund, and the Parks Sales Tax Fund. All capital projects for Parks and Recreation are now being budgeted in the General Capital Projects Fund (4400) - previously some of these projects had been budgeted in the Recreation Services CIP Fund..

- Parks and Recreation reflects a \$1 million increase over the original FY 22 net original budget and a net increase of 2.00 FTE positions, including 1.0 FTE Parks & Grounds Specialist and 1.0 FTE Recreation Specialist .
- The department has requested \$693,662 for fleet replacement in the FY 23 budget.

Overall Appropriation (Expenditure) Summary

Overall Appropriation (Expenditure) Summary - Continued

Public Safety Departments include Police, Fire, Public Safety Capital Projects, and Municipal Court. Total public safety departments reflect a \$4.15 million or 7.2% increase for FY 2023 and a net increase of 22.00 FTE positions.

- The Police budget reflects an increase primarily due to the addition of 9.0 FTE positions which include 1.0 FTE Crime Scene Investigator, 1.0 FTE Property & Evidence Tech, 1.0 FTE Police Sergeant, 3.0 FTE Airport Safety Officers, and 3.0 FTE Community Service Aides. The department has also requested fleet replacement in the amount of \$885,167.
- The Fire Department has requested a total of fourteen new positions, including 12.0 FTE Firefighter I/II and 2.0 FTE Fire Trainers. The department has also requested funding for roof replacement at Fire Station #1.
- Municipal Court reflects a slight increase due to the pay plan added by the City Manager.

Supporting Activity Departments include the Employee Benefit Fund, Self Insurance Fund, Facilities Management, Fleet Operations Fund, Vehicle and Equipment Replacement Fund (VERF), Information Technology Fund, and Community Relations. These departments are classified as internal service budgets since their primary customers are other city departments. Fees are set to recover the cost of their operation from the city departments who receive their service. In total, supporting activity budgets reflect an increase of \$4.7 million over the original FY 22 adopted budget and a net increase of 1.0 FTE positions.

- Employee Benefit Fund reflects a decrease of \$1.59 million over the original FY 22 adopted budget primarily due to the increases in claims and fees. This department also has requested \$0.5 million to cover the cost of ARC Memberships for all City employees.
- The Self Insurance Fund reflects an increase of approximately \$0.43 million due to expected increases in insurance premiums and the replacement of 60 AED machines.
- Facilities Management was a new general fund department for FY 2021, replacing the Custodial and Building Maintenance Services Fund. With the FY 23 budget, this department has requested 1.0 FTE Building Maintenance Mechanic.
- Vehicle and Equipment Replacement Fund (VERF) was created with the FY 22 budget. The expenses budgeted in this fund are directly tied to approved fleet replacement items in other funds.
- Information Technology (IT) reflects an increase of \$1.7 million in FY 23. This is primarily due to new and replacement equipment purchases and increases in maintenance agreements. The department is also requesting 1.0 FTE Cybersecurity Analyst.
- Community Relations was moved under the City Manager's Office for FY 22. Its two services, the Contact Center and Communications & Creative Services, are now under the direction of the Assistant City Manager and Deputy City Manager, respectively. The budget for this department includes an increase of approximately \$0.09 million over FY 22 Original - a portion of this increase will go towards planned renovations of the Council Chambers and Control Room.

Overall Appropriation (Expenditure) Summary

Overall Appropriation (Expenditure) Summary - Continued

Transportation Departments include Public Works Streets and Engineering, Non-Motorized Grant, Transit, Airport, Parking, Railroad, Transload, transportation-related capital projects, and special revenue funds that fund the capital projects, including the one-quarter cent capital improvement sales tax, one-half cent transportation sales tax and Public Improvement Fund. There is a 0.97 FTE net increase in positions. Net transportation department budgets reflect a \$6.38 million decrease from the FY 22 Original.

It should be noted that because of governmental accounting standards, the City must accumulate and pay out sources that are legally restricted for a particular purpose in separate funds. In the transportation functional group, these restricted funding sources include the transportation sales tax, capital improvement sales tax, development fees, and the capital portion of the general sales tax.

As such, a total budget number for Transportation would include both these special revenue funds and use of these dedicated sources in the Streets and Sidewalks, Transit, and Airport budgets. This would result in a total that is higher than the actual dollars that are available.

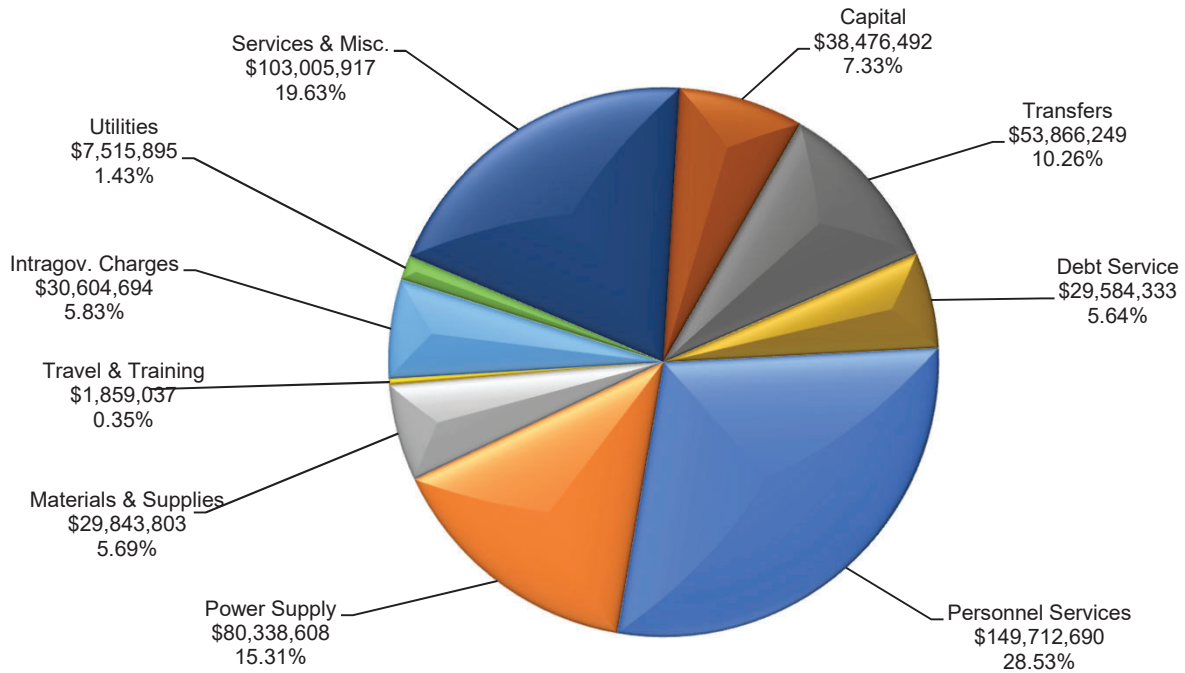
- As in both FY 21 and FY 22, street maintenance maintains an addition \$2 million for FY 23 as a result of transportation sales tax funding that generally goes to subsidize the Transit and Airport operations being freed up as a result of receiving federal CARES funding for those operations. These funds will be focused on mill and overlay work. The increased transfer is planned until FY 24. A total of \$550,000 was budgeted for replacement of two tandem axle dump trucks, plows and spreaders. The budget for construction materials was also increased by \$135,000 for improvements related to bicycle lanes, signals, flashing beacons, and other markings.
- Airport reflects a \$0.78 million increase over FY 22 Original. Anticipated electric services expenses for the new terminal are included in the FY 23 budget, as are other additional expenses related to the new terminal including 1 FTE maintenance mechanic position and increased janitorial supplies.
- Transit reflects a \$0.52 million increase. This is due, in part, to an additional \$200,000 being budgeted for a Transit Study. Public transit will continue to be fare free in FY 23.
- Parking's proposed budget reflects a \$0.07 million increase over FY 22 Original. A total of \$68,700 is budgeted for fleet replacement.
- Railroad reflects a \$0.04 million increase over FY 22 Original. This is primarily due to increases in insurance premiums as well as an increase to the contract for signal maintenance.

Utility Departments include Water, Electric, Sewer, Solid Waste, Mid-Missouri Solid Waste Management District, and Storm Water. In total, utility departments reflect a \$16.2 million increase or 7.1% from the FY 22 original budget. There is a 10.91 FTE net increase in positions.

Highlights for utility departments include:

- Water reflects an increase due to supply chain issues and drastic price increases. A 3% voter approved revenue increase and 6.5% operational increase is included in this budget to provide the financial funding to perform essential maintenance in a timely manner and to fund debt payments for capital improvement projects identified in the 2018 water ballow issue.
- Electric reflects an increase due in part to an increase in capital projects over FY 22, supply chain and drastic price increases, as well as the addition of several partial positions shared within the Utility departments. There is no revenue increase proposed for FY 23.
- Sewer reflects a decrease due to a decrease in capital fleet purchases needed over FY 22. There are no revenue increases proposed for FY 23.
- Solid Waste reflects a decrease primarily due to no budgeted capital projects for FY 23. There are no revenue increases proposed for FY 23.
- Storm Water reflects a decrease due to slightly less budgeted capital projects in FY 23 over FY 22. There are no revenue increases proposed for FY 23.

FY 23 Total Appropriations By Category



Total Appropriations (Expenditures) By Category

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 22/23B
Personnel Services	\$124,470,071	\$116,741,893	\$142,893,089	\$149,712,690	\$138,905,417	4.8%
Power Supply	\$71,272,201	\$71,754,229	\$71,607,608	\$80,338,608	\$80,338,608	12.2%
Materials & Supplies	\$27,675,818	\$23,142,477	\$28,505,038	\$29,843,803	\$29,843,803	4.7%
Travel & Training	\$1,398,123	\$571,097	\$1,579,558	\$1,859,037	\$1,859,037	17.7%
Intragov. Charges	\$25,043,929	\$24,999,276	\$27,115,192	\$30,604,694	\$30,604,694	12.9%
Utilities	\$7,017,216	\$6,468,321	\$7,264,798	\$7,515,895	\$7,515,895	3.5%
Services & Misc.	\$109,199,834	\$101,652,359	\$107,667,199	\$103,005,917	\$103,005,917	(4.3%)
Capital	\$36,565,261	\$7,650,065	\$26,079,134	\$38,476,492	\$38,476,492	47.5%
Transfers	\$48,503,893	\$50,022,054	\$50,061,675	\$53,866,249	\$53,866,249	7.6%
Debt Service	\$26,338,200	\$25,357,227	\$29,621,860	\$29,584,333	\$29,584,333	(0.1%)
Total Appropriations (Exp.)	\$477,484,545	\$428,358,997	\$492,395,150	\$524,807,717	\$514,000,444	6.6%

Overall Appropriation (Expenditure) Summary

Total Appropriations (Expenditures) By Fund Type

	Revised FY 2021	Actual FY 2021	Original FY 2022	Estimated FY 2022	Proposed FY 2023	% Change 22/23B
General Governmental Funds:						
1100 General	\$105,989,190	\$96,884,698	\$116,105,212	\$105,356,200	\$115,184,123	(0.8%)
2190 Capital Imp. Sales Tax	\$5,200,081	\$4,965,149	\$5,824,136	\$5,824,136	\$6,188,449	6.3%
2200 Parks Sales Tax	\$5,204,744	\$5,334,744	\$5,889,830	\$5,889,830	\$17,958,581	204.9%
2210 Transportation Sales Tax	\$8,781,547	\$8,781,547	\$8,857,157	\$8,857,157	\$10,912,759	23.2%
2220 Public Improvement	\$1,997,956	\$1,997,956	\$1,195,000	\$1,195,000	\$3,626,585	203.5%
2290 Convention & Tourism	\$3,024,644	\$2,221,100	\$3,800,995	\$3,318,773	\$2,907,728	(23.5%)
2310 Contributions	\$176,853	\$186,530	\$212,085	\$257,699	\$649,757	206.4%
2320 Mid-Mo Solid Waste Mgt	\$172,015	\$160,113	\$187,448	\$177,243	\$188,585	0.6%
2610 Non-Motorized Grant	\$0	\$265	\$0	-	\$0	-
2660 CDBG	\$4,759,540	\$2,426,069	\$1,149,988	\$2,880,900	\$1,077,718	(6.3%)
3xxx Debt Service	\$1,987,666	\$2,238,675	\$1,770,393	\$1,770,075	\$1,758,143	(0.7%)
4400 Capital Projects	\$10,664,086	\$21,344,853	\$11,080,076	\$14,236,110	\$19,953,277	80.1%
Total Governmental Funds	\$147,958,322	\$146,541,699	\$156,072,320	\$149,763,123	\$180,405,705	15.6%
Enterprise Funds:						
503x Railroad	\$690,535	\$600,606	\$712,384	\$700,949	\$682,114	(4.2%)
504x Transload Facility	\$164,651	\$145,735	\$93,961	\$98,818	\$96,528	2.7%
550x Water	\$50,814,863	\$29,252,232	\$36,670,890	\$30,269,802	\$36,214,643	(1.2%)
551x Electric	\$135,359,769	\$129,126,895	\$149,395,155	\$178,131,728	\$175,013,002	17.1%
552x Recreation Services	\$7,376,933	\$6,983,338	\$13,236,147	\$6,751,084	\$0	-
553x Transit	\$7,538,295	\$7,895,528	\$9,949,800	\$6,060,687	\$9,360,120	(5.9%)
554x Airport	\$14,832,365	\$16,059,593	\$7,929,685	\$3,720,404	\$6,704,030	(15.5%)
555x Sanitary Sewer Utility	\$27,044,577	\$23,199,232	\$31,951,636	\$24,573,970	\$28,256,742	(11.6%)
556x Parking Utility	\$4,173,714	\$3,186,994	\$4,664,328	\$3,802,023	\$4,644,878	(0.4%)
557x Solid Waste Utility	\$29,431,142	\$20,459,840	\$30,365,512	\$25,536,281	\$27,472,715	(9.5%)
558x Storm Water Utility	\$4,043,210	\$2,457,050	\$4,794,570	\$4,143,568	\$4,264,688	(11.1%)
Total Enterprise Funds	\$281,470,055	\$239,367,044	\$289,764,067	\$283,789,314	\$292,709,459	1.0%
Internal Service Funds:						
6590 Employee Benefit	\$20,000,270	\$17,078,321	\$19,030,284	\$19,019,980	\$20,623,975	8.4%
6690 Self Insurance Reserve	\$6,710,668	\$6,625,731	\$7,425,472	\$6,458,748	\$7,863,493	5.9%
6710 Custodial / Maintenance	\$1,370,062	\$1,229,034	\$0	\$0	\$0	-
6720 Fleet Operations	\$7,462,934	\$6,078,043	\$7,954,541	\$8,811,827	\$9,135,278	14.8%
6740 Information Technology	\$8,756,711	\$7,982,899	\$9,990,142	\$8,366,488	\$11,780,790	17.9%
6750 Community Relations	\$1,495,409	\$1,685,197	\$0	\$0	\$0	-
6760 Utility Customer Services	\$2,260,115	\$1,771,031	\$0	\$0	\$0	-
6770 VERF	\$0	\$0	\$2,158,324	\$2,005,297	\$2,289,017	6.1%
Total Internal Service Funds	\$48,056,168	\$42,450,254	\$46,558,763	\$44,662,340	\$51,692,553	11.0%
Total All Funds	\$477,484,544	\$428,358,997	\$492,395,150	\$478,214,777	\$524,807,717	6.6%

Overall Appropriation (Expenditure) Summary

Overall Appropriation (Expenditure) Summary

Personnel Services: Reflects an increase of \$6.8 million or 4.8% from the FY 22 original budget. This includes a net increase of 38.63 FTE permanent positions. The General Fund reflects a 19.0 FTE net decrease due to Parks & Recreation moving out of the fund.

- An across-the-board increase of 4% for all employees as well as a performance pay increase of 1% for top performers is proposed.
- Health insurance rates will increase by 7%. The City will cover 3.5% of this increase for employees.

Power Supply: Reflects an \$8.7 million or 12.2% increase from FY 22 original budget. This expenditure is a variable and is difficult to predict on an annual basis.

Materials and Supplies: Reflects a \$1.3 million or 4.7% increase from the FY 22 original budget.

Travel and Training: Reflects an increase of \$0.27 million or 17.7% from FY 22 original budget primarily due to the restoration of travel funding that had been reduced in prior years.

Intragovernmental Charges: Reflects an increase of \$3.4 million or 12.9% from FY 22 original budget, largely due to methodology changes to how fees are calculated. Intragovernmental charges are fees that one department pays to another for services provided, including computer replacement, building maintenance, and insurance administration.

Utilities: Reflects an increase of \$0.25 million or 3.5%.

Services & Miscellaneous: Reflects a decrease of \$4.6 million, or 4.3%.

Capital: Reflects an increase of \$12.3 million, or 47.5%. This category accounts for all items over \$10,000 and includes vehicles, equipment, buildings, etc. and fixed assets in the capital improvement plan.

Transfers: Reflect an increase of \$3.8 million, or 7.6% primarily due to the Vehicle & Equipment Replacement Fund (VERF). In prior years, funding for the replacement of vehicles and equipment was included in individual department budgets. Beginning in FY 22, those dollars are being transferred to the dedicated fund.

Debt Service: Reflects a decrease of \$0.03 million, or 0.1%.

Debt Service Summary

Debt Summary

General Information

The City is authorized to issue General Obligation Bonds payable from ad valorem taxes to finance capital improvements. General Obligation Bonds are supported by a pledge of the City's full faith and credit. The applicable Missouri statutes are listed below. The computation of legal debt margin is on the following page. The City currently has no General Obligation debt outstanding.

The City is authorized to issue Revenue Bonds to finance capital improvements to its various utility operations such as the electric system, water system, sewer system, and parking. These types of Revenue Bonds require a majority vote of the qualified electorate voting on the specific proposition. All Revenue Bonds issued by the City are payable out of the revenues derived from the operation of the facility that is financed from the proceeds of such bonds.

The City is authorized to issue Special Obligation Bonds. These bonds are special obligations of the City. The payment of the principal and interest on the bonds is subject to an annual appropriation by the City. The City is not legally required or obligated to make any such annual appropriation, and the decision whether or not to appropriate such funds will be solely within the discretion of the then current City Council. The City Council has never failed to appropriate Special Obligation debt payments.

The City's stable financial condition, as well as sound debt administration practices allow, it to continue to enjoy favorable bond ratings of its General Obligation Bonds, Special Obligation Bonds, and Revenue Bonds. The City has consistently held a Revenue Bond rating of AA.

Please see the next page for the calculation of legal debt margin and a summary of outstanding debt.

Missouri Statutes

Section 95.115 & 95.120 of the 1978 Missouri Revised Statutes permits any county or city, by a vote of two-thirds of qualified electors voting thereon, to incur additional indebtedness for city purposes not to exceed 5 percent of the taxable tangible property therein, as shown by the last assessment. Section 95.125 and 95.130 of the 1978 Missouri Revised Statutes provides that any city may become indebted not exceeding in the aggregate an additional 10 percent for the purpose of acquiring right-of-ways, constructing, extending and, improving streets and avenues, and/or sanitary or storm sewer system and an additional 10 percent for purchasing or construction of waterworks, electric or other light plants provided the total general obligation indebtedness of the city does not exceed 20 percent of the assessed valuation.

Debt Requirement Schedules

This section provides a summary of the debt outstanding. The City's debt can be divided between Enterprise Fund debt and General Government debt. Payments for Enterprise Fund debt are budgeted in the fund associated with the debt while General Government Debt is budgeted in separate Debt Service Funds. For information on the debt service requirements of each issue outstanding, please refer to the following pages:

Debt Service Summary

Computation of Legal Debt Margin

Assessed Value 2022 - Preliminary*		\$2,467,800,686
Constitutional Debt Limit**	(20% Assessed Value)	\$493,560,137
Total Bonded Debt		\$278,325,300
Less:		
Revenue Bonds		\$196,225,300
Special Obligation Bonds		\$82,100,000
Special Obligation Notes		\$0
		<u>\$278,325,300</u>
Total Amount of General Obligation Debt Applicable to Debt Limit		\$0
(City currently has no general obligation debt)		
Legal Debt Margin		<u><u>\$493,560,137</u></u>

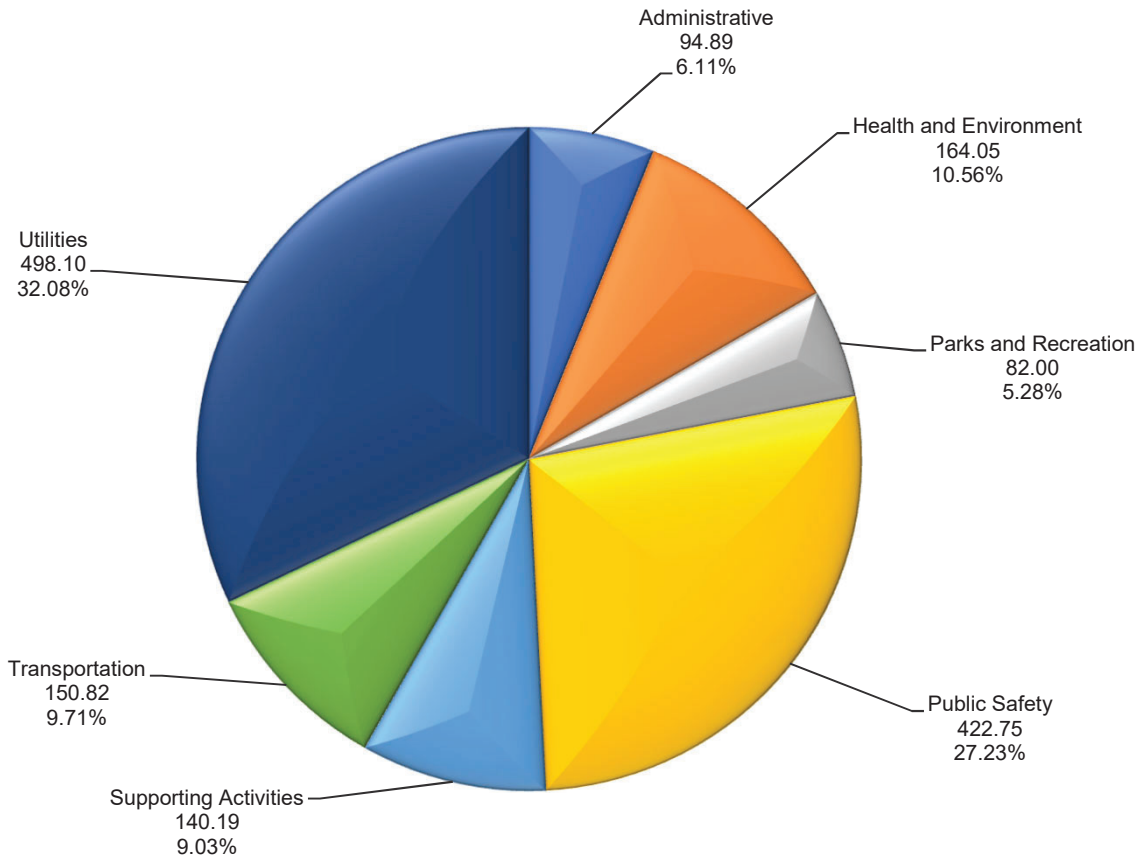
* All tangible property

** Section 95.115 of the 1978 Missouri Revised Statutes

Summary of Outstanding Debt

As of 9/30/2022	Original Issue	Interest Rate	Maturity Date	Amount Outstanding
General Obligation Bonds: Paid off in FY 2003				
REVENUE BONDS:				
'02 Sanitary Sewerage System Series A (05/01/02)	\$2,230,000	3% - 5.375%	01/01/23	\$135,000
'03 Sanitary Sewerage System Revenue Bonds (04/01/03)	\$3,620,000	2% - 5.25%	01/01/24	\$440,000
'04 Sanitary Sewerage System Revenue Bonds (05/28/04)	\$650,000	2% - 5.25%	01/01/25	\$125,000
'06 Sanitary Sewerage System Revenue Bonds (11/01/06)	\$915,000	4.0% - 5.0%	07/01/26	\$215,000
'07 Sanitary Sewerage System Revenue Bonds (11/01/07)	\$1,800,000	4.0% - 5.0%	01/01/28	\$615,000
'10 Sanitary Sewerage System Revenue Bonds (01/14/10)	\$59,335,000	1.49%	07/01/32	\$32,490,300
'14 Water and Electric System Rev. Refunding Bonds (05/17/11)	\$14,180,000	2.0% - 3.0%	10/01/28	\$6,695,000
'15 Water and Electric System Rev. Refunding Bonds (08/05/15)	\$51,280,000	3.125% - 5%	10/01/45	\$34,445,000
'15 Sanitary Sewerage System Revenue Bonds (03/31/15)	\$18,200,000	3.0% - 5.0%	10/01/35	\$13,815,000
'17 Sanitary Sewerage Systems Revenue Bonds (04/19/17)	\$15,790,000	2.0% - 5.0%	10/01/37	\$13,440,000
'19 Water and Electric System Revenue Bond: Series 2019A (5/21/19)	\$15,150,000	3.0% - 5.0%	10/01/49	\$14,575,000
'19 Water and Electric System Revenue Refunding Bonds: Series 2019B (October 2019)	\$70,445,000	3.0% - 5.0%	10/01/42	\$63,600,000
'19 Special Obligation Refunding Bonds, Series 2019 (09/19)	\$9,805,000	2.49%	10/01/34	\$9,805,000
'20 Sewerage System Revenue Refunding Bonds (10/02/20)	\$6,125,000	1.25% - 5.00%	10/01/36	\$5,830,000
Total Revenue Bonds				<u>\$196,225,300</u>
SPECIAL OBLIGATION BONDS:				
'15 Solid Waste System Special Oblig. Refunding Bonds (12/08/15)	\$1,235,000	2.0% - 5.0%	02/01/26	\$355,000
15 Sanitary Sewerage Special Obligation Rev. Ref. Bonds (12/08/15)	\$4,710,000	2.0% - 5.0%	02/01/26	\$1,900,000
'16 Improv. Downtown Govt. Center (07/14/16)	\$17,580,000	3.5% - 5.0%	09/30/28	\$9,805,000
'17 Solid Waste System Special Oblig. Bonds (04/19/17)	\$5,520,000	3%-3.375%	02/01/37	\$4,435,000
'19 Parking System S.O. Refunding Bonds (03/18/19)	\$10,400,000	2.3% - 5%	03/01/34	\$9,095,000
'20 Airport Special Obligation Bond 2020A, 1.9% Interest	\$14,120,000	1.90%	10/01/34	\$13,665,000
20 Water and Electric System Special Ob.. Ref. Bonds (09/17/20)	\$41,105,000	2.0% - 5.0%	10/01/33	\$38,220,000
20C Parking System Special Ob. Ref. Bonds (10/21/20)	\$5,120,000	2.4% - 4.0%	10/01/30	\$4,625,000
Total Special Obligation Bonds				<u>\$82,100,000</u>
Total Bonded Debt				<u><u>\$278,325,300</u></u>

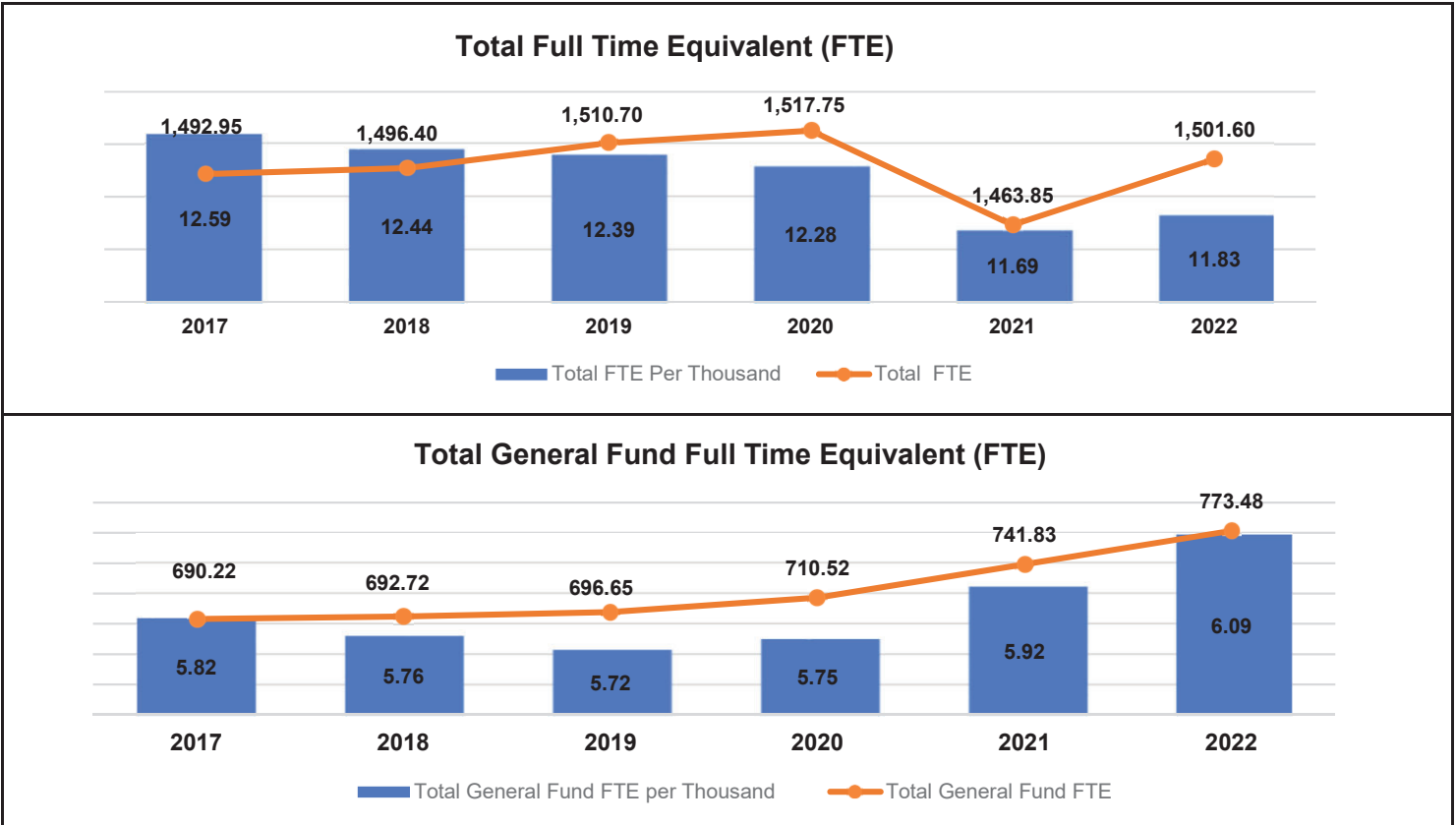
FY 23 Authorized Full Time Equivalent by Function



Authorized Full Time Equivalent (FTE) by Functional Group

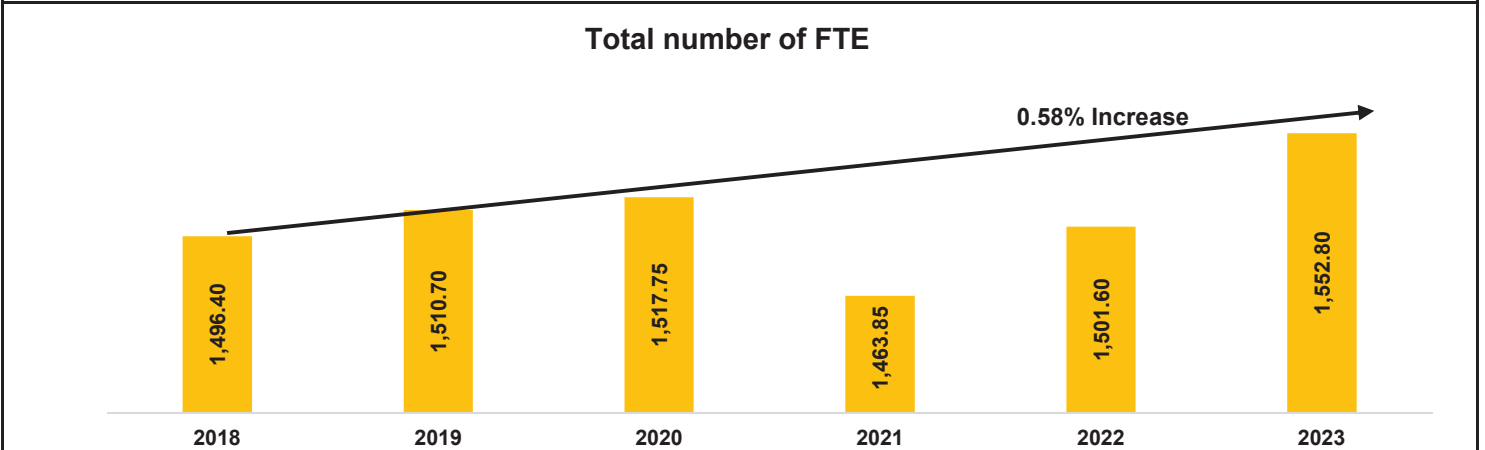
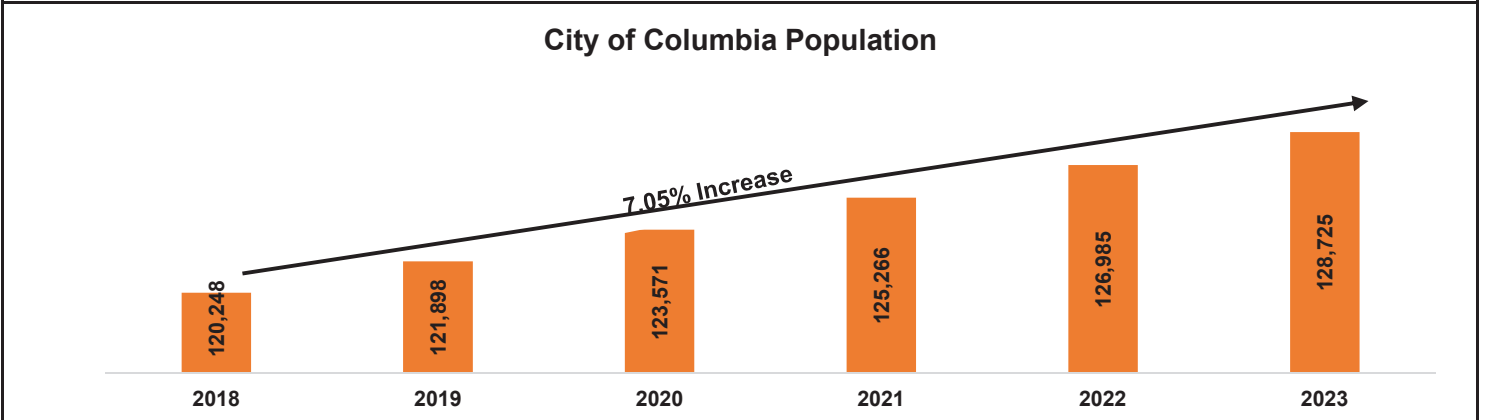
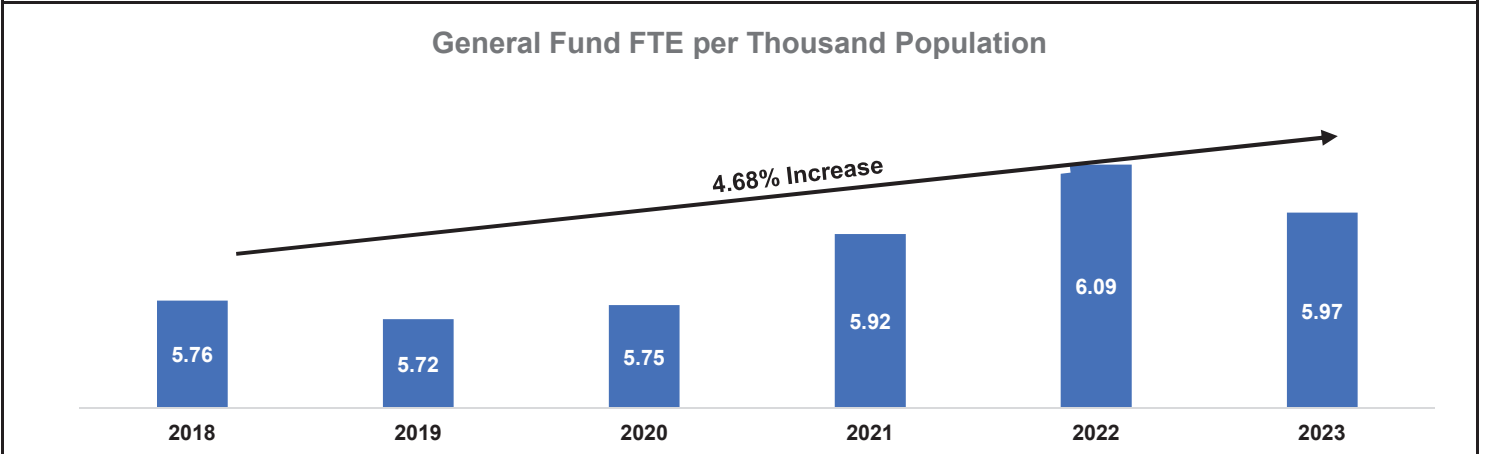
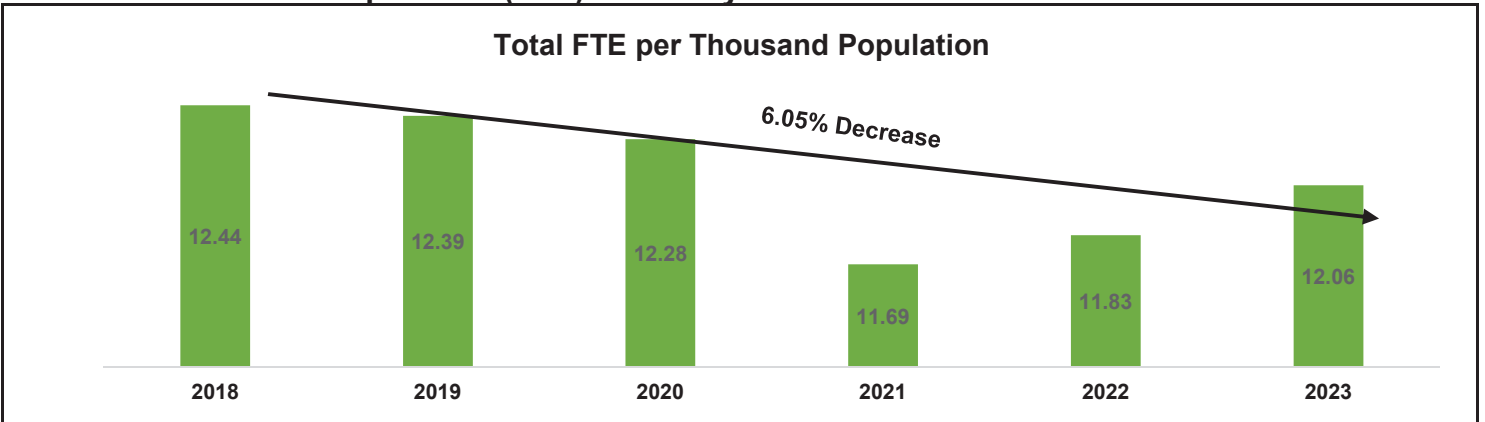
	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Administrative	81.09	81.09	89.79	94.89	94.89	5.10
Health and Environment	143.90	143.90	165.25	164.05	164.05	(1.20)
Parks and Recreation	79.00	79.00	81.00	82.00	82.00	1.00
Public Safety	390.75	390.75	400.75	422.75	422.75	22.00
Supporting Activities	138.24	138.24	140.19	140.19	140.19	-
Transportation	145.72	145.72	149.82	150.82	150.82	1.00
Utilities	485.15	485.15	488.30	498.10	498.10	9.80
Total FTE	1,463.85	1,463.85	1,515.10	1,552.80	1,552.80	37.70

Authorized Full Time Equivalent (FTE) Summary



Fiscal Year	Number of FTE	General Fund FTE	Population	FTE Per Thousand	General Fund FTE Per Thousand
2017	1,492.95	690.22	118,620	12.59	5.82
2018	1,496.40	692.72	120,248	12.44	5.76
2019	1,510.70	696.65	121,898	12.39	5.72
2020	1,517.75	710.52	123,571	12.28	5.75
2021	1,463.85	741.83	125,266	11.69	5.92
2022	1,501.60	773.48	126,985	11.83	6.09

Authorized Full Time Equivalent (FTE) Summary



Authorized Full Time Equivalent (FTE) Summary

Authorized Full Time Equivalent (FTE) by Department

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Administrative:						
City Clerk (GF)	2.00	2.00	3.00	3.00	3.00	-
City Manager (GF)	5.95	5.95	9.10	10.20	10.20	1.10
Finance Department (GF)	47.80	47.80	51.30	53.30	53.30	2.00
Human Resources (GF)	9.66	9.66	10.66	11.66	11.66	1.00
Law Department (GF)	14.75	14.75	14.75	15.75	15.75	1.00
Public Works Administration (GF)	0.93	0.93	0.98	0.98	0.98	-
Total Administrative	81.09	81.09	89.79	94.89	94.89	5.10
Health and Environment:						
Public Health & Human Services (GF)	77.60	77.60	93.60	93.00	93.00	(0.60)
Community Development (GF)	38.80	38.80	42.30	42.30	42.30	-
Economic Development (GF)	3.25	3.25	5.25	5.75	5.75	0.50
Cultural Affairs (GF)	2.00	2.00	2.00	2.00	2.00	-
Convention & Tourism Fund (SRF)	12.25	12.25	12.10	12.00	12.00	(0.10)
Office of Sustainability (GF)	5.00	5.00	5.00	5.00	5.00	-
CDBG Fund (SRF)	4.00	4.00	4.00	4.00	4.00	-
Contributions Fund (SRF)	1.00	1.00	1.00	0.00	0.00	(1.00)
Total Health and Environment	143.90	143.90	165.25	164.05	164.05	(1.20)
Parks and Recreation:						
General Fund Operations (GF)	44.00	44.00	46.00	0.00	0.00	(46.00)
Recreation Services Fund (EF)	35.00	35.00	35.00	0.00	0.00	(35.00)
Parks Sales Tax Fund (SRF)	0.00	0.00	0.00	82.00	82.00	82.00
Total Parks and Recreation	79.00	79.00	81.00	82.00	82.00	1.00
Public Safety:						
Police Department (GF)	233.00	233.00	238.00	247.00	247.00	9.00
Fire Department (GF)	148.00	148.00	153.00	167.00	167.00	14.00
Municipal Court (GF)	9.75	9.75	9.75	8.75	8.75	(1.00)
Total Public Safety	390.75	390.75	400.75	422.75	422.75	22.00
Supporting Activities:						
Employee Benefit Fund (ISF)	8.34	8.34	8.34	8.34	8.34	-
Self Insurance Reserve Fund (ISF)	3.20	3.20	3.20	4.20	4.20	1.00
Facilities Management (GF)	13.72	13.72	13.67	14.67	14.67	1.00
Fleet Operations Fund (ISF)	37.23	37.23	37.23	37.23	37.23	-
Information Technology Fund (ISF)	53.75	53.75	55.75	53.75	53.75	(2.00)
Community Relations (GF)	22.00	22.00	22.00	22.00	22.00	-
Total Supporting Activities	138.24	138.24	140.19	140.19	140.19	-

(GF) - General Fund
(SRF) - Special Revenue Funds

(EF) - Enterprise Funds
(ISF) Internal Service Funds

Authorized Full Time Equivalent (FTE) Summary

Authorized Full Time Equivalent (FTE) by Department - Continued						
	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Transportation:						
Streets and Engineering (GF)	63.62	63.62	66.67	66.67	66.67	-
Transit Fund (EF)	58.33	58.33	59.28	59.28	59.28	-
Regional Airport Fund (EF)	7.85	7.85	8.85	9.85	9.85	1.00
Parking Facilities Fund (EF)	11.92	11.92	11.92	11.92	11.92	-
Railroad Utility Fund (EF)	3.00	3.00	3.00	3.00	3.00	-
Transload Facility Fund (EF)	1.00	1.00	0.10	0.10	0.10	-
Total Transportation	145.72	145.72	149.82	150.82	150.82	1.00
Utilities:						
Water Utility Fund (EF)	93.27	93.27	93.29	96.44	96.44	3.15
Electric Utility Fund (EF)	178.57	178.57	180.44	185.73	185.73	5.29
Sanitary Sewer Utility Fund (EF)	81.84	81.84	81.69	82.71	82.71	1.02
Solid Waste Utility Fund (EF)	119.14	119.14	119.44	120.71	120.71	1.27
Mid MO Solid Waste Mgt Dist Fd (SRF)	2.00	2.00	2.00	2.00	2.00	-
Storm Water Utility Fund (EF)	10.33	10.33	11.44	10.51	10.51	(0.93)
Total Utilities	485.15	485.15	488.30	498.10	498.10	9.80
Total Authorized FTE	1463.85	1463.85	1515.10	1552.80	1552.80	37.70

Authorized Full Time Equivalent (FTE) by Fund Type						
	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
General Fund (GF)	741.83	741.83	787.03	769.03	769.03	(18.00)
Special Revenue Funds (SRF)	19.25	19.25	19.10	100.00	100.00	80.90
Total Governmental Funds	761.08	761.08	806.13	869.03	869.03	62.90
Total Enterprise Funds (EF)	600.25	600.25	604.45	580.25	580.25	(24.20)
Total Internal Services Funds (ISF)	102.52	102.52	104.52	103.52	103.52	(1.00)
Total All Funds	1,463.85	1,463.85	1,515.10	1,552.80	1,552.80	37.70

(GF) - General Fund
(SRF) - Special Revenue Funds

(EF) - Enterprise Funds
(ISF) Internal Service Funds

General Fund Summary

Description

The General Fund is used to finance and account for a large portion of the current operating expenditures and capital additions (not capital improvements) of City Government. The General Fund is one of the largest and most important of the City's funds because most governmental programs (Police, Fire, Health, Public Works, etc.) are generally financed wholly or partially from it. The General Fund has a greater number and variety of revenue sources than any other fund, and its resources normally finance a wider range of activities. These operations can be broken down into six separate functional areas: Administrative, Health and Environment, Parks and Recreation (prior to FY 23), Public Safety, Supporting Activities, and Transportation. These departments are primarily funded with general sources. The major revenue sources include Sales Taxes, Gross Receipts Taxes, Payment-in-Lieu-of-Taxes (PILOT), Transfers, and Property Taxes. The capital projects associated with these General Fund departments are accounted for in a separate fund called the Capital Projects Fund and are thus not included in the General Fund Summary totals.

Administrative

Eight General Fund departments are included in the Administrative section. These include: City Council, City Manager, City Clerk, Finance, Human Resources, Law, City General, and Public Works Administration.

Health and Environment

Five General Fund departments are included in the Health and Environment section. These include: Health and Human Services, Community Development, Economic Development, Office of Sustainability and Cultural Affairs.

Parks and Recreation

Parks and Recreation moved from the General Fund in FY 23. Prior, the General Fund portion of Parks and Recreation included those areas that do not have revenue producing capabilities. This included Administration, a portion of Park Planning and Development, a portion of Parks Management and Operations, and the Career Awareness Related Experience (C.A.R.E.) program.

Public Safety

Three General Fund departments are included in the Public Safety section. These are: Police, Fire, and Municipal Court.

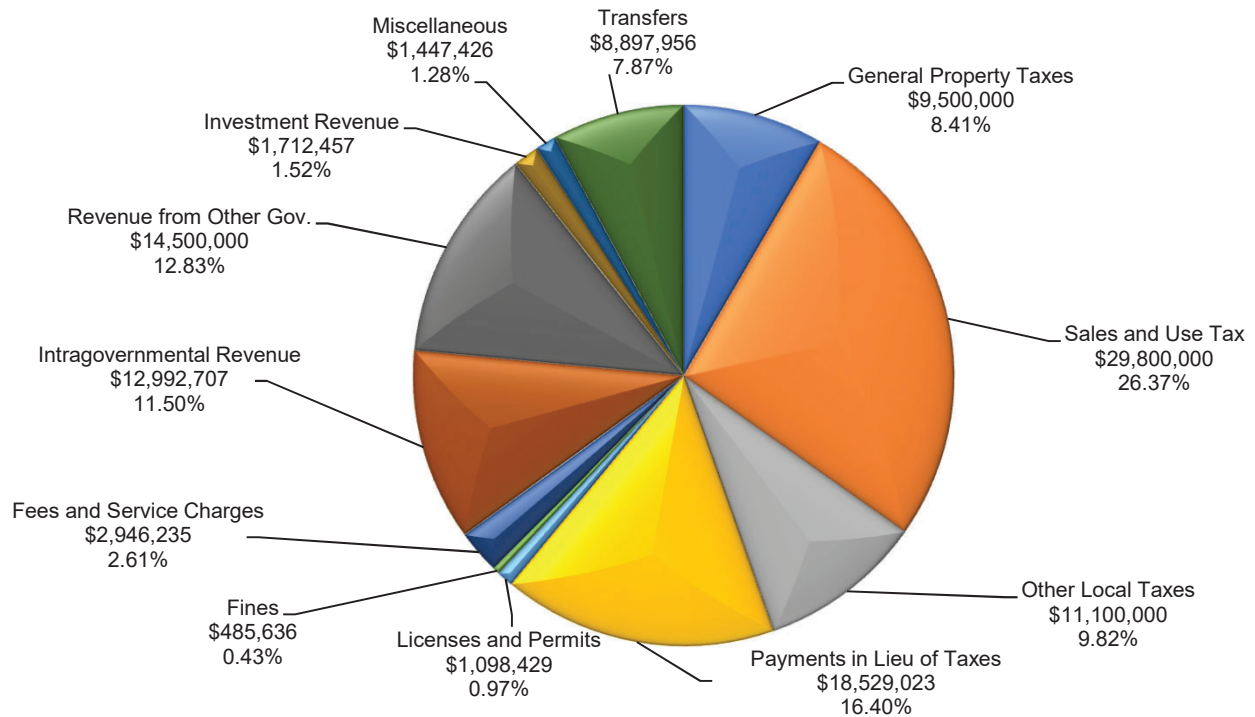
Supporting Activities

Two General Fund departments are included in the Supporting Activities section. These include: Facilities Management and Community Relations. Beginning with the FY 21 budget, these two budgets were moved from internal service funds into the General Fund.

Transportation

Streets and Engineering is the only General Fund department in the Transportation section.

FY 23 General Fund Revenue By Category



General Fund Revenue by Category

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 22/23B
General Property Taxes	\$9,176,073	\$9,146,927	\$9,864,737	\$9,500,000	\$9,500,000	(3.7%)
Sales and Use Tax	\$22,608,660	\$26,295,876	\$24,489,541	\$29,800,000	\$29,800,000	21.7%
Other Local Taxes	\$10,306,968	\$11,082,329	\$10,917,423	\$11,100,000	\$11,100,000	1.7%
Payments in Lieu of Taxes	\$17,335,076	\$16,726,267	\$17,718,877	\$18,529,023	\$18,529,023	4.6%
Licenses and Permits	\$1,044,290	\$1,102,948	\$1,102,939	\$1,098,429	\$1,098,429	(0.4%)
Fines	\$1,287,090	\$630,988	\$621,831	\$485,636	\$485,636	(21.9%)
Fees and Service Charges	\$2,695,983	\$3,319,690	\$2,936,639	\$2,946,235	\$2,946,235	0.3%
Intragovernmental Revenue	\$9,981,599	\$9,931,595	\$11,686,852	\$12,992,707	\$12,992,707	11.2%
Revenue from Other Gov.	\$6,178,657	\$11,705,844	\$17,592,789	\$14,500,000	\$14,500,000	(17.6%)
Investment Revenue	\$1,176,161	-\$61,407	\$611,435	\$1,712,457	\$1,712,457	180.1%
Miscellaneous	\$820,290	\$1,353,390	\$1,271,811	\$1,447,426	\$1,447,426	13.8%
Transfers	\$13,174,716	\$15,310,890	\$10,490,949	\$8,897,956	\$8,897,956	(15.2%)
Total Operating Revenue	\$95,785,564	\$106,545,338	\$109,305,823	\$113,009,869	\$113,009,869	3.4%

General Fund Summary

Revenue Category Highlights / Significant Changes

The City of Columbia receives General Fund revenues from a number of sources, including Property Taxes; Sales Taxes; Other Local Taxes; PILOT; General and Administrative (G&A) Fees; Grants; Interest Revenue; Transfers; Franchises, Licenses and Permits; Fines; Fees; Service Charges; Miscellaneous Revenues; and Appropriated Fund Balance. Some of the City's major General Fund revenue sources include: Sales Taxes, Transfers, PILOT, Other Local Taxes, and G&A Fees. Revenues highlighted below are those which are shown to change significantly from Estimated FY 22.

Property Taxes: FY 23 Property Taxes are projected to decrease by \$364,737, or 3.7%. While residential property values continue to increase, commercial real estate has not kept up with that was forecasted.

Sales and Use Taxes: FY 23 Sales and Use Taxes are projected to increase by \$5.3 million, or 21.7%. A significant portion of this, approximately \$2.07 million, is due to the addition of the Use Tax, which was approved by voters in April 2022.

Fines: Fines are expected to decrease by approximately \$136,000 or 21.9% due to procedural changes.

Intragovernmental Revenues: The City charges proportionately for all services performed by General Fund departments (i.e., bids, purchase orders issued, investments, payroll functions, budget etc.) for other City funds outside of the General Fund. For FY 23, revenue in this category is anticipated to increase approximately \$1.3 million, or 11.2%.

Investment Revenue: In FY 23, Investment Revenue is anticipated to increase by \$1.1 million, or 180.1%, as the City begins actively investing pooled funds.

Transfers: Operating transfers are projected to decrease \$1.59 million or 15.2% over Original FY 22. This is largely due to Parks and Recreation moving out of the General Fund in FY 23.

General Fund Summary

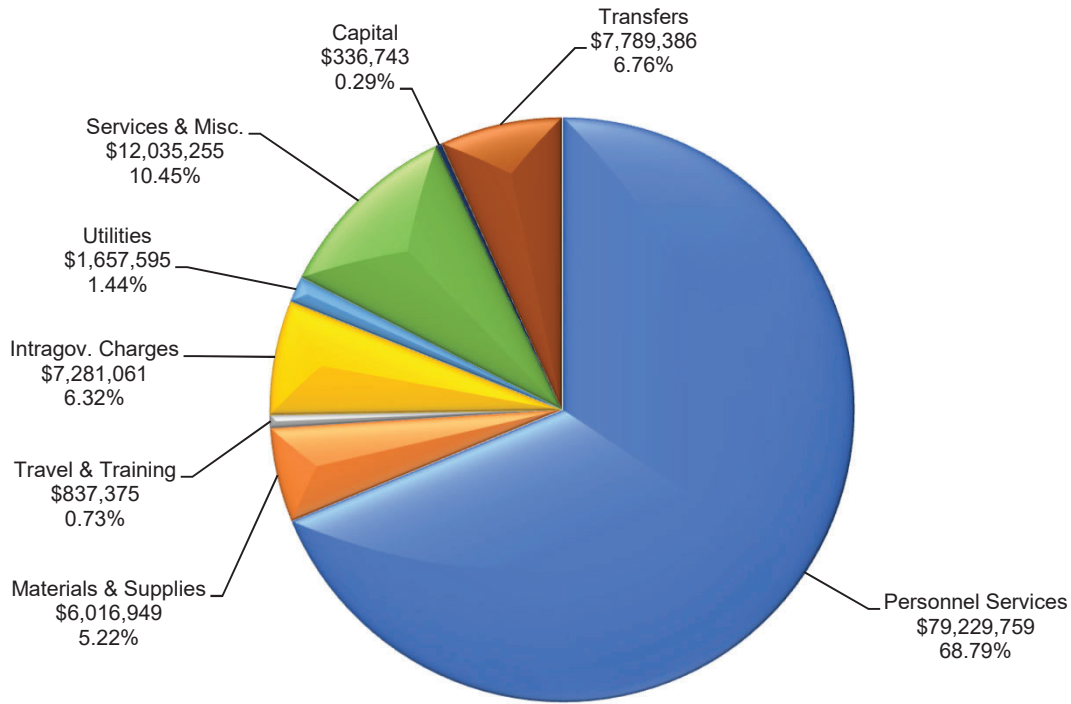
General Fund Revenue Detail

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 22/23B
Property Taxes:						
Real Estate	\$7,746,714	\$7,689,419	\$8,218,262	\$7,788,918	\$7,788,918	(5.2%)
Personal Property	\$1,323,540	\$1,396,721	\$1,589,506	\$1,636,166	\$1,636,166	2.9%
Other	\$105,819	\$60,787	\$56,969	\$74,916	\$74,916	31.5%
Total Property Taxes	\$9,176,073	\$9,146,927	\$9,864,737	\$9,500,000	\$9,500,000	(3.7%)
Sales Tax	\$22,608,660	\$26,295,876	\$24,489,541	\$27,721,351	\$27,721,351	13.2%
Use Tax	\$0	\$0	\$0	\$2,078,649	\$2,078,649	-
Gross Receipt Tax:						
Telephone	\$1,928,307	\$1,759,081	\$1,814,932	\$1,595,052	\$1,595,052	(12.1%)
Natural Gas	\$2,304,764	\$2,341,569	\$2,519,448	\$2,775,473	\$2,775,473	10.2%
Electric	\$1,250,205	\$1,360,358	\$1,346,341	\$1,404,444	\$1,404,444	4.3%
Cable Franchise Fees	\$202,274	\$618,544	\$423,909	\$518,490	\$518,490	22.3%
Total Gross Receipts Tax	\$5,685,550	\$6,079,551	\$6,104,630	\$6,293,459	\$6,293,459	3.1%
Other Local Taxes:						
Cigarette Tax	\$387,701	\$388,945	\$393,600	\$360,926	\$360,926	(8.3%)
Gasoline Tax	\$2,862,880	\$2,899,919	\$2,794,222	\$2,969,852	\$2,969,852	6.3%
Motor Vehicle License Tax	\$950,000	\$1,176,507	\$1,104,481	\$1,035,394	\$1,035,394	(6.3%)
Motor Vehicle Sales Tax	\$420,837	\$537,406	\$520,490	\$440,369	\$440,369	(15.4%)
Total Other Local Taxes	\$4,621,418	\$5,002,778	\$4,812,793	\$4,806,541	\$4,806,541	(0.1%)
Total Taxes	\$42,091,701	\$46,525,132	\$45,271,701	\$50,400,000	\$50,400,000	11.3%
Intragovernmental Revenue:						
Gen. & Admin. Revenue	\$7,866,367	\$7,833,847	\$11,564,578	\$12,870,433	\$12,870,433	11.3%
Other	\$2,115,232	\$2,097,749	\$122,274	\$122,274	\$122,274	-
Total Intragovernmental	\$9,981,599	\$9,931,595	\$11,686,852	\$12,992,707	\$12,992,707	11.2%
Intergovernmental Revenue:						
Federal/ State Revenues	\$4,305,475	\$4,176,575	\$15,887,949	\$11,545,624	\$11,545,624	(27.3%)
County Revenues	\$1,873,182	\$7,529,268	\$1,704,840	\$2,435,882	\$2,435,882	42.9%
Other	\$0	\$0	\$0	\$518,494	\$518,494	-
Total Intergovernmental	\$6,178,657	\$11,705,844	\$17,592,789	\$14,500,000	\$14,500,000	(17.6%)
Interest and Investment Revenue	\$1,176,161	-\$61,407	\$611,435	\$1,712,457	\$1,712,457	180.1%
Operating Transfers:						
Pilot - Electric	\$12,303,328	\$12,060,447	\$12,487,163	\$12,939,664	\$12,939,664	3.6%
Pilot - Water	\$5,031,748	\$4,665,820	\$5,231,714	\$5,589,359	\$5,589,359	6.8%
Total Pilot	\$17,335,076	\$16,726,267	\$17,718,877	\$18,529,023	\$18,529,023	4.6%

General Fund Summary

General Fund Revenue Detail - Continued						
	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 22/23B
Transportation Sales Tax	\$7,845,105	\$7,845,105	\$7,845,105	\$8,045,105	\$8,045,105	2.5%
Public Improvement Fund	\$0	\$0	\$0	\$124,600	\$124,600	
Parks Sales Tax	\$1,862,543	\$1,862,543	\$1,892,981	\$0	\$0	-
Capital Projects Fund	\$0	\$2,000,000	\$0	\$0	\$0	-
CDBG Planning	\$31,828	\$26,526	\$37,165	\$38,043	\$38,043	2.4%
Contributions Fund	\$34,634	\$34,634	\$8,100	\$10,000	\$10,000	23.5%
Convention & Visitors Fund	\$3,300	\$6,085	\$49,300	\$3,300	\$3,300	(93.3%)
Electric Fund	\$225,555	\$225,555	\$238,613	\$226,171	\$226,171	(5.2%)
Fleet Operations	\$2,295	\$2,295	\$2,295	\$2,295	\$2,295	-
Parking Fund	\$23,565	\$23,565	\$23,565	\$23,565	\$23,565	-
Transit Fund	\$2,295	\$2,295	\$2,295	\$2,295	\$2,295	-
Sewer Fund	\$11,575	\$11,575	\$11,575	\$5,280	\$5,280	(54.4%)
Solid Waste Fund	\$200,565	\$200,565	\$211,414	\$212,960	\$212,960	0.7%
Storm Water Fund	\$137,186	\$137,186	\$149,810	\$194,913	\$194,913	30.1%
Custodial and Bldg Maint Fund	\$1,301,232	\$1,229,034	\$0	\$0	\$0	-
Community Relations Fd	\$1,474,307	\$1,685,197	\$0	\$0	\$0	-
Water Utility Fund	\$18,731	\$18,731	\$18,731	\$9,429	\$9,429	(49.7%)
Total Operating Transfers	\$30,509,792	\$32,037,157	\$28,209,826	\$27,426,979	\$27,426,979	(2.8%)
Licenses and Permits:						
Business License	\$808,730	\$854,316	\$886,816	\$847,640	\$847,640	(4.4%)
Liquor License	\$192,220	\$203,221	\$173,169	\$205,830	\$205,830	18.9%
Animal License	\$43,340	\$45,411	\$42,954	\$44,959	\$44,959	4.7%
Total Licenses and Permits	\$1,044,290	\$1,102,948	\$1,102,939	\$1,098,429	\$1,098,429	(0.4%)
Fines:						
Municipal Court Fines	\$470,000	\$388,273	\$232,617	\$240,694	\$240,694	3.5%
Uniform Ticket Fines	\$200,000	\$26,078	\$56,449	\$29,987	\$29,987	(46.9%)
Meter Fines	\$616,690	\$215,738	\$328,930	\$214,955	\$214,955	(34.7%)
Alarm Violations	\$400	\$900	\$3,835	\$0	\$0	-
Total Fines	\$1,287,090	\$630,988	\$621,831	\$485,636	\$485,636	(21.9%)
Fees:						
Animal Control Fees	\$17,050	\$22,102	\$20,228	\$20,228	\$20,228	-
Construction Fees	\$1,647,543	\$2,316,614	\$1,912,361	\$1,958,583	\$1,958,583	2.4%
Health Fees	\$884,668	\$823,415	\$791,449	\$791,449	\$791,449	-
Municipal Court Fees	\$146,722	\$157,558	\$212,601	\$175,975	\$175,975	(17.2%)
Total Fees	\$2,695,983	\$3,319,690	\$2,936,639	\$2,946,235	\$2,946,235	0.3%
Miscellaneous Revenue	\$820,290	\$1,353,390	\$1,271,811	\$1,447,426	\$1,447,426	13.8%
Total Other Local Revenue	\$5,847,653	\$6,407,017	\$5,933,220	\$5,977,726	\$5,977,726	0.8%
Total Revenue	\$95,785,564	\$106,545,338	\$109,305,823	\$113,009,869	\$113,009,869	3.4%

FY 23 General Fund Appropriations By Category



General Fund Appropriations (Expenditures) by Category

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 22/23B
Personnel Services	\$68,767,169	\$65,341,536	\$80,190,159	\$79,229,759	\$71,158,233	(1.2%)
Materials & Supplies	\$7,512,216	\$5,974,260	\$7,103,900	\$6,016,949	\$6,016,949	(15.3%)
Travel & Training	\$562,615	\$265,044	\$657,435	\$837,375	\$837,375	27.4%
Intragov. Charges	\$6,631,050	\$6,631,838	\$6,719,106	\$7,281,061	\$7,281,061	8.4%
Utilities	\$1,795,470	\$1,790,470	\$1,920,863	\$1,657,595	\$1,657,595	(13.7%)
Services & Misc.	\$15,502,067	\$12,295,623	\$11,591,761	\$12,035,255	\$12,035,255	3.8%
Capital	\$2,288,600	\$1,655,922	\$504,141	\$336,743	\$336,743	(33.2%)
Transfers	\$2,930,005	\$2,930,005	\$7,417,847	\$7,789,386	\$7,789,386	5.0%
Total Appropriations (Exp.)	\$105,989,190	\$96,884,698	\$116,105,212	\$115,184,123	\$107,112,597	(0.8%)

General Fund Summary

General Fund Highlights / Significant Changes

Personnel Services: General Fund personnel services reflect an increase of \$0.96 million and a net decrease of 18.0 FTE positions, compared to Revised FY 22. The drop in positions is largely due to Parks and Recreation moving from the General Fund in FY 23. In FY 22, personnel positions began being budgeted to their midpoint rather than the current salary of the employee in the position and this change will continue into FY 23. This allows for greater flexibility for hiring managers. With this change, an Anticipated column has also been added to the table. This column shows the amount we anticipate spending in personnel for FY 23.

- In the Police Department, a total of nine new positions were requested with this budget, including 1.0 FTE Crime Scene Investigator, 1.0 FTE Property & Evidence Tech, 1.0 FTE Police Sergeant, 3.0 FTE Airport Safety Officers, and 3.0 FTE Community Service Aides. The department has also requested fleet replacement in the amount of \$885,167.
- The Fire Department has requested a total of fourteen new positions, including 12.0 FTE Firefighter I/II and 2.0 FTE Fire Trainers.
- In the Finance department, two new positions were requested, including 1.0 FTE Economic Analyst and 1.0 FTE Assistant Treasurer.

Materials and Supplies: Reflects a decrease of \$1,086,951, or 15.3%.

Travel and Training: Reflects an increase of \$179,940, or 27.4%, which is primarily due to departments increasing their budgets in this category after cuts in prior years.

Intragovernmental Charges: Reflects an increase of \$561,9556 or 8.4% primarily due to changes in intragovernmental fee methodology and the addition of Printer Fees.

Utilities: reflects a decrease of \$263,268, or 13.7%.

Services & Miscellaneous: Reflects an increase of \$443,494 or 3.8%.

- Streets & Engineering is requesting an additional one-time \$400,000 in their proposed budget for street maintenance and repairs budgeted in FY 22, but will not be begin until after September 30th.
- Public Health and Human Services is requesting \$82,500 in authority to support winter overnight warming center services. In addition to this, \$146,269 has been requested to increase the Social Services budget - this budget has remained fairly stagnant since FY 10.
- Community Development is requesting a total of \$396,000 in one-time additional authority for support in updating Columbia Imagined, the City's Comprehensive Plan, as well as a Metropolitan Transportation Plan (MTP), formerly known as a Long Range Transportation Plan.

Capital Reflects a decrease of \$167,398 or 33.2% due, largely, to changes in fleet replacement than began in FY 22.

Transfers: Reflects an increase of \$371,539 or 5.0%, which is primarily due to funding being transferred to the Vehicle and Equipment Replacement Fund (VERF) to cover the cost of fleet replacement as well as a \$5 million subsidy from the General Fund for Parks and Recreation / Recreation Services.

General Fund Summary

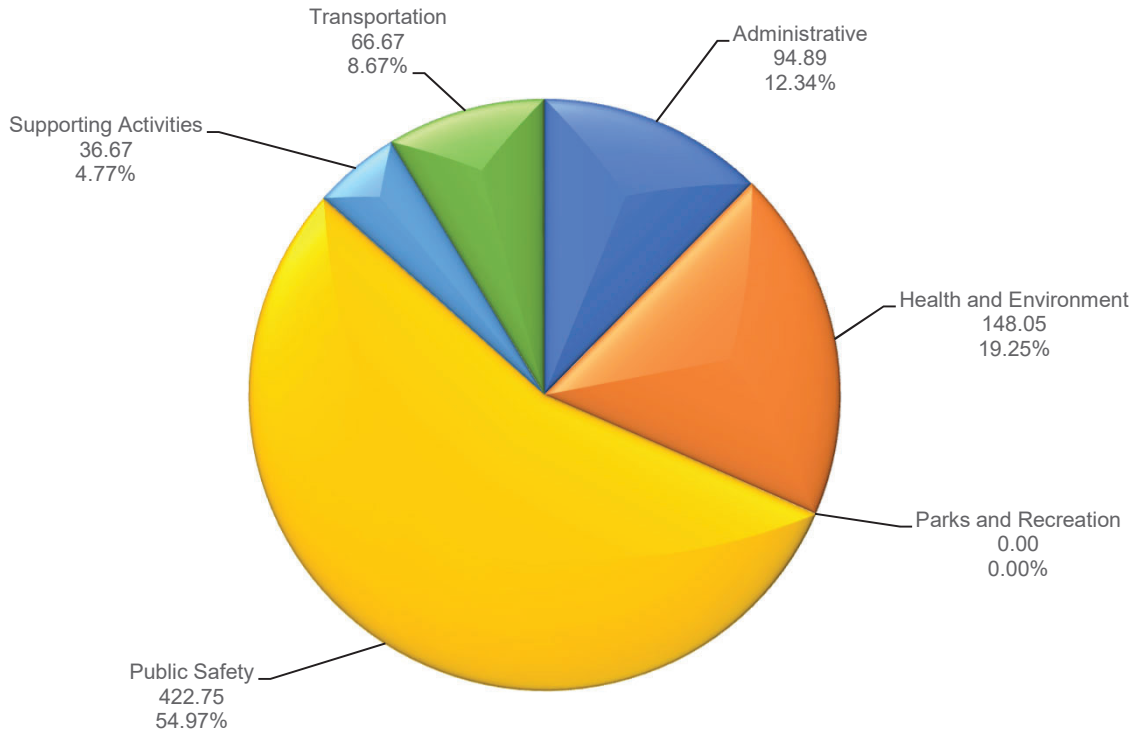
General Fund Appropriations (Expenditures) by Function

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 22/23B
Administrative	\$14,987,552	\$13,121,901	\$18,307,635	\$19,859,915	\$18,746,203	8.5%
Health & Environment	\$18,712,436	\$15,670,911	\$18,294,305	\$20,124,988	\$18,350,990	10.0%
Parks and Recreation	\$5,779,768	\$5,546,165	\$5,922,767	\$0	\$0	-
Public Safety	\$49,089,323	\$46,822,491	\$55,409,643	\$56,765,084	\$52,214,684	2.4%
Supporting Activities	\$4,195,906	\$3,831,836	\$4,762,547	\$4,943,610	\$4,679,928	3.8%
Transportation	\$13,224,206	\$11,891,393	\$13,408,315	\$13,490,526	\$13,120,792	0.6%
Total Appropriations (Exp.)	\$105,989,190	\$96,884,698	\$116,105,212	\$115,184,123	\$107,112,597	(0.8%)

General Fund Appropriations (Expenditures) by Department

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 22/23B
City Council	\$311,347	\$234,997	\$288,284	\$269,195	\$269,195	(6.6%)
City Clerk	\$404,346	\$292,579	\$475,010	\$516,359	\$516,359	8.7%
City Manager	\$1,704,462	\$1,096,403	\$1,551,312	\$1,941,701	\$1,653,839	25.2%
Finance	\$4,162,143	\$4,006,678	\$4,814,519	\$5,484,663	\$4,933,637	13.9%
Human Resources	\$1,470,779	\$1,013,271	\$1,613,530	\$1,611,456	\$1,527,119	(0.1%)
Law	\$1,970,435	\$1,657,297	\$2,100,177	\$2,253,090	\$2,062,603	7.3%
General City (Nondprtmntl)	\$4,782,233	\$4,686,879	\$7,270,075	\$7,586,548	\$7,586,548	4.4%
Public Works Administration	\$181,808	\$133,796	\$194,728	\$196,903	\$196,903	1.1%
Total Administrative	\$14,987,552	\$13,121,901	\$18,307,635	\$19,859,915	\$18,746,203	8.5%
Health and Human Services	\$12,630,854	\$10,346,936	\$12,054,405	\$13,028,174	\$11,665,944	8.1%
Community Development	\$4,635,702	\$4,119,875	\$4,534,274	\$5,197,999	\$4,927,911	14.6%
Economic Development	\$508,378	\$461,764	\$681,222	\$755,172	\$654,818	10.9%
Sustainability	\$484,358	\$406,019	\$581,971	\$637,647	\$596,321	9.6%
Cultural Affairs	\$453,144	\$336,317	\$442,433	\$505,996	\$505,996	14.4%
Total Health and Env	\$18,712,436	\$15,670,911	\$18,294,305	\$20,124,988	\$18,350,990	10.0%
Parks & Recreation	\$5,779,768	\$5,546,165	\$5,922,767	\$0	\$0	-
Police	\$27,255,393	\$24,973,126	\$29,806,695	\$30,947,622	\$27,504,167	3.8%
Fire	\$20,920,653	\$21,147,743	\$24,592,480	\$24,764,799	\$23,738,327	0.7%
Municipal Court	\$913,276	\$701,623	\$1,010,468	\$1,052,663	\$972,190	4.2%
Total Public Safety	\$49,089,323	\$46,822,491	\$55,409,643	\$56,765,084	\$52,214,684	2.4%
Facilities Management	\$1,826,952	\$1,863,993	\$1,922,263	\$2,013,505	\$1,943,545	4.7%
Community Relations	\$2,368,954	\$1,967,844	\$2,840,284	\$2,930,105	\$2,736,383	3.2%
Total Supporting Activities	\$4,195,906	\$3,831,836	\$4,762,547	\$4,943,610	\$4,679,928	3.8%
Streets and Engineering	\$13,211,679	\$11,853,609	\$13,408,315	\$13,490,526	\$13,120,792	0.6%
Parking Enforcement	\$12,527	\$37,784	\$0	\$0	\$0	-
Total Transportation	\$13,224,206	\$11,891,393	\$13,408,315	\$13,490,526	\$13,120,792	0.6%
Total Appropriations (Exp.)	\$105,989,190	\$96,884,698	\$116,105,212	\$115,184,123	\$107,112,597	(0.8%)

FY 23 General Fund Full Time Equivalent



General Fund Authorized Full Time Equivalent (FTE) by Function

	Revised FY 2021	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Change
Administrative	81.09	81.09	89.79	94.89	94.89	5.10
Health and Environment	126.65	126.65	148.15	148.05	148.05	(0.10)
Parks and Recreation	44.00	44.00	46.00	0.00	0.00	(46.00)
Public Safety	390.75	390.75	400.75	422.75	422.75	22.00
Supporting Activities	35.72	35.72	35.67	36.67	36.67	1.00
Transportation	63.62	63.62	66.67	66.67	66.67	-
Total FTE	741.83	741.83	787.03	769.03	769.03	(18.00)

* In FY 23, Parks and Recreation moved out of the General Fund

General Fund Summary

General Fund Authorized Full Time Equivalent (FTE) by Department

	Revised FY 2021	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Change
City Clerk	2.00	2.00	3.00	3.00	3.00	-
City Manager	5.95	5.95	9.10	10.20	10.20	1.10
Finance Department	47.80	47.80	51.30	53.30	53.30	2.00
Human Resources	9.66	9.66	10.66	11.66	11.66	1.00
Law Department	14.75	14.75	14.75	15.75	15.75	1.00
Public Works Administration	0.93	0.93	0.98	0.98	0.98	-
Total Administrative	81.09	81.09	89.79	94.89	94.89	5.10
Health & Human Services	77.60	77.60	93.60	93.00	93.00	(0.60)
Community Development	38.80	38.80	42.30	42.30	42.30	-
Economic Development	3.25	3.25	5.25	5.75	5.75	0.50
Cultural Affairs	2.00	2.00	2.00	2.00	2.00	-
Office of Sustainability	5.00	5.00	5.00	5.00	5.00	-
Total Health and Environment	126.65	126.65	148.15	148.05	148.05	(0.10)
Parks and Recreation	44.00	44.00	46.00	0.00	0.00	(46.00)
Police Department	233.00	233.00	238.00	247.00	247.00	9.00
Fire Department	148.00	148.00	153.00	167.00	167.00	14.00
Municipal Court	9.75	9.75	9.75	8.75	8.75	(1.00)
Total Public Safety	390.75	390.75	400.75	422.75	422.75	22.00
Facilities Management	13.72	13.72	13.67	14.67	14.67	1.00
Community Relations	22.00	22.00	22.00	22.00	22.00	-
Total Supporting Activities	35.72	35.72	35.67	36.67	36.67	1.00
Streets and Engineering	63.62	63.62	66.67	66.67	66.67	-
Total Authorized Number of FTE	741.83	741.83	787.03	769.03	769.03	(18.00)

* In FY 23, Parks and Recreation moved out of the General Fund

FY 23 GENERAL FUND SUMMARY	
RESOURCES:	
FY 23 Beginning Available Resources	\$39,300,407
FY 23 All Other Operating Revenue	\$85,582,890
FY 23 Operating Transfers to Fund	\$27,426,979
FY 23 Operating Revenue Collections	\$113,009,869
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$152,310,276
USES:	
FY 23 Core Operating Appropriations	\$101,472,322
FY 23 Transfer Appropriations	\$7,789,386
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	-\$8,149,100
FY 23 Ongoing New Decision Items	\$4,644,601
FY 23 Other New Decision Items	\$2,602,305
NDI Total	\$7,246,906
FY 23 New Decision Items	\$7,246,906
FY 23 Reductions & Offsets	-\$1,340,892
FY 23 Capital Improvements	\$0
Total Uses	\$107,018,622
FY 23 Ending Available Resources	\$45,291,654
Reserve Target %	20.00%
Reserve Target **	\$21,916,894
Ending Available Resources Above Reserve Target	\$23,374,760
FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Personnel and Purchased Power	
** Not all funds will have a Reserve Target	

FY 23 CAP IMPROV SALES TAX SUMMARY	
RESOURCES:	
FY 23 Beginning Available Resources	\$4,965,030
FY 23 All Other Operating Revenue	\$7,615,874
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$7,615,874
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$12,580,904
USES:	
FY 23 Core Operating Appropriations	\$0
FY 23 Transfer Appropriations	\$6,188,449
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	\$0
FY 23 Ongoing New Decision Items	\$0
FY 23 Other New Decision Items	\$0
NDI Total	\$0
FY 23 New Decision Items	\$0
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$6,188,449
FY 23 Ending Available Resources	\$6,392,455
Reserve Target %	0.00%
Reserve Target **	\$0
Ending Available Resources Above Reserve Target	\$6,392,455
FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Personnel and Purchased Power	
** Not all funds will have a Reserve Target	

FY 23 TRANSPORTATION SALES TAX SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$13,029,062
FY 23 All Other Operating Revenue	\$15,297,479
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$15,297,479
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$28,326,541

USES:

FY 23 Core Operating Appropriations	\$0
FY 23 Transfer Appropriations	\$10,912,759
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	\$0
FY 23 Ongoing New Decision Items	\$0
FY 23 Other New Decision Items	\$0
NDI Total	\$0
FY 23 New Decision Items	\$0
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$10,912,759

FY 23 Ending Available Resources	\$17,413,782
---	---------------------

Reserve Target %	0.00%
Reserve Target **	\$0

Ending Available Resources Above Reserve Target	\$17,413,782
--	---------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
--	------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 PARKS SALES TAX SUMMARY	
RESOURCES:	
FY 23 Beginning Available Resources	\$4,577,937
FY 23 All Other Operating Revenue	\$12,635,911
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$12,635,911
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$17,213,848
USES:	
FY 23 Core Operating Appropriations	\$13,268,236
FY 23 Transfer Appropriations	\$3,973,662
FY 23 Debt Service Obligations	\$319,800
FY 23 Anticipated Lapse*	-\$299,731
FY 23 Ongoing New Decision Items	\$361,117
FY 23 Other New Decision Items	\$35,765
NDI Total	\$396,882
FY 23 New Decision Items	\$396,882
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$17,658,849
FY 23 Ending Available Resources	-\$445,001
Reserve Target %	0.00%
Reserve Target **	\$0
Ending Available Resources Above Reserve Target	-\$445,001
FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Personnel and Purchased Power	
** Not all funds will have a Reserve Target	

FY 23 PUBLIC IMPROVEMENT SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$3,394,898
FY 23 All Other Operating Revenue	\$1,747,844
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$1,747,844
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$5,142,742

USES:

FY 23 Core Operating Appropriations	\$0
FY 23 Transfer Appropriations	\$3,626,585
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	\$0
FY 23 Ongoing New Decision Items	\$0
FY 23 Other New Decision Items	\$0
NDI Total	\$0
FY 23 New Decision Items	\$0
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$3,626,585

FY 23 Ending Available Resources	\$1,516,157
---	--------------------

Reserve Target %	0.00%
Reserve Target **	\$0

Ending Available Resources Above Reserve Target	\$1,516,157
--	--------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
--	------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 CONVENTION & TOURISM SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$643,889
FY 23 All Other Operating Revenue	\$3,547,027
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$3,547,027
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$4,190,916

USES:

FY 23 Core Operating Appropriations	\$2,700,577
FY 23 Transfer Appropriations	\$113,290
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	-\$37,691
FY 23 Ongoing New Decision Items	\$38,500
FY 23 Other New Decision Items	\$55,361
NDI Total	\$93,861
FY 23 New Decision Items	\$93,861
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$2,870,037

FY 23 Ending Available Resources	\$1,320,879
---	--------------------

Reserve Target %	20.00%
Reserve Target **	\$574,007

Ending Available Resources Above Reserve Target	\$746,872
--	------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
--	------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 CONTRIBUTIONS SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$727,295
FY 23 All Other Operating Revenue	\$89,251
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$89,251
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$816,546

USES:

FY 23 Core Operating Appropriations	\$144,483
FY 23 Transfer Appropriations	\$637,228
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	\$0
FY 23 Ongoing New Decision Items	\$0
FY 23 Other New Decision Items	\$0
NDI Total	\$0
FY 23 New Decision Items	\$0
FY 23 Reductions & Offsets	-\$767,883
FY 23 Capital Improvements	\$0
Total Uses	\$13,828

FY 23 Ending Available Resources	\$802,718
---	------------------

Reserve Target %	0.00%
Reserve Target **	\$0

Ending Available Resources Above Reserve Target	\$802,718
--	------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
--	------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 MID MO SOLID WASTE DISTRICT SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$0
FY 23 All Other Operating Revenue	\$121,164
FY 23 Operating Transfers to Fund	\$65,449
FY 23 Operating Revenue Collections	\$186,613
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$186,613

USES:

FY 23 Core Operating Appropriations	\$187,613
FY 23 Transfer Appropriations	\$0
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	-\$2,791
FY 23 Ongoing New Decision Items	\$0
FY 23 Other New Decision Items	\$0
NDI Total	\$0
FY 23 New Decision Items	\$0
FY 23 Reductions & Offsets	-\$23
FY 23 Capital Improvements	\$0
Total Uses	\$184,799

FY 23 Ending Available Resources	\$1,814
---	----------------

Reserve Target %	0.00%
Reserve Target **	\$0

Ending Available Resources Above Reserve Target	\$1,814
--	----------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
---	-----

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 CDBG SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	-\$367,345
FY 23 All Other Operating Revenue	\$2,010,922
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$2,010,922
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$1,643,577

USES:

FY 23 Core Operating Appropriations	\$973,330
FY 23 Transfer Appropriations	\$38,043
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	-\$18,466
FY 23 Ongoing New Decision Items	\$0
FY 23 Other New Decision Items	\$0
NDI Total	\$0
FY 23 New Decision Items	\$0
FY 23 Reductions & Offsets	\$46,279
FY 23 Capital Improvements	\$0
Total Uses	\$1,039,186

FY 23 Ending Available Resources	\$604,391
---	------------------

Reserve Target %	0.00%
Reserve Target **	\$0

Ending Available Resources Above Reserve Target	\$604,391
--	------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
--	------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 2016 SO BONDS (GOVT CENTER) SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$1,317,770
FY 23 All Other Operating Revenue	\$26,281
FY 23 Operating Transfers to Fund	\$1,770,075
FY 23 Operating Revenue Collections	\$1,796,356
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$3,114,126

USES:

FY 23 Core Operating Appropriations	\$0
FY 23 Transfer Appropriations	\$0
FY 23 Debt Service Obligations	\$1,758,143
FY 23 Anticipated Lapse*	\$0
FY 23 Ongoing New Decision Items	\$0
FY 23 Other New Decision Items	\$0
NDI Total	\$0
FY 23 New Decision Items	\$0
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$1,758,143

FY 23 Ending Available Resources	\$1,355,983
---	--------------------

Reserve Target %	0.00%
Reserve Target **	\$0

Ending Available Resources Above Reserve Target	\$1,355,983
--	--------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
---	-----

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 RAILROAD SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$190,326
FY 23 All Other Operating Revenue	\$291,500
FY 23 Operating Transfers to Fund	\$286,359
FY 23 Operating Revenue Collections	\$577,859
FY 23 CIP All Other Revenue	\$100,000
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$100,000
Total Resources Available	\$868,185

USES:

FY 23 Core Operating Appropriations	\$542,246
FY 23 Transfer Appropriations	\$0
FY 23 Debt Service Obligations	\$12,337
FY 23 Anticipated Lapse*	-\$9,176
FY 23 Ongoing New Decision Items	\$27,531
FY 23 Other New Decision Items	\$0
NDI Total	\$27,531
FY 23 New Decision Items	\$27,531
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$100,000
Total Uses	\$672,938

FY 23 Ending Available Resources	\$195,247
---	------------------

Reserve Target %	20.00%
Reserve Target **	\$114,588

Ending Available Resources Above Reserve Target	\$80,660
--	-----------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$100,000
--	------------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 TRANSLOAD SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$98,173
FY 23 All Other Operating Revenue	\$81,000
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$81,000
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$179,173

USES:

FY 23 Core Operating Appropriations	\$96,528
FY 23 Transfer Appropriations	\$0
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	\$0
FY 23 Ongoing New Decision Items	\$0
FY 23 Other New Decision Items	\$0
NDI Total	\$0
FY 23 New Decision Items	\$0
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$96,528

FY 23 Ending Available Resources	\$82,645
---	-----------------

Reserve Target %	20.00%
Reserve Target **	\$19,306

Ending Available Resources Above Reserve Target	\$63,339
--	-----------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
--	------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 WATER UTILITY SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$5,167,360
FY 23 All Other Operating Revenue	\$27,468,413
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$27,468,413
FY 23 CIP All Other Revenue	\$3,550,000
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$3,550,000
Total Resources Available	\$36,185,773

USES:

FY 23 Core Operating Appropriations	\$18,343,793
FY 23 Transfer Appropriations	\$5,787,760
FY 23 Debt Service Obligations	\$6,191,255
FY 23 Anticipated Lapse*	-\$279,985
FY 23 Ongoing New Decision Items	\$1,379,460
FY 23 Other New Decision Items	\$962,375
NDI Total	\$2,341,835
FY 23 New Decision Items	\$2,341,835
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$3,550,000
Total Uses	\$35,934,658

FY 23 Ending Available Resources	\$251,115
---	------------------

Reserve Target %	20.00%
Reserve Target **	\$6,476,932

Ending Available Resources Above Reserve Target	-\$6,225,817
--	---------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$2,900,000
--	--------------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 ELECTRIC UTILITY SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$19,203,253
FY 23 All Other Operating Revenue	\$118,030,133
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$118,030,133
FY 23 CIP All Other Revenue	\$18,526,576
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$18,526,576
Total Resources Available	\$155,759,962

USES:

FY 23 Core Operating Appropriations	\$114,267,245
FY 23 Transfer Appropriations	\$13,692,870
FY 23 Debt Service Obligations	\$10,552,133
FY 23 Anticipated Lapse*	-\$275,692
FY 23 Ongoing New Decision Items	\$4,095,751
FY 23 Other New Decision Items	\$6,298,427
NDI Total	\$10,394,178
FY 23 New Decision Items	\$10,394,178
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$18,526,576
Total Uses	\$167,157,310

FY 23 Ending Available Resources	-\$11,397,348
---	----------------------

Reserve Target %	20.00%
Reserve Target **	\$29,726,147

Ending Available Resources Above Reserve Target	-\$41,123,495
--	----------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$27,950,000
--	---------------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 PUBLIC TRANSPORTATION SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$2,151,361
FY 23 All Other Operating Revenue	\$3,234,563
FY 23 Operating Transfers to Fund	\$2,535,254
FY 23 Operating Revenue Collections	\$5,769,817
FY 23 CIP All Other Revenue	\$1,662,000
FY 23 CIP Transfers	\$332,400
FY 23 CIP Revenue Collections	\$1,994,400
Total Resources Available	\$9,915,578

USES:

FY 23 Core Operating Appropriations	\$7,454,785
FY 23 Transfer Appropriations	\$43,335
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	-\$372,770
FY 23 Ongoing New Decision Items	\$0
FY 23 Other New Decision Items	\$200,000
NDI Total	\$200,000
FY 23 New Decision Items	\$200,000
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$1,662,000
Total Uses	\$8,987,350

FY 23 Ending Available Resources	\$928,228
---	------------------

Reserve Target %	20.00%
Reserve Target **	\$1,465,070

Ending Available Resources Above Reserve Target	-\$536,842
--	-------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
--	------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 REGIONAL AIRPORT SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$2,237,279
FY 23 All Other Operating Revenue	\$4,539,510
FY 23 Operating Transfers to Fund	\$81,490
FY 23 Operating Revenue Collections	\$4,621,000
FY 23 CIP All Other Revenue	\$791,875
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$791,875
Total Resources Available	\$7,650,154

USES:

FY 23 Core Operating Appropriations	\$4,828,922
FY 23 Transfer Appropriations	\$98,151
FY 23 Debt Service Obligations	\$725,670
FY 23 Anticipated Lapse*	-\$78,412
FY 23 Ongoing New Decision Items	\$153,447
FY 23 Other New Decision Items	\$105,965
NDI Total	\$259,412
FY 23 New Decision Items	\$259,412
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$791,875
Total Uses	\$6,625,618

FY 23 Ending Available Resources	\$1,024,536
---	--------------------

Reserve Target %	20.00%
Reserve Target **	\$1,166,749

Ending Available Resources Above Reserve Target	-\$142,213
--	-------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
--	------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 SANITARY SEWER SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$14,346,482
FY 23 All Other Operating Revenue	\$24,042,865
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$24,042,865
FY 23 CIP All Other Revenue	\$3,695,000
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$3,695,000
Total Resources Available	\$42,084,347

USES:

FY 23 Core Operating Appropriations	\$15,524,565
FY 23 Transfer Appropriations	\$73,613
FY 23 Debt Service Obligations	\$7,844,230
FY 23 Anticipated Lapse*	-\$564,155
FY 23 Ongoing New Decision Items	\$254,774
FY 23 Other New Decision Items	\$872,360
NDI Total	\$1,127,134
FY 23 New Decision Items	\$1,127,134
FY 23 Reductions & Offsets	-\$7,800
FY 23 Capital Improvements	\$3,695,000
Total Uses	\$27,692,587

FY 23 Ending Available Resources	\$14,391,760
---	---------------------

Reserve Target %	20.00%
Reserve Target **	\$4,799,517

Ending Available Resources Above Reserve Target	\$9,592,243
--	--------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$4,140,000
--	--------------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 PARKING UTILITY SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$1,849,797
FY 23 All Other Operating Revenue	\$4,055,343
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$4,055,343
FY 23 CIP All Other Revenue	\$450,000
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$450,000
Total Resources Available	\$6,355,140

USES:

FY 23 Core Operating Appropriations	\$2,631,429
FY 23 Transfer Appropriations	\$103,509
FY 23 Debt Service Obligations	\$1,459,940
FY 23 Anticipated Lapse*	-\$17,429
FY 23 Ongoing New Decision Items	\$0
FY 23 Other New Decision Items	\$0
NDI Total	\$0
FY 23 New Decision Items	\$0
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$450,000
Total Uses	\$4,627,449

FY 23 Ending Available Resources	\$1,727,691
---	--------------------

Reserve Target %	20.00%
Reserve Target **	\$835,490

Ending Available Resources Above Reserve Target	\$892,201
--	------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$300,000
--	------------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 SOLID WASTE SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$15,377,340
FY 23 All Other Operating Revenue	\$26,962,021
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$26,962,021
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$42,339,361

USES:

FY 23 Core Operating Appropriations	\$22,389,002
FY 23 Transfer Appropriations	\$346,097
FY 23 Debt Service Obligations	\$720,825
FY 23 Anticipated Lapse*	-\$506,355
FY 23 Ongoing New Decision Items	\$186,791
FY 23 Other New Decision Items	\$3,805,000
NDI Total	\$3,991,791
FY 23 New Decision Items	\$3,991,791
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$26,941,360

FY 23 Ending Available Resources	\$15,398,001
---	---------------------

Reserve Target %	20.00%
Reserve Target **	\$5,388,272

Ending Available Resources Above Reserve Target	\$10,009,729
--	---------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
--	------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 STORM WATER SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$1,126,925
FY 23 All Other Operating Revenue	\$1,657,950
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$1,657,950
FY 23 CIP All Other Revenue	\$2,190,000
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$2,190,000
Total Resources Available	\$4,974,875

USES:

FY 23 Core Operating Appropriations	\$1,571,516
FY 23 Transfer Appropriations	\$196,893
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	-\$73,091
FY 23 Ongoing New Decision Items	\$254,392
FY 23 Other New Decision Items	\$51,890
NDI Total	\$306,282
FY 23 New Decision Items	\$306,282
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$2,190,000
Total Uses	\$4,191,600

FY 23 Ending Available Resources	\$783,275
---	------------------

Reserve Target %	20.00%
Reserve Target **	\$400,320

Ending Available Resources Above Reserve Target	\$382,955
--	------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$2,140,000
--	--------------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 EMPLOYEE BENEFIT SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$12,415,748
FY 23 All Other Operating Revenue	\$21,301,813
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$21,301,813
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$33,717,561

USES:

FY 23 Core Operating Appropriations	\$18,653,314
FY 23 Transfer Appropriations	\$32,661
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	-\$35,011
FY 23 Ongoing New Decision Items	\$1,351,489
FY 23 Other New Decision Items	\$586,511
NDI Total	\$1,938,000
FY 23 New Decision Items	\$1,938,000
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$20,588,964

FY 23 Ending Available Resources	\$13,128,597
---	---------------------

Reserve Target %	50.00%
Reserve Target **	\$9,000,000

Ending Available Resources Above Reserve Target	\$4,128,597
--	--------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
--	------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 SELF INSURANCE RESERVE SUMMARY	
RESOURCES:	
FY 23 Beginning Available Resources	\$18,078,345
FY 23 All Other Operating Revenue	\$6,064,515
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$6,064,515
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$24,142,860
USES:	
FY 23 Core Operating Appropriations	\$7,394,563
FY 23 Transfer Appropriations	\$44,880
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	-\$4,488
FY 23 Ongoing New Decision Items	\$418,550
FY 23 Other New Decision Items	\$5,500
NDI Total	\$424,050
FY 23 New Decision Items	\$424,050
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$7,859,005
FY 23 Ending Available Resources	\$16,283,855
Reserve Target %	0.00%
Reserve Target **	\$6,500,000
Ending Available Resources Above Reserve Target	\$9,783,855
FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Personnel and Purchased Power	
** Not all funds will have a Reserve Target	

FY 23 FLEET OPERATIONS SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$1,110,516
FY 23 All Other Operating Revenue	\$8,155,832
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$8,155,832
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$9,266,348

USES:

FY 23 Core Operating Appropriations	\$8,330,395
FY 23 Transfer Appropriations	\$4,883
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	-\$76,524
FY 23 Ongoing New Decision Items	\$0
FY 23 Other New Decision Items	\$800,000
NDI Total	\$800,000
FY 23 New Decision Items	\$800,000
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$9,058,754

FY 23 Ending Available Resources	\$207,594
---	------------------

Reserve Target %	20.00%
Reserve Target **	\$1,811,751

Ending Available Resources Above Reserve Target	-\$1,604,157
--	---------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
--	------------

*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 INFORMATION TECHNOLOGY SUMMARY

RESOURCES:

FY 23 Beginning Available Resources	\$5,206,203
FY 23 All Other Operating Revenue	\$10,304,535
FY 23 Operating Transfers to Fund	\$0
FY 23 Operating Revenue Collections	\$10,304,535
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$15,510,738

USES:

FY 23 Core Operating Appropriations	\$9,629,708
FY 23 Transfer Appropriations	\$162,195
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	-\$83,980
FY 23 Ongoing New Decision Items	\$270,105
FY 23 Other New Decision Items	\$1,718,984
NDI Total	\$1,989,089
FY 23 New Decision Items	\$1,989,089
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$11,697,012

FY 23 Ending Available Resources	\$3,813,726
---	--------------------

Reserve Target %	20.00%
Reserve Target **	\$2,339,402

Ending Available Resources Above Reserve Target	\$1,474,324
--	--------------------

FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
--	------------

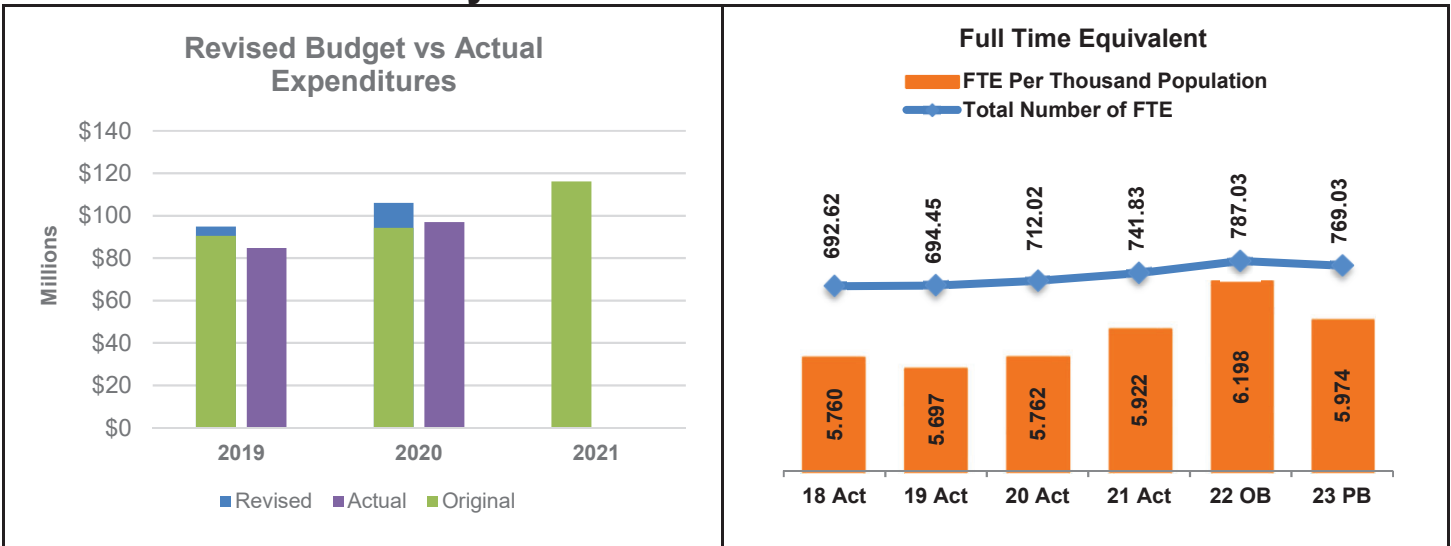
*Includes Personnel and Purchased Power

** Not all funds will have a Reserve Target

FY 23 VEHICLE & EQUIPMENT REPLACEMENT SUMMARY	
RESOURCES:	
FY 23 Beginning Available Resources	\$249,099
FY 23 All Other Operating Revenue	\$0
FY 23 Operating Transfers to Fund	\$2,546,238
FY 23 Operating Revenue Collections	\$2,546,238
FY 23 CIP All Other Revenue	\$0
FY 23 CIP Transfers	\$0
FY 23 CIP Revenue Collections	\$0
Total Resources Available	\$2,795,337
USES:	
FY 23 Core Operating Appropriations	\$0
FY 23 Transfer Appropriations	\$0
FY 23 Debt Service Obligations	\$0
FY 23 Anticipated Lapse*	\$0
FY 23 Ongoing New Decision Items	\$0
FY 23 Other New Decision Items	\$2,289,018
NDI Total	\$2,289,018
FY 23 New Decision Items	\$2,289,018
FY 23 Reductions & Offsets	\$0
FY 23 Capital Improvements	\$0
Total Uses	\$2,289,018
FY 23 Ending Available Resources	\$506,319
Reserve Target %	0.00%
Reserve Target **	\$0
Ending Available Resources Above Reserve Target	\$506,319
FY 24 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Personnel and Purchased Power	
** Not all funds will have a Reserve Target	

General Fund Summary

Fund 1100



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$68,767,169	\$65,341,536	\$80,190,159	\$79,229,759	\$71,158,233	(1.2%)
Materials & Supplies	\$7,512,216	\$5,974,260	\$7,103,900	\$6,016,949	\$6,016,949	(15.3%)
Travel & Training	\$562,615	\$265,044	\$657,435	\$837,375	\$837,375	27.4%
Intragovernmental	\$6,631,050	\$6,631,838	\$6,719,106	\$7,281,061	\$7,281,061	8.4%
Utilities	\$1,795,470	\$1,790,470	\$1,920,863	\$1,657,594	\$1,657,594	(13.7%)
Services & Misc.	\$15,502,067	\$12,295,623	\$11,591,761	\$12,035,255	\$12,035,255	3.8%
Transfers	\$2,930,005	\$2,930,005	\$7,417,847	\$7,789,386	\$7,789,386	5.0%
Capital Additions	\$2,288,600	\$1,655,922	\$504,141	\$336,743	\$336,743	(33.2%)
Total Appropriations (Exp.)	\$105,989,190	\$96,884,698	\$116,105,212	\$115,184,122	\$107,112,596	(0.8%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
General Property Taxes	\$9,176,073	\$9,146,927	\$9,864,737	\$9,500,000	\$9,500,000	(3.7%)
Sales Tax	\$22,608,660	\$26,295,876	\$24,489,541	\$29,800,000	\$29,800,000	21.7%
Other Local Taxes	\$10,306,968	\$11,082,329	\$10,917,423	\$11,100,000	\$11,100,000	1.7%
Payments in Lieu of Taxes	\$17,335,076	\$16,726,267	\$17,718,877	\$18,529,023	\$18,529,023	4.6%
Licenses and Permits	\$1,044,290	\$1,102,948	\$1,102,939	\$1,098,429	\$1,098,429	(0.4%)
Fines	\$1,287,090	\$630,988	\$621,831	\$485,636	\$485,636	(21.9%)
Fees and Service Charges	\$2,695,983	\$3,319,690	\$2,936,639	\$2,946,235	\$2,946,235	0.3%
Intragovernmental Revenue	\$9,981,599	\$9,931,595	\$11,686,852	\$12,992,707	\$12,992,707	11.2%
Revenue from Other Govt Un	\$6,178,657	\$11,705,844	\$17,592,789	\$14,500,000	\$14,500,000	(17.6%)
Investment Revenue	\$1,176,161	(\$61,407)	\$611,435	\$1,712,457	\$1,712,457	180.1%
Miscellaneous	\$820,290	\$1,353,390	\$1,271,811	\$1,447,426	\$1,447,426	13.8%
Transfers	\$13,174,716	\$15,310,890	\$10,490,949	\$8,897,956	\$8,897,956	(15.2%)
Total Dedicated Sources	\$95,785,564	\$106,545,338	\$109,305,823	\$113,009,869	\$113,009,869	3.4%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Total FTE	741.83	741.83	787.03	769.03	769.03	(18.00)



Mike Gattorna, Capture CoMo Finalist

Operating Budgets
Administrative

Administrative Departments

Description

The City of Columbia has General Fund administrative departments which are funded with general city funds and provide centralized services (such as purchasing and accounting) to all of the departments. A portion of the cost of these operations is recovered from the departments outside of the General Fund in the form of a General and Administrative Fee. The revenue from this fee comes into the General Fund and is used to offset the costs of the administrative departments. The remainder of these budgets are funded with general sources which means that the funding can be moved to any other department that is funded with general city funds. Other General Government Debt is also included in this section.

City Council

The Mayor and City Council act as the legislative and policy making body for the City of Columbia. Operating under a home rule charter, the Council uses various voluntary citizen boards, commissions, and task forces as well as public hearings and input from the public and staff in the development of City policy matters. According to the City Charter, the City Council is responsible for the appointment of the City Manager, City Clerk, and Municipal Judge.

City Clerk

The City Clerk's office serves as the depository for all official records of the City, and the Clerk certifies City records for the courts, City departments, and citizens. The Clerk's office serves as a center for citizen inquiry, proclamation preparation and signing, and personal appearance requests. The Clerk maintains membership rosters for all boards and commissions.

City Manager

The City Manager is responsible for the general administration of the City of Columbia, an annual statement of City programs and priorities, preparation of the annual budget, 5-year capital improvements plan, preparation of Council agendas and special staff reports, and program coordination and development. The City Manager is directly responsible to the City Council for the proper administration of all the City affairs as well as implementation of policies and programs adopted by the Council.

Finance

Finance is responsible for the administration, direction, and coordination of all financial services of the City involving financial planning, budgeting, treasury management, investments, purchasing, accounting, payroll, and business licensing.

Human Resources

Human Resources is responsible for coordinating the efforts of all City departments in the recruitment, selection, hiring, evaluation, promotion, training and development of a diverse staff of qualified and dedicated employees to serve the citizens of Columbia. General pay and benefits administration, employee health and wellness programs, and drug and alcohol testing are also the responsibility of the department.

Administrative Departments **Continued**

Law

Law is charged with managing all litigation in which the City is a party, prosecuting municipal ordinance violations, and advising the City Council, the City Boards and Commissions, the City Manager, and department directors on legal matters. The City Counselor is the director of the Department, which is composed of two divisions: the Counselor Division (Civil) and the Prosecution Division.

City General

City General accounts for non-departmental expenditures. These include various subsidies and transfers as well as other items which are not related to a specific department.

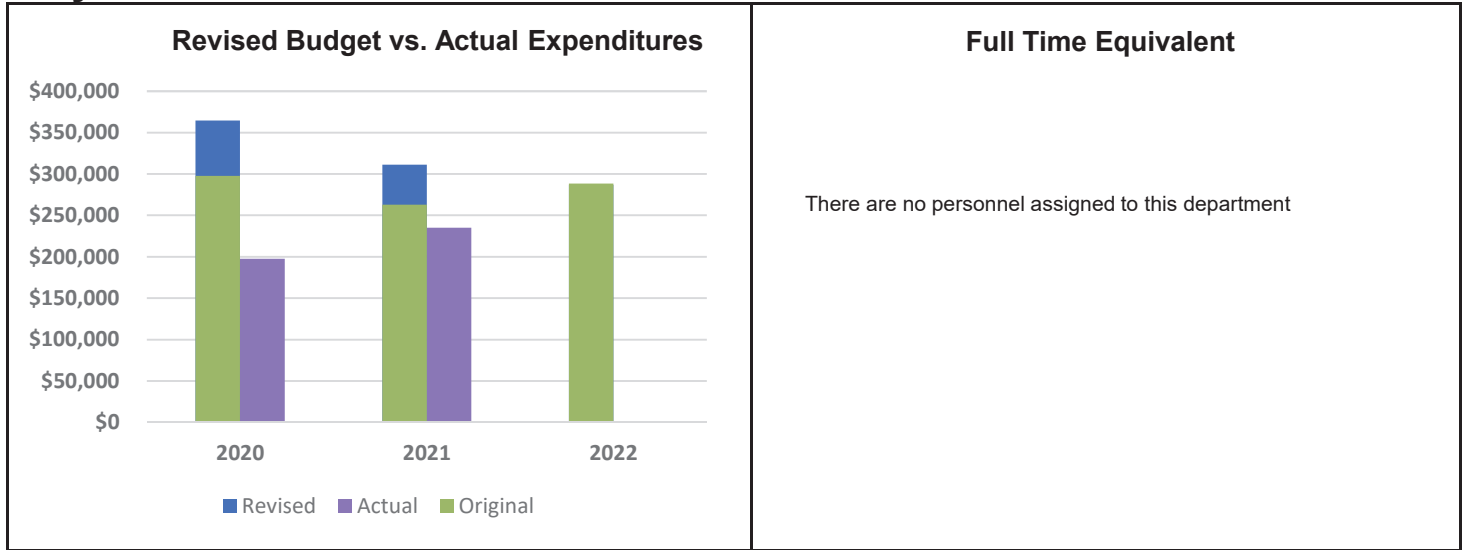
Public Works - Administration

The Administration section provides management of all divisions and functions of the department including Transit, Streets & Engineering, Parking, Facilities Management, Fleet Operations and Public Improvements.

General Government Debt

Debt Service Funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special obligation bond principal and interest when the government is obligated in some manner for the payment.

City Council



Full Time Equivalent

There are no personnel assigned to this department

Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$56,050	\$56,050	\$55,904	\$56,029	\$56,029	0.2%
Materials & Supplies	\$87,035	\$48,762	\$29,817	\$31,167	\$31,167	4.5%
Travel & Training	\$27,653	\$5,677	\$27,653	\$63,445	\$63,445	129.4%
Intragovernmental	\$13,108	\$13,108	\$9,796	\$10,268	\$10,268	4.8%
Utilities	\$2,168	\$1,423	\$2,168	\$2,168	\$2,168	-
Services & Misc.	\$125,333	\$109,977	\$162,946	\$106,118	\$106,118	(34.9%)
Total Appropriations (Exp.)	\$311,347	\$234,997	\$288,284	\$269,195	\$269,195	(6.6%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Revenue from Other Govt Units	\$10,150	\$15,000	\$0	\$0	\$0	-
Miscellaneous	\$0	(\$45)	\$0	\$0	\$0	-
Transfers	\$4,450	\$4,450	\$4,450	\$4,450	\$4,450	-
Total Dedicated Sources	\$14,600	\$19,405	\$4,450	\$4,450	\$4,450	-

Authorized Full Time Equivalent (FTE)

Revised FY 2020	Actual FY 2020	Original FY 2021	Proposed FY 2022	Anticipated FY 2022	Position Changes
--------------------	-------------------	---------------------	---------------------	------------------------	---------------------

There are no personnel assigned to this budget; however, there are voter approved stipends for the 7 voter elected council members - 1 at-large (Mayor) and 6 respectively representing the six wards.

Department Summary

Description

The Mayor and City Council act as the legislative and policy making body for the City of Columbia. Operating under a home rule charter, the Council uses various voluntary citizen boards, commissions, and task forces as well as input from the public and staff in the development of City policy matters. According to the City Charter, the City Council is responsible for the appointment of the City Manager, City Clerk, and Municipal Judge.

Department Objectives

The Council sets policy and appropriate funding to meet the City's vision of making Columbia the best place for everyone to live, work, learn, and play.

Highlights/Significant Changes

This budget funds Council specific items, such as their stipends, training, etc., as well as some non-personnel related costs for a few of its over 40 boards, commissions, and task forces.

Strategic Plan Alignment

The City Council sets policy to meet the City's strategic priorities and objectives. In addition, this budget includes funding for a few of the more than 40 boards and commissions, which help the City with some of its strategic objectives.

The recommendations of the Building Construction Codes Commission in their review of building, electrical, plumbing, and fire codes impact portions of the Safe Neighborhoods and the Reliable Infrastructure priority areas.

The Citizens Police Review Board was established to provide an external and independent process for review of actual or perceived police misconduct by police officers with a goal of increasing the police department's accountability to the community and community trust in the police department, and that trust factor is part of the Safe Neighborhoods priority area.

The Human Rights Commission has an impact on the Inclusive Community strategic priority area as it is charged with formulating and carrying out educational programs designed to minimize or eliminate certain discriminatory practices.

The Disabilities Commission reviews and monitors accessibility of public and private facilities, and educates everyone of the concerns of residents with disabilities, which has an impact on the inclusive Community strategic priority area.

The recommendations of the Planning and Zoning Commission, the Parks and Recreation Commission, the Water and Light Advisory Board, the Tree Board, and the Climate and Environment Commission impact portions of the Reliable Infrastructure priority area.

CAAP Alignment

The City Council sets policy to meet the City's CAAP goals. In addition, this budget includes funding for a few of the more than 40 boards and commissions, which help the City with some of its goals.

The Climate and Environment Commission was primarily established to assist City staff with the CAAP in terms of presenting the annual CAAP progress report to the Council, identifying opportunities for and barriers to equitable implementation of CAAP strategies, review of annual greenhouse gas emissions inventory, and informing and engaging the public on the priorities of the CAAP.

The Tree Board and Parks and Recreation Commission have functions that support the strategy of increasing the accessibility and quality of habitat for native plants and animals.

The Building Construction Codes Commission reviews building, electrical, plumbing, and fire codes, which supports the strategy of increasing energy efficiency in residential and commercial buildings.

Budget Detail by Division

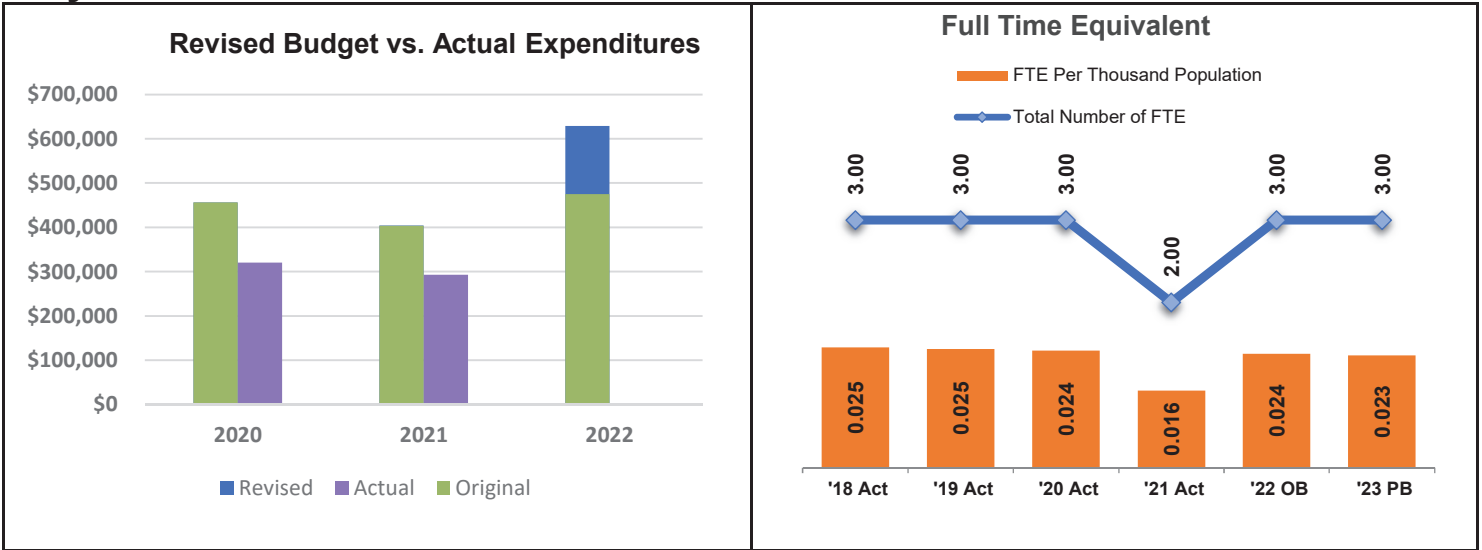
	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
City Council (0110)						
Personnel Services	\$56,050	\$56,050	\$55,904	\$56,029	\$56,029	0.2%
Materials & Supplies	\$50,618	\$36,587	\$11,292	\$11,292	\$11,292	-
Travel & Training	\$15,250	\$2,287	\$15,250	\$37,500	\$37,500	145.9%
Intragovernmental	\$13,108	\$13,108	\$9,796	\$10,268	\$10,268	4.8%
Utilities	\$2,168	\$1,423	\$2,168	\$2,168	\$2,168	-
Services & Misc.	\$43,730	\$38,818	\$45,230	\$45,230	\$45,230	-
Total Operating	\$180,924	\$148,274	\$139,640	\$162,487	\$162,487	16.4%
Boards and Commissions (0120)						
Materials & Supplies	\$36,417	\$12,174	\$18,525	\$19,875	\$19,875	7.3%
Travel & Training	\$12,403	\$3,390	\$12,403	\$25,945	\$25,945	109.2%
Services & Misc.	\$81,603	\$71,159	\$117,716	\$60,888	\$60,888	(48.3%)
Total Operating	\$130,423	\$86,724	\$148,644	\$106,708	\$106,708	(28.2%)
Department Totals						
Personnel Services	\$56,050	\$56,050	\$55,904	\$56,029	\$56,029	0.2%
Materials & Supplies	\$87,035	\$48,762	\$29,817	\$31,167	\$31,167	4.5%
Travel & Training	\$27,653	\$5,677	\$27,653	\$63,445	\$63,445	129.4%
Intragovernmental	\$13,108	\$13,108	\$9,796	\$10,268	\$10,268	4.8%
Utilities	\$2,168	\$1,423	\$2,168	\$2,168	\$2,168	-
Services & Misc.	\$125,333	\$109,977	\$162,946	\$106,118	\$106,118	(34.9%)
Total Operating	\$311,347	\$234,997	\$288,284	\$269,195	\$269,195	(6.6%)

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Boards and Commissions

Liaison Department Board/Commission Name	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
City Council:						
1. Commissions - General [B11253]	\$9,000	\$189	\$9,000	\$6,983	\$6,983	(22.4%)
City Manager:						
2. Climate and Environment Comm [B11302]	\$0	\$0	\$1,000	\$1,000	\$1,000	-
Community Development:						
3. Board of Adjustment [B11210]	\$8,100	\$3,955	\$8,100	\$8,100	\$8,100	-
4. Building Construction Codes Comm [B11297]	\$8,350	\$1,000	\$8,350	\$8,350	\$8,350	-
5. Historic Preservation [B11270]	\$9,430	\$30,000	\$9,430	\$9,430	\$9,430	-
6. Planning and Zoning [B11240]	\$20,500	\$17,225	\$20,500	\$20,500	\$20,500	-
7. Tree Board [B11304]	\$10,150	\$0	\$0	\$1,500	\$1,500	-
Convention & Visitors Bureau:						
8. Convention & Visitors Advisory Board [B11295]	\$1,650	\$1,393	\$1,650	\$1,650	\$1,650	-
9. Mayor's Task Force on Bicentennial [B11300]	\$30,000	\$12,514	\$17,811	\$0	\$0	-
10. Columbia Sports Commission [B11301]	\$1,650	\$1,288	\$1,650	\$1,650	\$1,650	-
Law:						
11. Citizens Police Review Board [B11292]	\$17,965	\$11,740	\$17,965	\$17,965	\$17,965	-
12. Commission on Human Rights [B11296]	\$4,200	\$1,755	\$4,200	\$4,700	\$4,700	11.9%
13. Disabilities [B11280]	\$0	\$0	\$0	\$10,000	\$10,000	-
Parks & Recreation:						
14. Mayor's Council on Phys. Fitness [B11290]	\$5,500	\$4,863	\$5,500	\$5,500	\$5,500	-
15. Parks & Recreation Commission [B11260]	\$2,338	\$1,238	\$2,338	\$3,880	\$3,880	66.0%
Utilities:						
16. Railroad Advisory Board [B11298]	\$200	\$0	\$200	\$200	\$200	-
17. Water and Light Advisory Board [B11299]	\$950	\$2	\$950	\$5,300	\$5,300	457.9%
18. Broadband Planning Task Force [B11303]	\$0	\$0	\$40,000	\$0	\$0	-
Multiple (unassigned)	\$440	(\$440)				
Total	\$130,423	\$86,723	\$148,644	\$106,708	\$106,708	(28.2%)

City Clerk



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$255,318	\$246,325	\$325,379	\$357,019	\$357,019	9.7%
Materials & Supplies	\$4,379	\$353	\$6,346	\$4,079	\$4,079	(35.7%)
Travel & Training	\$1,319	\$410	\$1,319	\$1,319	\$1,319	-
Intragovernmental	\$17,092	\$17,092	\$15,428	\$25,520	\$25,520	65.4%
Utilities	\$936	\$624	\$936	\$936	\$936	-
Services & Misc.	\$125,302	\$27,775	\$125,602	\$127,486	\$127,486	1.5%
Total Appropriations (Exp.)	\$404,346	\$292,579	\$475,010	\$516,359	\$516,359	8.7%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
--	--------------------	-------------------	---------------------	---------------------	------------------------	--------------------

There are no dedicated funding sources for this department.

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	2.00	2.00	3.00	3.00	3.00	
Part-Time	-	-	-	-	-	
Total FTE	2.00	2.00	3.00	3.00	3.00	-

Department Summary**Description**

The City Clerk's office is required to keep a journal of the proceedings of the City Council and serves as the depository for all official records of the City. The Clerk certifies City records for the courts, City departments, and citizens, and the Clerk's office serves as a center for citizen inquiry, proclamation preparation and signing, and personal appearance requests. The Clerk also maintains membership rosters for the City's boards and commissions.

Department Objectives

Maintain the documents of the City Council and respond to requests for records and services in an equitable, fair, expedient, and efficient manner.

Highlights/Significant Changes

The most significant change in the City Clerk's Budget is an increase in personnel costs, which was primarily due to the citywide increase in compensation that was approved by City leadership to help retain employees.

Strategic Plan Alignment

Support the City Council and other City departments in meeting the priorities and objectives of the City's strategic plan. This budget includes funding (approved citywide) to help with employee satisfaction with pay and benefits, which is an outcome within the organizational excellence strategic priority of the strategic plan. Personnel is the most significant portion of the City Clerk's budget, and those employees will continue to interact with customers in an equitable and fair manner.

CAAP Alignment

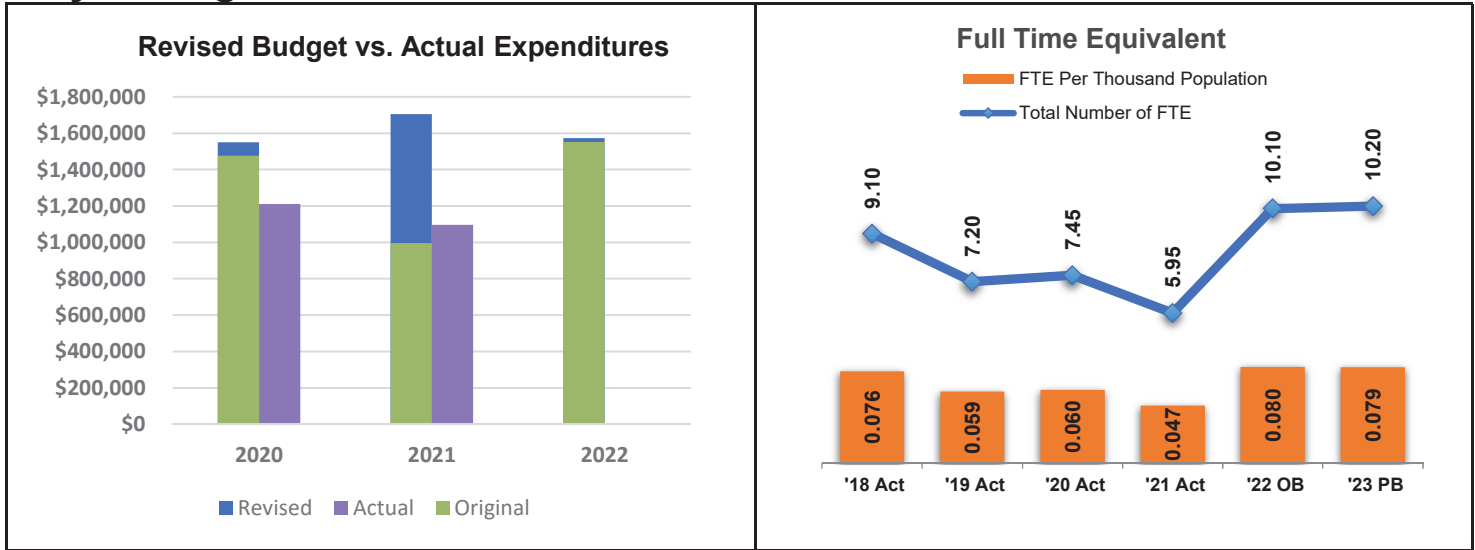
Support the City Council and other City departments in meeting the goals of the City's CAAP, and continuing with the waste reduction programs already in place, such as providing request for records in an electronic format when possible, utilizing double-sided printing when possible, recycling, etc.

Budget Detail by Division

	<u>Revised FY 2021</u>	<u>Actual FY 2021</u>	<u>Original FY 2022</u>	<u>Proposed FY 2023</u>	<u>Anticipated FY 2023</u>	<u>% Change 23/22B</u>
General (0210):						
Personnel Services	\$255,318	\$246,325	\$325,379	\$357,019	\$357,019	9.7%
Materials & Supplies	\$4,379	\$353	\$6,346	\$4,079	\$4,079	(35.7%)
Travel & Training	\$1,319	\$410	\$1,319	\$1,319	\$1,319	-
Intragovernmental	\$17,092	\$17,092	\$15,428	\$25,520	\$25,520	65.4%
Utilities	\$936	\$624	\$936	\$936	\$936	-
Services & Misc.	\$6,642	\$2,014	\$6,942	\$19,942	\$19,942	187.3%
Total Operating	\$285,686	\$266,818	\$356,350	\$408,815	\$408,815	14.7%
Elections (0220):						
Services & Misc.	\$118,660	\$25,761	\$118,660	\$107,544	\$107,544	(9.4%)
Total Operating	\$118,660	\$25,761	\$118,660	\$107,544	\$107,544	(9.4%)
Department Totals						
Personnel Services	\$255,318	\$246,325	\$325,379	\$357,019	\$357,019	9.7%
Materials & Supplies	\$4,379	\$353	\$6,346	\$4,079	\$4,079	(35.7%)
Travel & Training	\$1,319	\$410	\$1,319	\$1,319	\$1,319	-
Intragovernmental	\$17,092	\$17,092	\$15,428	\$25,520	\$25,520	65.4%
Utilities	\$936	\$624	\$936	\$936	\$936	-
Services & Misc.	\$125,302	\$27,775	\$125,602	\$127,486	\$127,486	1.5%
Total Operating	\$404,346	\$292,579	\$475,010	\$516,359	\$516,359	8.7%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

City Manager



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$694,453	\$590,107	\$1,129,461	\$1,365,955	\$1,078,093	20.9%
Materials & Supplies	\$26,200	\$9,405	\$26,500	\$24,000	\$24,000	(9.4%)
Travel & Training	\$17,929	\$9,681	\$30,000	\$70,000	\$70,000	133.3%
Intragovernmental	\$60,262	\$60,262	\$52,557	\$66,215	\$66,215	26.0%
Utilities	\$4,680	\$4,498	\$4,368	\$6,630	\$6,630	51.8%
Services & Misc.	\$900,938	\$422,451	\$308,426	\$408,901	\$408,901	32.6%
Total Appropriations (Exp.)	\$1,704,462	\$1,096,403	\$1,551,312	\$1,941,701	\$1,653,839	25.2%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Miscellaneous	\$8,920	\$47,551	\$4,770	\$44,698	\$44,698	837.1%
Total Dedicated Sources	\$8,920	\$47,551	\$4,770	\$44,698	\$44,698	837.1%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	5.95	5.95	10.10	10.20	10.20	0.10
Part-Time	-	-	-	-	-	-
Total FTE	5.95	5.95	10.10	10.20	10.20	0.10

Department Summary

Description

- Columbia, Missouri is a full-service city and has a Council-Manager form of government. The City Manager is appointed by the City Council and serves at the discretion of the Council. The City Manager is responsible for overseeing the daily operations of the City that include developing and coordinating programs, preparing agendas for City Council meetings, special staff reports, the annual budget and an annual statement of City programs and priorities. As Chief Administrative Officer, the City Manager is directly responsible for all operations of the City, as well as implementing policies and programs adopted by the City Council. Additional responsibilities of the City Manager include appointing all officers and employees of the City except for the City Clerk and Municipal Judge. The City Manager generally delegates appointing subordinates to the appropriate department director.

Department Objectives

- Implement the City's Strategic Plan utilizing consistent, measurable execution of strategic plan goals; and ensure alignment of departmental strategic plans with the City-wide plan.
- The City Manager's Department serves as the liaison department for the following Boards and Commissions: Downtown Columbia Leadership Council, Vision Commission and Youth Advisory Council.

Highlights/Significant Changes

- The City Manager's budget reflects a budget increase totaling \$400,000. This includes two Diversity, Equity and Inclusion positions as well as a Grant Administrator position.
- The Administrative Technician position in the City Manager's Office has been upgraded to an Assistant to the City Manager position to better align with the duties and responsibility of the position.
- The City Manager's Office will continue to assist with the implementation of the strategic plan. Staff is also developing a tracking mechanism to hold ourselves accountable to our residents for the expenditures associated with the plan implementation.
- The budget for Miscellaneous contractual has been increased to hire outside services to assist in the attainment of equity and inclusion goals.
- In FY23, the City Manager's Office will develop an interactive program that provides insight into city services and operations and offers opportunities for civic engagement in the city. The three main goals of the program are: empower, engage and educate.
- The City Manager's Office will continue to assist with the implementation of the Climate Action and Adaptation Plan (CAAP), led by the Office of Sustainability. Expected implementation activities include: preparation of annual CAAP progress report, the formation of an internal climate action group, and developing a process for requiring mitigation, adaptation and climate-equity impact assessments for all new policies and projects that meet threshold criteria (such as cost burden, vulnerability or increase to net emissions).

Strategic Plan Alignment

The City Manager believes that our own employees are our most valuable asset. In May the City Council approved a 3% raise across the board for employees. In FY23, he is proposing a 4% increase for permanent employees and the opportunity for 1% merit pay. This supports the city's strategic plan goal to increase employee satisfaction with pay and benefits as outlined in the Organizational excellence priority area. We will also continue the work of completing the classification and compensation study that will help adjust wages and ensure we are offering proper benefits.

The Strategic Plan includes an action item in Organizational Excellence that would streamline processes for city services that allow for ease of access to those services. The City Manager's Office is in the process of evaluating different software platforms that will allow citizens easy access with their local government. The goal will be to streamline the process for citizens to submit requests to staff for response and follow through.

Another Strategic Plan goal is to improve residents' and visitors' experiences across City services. By improving customer service training opportunities that promote the City's service standards and Principles of Community, the City Manager hopes to improve satisfaction with the quality of customer service from City employees from 72% to 85% by 2026 as indicated in the citizen survey. In an effort to ensure all residents are able to have their voices be heard, the BeHeardComo debuted in February 2022 to help increase engagement and transparency with the residents of Columbia.

CAAP Alignment

The City Manager's Office supports the Climate Action & Adaptation Plan in a multitude of ways, big and small. Staff serves on the CAAP Priority Action Team, which is tasked with developing and prioritizing CAAP-related projects such as the Fleet Electrification Plan and Building Bench-marking Policy. The feedback and support on these projects is instrumental in moving them forward.

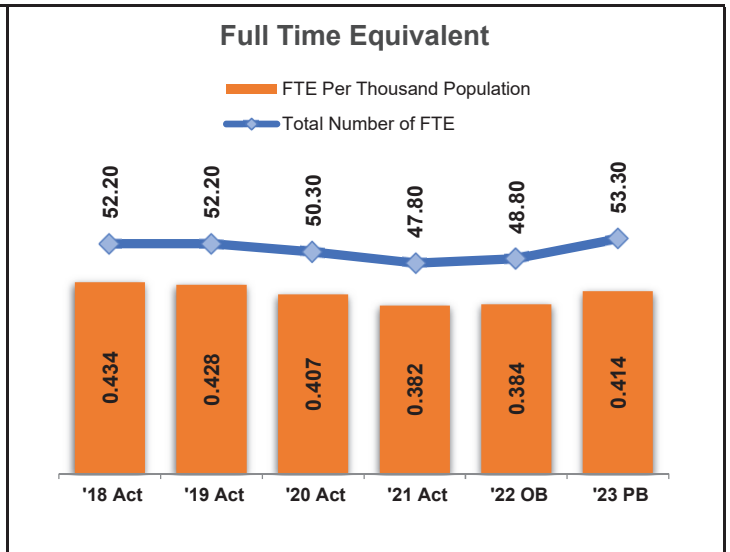
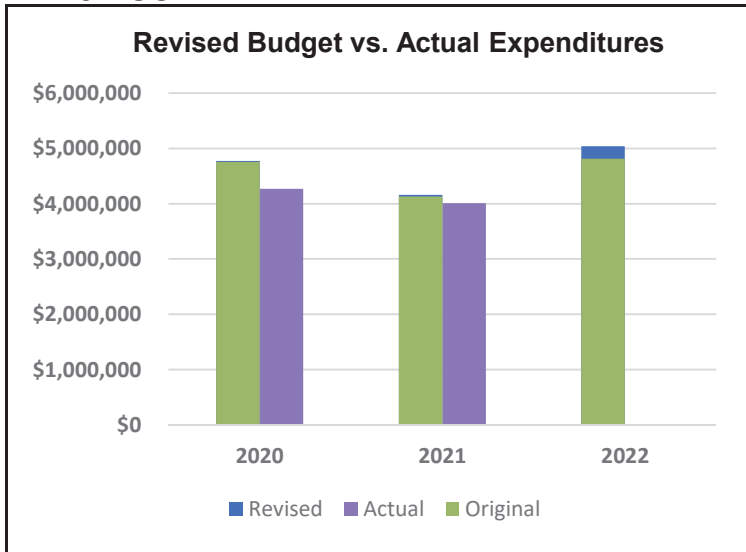
Beginning in FY 19, the City Manager's Office moved to reduce waste by switching to reusable plates, silverware, and cups for all public meetings with food served. Although the COVID-19 pandemic put a temporary halt to this, the department will begin using reusable dinnerware again in late FY 22.

Budget Detail by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Administration (0510)						
Personnel Services	\$694,453	\$590,107	\$1,129,461	\$1,365,955	\$1,078,093	20.9%
Materials & Supplies	\$23,700	\$9,405	\$24,000	\$21,500	\$21,500	(10.4%)
Travel & Training	\$17,929	\$9,681	\$30,000	\$70,000	\$70,000	133.3%
Intragovernmental	\$60,262	\$60,262	\$52,285	\$65,915	\$65,915	26.1%
Utilities	\$4,680	\$4,498	\$4,368	\$6,630	\$6,630	51.8%
Services & Misc.	\$850,668	\$378,362	\$271,926	\$372,401	\$372,401	36.9%
Total Operating	\$1,651,692	\$1,052,314	\$1,512,040	\$1,902,401	\$1,614,539	25.8%
Leadership for Performance Excellence (0540)						
Personnel Services	\$0	\$0	\$0	\$0	\$0	-
Materials & Supplies	\$0	\$0	\$0	\$0	\$0	-
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragovernmental	\$0	\$0	\$272	\$300	\$300	10.3%
Services & Misc.	\$50,270	\$44,089	\$36,500	\$36,500	\$36,500	-
Total Operating	\$50,270	\$44,089	\$36,772	\$36,800	\$36,800	0.1%
Community Scholars (0550)						
Materials & Supplies	\$2,500	\$0	\$2,500	\$2,500	\$2,500	-
Total Operating	\$2,500	\$0	\$2,500	\$2,500	\$2,500	-
Total Department						
Personnel Services	\$694,453	\$590,107	\$1,129,461	\$1,365,955	\$1,078,093	20.9%
Materials & Supplies	\$26,200	\$9,405	\$26,500	\$24,000	\$24,000	(9.4%)
Travel & Training	\$17,929	\$9,681	\$30,000	\$70,000	\$70,000	133.3%
Intragovernmental	\$60,262	\$60,262	\$52,557	\$66,215	\$66,215	26.0%
Utilities	\$4,680	\$4,498	\$4,368	\$6,630	\$6,630	51.8%
Services & Misc.	\$900,938	\$422,451	\$308,426	\$408,901	\$408,901	32.6%
Total Operating	\$1,704,462	\$1,096,403	\$1,551,312	\$1,941,701	\$1,653,839	25.2%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Finance



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$3,496,419	\$3,405,900	\$4,011,250	\$4,481,199	\$3,930,173	11.7%
Materials & Supplies	\$61,887	\$59,366	\$63,711	\$74,393	\$74,393	16.8%
Travel & Training	\$29,083	\$10,650	\$68,692	\$59,050	\$59,050	(14.0%)
Intragovernmental	\$275,304	\$275,304	\$234,225	\$324,030	\$324,030	38.3%
Utilities	\$17,472	\$17,238	\$17,160	\$17,290	\$17,290	0.8%
Services & Misc.	\$281,978	\$238,220	\$369,481	\$528,701	\$528,701	43.1%
Capital Additions	\$0	\$0	\$50,000	\$0	\$0	-
Total Appropriations (Exp.)	\$4,162,143	\$4,006,678	\$4,814,519	\$5,484,663	\$4,933,637	13.9%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Other Local Taxes	\$387,701	\$388,945	\$393,600	\$360,926	\$360,926	(8.3%)
Licenses and Permits	\$1,044,290	\$1,102,948	\$1,102,939	\$1,098,429	\$1,098,429	(0.4%)
Miscellaneous	\$50	\$968	\$50	\$935	\$935	1770.0%
Total Dedicated Sources	\$1,432,041	\$1,492,862	\$1,496,589	\$1,460,290	\$1,460,290	(2.4%)

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	46.80	46.80	48.80	52.80	52.80	4.00
Part-Time	1.00	1.00	1.00	0.50	0.50	(0.50)
Total FTE	47.80	47.80	49.80	53.30	53.30	3.50

Department Summary

Description

The Finance Department is responsible for the administration, direction, and coordination of all financial services of the City involving financial planning, budgeting, treasury management, pooled cash investments, purchasing, accounting, payroll, business licensing, risk management, and administering Police and Fire pension funds. With the exception of Self Insurance, which is an internal service fund and is located in the Supporting Activities section of this document, all Finance Divisions are budgeted and accounted for in the General Fund.

Department Objectives

Strategic Priority: Operational Excellence: The Finance Department will provide the support necessary to allow the City to conduct business in an efficient and effective manner. This includes performing the day-to-day processing activities, providing accurate and timely management information, external financial reports that adhere to professional standards, and managing the city's capital needs through investing and borrowing activities. In addition, the Finance Department is responsible for ensuring the City adheres to all federal, state, and local requirements that relate to accounting, budgeting, purchasing, business license, treasury management including investments, and other related activities.

Finance Department is the department liaison for the following Boards and Commissions: Finance Advisory and Audit Committee, Firefighter's Retirement Board, Liquor License Review Board, and Police Retirement Board.

Highlights/Significant Changes

Administration: The Finance Administration overall budget increased slightly in FY23, due to a few different factors. Over the past year, employee wages have increased 9% because of much needed raises for our staff. An additional FTE has been requested to assist the Economist in the creation and upkeep of financial forecasts and models. In addition to employee cost, the Budget Office is looking to purchase software to aid in the production of the annual budget. The Finance Department is making a concerted effort to become less paper intensive, and more efficient in every division. In future years, this should equate to a smaller financial footprint within the General Fund.

Accounting: The Accounting Division is assisting in the overview and reporting of the American Rescue Plan Act (ARPA) funding received in the amount of \$25,284,624. In an effort to improve efficiency, Accounting has begun implementation of a new statement builder software, Gravity, to prepare quarterly FMIS statements, and our Annual Comprehensive Financial Report (ACFR). Accounting added a .5 FTE position in Accounts Payable to assist in the review and processing of over 42,000 invoices they receive each fiscal year. A new FTE position was also added for Payroll Manager to focus on payroll management and implement a new software system, ExecuTime, to transform our outdated timekeeping processes to a fully digital timekeeping and recordkeeping system. Several new Governmental Accounting Standards Board pronouncements are on the horizon for implementation in FY23 and beyond.

Purchasing: The Purchasing Division administers in-the-field contract compliance, prevailing wage payrolls, DBE program, ACDBE program, formal bidding, contracting (small dollar, informal, formal), sole source approvals, addendums to contracts, change orders, renewals, cancellations, staff training, surplus property sales or transfers, City vehicle titling, procurement card program (P-Card), and open record requests for the City of Columbia, at a minimum. The Purchasing Division processed 253 formal bids (RFQ, RFQUAL or RFP) in FY 2021, and processed 3,098 purchase orders totaling \$118,244,629.09 in FY 2021. The Purchasing Division processed 111 formal (over \$5,000) single feasible source purchases totaling \$3,029,638.00 in FY 2021. There are more than 700 contracts (338 ongoing, multi-year product and service contracts) for various types of services, products and construction on a yearly basis. The Purchasing Division administers the P-Card program for the City which had a total spend of \$3,738,215.70 with 16,562 transactions monitored in FY 2021. The Purchasing Division also administers the sale of surplus property. In FY 2021, the City sold approximately 70 individual surplus items through GovDeals and collected \$39,181.49 through surplus property revenue from that platform. In FY 2021, the City sold 28 individual surplus vehicles through auction methods and collected \$165,150.00 through surplus property revenue from various platforms.

Treasury Management: The Treasury Division processed approximately 289,000 utility payments in the last 12 months, consisting of in-person, mail and digital payments. We've also been able to service approximately 45,000 utility payments in person, of which about 60-75% came in through our drive-thru. We have made additions and enhancements to the utility payments dashboard to help ensure the decisions we are recommending are supported with data. In the same 12 month period, the usage of the online utility customer portal for payments has continued to grow, experiencing about a 5% growth, but compared to a 16% growth in the year prior, growth in this space has slowed. In FY23, we plan on re-evaluating staffing to ensure we are well positioned for the City's payment needs, and will be looking at aggregating our online and in-person payment processing, as well as more narrowly defining duties between our cashiering and financial operation units within the division.

Department Summary - (continued)**Highlights/Significant Changes - (continued)**

Business License: The Business License Division renewed 4,710 licenses and issued 1,085 new licenses during license year 2022 (7/1/2021 - 6/30/2022). The number of renewed licenses decreased 1.1% from the previous license year, and there was an 82.4% increase in the number of new licenses issued. There were 301 annual and temporary liquor licenses issued, as well as 182 armed/unarmed guard licenses, 26 taxi/limousine driver and vehicle permits, 106 tobacco retailer licenses, 10 medical cannabis licenses, and numerous animal licenses, solicitor's permits and temporary business licenses. Business License staff are undergoing an initiative to review and streamline internal processes to ensure ease of use and access for license holders and applicants, as well as more efficient processing by staff. Efforts are also underway to capture the number of existing and new MWBE businesses. The Business License Division is working with REDI staff to ensure these metrics are available for monitoring progress on strategic planning outcome objectives.

Strategic Plan Alignment

The work of the Finance Department is embedded into every aspect of the Strategic plan. The Finance Department has representation in at least one outcome objective group for every strategic priority area. Specifically, the Finance Department has direct correlation to Inclusive Community and Resilient Economy.

For Inclusive Community, Outcome Objective Two: Increase usage of contracted language interpretation services so that 100% of departments are using these services by 2025, has been assigned to Purchasing.. Since the inception of the current Strategic Plan the usage of contracted language interpretation services has increased from 16% to 37%. Our Purchasing division monitors all contracts that may have a public communications aspect, to determine if interpretation services are needed.

For Resilient Economy, Outcome Objective Four: Increase accessibility of external data relevant to economic trends for stakeholders to make data driven decisions, has been assigned in part to the Economist. There have been several changes to support this objective including structural changes to the Strategic Plan website to make it more functional. Popup dialogue boxes have been included on every goal to show the detailed measurement of change. We have also created a Community Trend manual that focuses exclusively on historical trends for our community, including the City's demographic and socioeconomic conditions.

CAAP Alignment

The Finance department is doing its part to support the Climate Action & Adaptation Plan in a few different ways. Our Treasury division is making an effort to reduce paper waste by introducing citizens to an all in one pay feature, with the potential to add payment kiosks in the future. The City's partnership with Payit, will further reduce the need for printed billing as well as printed recipes for those customers that visit City Hall. In conjunction with the IT department, Finance also led an effort to reduce printing and paper consumption by employees with the right sizing of the printer/copier fleet. During this right sizing exercise, the City's printer fleet was cut by 50%, while updating printers and copiers with PDF functions to encourage digital coping.

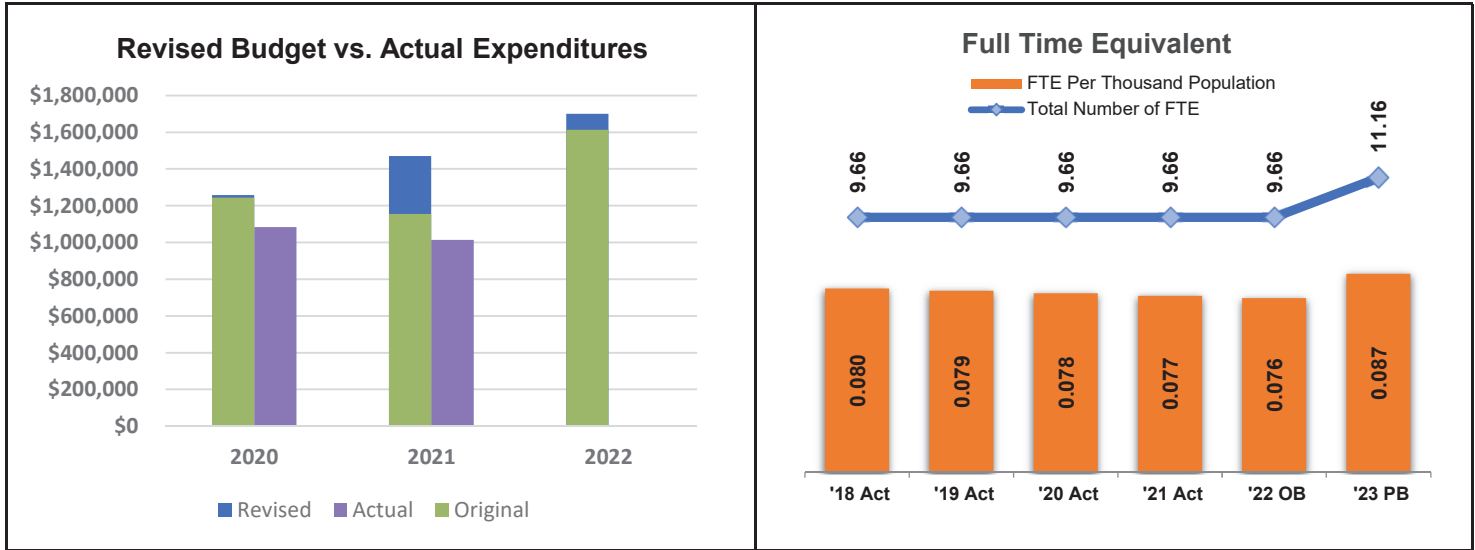
Budget Detail by Division						
	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Administration (1010)						
Personnel Services	\$827,233	\$794,948	\$981,232	\$1,134,602	\$949,421	15.6%
Materials & Supplies	\$11,952	\$9,412	\$11,302	\$21,802	\$21,802	92.9%
Travel & Training	\$10,206	\$3,021	\$46,100	\$36,458	\$36,458	(20.9%)
Intragovernmental	\$270,823	\$270,823	\$47,103	\$63,923	\$63,923	35.7%
Utilities	\$4,056	\$4,056	\$4,056	\$4,056	\$4,056	-
Services & Misc.	\$186,785	\$168,848	\$200,435	\$300,435	\$300,435	49.9%
Total Operating	\$1,311,055	\$1,251,108	\$1,290,228	\$1,561,276	\$1,376,095	21.0%
Accounting (102x)						
Personnel Services	\$1,480,216	\$1,411,410	\$1,627,200	\$1,801,175	\$1,606,369	10.7%
Materials & Supplies	\$24,202	\$25,670	\$23,950	\$23,950	\$23,950	-
Travel & Training	\$8,765	\$2,993	\$9,000	\$9,000	\$9,000	-
Intragovernmental	\$1,292	\$1,292	\$89,076	\$125,114	\$125,114	40.5%
Utilities	\$7,488	\$7,488	\$7,488	\$7,488	\$7,488	-
Services & Misc.	\$15,216	\$12,017	\$91,051	\$58,051	\$58,051	(36.2%)
Total Operating	\$1,537,179	\$1,460,870	\$1,847,765	\$2,024,778	\$1,829,972	9.6%
Treasury Management (1030)						
Personnel Services	\$535,824	\$500,999	\$573,361	\$582,116	\$550,586	1.5%
Materials & Supplies	\$8,885	\$8,128	\$8,580	\$14,262	\$14,262	66.2%
Travel & Training	\$4,520	\$4,186	\$8,000	\$8,000	\$8,000	-
Intragovernmental	\$632	\$632	\$51,734	\$66,733	\$66,733	29.0%
Utilities	\$2,184	\$2,184	\$2,184	\$2,002	\$2,002	(8.3%)
Services & Misc.	\$24,860	\$17,109	\$24,056	\$116,276	\$116,276	383.4%
Capital Additions	\$0	\$0	\$50,000	\$0	\$0	-
Total Operating	\$576,905	\$533,238	\$717,915	\$789,389	\$757,859	10.0%
Purchasing (1040)						
Personnel Services	\$498,581	\$537,734	\$667,299	\$684,738	\$554,068	2.6%
Materials & Supplies	\$5,452	\$5,332	\$9,952	\$4,452	\$4,452	(55.3%)
Travel & Training	\$4,000	\$450	\$4,000	\$4,000	\$4,000	-
Intragovernmental	\$674	\$674	\$31,846	\$44,993	\$44,993	41.3%
Utilities	\$2,496	\$2,496	\$2,496	\$2,496	\$2,496	-
Services & Misc.	\$28,917	\$26,340	\$29,339	\$29,339	\$29,339	-
Total Operating	\$540,120	\$573,026	\$744,932	\$770,018	\$639,348	3.4%
Business License (1050)						
Personnel Services	\$154,566	\$160,809	\$162,158	\$278,568	\$269,729	71.8%
Materials & Supplies	\$11,396	\$10,824	\$9,927	\$9,927	\$9,927	-
Travel & Training	\$1,592	\$0	\$1,592	\$1,592	\$1,592	-
Intragovernmental	\$1,883	\$1,883	\$14,466	\$23,267	\$23,267	60.8%
Utilities	\$1,248	\$1,014	\$936	\$1,248	\$1,248	33.3%
Services & Misc.	\$26,200	\$13,906	\$24,600	\$24,600	\$24,600	-
Total Operating	\$196,885	\$188,436	\$213,679	\$339,202	\$330,363	58.7%

Budget Detail by Division (continued)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Department Totals:						
Personnel Services	\$3,496,419	\$3,405,900	\$4,011,250	\$4,481,199	\$3,930,173	11.7%
Materials & Supplies	\$61,887	\$59,366	\$63,711	\$74,393	\$74,393	16.8%
Travel & Training	\$29,083	\$10,650	\$68,692	\$59,050	\$59,050	(14.0%)
Intragovernmental	\$275,304	\$275,304	\$234,225	\$324,030	\$324,030	38.3%
Utilities	\$17,472	\$17,238	\$17,160	\$17,290	\$17,290	0.8%
Services & Misc.	\$281,978	\$238,220	\$369,481	\$528,701	\$528,701	43.1%
Capital Additions	\$0	\$0	\$50,000	\$0	\$0	-
Total Operating	\$4,162,143	\$4,006,678	\$4,814,519	\$5,484,663	\$4,933,637	13.9%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Human Resources



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$792,372	\$785,254	\$856,006	\$1,042,349	\$958,012	21.8%
Materials & Supplies	\$23,829	\$16,764	\$24,429	\$31,829	\$31,829	30.3%
Travel & Training	\$17,407	\$5,358	\$42,407	\$42,407	\$42,407	-
Intragovernmental	\$67,068	\$67,068	\$72,535	\$85,317	\$85,317	17.6%
Utilities	\$4,056	\$4,056	\$4,056	\$4,556	\$4,556	12.3%
Services & Misc.	\$566,047	\$134,771	\$614,097	\$404,998	\$404,998	(34.0%)
Total Appropriations (Exp.)	\$1,470,779	\$1,013,271	\$1,613,530	\$1,611,456	\$1,527,119	(0.1%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Miscellaneous	\$0	\$0	\$0	\$0	\$0	-
Total Dedicated Sources	\$0	\$0	\$0	\$0	\$0	-

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	9.66	9.66	10.66	11.66	11.16	1.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	9.66	9.66	10.66	11.66	11.16	1.00

Department Summary

Description

The Human Resources Department is committed to organizational excellence, and helping the City of Columbia provide the best possible service to all through our people by hiring, training and retaining a diverse, customer-oriented and high performing workforce. Core services include hiring, training, compensation and classification, benefits administration, payroll support, wellness, employee relations, compliance and customer service.

Department Objectives

Assist all departments in creating an environment that supports engaged, high performing employees, enable the City to hire, retain and compete for talent, and ensure retention of institutional knowledge to support the Organizational Excellence Strategic Priority. Develop and maintain classification, compensation and benefits strategy. Create and deliver training and development opportunities that improve capacity and leadership. Foster an environment that allows employees to make decisions about their jobs and take responsibility for their results. Seek new ways to recognize high performing employees. Assist all departments to comply with federal, state and City employment laws, ordinances, policies and procedures.

Highlights/Significant Changes

- Hired a new Leave and Accommodation Specialist in May 2022 to administer all aspects of ADA accommodations, the transitional duty program, and leaves of absence including the development and implementation of processes and procedures in compliance with related rules and regulations including the Family and Medical Leave Act (FMLA), the Americans with Disabilities Act (ADA), Uniformed Services Rights Readjustment Act (USERRA), state and local leave laws, and return to work programs.
- Partnered with Columbia Police Department to develop and implement a recruitment plan.
- Partnered with Creative Services staff on a social media recruitment campaign and developed/issued an RFP for marketing services to assist with city-wide recruitment.
- Reviewed 112.15 FTE classification requests for the FY 2023 budget.
- Engaged in a comprehensive classification and compensation study. It is expected that the final report will be received in October/November of 2022.
- Served on the management team in annual labor negotiations with five labor groups. FY 2022 negotiations include wage reopener provisions with all groups and full contract negotiations with Local 1055.
- Continued to facilitate the Third Party Examiner testing program under the state Commercial Driver's License (CDL) program, and coordinate the licensing program with state regulators. The City of Columbia is the only municipal third party examiner in Missouri and currently has three certified examiners.
- Implemented new Entry Level Driver Training program mandated by the Federal Motor Carrier Safety Administration in February 2022.

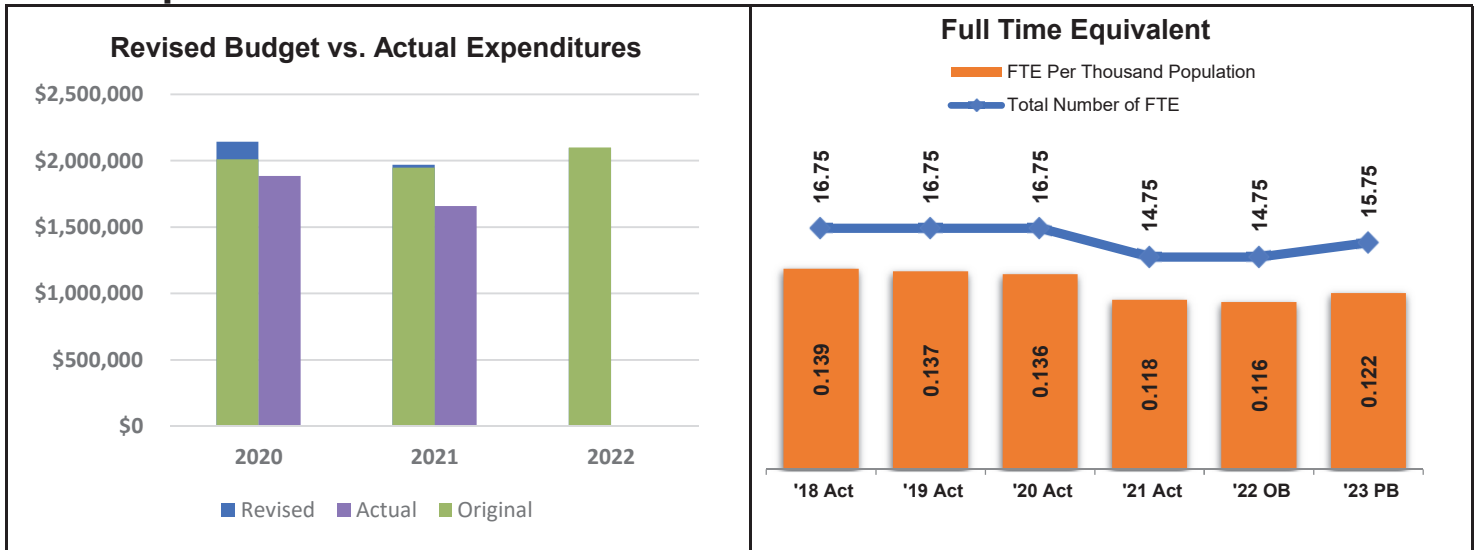
Strategic Plan Alignment

The Human Resources Department supports an engaged workforce that delivers an efficient, innovative, transparent and collaborative City government. The FY 2023 budget includes a request for funds to conduct an employee engagement survey. Organizational Excellence has established multiple performance measures based on engagement survey results. The data received from the survey will be used to assist departments with building action plans to maintain/improve employee engagement.

CAAP Alignment

In FY 2023 the Human Resources Department plans to collaborate with the Office of Sustainability to develop methods/tools to provide new employees with an overview of the CAAP, the City of Columbia's goals and opportunities for employee participation.

Law Department



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$1,371,399	\$1,259,257	\$1,586,131	\$1,709,303	\$1,518,816	7.8%
Materials & Supplies	\$43,615	\$29,285	\$39,115	\$39,115	\$39,115	-
Travel & Training	\$24,466	\$4,426	\$25,466	\$25,466	\$25,466	-
Intragovernmental	\$96,153	\$96,153	\$90,604	\$110,004	\$110,004	21.4%
Utilities	\$5,928	\$5,928	\$5,928	\$5,928	\$5,928	-
Services & Misc.	\$428,875	\$262,247	\$352,933	\$363,274	\$363,274	2.9%
Total Appropriations (Exp.)	\$1,970,435	\$1,657,297	\$2,100,177	\$2,253,090	\$2,062,603	7.3%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Miscellaneous	\$0	\$0	\$0	\$0	\$0	-
Total Dedicated Sources	\$0	\$0	\$0	\$0	\$0	-

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	12.00	12.00	12.00	13.00	13.00	1.00
Part-Time	2.75	2.75	2.75	2.75	2.75	-
Total FTE	14.75	14.75	14.75	15.75	15.75	1.00

Department Summary

Description

The Law Department is charged with managing all litigation in which the City is a party or interested, prosecuting municipal ordinance violations, drafting legislation, approving as to form all contracts, deeds, bonds and other documents signed in the name of the city, serving as the Americans with Disabilities Act (ADA) Coordinator and human rights investigator, providing primary staff support for the Citizen Police Review Board, Disabilities Commission and Commission on Human Rights, and advising the City Council, City boards and commissions, City Manager, and department directors on legal matters. The City Counselor is the director of the Department, which is composed of two divisions: the Counselor Division (Civil) and the Prosecution Division.

Department Objectives

The mission of the Law Department is to give timely, practical advice on legal questions affecting the City's interest and to represent the interests of the City in legal matters and proceedings with integrity, professionalism and efficiency. The Law Department's primary objective is to assist the City Council, City Manager and City departments in setting and meeting their objectives by providing accurate and high-quality legal support services.

Highlights/Significant Changes

- The FY 2023 budget for the Counselor/Civil Division has increased by restoring the 1.0 FTE paralegal position that had been eliminated in FY 2021 due to COVID-19 budget reductions. There are no other no significant changes from the FY 2022 budget.
- The FY 2022 budget has no significant changes from the FY 2021 budget. Budgetary increases are primarily due to increased cost of existing authorized personnel and on-going operational requirements.
- The FY 2021 budget reflected a 10% reduction from FY 2020 in core operating expenses mandated by anticipated decreased revenues to the General Fund due to COVID-19. The 10% reduction was achieved by eliminating the paralegal position in the Counselor/Civil Division and eliminating the Administrative Supervisor in the Prosecution Division along with a significant cut in the budget allocated for temporary positions in both divisions. A supplemental request of \$90,000 was funded in FY 2021 to restore the miscellaneous contractual budget in the Counselor Division, which funds outside legal expenses. In the Prosecution Division, a supplemental expenditure of \$33,000 was authorized to fund the purchase of new software to replace the existing Justware system, which has reached its end of life
- For historical reference, the FY 2020 budget also reflected additional operational and budgetary changes which occurred in the middle of FY 2019 due to an alteration in municipal court operating procedures implemented by the Office of State Courts Administrator. The changes affected the handling of parking citations and resulted in a more labor intensive process by which each parking ticket is assigned a court date and processed in the same manner as all other traffic tickets. The City routinely has in excess of 60,000 parking tickets issued annually.

Strategic Plan Alignment

By providing timely, practical advice on legal questions affecting the City's interest, the Law Department fosters a positive, equitable organizational culture within the City. Assistance is provided to the City Council, City Manager's Office and other City departments in meeting the priorities and objectives of the City's strategic plan by drafting contracts and legislation to achieve and implement the goals citywide.

The implementation of virtual meetings and virtual public participation for members of the Disabilities Commission continues to improve communication and the ability to participate in public meetings by members of the commission, some of whom are medically fragile or have family members who are medically fragile and would not otherwise be able to participate in the meetings. The strategic plan outcome objective being met is the improvement of community engagement to include all identities, languages and needs within the City.

The budget includes funding (approved citywide) to help with employee satisfaction with pay and benefits, which is an outcome within the organizational excellence strategic priority of the strategic plan. Personnel is the most significant portion of the Law Department budget, and the employees of the Law Department will continue to interact with both internal and external customers in an equitable and fair manner.

Personnel in the Law Department provide staff support to the Human Rights Commission. The department also gathers and provides information on municipal laws, policies and services affecting the LGBTQ+ community for evaluation by the Human Rights Campaign to achieve a score on the organization's Municipal Equality Index. In FY22, the City achieved a score of 100% on the Municipal Equality Index. While there is always more to be done, the annual evaluation of the City's municipal laws, policies and services affecting the LGBTQ+ community by the nation's largest civil rights organization working to achieve equality is a baseline check for ensuring the City continues to provide services and make progress on numerous strategic plan goals and outcome objectives.

Department Summary - (continued)

CAAP Alignment

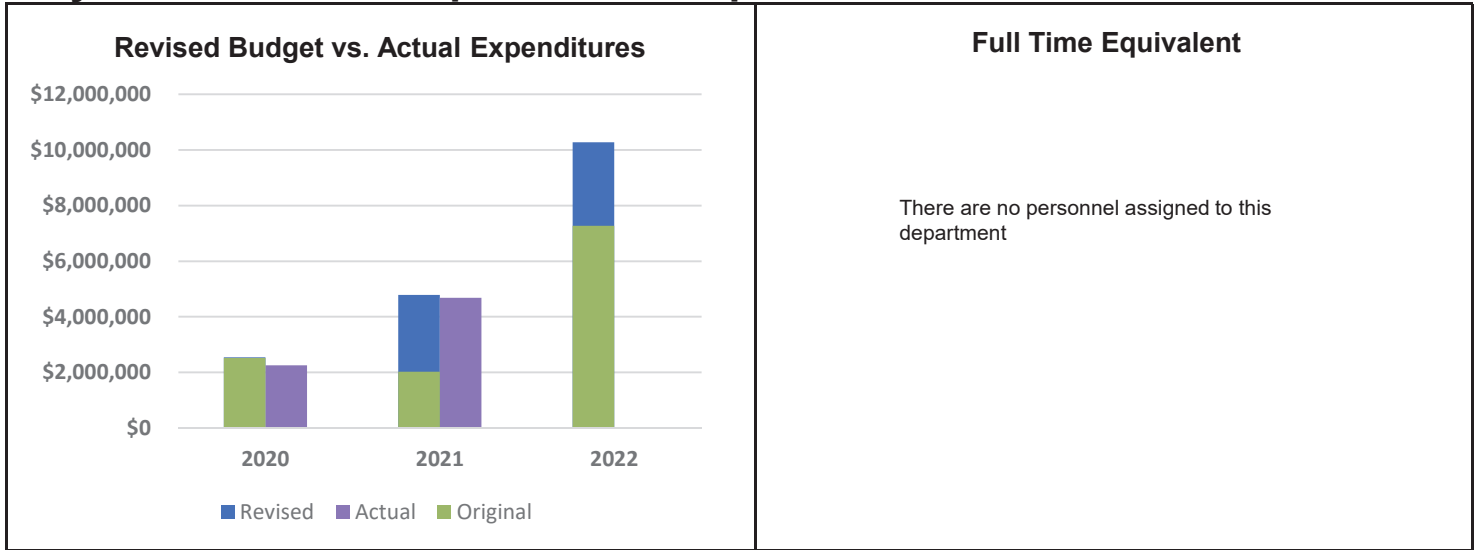
The Law Department supports the City Council, City Manager’s Office and other City departments in meeting the goals of the City’s CAAP. The utilization of electronic document execution via DocuSign has been implemented within the Law Department for all documents where electronic execution is possible. The standard contracting language on all form documents has been modified to include the approval of electronic execution and retention of all contracts to increase efficiency and eliminate waste. The department also utilizes electronic file storage and encourages the use of waste reduction programs already in place, such as conducting electronic research, providing requests for records in an electronic format when possible, utilizing double-sided printing when possible, recycling, etc.

Budget Detail by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Counselor (Civil) (1510)						
Personnel Services	\$924,397	\$847,461	\$1,068,496	\$1,184,945	\$1,064,725	10.9%
Supplies and Materials	\$21,740	\$18,232	\$21,740	\$21,740	\$21,740	-
Travel and Training	\$18,440	\$4,226	\$18,440	\$18,440	\$18,440	-
Intragovernmental Charges	\$57,698	\$57,698	\$50,705	\$66,859	\$66,859	31.9%
Utilities	\$3,120	\$3,120	\$3,120	\$3,120	\$3,120	-
Services, & Misc.	\$368,673	\$207,023	\$322,998	\$322,998	\$322,998	-
Total Operating	\$1,394,068	\$1,137,759	\$1,485,499	\$1,618,102	\$1,497,882	8.9%
Prosecution (1520)						
Personnel Services	\$447,002	\$411,797	\$517,635	\$524,358	\$454,091	1.3%
Supplies and Materials	\$21,875	\$11,053	\$17,375	\$17,375	\$17,375	-
Travel and Training	\$6,026	\$200	\$7,026	\$7,026	\$7,026	-
Intragovernmental Charges	\$38,455	\$38,455	\$39,899	\$43,145	\$43,145	8.1%
Utilities	\$2,808	\$2,808	\$2,808	\$2,808	\$2,808	-
Services, & Misc.	\$60,202	\$55,224	\$29,935	\$40,276	\$40,276	34.5%
Total Operating	\$576,368	\$519,537	\$614,678	\$634,988	\$564,721	3.3%
Total Department						
Personnel Services	\$1,371,399	\$1,259,257	\$1,586,131	\$1,709,303	\$1,518,816	7.8%
Supplies and Materials	\$43,615	\$29,285	\$39,115	\$39,115	\$39,115	-
Travel and Training	\$24,466	\$4,426	\$25,466	\$25,466	\$25,466	-
Intragovernmental Charges	\$96,153	\$96,153	\$90,604	\$110,004	\$110,004	21.4%
Utilities	\$5,928	\$5,928	\$5,928	\$5,928	\$5,928	-
Services, & Misc.	\$428,875	\$262,247	\$352,933	\$363,274	\$363,274	2.9%
Total Operating	\$1,970,435	\$1,657,297	\$2,100,177	\$2,253,090	\$2,062,603	7.3%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

City General - Non-Departmental Expenses



Full Time Equivalent

There are no personnel assigned to this department

Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$55,000	\$28,031	\$55,000	\$0	\$0	-
Services & Misc.	\$2,100,221	\$2,031,837	\$100,221	\$100,155	\$100,155	(0.1%)
Transfers	\$2,627,012	\$2,627,012	\$7,114,854	\$7,486,393	\$7,486,393	5.2%
Total Appropriations (Exp.)	\$4,782,233	\$4,686,879	\$7,270,075	\$7,586,548	\$7,586,548	4.4%

Department Summary

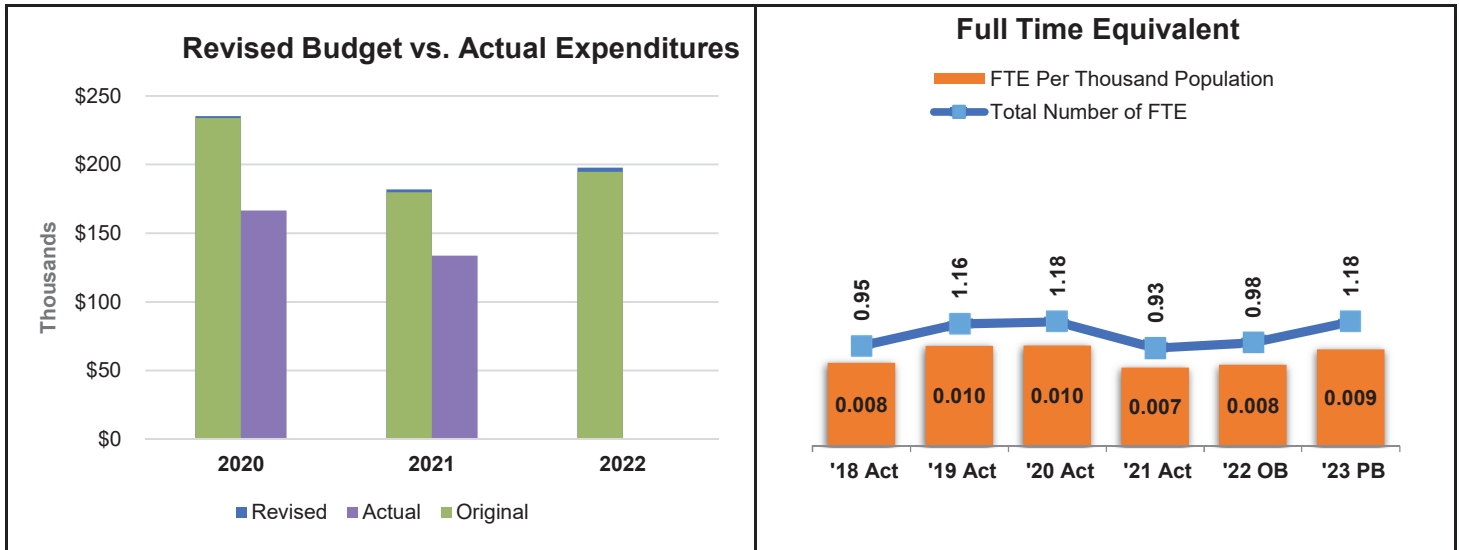
Description

City General is the part of the general fund budget where non-departmental expenditures are located. These include various subsidies and transfers as well as other items which are not related to a specific department.

Highlights/Significant Changes

- Contingency of \$70,155 has been budgeted.
- The Transfers line includes a \$5,000,000 transfer from the General Fund to subsidize Parks & Rec (housed entirely in Parks Sales Tax Fund beginning in FY 23); a \$1,635,166 transfer to the Vehicle & Equipment Replacement Fund (VERF) to cover the cost of vehicle replacements and purchases for General Fund departments; a \$691,227 transfer to the special obligation debt service fund (debt assessed to the General Fund for the purchase and improvement to the Health Facility and the construction, expansion, renovation, and equipping of the downtown government center. These transfers will continue until FY 28 when the debt will be paid off); a \$100,000 transfer for Utility Assistance programs, and a \$60,000 transfer to capital projects for maintenance on the Blind Boone Home.
- The Recreation Services subsidy remains at the same level for FY 22.

Public Works - Administration



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$122,527	\$95,212	\$135,963	\$132,930	\$132,930	(2.2%)
Materials & Supplies	\$11,710	\$2,630	\$11,710	\$11,710	\$11,710	-
Travel & Training	\$7,800	\$1,892	\$7,800	\$7,800	\$7,800	-
Intragovernmental	\$27,871	\$27,871	\$27,667	\$33,187	\$33,187	20.0%
Utilities	\$4,050	\$3,240	\$3,738	\$3,426	\$3,426	(8.3%)
Services & Misc.	\$7,850	\$2,951	\$7,850	\$7,850	\$7,850	-
Total Appropriations (Exp.)	\$181,808	\$133,796	\$194,728	\$196,903	\$196,903	1.1%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Miscellaneous	\$12,200	\$22,916	\$22,836	\$22,073	\$22,073	(3.3%)
Total Dedicated Sources	\$12,200	\$22,916	\$22,836	\$22,073	\$22,073	(3.3%)

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	0.93	0.93	0.98	0.98	0.98	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	0.93	0.93	0.98	0.98	0.98	-

Department Summary

Description

The Administration section provides management of all divisions and functions of the Department including Transit, Streets & Engineering, Parking, Custodial & Maintenance Services, Fleet Operations, Public Improvements, and Right-of-Way acquisition.

Department Objectives

Assist the Columbia Fire Department with administration of their contracts for design services and construction of a new south-side fire station located off Scott Boulevard and a new east-side fire station located on St. Charles Road; administration of contracts for design and construction services for the Grissum Building Improvement project.

Highlights/Significant Changes

- With the retirement of the previous Public Works Director, there will be a new Public Works Director.
- With the transition of the Columbia Regional Airport from Public Works to Economic Development, the Director of Public Works will continue to provide oversight of capital projects at the Airport.

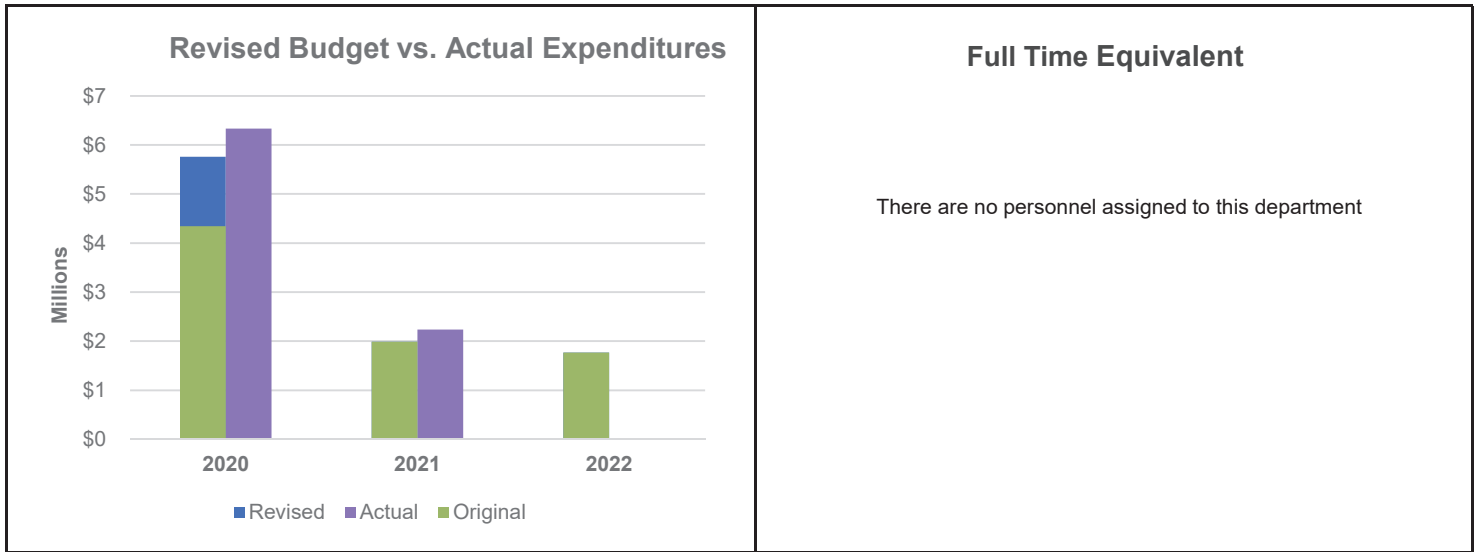
Strategic Plan Alignment

The PW Administration will continue toward Operational Excellence with promotion of employee engagement throughout the department and making every effort to improve residents' experiences with our services. There will also be alignment with Inclusive Community by ensuring all members of the community have equal treatment with all interactions with staff.

CAAP Alignment

The PW Administration will continue with the internal process of recycling, reducing printing and being aware of the purchases that are made in our division and how they align with the CAAP plan. As PW Administration provides oversight on capital projects throughout the city, the CAAP plan will be included in the planning process of each project.

General Government Debt - Debt Service Funds



Full Time Equivalent

There are no personnel assigned to this department

Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Services & Misc.	\$0	\$56,627	\$0	\$0	\$0	-
Transfers	\$0	\$193,378	\$0	\$0	\$0	-
Total Operating	\$0	\$250,005	\$0	\$0	\$0	-
Debt Service	\$1,987,666	\$1,988,670	\$1,770,393	\$1,758,143	\$1,758,143	(0.7%)
Total Appropriations (Exp.)	\$1,987,666	\$2,238,675	\$1,770,393	\$1,758,143	\$1,758,143	(0.7%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Investment Revenue	\$52,795	\$10,575	\$26,281	\$26,281	\$26,281	-
Miscellaneous	\$1,257,494	\$153,665	\$0	\$0	\$0	-
Transfers	\$1,775,386	\$1,775,386	\$1,770,075	\$1,757,825	\$1,757,825	(0.7%)
Total Dedicated Sources	\$3,085,675	\$1,939,626	\$1,796,356	\$1,784,106	\$1,784,106	(0.7%)

Special Obligation Bond - Downtown Gov Center (Fund 3120)

Special Obligation Bonds	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
16 Improv...Downtown Govt. Center	\$17,580,000	3.50% - 5.00%	09/30/28	\$9,805,000

In July 2016, the City issued Special Obligation Refunding Bonds. The City intends to fund the annual debt service payments in the bonds through lease payments to be charged to the City enterprise and governmental departments that will occupy space in the government center. The bonds were issued to refund the City's Special Obligation Bonds, Series 2008B.

Year	Principal Requirements	Interest Requirements	Total Requirements
2023	\$1,475,000	\$282,825	\$1,757,825
2024	\$1,550,000	\$207,200	\$1,757,200
2025	\$1,615,000	\$144,225	\$1,759,225
2026	\$1,670,000	\$94,950	\$1,764,950
2027	\$1,720,000	\$52,700	\$1,772,700
2028	\$1,775,000	\$17,750	\$1,792,750
Total	\$9,805,000	\$799,650	\$10,604,650

Department Summary

Debt Service Funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special obligation bond principal and interest when the government is obligated in some manner for the payment. The City currently has one debt service fund.

2016 Special Obligation Improvement Bonds

This fund is used to accumulate monies for payment of Series 2016 \$17,580,000, 4.3% Special Obligation Bonds with semi-annual installments of principal plus interest until maturity in FY 28. Financing is to be provided by property tax in the general fund and lease payments from enterprise funds. These bonds were used for the purchase and improvement of the Health Facility and Construction, expansion, renovation, and equipping the downtown government center. These bonds will be paid off in FY 28.

The 2008B SO Bonds were refinanced in FY 16 resulting in a savings of \$4,640,040 over the next thirteen years (average \$355,000/yr.).



Jackie Byas, Capture CoMo Finalist

Operating Budgets
Health & Environment

Health and Environment

Description

The Health and Environment departments are a group of departments with a central mission to preserve, protect, and promote our community. These departments are diverse in that they receive their funding through one of three mechanisms: general city funds, special revenue funds, or transfers from other funds. The departments receiving general city funding include Public Health and Human Services, Community Development, Economic Development, and Cultural Affairs. While there is some funding from dedicated sources such as grants, fees, and service charges, much of the funding for these departments is considered to be general and, as such, can be moved from one department to any other general city funded department. The departments that receive special revenue funding include the Convention and Visitors Bureau, the Community Development Block Grant Fund, and the Contributions Fund. The funding for these departments are dedicated and must be used to meet the specific needs of those departments. The Office of Sustainability, while a general fund department, is completely offset by grants and transfers from the Utilities.

Health and Human Services

Public Health and Human Services provides essential services that support optimal health, safety, and well-being for all city and county residents.

Economic Development

Economic Development provides the necessary support to encourage and facilitate the growth of the economic base in Columbia.

Cultural Affairs

Cultural Affairs enhances the vitality of the City and the quality of life for all citizens by creating an environment wherein artists and cultural organizations can thrive by fostering opportunities for creative expression and the preservation and celebration of the City's multi-cultural heritage.

Office of Sustainability

The Office of Sustainability works with all City departments and the community to optimize resource use efficiency and improve economic, environmental, and social well-being. Their guiding document is the City Council-adopted Climate Action & Adaptation Plan (CAAP) that lays out a vision and strategy to address risks posed by climate change and to reduce greenhouse gas emissions.

Community Development

The Office of Neighborhood Services, Building and Site Development, and Planning have been combined into one department to better serve the public with the goal of customer service. Neighborhood Services improves the quality of life for Columbia's residents through fairly and swiftly enforcing city codes related to residential life, building a sense of community by offering valuable volunteer opportunities, and providing resources for neighborhood leaders to solve issues independently. Building and Site Development responds to our community's building safety needs in order to deliver an effective and efficient system of services, which minimizes risk to life, health, and property. Planning provides long-range land use planning, transportation, housing, community and economic development planning services to the community.

Health and Environment **Continued**

Community Development Block Grant

Community Development Block Grant Fund (CDBG) administers federal funding to improve low to moderate income neighborhoods through improvement of public infrastructure and community facilities, demolition of dilapidated buildings, construction of replacement housing, assistance to home owners and prospective home buyers, and rehabilitation of existing housing.

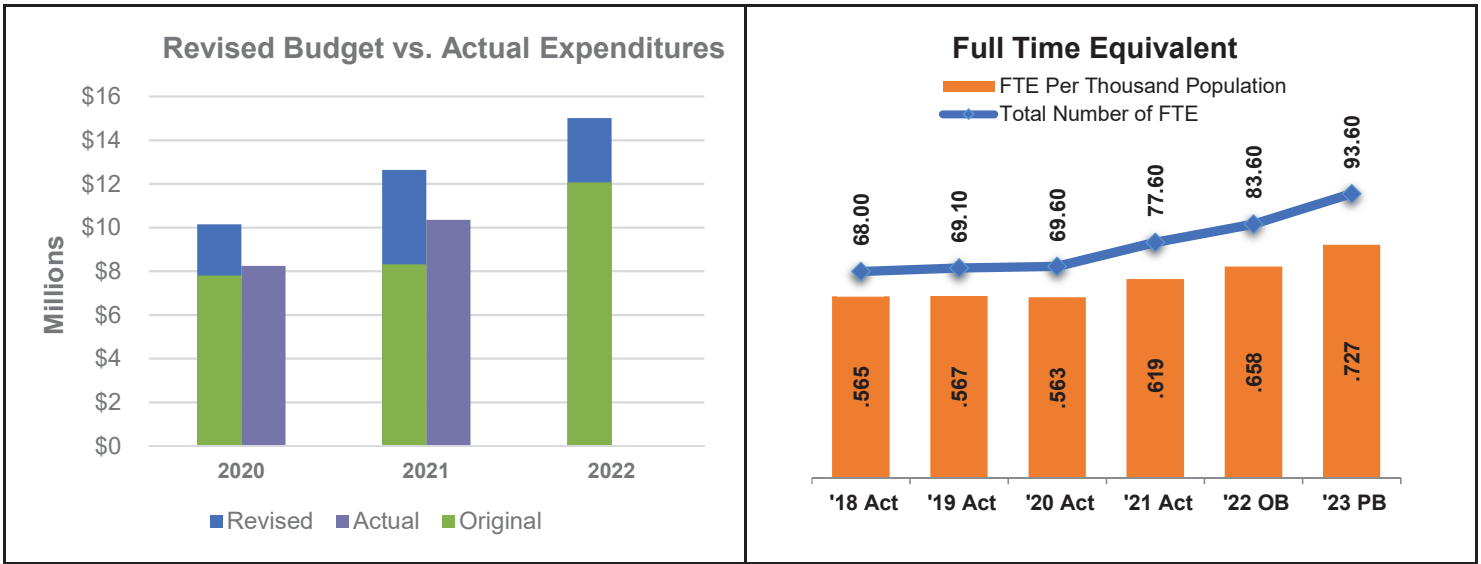
Contributions Fund

Contributions Fund manages donations to support and improve our community.

Convention and Visitors Bureau

Convention and Visitors Bureau (CVB) promotes Columbia as a meeting, leisure, and group tour destination through direct solicitations, tradeshow attendance, advertising, and marketing.

Public Health & Human Services



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$7,501,440	\$6,651,824	\$8,316,214	\$8,753,235	\$7,391,005	5.3%
Materials & Supplies	\$712,914	\$376,806	\$480,980	\$593,855	\$593,855	23.5%
Travel & Training	\$56,898	\$23,261	\$61,878	\$104,314	\$104,314	68.6%
Intragov. Charges	\$622,794	\$622,794	\$895,240	\$1,039,469	\$1,039,469	16.1%
Utilities	\$103,686	\$98,510	\$100,330	\$102,762	\$102,762	2.4%
Services & Misc	\$3,621,409	\$2,573,741	\$2,188,050	\$2,422,826	\$2,422,826	10.7%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$11,713	\$0	\$11,713	\$11,713	\$11,713	-
Total Appropriations (Exp.)	\$12,630,854	\$10,346,936	\$12,054,405	\$13,028,174	\$11,665,944	8.1%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Revenue from other Govts	\$5,339,550	\$3,952,898	\$4,553,223	\$5,106,457	\$5,106,457	12.2%
Fees & Service Charges	\$911,673	\$853,862	\$821,632	\$824,132	\$824,132	0.3%
Misc.	\$217,570	\$100,259	\$128,905	\$117,900	\$117,900	(8.5%)
Transfers	\$23,500	\$23,500	\$23,500	\$33,000	\$33,000	40.4%
Total	\$6,492,293	\$4,930,519	\$5,527,260	\$6,081,489	\$6,081,489	10.0%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	75.00	75.00	81.00	90.80	90.80	9.80
Part-Time	2.60	2.60	2.60	2.20	2.20	(0.40)
Total FTE	77.60	77.60	83.60	93.00	93.00	9.40

Department Summary

Description

The Columbia/Boone County Department of Public Health & Human Services provides essential services that support optimal health, safety, and well-being for all city and county residents and visitors.

Department Objectives

Administration: Responsible for the overall management of department operations. Includes the Epidemiology, Planning, and Evaluation Unit; Public Communications; and Vital Records. Provides staff support to the Board of Health.

Community Health Promotion: Supports overall community health with programs focused on enabling people to increase control over, and to improve, their health. It focuses on individual behavior change and a wide range of social and environmental interventions. Emphasis is placed on evidence-based, comprehensive approaches to planning, developing, and evaluating health promotion initiatives to address social determinants of health.

Animal Control: Enforces Columbia and Boone County animal control ordinances. Services include investigating animal bite cases, rabies prevention, responsible pet ownership education, impoundment of dogs running at large, assistance in locating lost animals, animal cruelty and neglect investigations, and responding to injured animal and wildlife calls 24 hours per day.

Environmental Public Health: Enforces city, county, and state ordinances, rules, and regulations relating to environmental health and sanitation. Services include food service, licensed day care, lodging facility, and tattoo establishment inspections; food handler education and certification; permitting and monitoring of public and semi-public swimming pools; and environmental lead assessments.

Community Health: Provides population-based health services including: communicable disease investigation and treatment, tuberculosis control, immunizations, child care nurse consultation, blood lead testing, chronic disease screening and education. The department also provides reproductive health services including sexually transmitted infections testing and treatment; women's health services funded by the federal Title X program and Show Me Healthy Women, with additional grant funding for contraceptives provided by the Tight Time program.

WIC Program: Provides nutrition education, breastfeeding support and supplemental food packages to women, infants, and children who meet medical and income requirements. The program serves women who are pregnant or breast-feeding; babies born prematurely, at a low birth weight or who demonstrate a medical or nutritional risk factor; and children under age five. Administers the Summer Food Program at Douglass Park.

Social Services: Provides a variety of social services including: pregnancy testing and counseling, pregnancy support services, Healthy Families America home visitation services, information and referral, medication assistance, utility assistance, eligibility determination for department and other eligibility based City services, and mental health crisis response.

Human Services: Work includes addressing the causes and conditions of poverty by purchasing, coordinating and providing social services in the community. Provides staff support to the Human Services Commission and the Substance Abuse Advisory Commission.

Highlights/Significant Changes

The department continues to lead Columbia and Boone County's response to the COVID-19 pandemic. At present, the department has established a phone line for individuals to contact if they wish to speak with a case investigator in English or Spanish. Regular activities include conducting COVID-19 vaccine clinics and providing data to the community to characterize COVID-19 in Boone County.

The department continues to seek new sources of funding to provide important services to the community. Several grants will continue into the FY 23 year. These include FY 21 grants for Increasing Adult Immunizations (\$306,351), ELC-Enhancing Detection (\$946,680), Brighter Beginnings (\$87,500). New grants in FY22 that will continue into FY23 include: Boone County Food Policy Council (\$518,494); Local Public Health Disparities Initiative (\$466,881); ELC Community Health Worker (\$365,420); Overdose Data to Action (\$41,500) and Title X Family Planning (\$83,500).

Two new grants will focus on reducing health disparities in communities that were disproportionately impacted by COVID-19 by allowing PHHS to hire and train six Community Health Workers, and two supervisors, who will do outreach and provide services in neighborhoods. A new mobile outreach van is being purchased with these funds.

The majority of new decision items (NDI's) for FY 23 are offset by grant sources, were items appropriated in FY 22, or are related to increased annual operating costs, such as malpractice insurance premiums. The department did include new decision items to: increase the annual agreement with the Central Missouri Humane Society; purchase 300 boxes of naloxone for community education events in partnership with CPD and CFD; implement the Community Health Assessment and Community Health Improvement Planning process in FY 23.

Department Summary - (continued)

There are three NDIs submitted by the City's Strategic Planning teams and assigned to PHHS:

- o Increasing by 0.25 FTE a Social Services Specialist to help implement the common eligibility system and to assist with social services needs encountered downtown (Inclusive Community).
- o Funding for a public awareness and outreach campaign focused on the common eligibility system and available services from the Social Services Specialists concentrating on the downtown area (Inclusive Community).
- o Funding for a social services contract amendment for overnight warming center services to replace Wabash as an emergency overnight warming center (Safe Neighborhoods).

An increase in Social Services funding is requested for FY23 in the amount of \$146,269 with RFPs issued to address food insecurity. Additional funding for overnight warming center services is requested for FY 23. The department is also requesting the City's investment in utility assistance be increased from the current level of \$4,045 to \$100,000 annually.

The department is a City/County department, and as such, serves all of the Boone County population. Boone County pays approximately one-third of costs for services in this budget.

Strategic Plan Alignment

Much of the work of Public Health and Human Services aligns with, and contributes to, the goals of the City's Strategic Plan.

To support the Organizational Excellence goal "to create and support an engaged workforce that delivers an efficient, innovative, transparent and collaborative city government," the department has formed an internal wellness committee to support the well-being of the PHHS workforce. Management and staff participate in racial trauma healing meetings to acknowledge and address the race-based traumatic stress our BIPOC staff have endured and to ensure all of our staff have the training needed to address our unconscious biases. PHHS continues to work to improve service delivery for our customers by incorporating virtual and digital service options for social services and utility assistance programs reducing barriers to service, such as transportation. The department incorporates quality improvement processes into performance management plans for all work units. New onboarding and offboarding processes have been implemented in the department to enhance learning and to build a culture of engagement.

To support the Safe Neighborhoods goal to "equitably provide emergency services, crime and fire prevention, community risk reduction, emergency preparedness, public health and well-being, community policing and social services to ensure that the city is considered safe for all residents and visitors while increasing public trust through accountable leadership," PHHS works to build trust between our department and the BIPOC communities we serve. We do this through the on-going program *Live Well by Faith* and new grant programs to hire and train community health workers to work in neighborhoods to reduce health disparities exacerbated by COVID-19.

The Environmental Public Health and Animal Control programs continue to work to improve outcomes associated with the City's community safety function. PHHS is leading the Boone County Overdose Response Coalition in conjunction with our partners at CFD and CPD and other key stakeholders. The department has requested funding to purchase 300 boxes of naloxone to distribute during community education and outreach programs.

The department contributes to improving the City's overall emergency preparedness and response capabilities through the Public Health Emergency Preparedness grant which focuses on the continued refinement of public health emergency response plans, training, and exercises to test elements of the plan. The department will partner with Columbia Fire Department on this strategic priority area to assure that training needs for City employees are assessed, training provided, and emergency plans tested. The department continues to coordinate the warming and cooling centers for the community and provides leadership for ongoing COVID-19 activities.

The department strives to improve services to the city and county's most vulnerable populations through the provision of multiple public health and social services programs. New spending requests related to meeting the needs of vulnerable populations include an agreement to coordinate with Turning Point to staff the emergency overnight warming center instead of using Wabash during the 2022/2023 winter season. A request for an additional .25 FTE Social Services Specialist will allow City departments to do a joint eligibility program for services and place a Social Services Specialist in City Hall to serve as a resource for anyone coming into City Hall for assistance or with a mental health need.

PHHS works to align with the City's Inclusive Community strategic priority goal of "cultivating a safe and sustainable community focusing on equitable access, inclusive engagement, equal opportunity and treatment, leading with race" in multiple ways. Internally, the department has made changes to our hiring processes by requiring all interview panel members to attend training on bias during interviews and we now consistently ask questions of our applicants related to equity, diversity and inclusion (EDI) in the workplace. We continue to require EDI training for all PHHS employees and actively participate in the Building Inclusive Communities training offerings for City employees.

Department Summary - (continued)

In an effort to improve community engagement to include all identities, languages and needs, the PHHS budget includes funding for interpreting services and bilingual phone options, forms and surveys. The PHHS facility has been assessed for accessibility with modifications made to the facility to meet the needs of all in our community. The department also heavily focuses on health literacy in all aspects of our services. The department is actively involved in the ARPA planning process to assure that all voices are heard for decision making. During FY 23, the department is requesting funding to implement a common eligibility process across City departments. Our eventual goal is to work on common eligibility with outside partners. This will reduce many of the barriers that our residents face when accessing services.

CAAP Alignment

The department is currently coordinating with the Office of Sustainability on the heat mapping project and we hope to use the results to assure that neighborhood resilience is built into our public health emergency preparedness plan. PHHS supports the CAAP through the coordination of the cooling centers, emergency preparedness activities, and food security related services. The Community Health Improvement Plan has identified safe, healthy, affordable housing as a priority in direct alignment with the CAAP.

Budget Detail By Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Administration (3010)						
Personnel Services	\$2,067,267	\$2,030,512	\$1,865,797	\$1,101,751	\$956,411	(41.0%)
Materials & Supplies	\$230,131	\$72,863	\$24,149	\$20,041	\$20,041	(17.0%)
Travel & Training	\$4,300	\$2,191	\$4,300	\$4,300	\$4,300	-
Intragov. Charges	\$80,092	\$80,092	\$214,082	\$199,643	\$199,643	(6.7%)
Utilities	\$49,994	\$44,660	\$50,330	\$52,450	\$52,450	4.2%
Services & Misc	\$1,005,850	\$975,131	\$81,316	\$45,815	\$45,815	(43.7%)
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$3,437,633	\$3,205,449	\$2,239,974	\$1,424,000	\$1,278,660	(36.4%)
Epidemiology Planning (3020)						
Personnel Services	\$439,610	\$408,452	\$449,788	\$819,362	\$673,423	82.2%
Materials & Supplies	\$5,400	\$3,850	\$7,509	\$20,009	\$20,009	166.5%
Travel & Training	\$5,000	\$4,355	\$7,300	\$7,300	\$7,300	-
Intragov. Charges	\$23,977	\$23,977	\$33,577	\$47,375	\$47,375	41.1%
Utilities	\$1,872	\$1,560	\$1,560	\$2,184	\$2,184	40.0%
Services & Misc	\$3,250	\$2,421	\$3,300	\$3,300	\$3,300	-
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$479,109	\$444,615	\$503,034	\$899,530	\$753,591	78.8%
Community Health Promotion (3030)						
Personnel Services	\$642,139	\$542,877	\$973,216	\$1,800,768	\$1,363,787	85.0%
Materials & Supplies	\$97,477	\$56,253	\$63,096	\$121,455	\$121,455	92.5%
Travel & Training	\$4,142	\$3,950	\$5,942	\$39,878	\$39,878	571.1%
Intragov. Charges	\$40,910	\$40,910	\$58,555	\$116,592	\$116,592	99.1%
Utilities	\$2,808	\$2,808	\$4,056	\$3,744	\$3,744	(7.7%)
Services & Misc	\$129,921	\$84,973	\$119,193	\$461,468	\$461,468	287.2%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$917,397	\$731,772	\$1,224,058	\$2,543,905	\$2,106,924	107.8%

Public Health & Human Services

110030xx to 110034xx and 110044xx

Budget Detail By Division - (continued)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Animal Control (3110)						
Personnel Services	\$429,299	\$413,902	\$472,964	\$505,425	\$447,234	6.9%
Materials & Supplies	\$25,911	\$20,153	\$25,321	\$25,321	\$25,321	-
Travel & Training	\$3,152	\$0	\$3,152	\$3,152	\$3,152	-
Intragov. Charges	\$54,591	\$54,591	\$62,173	\$71,575	\$71,575	15.1%
Utilities	\$5,448	\$5,173	\$5,448	\$5,448	\$5,448	-
Services & Misc	\$189,119	\$184,822	\$195,154	\$207,118	\$207,118	6.1%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$707,520	\$678,641	\$764,212	\$818,039	\$759,848	7.0%
Environmental Public Health (3210)						
Personnel Services	\$639,557	\$603,027	\$775,142	\$697,369	\$514,754	(10.0%)
Materials & Supplies	\$18,987	\$14,144	\$17,282	\$17,282	\$17,282	-
Travel & Training	\$9,372	\$4,093	\$11,872	\$11,872	\$11,872	-
Intragov. Charges	\$77,938	\$77,938	\$95,582	\$105,967	\$105,967	10.9%
Utilities	\$3,984	\$3,432	\$3,672	\$3,672	\$3,672	-
Services & Misc	\$60,294	\$47,991	\$58,644	\$85,699	\$85,699	46.1%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$810,132	\$750,625	\$962,194	\$921,861	\$739,246	(4.2%)
Community Health (3300)						
Personnel Services	\$1,542,412	\$1,499,591	\$1,830,172	\$1,938,041	\$1,697,463	5.9%
Materials & Supplies	\$220,471	\$136,443	\$258,166	\$284,032	\$284,032	10.0%
Travel & Training	\$13,375	\$5,412	\$11,625	\$10,125	\$10,125	(12.9%)
Intragov. Charges	\$189,673	\$189,673	\$215,633	\$245,044	\$245,044	13.6%
Utilities	\$12,547	\$12,286	\$14,859	\$14,859	\$14,859	-
Services & Misc	\$268,993	\$194,923	\$297,728	\$337,155	\$337,155	13.2%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$2,247,471	\$2,038,328	\$2,628,183	\$2,829,256	\$2,588,678	7.7%
Women, Infants and Children (WIC) (3410)						
Personnel Services	\$532,059	\$487,324	\$568,141	\$578,887	\$456,922	1.9%
Materials & Supplies	\$12,850	\$7,706	\$9,700	\$9,700	\$9,700	-
Travel & Training	\$3,850	\$368	\$3,850	\$3,850	\$3,850	-
Intragov. Charges	\$99,380	\$99,380	\$105,475	\$127,873	\$127,873	21.2%
Utilities	\$4,368	\$4,992	\$4,992	\$5,304	\$5,304	6.3%
Services & Misc	\$27,525	\$8,881	\$29,901	\$29,901	\$29,901	-
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$680,032	\$608,650	\$722,059	\$755,515	\$633,550	4.6%

Public Health & Human Services

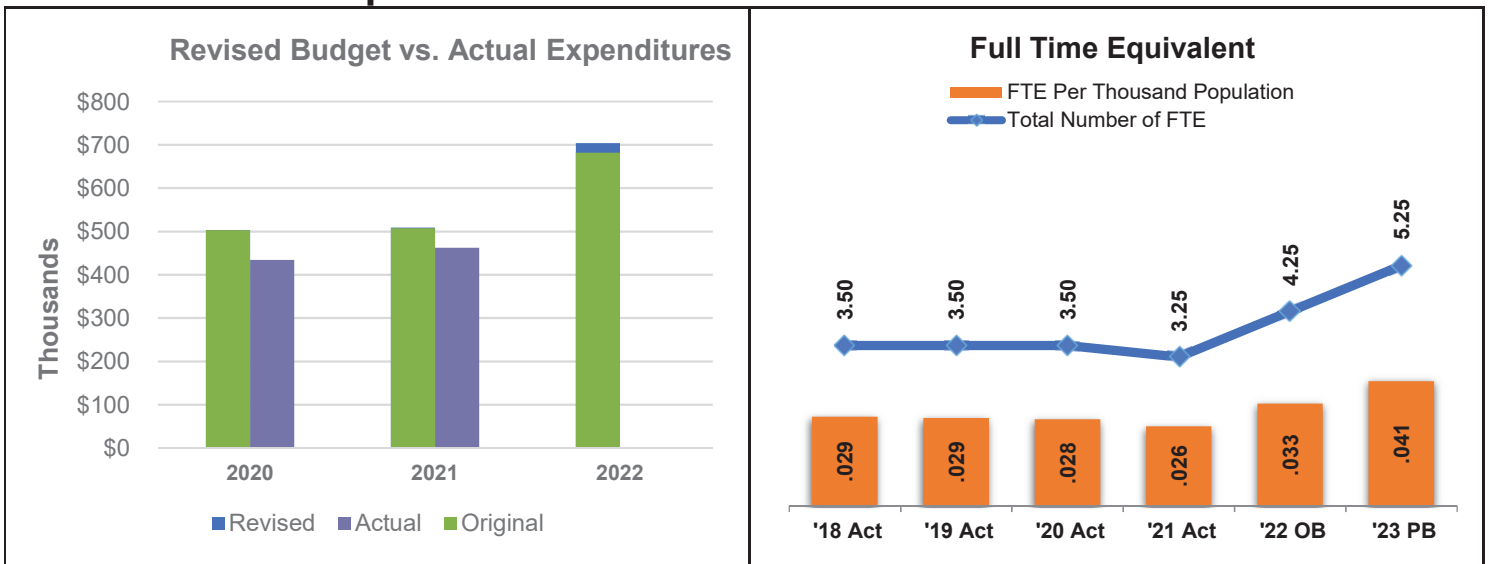
110030xx to 110034xx and 110044xx

Budget Detail By Division - (continued)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Human & Social Services (4410) (4440) (4540)						
Personnel Services	\$633,163	\$602,193	\$770,593	\$772,370	\$741,749	0.2%
Materials & Supplies	\$90,861	\$65,395	\$64,931	\$85,189	\$85,189	31.2%
Travel & Training	\$8,457	\$2,893	\$8,587	\$18,587	\$18,587	116.5%
Intragov. Charges	\$51,060	\$51,060	\$88,790	\$104,381	\$104,381	17.6%
Utilities	\$22,665	\$23,599	\$14,789	\$14,477	\$14,477	(2.1%)
Services & Misc	\$1,913,448	\$1,074,598	\$1,379,314	\$1,228,870	\$1,228,870	(10.9%)
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$2,719,654	\$1,819,738	\$2,327,004	\$2,223,874	\$2,193,253	(4.4%)
Mental Health Collaboration (4450)						
Personnel Services	\$575,933	\$63,945	\$610,401	\$539,262	\$539,262	(11.7%)
Materials & Supplies	\$10,826	\$0	\$10,826	\$10,826	\$10,826	-
Travel & Training	\$5,250	\$0	\$5,250	\$5,250	\$5,250	-
Intragov. Charges	\$5,173	\$5,173	\$21,373	\$21,019	\$21,019	(1.7%)
Utilities	\$0	\$0	\$624	\$624	\$624	-
Services & Misc	\$23,010	\$0	\$23,500	\$23,500	\$23,500	-
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$11,713	\$0	\$11,713	\$11,713	\$11,713	-
Total	\$631,905	\$69,118	\$683,687	\$612,194	\$612,194	(10.5%)
Department Total						
Personnel Services	\$7,501,440	\$6,651,824	\$8,316,214	\$8,753,235	\$7,391,005	5.3%
Materials & Supplies	\$712,914	\$376,806	\$480,980	\$593,855	\$593,855	23.5%
Travel & Training	\$56,898	\$23,261	\$61,878	\$104,314	\$104,314	68.6%
Intragov. Charges	\$622,794	\$622,794	\$895,240	\$1,039,469	\$1,039,469	16.1%
Utilities	\$103,686	\$98,510	\$100,330	\$102,762	\$102,762	2.4%
Services & Misc	\$3,621,409	\$2,573,741	\$2,188,050	\$2,422,826	\$2,422,826	10.7%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$11,713	\$0	\$11,713	\$11,713	\$11,713	-
Total	\$12,630,854	\$10,346,936	\$12,054,405	\$13,028,174	\$11,665,944	8.1%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Economic Development



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$375,364	\$349,238	\$490,091	\$620,838	\$520,484	26.7%
Materials & Supplies	\$3,050	\$1,582	\$5,970	\$6,920	\$6,920	15.9%
Travel & Training	\$0	\$0	\$0	\$500	\$500	-
Intragov. Charges	\$39,844	\$39,844	\$36,713	\$45,037	\$45,037	22.7%
Utilities	\$3,120	\$0	\$3,432	\$3,744	\$3,744	9.1%
Services & Misc	\$87,000	\$71,100	\$145,016	\$78,133	\$78,133	(46.1%)
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total Appropriations (Exp.)	\$508,378	\$461,764	\$681,222	\$755,172	\$654,818	10.9%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Misc.	\$88,602	\$29,787	\$88,602	\$48,602	\$48,602	(45.1%)
Transfers	\$0	\$0	\$46,000	\$0	\$0	-
Total Dedicated Funding	\$88,602	\$29,787	\$134,602	\$48,602	\$48,602	(63.9%)

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	3.25	3.25	4.25	5.25	5.25	1.00
Part-Time	0.00	0.00	0.00	0.50	0.50	0.50
Total FTE	3.25	3.25	4.25	5.75	5.75	1.50

Department Summary

Description

The Economic Development Department provides the necessary support to encourage and facilitate the growth of the economic base in Columbia. This includes working with the various local, regional and state economic development agencies, as well as educational institutions, to attract new businesses, retain and expand existing businesses, and foster a stronger entrepreneurial ecosystem for business start-ups. This Department staffs **Regional Economic Development Inc. (REDI)**, which provides additional operating funds.

Department Objectives

The staff's goal is to promote positive economic growth while maintaining the region's exceptional quality of life. The Department/REDI purpose is to facilitate the creation and retention of quality, sustainable jobs in our community. The three program areas are: 1) marketing the community as a destination for primary businesses with an emphasis on manufacturing, life science and technology sectors by providing workforce, site and building data to prospects; 2) working with existing employers on business retention and expansion, especially workforce development initiatives; and, 3) supporting the entrepreneurial community, especially minority and women-owned business enterprises (MWBES), through a variety of activities, programs and business coaching services housed in the co-working space at REDI (The Hub) through collaborative and coordinated efforts with area resources and agencies.

Highlights/Significant Changes

- Staff participated in several of the meetings and retreats for the City's new Strategic Plan; and, staff currently serve on the Organizational Excellence and Resilient Economy teams, as well as the Communications team.
- The REDI Board of Directors adopted a new Strategic Plan in May of last year, and staff have begun implementation of the nine strategies identified in the Plan and are coordinating efforts with regional partners to achieve the goals that support upward economic mobility for the residents of Columbia and Boone County.
- REDI contracted with the Docking Institute of Public Affairs to conduct a 2022 Columbia, Missouri Labor Basin Labor Availability Analysis. The purpose of this report is to assess the available labor pool, which represents those who indicate that they are looking for employment or would consider changing their jobs for the right employment opportunity. This study will be updated in the fall of 2022.
- REDI continued regular briefing meetings with the Missouri Department of Economic Development, and involved DED staff in meetings, when appropriate, with our existing legacy employers to discuss State of Missouri workforce development, training and tax credit programs.
- In FY22, REDI re-implemented quarterly meetings with plant managers of the major manufacturing companies as part of the existing business program. These meetings were postponed during the pandemic.
- In prior years, REDI facilitated the site selection and Chapter 100 Revenue Bond incentives process for Aurora Organic Dairy, American Outdoor Brands, Kraft Heinz, and Dana Light Axle Products. REDI continued engagement in FY22 to ensure that the companies are in compliance with local incentive programs.
- In 2021, Swift Prepared Foods announced they selected Columbia as the location for their \$185 million Italian Meats facility that will employ 250 people. REDI facilitated the project from proposal through site visits and final selection, as well as the Chapter 100 Revenue Bonds incentive process. Staff continues to assist Swift during their construction and hiring phases.
- New this year is the Business Development Specialist position which is responsible for assisting businesses with needs related to retention and expansion, specifically navigating City and County regulatory processes, as well as workforce development and other new initiatives.
- The Business Development Specialist is part of the workgroup revising the business license application and renewal processes; and, advocated for a change in process of commercial lease requirements in order to connect/transfer City utility services for businesses.
- The Business Development Specialist serves on the Boone County Upward Mobility Jobs and Workforce task force which launched in June, following attainment of a technical assistance grant last year that REDI co-wrote in partnership with the City, County, CMCA, and other agencies.
- Staff serves on The Source Summit transportation subcommittee which is developing the Last Mile Valet Service pilot transportation program to serve the employers and employees along the Route B business corridor.
- REDI continues to collaborate with Mid-MO Regional Planning Commission in deploying the Revolving Loan Fund program to small businesses across the region. To date, five loans have been awarded, 14 jobs have been created, and six jobs retained as part of the \$1.6 million portfolio that is available to our community.

Department Summary - (continued)

Highlights/Significant Changes (continued)

- REDI's Hub is a collaborative co-working space that offers several benefits to local entrepreneurs, such as business coaching, networking connections, meeting space, print services, as well as podcasting capabilities. Staff continually develops new programming for the clientele of the Hub which is home to over 67 entrepreneurs advancing their startups and business concepts.
- The Entrepreneurship Program Coordinator continued the development of the Coaches' Cohort. This effort brings the ecosystem together for a Master Class type of session in order to build cooperative trust between agencies, organizations, and individuals, as well as enhance the quality of coaching for local entrepreneurs.
- The Entrepreneurship Program Coordinator participates in CMCA's Reinventing our Communities (ROC) program which prioritizes racial equity by focusing on equitable business recovery and support of small business owners and entrepreneurs disproportionately impacted by the pandemic and those that have been historically and systematically oppressed.
- REDI's Hub continued to increase in new clients as a high volume. By working in conjunction with the new Minority Business Coordinator, outreach to underserved communities and demographics was a prime mover of this trend. As of June, 38% of the total roster of clients were minority-owned, 47% were women-owned, and 23% were minority-women owned local businesses.
- The Supplier Diversity/Minority Business Coordinator position was approved as a mid-year add to the Economic Development Department. The position was previously contracted, and is now a permanent full-time position.
- The Supplier Diversity/Minority Business Coordinator is working diligently to increase community engagement and bring awareness to REDI and the resources it offers to minority-owned businesses by conducting community outreach, offering workshops, new marketing programs and social media platforms.
- The Minority and Women Owned Business Directory has been recently updated to be more user-friendly and modern with images of businesses featured in the directory, and features 242 MWBEs.
- This coming fall, REDI will partner with CMCA for MBEs to access capital through a multi-round grant program that will provide funds for minority business startups and expansion projects.
- Staff has initiated a partnership with Catholic Charities of Central and Northern Missouri and City of Refuge in the establishment of a new position in FY23 which will assist refugees and immigrants with entrepreneurial endeavors.
- REDI continues to collaborate with the Missouri Women's Business Center, MU Extension Procurement Technical Assistance Center, and the SBA by providing onsite offices and services to small businesses and entrepreneurs.
- REDI partnered with The Business Loop Community Improvement District to launch a shared commercial kitchen this past year, and relocated operations to a temporary site until the new permanent location has been renovated. The kitchen encourages the growth of food-based businesses and entrepreneurs by reducing barriers and creating opportunities for those without easy access to a commercial kitchen. REDI also provided two scholarships to minority businesses as part of the CoMo Cooks program this year.
- Staff continues to create and maintain marketing and promotional materials for REDI, including a brand new website, stronger social media presence, updated publications and collateral materials, videos, and Newlinks (REDI's e-newsletter), all of which are distributed to a wide audience to share information and awareness of economic development programs and initiatives. Staff also completed a new marketing plan this year that directly correlates to REDI's adopted Strategic Plan 2021-2024.

Strategic Plan Alignment

The Economic Development Department aligns with many aspects of the Strategic Plan, including Resilient Economy which remains a top priority, as well as Organizational Excellence and Inclusive Community. Specifically, staff is dedicating resources to reduce the burden of transportation for individuals seeking and maintaining employment in our community; and, improving resident and visitor experiences across City services through improved customer service and streamlined processes. As well as, fostering a more diverse business community through entrepreneurship including a proposed new Refugee Entrepreneurship Coordinator position in FY23 and enhanced minority business programs, workforce training, and the creation of quality jobs that support upward economic mobility.

Department Summary - (continued)

CAAP Alignment

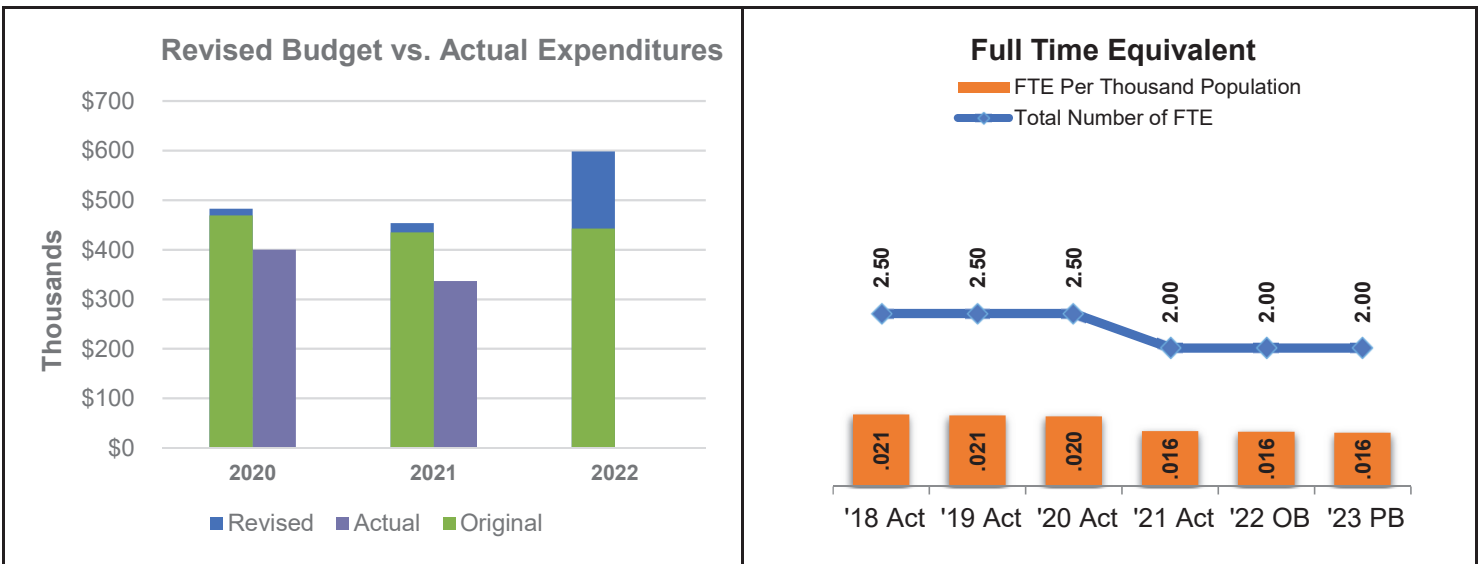
The Economic Development Department has taken important steps towards fulfilling the goals of the Climate Action and Adaptation Plan. These steps include eliminating the use of all desktop printers, reducing paper usage, printing only when necessary, and recycling all plastic, cardboard, etc. for office endeavors. Staff is also evaluating the purchase and utilization of reusable silverware, drinkware, and serving dishes (versus paper products) for meetings and events. Staff regularly carools and encourages pedestrian-friendly meet-ups. Staff also serves on The Source Summit transportation workgroup which is developing a Last Mile Valet Service pilot program for the Route B employers and employees through a rideshare program. Additionally, staff encourages area manufacturers to investigate and consider using energy reduction programs and services offered by the City of Columbia, and consider using energy storage and renewable energy alternatives in their operations when possible.

Budget Detail By Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Economic Development (4210)						
Personnel Services	\$375,364	\$349,238	\$490,091	\$534,869	\$434,515	9.1%
Materials & Supplies	\$0	\$153	\$2,920	\$4,920	\$4,920	68.5%
Travel and Training	\$0	\$0	\$0	\$0	\$0	-
Intragovernmental Charges	\$39,844	\$39,844	\$35,628	\$43,540	\$43,540	22.2%
Utilities	\$3,120	\$0	\$3,432	\$3,744	\$3,744	9.1%
Services & Misc.	\$20,000	\$5,000	\$20,366	\$20,366	\$20,366	-
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$438,328	\$394,236	\$552,437	\$607,439	\$507,085	10.0%
Supplier Diversity (4220)						
Personnel Services	\$0	\$0	\$0	\$85,969	\$85,969	-
Materials & Supplies	\$3,050	\$1,429	\$3,050	\$2,000	\$2,000	(34.4%)
Travel and Training	\$0	\$0	\$0	\$500	\$500	-
Intragovernmental Charges	\$0	\$0	\$1,085	\$1,497	\$1,497	38.0%
Utilities	\$0	\$0	\$0	\$0	\$0	-
Services & Misc.	\$67,000	\$66,100	\$124,650	\$57,767	\$57,767	(53.7%)
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$70,050	\$67,529	\$128,785	\$147,733	\$147,733	14.7%
Department Total						
Personnel Services	\$375,364	\$349,238	\$490,091	\$620,838	\$520,484	26.7%
Materials & Supplies	\$3,050	\$1,582	\$5,970	\$6,920	\$6,920	15.9%
Travel and Training	\$0	\$0	\$0	\$500	\$500	-
Intragovernmental Charges	\$39,844	\$39,844	\$36,713	\$45,037	\$45,037	22.7%
Utilities	\$3,120	\$0	\$3,432	\$3,744	\$3,744	9.1%
Services & Misc.	\$87,000	\$71,100	\$145,016	\$78,133	\$78,133	(46.1%)
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$508,378	\$461,764	\$681,222	\$755,172	\$654,818	10.9%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Cultural Affairs



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$170,789	\$157,221	\$178,701	\$190,824	\$190,824	6.8%
Materials & Supplies	\$13,810	\$8,672	\$10,505	\$9,695	\$9,695	(7.7%)
Travel & Training	\$3,220	\$208	\$6,000	\$6,000	\$6,000	-
Intragov. Charges	\$16,059	\$16,059	\$13,491	\$16,091	\$16,091	19.3%
Utilities	\$9,739	\$8,833	\$9,427	\$9,427	\$9,427	-
Services & Misc	\$239,527	\$145,324	\$224,309	\$273,959	\$273,959	22.1%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total Appropriations (Exp.)	\$453,144	\$336,317	\$442,433	\$505,996	\$505,996	14.4%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Fees & Service Charges	\$40,000	\$4,550	\$40,000	\$65,000	\$65,000	62.5%
Revenue from Other Govt	\$12,000	\$9,689	\$15,400	\$17,000	\$17,000	10.4%
Misc.	\$13,540	\$30,906	\$18,784	\$18,784	\$18,784	-
Transfers	\$5,700	\$8,485	\$8,100	\$35,000	\$35,000	332.1%
Total Dedicated Funding	\$71,240	\$53,630	\$82,284	\$135,784	\$135,784	65.0%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	2.50	2.50	2.00	2.00	2.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	2.50	2.50	2.00	2.00	2.00	-

Department Summary

Description

The Office of Cultural Affairs' (OCA) mission is to create an environment where artists and cultural organizations thrive by advancing and supporting the arts and culture for the benefit of the citizens of Columbia.

Cultural Affairs is the department liaison for the following boards and commissions:

- Commission on Cultural Affairs Standing Committee on Public Art
- Commission on Cultural Affairs
- Columbia Arts Fund Advisory Committee
- Mayor's Task Force on U.S.S. Columbia

Core Values

- **Service** - We exist to provide the best possible support to all arts and culture organizations in Columbia.
- **Communication** - We listen and provide responses that are clear, accurate, and timely.
- **Continuous Improvement** - We value excellence through planning, learning, and innovation.
- **Integrity** - We are ethical, fair, and honest stewards of our community's resources.
- **Teamwork** - We build trust and achieve results by working together.
- **Equity** - We recognize the local government's role in our community's history of systemic oppression. We are committed to removing these barriers and rooting our priorities, decisions and culture in the principles of diversity, inclusion, justice, and equal access to opportunity.

Highlights/Significant Changes

- OCA embarked upon a mission in 2013 to increase the level of funding allocated to arts and culture organizations by creating and maintaining the Columbia Arts Fund (CAF), an arts endowment established at the Community Foundation of Central Missouri in 2012. The CAF's mission is to augment annual funding already distributed to eligible arts and culture organizations. Due to individual donations, contributions from the Convention and Visitors Bureau, and successful fundraisers such as the annual Celebration of the Arts event, the fund began its first distributions in FY 2017. *Ties into Strategic Priority Areas: Resilient Economy and Inclusive Community*
- Since expanding the Celebration of the Arts in 2014, more than \$100,000 has been raised for the Columbia Arts Fund. The event was rebranded in 2016 and not only continues the tradition of unveiling an annual commemorative poster but also recognizes an individual who has provided invaluable service to an arts/cultural organization(s) nominated by their own peers. *Ties into Strategic Priority Areas: Resilient Economy and Inclusive Community*
- OCA continues to utilize an online funding application process for nonprofit arts organizations, which has improved customer service and ensured accessibility to all. Annual arts funding will remain at \$100,000 to support over 25 local nonprofit arts organizations. The funding software has also been integral to our implementation of a new funding program made possible by a grant from the National Endowment for the Arts to support local organizations with COVID-19 recovery. *Ties into Strategic Priority Area: Organizational Excellence and Resilient Economy*
- The Traffic Box Art Program, a graffiti abatement collaborative with the District and Convention and Visitors Bureau continues with a 15th box completed in 2022. Six additional installations have also been created by students through OCA's Partner in Education with Columbia Public Schools, with a seventh box planned for the corner of Bethel and Nifong in FY23. *Ties into Strategic Priority Areas: Resilient Economy and Safe Neighborhoods*
- The OCA continues its efforts to promote the arts. The OCA underwrites year-round radio and print advertising to assist local arts agencies with publicity and to raise awareness about the variety of arts opportunities available to residents and visitors. Other marketing initiatives include social media, weekly email newsletter, printed arts guides, and a public art mobile app. *Ties into Strategic Priority Areas: Organizational Excellence and Resilient Economy*
- The OCA staff manages the Columbia Sister City program as well as acts as the liaison for the Mayor's Task Force on the U.S.S. Columbia. New international connections are always being explored to expand Columbia's reach throughout the world. *Ties into Strategic Priority Area: Inclusive Community*

Department Summary - (continued)**Highlights/Significant Changes (continued)**

- One Percent for Art project, designated by City Council, is underway - the Fire Station No. 11 has a total budget of over \$21,000 with \$17,000 established for an artist commission. *Ties into Strategic Priority Areas: Reliable Infrastructure, Safe Neighborhoods, and Resilient Economy.*
- The OCA coordinates the annual Columbia Values Diversity Celebration each year. In FY23, the City plans a 30th anniversary celebration of this event. *Ties into Strategic Priority Areas: Inclusive Community and Organizational Excellence.*
- The office is participating in the national Arts and Economic Impact Study, coordinated by Americans for the Arts. By working with local nonprofit arts organizations, the office will help procure data on how audiences and organizations make an economic impact in our community. *Ties into Strategic Priority Areas: Resilient Economy*

Strategic Plan Alignment

The Office of Cultural Affairs' programs have many points of alignment with the City's strategic plan, primarily in the areas of Resilient Economy, Inclusive Community and Organizational Excellence.

In the area of Resilient Economy, OCA supports many of the local nonprofits arts organizations through funding and additional services. The office also supports a number of individual artists with programs such as the annual Traffic Box Art program and the Commemorative Poster. Through fundraising efforts to expand the Columbia Arts Fund, we are planning for growth and continued support in the future for the local arts community. Participating in the national Arts and Economic Impact Study will provide valuable data that can be used by stakeholders to make data driven decisions in the future.

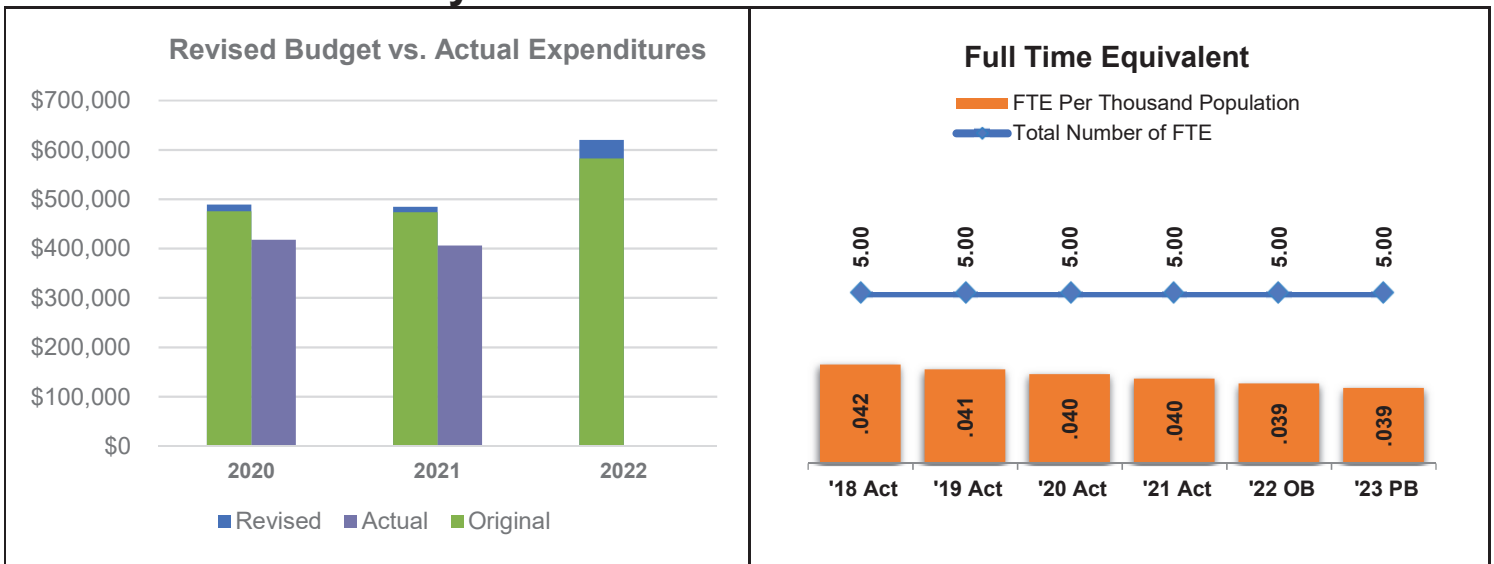
Our Inclusive Community alignment is seen in events such as the Columbia Values Diversity Celebration, which strives to represent and engage all residents. The event is designed to celebrate our differences as well as challenge the work that is needed to become a more inclusive community. This event also involves a number of City departments who all play a role, and we strive to improve employee engagement through participation in planning this event.

In many of our programs, for example the funding program to local nonprofit arts organizations, we strive to constantly improve the customer experience - one of the goals in the Organizational Excellence area. This is achieved through an annual review of our process that involves a number of stakeholders.

CAAP Alignment

Many of the Office of Cultural Affairs programs and services are carried out in an office setting. The primary areas this touches with the Climate Action & Adaptation Plan are in the area of Energy and Waste. The OCA is conscious of practices to conserve energy and be mindful of resources we use while administering programs. Some examples include being mindful of office printing use and amount of supplies purchased for various programs and events. We have also made an effort to be more sustainable in our annual Celebration of the Arts, using more eco-friendly products for refreshments and trying to minimize waste overall at the event.

Office of Sustainability



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$383,188	\$349,219	\$442,824	\$440,685	\$399,359	(0.5%)
Materials & Supplies	\$33,344	\$6,703	\$13,086	\$18,296	\$18,296	39.8%
Travel & Training	\$2,670	\$27	\$2,670	\$9,500	\$9,500	255.8%
Intragovernmental	\$27,231	\$27,231	\$17,697	\$21,432	\$21,432	21.1%
Utilities	\$4,200	\$2,138	\$3,960	\$3,960	\$3,960	-
Services & Misc.	\$33,725	\$20,701	\$101,734	\$143,774	\$143,774	41.3%
Total Appropriations (Expenditures)	\$484,358	\$406,019	\$581,971	\$637,647	\$596,321	9.6%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Revenue from Other Govt Units	\$31,000	\$31,000	\$31,000	\$31,000	\$31,000	-
Miscellaneous	\$10,000	\$19,112	\$0	\$18,408	\$18,408	-
Transfers	\$432,325	\$432,325	\$468,856	\$576,059	\$576,059	22.9%
Total Dedicated Funding	\$473,325	\$482,437	\$499,856	\$625,467	\$625,467	25.1%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	5.00	5.00	5.00	5.00	5.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	5.00	5.00	5.00	5.00	5.00	-

Department Summary

Description

The Office of Sustainability collaborates with City departments and the community to equitably address climate change and foster a healthy and resilient Columbia for all. The Climate Action and Adaptation Plan (CAAP) is the guiding document for the activities of the Office, in its implementation the Office is working to ensure all areas of the local government and community are working together to reach the same goals. The engines of innovation and implementation of the CAAP are cross-departmental CAAP teams as well as related boards and commissions.

The Office of Sustainability is the liaison for the Climate and Environment Commission.

Department Objectives

Continue supporting the implementation efforts of the Climate Action & Adaptation Plan (CAAP) including, but not limited to the following:

- Implementing CAAP actions through the work of inter-departmental teams and assessing mitigation, adaptation, and climate-equity impacts of internal programs and policies.
- Maintaining a public-facing dashboard with performance indicators of local climate action progress.
- Developing, coordinating, and implementing environmental education with community and regional partners to meet the goals of the CAAP.

Highlights/Significant Changes

This budget continues to reflect the evolution beyond education and outreach to implementation, measurement and verification of our organization's resilience and mitigation efforts. These include:

- Increased training funds to maintain professional development
- Appropriations to support CAAP Team projects to improve residential indoor air quality, install community green infrastructure, develop municipal and rental energy efficiency policy

This budget also reflects the cooperative agreement with the Missouri Department of Conservation for partial salary funding of the Community Conservationist position. This position coordinates projects with departments and community education efforts about the social, environmental, and economic benefits to urban conservation. This position also manages the 3M Urban Restoration grant, CoMo Wild Yard program, and Mayors for Monarchs efforts.

There are no general source revenues used to fund this budget. The costs for this budget are completely offset by the transfers of one-half of the savings resulting from sustainability projects paid for by the Sustainability budget, grants, and funding from the utilities.

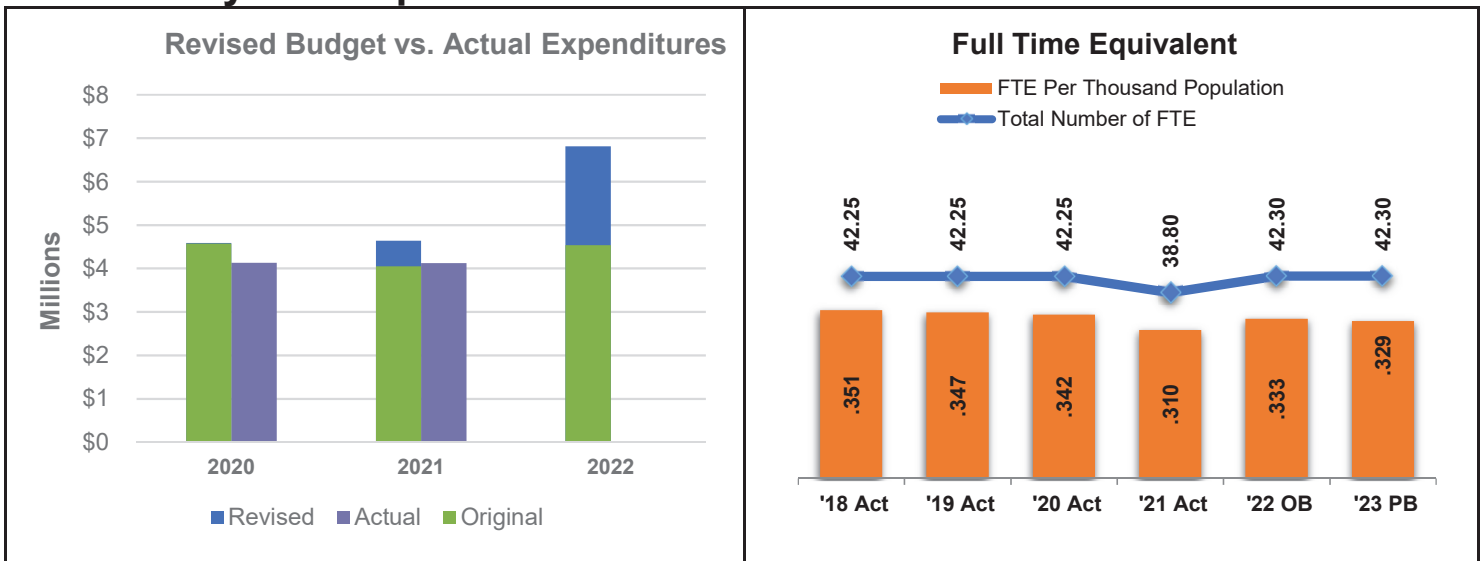
Strategic Plan Alignment

The work of the Office of Sustainability (OS) supports several areas of the Strategic Plan. To improve outcomes associated with the City's community safety function, the Office of Sustainability works with local advocacy groups and related departments to support the Vision Zero Action Plan. Additionally, in order to prepare the community and our built and natural environment for the impacts of climate change, OS staff are participating in the development of an updated Natural Resources Inventory (NRI). This update increases the effectiveness of monitoring and planning activities and allows for data-based decisions related to the community's natural resources. The OS is also involved in two community facing projects. The first is a community science project to identify urban heat islands in Columbia. This data analysis and community engagement will be used to inform decisions for future infrastructure investments, community programs and other supports to protect our community from the health and economic impacts of excessive heat. The second community program involves one of the City of Columbia's staff Climate Action and Adaptation Plan teams. The Clean Energy CAAP team is developing educational materials to improve community renewable energy literacy. An informed community will be better able to contribute to its renewable energy future. The OS has requested in the FY23 budget to support technical analysis, community and stakeholder engagement in the development of energy efficiency standards for residential rental properties.

CAAP Alignment

The focus of the OS is the implementation of the CAAP. In addition to the ongoing development of educational and community awareness programs, CAAP reporting and measurement, inter departmental staff CAAP teams are implementing important policies. To highlight, the Clean Transportation CAAP Team is finalizing the Fleet Electrification Policy and implementation plans. With the establishment of a coordinated process to evaluate and make EV acquisitions, the City can more easily and efficiently electrify its vehicle fleet reducing total costs and emissions. The Office of Sustainability and the Good Stewards CAAP Team have developed a benchmarking policy for municipal buildings. The groups are following the implementation plan and have produced the first report on this activity. Benchmarking and analyzing energy use data improves the City's ability to identify opportunities to increase energy efficiency and monitor overall portfolio energy use.

Community Development



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$3,195,913	\$3,158,206	\$3,723,069	\$3,913,833	\$3,643,745	5.1%
Materials & Supplies	\$113,544	\$75,104	\$110,920	\$109,920	\$109,920	(0.9%)
Travel & Training	\$35,554	\$10,646	\$48,866	\$38,493	\$38,493	(21.2%)
Intragov. Charges	\$407,606	\$407,553	\$361,979	\$450,537	\$450,537	24.5%
Utilities	\$39,271	\$32,589	\$42,433	\$41,809	\$41,809	(1.5%)
Services & Misc	\$843,815	\$435,778	\$247,007	\$643,407	\$643,407	160.5%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total Appropriations (Exp.)	\$4,635,702	\$4,119,875	\$4,534,274	\$5,197,999	\$4,927,911	14.6%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Fees & Service Charges	\$1,601,360	\$1,964,085	\$1,903,326	\$1,930,564	\$1,930,564	1.4%
Revenue from Other Govt	\$222,386	\$112,969	\$222,386	\$222,386	\$222,386	-
Misc.	\$28,745	\$29,231	\$35,597	\$37,182	\$37,182	4.5%
Transfers	\$148,527	\$143,225	\$153,864	\$304,742	\$304,742	98.1%
Total Dedicated Funding	\$2,001,018	\$2,249,510	\$2,315,173	\$2,494,874	\$2,494,874	7.8%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	38.30	38.30	42.30	42.30	42.30	-
Part-Time	0.50	0.50	-	-	-	-
Total FTE	38.80	38.80	42.30	42.30	42.30	-

Department Summary

Description

The Community Development Department has four functional divisions: Building and Site Development, Planning and Zoning, Neighborhood Services, and Housing Programs (Community Development Block Grant and HOME grant).

Building and Site Development functions as a "one stop shop" for the development community. This division is responsible for coordinating plan review, permitting, and inspection of both privately constructed infrastructure & building construction, and ensures compliance with Code of Ordinances, specifications & standards, and the adopted International Building Codes.

Neighborhood Services is responsible for residential code enforcement throughout the City and Volunteer Programs, which serves as a central point for residents who want to share their time and staff throughout the City who can use their help. Neighborhood Services administers compliance of the Rental Unit Conservation Law, as well as Health codes and the International Property Maintenance Code as it relates to residential properties.

Planning and Zoning consists of current & long-range planning. Current planning coordinates inter-departmental review of development projects to facilitate better communication and neighborhood engagement during the development process as well as administers, interprets, and prepares amendments to the Unified Development Code. Long-range planning is engaged in the preparation of the comprehensive plan, future land use plans, neighborhood & special area plans, transportation plans; and provides staff for the federally funded and mandated Columbia Area Transportation Study Organization (CATSO) transportation plan which collects demographic and economic data.

Community Development is the department liaison for the following boards and commissions:

- Bicycle/Pedestrian Commission
- Board of Adjustment
- Building Construction Codes Commission
- Columbia Land Trust Organization Board
- Historic Preservation Commission
- Housing and Community Development Commission
- Planning and Zoning Commission
- Tree Board

Housing Programs plans and administers the Community Development Block Grant (CDBG) and HOME Investment Partnerships Grant (HOME). It develops and maintains the Consolidated Plan, a five-year strategy for investment of these and other federal resources that benefit low- and moderate-income persons and households in Columbia. The division manages the annual competitive process by which subrecipients receive allocations of CDBG and HOME funds. The division also oversees implementation of the City's Homeownership Assistance program, Program, Home Rehabilitation and Energy Efficiency Program, Acquisition and Demolition Program, Small Business Recovery Loan Program and Micro Enterprise Recovery Loan Program. The Division Manager and staff also provide staff support to the Columbia Community Land Trust (CCLT), a private non-profit that creates and stewards permanently affordable housing.

Highlights/Significant Changes

In FY 22, the Department regained several positions that had been eliminated for FY 21 due to the fiscal impacts of the COVID-19 pandemic. Of 4.5 FTE that was eliminated, plus two seasonal full-time positions, 3.5 FTE, a Volunteer Specialist position, a Building Inspector, a Code Compliance Officer, and 0.5 of an Administrative Support Specialist, were restored to the budget.

The FY 23 budget requests upgrading a building inspector to senior building inspector to provide an internal ladder for retention of experienced, qualified employees.

In the CDBG/HOME area, more funding than ever was allocated to the City as a result of special coronavirus-related block grants (CDBG-CV1, CDBG-CV3, and HOME-ARP).

Progress continues on the use of the EnerGov software including integration with customer self-service. The department has made a number of public records available in the public records portal for professionals and the interested public. In June 2022 there was a major update to EnerGov.

Department Summary - (continued)

Highlights/Significant Changes (continued)

Building & Site Development:

In FY 22 continued enforcement of the 2018 International Energy Conservation Code (IECC) puts Columbia on the leading edge of Energy Efficiency Standards. It is estimated four to five hundred single family detached and townhouse dwellings will be built and certified to meet these highest of energy efficiency standards this fiscal year.

In FY 23 work will continue toward adoption and enforcement of the 2021 IECC or future editions of these standards. This work will balance affordability, supply chain disruptions and market constraints while staying focused on the goals of the Climate Action and Adaptation Plan.

The Environment and Climate Commission and the Building Construction Codes Commission will be encouraged to maintain dialog and find mutually beneficial outcomes.

The City Arborist –

- Bi-monthly meetings with Natural Resources Good Stewards group
- Policy review with the Natural Resources Working Group of CEC
- Performance measure in Reliable Infrastructure of Strategic Plan -Maintain urban tree canopy percentage within City-managed areas (i.e. right of way, parks, etc) across the community while mitigating the effects of Emerald Ash Borer (EAB) by continued implementation of the 2014 EAB Management Plan.
- Implementation of the Urban Forest Master Plan's (UFMP) goal of shifting to proactive management.
- Coordinated a collaboration between the Tree Board and CEC to identify overlapping goals
- Currently working on an update to "Standards and Guidelines for Landscape and Tree Preservation", which will include an update to the tree species list.

Plan Review and Permitting –

Electronic plan review and permitting has been very advantageous for the CAAP.

- 1.Cuts down on paper.
- 2.Applicants no longer need to drive to city hall.

Equitable Relationships –

Work continues in the Building and Site Development Division toward establishing equitable unbiased relationships with the community in all areas where we are working. When complaints are received active listening and communication skills are being employed to address perceived problems and seek amicable solutions for all citizens in the communities we serve.

Neighborhood Services:

- As of June 23, 2022, ONS had 9,859 buildings and 27,881 units registered under the Rental Unit Conservation Law. This count continues to be down due to compliance delayed by the pandemic. Inspection of residential rental units is a requirement of the local ordinance. Certificates of Compliance are issued for three years and can be renewed for an additional three years if there are no violations reported. ONS responded to 241 tenant complaints.
- In FY 2021, ONS handled 6,620 code enforcement cases, most on residential properties excluding rental inspections. Code enforcement cases include 1,080 nuisance violations, 898 landscape management cases, 243 property maintenance cases and 253 vehicle violations (unlicensed/inoperable/junk filled).
- Volunteer Services reports that volunteers shared 29,810 hours of service in FY 21 valued at \$850,795. This was an increase of 18% over FY 20. Volunteers continue to play an important role in staffing events, educating others in the community about recycling and waste reduction, picking up litter in public spaces, and beautifying our right of way. An additional Volunteer Program Specialist position was added in the FY21 budget to focus on beautification efforts and support for Parks & Recreation Department activities.
- Neighborhood Services supports the Solid Waste utility with education and enforcement through the work of one Code Enforcement Specialist added in FY 21 as a result of changes to bulky item pick up and logo bag requirements. In FY 21, 2,694 issues related to Solid Waste were addressed by ONS.
- Neighborhood Services is reflected in the Strategic Plan in the Safe Neighborhoods Priority Area in objective three: Improve outcomes associated with the City's community safety function. Performance measures include the percent of code cases resolved voluntarily and resident satisfaction with code enforcement.

Department Summary - (continued)

Highlights/Significant Changes (continued)

Planning and Zoning:

- Beginning in late 2021, the Commission and staff engage in renewed discussion of short-term rental (STR) regulation with the goal of preparing a simplified discussion draft for Council's consideration prior to holding formal public hearings as requested by Council. Discussion has been robust and augmented by updated research relating to STRs impact on affordable housing and various other operational impacts. A working draft of the regulations is anticipated in early August 2022.
- Following completion of the Comprehensive Plan's 5-year Status Report, staff began researching peer community's comprehensive plan processes with the goal of preparing an outline for the formal engagement portion of the City's future re-write. After reviewing approximately one dozen comprehensive plans and engaging in discussion with related staff in those communities, the Commission was presented an outline that is believed to be a model for the upcoming local effort. Key components to the future success of the re-write are seen through the combination of local "Neighborhood Ambassadors" that will remain connected to under-represented segments of the community as well as consultant services that specialize in non-traditional public engagement forums. A budget allocation for FY 23 and FY 24 has been proposed and work is anticipated to begin in 2nd quarter 2023. This work is consistent with the Strategic Plan Priority Inclusive Community, Outcome Objective Two "Improve community engagement to include all identities, languages, and needs."
- In FY 22 a third round of amendments to the Unified Development Code (UDC) were processed through the Planning and Zoning Commission. Given the discussion on STR regulation and staffing reductions, the goal of having a rolling 6-month schedule for text changes has been delayed. The amendments in process are designed to address both technical and procedural/administrative issues encountered with the regulations since their adoption in March 2017. The third round of revisions are anticipated to be before Council approval in August 2022. The UDC amendment process is anticipated to continue into the future on a priority basis allowing text changes to be presented more incrementally. This work will include actions related to Strategic Plan Priority Infrastructure Outcome Objective Three "Prepare Columbia's natural and built environments for the impacts of climate change."
- In FY 22 staff continued to focus attention on training and customization of the EnerGov software (implemented FY 2019) which serves as the electronic application and review platform for all Division plan reviews. Staff participates in quarterly conference call meetings with the Midwest EnerGov User-Group allowing for exchange of "tips and tricks" with the software.
- Division staff processed approximately 190 applications for concept review, annexation, permanent zoning, subdivision, conditional uses, Board of Adjustment, and development code text amendments during FY2021 (through 3rd quarter). These activities are in addition to assistance with zoning verification for Business Licenses and the issuance of zoning verification letters.
- In FY 22, staff continued to provide support to the Growth Impact Study Working Group and its hired consultant. The Group and consultant were established to examine the fiscal impacts of growth. The product of their work will be a report containing recommendations for the fair allocation of growth-related costs that consider the City's policy to plan for fiscally sustainable growth as well as creation of an analytical model that can be adapted to Columbia.
- In FY 22, with the assistance of the GIS Division, Planning and Zoning Division staff coordinated the efforts of the Reapportionment Task Force to produce mandated Ward Reapportion Maps for the City. This effort occurs every 10 years following the decennial census and is undertaken to ensure population and representation of community residents is equally distributed among the 6 Council Wards.
- In FY 22, the Division's Transportation Planners worked on updating the FY 2023-2026 Transportation Improvement Program (TIP) and continued to work on reviewing amendments to the 2050 Long-Range Transportation Plan with the assistance of the CATSO Technical Committee. Additionally, the Planner's began analysis on 2020 Census data that will be used to calibrate the City's transportation model and future growth projections contained within the Comprehensive Plan.

Strategic Plan Alignment

The work of Neighborhood Services aligns with the Safe Neighborhoods Priority Area. In Outcome Objective Three "Improve outcomes associated with the City's community safety function" includes a performance measure to attain a 95% voluntary compliance rate with code violations by 2025. There is also a performance measure to improve resident satisfaction with public safety services that uses data from the citizen survey. Neighborhood Services staff is surveying those who have filed complaints related to residential code issues and rental property owners who have had rental inspections to get their feedback on their interaction with our staff and their satisfaction with the process and outcome. Outcome Objective One is to "Build trust between the City of Columbia and Black, Indigenous and People of Color." Neighborhood Services is supporting this through tire collections in low income neighborhoods and participating in National Night Out in cooperation with the Police Department in neighborhoods we are aware are low income and high BIPOC populations.

Department Summary - continued

CAAP Alignment

Neighborhood Services staff is involved with the Healthy Housing staff team that is focused on two sub strategies of the CAAP: H-1.1.3: Establish a date by which all rental housing will be required to meet basic energy efficiency standards at license renewal and HS-1.3.2: Update property maintenance code to manage and mitigate mold or fungus. Related to energy efficiency, the Utility Department is working to make public Home Energy Scores on all properties that have been scored in the City of Columbia. A report is also being sent to Council this summer on guidance to take further steps to meet this strategy. Related to mold and fungus, staff in Neighborhood Services have participated in training this year related to healthy housing. Next steps include the creation of a voluntary checklist to share with property owners and occupant on how mold and fungus can be mitigated. We also hope to work with local healthcare providers on helping families with children who are suffering from asthma and other health issues on how we can incorporate best practices to improve indoor air quality.

Budget Detail by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Planning (4010)						
Personnel Services	\$539,375	\$538,025	\$601,608	\$597,501	\$541,186	(0.7%)
Materials & Supplies	\$7,635	\$4,473	\$7,135	\$6,735	\$6,735	(5.6%)
Travel & Training	\$8,050	\$2,439	\$12,550	\$9,440	\$9,440	(24.8%)
Intragov. Charges	\$99,937	\$99,937	\$84,809	\$118,354	\$118,354	39.6%
Utilities	\$3,687	\$3,464	\$3,687	\$3,687	\$3,687	-
Services & Misc	\$690,948	\$305,533	\$79,396	\$475,796	\$475,796	499.3%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$1,349,631	\$953,870	\$789,185	\$1,211,513	\$1,155,198	53.5%
Economic Planning (4020)						
Personnel Services	\$280,299	\$278,633	\$297,556	\$315,860	\$314,145	6.2%
Materials & Supplies	\$2,560	\$194	\$2,560	\$1,960	\$1,960	(23.4%)
Travel & Training	\$6,000	\$0	\$6,000	\$4,800	\$4,800	(20.0%)
Intragov. Charges	\$8,602	\$8,602	\$11,589	\$14,346	\$14,346	23.8%
Utilities	\$796	\$796	\$796	\$796	\$796	-
Services & Misc	\$16,421	\$789	\$16,421	\$16,421	\$16,421	-
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$314,678	\$289,013	\$334,922	\$354,183	\$352,468	5.8%
Volunteer Services (4030)						
Personnel Services	\$154,014	\$145,940	\$237,336	\$231,785	\$196,765	(2.3%)
Materials & Supplies	\$42,577	\$23,596	\$32,987	\$32,987	\$32,987	-
Travel & Training	\$4,036	\$663	\$4,036	\$3,229	\$3,229	(20.0%)
Intragov. Charges	\$20,006	\$19,953	\$19,817	\$23,674	\$23,674	19.5%
Utilities	\$4,646	\$3,434	\$6,770	\$6,146	\$6,146	(9.2%)
Services & Misc	\$18,194	\$9,710	\$28,746	\$28,746	\$28,746	-
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$243,473	\$203,295	\$329,692	\$326,567	\$291,547	(0.9%)

Community Development

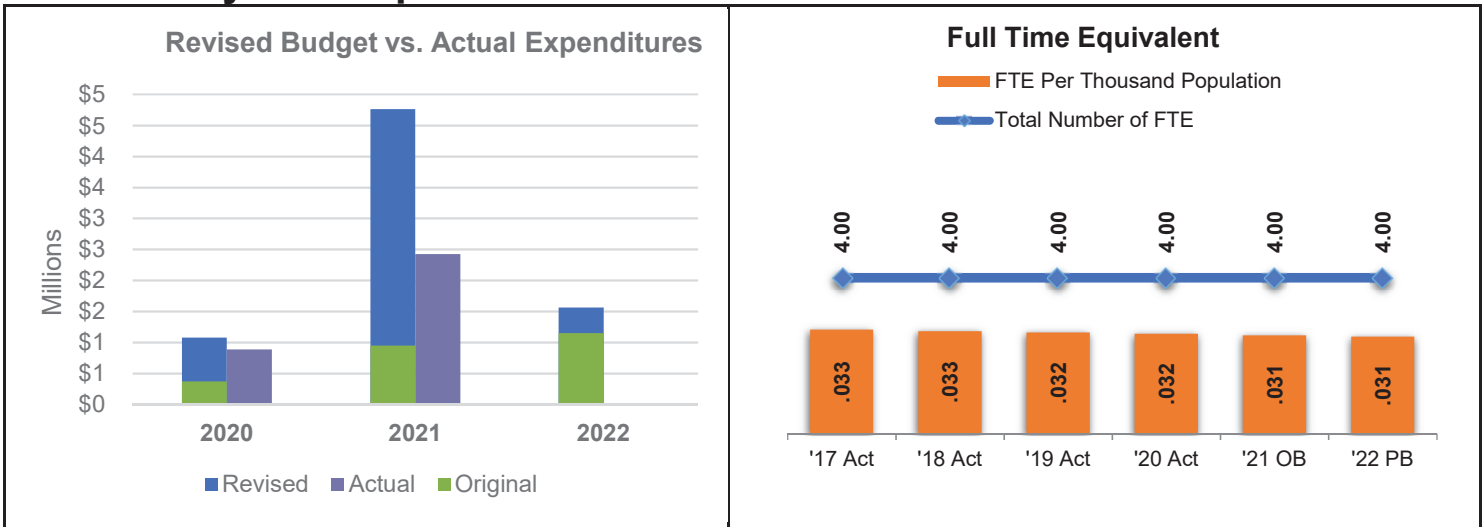
110040xx

Budget Detail By Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Neighborhood Programs (4035)						
Personnel Services	\$603,449	\$591,196	\$689,286	\$684,188	\$631,391	(0.7%)
Materials & Supplies	\$25,868	\$16,705	\$25,218	\$25,218	\$25,218	-
Travel & Training	\$4,380	\$3,244	\$4,380	\$3,504	\$3,504	(20.0%)
Intragov. Charges	\$114,736	\$114,736	\$99,118	\$121,044	\$121,044	22.1%
Utilities	\$9,493	\$8,292	\$9,493	\$9,805	\$9,805	3.3%
Services & Misc	\$48,974	\$21,511	\$52,673	\$52,673	\$52,673	-
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$806,899	\$755,684	\$880,168	\$896,432	\$843,635	1.8%
Building & Site Development (4040)						
Personnel Services	\$1,618,777	\$1,604,412	\$1,897,283	\$2,084,499	\$1,960,258	9.9%
Materials & Supplies	\$34,904	\$30,135	\$43,020	\$43,020	\$43,020	-
Travel & Training	\$13,088	\$4,300	\$21,900	\$17,520	\$17,520	(20.0%)
Intragov. Charges	\$164,325	\$164,325	\$146,646	\$173,119	\$173,119	18.1%
Utilities	\$20,649	\$16,604	\$21,687	\$21,375	\$21,375	(1.4%)
Services & Misc	\$69,278	\$98,236	\$69,771	\$69,771	\$69,771	-
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$1,921,021	\$1,918,012	\$2,200,307	\$2,409,304	\$2,285,063	9.5%
Department Totals						
Personnel Services	\$3,195,913	\$3,158,206	\$3,723,069	\$3,913,833	\$3,643,745	5.1%
Materials & Supplies	\$113,544	\$75,104	\$110,920	\$109,920	\$109,920	(0.9%)
Travel & Training	\$35,554	\$10,646	\$48,866	\$38,493	\$38,493	(21.2%)
Intragov. Charges	\$407,606	\$407,553	\$361,979	\$450,537	\$450,537	24.5%
Utilities	\$39,271	\$32,589	\$42,433	\$41,809	\$41,809	(1.5%)
Services & Misc	\$843,815	\$435,778	\$247,007	\$643,407	\$643,407	160.5%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$4,635,702	\$4,119,875	\$4,534,274	\$5,197,999	\$4,927,911	14.6%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Community Development: CDBG



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$581,381	\$209,764	\$510,992	\$329,988	\$311,522	(35.4%)
Materials & Supplies	\$18,860	\$5,193	\$16,945	\$9,380	\$9,380	(44.6%)
Travel & Training	\$9,500	\$900	\$9,500	\$9,500	\$9,500	-
Intragov. Charges	\$0	\$0	\$9,030	\$15,161	\$15,161	67.9%
Utilities	\$4,956	\$4,667	\$4,956	\$4,644	\$4,644	(6.3%)
Services & Misc	\$4,113,015	\$2,048,044	\$561,400	\$671,002	\$671,002	19.5%
Transfer	\$31,828	\$157,501	\$37,165	\$38,043	\$38,043	2.4%
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total Appropriations (Exp.)	\$4,759,540	\$2,426,069	\$1,149,988	\$1,077,718	\$1,059,252	(6.3%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Revenue from Other Govt.	\$2,511,982	\$2,357,072	\$1,970,960	\$2,010,922	\$2,010,922	2.0%
Investment Income	\$10,136	\$0	\$10,136	\$0	\$0	-
Total Dedicated Funding	\$2,522,118	\$2,357,072	\$1,981,096	\$2,010,922	\$2,010,922	1.5%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	4.00	4.00	4.00	4.00	4.00	-
Part-Time	-	-	-	-	-	-
Total FTE	4.00	4.00	4.00	4.00	4.00	-

Highlights/Significant Changes

Description

This program disburses funds received by the City from the U.S. Department of Housing and Urban Development's (HUD) Community Development Block Grant (CDBG) Program and the HOME Investment Partnerships Program. These funds are used to assist low and moderate income citizens of the City with affordable housing, economic and workforce development, neighborhood revitalization and stabilization and community facilities. After receiving recommendations from the Housing and Community Development Commission, the Council adopts this budget and the staff submits it to HUD for final approval. Following HUD approval, the funds become available in the following spring/summer.

Department Objectives

- Administer federal and local funds to meet housing and community development needs in Columbia.
- Ensure the effective stewardship of public funds and land dedicated to affordable housing and community development efforts.
- Engage the community and neighborhoods to ensure affordable housing and community development efforts align with community needs.
- Work with the community, neighborhood associations, the development community and financial sectors to further meet affordable housing and community development needs in Columbia.
- Administer CDBG-CV CARES Act and HOME American Rescue Plan funding dedicated to preparing and responding to the impacts of COVID-19 on low to moderate income citizens, households, and neighborhoods.

Highlights/Significant Changes

- FY 21 was a unique year for the Division as the U.S. Department of Housing and Urban Development (HUD), via the federal CARES Act, allocated to the City of Columbia \$573,473 in CDBG-CV round 1 funds and \$737,588 in CDBG-CV Round 3 funds. The Division during 2021 worked with the Housing and Community Development Commission to establish several priorities for the expenditure of these funds. The round 1 funds were spent on rent assistance and loans to small businesses. The Round 3 funds are being allocated to agencies providing housing, food security, homelessness assistance, education and childcare access, and vocational training. The City Council approved an additional \$1.3 million in Council reserves to fully fund all of the agencies' requests for CDBG-CV round 3 funds.
- The Housing Programs Division began the processing of approximately \$1.6 million in regular CDBG and HOME funds in May 2021, following a compressed schedule that will deliver recommendations of the Housing and Community Development Commission to the City Council in August 2021 for inclusion in the FY 22 budget.
- The Division anticipates a process for \$2.1 million dollars in American Rescue Plan funds (HOME-ARP), announced in April 2021, that will be allocated to address needs related to homelessness.
- Cullimore Cottages, a ten-unit affordable housing development under the auspices of the Community Land Trust, began construction in 2020 and by June 2021 the first five houses had been completed.
- Through an agreement with Boone County, the Division administered small business loans providing \$490,000 in additional support to small businesses affected by the pandemic.
- Homeownership Assistance Program forgivable loans, providing down payment assistance to first time home buyers, continued apace.
- Strategic Plan Priority Resilient Economy, Outcome Objective Two "Expand the supply of affordable housing for low- to moderate-income members of the community" will be possible with the aforementioned HOME-ARP funds, which include affordable housing as an eligible expenditure. In future years additional budget authority may be sought to augment the City's affordable housing

Strategic Plan Alignment

CDBG's work directly ties into Goal #2 of the Resilient Economy priority area: expand the supply of affordable housing for low to moderate income members of the community. The HOME-ARP funds, awarded to the city through the American Rescue Plan, enabled the City to make \$2 million available to the Housing Authority of Columbia (CHA) to help its McKinney Point project, adding 24 affordable apartments within a neighborhood. The annual Housing & Community Development Needs Survey helps the Housing and Community Development Commission identify needs within the community and target priority areas. Results from this survey will assist in making decisions on how best to utilize the federal CDBG and HOME funds.

CAAP Alignment

The Housing Programs Division oversees the Home Rehab & Energy Efficiency Program. This program assists low to moderate income homeowners improve the livability and efficiency of their homes, as well as strengthen neighborhoods. This program offers eligible individuals zero interest loans to make improvements to their homes, including energy efficiency improvements. In FY2023 the staff hope to develop a streamlined additional program to address essential needs such as HVAC repair/replacement.

Many Community Development Block Grant proposals from agencies and city departments focus on improvements to existing community buildings or infrastructure, or new buildings in areas with existing infrastructure, maintaining a lower carbon footprint

Community Development Block Grant (CDBG)

Fund 2660

Purpose

This program disburses funds received by the City from the Department of Housing and Urban Development's Community Development Block Grant Program. These funds are to be used to provide facilities and assistance to low to moderate income citizens of the City such as affordable housing, neighborhood revitalization and stabilization, economic and workforce development and community facilities. Guidelines for expenditure of annual Community Development Block Grant funds from 2020 through 2024 are as follows:

- 30 - 48% for Affordable Housing
- 10 - 30% for Neighborhood Revitalization and Stabilization
- 8- 15% for Economic and Workforce Development
- 8 - 15% for Community Facility
- 0 - 18% for Administration and Planning

These funding categories and guidelines for annual expenditure of CDBG funding are a direct result of public input received through the 2020-2024 consolidated planning process. An amended Council Policy Resolution to help guide CDBG and HOME funding was adopted by Council in early FY 20 incorporating these guidelines. Significant changes from the previous 5-year Consolidated Plan include additional funding allocations to support efforts to address homelessness through goals involving vouchers and a 24-hour facility and additional structure for HOME funding to assist in maintaining progress reflective of overall 5-year affordable housing goals.

Resources

	Proposed FY 2023
Entitlement Amount Estimate	\$2,176,500
Reprogrammed Funds	\$0
Total Resources	\$2,176,500

Expenditures

	Staff and Agency Requests	Community Development Commission Proposal	City Manager Recommended	Council Adopted
Affordable Housing:				
Home Rehabilitation	\$250,000	\$250,000	\$250,000	
SIL Modification and Accessibility	\$95,000	\$95,000	\$95,000	
Love Columbia: Transitional Housing	\$200,000	\$200,000	\$200,000	
Fun City Youth Academy: Property Acquisition	\$242,000	\$242,000	\$242,000	
Subtotal (Council Policy 30-48%)	\$787,000	\$787,000	\$787,000	\$0
	36.2%	36.2%	36.2%	
Neighborhood Revitalization and Stabilization:				
Public Works	\$224,500	\$224,500	\$224,500	
Code Enforcement	\$38,000	\$38,000	\$38,000	
Subtotal (Council Policy 10-30%)	\$262,500	\$262,500	\$262,500	\$0
	12.1%	12.1%	12.1%	
Economic Development:				
Job Point Vocational Training	\$130,000	\$130,000	\$130,000	
CMCA Women's Business Center TA	\$150,000	\$150,000	\$150,000	
Subtotal (Council Policy 8-15%)	\$280,000	\$280,000	\$280,000	\$0
	12.9%	12.9%	12.9%	
Community Facilities:				
Center for Urban Agriculture: Welcome Center	\$140,000	\$140,000	\$140,000	
Great Circle Renovations	\$38,000	\$38,000	\$38,000	
Food Bank: Central Pantry	\$199,000	\$199,000	\$199,000	
CHA: Blind Boone Renovations	\$70,000	\$70,000	\$70,000	
VAC: Opportunity Campus for Homeless	\$400,000	\$400,000	\$400,000	
Subtotal (Council Policy 8-15%)	\$847,000	\$847,000	\$847,000	\$0
	38.9%	38.9%	38.9%	
Grand Total:	\$2,176,500	\$2,176,500	\$2,176,500	\$0

HOME Requests

Fund 2660

Purpose

This program disburses funds received by the City from the HOME Investment Partnership Act Program from the Department of Housing and Urban Development. The City provides funds in the following five categories: Homeownership Assistance, Production and Preservation of Owner-Occupied Housing, Rental Production, Tenant-Based Rental Assistance, HOME Administration (15% of HOME funds is required to be set aside for CHDOs, and Administration is capped at 10%) All funds must be spent on projects that are defined by HUD as being "affordable." The Community Housing Development Organization (CHDO) Funding will be allocated as part of the FY 21 CHDO funding process in fall of 2021.

Resources

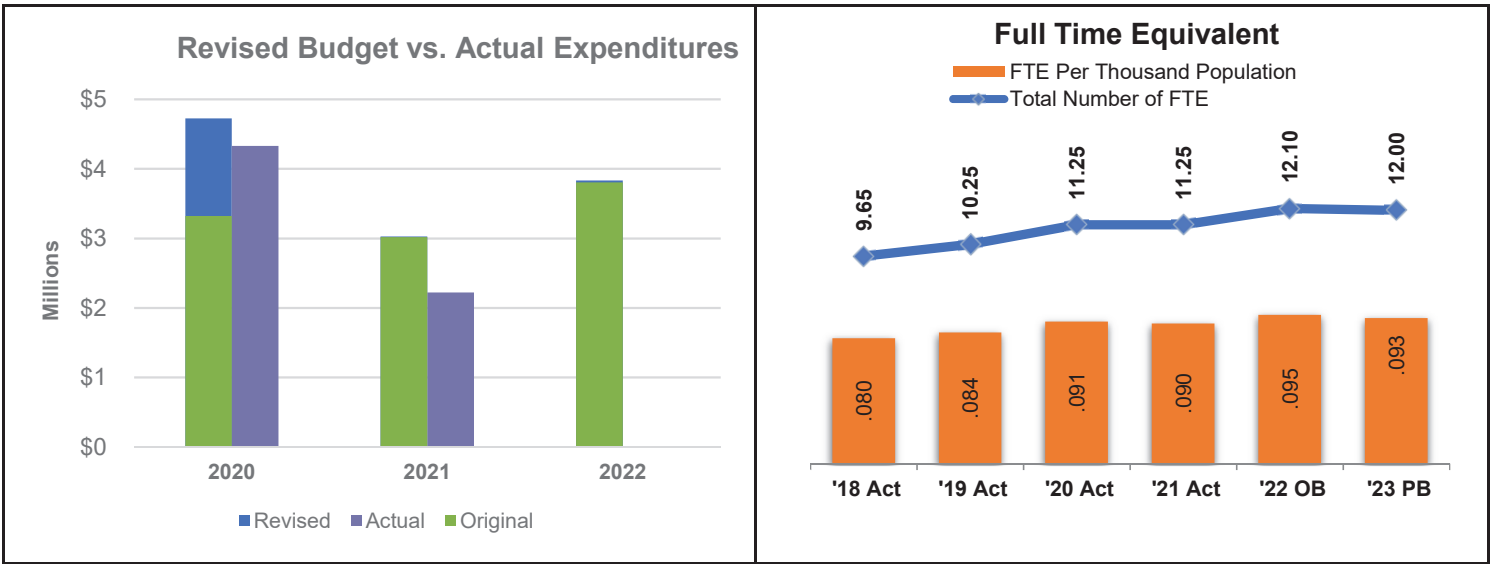
	Proposed FY 2023
Entitlement Amount Estimate	\$1,020,000
Reprogrammed Funds	\$0
Total Resources	\$1,020,000

Expenditures

	Staff and Agency Requests	City Manager Recommended	Community Development Commission Recommended	City Council Adopted
Homeownership Assistance:				
Homeownership Assistance *	\$200,000	\$200,000	\$200,000	
Subtotal Projects (Council Policy 25-35%)	\$200,000	\$200,000	\$200,000	\$0
	19.6%	19.6%	19.6%	
Production and Preservation of Owner-Occupied Housing:				
CMCA: Home Construction	\$600,000	\$600,000	\$600,000	
CHA: Bear Creek Renovations	\$100,000	\$100,000	\$100,000	
CHA: 207 Lynn	\$20,000	\$20,000	\$20,000	
Subtotal Projects (Council Policy 15-30%)	\$720,000	\$720,000	\$720,000	\$0
	70.6%	70.6%	70.6%	
Rental Production:				
CHA: Bear Creek Renovations		\$0	\$0	
Subtotal Projects (Council Policy 20-35%)	\$0	\$0	\$0	\$0
	0.0%	0.0%	0.0%	
Tenant Based Rental Assistance:				
CHA: TBRA	\$100,000	\$100,000	\$100,000	
Subtotal (Council Policy 5-15%)	\$100,000	\$100,000	\$100,000	\$0
	9.8%	9.8%	9.8%	
Administration:				
Housing Programs Division		\$0	\$0	
Subtotal (Council Policy 0-10%)	\$0	\$0	\$0	\$0
	0.0%	0.0%	0.0%	
Grand Total:	\$1,020,000	\$1,020,000	\$1,020,000	\$0

* Includes: Neighborhood Development Homeownership Assistance Activities

Convention and Visitors Bureau



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$901,818	\$782,230	\$980,282	\$1,013,197	\$975,506	3.4%
Materials & Supplies	\$22,047	\$10,953	\$19,250	\$25,611	\$25,611	33.0%
Travel & Training	\$6,800	\$1,628	\$14,450	\$19,350	\$19,350	33.9%
Intragov. Charges	\$168,905	\$168,905	\$247,178	\$253,035	\$253,035	2.4%
Utilities	\$22,675	\$19,811	\$22,752	\$23,552	\$23,552	3.5%
Services & Misc	\$1,748,925	\$1,084,098	\$1,403,793	\$1,459,693	\$1,459,693	4.0%
Transfer	\$153,474	\$153,474	\$1,113,290	\$113,290	\$113,290	(89.8%)
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total Appropriations (Exp.)	\$3,024,644	\$2,221,100	\$3,800,995	\$2,907,728	\$2,870,037	(23.5%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Sales Tax	\$3,242,991	\$2,601,760	\$2,910,652	\$3,260,001	\$3,260,001	12.0%
Revenue from Other Govt.	\$439,516	\$135,418	\$202,576	\$210,000	\$210,000	3.7%
Investment Income	\$124,065	\$6,089	\$69,044	\$22,691	\$22,691	(67.1%)
Misc.	\$19,500	\$23,736	\$33,650	\$53,650	\$53,650	59.4%
Fees & Service Charges	\$0	\$3,003	\$1,894	\$685	\$685	(63.8%)
Total Dedicated Funding	\$3,826,072	\$2,770,006	\$3,217,816	\$3,547,027	\$3,547,027	10.2%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	11.25	11.25	12.10	12.00	12.00	(0.10)
Part-Time	-	-	-	-	-	-
Total FTE	11.25	11.25	12.10	12.00	12.00	(0.10)

Department Summary

Description

The Convention and Visitors Bureau (CVB) promotes Columbia as a meeting, leisure, group tour and sports destination through direct solicitations, tradeshow attendance, marketing, advertising, and public relations. The initial 2% lodging tax levied by City Council took effect in 1980 and the public approved an additional 2% increase in 1999. In August of 2016, the public approved another 1% increase to fund the Airport terminal project. This 1% is temporary and is projected to sunset after 23 years. The CVB is the liaison to a 12 member advisory board and a 12 member sports commission, both appointed by the City Council.

Department Objectives

The mission of the CVB is to generate economic growth and promote Columbia as a tourism destination that creates memorable experiences. In order to achieve that mission, the CVB focuses on the following: Increasing the number of regional and national conventions and sporting events held in Columbia; increasing the number of Sunday through Thursday visitors and lodgers while retaining existing weekend business; increasing travel visitation through the enhancement and development of festivals, sports, events and attractions; providing exceptional service to our customers; and developing strong relationships with partners and stakeholders.

When the CVB operates in accordance with its mission, the resulting economic impact greatly influences the City's General Fund via tourism-related spending. This greatly contributes to the City's ability to execute both its normal operations and objectives set forth by the City's Strategic Plan.

Highlights/Significant Changes

CVB Operations: Created in 2020, the Columbia Sports Commission has been successful in increasing sports tourism efforts. The Columbia Sports Commission advises the Convention and Visitors Bureau with its sports sales efforts to recruit, retain, and organize regional, state, and national sporting events; makes recommendations to the Convention and Visitors Advisory Board related to the support of sporting events and sporting-related projects and promotions; and advises the City Council on any sports-related efforts. The Sports Commission worked closely with the CVB sports team to recruit sports tournaments to Columbia, including the awarding of four MSHSAA events.

Columbia's meeting business continues to recover from the pandemic. Conferences and meetings, new and recurring have begun planning again and the convention sales team has seen increases in room nights and revenue. While losses in sports and meetings combined to well over \$20 million in economic impact, these markets are both rebounding supported by the two sales teams and new marketing campaigns.

The CVB worked with an external consultant to build a new destination-specific Strategic Plan. The consultant reviewed over 100 department documents, did a destination immersion and interviewed nearly two-dozen stakeholders to get a broad view of tourism in Columbia and CVB operations. The new plan will guide the future plans for the department.

Destination and Tourism Awareness: Now it is more important than ever for visitors to see Columbia as a destination. The Columbia Tourism Ambassador (CTA) program remains strong despite COVID-19. Since its inception in 2013, this program has certified almost 900 CTAs and currently has nearly 150 active ambassadors who continue to demonstrate a high level of commitment to visitors. Having this core group of engaged individuals who understand the importance of tourism in Columbia helps the CVB achieve its mission.

CVB staff also continues to be involved in community organizations and partnerships that both support the local tourism industry and allow for opportunities to educate the community about the importance of the industry.

Industry Partnerships: Vital to tourism's success is a strong group of tourism industry partners. The CVB prides itself on the relationships it builds and maintains with businesses across the tourism sector. The CVB annually conducts an Industry Partner Survey (IPS) to gauge partner satisfaction with various aspects of operations. The most recent survey showed overall satisfaction with the CVB measured at 4.45 out of 5. As the pandemic waned, the CVB continued to pursue new ways to creatively work with local partners to promote the destination. The CVB's Strategic Communications Plan also includes a component to ensure communication with local tourism partners is integrated into operations.

Department Summary - (continued)

Highlights/Significant Changes - (continued)

Economic Growth: The tourism industry continued its road to recovery in FY22 as travelers began to venture out across the country. That recovery was reflected in Columbia during FY22. When comparing lodging tax revenue calendar year (CY) 2020 vs. CY2021, revenues were up 48% and occupancy increased 15.2%. Columbia is seeing leisure and sports travel come back, but conventions and meetings are still taking longer to fully rebound. Additionally, economic concerns regarding gas prices and inflation have now partnered with pandemic concerns to potential adversely affect travel plans. The CVB will continue to monitor travel trends and data in order to capture potential visitors.

Public Relations and Marketing: In FY22, the CVB’s destination marketing transitioned back to its Meet CoMo leisure campaign as pandemic concerns waned with travelers. These changes also extended to revising the CVB’s homepage back to a more visitor-facing concept. In FY 22, new marketing for the sports market and the meetings and conventions market were created to continue growth in those areas and encourage continued recovery.

Public relations activities during the pandemic were restricted to mostly relationship building and virtual journalist marketplaces, but the CVB was able to resume travel writer visits in early 2021 and received a great deal of favorable coverage as Columbia reopened. The CVB will move into FY23 with an expansion of its leisure campaign and will continue to communicate and market both internally and externally to raise visitation.

Strategic Plan Alignment

CVB’s operations support each of the five priorities outlined in the Strategic Plan in many ways. The department is working towards Organizational Excellence by continuing to create opportunities for growth and development for all CVB team members that improve engagement and promote innovation. CVB also coordinates the Columbia Tourism Ambassador Program, which provides training in customer service principles and helps improve visitor experiences. Resilient Economy is supported through ensuring the data is transparent and accessible to the community.

CVB works to support the Reliable Infrastructure and Safe Neighborhood priorities with funding via the Tourism Development Program, which contributes to tourism-related spending supporting citywide projects, and ensuring staff is trained in emergency preparedness for both staff as well as visitors.

CVB supports the Inclusive Community priority in a variety of ways, from intentional recruitment effort that ensures board members reflect our community to carefully evaluating tourism development opportunities to ensure marginalized groups are not adversely affected. The department works to ensure both the informational resources and the facility itself are both accessible and inclusive to all community members.

CAAP Alignment

Along with CVB team members serving on CAAP Action Teams, CVB regularly collaborates with both the Office of Sustainability and Parks & Recreation to communicate opportunities to increase local renewable energy generation with tourism partners and ensure our natural resources are preserved and not subject to overuse/overtourism. Staff also promotes mass transit and non-motorized transportation opportunities to visitors whenever possible as well as offers volunteer opportunities to visitor groups to help preserve Columbia’s natural resources.

Convention and Visitors Bureau

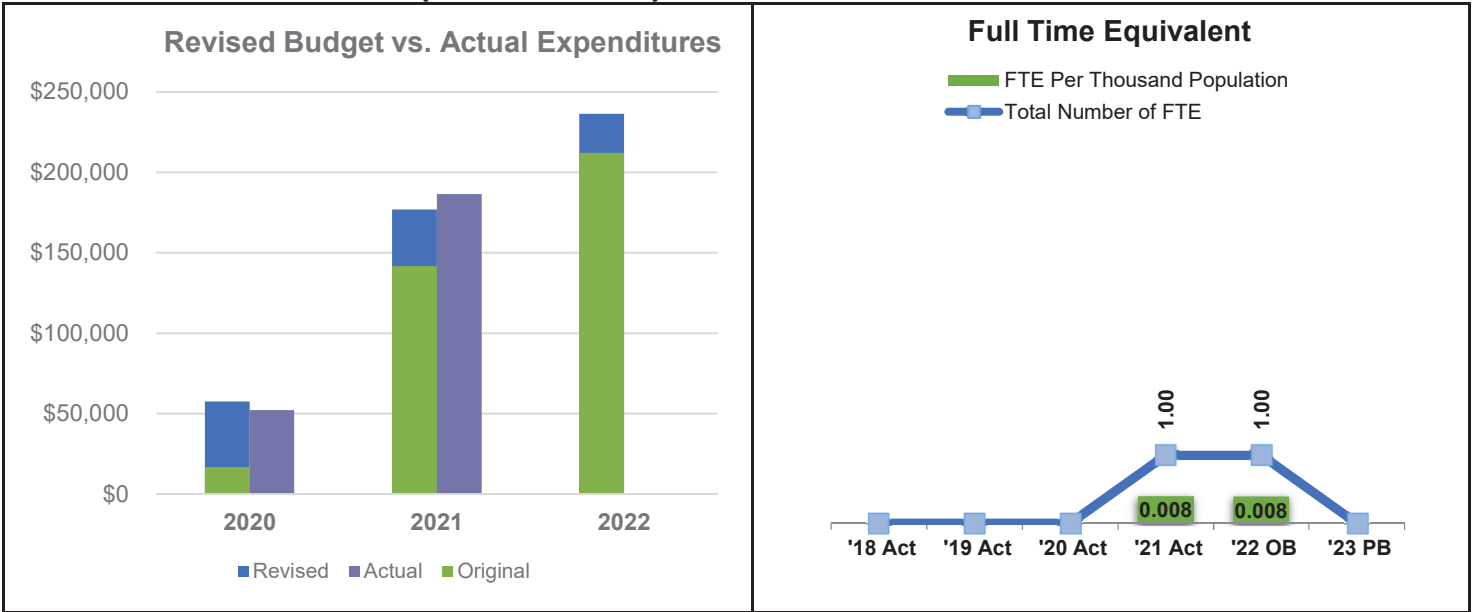
Fund 2290

Budget Detail by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operations (4810)						
Personnel Services	\$803,712	\$682,471	\$867,128	\$895,423	\$865,049	3.3%
Materials & Supplies	\$22,047	\$10,953	\$19,250	\$25,611	\$25,611	33.0%
Travel & Training	\$6,800	\$1,628	\$14,450	\$19,350	\$19,350	33.9%
Intragov. Charges	\$168,905	\$168,905	\$201,119	\$206,444	\$206,444	2.6%
Utilities	\$22,675	\$19,811	\$22,752	\$23,552	\$23,552	3.5%
Services & Misc	\$1,323,349	\$943,398	\$979,717	\$1,035,617	\$1,035,617	5.7%
Transfer	\$141,474	\$141,474	\$99,790	\$99,790	\$99,790	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$2,488,962	\$1,968,641	\$2,204,206	\$2,305,787	\$2,275,413	4.6%
Tourism Development (4820)						
Personnel Services	\$98,106	\$99,759	\$113,154	\$117,774	\$110,457	4.1%
Materials & Supplies	\$0	\$0	\$0	\$0	\$0	-
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragov. Charges	\$0	\$0	\$46,059	\$46,591	\$46,591	1.2%
Utilities	\$0	\$0	\$0	\$0	\$0	-
Services & Misc	\$425,576	\$140,700	\$424,076	\$424,076	\$424,076	-
Transfer	\$12,000	\$12,000	\$1,013,500	\$13,500	\$13,500	(98.7%)
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$535,682	\$252,459	\$1,596,789	\$601,941	\$594,624	(62.3%)
Department Totals						
Personnel Services	\$901,818	\$782,230	\$980,282	\$1,013,197	\$975,506	3.4%
Materials & Supplies	\$22,047	\$10,953	\$19,250	\$25,611	\$25,611	33.0%
Travel & Training	\$6,800	\$1,628	\$14,450	\$19,350	\$19,350	33.9%
Intragov. Charges	\$168,905	\$168,905	\$247,178	\$253,035	\$253,035	2.4%
Utilities	\$22,675	\$19,811	\$22,752	\$23,552	\$23,552	3.5%
Services & Misc	\$1,748,925	\$1,084,098	\$1,403,793	\$1,459,693	\$1,459,693	4.0%
Transfer	\$153,474	\$153,474	\$1,113,290	\$113,290	\$113,290	(89.8%)
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$3,024,644	\$2,221,100	\$3,800,995	\$2,907,728	\$2,870,037	(23.5%)

Contributions Fund (Trust Fund)

Fund 2310



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$125,193	\$112,967	\$134,366	\$0	\$0	-
Materials & Supplies	\$5,430	\$2,343	\$5,265	\$5,265	\$5,265	-
Travel & Training	\$2,985	\$399	\$2,000	\$2,000	\$2,000	-
Intragovernmental	\$0	\$0	\$3,897	\$599	\$599	(84.6%)
Services & Misc.	\$3,515	\$1,091	\$4,665	\$4,665	\$4,665	-
Transfers	\$39,730	\$69,730	\$61,892	\$637,228	\$637,228	929.6%
Total Appropriations (Exp.)	\$176,853	\$186,530	\$212,085	\$649,757	\$649,757	206.4%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Investment Revenue	\$13,838	\$1,785	\$11,624	(\$756)	(\$756)	(106.5%)
Miscellaneous	\$103,059	\$90,286	\$87,884	\$90,007	\$90,007	2.4%
Transfers	\$0	\$0	\$0	\$0	\$0	-
Total Dedicated Sources	\$116,897	\$92,071	\$99,508	\$89,251	\$89,251	(10.3%)

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	1.00	1.00	1.00	0.00	0.00	(1.00)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	1.00	1.00	1.00	0.00	0.00	(1.00)

Department Summary

Description

The Columbia Trust was founded in May 1999 as a formal structure for the City to receive gifts of cash, land, and other items. Other programs under the umbrella of the Trust include the City of Columbia New Century Fund, Inc. and Share the Light. Donations include gifts of cash, securities, and some types of real property. Proper procedures have been established to ensure funds and donations are expended for the purpose designated by the donor.

Department Objectives

The Columbia Trust serves as a channel both to receive and solicit donations for City of Columbia projects that enhance the lives of Columbia citizens. To that end, the Columbia Trust seeks to:

- Cooperate willingly with and express appreciation to donors.
- Handle all funds and processes in a fiduciary responsible manner.
- Increase the impact of the Trust year by year.
- Help in such a way as to truly serve those who work on or give to any Columbia Trust-related project.
- The Contributions Fund area can also serve as a means to accomplish certain goals of the City's 2021 Strategic Plan.

Highlights/Significant Changes

The Contributions Fund has four ongoing aspects: 1) The Columbia Trust which includes gifts directly to the City; 2) Share the Light, an ongoing program that allows small and repeated donations to a variety of city programs through a customer's utility bill; 3) The City of Columbia New Century Fund, a separate 501(c)(3) organization with a board appointed by City Council, and 4) Support for the Community Foundation of Central Missouri.

The New Century Fund, established in 2001, functions as a fundraising tool for the City of Columbia and is used to receive gifts and grants on behalf of the City. Most any significant enhancement to community life sponsored or directed by the City may become a project for the New Century Fund. Past programs of the New Century Fund were the Columbia Public Schools' Influenza Inoculation program (majority funding granted from the David B. Lichtenstein Foundation through the NCF); the Christy Weliver Project - a re-landscaped main entrance to Stephens Lake Park; the Children's Grove - a community-wide gardens project at Stephens Lake Park to provide a positive influence in response to the Newtown, Connecticut, tragedy of December, 2012; upgrades to the Martin Luther King Memorial on Stadium Blvd; fundraising for a new dog-themed bench at the Grindstone Park Dog Park; fund development for historical preservation in Columbia; and support of the City of Columbia Bicentennial through funding the poem commissioned by the Bicentennial's Poet Laureate Rev. Dr. Clyde Ruffin, and donation processing for other gifts related to the City's Bicentennial. The New Century Fund sponsors the annual Howard B. Lang, Jr. Award for Outstanding Volunteer Service to the City of Columbia.

Share the Light has received over \$341,000 in donations since beginning in the summer of 2001. More than \$251,500 has been appropriated for use in a variety of city projects including community arts funding, community beautification, youth recreation scholarships, youth dental care, public health issues, fire prevention and education, and crime prevention. Donations for this program are solicited each September.

The Columbia Trust sends acknowledgement letters to donors to City fundraising projects including Share the Light (above) and CASH and HELP utility assistance programs. Regarding the CASH and HELP programs, \$202,375 was distributed through these two programs last year, helping support 451 local families.

The Trust Administrator position works with the Columbia Trust, the New Century Fund, and serves as the executive director of the Community Foundation of Central Missouri (CFCM), which was established in 2010. CFCM is a 501(c)(3) nonprofit organization with an independent board of community leaders and the broad charitable purpose of improving lives in the communities it serves. As of 12/31/21, there were over \$15.2 million in assets in 140+ funds and other gifts administered by the Community Foundation of Central Missouri. The funds and their earnings are used for charitable purposes mostly in the Columbia and central Missouri area. Approximately \$3.2MM was gifted out from Community Foundation funds and programs to nonprofit organizations in FY 2021 - FY 2022 (the City's fiscal year and CFCM's overlap). Included in that total is the Foundation's 2021 end-of-year campaign named "CoMoGives," which received and distributed over \$1,868,800 in donations to 148 participating nonprofit agencies in and around Columbia. The Community Foundation's Sharp End Entrepreneurial Development Fund is a prime example of the way the Community Foundation of Central Missouri can support the City's 2022 Strategic Plan. The Fund raises money to award to minority- and women-owned businesses (MWBE businesses) to help them grow their businesses and enhance service delivery.

The Trust Administrator's office continues to be one of two Donation Managers for the 2020-21 Emergency Operations Plan in response to the coronavirus pandemic, and that has carried over into 2022. Collaborating with the City, Boone County, Heart of Missouri United Way, and Veterans United Foundation, the Community Foundation quickly raised nearly \$250,000 for pandemic relief. The collaborative, in total, made grants of over \$1,500,000 to Columbia and Boone County nonprofits.

Department Summary (continued)

Strategic Plan Alignment

Philanthropy can make positive impacts in all areas of life. This is also true as it can finance life-enhancements as addressed in the City of Columbia Strategic Plan. The following are ways that the Community Foundation of Central Missouri is making a difference in Columbia in support of the 2021 Strategic Plan:

- **Organizational Excellence**
All philanthropic arms of the Columbia Trust are publicly accountable, with fiscal processes and board or staff oversight to ensure that donations are made and used according to the donor's intent
The highest standards of trust and integrity are part-and-parcel of the work of the Columbia Trust and the office of the Trust Administrator.
- **Safe Neighborhoods**
The Community Foundation of Central Missouri (CFCM) helps support minority- and women-owned businesses in Columbia through its Sharp End Entrepreneurial Fund, which helps secure needed tools or equipment to help the businesses thrive.
The Community Foundation in late 2021 authorized grants totaling \$10,000 to help reduce gun violence in Columbia.
CFCM, as part of the CoMoHelps funders collaborative, funded mental health clinics and other therapeutic service organizations to help citizens through the pandemic. The Community Foundation stands ready to help during any upcoming, broad-impact crisis
In 2022 the Share the Light program helped receive and appropriate \$29,000 in funds for the Columbia Police Department to assist in crime prevention, education, and community relationships development, as well as for the Public Health and Human Services department to promote hygiene and tooth care to youngsters in Columbia.
- **Reliable Infrastructure**
The Community Foundation (CFCM) has worked with the City of Columbia Office of Sustainability on the COMO Energy Challenge, to educate residents on the direct correlation between electricity and other energy source consumption and increased greenhouse gasses that contribute to climate change.
CFCM frequently grants to environmentally-minded organizations, and the annual CoMoGives campaign run by the Community Foundation has numerous participating organizations that seek to address or mitigate climate change.
- **Inclusive Communities**
The Community Foundation's donors and grantees come from a broad array of the central Missouri population—all are welcome!
CFCM is mindful of the wage disparity in our region and makes special provisions for organizations that have limited resources, such as by providing scholarships so that all organizations can have the opportunity to participate in CoMoGives.
In late 2021 CFCM made a Community Impact Grant to El Puente Hispanic Ministries to train and certify bilingual staff members to be court, medical, and immigration interpreters here in central Missouri.
- **Resilient Economy**
The Community Foundation of Central Missouri (CFCM) in 2022 made a special grant to Flourish, a local nonprofit, to help fund a housing stability program to work with landlords to help make more low-income housing available for those who need it most.
In 2021 CFCM made a grant to the Voluntary Action Center to fund personnel and upfront costs to help ensure that there would be an Opportunity Campus for the homeless community in Columbia.

CAAP Alignment

Philanthropy can also positively impact efforts to limit, mitigate, or adapt to climate change. In the minds of many there is no greater issue for Columbia (or the broader state, nation, and globe) than climate change. While CFCM has helped by making grants to the City to educate and inspire citizens regarding climate change and provided grants to environmentally-minded organizations to enhance their services and service-delivery, CFCM stands ready to serve any donor or donors who wish to make a lasting impact by opening a donor fund with CFCM that will provide revenue to address climate change for decades and generations to come.

City of Columbia, Missouri
FY23 Proposed Budget



Matt Bohner, Capture CoMo Participant

Operating Budgets
Parks & Recreation

Parks and Recreation

Description

The Parks and Recreation Department oversees 3,554 acres of park land and manages 93 parks and recreation facilities. A wide array of sports, recreation activities, lessons, and special events are available for citizens of all ages. Open space, parks, and trails provide opportunities to enjoy the natural beauty of Columbia.

Within this section, there are three budgets which support the parks and recreation activities in the City. Each of these budgets has a separate funding mechanism and are accounted for differently. Beginning in FY23, Parks and Recreation will not be included in the General Fund. This fund will, however, still receive a operating subsidy from general City funds. Recreation Services is classified as an Enterprise Fund and therefore is to be operated as a business through the charging of fees for services. Funding is all dedicated and cannot be moved to other departments. The Parks Sales Tax Fund is classified as a Special Revenue Fund and the funding received must be used for parks purposes.

Parks Services

This budget accounts for the parks and recreation program areas which do not have revenue producing capabilities. This includes Administration, a portion of Park Planning and Development, a portion of Park Management and Operations, and the Career Awareness Related Experience (C.A.R.E.) program.

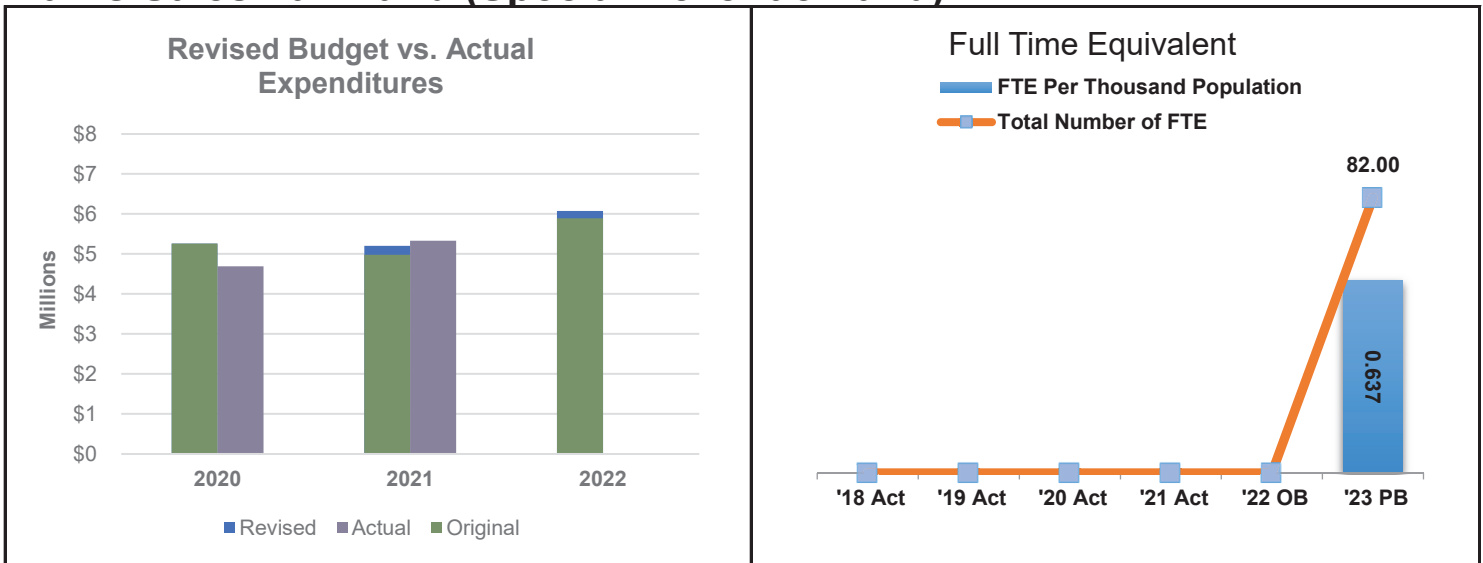
Recreation Services

The Recreation Services Fund includes the Recreation Services Division and those costs in the Parks Services Division which are necessary for operation of facilities within Recreation Services. This includes group and individual programming to promote a high quality of life through positive cultural, psychological, emotional, and physiological development. The sections included in this fund are Sports Programming, Sports Fieldhouse, Aquatics, Community Recreation, Golf / Concessions, Senior / Life Enrichment / Special Events Programs, Special Olympics Adaptive, and the Activity and Recreation Center (ARC). While this fund does charge users for services, this fund does not recover enough funding from fees to offset all of the costs. The rest of the costs are covered through subsidies received both from the General Fund and Parks Sales Tax. As a part of a master plan, target cost recovery ratios have been determined. The department is working to reach these recovery targets over a period of time and will require future fee increases to users. A table showing the cost recovery targets and our current recovery ratios can also be found in this section.

Park Sales Tax

In November of 2000, the voters of the City of Columbia passed a Local Parks Sales Tax in the amount of a one-quarter of one percent (for five years), and a one-eighth of one percent thereafter, on retail sales made in the City. These funds must be used for parks purposes. The current one-eighth of one percent temporary sales tax was approved for a ten year extension by Columbia voters in November 2021. This temporary one-eighth cent Park Sales Tax is scheduled to expire on March 31, 2032. The extension will continue to be used to fund renovation/improvements to existing parks, acquisition/development of parks and additional trails and greenbelts.

Parks Sales Tax Fund (Special Revenue Fund)



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating Expenditures:						
Personnel Services	\$0	\$0	\$0	\$8,611,145	\$8,311,415	
Materials & Supplies	\$0	\$0	\$0	\$2,016,098	\$2,016,098	
Travel & Training	\$0	\$0	\$0	\$30,594	\$30,594	
Intragovernmental	\$0	\$0	\$0	\$1,043,820	\$1,043,820	-
Utilities	\$0	\$0	\$0	\$1,170,567	\$1,170,567	
Services & Misc.	\$0	\$0	\$0	\$792,895	\$792,895	
Transfers	\$5,204,744	\$5,334,744	\$5,889,830	\$3,973,662	\$3,973,662	(32.5%)
Total Operating	\$5,204,744	\$5,334,744	\$5,889,830	\$17,638,781	\$17,339,051	199.5%
Debt Service	\$0	\$0	\$0	\$319,800	\$319,800	-
Capital Projects	\$0	\$0	\$0	\$3,907,228	\$3,907,228	-
Total Appropriations (Exp.)	\$5,204,744	\$5,334,744	\$5,889,830	\$21,865,809	\$21,566,079	271.2%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Utility Fees & Serv	\$0	\$0	\$0	\$4,823,900	\$4,823,900	
Rev From Other Govt	\$0	\$0	\$0	\$7,000	\$7,000	
Sales Tax	\$5,518,999	\$6,444,270	\$6,247,332	\$7,600,503	\$7,600,503	21.7%
Investment Revenue	\$11,126	(\$245)	\$15,076	\$87,224	\$87,224	478.6%
Miscellaneous	\$0	\$0	\$841	\$119,784	\$119,784	14143.0%
Transfers	\$0	\$52,906	\$0	\$5,061,593	\$5,061,593	-
Total Dedicated Sources	\$5,530,125	\$6,496,930	\$6,263,249	\$17,700,004	\$17,700,004	182.6%

Authorized Full Time Equivalent (FTE) by Division

	<u>Revised FY 2021</u>	<u>Actual FY 2021</u>	<u>Original FY 2022</u>	<u>Proposed FY 2023</u>	<u>Anticipated FY 2023</u>	<u>Position Changes</u>
Full-Time	0.00	0.00	0.00	82.00	82.00	82.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	0.00	0.00	0.00	82.00	82.00	82.00

Department Summary

Description

The Parks and Recreation Department Budget includes Administration, Park Planning & Development, Park Management and Operations, the CARE (Career Awareness Related Experience) Program, Sports Programming, Sports Fieldhouse, Aquatics, Community Recreation, Golf, Community Special Events, Life Enrichment Programs/Classes, Adapted Community Recreation, Adapted Sports/Special Olympics, and the Activity & Recreation Center (ARC). Fiscal year 2023 is the first year with all park accounts budgeted in one fund (2200). The accounts were previously divided by services covered by the General Fund (1100) and Recreation Services (5520). Moving forward the Parks and Recreation Fund (2200) will consist of Park Sales Tax, General Fund subsidy, and revenues generated by fees and charges. Parks and Recreation provides a broad spectrum of leisure services to meet the needs of all segments of the community. This includes various park and trail amenities as well as group and individual programming to promote a high quality of life for Columbia citizens through positive social, cultural, emotional, and physiological development.

Department Objectives

- Fulfill the Parks and Recreation Department’s mission to improve our community’s health, stability, beauty, and quality of life by providing outstanding parks, trails, recreational facilities, and leisure opportunities for all Columbia citizens.
- Make good use of volunteers, partnerships, sponsorships, and grants to save taxpayer dollars.
- Provide quality recreation services, focused on excellent customer service and well-managed facilities that meet the needs of all patrons.
- Plan for growth to ensure there are resources to meet increased demands, such as development of recreation facilities and programs, maintaining core services, developing cost recovery goals, and identifying partnerships and volunteer opportunities that support efficient and effective service and program delivery.
- Develop facilities and programs that will help increase all types of tourism and economic development in Columbia.
- Create an environment that produces a high performing, qualified workforce dedicated to delivering excellent customer service and communicating with Columbia’s citizens in a timely, clear manner.
- Develop ways to control expenses and raise revenues in areas that have specified cost recovery goals.

Highlights/Significant Changes

- FY 23 is the first fiscal year combining the General Fund (1100) and the Recreation Fund (5520) into one fund with the Park Sales Tax revenue (2200).
- Personnel - Addition of two FTE positions, Recreation Specialist (Sports Programming) and Parks and Grounds Specialist (Trails). The budget for temporary personnel was also increased to ensure that all CARE Program trainees will be paid at or above minimum wage in FY2023. The CARE Program will also hire a part-time Youth Employment Specialist to assist City Departments with the recruitment of young people for full and part-time positions.
- Materials and Supplies - Minimal material increases (3.1%) are all funded by donation transfers or revenue increases.
- Travel and Training - Increased by \$2,000 (6.75%) to cover required staff certifications. Funds were reallocated from within the existing department’s budget.

Department Summary - (continued)

Highlights/Significant Changes - (continued)

- Utilities - Minimal increase (5.25%) based on additional facilities, actual expenses from previous years and rate increases. A portion of the increased utilities is for Northeast Regional Park and the Columbia Sports Fieldhouse, which are offset by revenue (2.95%).
- Services - Minimal increase (6.75%) based on reallocated funds and additional expenses offset by revenue increases.
- The Utilities Department continued their funding support of the CARE Program in the amount of \$48,093, as directed by the City Council in the FY 2020 budget.
- There are minimal Recreation Services fee increases for FY 23.
- The Recreation Services budget is impacted by the minimum wage increases (increase of \$0.85/hour annually 2019-2023), as the division employs a large number of temporary/seasonal employees. With no increase in subsidy for personnel, this may result in a reduction in facility hours and services.

Strategic Plan Alignment

The Parks and Recreation Department has a key objective to improve the quality of life for Columbia citizens, and this aligns closely with the City's Strategic Plan goals related to organizational excellence, safe neighborhoods, resilient economy, reliable infrastructure and inclusive community. The Department strives to provide outstanding customer service through quality recreation programs, parks and facilities that serve the needs of all citizens. The Department strives to produce special events and sports tournaments that serve as an economic driver for the city and increase the overall tourism impact for Columbia. Infrastructure improvements focus on improving access to parks and trails, creating a safe environment for citizens and reducing expenses related to maintenance and utilities.

The Department's operating budget will continue to play a key role related to staff's ability to meet the goals of the City's Strategic Plan. Consistent funding is needed to continue to make improvements that focus on creating safe, accessible parks and trails that are utilized by all citizens in our community. The funding provided through the Department's budget also allows staff to focus on recreation programs and events that provide citizens with opportunities to improve their physical and mental health. The Strategic Plan highlights the Department's need to increase the average remaining useful life of parks, recreation areas, trails, equipment and public facilities. The City's operating budget is crucial to meet this goal as funding allows for continuous maintenance and improvements to all of the Department's parks, trails and facilities.

The Department also plays a key role in providing programs for at-risk youth through after-school programming, summer camps and the development of job skills through the CARE program. It is important to continue to fund these programs and also look at ways for growth in these areas moving forward as they align closely with key objectives in the Strategic Plan.

The addition of a Recreation Specialist and a Parks and Grounds Specialist will have multiple strategic plan impacts by improving organizational excellence, increasing the Department's impact on the local economy and improving the care of existing infrastructure. The addition of the two staff members will help with improving resident and visitor satisfaction as the Parks and Grounds Specialist will serve as a dedicated staff member for the maintenance and management of the Columbia Trail System and the Recreation Specialist will assist with the management of daily sports programming and large sports tournaments and events.

When responsibility for maintaining the trail system was originally assigned to the Department's forestry crew, the trail system only consisted of three destination gravel trails; Bear Creek Trail (4.5 miles), Hinkson Creek Trail (1 mile), and MKT Trail (4.5 miles). Over the past 20 years, the total mileage of trails has increased dramatically through Parks Sales tax projects and GetAbout grant funding. Staff is now responsible for the management of over 60 miles of gravel, concrete and natural surface trails. The Parks and Grounds Specialist will be vital to continue to meet the level of care expected by our trail users. The level of care has also increased dramatically as the trail system is now seen as a major component of Columbia's non-motorized transportation plan as well as a fitness and recreation destination. Many of the new trails constructed over the past 20 years have come with different types of maintenance issues, mostly dealing with flooding and debris accumulation following any measurable rain event. At this time, the forestry staff spends approximately half of their total labor time maintaining the trail system which results in a reduction of forestry-related tasks such as tree planting, tree maintenance, and natural area management which is considered their primary role. The Park Sales Tax will fund 4 major trail projects over the next 10 years resulting in the addition of approximately 6 miles of destination trails so the commitment of staff time and equipment will continue to increase, demonstrating the need to add this position. The addition of the Parks and Grounds Specialist will allow the department to have a dedicated staff member, specifically tasked with the management of the trail system (mowing, trail repairs, spraying weeds, tree removal, sign maintenance and trail surface maintenance) that will allow us to meet the desired standards of Columbia citizens and visitors. This position will also manage the Department's Adopt-a-Trail program, which generates several hundred hours of volunteer invasive species removal every year.

Department Summary - (continued)**Strategic Plan Alignment - (continued)**

This addition of a Recreation Specialist will assist with the management of sports programming and sports facilities in the Recreation Services Division. This position is needed due to the addition of revenue-generating sports facilities within the park system. The Columbia Sports Fieldhouse was opened in 2019 and planning is underway for the phase II construction of the building. This will create an 8-court facility that operates 7 days per week with practices, league play and tournaments. The Gans Creek Cross Country Course was also opened in 2019 and hosts 10 to 15 events each fall ranging from middle school races to the 2025 NCAA Cross Country Championship. These two facilities create a plethora of opportunities for the City to capitalize on sports tourism events as well as serve our citizens daily as a place for practices and competition. Along with managing sports associated with the new facilities, this staff member will assist with existing sports (baseball, soccer, football, lacrosse, basketball) and will assist with the coordination of the Bear Creek Half Marathon and the winter trail running events. The City Manager approved this position request in the FY2020 budget but it was cut in FY21 as part of the Covid-19 budget reductions.

Increasing the number of parks, recreation areas and trails in areas not currently being served by the City is also one of the key objectives of the City's Strategic Plan. With the development of the Whitegate Park Property and the Orr Street Park property, staff will add parks in two key areas of our community that currently lack access to green space and park amenities.

CAAP Alignment

The Parks and Recreation Department plays a key role in the continued implementation and ultimate success of the City's Climate Action and Adaptation Plan (CAAP). The Department's operating budget includes funding for multiple work areas that focus their daily efforts on maintaining and improving areas that directly align with the CAAP. Planning, construction, forestry, horticulture and maintenance staff members all work daily to create a park system that is focused on natural resources, the preservation of green space, access to open space and the reduction of energy consumption. Consistent funding related to these areas will ensure that staff can continue to focus on the key elements of the CAAP plan as they complete their daily work in the park and trail system.

As mentioned above, the addition of the Parks and Grounds Specialist will reduce the amount of trail maintenance required by the forestry staff. As our Department continues to create plans to meet the goals of the CAAP, it is going to be increasingly important that the Department's forester and forestry staff are focused on activities that will increase urban tree canopy, improve the health of urban forests and maintain natural areas in the park inventory. Forestry staff can make one of the biggest impacts on the CAAP through the planting of new trees throughout the park system. The operating budget provides funding to meet the goal of over 200 new trees planted annually in the park system. By planting trees from the Department's tree nursery and maximizing funds provided through the annual budget, staff can exceed this goal on an annual basis. These trees are planted strategically throughout the park system during new park development, continued care of the Stephens Lake Park Arboretum and as replacement trees for ash trees removed due to Emerald Ash Borer damage and death.

Funding provided by the City's operating budget is crucial for the daily management of maintenance tasks related to the CAAP and increased future funding will allow staff to expand on the impact to the plan. The operating budget provides funding for park recycling and waste collection, conversion to LED lighting systems, facility improvements that reduce utility expenses and efficient use of water systems. As we look at daily improvements to facilities and programs, as well as capital improvement projects, funding in the operating budget should continue to prioritize these services and initiatives. In the upcoming fiscal year, staff will focus staffing efforts on increasing the number of full-time employees in this area.

The Parks and Recreation Department's Capital Improvement Projects align with many of CAAP's priority areas including renewable energy, clean transportation, natural resources, and municipal facility improvements. The LA Nickell Golf Course cart facility improvements align with the CAAP priorities for renewable energy and clean transportation. Shifting from gas powered golf carts to electric golf carts will reduce the facility's greenhouse gas emissions as well as move in the direction of fleet electrification. In FY2023, staff will begin the planning process for the construction of phase II of the Perche Creek Trail and will begin construction of the Stephens Lake Park Trailhead capital improvement project. These two trail projects will further increase Columbia's connectivity and provide the opportunity for citizens to bike or walk as an alternate mode of transportation.

Annual land acquisition funding allocates \$150,000 per year for the acquisition of parks, greenways, and natural areas, allowing the Department to continue to increase Columbia's natural resource inventory. This funding is the only dedicated funding in the City's budget dedicated to the preservation of green space in Columbia. As the City continues to grow outward, it is crucial to continue to utilize these funds for acquisition of land for future park and natural area development.

Parks and Recreation facilities that are scheduled for renovations and facility improvements will also be included in the City's new Municipal Building Energy Benchmarking Policy. By benchmarking these facilities prior to the improvements, the Department will be able to analyze the impact that has been made at each facility on the carbon footprint and total energy use. This data will be a valuable tool for future projects as it will provide information related to the most impactful improvements and areas for continued improvement. As staff begin the planning process for improvements to Rainbow Softball Center, Activity & Recreation Center and Rock Quarry House, this information will be vital to make sure the Department is aligning with the CAAP during each improvement project.

Parks Sales Tax Fund

Fund 2200

Budget Detail by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Parks Administration (5010)						
Personnel Services	\$0	\$0	\$0	\$716,671	\$715,955	-
Materials & Supplies	\$0	\$0	\$0	\$26,218	\$26,218	-
Travel & Training	\$0	\$0	\$0	\$5,859	\$5,859	-
Intragovernmental	\$0	\$0	\$0	\$47,539	\$47,539	-
Utilities	\$0	\$0	\$0	\$5,808	\$5,808	-
Services & Misc.	\$0	\$0	\$0	\$52,635	\$52,635	-
Total Operating	\$0	\$0	\$0	\$854,730	\$854,014	-
Care (5110)						
Personnel Services	\$0	\$0	\$0	\$461,695	\$461,695	-
Materials & Supplies	\$0	\$0	\$0	\$13,140	\$13,140	-
Travel & Training	\$0	\$0	\$0	\$600	\$600	-
Intragovernmental	\$0	\$0	\$0	\$28,932	\$28,932	-
Utilities	\$0	\$0	\$0	\$1,248	\$1,248	-
Services & Misc.	\$0	\$0	\$0	\$5,100	\$5,100	-
Total Operating	\$0	\$0	\$0	\$510,715	\$510,715	-
Planning & Dev (52xx)						
Personnel Services	\$0	\$0	\$0	\$2,101,125	\$2,082,527	-
Materials & Supplies	\$0	\$0	\$0	\$230,172	\$230,172	-
Travel & Training	\$0	\$0	\$0	\$7,573	\$7,573	-
Intragovernmental	\$0	\$0	\$0	\$141,896	\$141,896	-
Utilities	\$0	\$0	\$0	\$15,412	\$15,412	-
Services & Misc.	\$0	\$0	\$0	\$62,320	\$62,320	-
Total Operating	\$0	\$0	\$0	\$2,558,498	\$2,539,900	-
Parks Management (54xx)						
Personnel Services	\$0	\$0	\$0	\$1,121,006	\$1,090,642	-
Materials & Supplies	\$0	\$0	\$0	\$582,123	\$582,123	-
Travel & Training	\$0	\$0	\$0	\$5,986	\$5,986	-
Intragovernmental	\$0	\$0	\$0	\$222,047	\$222,047	-
Utilities	\$0	\$0	\$0	\$281,061	\$281,061	-
Services & Misc.	\$0	\$0	\$0	\$189,555	\$189,555	-
Total Operating	\$0	\$0	\$0	\$2,401,778	\$2,371,414	-

Parks Sales Tax Fund

Fund 2200

Budget Detail by Division - (continued)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Recreation (55xx)						
Personnel Services	\$0	\$0	\$0	\$2,264,787	\$2,088,069	-
Materials & Supplies	\$0	\$0	\$0	\$506,554	\$506,554	-
Travel & Training	\$0	\$0	\$0	\$5,735	\$5,735	-
Intragovernmental	\$0	\$0	\$0	\$280,124	\$280,124	-
Utilities	\$0	\$0	\$0	\$83,545	\$83,545	-
Services & Misc.	\$0	\$0	\$0	\$345,450	\$345,450	-
Total Operating	\$0	\$0	\$0	\$3,486,195	\$3,309,477	-
ARC (56xx)						
Personnel Services	\$0	\$0	\$0	\$1,075,735	\$1,041,130	-
Materials & Supplies	\$0	\$0	\$0	\$221,400	\$221,400	-
Travel & Training	\$0	\$0	\$0	\$2,700	\$2,700	-
Intragovernmental	\$0	\$0	\$0	\$204,326	\$204,326	-
Utilities	\$0	\$0	\$0	\$274,212	\$274,212	-
Services & Misc.	\$0	\$0	\$0	\$60,600	\$60,600	-
Total Operating	\$0	\$0	\$0	\$1,838,973	\$1,804,368	-
Parks Services (57xx)						
Personnel Services	\$0	\$0	\$0	\$870,126	\$831,397	-
Materials & Supplies	\$0	\$0	\$0	\$436,491	\$436,491	-
Travel & Training	\$0	\$0	\$0	\$2,141	\$2,141	-
Intragovernmental	\$0	\$0	\$0	\$118,956	\$118,956	-
Utilities	\$0	\$0	\$0	\$509,281	\$509,281	-
Services & Misc.	\$0	\$0	\$0	\$77,235	\$77,235	-
Total Operating	\$0	\$0	\$0	\$2,014,230	\$1,975,501	-
General (85xx)						
Transfers	\$5,204,744	\$5,334,744	\$5,889,830	\$3,898,662	\$3,898,662	(33.8%)
Total Operating	\$5,204,744	\$5,334,744	\$5,889,830	\$3,898,662	\$3,898,662	(33.8%)
Personnel Services	\$0	\$0	\$0	\$8,611,145	\$8,311,415	-
Materials & Supplies	\$0	\$0	\$0	\$2,016,098	\$2,016,098	-
Travel & Training	\$0	\$0	\$0	\$30,594	\$30,594	-
Intragovernmental	\$0	\$0	\$0	\$1,043,820	\$1,043,820	-
Utilities	\$0	\$0	\$0	\$1,170,567	\$1,170,567	-
Services & Misc.	\$0	\$0	\$0	\$792,895	\$792,895	-
Transfers	\$5,204,744	\$5,334,744	\$5,889,830	\$3,898,662	\$3,898,662	(33.8%)
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Department Totals	\$5,204,744	\$5,334,744	\$5,889,830	\$17,563,781	\$17,264,051	198.2%

Debt Service Information

Clary-Shy Agriculture Park, Loan #2 (2.55% Interest)

Original Issue \$637,205
 Balance as of 09/30/2022 \$194,832
 Maturity date - 01/01/2023

Middle third portion of the MU HealthCare Pavilion and the concrete pad for the entire pavilion structure was completed in 2019. The friends of the Farm will be making two additional annual payments on the designated loan on January 1 of each year.

Year	Principal Requirements	Interest Requirements	Total Requirements
2023	\$194,832	\$4,968	\$199,800
Total	\$194,832	\$4,968	\$199,800

Sports Field House (2.125% Interest)

Original Issue \$1,058,230
 Balance as of 09/30/2022 \$768,554
 Maturity date - 10/01/2028

Council approved the Sports Fieldhouse Project with a project budget of \$3,950,000. Staff had anticipated fundraising through options such as sponsorships and donations to bridge the gap between funds available and the low bid. Unfortunately, rising steel costs impacted the bids for the sports fieldhouse project. A loan from the City's Designated Loan Fund provides this funding. This amount is based on ten years of \$120,000 annual payments (\$10,000/month). As P&R staff solicits sponsors and naming rights for various fieldhouse amenities, these funds may be applied to the payment of the designated loan to pay off the loan faster, if possible.

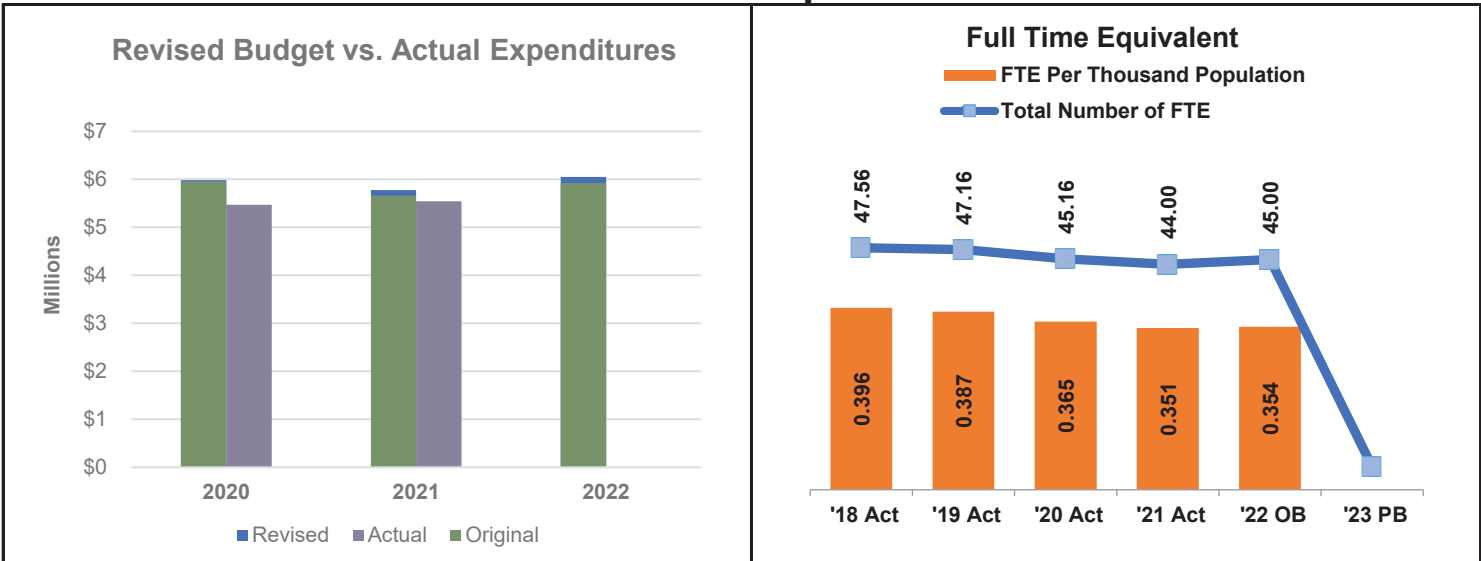
Year	Principal Requirements	Interest Requirements	Total Requirements
2023	\$104,205	\$15,795	\$120,000
2024	\$106,893	\$13,107	\$120,000
2025	\$109,651	\$10,349	\$120,000
2026	\$112,480	\$7,520	\$120,000
2027	\$115,382	\$4,618	\$120,000
2028	\$118,359	\$1,641	\$120,000
Total	\$666,970	\$53,030	\$720,000

Parks and Recreation

Cost Recovery

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023
Sports / Concessions / Field House(5520 & 5521)				
Program Revenues	\$764,868	\$590,086	\$747,440	\$762,523
Program Expenses	\$1,499,638	\$1,333,969	\$1,635,853	\$1,845,955
Sources Over/(Under) Uses	(\$734,770)	(\$743,883)	(\$888,413)	(\$1,083,433)
Percent of Costs Recovered	51%	44%	46%	41%
Goal	55%	55%	55%	55%
Community Recreation (5530)				
Program Revenues	\$106,772	\$70,461	\$100,613	\$88,216
Program Expenses	\$597,600	\$485,490	\$601,945	\$674,692
Sources Over/(Under) Uses	(\$490,828)	(\$415,028)	(\$501,332)	(\$586,476)
Percent of Costs Recovered	18%	15%	17%	13%
Goal	10%	10%	10%	10%
Aquatics / Outdoor (5540)				
Program Revenues	\$254,160	\$183,212	\$251,696	\$196,386
Program Expenses	\$700,937	\$607,580	\$661,418	\$674,602
Sources Over/(Under) Uses	(\$446,777)	(\$424,368)	(\$409,722)	(\$478,216)
Percent of Costs Recovered	36%	30%	38%	29%
Goal	45%	45%	45%	45%
Golf (5550)				
Program Revenues	\$1,267,009	\$1,561,567	\$1,285,545	\$1,433,586
Program Expenses	\$1,248,467	\$1,155,657	\$1,385,811	\$1,446,438
Sources Over/(Under) Uses	\$18,542	\$405,910	(\$100,266)	(\$12,852)
Percent of Costs Recovered	101%	135%	93%	99%
Goal	100%	100%	100%	100%
Special Olympics/Adaptive (5571 & 5576)				
Program Revenues	\$57,856	\$23,823	\$56,132	\$52,660
Program Expenses	\$210,234	\$167,949	\$235,091	\$244,157
Sources Over/(Under) Uses	(\$152,378)	(\$144,126)	(\$178,960)	(\$191,496)
Percent of Costs Recovered	28%	14%	24%	22%
Goal	23%	23%	23%	23%
Classes / Special Events (5575)				
Program Revenues	\$296,916	\$246,669	\$294,481	\$363,555
Program Expenses	\$488,706	\$435,234	\$510,706	\$581,851
Sources Over/(Under) Uses	(\$191,790)	(\$188,566)	(\$216,225)	(\$218,295)
Percent of Costs Recovered	61%	57%	58%	62%
Goal	60%	60%	60%	60%
ARC (56xx)				
Program Revenues	\$1,922,509	\$1,182,921	\$1,920,045	\$1,983,086
Program Expenses	\$2,293,305	\$2,060,674	\$2,362,015	\$1,860,609
Sources Over/(Under) Uses	(\$370,796)	(\$877,754)	(\$441,970)	\$122,478
Percent of Costs Recovered	84%	57%	81%	107%
Goal	100%	100%	100%	100%

Parks and Recreation - General Fund Operations



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$3,546,611	\$3,437,336	\$4,004,570	\$0	\$0	-
Materials & Supplies	\$811,788	\$811,788	\$808,623	\$0	\$0	-
Travel & Training	\$18,715	\$12,659	\$18,018	\$0	\$0	-
Intragovernmental	\$624,033	\$624,033	\$411,113	\$0	\$0	-
Utilities	\$274,053	\$275,393	\$277,905	\$0	\$0	-
Services & Misc.	\$322,568	\$307,184	\$302,610	\$0	\$0	-
Capital Additions	\$182,000	\$77,772	\$99,928	\$0	\$0	-
Total Appropriations (Exp.)	\$5,779,768	\$5,546,165	\$5,922,767	\$0	\$0	-

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Revenue from Other Govt Units	\$0	\$0	\$0	\$0	\$0	-
Miscellaneous	\$63,034	\$64,208	\$90,534	\$0	\$0	-
Transfers	\$1,939,570	\$1,939,570	\$1,941,074	\$0	\$0	-
Total Dedicated Sources	\$2,002,604	\$2,003,778	\$2,031,608	\$0	\$0	-

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	44.00	44.00	45.00	0.00	0.00	(45.00)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	44.00	44.00	45.00	0.00	0.00	(45.00)

Parks and Recreation - General Fund Operations

11005xxx

Department Summary

Parks & Recreation - General Fund Operations was moved into the Parks Sales Tax Fund in FY 23.

Budget Detail by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Administration (5010)						
Personnel Services	\$523,124	\$531,675	\$627,485	\$0	\$0	-
Materials & Supplies	\$22,618	\$15,645	\$26,218	\$0	\$0	-
Travel & Training	\$3,573	\$2,804	\$3,859	\$0	\$0	-
Intragovernmental	\$236,918	\$236,918	\$40,108	\$0	\$0	-
Utilities	\$4,808	\$4,188	\$5,808	\$0	\$0	-
Services & Misc.	\$67,023	\$65,180	\$47,635	\$0	\$0	-
Total Operating	\$858,064	\$856,410	\$751,113	\$0	\$0	-
Career Awareness & Related Experience Program (CARE) (5110)						
Personnel Services	\$388,645	\$385,647	\$381,902	\$0	\$0	-
Materials & Supplies	\$5,940	\$3,377	\$13,140	\$0	\$0	-
Travel & Training	\$440	\$370	\$600	\$0	\$0	-
Intragovernmental	\$1,420	\$1,420	\$25,433	\$0	\$0	-
Utilities	\$936	\$936	\$936	\$0	\$0	-
Services & Misc.	\$5,100	\$5,025	\$5,100	\$0	\$0	-
Total Operating	\$402,481	\$396,774	\$427,111	\$0	\$0	-
Planning and Development (5200)						
Personnel Services	\$1,703,830	\$1,628,450	\$1,949,200	\$0	\$0	-
Materials & Supplies	\$244,052	\$241,935	\$206,982	\$0	\$0	-
Travel & Training	\$9,315	\$4,948	\$7,573	\$0	\$0	-
Intragovernmental	\$32,170	\$32,170	\$118,430	\$0	\$0	-
Utilities	\$12,200	\$11,981	\$15,412	\$0	\$0	-
Services & Misc.	\$65,920	\$59,862	\$62,320	\$0	\$0	-
Total Operating	\$2,067,487	\$1,979,346	\$2,359,917	\$0	\$0	-

Parks and Recreation - General Fund Operations

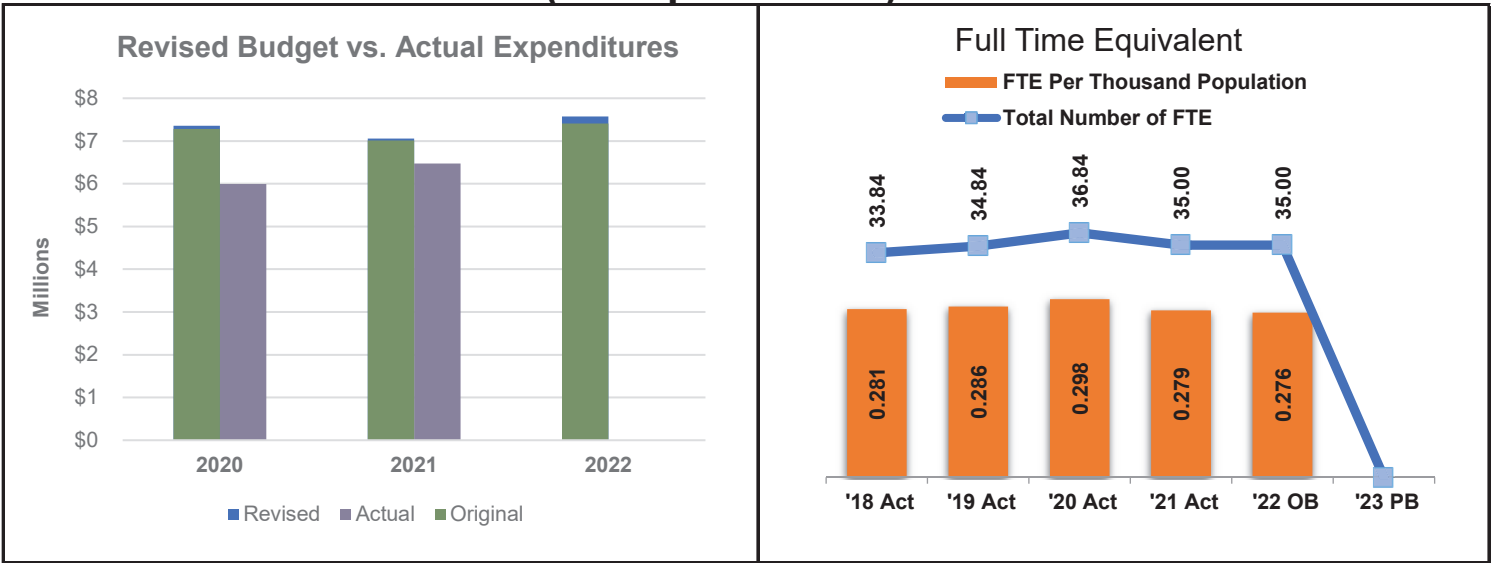
11005xxx

Budget Detail by Division (continued)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Parks Management (5400)						
Personnel Services	\$931,012	\$891,566	\$1,045,983	\$0	\$0	-
Materials & Supplies	\$539,178	\$550,831	\$562,283	\$0	\$0	-
Travel & Training	\$5,387	\$4,536	\$5,986	\$0	\$0	-
Intragovernmental	\$353,525	\$353,525	\$227,142	\$0	\$0	-
Utilities	\$256,109	\$258,288	\$255,749	\$0	\$0	-
Services & Misc.	\$184,525	\$177,117	\$187,555	\$0	\$0	-
Capital Additions	\$182,000	\$77,772	\$99,928	\$0	\$0	-
Total Operating	\$2,451,736	\$2,313,635	\$2,384,626	\$0	\$0	-
Department Totals						
Personnel Services	\$3,546,611	\$3,437,336	\$4,004,570	\$0	\$0	-
Materials & Supplies	\$811,788	\$811,788	\$808,623	\$0	\$0	-
Travel & Training	\$18,715	\$12,659	\$18,018	\$0	\$0	-
Intragovernmental	\$624,033	\$624,033	\$411,113	\$0	\$0	-
Utilities	\$274,053	\$275,393	\$277,905	\$0	\$0	-
Services & Misc.	\$322,568	\$307,184	\$302,610	\$0	\$0	-
Capital Additions	\$182,000	\$77,772	\$99,928	\$0	\$0	-
Total Operating	\$5,779,768	\$5,546,165	\$5,922,767	\$0	\$0	-

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Recreation Services Fund (Enterprise Fund)



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$3,831,306	\$3,383,997	\$4,154,117	\$0	\$0	-
Materials & Supplies	\$1,148,334	\$896,491	\$1,224,894	\$0	\$0	-
Travel & Training	\$10,576	\$7,240	\$10,576	\$0	\$0	-
Intragovernmental	\$576,812	\$576,812	\$554,576	\$0	\$0	-
Utilities	\$840,394	\$777,493	\$833,214	\$0	\$0	-
Services & Misc.	\$450,940	\$548,258	\$453,285	\$0	\$0	-
Transfers	\$0	\$0	\$134,000	\$0	\$0	-
Capital Additions	\$163,600	\$134,581	\$15,600	\$0	\$0	-
Total Operating	\$7,021,961	\$6,324,873	\$7,380,262	\$0	\$0	-
Debt Service	\$370,000	\$370,000	\$250,855	\$0	\$0	-
Capital Projects	\$320,000	\$320,000	\$5,605,000	\$0	\$0	-
Total Appropriations (Exp.)	\$7,711,961	\$7,014,873	\$13,236,117	\$0	\$0	-

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Fees and Service Charges	\$4,661,840	\$3,911,598	\$4,647,340	\$0	\$0	-
Revenue from Other Govt Units	\$7,000	\$14	\$7,000	\$0	\$0	-
Investment Revenue	\$80,000	\$3,695	\$75,363	\$0	\$0	-
Miscellaneous	\$80,314	\$772,722	\$80,470	\$0	\$0	-
Transfers	\$2,439,527	\$2,439,527	\$2,417,611	\$0	\$0	-
Total Dedicated Sources	\$7,268,681	\$7,127,557	\$7,227,784	\$0	\$0	-

Recreation Services Fund

Fund 552x

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	35.00	35.00	35.00	0.00	0.00	(35.00)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	35.00	35.00	35.00	0.00	0.00	(35.00)

Department Summary

Recreation Services Fund was moved into the Parks Sales Tax Fund in FY 23.

Budget Detail by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Administration (5400)						
Personnel Services	\$114,530	\$112,048	\$125,482	\$0	\$0	-
Materials & Supplies	\$4,810	\$4,731	\$4,510	\$0	\$0	-
Travel & Training	\$538	\$0	\$788	\$0	\$0	-
Intragovernmental	\$16,141	\$16,141	\$22,629	\$0	\$0	-
Utilities	\$500	\$129	\$0	\$0	\$0	-
Services & Misc.	\$2,663	\$0	\$2,963	\$0	\$0	-
Total Operating	\$139,182	\$133,049	\$156,372	\$0	\$0	-
Recreation (5500)						
Personnel Services	\$1,864,393	\$1,514,637	\$2,043,182	\$0	\$0	-
Materials & Supplies	\$504,856	\$363,375	\$512,554	\$0	\$0	-
Travel & Training	\$5,945	\$4,731	\$5,735	\$0	\$0	-
Intragovernmental	\$299,014	\$299,014	\$231,401	\$0	\$0	-
Utilities	\$78,593	\$78,343	\$69,281	\$0	\$0	-
Services & Misc.	\$333,100	\$238,648	\$330,450	\$0	\$0	-
Total Operating	\$3,085,901	\$2,498,748	\$3,192,603	\$0	\$0	-
Recreation Center (5600)						
Personnel Services	\$1,178,442	\$1,054,246	\$1,256,556	\$0	\$0	-
Materials & Supplies	\$216,953	\$158,846	\$234,910	\$0	\$0	-
Travel & Training	\$2,740	\$2,435	\$2,700	\$0	\$0	-
Intragovernmental	\$221,635	\$221,635	\$196,871	\$0	\$0	-
Utilities	\$269,832	\$220,451	\$272,964	\$0	\$0	-
Services & Misc.	\$51,060	\$32,750	\$55,600	\$0	\$0	-
Capital Additions	\$20,600	\$0	\$15,600	\$0	\$0	-
Total Operating	\$1,961,262	\$1,690,362	\$2,035,201	\$0	\$0	-

Recreation Services Fund

Fund 552x

Budget Detail by Division (continued)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Park Services (5700)						
Personnel Services	\$673,941	\$703,066	\$728,897	\$0	\$0	-
Materials & Supplies	\$421,714	\$369,539	\$472,920	\$0	\$0	-
Travel & Training	\$1,353	\$75	\$1,353	\$0	\$0	-
Intragovernmental	\$40,022	\$40,022	\$103,675	\$0	\$0	-
Utilities	\$491,469	\$478,571	\$490,969	\$0	\$0	-
Services & Misc.	\$64,117	\$46,860	\$64,272	\$0	\$0	-
Capital Additions	\$143,000	\$134,581	\$0	\$0	\$0	-
Total Operating	\$1,835,616	\$1,772,714	\$1,862,086	\$0	\$0	-
General (8500)						
Services & Misc.	\$0	\$230,000	\$0	\$0	\$0	-
Transfers	\$0	\$0	\$134,000	\$0	\$0	-
Total Operating	\$0	\$0	\$134,000	\$0	\$0	-
Department Totals						
Personnel Services	\$3,831,306	\$3,383,997	\$4,154,117	\$0	\$0	-
Materials & Supplies	\$1,148,334	\$896,491	\$1,224,894	\$0	\$0	-
Travel & Training	\$10,576	\$7,240	\$10,576	\$0	\$0	-
Intragovernmental	\$576,812	\$576,812	\$554,576	\$0	\$0	-
Utilities	\$840,394	\$777,493	\$833,214	\$0	\$0	-
Services & Misc.	\$450,940	\$548,258	\$453,285	\$0	\$0	-
Transfers	\$0	\$0	\$134,000	\$0	\$0	-
Capital Additions	\$163,600	\$134,581	\$15,600	\$0	\$0	-
Total Operating	\$7,021,961	\$6,324,873	\$7,380,262	\$0	\$0	-

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.



Mike Gattorna, Capture CoMo Finalist

Operating Budgets
Public Safety

Public Safety Departments

Description

The City has three departments that are grouped together as Public Safety Departments. These include Police, Fire, and Municipal Court. All of these departments are accounted for in the City's General Fund. While there are some grant revenues to help offset the costs of these operations, most of the funding is classified as discretionary coming from general city funding and can be moved from one department to any other department that is funded with general city funding. The Capital Projects for Public Safety departments are budgeted in the Capital Projects Fund.

Police

The Police Department serves as the primary law enforcement agency for the City. Its mission is to reduce crime and improve public safety by enforcing the law, solving problems, and encouraging citizen responsibility for community safety and quality of life.

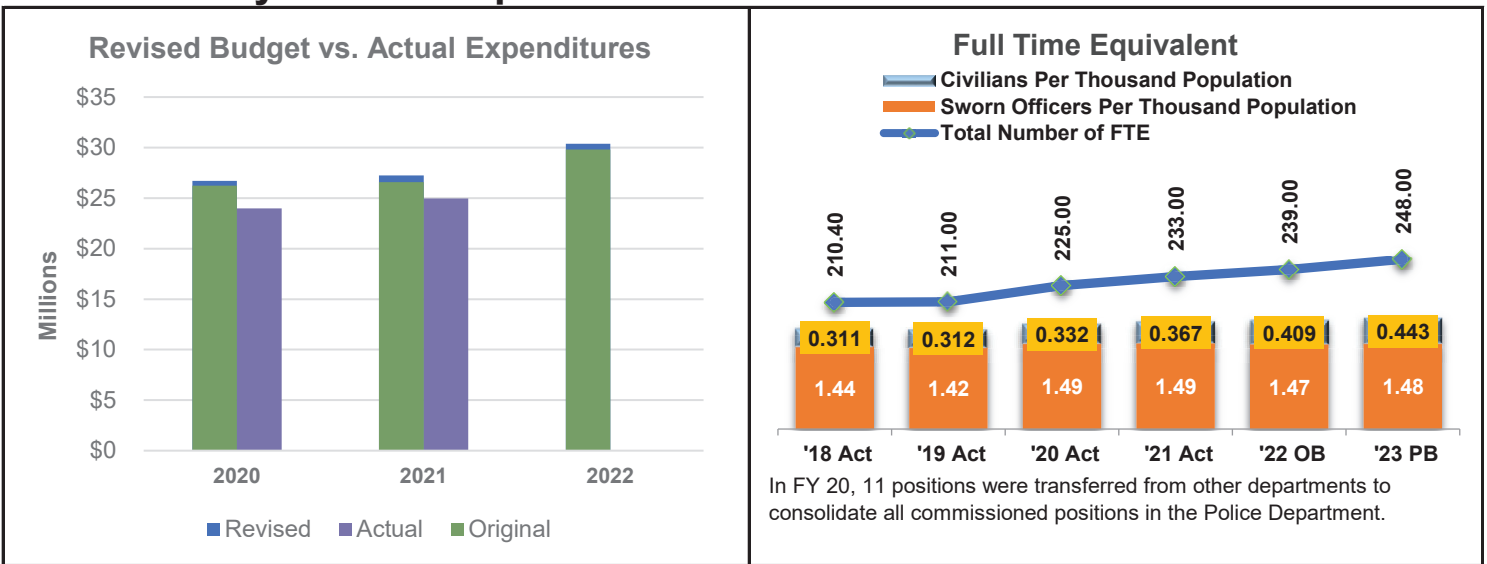
Fire

The Fire Department is charged with protecting lives and property from fire, explosion, hazardous materials and other natural or man-made disasters, or any other situation that threatens the well-being of our citizens.

Municipal Court

Municipal Court processes violations of City ordinances resulting from citizen complaints, traffic violations, or misdemeanor arrests. Activities include processing traffic violations and recording convictions, collection of fines, scheduling of trials, preparation of dockets, serving subpoenas, and issuing and service of warrants for traffic violations and other charges.

Public Safety: Police Department



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$21,368,450	\$19,929,811	\$24,660,617	\$25,540,655	\$24,107,200	3.6%
Materials & Supplies	\$1,616,889	\$1,120,671	\$1,427,678	\$1,420,818	\$1,420,818	(0.5%)
Travel & Training	\$181,320	\$90,022	\$186,820	\$259,120	\$259,120	38.7%
Intragov. Charges	\$2,305,485	\$2,305,485	\$2,253,962	\$2,475,713	\$2,475,713	9.8%
Utilities	\$218,888	\$223,669	\$291,530	\$300,842	\$300,842	3.2%
Services & Misc.	\$814,753	\$608,425	\$943,588	\$950,474	\$950,474	0.7%
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$749,608	\$695,043	\$42,500	\$0	\$0	-
Total Operating	\$27,255,393	\$24,973,126	\$29,806,695	\$30,947,622	\$29,514,167	3.8%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Rev From Other Govt	\$392,147	\$569,615	\$328,026	\$450,494	\$450,494	37.3%
Miscellaneous	\$26,500	\$143,979	\$11,500	\$306,664	\$306,664	2566.6%
Transfers	\$0	\$0	\$0	\$0	\$0	-
Total Dedicated Funding	\$418,647	\$713,594	\$339,526	\$757,158	\$757,158	123.0%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	233.00	233.00	239.00	248.00	248.00	9.00
Part-Time	-	-	-	-	-	-
Total FTE	233.00	233.00	239.00	248.00	248.00	9.00
Sworn Officer Positions	187.00	187.00	187.00	191.00	191.00	4.00
Civilian Positions	46.00	46.00	52.00	57.00	57.00	5.00
Total Positions	233.00	233.00	239.00	248.00	248.00	9.00

Department Summary

Description

The Police Department serves as the primary law enforcement agency for the City. Its mission is to be a model police organization in partnership with our customers, operating in a participative, team based environment to deliver quality community oriented services in a proactive and efficient manner.

Department Objectives

- Build upon our effective law enforcement tradition
- Establish partnerships to achieve a safer community
- Use innovative technology to maximize our performance
- Provide a rewarding work environment and invest in personnel development
- Communicate effectively, both internally and externally
- Apply intelligence-led policing to deploy resources and assess effectiveness
- Promote accountability through geographic-based policing
- Effectively and efficiently use our available resources
- Evaluate and implement strategies to ensure fair and equitable policing

Highlights/Significant Changes

- Nine (9) FTE positions will be added in FY 23 as follows: three (3) Airport Safety Officers to provide security and safety services at Columbia's expanded airport terminal; one (1) Police Sergeant who will assure a more balanced ratio of Patrol Officers to supervising Sergeants; one (1) civilian Property and Evidence Technician; one civilian (1) Crime Scene Investigator; and three (3) civilian Community Service Aides to handle administrative tasks and calls for service that don't require a response from sworn personnel.
- The FY 23 budget includes items responding to current economic and labor market conditions: increased fuel costs for the Department's vehicles; and additional funds to pay for training new Officer recruits through the Law Enforcement Training Institute.
- The FY 23 budget shows an increase in Revenues primarily due to the School Resource Officer contract with Columbia Public Schools being re-implemented in mid-FY 22, which will provide up to four (4) School Resource Officers for FY 23 .
- To assure that Officers have up-to-date tools that can be operated in a safe manner, the FY 23 budget includes: funds for leasing 50 Tasers and related equipment; and 190 duty weapons, with ammunition needed for training on the new firearms.
- The following grants are anticipated to be awarded for FY 23 from the Department of Transportation-Traffic and Highway Safety Division:
 - DWI Full Time Unit Grant
 - HVM Enforcement Grant
 - DWI Saturation Enforcement Grant
 - Youth Alcohol Grant
 - Hazardous Moving Violations (HVM) Full Time Unit Grant

Strategic Alignment

Safe Neighborhoods: In FY 23, Patrol Officers will continue to work the 12-hour schedule established to adjust to vacancies experienced by the Department. Adding the Airport Safety Officers essentially serves the growing "neighborhood" created within the expanded air terminal. The additional Patrol Sergeant assures more focused and continuing supervision and evaluation of Officers practices and performance.

Safe Neighborhoods: Additional School Resource Officers (SROs) will enhance safety for children and families in places where they regularly gather. Because of the relationships they form, SROs know who should be in their school buildings. Through a Memorandum of Understanding with the school district and other agencies, they have a standard protocol for addressing a full range of student issues.

Organizational Excellence: The additional civilian positions will improve internal efficiency and customer service at less cost than relying on sworn positions for these functions. The Department must be an effective steward of evidence, must investigate crimes in a timely manner, and must be responsive to citizens experiencing less serious criminal activities.

Organizational Excellence: The Department's accelerated recruitment efforts resulted in one of the largest classes of recruits in recent memory. As an incentive, the Department pays for Academy tuition and also pays the recruit while attending the Academy. These incentives are critical to competing for qualified applicants who can keep people safe and take care of the community.

Department Summary - (continued)

CAAP Alignment

Transportation: While the FY 23 budget includes an increase for fuel costs, there is the potential to mitigate increases by closely monitoring compliance with the Department’s policy discouraging excessive vehicle idling and by using bicycles, when appropriate, for circulating through neighborhoods.

Health, Safety and Well-Being: Officers encounter individuals needing mental health care every day and have seen this need increase over time. Whether influenced by climate change or other factors, the Department continues to work with government and private partners to build capacity for appropriate responses, services and facilities.

Budget Detail by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Administration (2100)						
Personnel Services	\$1,245,133	\$1,211,921	\$1,473,652	\$1,709,403	\$1,557,793	16.0%
Materials & Supplies	\$13,541	\$8,618	\$5,925	\$4,531	\$4,531	(23.5%)
Travel & Training	\$10,000	\$3,571	\$10,000	\$10,000	\$10,000	-
Intragovernmental	\$2,259,376	\$2,259,376	\$204,851	\$232,390	\$232,390	13.4%
Services & Misc	\$51,750	\$38,530	\$105,750	\$57,750	\$57,750	(45.4%)
Total	\$3,579,800	\$3,522,015	\$1,800,178	\$2,014,074	\$1,862,464	11.9%
Operations (2120)						
Personnel Services	\$11,129,295	\$10,410,583	\$14,382,175	\$14,871,593	\$14,647,879	3.4%
Materials & Supplies	\$244,740	\$182,859	\$163,164	\$131,164	\$131,164	(19.6%)
Travel & Training	\$61,000	\$9,048	\$62,000	\$69,300	\$69,300	11.8%
Intragovernmental	\$100	\$100	\$1,312,643	\$1,450,122	\$1,450,122	10.5%
Services & Misc	\$119,000	\$85,529	\$138,000	\$177,589	\$0	28.7%
Capital Additions	\$0	\$0	\$0	\$0	\$177,589	-
Total	\$11,554,135	\$10,688,120	\$16,057,982	\$16,699,768	\$16,476,054	4.0%
Support Services (2130)						
Personnel Services	\$0	\$0	\$0	\$0	\$0	-
Materials & Supplies	\$4,300	\$3,920	\$0	\$0	\$0	-
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Utilities	\$0	\$0	\$0	\$0	\$0	-
Services & Misc	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$74,512	\$74,512	\$0	\$0	\$0	-
Total	\$78,812	\$78,432	\$0	\$0	\$0	-
Special Services (2140)						
Personnel Services	\$4,475,394	\$4,114,966	\$3,561,608	\$3,659,028	\$3,111,497	2.7%
Materials & Supplies	\$1,284,663	\$893,698	\$1,175,722	\$1,200,191	\$1,200,191	2.1%
Travel & Training	\$82,820	\$65,721	\$84,820	\$152,320	\$152,320	79.6%
Intragovernmental	\$46,009	\$46,009	\$443,287	\$477,867	\$477,867	7.8%
Utilities	\$218,888	\$223,669	\$291,530	\$300,842	\$300,842	3.2%
Services & Misc	\$534,853	\$396,594	\$550,764	\$555,896	\$555,896	0.9%
Capital Additions	\$645,000	\$591,716	\$36,500	\$0	\$0	-
Total	\$7,287,627	\$6,332,373	\$6,144,231	\$6,346,144	\$5,798,613	3.3%

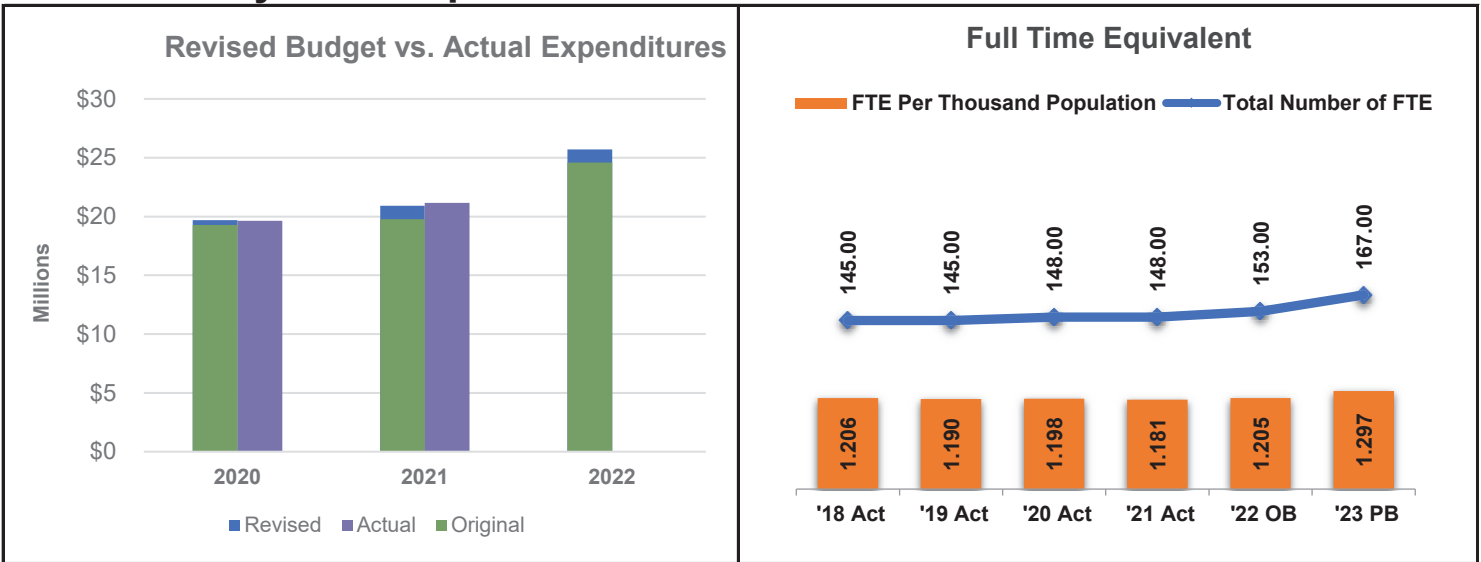
Public Safety: Police Department

110021xx

Budget Detail by Division - (continued)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Investigative Operations Support (2150/2160)						
Personnel Services	\$4,518,630	\$4,192,341	\$5,243,182	\$5,300,631	\$4,790,031	1.1%
Materials & Supplies	\$69,645	\$31,576	\$82,867	\$84,932	\$84,932	2.5%
Travel & Training	\$27,500	\$11,682	\$30,000	\$27,500	\$27,500	(8.3%)
Intragovernmental	\$0	\$0	\$293,181	\$315,334	\$315,334	7.6%
Services & Misc	\$109,150	\$87,773	\$149,074	\$159,239	\$159,239	6.8%
Capital Additions	\$30,096	\$28,815	\$6,000	\$0	\$0	-
Total	\$4,755,021	\$4,352,187	\$5,804,304	\$5,887,636	\$5,377,036	1.4%
Department Totals						
Personnel Services	\$21,368,450	\$19,929,811	\$24,660,617	\$25,540,655	\$24,107,200	3.6%
Materials & Supplies	\$1,616,889	\$1,120,671	\$1,427,678	\$1,420,818	\$1,420,818	(0.5%)
Travel & Training	\$181,320	\$90,022	\$186,820	\$259,120	\$259,120	38.7%
Intragovernmental	\$2,305,485	\$2,305,485	\$2,253,962	\$2,475,713	\$2,475,713	9.8%
Utilities	\$218,888	\$223,669	\$291,530	\$300,842	\$300,842	3.2%
Services & Misc	\$814,753	\$608,425	\$943,588	\$950,474	\$772,885	0.7%
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$749,608	\$695,043	\$42,500	\$0	\$177,589	-
Total	\$27,255,393	\$24,973,126	\$29,806,695	\$30,947,622	\$29,514,167	3.8%

Public Safety: Fire Department



Total Expenditures

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating Expenditures:						
Personnel Services	\$18,092,112	\$18,396,433	\$21,546,852	\$21,667,906	\$20,641,434	0.6%
Materials & Supplies	\$894,535	\$824,745	\$977,040	\$819,415	\$819,415	(16.1%)
Travel & Training	\$77,862	\$68,238	\$68,335	\$70,263	\$70,263	2.8%
Intragov. Charges	\$1,289,089	\$1,289,960	\$1,203,383	\$1,456,315	\$1,456,315	21.0%
Utilities	\$208,196	\$197,855	\$260,649	\$260,649	\$260,649	-
Services & Misc.	\$280,411	\$292,063	\$386,221	\$490,251	\$490,251	26.9%
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$78,449	\$78,449	\$150,000	\$0	\$0	-
Total Operating	\$20,920,653	\$21,147,743	\$24,592,480	\$24,764,799	\$23,738,327	0.7%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Rev From Other Govt	\$171,424	\$176,868	\$131,645	\$178,148	\$178,148	35.3%
Miscellaneous	\$56,320	\$366,963	\$202,905	\$221,093	\$221,093	9.0%
Transfers	\$0	\$0	\$0	\$99,600	\$99,600	-
Total Dedicated Funding	\$227,744	\$543,831	\$334,550	\$498,841	\$498,841	49.1%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	148.00	148.00	153.00	167.00	167.00	14.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	148.00	148.00	153.00	167.00	167.00	14.00

Department Summary

Description

The Columbia Fire Department (CFD) is charged with protecting lives and property from fire, explosion, hazardous materials and other natural or man-made disasters, or any other situation that threatens the well-being of our customers. By also providing emergency medical, public fire education, fire investigation and code enforcement services to the public, the Department takes an active role in improving the overall safety of our customers.

Department Objectives

- (1) Deliver effective emergency and non-emergency services to minimize death, injury, property, and environmental loss to our community within acceptable time/distance criteria.
- (2) Provide a safe work environment for our personnel by continuing to train fire/rescue personnel to the required standards.
- (3) Provide excellent customer service to the citizens and visitors of Columbia by providing fire and life safety programs.
- (4) Provide a code enforcement program that includes fire inspections and review of construction plans.
- (5) Support operating divisions with sufficient staff and supplies.
- (6) Maintain fiscal responsibility and continue capital improvement programs.

Highlights/Significant Changes

- Total CFD calls for service in 2021 were 14,404, an increase of 8.7% from 2020. As of June 20, 2022, calls are 302 ahead of 2021 (4.5% increase).
- The Columbia Fire Department received international accreditation through the Commission on Fire Accreditation International (CFAI) in March of 2019. The department will continue through the re-accreditation process in FY 23 and should complete the process in FY 24.
- Due to budget constraints there are no fleet replacements budgeted for FY 23. Fire truck replacements are funded by the capital improvement sales tax and are reflected in public safety capital projects.
- In FY 23, the Fire Department is acquiring land for fire station #10 in the east. The construction costs are reflected in the public safety capital projects section and have increased due to the rising cost in construction since the start of this project. There will need to be \$60,000 budgeted per station in operating expenses once each station is completed. Fire station #11, in the southwest, is due to break ground in October/November 2022 and should open by summer of 2023.
- Permanent positions had not increased from FY 16 to FY 20, and employees per capita had decreased from 1.24 per thousand to 1.19 per thousand. The Fire Department has requested 14 additional positions; 12 Firefighters and 2 civilian positions to complete duties in the training and administrative areas of the department. The Firefighter positions are badly needed for additional staffing to our daily roster as well as to open the new fire station.

Strategic Plan Alignment

The Fire Department aligns with the City's new Strategic Plan under Safe Neighborhoods approved by the City Council in July 2021. Through the plan, the department will assist with building citizen trust and improve services to our most vulnerable populations as well as improve our emergency incident travel times by adding two additional fire stations and additional firefighters to the NE and SW corridors of the City. The fire department will also assist with improving the City's emergency preparedness capabilities by assisting with simulation exercises and staff training for City departments.

CAAP Alignment

The Fire Department aligns with the City's CAAP Plan by following guidelines provided by the Office of Sustainability when building new stations, as well as remodels or upgrades at the City's current fire department facilities. Fire Administration and the Training Academy recycles paper, cans, plastics, and glass items. All of the fire stations utilize washable dishes and tableware for their meal times, instead of paper or plastic items, to reduce the amount of trash deposited at the landfill. Since we are staffed 24/7, reducing utility usage is difficult but the department does look for energy efficient appliances when replacing older units within the fire stations.

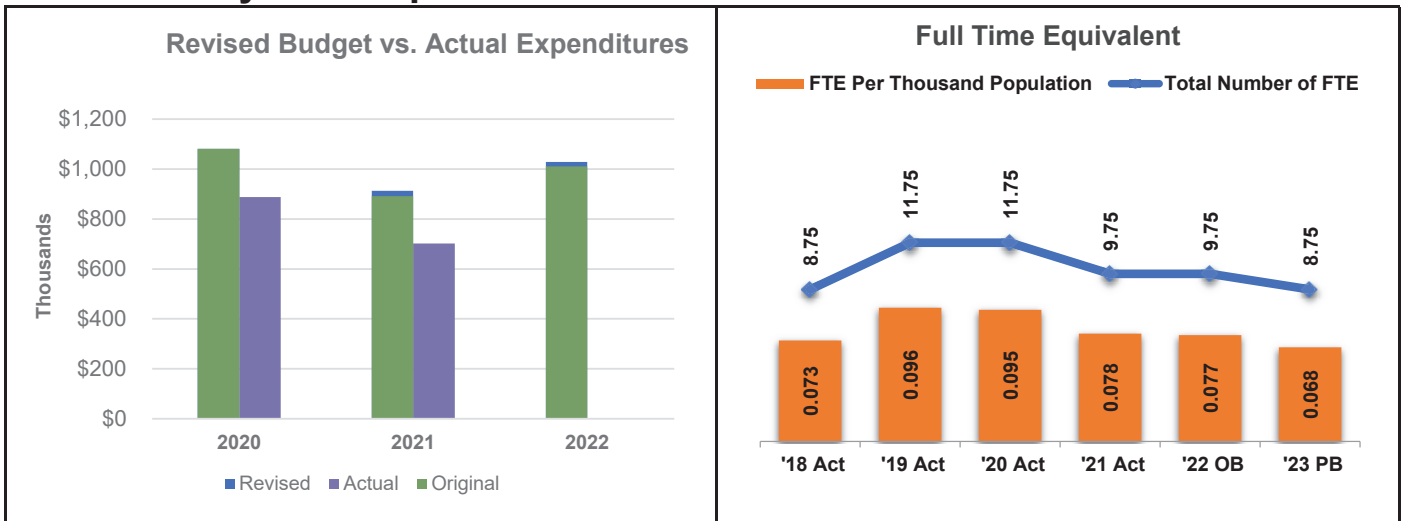
Public Safety: Fire Department

110023xx

Budget Detail by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Administration (2310)						
Personnel Services	\$934,919	\$926,207	\$1,149,497	\$1,048,338	\$924,256	(8.8%)
Materials & Supplies	\$155,275	\$69,269	\$250,162	\$251,162	\$251,162	0.4%
Travel & Training	\$0	\$0	\$0	\$5,500	\$5,500	-
Intragovernmental	\$1,275,309	\$1,277,792	\$115,147	\$152,690	\$152,690	32.6%
Utilities	\$1,872	\$1,872	\$2,184	\$1,872	\$1,872	(14.3%)
Services & Misc	\$15,518	\$13,353	\$74,400	\$24,900	\$24,900	(66.5%)
Total	\$2,382,892	\$2,288,493	\$1,591,390	\$1,484,462	\$1,360,380	(6.7%)
Emergency Services (2320)						
Personnel Services	\$16,092,729	\$16,670,509	\$19,122,992	\$19,549,330	\$18,752,182	2.2%
Materials & Supplies	\$679,314	\$701,122	\$671,984	\$513,789	\$513,789	(23.5%)
Travel & Training	\$23,099	\$18,010	\$3,572	\$0	\$0	-
Intragovernmental	\$13,780	\$12,168	\$975,045	\$1,181,737	\$1,181,737	21.2%
Utilities	\$164,269	\$164,388	\$204,722	\$204,722	\$204,722	-
Services & Misc	\$241,271	\$262,315	\$287,972	\$437,572	\$437,572	51.9%
Capital Additions	\$78,449	\$78,449	\$150,000	\$0	\$0	-
Total	\$17,292,911	\$17,906,961	\$21,416,287	\$21,887,150	\$21,090,002	2.2%
Departmental Services (2330)						
Personnel Services	\$320,052	\$132,022	\$267,904	\$210,200	\$210,200	(21.5%)
Materials & Supplies	\$26,640	\$26,334	\$28,575	\$34,050	\$34,050	19.2%
Travel & Training	\$54,763	\$50,228	\$64,763	\$64,763	\$64,763	-
Intragovernmental	\$0	\$0	\$62,910	\$63,655	\$63,655	1.2%
Utilities	\$39,871	\$29,410	\$51,871	\$51,871	\$51,871	-
Services & Misc	\$6,642	\$6,607	\$7,340	\$7,340	\$7,340	-
Total	\$447,968	\$244,602	\$483,363	\$431,879	\$431,879	(10.7%)
Fire Marshal's Division (234x)						
Personnel Services	\$744,413	\$667,695	\$1,006,459	\$860,038	\$754,796	(14.5%)
Materials & Supplies	\$33,306	\$28,019	\$26,319	\$20,414	\$20,414	(22.4%)
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragovernmental	\$0	\$0	\$50,281	\$58,233	\$58,233	15.8%
Utilities	\$2,184	\$2,184	\$1,872	\$2,184	\$2,184	16.7%
Services & Misc	\$16,980	\$9,787	\$16,509	\$20,439	\$20,439	23.8%
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$796,883	\$707,686	\$1,101,440	\$961,308	\$856,066	(12.7%)
Department Totals						
Personnel Services	\$18,092,112	\$18,396,433	\$21,546,852	\$21,667,906	\$20,641,434	0.6%
Materials & Supplies	\$894,535	\$824,745	\$977,040	\$819,415	\$819,415	(16.1%)
Travel & Training	\$77,862	\$68,238	\$68,335	\$70,263	\$70,263	2.8%
Intragovernmental	\$1,289,089	\$1,289,960	\$1,203,383	\$1,456,315	\$1,456,315	21.0%
Utilities	\$208,196	\$197,855	\$260,649	\$260,649	\$260,649	-
Services & Misc	\$280,411	\$292,063	\$386,221	\$490,251	\$490,251	26.9%
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$78,449	\$78,449	\$150,000	\$0	\$0	-
Total	\$20,920,653	\$21,147,743	\$24,592,480	\$24,764,799	\$23,738,327	0.7%

Public Safety: Municipal Court



Total Expenditures

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating Expenditures:						
Personnel Services	\$709,358	\$589,112	\$820,284	\$860,152	\$779,679	4.9%
Materials & Supplies	\$63,883	\$12,487	\$61,883	\$53,883	\$53,883	(12.9%)
Travel & Training	\$7,000	\$3,361	\$7,000	\$15,000	\$15,000	114.3%
Intragov. Charges	\$63,592	\$63,592	\$63,681	\$66,008	\$66,008	3.7%
Utilities	\$6,552	\$6,292	\$5,304	\$5,304	\$5,304	-
Services & Misc.	\$62,891	\$26,779	\$52,316	\$52,316	\$52,316	-
Total Appropriations (Exp)	\$913,276	\$701,623	\$1,010,468	\$1,052,663	\$972,190	4.2%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Miscellaneous	\$0	\$0	\$0	\$0	\$0	-
Total Dedicated Funding	\$0	\$0	\$0	\$0	\$0	-

Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	11.00	11.00	9.00	8.00	8.00	(1.00)
Part-Time	0.75	0.75	0.75	0.75	0.75	-
Total FTE	11.75	11.75	9.75	8.75	8.75	(1.00)

Department Summary

Description

The Municipal Court, under the City Charter, is organized to process violations of City ordinances resulting from citizen complaints, traffic violations, and misdemeanor arrests. By State statute it is a division of the Circuit Court of Boone County and subject to the administrative authority of the Presiding Judge of that court. Activities include processing traffic violations and recording convictions, collection of fines, scheduling of trials, and preparation of dockets. The court is also charged with serving subpoenas, issuing search warrants, and issuing and service of warrants for traffic violations and other charges.

Department Objectives

- (1) Process docket and record municipal ordinance violations
- (2) Collect fines
- (3) Schedule and conduct trials
- (4) Monitor compliance with orders
- (5) Issue and serve subpoenas
- (6) Issue and serve summonses and warrants
- (7) Report monthly to the Circuit Court and the Office of State Courts Administrator

Highlights/Significant Changes

- In FY 23, Municipal Court reduced their FTE by 1.00 vacant position, bringing the department to 8.75 total FTE.
- In February 21, the Columbia Municipal Court was required by the Supreme Court to adapt ShowMe Courts for the new case management system.
- The Municipal Court continues to offer extended office hours of 7:30 AM to 5:30 PM Monday through Friday. Municipal Court is open 50 hours per week, and two evenings per month starting at 5:30 PM for arraignments.
- Municipal Court continues to hold the Community Support Docket, (which occurs the first Monday of each month) specifically designed for Veterans and the homeless population.
- Community service is now offered in all cases, including stay of judgements.
- Municipal Court will continue to offer weddings as a service.

Strategic Plan Alignment

Municipal Court's alignment with the Strategic Plan is primarily within the Inclusive Community objectives. Municipal Court is a place for all citizens to have a just, speedy and inexpensive determination of ordinance violations. It is open to the public and provides education on the court system. And the Municipal Court both protects the rights of citizens and holds citizens accountable for their actions.

CAAP Alignment

The Court moved to an electronic system, reducing the amount of paper usage within the department.

In many of the court outcomes, community service is utilized by defendants, including litter pickups, that have a positive effect on Storm Water and the environment.

Public Safety: Municipal Court

110016xx

Budget Detail by Division						
	Actual FY 2021	Adj. Budget FY 2021	Estimated FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Court Operations (1610)						
Personnel Services	\$525,613	\$464,037	\$613,332	\$650,838	\$638,082	6.1%
Materials & Supplies	\$63,883	\$12,487	\$61,883	\$53,883	\$53,883	(12.9%)
Travel & Training	\$7,000	\$3,361	\$7,000	\$15,000	\$15,000	114.3%
Intragov. Charges	\$61,256	\$61,256	\$59,523	\$60,314	\$60,314	1.3%
Utilities	\$6,552	\$6,292	\$5,304	\$5,304	\$5,304	-
Services & Misc.	\$62,891	\$26,779	\$52,316	\$52,316	\$52,316	-
Total	\$727,195	\$574,211	\$799,358	\$837,655	\$824,899	4.8%
Traffic Violations (1620)						
Personnel Services	\$183,745	\$125,075	\$206,952	\$209,314	\$141,597	1.1%
Intragov. Charges	\$2,336	\$2,336	\$4,158	\$5,694	\$5,694	36.9%
Total	\$186,081	\$127,411	\$211,110	\$215,008	\$147,291	1.8%
Department Totals						
Personnel Services	\$709,358	\$589,112	\$820,284	\$860,152	\$779,679	4.9%
Materials & Supplies	\$63,883	\$12,487	\$61,883	\$53,883	\$53,883	(12.9%)
Travel & Training	\$7,000	\$3,361	\$7,000	\$15,000	\$15,000	114.3%
Intragov. Charges	\$63,592	\$63,592	\$63,681	\$66,008	\$66,008	3.7%
Utilities	\$6,552	\$6,292	\$5,304	\$5,304	\$5,304	-
Services & Misc.	\$62,891	\$26,779	\$52,316	\$52,316	\$52,316	-
Total	\$913,276	\$701,623	\$1,010,468	\$1,052,663	\$972,190	4.2%



Jackie Byas, Capture CoMo Finalist

Operating Budgets
Supporting Activities

Supporting Activities Departments

Description

Supporting activity departments are those departments that provide goods and services to other City departments on a cost-reimbursement basis. These departments are generally classified as Internal Service Funds, with the exception of Facilities Management and Community Relations which are now reported in the General Fund. The most significant revenues for these departments are the fees and service charges that they receive for providing goods and services to other City departments. All of the funding sources within these funds are dedicated and cannot be moved from one department to another. The fees are accounted for in the Intragovernmental Charges category.

A brief discussion of the methodology used to recover these charges is included in each department's section.

Employee Benefit Fund

The Employee Benefit Fund accounts for the transactions and reserves associated with the City's medical, dental, prescription drug, life, and long-term disability programs for City employees, and other benefits such as safety and service awards, and sick leave buyback. Employee health and wellness programs are also managed through this fund. Coverage for health, dental, and prescription drug plans are self-insured. Other coverages are placed with commercial insurance carriers.

Self Insurance Fund

The Self-Insurance Reserve Fund accounts for the transactions and reserves associated with the City's Self-Insurance Program. This program provides coverage for the City's workers' compensation, and property and casualty claims. Claims administration is managed by the Finance Department.

Facilities Management

Facilities Management provides custodial services to City Hall, Howard Building, Gentry Building, Sanford Kimpton (Health) Building, Wabash, and Grissum Building. Building maintenance is provided to these facilities as well as the Walton Building, police buildings (excluding the Training Facility) and other City facilities. In FY 21 the Custodial and Building Maintenance Fund was eliminated. The operations were moved to the General Fund and renamed Facilities Management to more accurately describe their functions. Now that the operation is in the General Fund, there will no longer be charges to General Fund departments for these services.

Fleet Operations Fund

The Fleet Operations Division provides preventive maintenance, mechanical repair, repair parts, acquisition support, and fuel for the vehicles and equipment belonging to all departments.

Vehicle and Replacement Replacement Fund (VERF)

The VERF ensures adequate funds are available to fund the replacement of vehicles and equipment, stabilizes budgeting for major purchases, provides sufficient cash flow for annual purchases of equipment and promotes the use of fuel-efficient equipment and vehicles powered by alternative fuels when feasible.

Supporting Activity Departments **Continued**

Information Technology Fund

Information Technology (IT) is responsible for support and administration of YAS/400 midrange computers, a Wide Area Network (WAN), Local Area Networks (LANs), telecommunications (PBX), City's website, GIS, personal computers (PCs), and workstations throughout all City departments. IT provides systems development, system enhancements, upgrades, repairs and consulting in regards to individual department needs. IT also works to improve the operational efficiencies of the City as a whole.

Community Relations

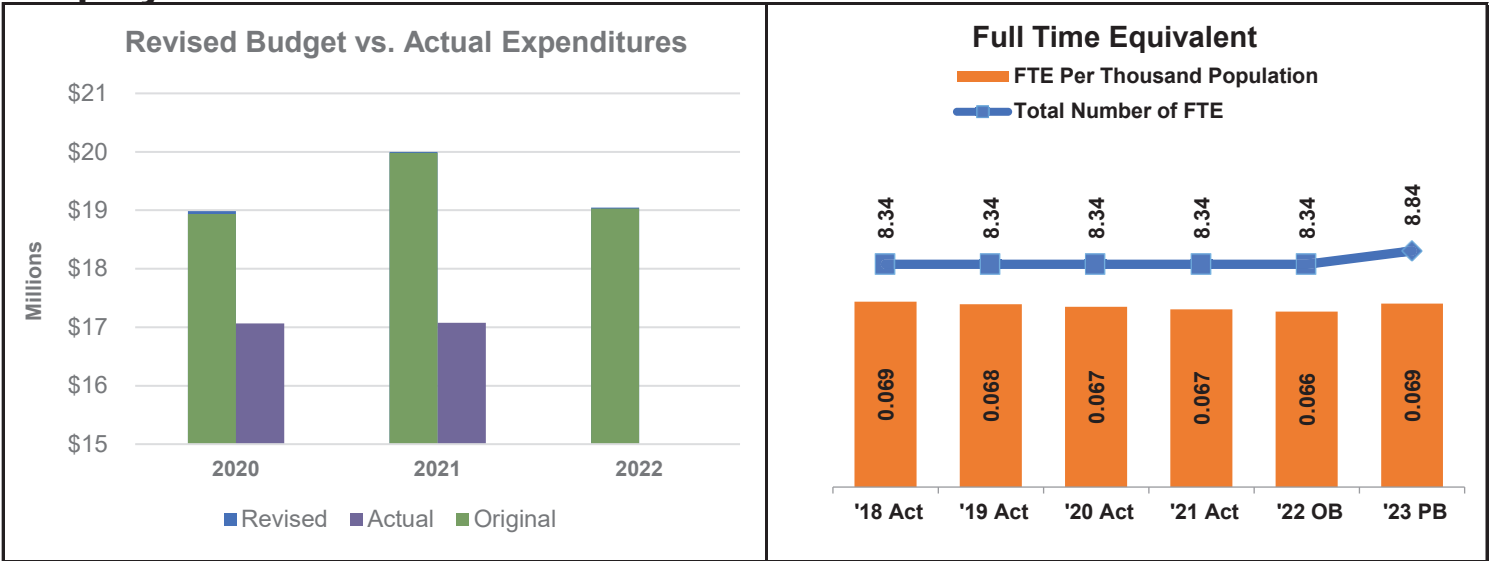
Community Relations provides direct technical and consultation services for City agencies, City Council, and the public. This department is made up of two distinct divisions: Communications and Creative Services and the Contact Center. It has become increasingly responsible for operation and facilitation of the City's communications network (excluding telecommunications) and meeting facilities. In FY 21 the Community Relations Fund was eliminated and the operation was moved into the General Fund. Now that the operation is in the General Fund, there will no longer be charges to General Fund departments for these services.

Utilities Customer Service Fund

The Utility Customer Services (UCS) Division is responsible for all billing related activities for the City's Electric, Water, Sewer, Solid Waste, and Storm Water enterprise activities. As the City's primary interface to the customers, UCS staff handle all inquiries and service orders from customers, and related City departments, in an efficient and customer friendly manner. In FY 21 the UCS Fund was eliminated and the operation was incorporated within the various utility fund budgets (Water, Electric, Sewer, Solid Waste, and Storm Water).

Employee Benefit Fund

Fund 6590



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$742,776	\$642,510	\$818,334	\$714,220	\$679,209	(12.7%)
Materials & Supplies	\$118,902	\$58,106	\$46,187	\$49,287	\$49,287	6.7%
Travel & Training	\$57,300	\$36,250	\$82,300	\$82,300	\$82,300	-
Intragovernmental	\$3,989	\$3,989	\$41,114	\$39,482	\$39,482	(4.0%)
Utilities	\$3,120	\$3,120	\$3,120	\$2,964	\$2,964	(5.0%)
Services & Misc.	\$19,041,523	\$16,301,684	\$17,856,568	\$19,703,061	\$19,703,061	10.3%
Transfers	\$32,661	\$32,661	\$32,661	\$32,661	\$32,661	-
Capital Additions	\$0	\$0	\$150,000	\$0	\$0	-
Total Appropriations (Exp.)	\$20,000,270	\$17,078,321	\$19,030,284	\$20,623,975	\$20,588,964	8.4%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Intragovernmental Revenue	\$18,013,327	\$16,818,981	\$17,869,839	\$18,393,952	\$18,393,952	2.9%
Investment Revenue	\$157,854	\$19,423	\$92,379	\$92,379	\$92,379	-
Miscellaneous	\$2,795,000	\$2,779,869	\$2,815,482	\$2,815,482	\$2,815,482	-
Total Dedicated Sources	\$20,966,181	\$19,618,273	\$20,777,700	\$21,301,813	\$21,301,813	2.5%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	8.34	8.34	8.34	8.34	8.34	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	8.34	8.34	8.34	8.34	8.34	-

Department Summary

Description

The Employee Benefit Fund supports the core Human Resources services of benefits administration, training and wellness. This fund accounts for the transactions and reserves associated with the City's medical, dental, vision, prescription drug, Medicare supplement, life insurance, long-term disability insurance, and voluntary benefit programs for City employees and eligible retirees. Health and prescription drug plans are self-insured for City employees and non-Medicare retirees. Medicare retirees have access to a City sponsored fully insured Medicare supplement plan that includes Part D prescription coverage.

Other programs in this division include service awards, retirement sick leave, City University (City U) training programs, mandatory drug and alcohol programs, employee physical programs, and employee wellness programs.

Highlights/Significant Changes

- Medical, prescription drug, dental, vision, life, long-term disability, COBRA administration, stop loss insurance, and voluntary benefit programs were bid in 2022. Any approved changes to rates or benefit providers will be implemented in calendar year 2023.
- Stop loss coverage for medical and pharmacy claims was increased from \$250,000 to \$400,000 for the plan year beginning January 1, 2019 to decrease the City's monthly stop loss premium. Based on this change, the Budgeted Cash Reserve Target was changed to 50% of total financial uses (less pass through costs) with a 5% increase each year to reach 70% of total financial uses (less pass through costs) by FY 2025.
- The City's self-funded health insurance plan continues to be exposed to cost increases in medical claims and prescription drug claims. Health care inflation and COVID19 are expected to continue to impact the health plan in 2022 and 2023.
- Enrollment in all health insurance plans decreased by 1% from 2021 to 2022.
- The City will continue to pay 100% of the employee only medical premium in the High Deductible Health Plan (HDHP) in 2023.
- The City will continue to contribute \$125 per month for employee-only coverage and \$250 per month for family coverage in a Health Savings Account (HSA) for employees enrolled in the High Deductible Health Plan (HDHP). These costs are reflected in department budgets.
- For 2023 the IRS increased HDHP minimum deductibles from \$1,400 for self only and \$2,800 for family in 2022 to \$1,500 for self only and \$3,000 for family in 2023. The HDHP max out of pocket amounts will also increase from \$7,050 for self only and \$14,100 for family in 2022 to \$7,500 for self only and \$15,000 for family in 2023.
- Dental coverage changed from self-funded to fully-insured through Delta Dental beginning plan year 2018 (January 1, 2018). Dental rates will not increase in the plan year 2023.
- Post-65 retirees can expect a premium increase under the City sponsored fully insured Medicare supplement plan for 2023.
- The City recognizes requirements for other post-employment benefits (OPEB) in accordance with GASB Statements 74 and 75. Retirees pay 100% of the premium to participate in the City's health plan, or to purchase coverage under the fully insured Medicare supplement plan. The Actuarially Determined Contribution (ADC) on 10/1/20 was \$0. The funded status of the plan is 107%. The unfunded Actuarial Accrued Liability (AAL) on 10/1/20 was (\$274,880). An OPEB valuation to calculate AAL is required every 2 years; the next calculation is 10/1/2022.
- Completed seventh annual IRS reporting mandates under the ACA, for tax year 2021. This is required for health coverage provided to employees, COBRA participants and non-Medicare retirees under the City's self-funded medical plan.
- The City integrates Affordable Care Act (ACA) mandatory provisions into our health plans: coverage for children up to age 26, elimination of lifetime and annual dollar limits on benefits, elimination of OTC medicines/drugs as eligible expenses for flex spending accounts, preventative care coverage at 100%, uniform summary plan descriptions, and elimination of pre-existing condition exclusions. In 2015, the mandate to offer medical coverage to any employee averaging 30 or more hours per week took effect. The Patient Centered Outcome Fee of \$2.79 per covered member is the required ACA fee the City will pay in 2022 for plan year 2021.
- Completed annual employee benefit survey for 2022. Seventy-five percent (75%) of the 477 employees who responded agree that the City of Columbia offers a competitive benefit program.
- The City continues to provide Post Traumatic Stress (PTSD) counseling to City employees. This program was implemented in FY2021 and is a counseling service available to eligible employees, separate from the regular Employee Assistance Program (EAP).
- Employee Wellness continues to add programs to support the eight dimensions of well-being, creating a holistic integration of social, emotional, intellectual, physical, spiritual, occupational, financial and environmental well-being programs and activities. Employee wellness programs target the prevention and reduction of high claim chronic health conditions in the medical insurance plan. Programs include: physical activity challenges, nutrition education, exercise classes, discounted ARC memberships, Rally wellness incentive program, and a fitness facility in City Hall.

Department Summary - (continued)**Highlights/Significant Changes - (continued)**

- In FY 2022 the Wellness Coordinator earned a certification as a Mental Health First Aid Instructor which will allow her to offer training that teaches adults to support other adults who may be experiencing a mental health challenge or crisis.
- Employee Wellness partners with Public Health and Human Services (PHHS) to offer vaccinations to employees.
- In FY 2023 Employee Wellness will cover 100% of the cost of an ARC membership for active full-time permanent employees.
- Employee Wellness partners with IT/GIS to maintain an online mapping system to track all AEDS located in city facilities.
- Employee Wellness continues to coordinate medical physicals for positions in public safety and positions requiring a Commercial Driver's license.
- Drug and alcohol testing for new and federally-mandated employees is a function of this program. The Federal Motor Carrier Safety Administration (FMCSA) mandatory drug and alcohol clearinghouse program was implemented January 1, 2020.
- City U provides centralized training to improve employee job performance, capacity and leadership skills.
- City U continues to manage and administer citywide college tuition reimbursement program. 11 employees have participated in this program in the first 9 months of FY 2022.
- City U continues to administer the Veterans On-the-Job Training Program.

Strategic Plan Alignment

The Employee Benefit Fund supports organizational excellence performance outcome objective one (1) to increase employee satisfaction with pay and benefits. An RFP was issued in January for the following lines of coverage: Health (Medical Plan) Administrative Services/COBRA, Pharmacy, Stop Loss, Medicare supplement and prescription drug plan, Dental, Life, Disability, Vision and Worksite Benefits. Bundling lines of coverage offers employees deeper discounts on billed charges and access to more in-network providers. Additionally, in FY 2023 HR-Employee Wellness will cover 100% of the cost of an ARC membership for active full-time permanent employees.

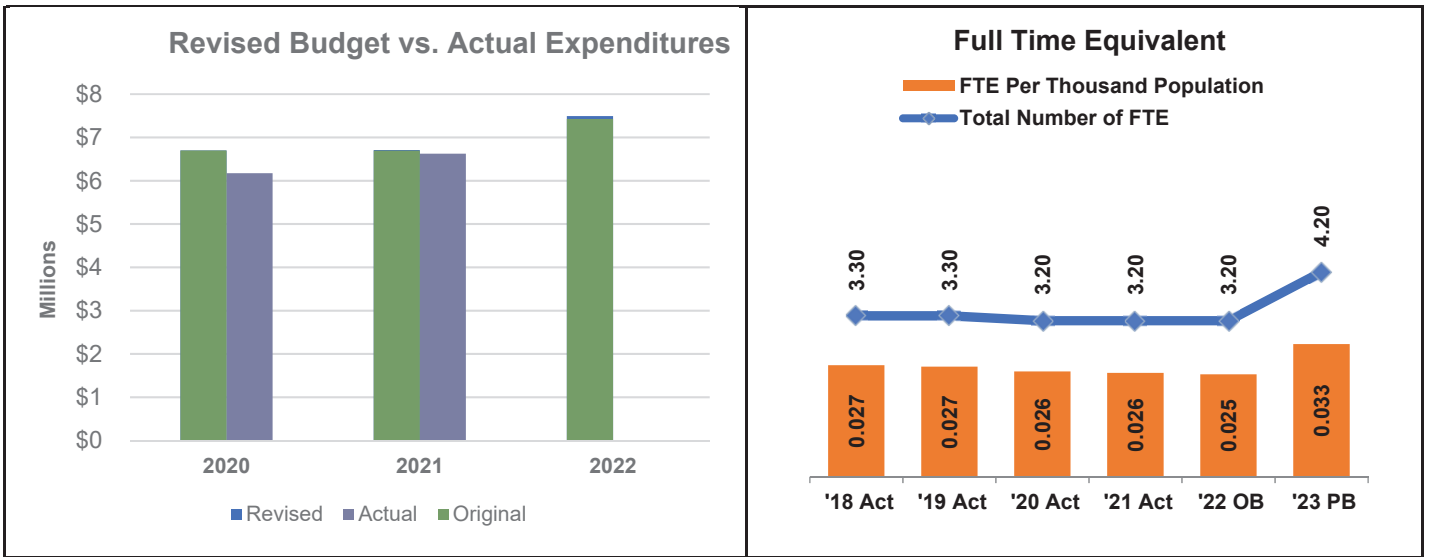
CAAP Alignment

In FY 2023 the Human Resources Department plans to collaborate with the Office of Sustainability to develop methods/tools to provide new employees with an overview of the CAAP, the City of Columbia's goals and opportunities for employee participation.

Fee and Service Charge Methodology

- Three intragovernmental charges, the Employee Wellness fee, the City University fee and the Insurance Administration fee, are used to charge out costs for those programs to the other city budgets.
- The Employee Wellness fee allocates costs for activities such as Hepatitis shots, flu shots, Tetanus shots, police, fire and DOT physicals, CDL drug testing, and TB testing directly to the departments based on their usage. Other costs of the operation are allocated to departments on a per employee basis.
- The City University Fee recovers the cost of this program by allocating the costs to departments based on the number of employees.
- The Insurance Administration fee recovers the cost of non-claim and premium related costs related to insurance benefits offered to City employees by allocating the costs to departments based on the number of employees.

Finance: Self Insurance



Total Expenditures

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating Expenditures:						
Personnel Services	\$276,765	\$269,675	\$289,776	\$390,711	\$386,223	34.8%
Materials & Supplies	\$14,800	\$1,279	\$32,030	\$20,300	\$20,300	(36.6%)
Travel & Training	\$10,370	\$2,864	\$10,370	\$10,370	\$10,370	-
Intragovernmental	\$5,679	\$5,679	\$89,362	\$94,668	\$94,668	5.9%
Utilities	\$1,248	\$1,248	\$1,248	\$1,248	\$1,248	-
Services & Misc.	\$6,356,926	\$6,300,105	\$6,957,806	\$7,301,316	\$7,301,316	4.9%
Transfers	\$44,880	\$44,880	\$44,880	\$44,880	\$44,880	-
Total Operating Expenditures	\$6,710,668	\$6,625,731	\$7,425,472	\$7,863,493	\$7,859,005	5.9%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Intragovernmental Revenue	\$5,974,041	\$5,974,041	\$5,994,399	\$5,994,611	\$5,994,611	0.0%
Investment Revenue	\$306,338	\$24,873	\$292,457	\$69,904	\$69,904	(76.1%)
Miscellaneous	\$0	\$1,959,037	\$0	\$0	\$0	-
Total Dedicated Funding Sources	\$6,280,379	\$7,957,951	\$6,286,856	\$6,064,515	\$6,064,515	(3.5%)

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	3.20	3.20	3.20	4.20	4.20	1.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	3.20	3.20	3.20	4.20	4.20	1.00

Department Summary

Description

The City of Columbia's Self-Insurance Fund accounts for the transactions and reserves associated with the City's Self-Insurance Program. This program provides coverage for the City's workers' compensation and property and casualty claims. Claims administration is managed by the Risk Management Division of the City's Finance Department.

Department Objectives

The Self-Insurance Fund, managed by the Risk Management Division, supports the departmental objectives by allowing the City to conduct business in an efficient and effective manner through the handling of risk retention, insurance, safety training, and information dissemination. Risk Management is also responsible for monitoring and adhering to applicable federal, state, and local regulations.

Highlights/Significant Changes

- Program implemented for tiered deductibles related to preventable auto accidents.
- Property valuations completed for City buildings and their contents. This assists the City in adequately insuring and keeping an up to date log of properties. The details have been shared with multiple other City departments to assist their efforts.
- Provided both virtual and in-person safety training to City employees to prevent injuries and other forms of losses.
- Coordinate prevention for Cyber Liability programs with Information Technology and obtain insurance as is financially reasonable.

Planned activities include:

- Assess City's exposures, retentions and insurance to ultimate cost of risk balance.
- Participate in security assessments of City properties for the safety of employees, citizens and properties.
- Develop training and educational materials/programs to enhance staff knowledge about, as well as participation in autonomous risk control actions.
- Review current service contracts, with bidding as appropriate.

Strategic Plan Alignment

Meet the Organizational Excellence goal through ongoing employee training; promoting employee engagement through participation in the Executive Safety Committee and departmental/operational safety meetings; handling citizen concerns/claims related to possible damage by City employees/operations.

Meet the Reliable Infrastructure goal through inspections of City owned facilities to identify ways to maintain and protect public structures; participating in promotion of best practices for protections of new properties and redesign/additional to existing structures.

CAAP Alignment

The Risk Management department routinely participates in recycling of materials used, works to minimize waste generation, and regularly participates in training and preventative measures when possible related to anticipated climate change.

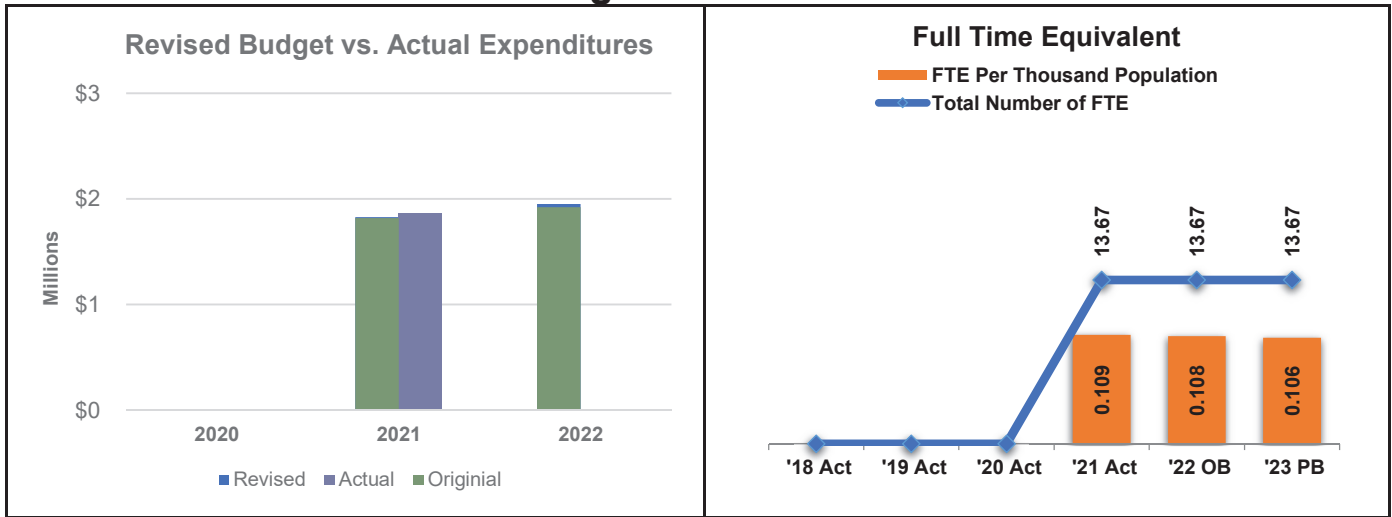
Fee and Service Charge Methodology

Annually, the City receives an actuarial report which provides claims forecast information used to prepare a long range funding forecast for the fund and calculate the amount that needs to be recovered from the departments for the next year to ensure the fund is properly funded.

The cost of this program is recovered through fees to departments based upon three components:

- 50% of the cost is based on the department's five year claims cost history. The five year claims cost history is used to help smooth out the cost of large claims over time.
- 30% of the cost is based on the department's work comp exposure as determined by industry rates - based on payroll expenses. The workers' compensation exposure recognizes certain jobs have more exposure to potential claims (such as firefighters, law enforcement, electric line workers, etc.) than others (such as employees who work in an office).
- 20% of the cost is based on the department's vehicle exposure which is determined by the number and types of vehicles. The vehicle exposure recognizes that certain vehicles have more exposure to potential claims (such as fire trucks) than other vehicles.

Public Works - Facilities Management



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating Expenditures:						
Personnel Services	\$928,431	\$872,377	\$1,013,211	\$1,132,842	\$1,062,882	11.8%
Materials & Supplies	\$181,906	\$162,929	\$179,906	\$166,236	\$166,236	(7.6%)
Travel & Training	\$6,441	\$75	\$6,441	\$6,441	\$6,441	-
Intragov. Charges	\$57,495	\$57,495	\$68,650	\$73,340	\$73,340	6.8%
Utilities	\$356,768	\$329,488	\$356,144	\$356,768	\$356,768	0.2%
Services & Misc.	\$230,811	\$376,529	\$232,811	\$212,778	\$212,778	(8.6%)
Transfers	\$65,100	\$65,100	\$65,100	\$65,100	\$65,100	-
Total Appropriations (Exp)	\$1,826,952	\$1,863,993	\$1,922,263	\$2,013,505	\$1,943,545	4.7%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Intragovernmental Revenue	\$0	\$0	\$710,523	\$702,027	\$702,027	(1.2%)
Miscellaneous	\$711,790	\$699,371	\$2,274	\$2,274	\$2,274	-
Total Dedicated Funding	\$711,790	\$699,371	\$712,797	\$704,301	\$704,301	(1.2%)

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	0.00	0.00	12.97	12.92	12.92	(0.05)
Part-Time	0.00	0.00	0.75	0.75	0.75	-
Total FTE	0.00	0.00	13.72	13.67	13.67	(0.05)
Part-Time	0.00	0.00	0.75	0.75	0.75	-
Total FTE	0.00	0.00	14.47	14.42	14.42	(0.05)

Department Summary

Description

Facilities Management provides facilities services for City of Columbia's occupied buildings, this includes the planning, design, construction, operating, maintaining and cleaning City's buildings. Currently planning, design and construction management services are provided for Public Works and General Fund Departments in addition to building maintenance and custodial services for: City Hall, Howard, Gentry, Sanford Kempton (Health), Wabash (Bus Terminal), Grissum Building, Fleet West, Parking, and CDBG, located in the 5th Street Garage. In addition, Building Maintenance serves Walton Building, Police Station Buildings and other City facilities.

Department Objectives

Facilities Management objectives are to preserve the facility asset and operate the asset at the lowest economical cost by developing and maintaining building inventory to be functional, safe, healthy, sustainable and clean at the best cost, utilizing sustainable facilities planning, design, construction, preventive maintenance and good housekeeping affects not only the life and operational costs of a facility, but also the morale and productivity of the occupants and users and the perception of the public as they interact with City facilities.

Highlights and Significant Changes

- In FY 23:
 - Need additional professionals and staff for additional buildings and project management for major projects expected to be under construction including, Fire Station #11, Elevator Grissum Public Works Operations Center, along with other numerous smaller renovations and capital maintenance work
 - Complete the construction of Fire Station #11 and design of Fire Station #10
 - Develop revisions to Public Works Department's strategic plan
 - Complete and present the Master Plan for Grissum Public Works Operation Center
 - Bid 7th & Walnut Elevator Maintenance and Citywide Services and get vendor under contract
- In FY 22:
 - Increased number of buildings assets to maintain with Molly Thomas Bowden Neighborhood Policing Center (22,998 SF) and 11 N. 7th Street (15,560 SF)
 - Started consultation in approval of maintenance expenses for some city departments who code purchases for outside vendors in Non-Contractual Services & Miscellaneous Contractual
 - Retained one part time Skilled Service staff to assist with Airport Terminal and smaller renovations
 - Completed technical bidding documents for 7th & Walnut Elevator Maintenance and City Wide Services
 - Received construction bids for Fire Station #11

Fee and Service Charge Methodology

In FY 21, since the custodial and building maintenance operation was moved to the General Fund, there will no longer be fees charged to General Fund departments.

There are three separate intragovernmental charges which are used to recover the costs of the facility management:

- Maintenance Charges are charged to non-General Fund departments located in buildings maintained by the building maintenance staff. These buildings include Daniel Boone, Gentry, Police, Grissum, Walton, Armory, Wabash, Health, Parking Enforcement located in the 5th Street Garage and Howard buildings. A four year average of percent of time performing routine maintenance per building is used to calculate the maintenance charge per building. This amount is then used to calculate a per square foot charge per building which is allocated to departments on the basis of the square feet they utilize.
- Custodial Charges are charged to non-General Fund departments located in buildings cleaned by custodial staff. These include the Daniel Boone, Gentry, Grissum, Howard, Health, Parking Enforcement located in the 5th Street Garage and Wabash buildings. Custodial staff maintains a record of time spent per building for the year. That is converted into a percent of time spent in a particular building and that percent is multiplied by the cost of providing custodial services. The total cost per building is then broken down into a cost per square foot. Each department is assessed a custodial charge based upon the number of square feet they utilize in the building as well as a portion of the shared common space.
- Building Utility Charges are charged to non-General Fund departments located in buildings where the Custodial and Maintenance Services Fund pays the utility bill. These buildings include Daniel Boone, Gentry, Wabash, and Howard buildings. The previous year's utility bills are used to calculate a percent spent per building which is then applied to the forecasted utility amounts for next year. The amount per building is used to calculate a per square foot charge per building which is allocated to departments on the basis of the square feet they utilize.

Department Summary - (continued)

Strategic Plan Alignment

Facilities Management aligns with the City's Strategic Plan in planning, designing, constructing, operating and preserving the City's occupied building assets in the following:

- **Organizational Excellence:** Create and support an engaged workforce that delivers efficient services. Increase employee engagement and trust levels through open internal regular communications that keep staff informed about matters that affect them. Operate and maintain facilities to improve the residents and visitors' experience when in City facilities. Manage all resources wisely through accountability, innovation and efficiency.
- **Safe Neighborhoods:** Develop equitable emergency services facilities ensuring the city is safe for all residents and visitors this will improve outcomes associated with the City's community safety function. Develop Public Safety facilities to achieve targeted travel times for Columbia Fire Department response with required resources and personnel 90% of the time by developing station locations improving the City's overall emergency preparedness and response capabilities. Participate in tabletop exercise/simulations for emergency response and review and update business continuity plan.
- **Reliable Infrastructure:** Provide reliable, sustainable, and innovative infrastructure facilities for the efficient delivery of municipal services to meet the current and future needs of our residents and visitors. Maintain existing infrastructure to reduce service interruptions. Increase the average remaining useful life of building systems, equipment and public facilities.
- **Inclusive Community:** Provide facilities in a safe and sustainable way that are equitable in physical accessibility and inclusivity (e.g. meditation spaces, gender neutral changing areas and bathrooms, multilingual signage, lactation rooms, etc.).
- **Resilient Economy:** Promote a sustainable and diverse economy through support for entrepreneurship, innovation and efficiency in the managing of capital assets and by preserving long-term investments

CAAP Alignment

- Sector-Specific Strategies, Increase on-site renewable energy installations in new and existing buildings
- Manage energy demand to reduce peak energy use. Increase energy efficiency in municipal buildings
- Support development of buildings that are resilient to anticipated future conditions
- Increase the accessibility and quality of habitat for native plants and animals
- Encourage water conservation
- Improve stormwater management
- Increase local renewable energy generation
- Install solar panels on all City buildings and sites, where feasible
- Require all new buildings to be solar ready

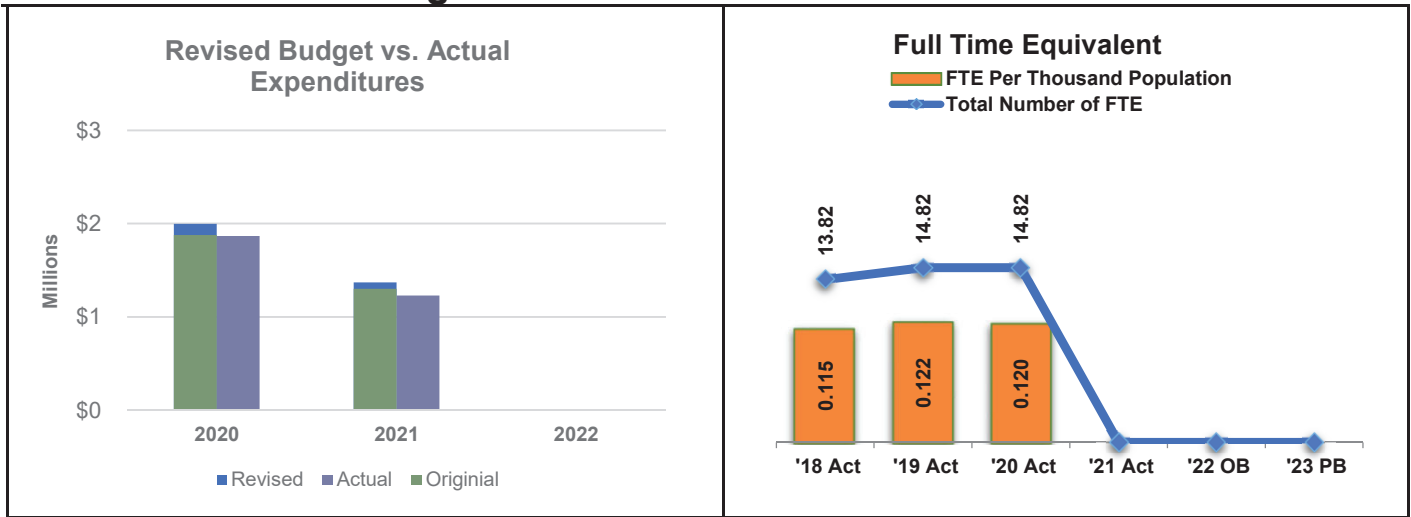
Public Works - Facilities Management

110067x

Budget Detail By Division						
	Revised	Actual	Original	Proposed	Anticipated	% Change
	FY 2021	FY 2021	FY 2022	FY 2023	FY 2023	23/22B
Building Maintenance (6710)						
Personnel Services	\$528,719	\$494,171	\$565,311	\$665,876	\$663,253	17.8%
Materials & Supplies	\$108,558	\$100,537	\$107,558	\$107,558	\$107,558	-
Travel & Training	\$3,917	\$75	\$3,917	\$3,917	\$3,917	-
Intragovernmental	\$41,549	\$41,549	\$50,804	\$51,711	\$51,711	1.8%
Utilities	\$9,954	\$9,747	\$9,330	\$9,954	\$9,954	6.7%
Services & Misc	\$209,741	\$370,094	\$210,741	\$202,208	\$202,208	(4.0%)
Transfers	\$41,013	\$41,013	\$41,013	\$41,013	\$41,013	-
Total	\$943,451	\$1,057,187	\$988,674	\$1,082,237	\$1,079,614	9.5%
Custodial Services (6720)						
Personnel Services	\$399,712	\$378,206	\$447,900	\$466,966	\$399,629	4.3%
Materials & Supplies	\$73,348	\$62,392	\$72,348	\$58,678	\$58,678	(18.9%)
Travel & Training	\$2,524	\$0	\$2,524	\$2,524	\$2,524	-
Intragovernmental	\$15,946	\$15,946	\$17,846	\$21,629	\$21,629	21.2%
Utilities	\$1,350	\$1,325	\$1,350	\$1,350	\$1,350	-
Services & Misc	\$21,070	\$6,434	\$22,070	\$10,570	\$10,570	(52.1%)
Transfers	\$24,087	\$24,087	\$24,087	\$24,087	\$24,087	-
Total	\$538,037	\$488,390	\$588,125	\$585,804	\$518,467	(0.4%)
Utilities (6715)						
Utilities	\$345,464	\$318,416	\$345,464	\$345,464	\$345,464	-
Total	\$345,464	\$318,416	\$345,464	\$345,464	\$345,464	-
Department Totals						
Personnel Services	\$928,431	\$872,377	\$1,013,211	\$1,132,842	\$1,062,882	11.8%
Materials & Supplies	\$181,906	\$162,929	\$179,906	\$166,236	\$166,236	(7.6%)
Travel & Training	\$6,441	\$75	\$6,441	\$6,441	\$6,441	-
Intragovernmental	\$57,495	\$57,495	\$68,650	\$73,340	\$73,340	6.8%
Utilities	\$356,768	\$329,488	\$356,144	\$356,768	\$356,768	0.2%
Services & Misc	\$230,811	\$376,529	\$232,811	\$212,778	\$212,778	(8.6%)
Transfers	\$65,100	\$65,100	\$65,100	\$65,100	\$65,100	-
Total	\$1,826,952	\$1,863,993	\$1,922,263	\$2,013,505	\$1,943,545	-

Custodial and Building Maintenance Fund

Fund 6710



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating Expenditures:						
Personnel Services	\$0	\$0	\$0	\$0	\$0	-
Materials & Supplies	\$0	\$0	\$0	\$0	\$0	-
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragov. Charges	\$0	\$0	\$0	\$0	\$0	-
Utilities	\$0	\$0	\$0	\$0	\$0	-
Services & Misc.	\$68,830	\$0	\$0	\$0	\$0	-
Transfers	\$1,301,232	\$1,229,034	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total Appropriations (Exp)	\$1,370,062	\$1,229,034	\$0	\$0	\$0	-

Dedicated Funding Sources

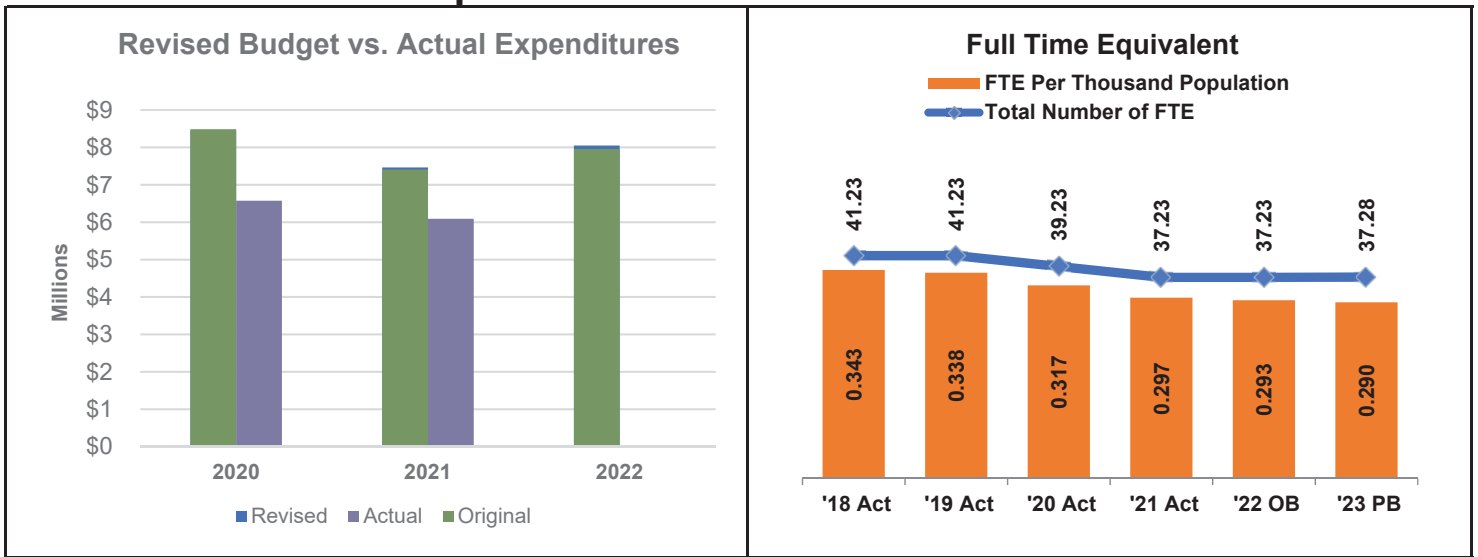
	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Intragovernmental Revenue	\$0	\$0	\$0	\$0	\$0	-
Investment Income	\$0	\$0	\$0	\$0	\$0	-
Miscellaneous	\$0	\$0	\$0	\$0	\$0	-
Total Dedicated Funding	\$0	\$0	\$0	\$0	\$0	-

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	14.07	14.07	0.00	0.00	0.00	-
Part-Time	0.75	0.75	0.00	0.00	0.00	-
Total FTE	14.82	14.82	0.00	0.00	0.00	-

Public Works: Fleet Operations

Fund 6720



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$2,552,007	\$2,249,162	\$2,897,828	\$3,177,255	\$3,100,731	9.6%
Materials & Supplies	\$4,599,703	\$3,563,816	\$4,576,840	\$5,376,840	\$5,376,840	17.5%
Travel & Training	\$29,000	\$2,520	\$29,000	\$29,000	\$29,000	-
Intragovernmental	\$187,256	\$184,956	\$358,296	\$458,982	\$458,982	28.1%
Utilities	\$57,438	\$52,269	\$55,126	\$55,750	\$55,750	1.1%
Services & Misc.	\$32,648	\$20,438	\$32,568	\$32,568	\$32,568	-
Transfers	\$4,883	\$4,883	\$4,883	\$4,883	\$4,883	-
Total Appropriations (Exp.)	\$7,462,934	\$6,078,043	\$7,954,541	\$9,135,278	\$9,058,754	14.8%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Intragovernmental Revenue	\$7,200,551	\$5,846,401	\$7,200,551	\$8,118,884	\$8,118,884	12.8%
Investment Revenue	\$27,314	\$3,172	\$11,940	\$39	\$39	(99.7%)
Miscellaneous	\$60,165	\$541,124	\$81,598	\$36,909	\$36,909	(54.8%)
Total Dedicated Sources	\$7,288,030	\$6,390,697	\$7,294,089	\$8,155,832	\$8,155,832	11.8%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	39.23	39.23	37.23	37.23	37.23	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	39.23	39.23	37.23	37.23	37.23	-

Department Summary

Description

The Fleet Operations Division provides preventive maintenance, mechanical repair, repair parts, acquisition support, and fuel for all the vehicles and equipment in the City of Columbia's fleet.

Highlights/Significant Changes

- Currently, 33% of the City's eligible fleet is powered by Compressed Natural Gas (CNG). The City's contractually required monthly CNG consumption was achieved in April 2015. The City has met the goal of diversifying the fleet to 15% CNG powered. Revenue from public consumption of CNG was first realized in May 2015. We have seen a decline in public consumption of CNG due to lower diesel prices and other CNG stations being opened.

Strategic Priority: Reliable Infrastructure:

In accordance with the City's Climate Action and Adaptation Plan (CAAP), the Fleet Manager serves on the plan committee and is also implementing the new AVL (Automated Vehicle Locator) that will allow for better asset tracking and also reduction in engine idle times. This will benefit the organization across all departments in a reduction in fuel costs and maintenance as well as it will reduce emissions, which will have a positive impact on the entire community.

Strategic Plan Alignment

Fleet Operations offers City-Wide support for all other city departments and divisions. Therefore, Fleet is tied to the strategic plan throughout the organization. Our primary areas of focus are sustainability and service in performing maintenance and repairs to the entire fleet.

CAAP Alignment

Fleet is aligned with the CAAP in the areas of Clean Transportation, Good Stewards and Clean Energy. The Fleet Manager serves on the Clean Transportation team and has helped create a Fleet Electrification Plan that should be approved during FY22 which will act as a guideline for moving the fleet inventory away from fossil fueled vehicles and adding more electric vehicles to our fleet. Fleet also supports Good Stewards by actively seeking out the best value available for all services, parts and supplies that are used to maintain the fleet. Fleet also supports Clean Energy by introducing Compressed Natural Gas to the fleet in 2015 and therefore starting the movement towards greenhouse gas reduction.

Fees and Service Charge Methodology

Fleet operations charges other City departments for the types of supplies and services provided. Unlike the other supporting activity departments, these fees are not reflected in the intragovernmental charge category. Fleet utilizes a mark-up system to recover the overhead costs of their operation and charges are assessed as the services are used.

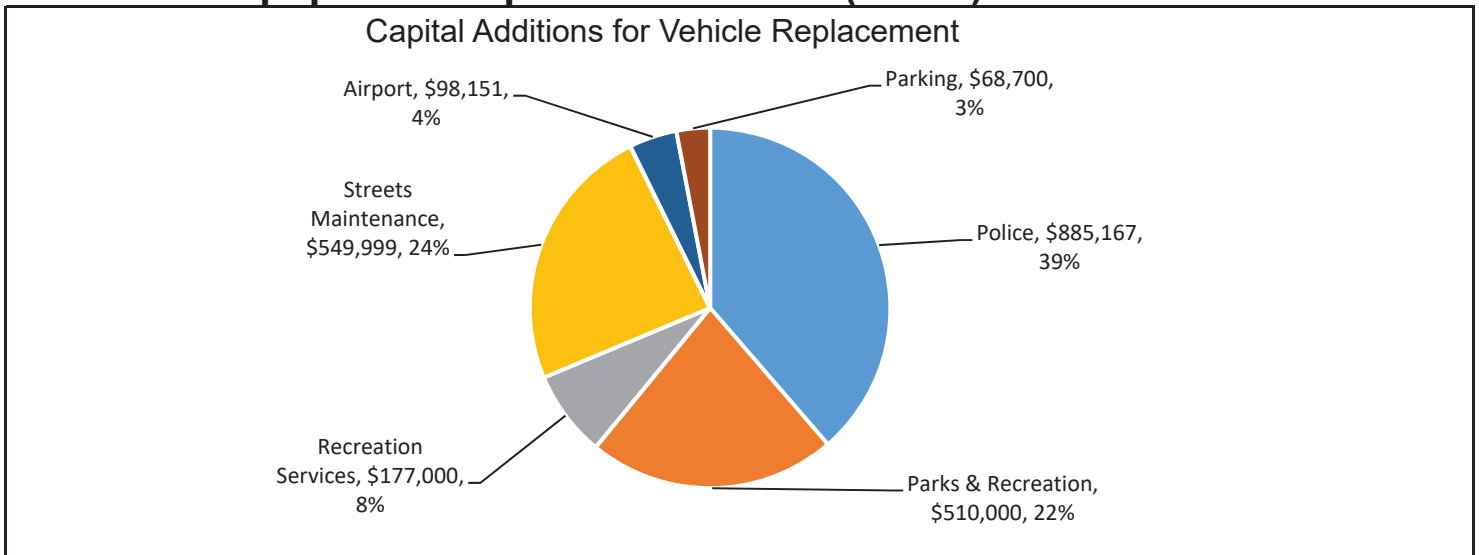
Fuel: Fleet operations pays for the fuel purchased at the Grissum Building, Fleet West (Parks and Rec) and the CNG fueling station. As departments fuel vehicles at these locations, their fuel account (reflected in the Materials and Supplies category) is charged for these purchases. A mark-up on fuel is allocated to departments and adjusted periodically so that the price per gallon paid by the departments is less than what they would pay at a retail fueling station. The mark-up rate for fuel for FY 22 is 5%, the same as last year.

Parts Charges: Fleet purchases the parts needed to maintain and repair City department vehicles. The cost of these parts, plus a markup to recover overhead costs, is charged to each department's parts account (reflected in the Materials and Supplies category). The mark-up rate for parts for FY 22 is 25%, the same as last year.

Labor Charges: Fleet mechanic time is charged to departments who have work performed by Fleet mechanics. These charges are charged to each department's vehicle maintenance account (reflected in the Utilities, Services, and Miscellaneous category). The labor rate for FY 22 is \$56 per hour, the same as last year.

Vehicle & Equipment Replacement Fund (VERF)

Fund 6770



Capital Additions for Vehicle Replacement

Department:	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Police	\$0	\$0	\$1,037,917	\$885,167	\$885,167	(14.7%)
Parks & Recreation	\$0	\$0	\$278,000	\$510,000	\$510,000	83.5%
Recreation Services	\$0	\$0	\$134,000	\$177,000	\$177,000	32.1%
Streets Maintenance	\$0	\$0	\$233,550	\$549,999	\$549,999	135.5%
Pooled Vehicles	\$0	\$0	\$400,000	\$0	\$0	-
Transit	\$0	\$0	\$33,986	\$0	\$0	-
Airport	\$0	\$0	\$5,571	\$98,151	\$98,151	1661.8%
Parking	\$0	\$0	\$35,300	\$68,700	\$68,700	94.6%
Total Capital Additions	\$0	\$0	\$2,158,324	\$2,289,017	\$2,289,017	6.1%

Department Summary

Description

The purpose of the Vehicle & Equipment Replacement Fund (VERF) is to:

- Ensure adequate funds are available to fund the replacement of vehicles and equipment
- Stabilize budgeting for major purchases
- Provide sufficient cash flows for annual purchases of equipment greater than or equal to \$5,000
- Promote the use of fuel-efficient equipment, and incorporate vehicles powered by alternative fuels into the fleet when feasible.

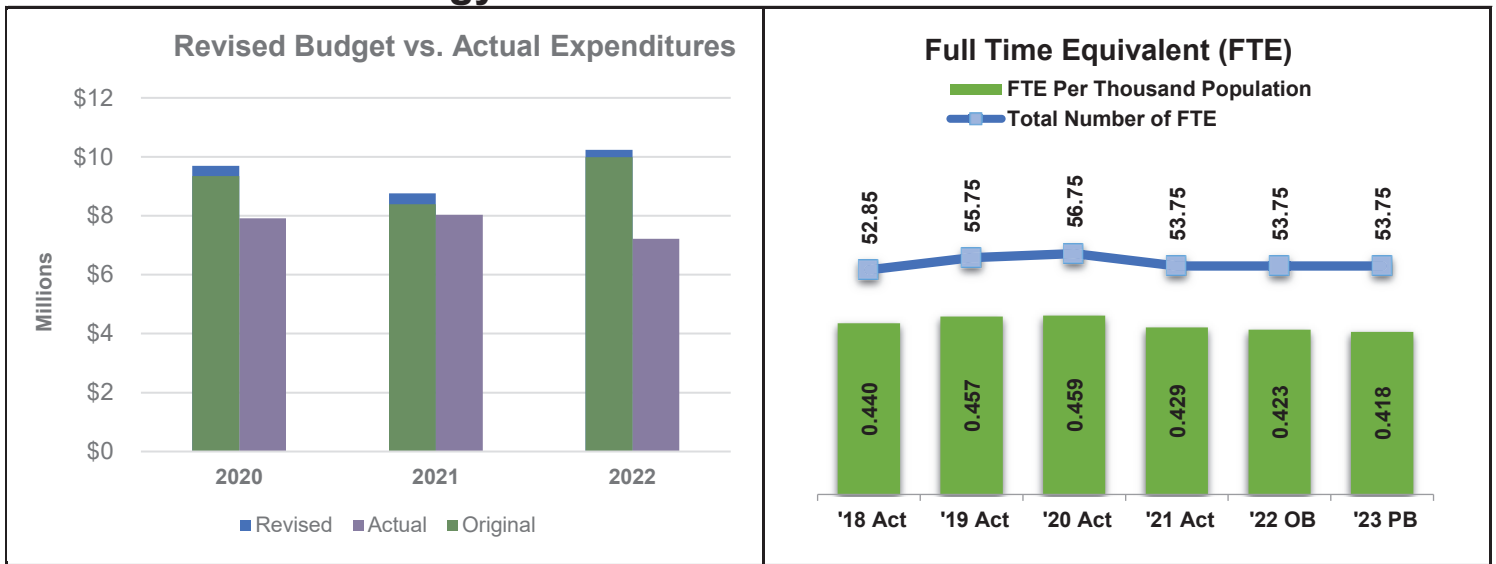
Highlights/Significant Changes

- This fund was established in FY 22.
- All new vehicle purchases and replacements take place in this fund with the exception of those for the utility departments. Utility departments each have their own Vehicle & Equipment Replacement Fund (VERF) housed in their individual funds.

Fees and Service Charge Methodology

Fleet assets will be owned by the VERF and leased to the user departments. All assets purchased through the VERF are approved during the regular budget process prior to purchase. User departments will be charged an annual lease fee for each fleet asset allocated to their department in the VERF. This fee will provide funds to purchase replacement assets.

Information Technology Fund



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating Expenditures:						
Personnel Services	\$4,901,214	\$4,866,292	\$5,686,979	\$5,814,995	\$5,731,015	2.3%
Materials & Supplies	\$667,545	\$610,504	\$880,198	\$1,278,448	\$1,278,448	45.2%
Travel & Training	\$165,288	\$85,477	\$226,588	\$274,038	\$274,038	20.9%
Intragov. Charges	\$34,990	\$34,990	\$364,726	\$430,641	\$430,641	18.1%
Utilities	\$226,408	\$212,686	\$224,848	\$226,660	\$226,660	0.8%
Services & Misc.	\$2,111,362	\$1,696,229	\$2,212,013	\$2,490,250	\$2,490,250	12.6%
Transfers	\$162,195	\$162,195	\$162,195	\$162,195	\$162,195	-
Capital Additions	\$487,615	\$314,526	\$232,595	\$1,103,563	\$1,103,563	374.5%
Total Appropriations (Exp)	\$8,756,617	\$7,982,899	\$9,990,142	\$11,780,790	\$11,696,810	17.9%
Debt Service	\$94	\$0	\$0	\$0	\$0	-
Total Expenditures	\$8,756,711	\$7,982,899	\$9,990,142	\$11,780,790	\$11,696,810	17.9%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Intragovernmental Revenue	\$8,151,532	\$8,144,878	\$9,643,601	\$9,985,582	\$9,985,582	3.5%
Rev from other govt	\$159,271	\$142,688	\$168,242	\$209,842	\$209,842	24.7%
Investment Income	\$107,386	\$6,040	\$107,386	\$107,386	\$107,386	-
Miscellaneous	\$1,725	\$711,778	\$1,725	\$1,725	\$1,725	-
Transfers	\$0	\$17,000	\$0	\$0	\$0	-
Total Dedicated Funding	\$8,419,914	\$9,022,384	\$9,920,954	\$10,304,535	\$10,304,535	3.9%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	53.75	53.75	55.75	53.75	53.75	-2.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	53.75	53.75	55.75	53.75	53.75	-2.00

Department Summary

Description

The Information Technology (IT) Department is responsible for the design, implementation, maintenance and support of the City's computing resources. In addition, IT provides application development/support, telephone, GIS and project management services. The department supports more than 1,693 users across all City departments. IT's wide area and wireless networks connect over 2,100 devices in more than 60 locations to 400+ servers in four data centers.

Department Objectives/Goals

IT's vision is to maximize technology to support evolving business needs. IT's mission is dedicated to providing superior technology services and solutions which support the overall City Strategic Priority Areas.

Highlights/Significant Changes

- 2021 Digital Cities Survey Award Winner (2nd place 75,000 - 125,000 population category)
- SEC Cross-Country Tournament Support for Nationwide Broadcasting
- FlyCOU.com Redesign
- 2020 Census
 - Reapportionment
 - Ward Restructuring
 - Demographic Analysis
- Security Initiatives
 - CyberSecurity Training Platform Enhancements
 - Multi-factor Authentication
 - Obtain TSA Security Clearance in Support of Airport Expansion Project
 - Mobile Device Management
 - Camera App for Police
- WiFi in Douglass Park
- Digitized Health Inspections
- Utility Billing Software and MyUtilityBill.como.gov Upgrade
- Completed data conversion for Police Records Management System
- Telephone Server Upgrade
- FY 2023 Priorities - Chatbot, Executime, aerial imagery and LiDAR, Surveillance system upgrades, Storage Area Network upgrades, VMware Cluster upgrade, Document Management System replacement, Additional Cyber Security Analyst

Strategic Plan Alignment

- GIS Disaster Recovery Machines and Imagery - Safe Neighborhoods Objective 4 - Staff computers across multiple departments and divisions now receive the latest GIS data on a regular interval. This not only helps speed up data connections and allows disconnected usage on a daily basis, but more importantly enables data availability in the case of a disaster event. The participating computers have all the GIS data they need to allow City staff to attend to their emergency functions during a disaster.
- ArcFM Upgrade (Public Outage Map) - Organizational Excellence Objective 4 - Upgraded the core software used to monitor electric distribution and its relationship to the customer outage software. The upgrade covered 2 releases and brought the City to the latest release. The added functionality will have a stabilizing effect on the outage map and the primary communication interface between the City's customers and the Utilities Department.
- Americans with Disabilities Act compliance (CoMo.gov) - Inclusive Communities Objective 2 - Engaged with a 3rd party ADA compliance vendor to scan the website for compliance and provide feedback. City staff corrected issues found and engaged the vendor multiple times to ensure ongoing compliance. A regular scan interval will take place going forward to ensure compliance.

CAAP Alignment

- Data Center Cooling - Housing, Buildings and Development - This project installed two additional cooling units into the data center allowing the cooling of the data center without the operation of the building's chilled water system. This will allow for the cooling of the data center in the winter without the operation of the building's chilled water system. Running the smaller on-demand systems will save energy over utilizing the buildings much larger systems with only the data center needing cooling in the winter months. Having two separate cooling systems also allows for redundancy in the event of one system failure.

Department Summary - (continued)

CAAP Alignment - (continued)

- Fleet electrification business case - Transportation - The Project Management Office performed a comparison of the Total Cost of Ownership (purchase and installation, and fuel and maintenance costs over the vehicle's useful life) of each conventional fuel vehicle for replacement in the fiscal year with an electric vehicle alternative. The analysis is being used as the justification for a fleet electrification plan.

Fee and Charge Methodology

Telephone Charges: Information Technology pays all of the phone bills (excluding cell phones) for departments and bills the departments a monthly charge. These costs are charged to departments' telephone accounts (reflected in the Utilities, Services, and Miscellaneous category).

Information Service and Maintenance Fees: This is an intragovernmental charge to departments to recover the cost of network disaster recovery, document imaging, application development/support, database administration, help desk, data centers, security, and enterprise software. In FY 2021, GIS functions were moved from their own fee structure to be included with the IT Service and Maintenance Fees. Departments are charged based upon a combination of their total expenses and the number of department network users.

Computer Replacement Fees: The IT Department purchases replacement business class computers, workstation computers, laptops, and tablets for all City departments. The City has established a computer replacement plan of four years for business class computers, four years for workstation computers, and four years for laptops and tablets. The Computer Replacement Fee is an intragovernmental charge to departments. Departments are assessed a pro-rated fee annually to recover the cost of this program based on the number of business class computers, workstation computers, laptops, and tablets they have.

Budget Detail By Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Administration (1810)						
Personnel Services	\$335,331	\$337,707	\$385,523	\$371,168	\$371,168	(3.7%)
Materials & Supplies	\$12,602	\$2,499	\$16,052	\$14,552	\$14,552	(9.3%)
Travel & Training	\$6,922	\$1,854	\$6,922	\$6,922	\$6,922	-
Intragovernmental	\$15,208	\$15,208	\$8,735	\$8,649	\$8,649	(1.0%)
Utilities	\$9,060	\$6,751	\$8,748	\$10,248	\$10,248	17.1%
Services & Misc	\$91,147	\$6,227	\$8,797	\$10,797	\$10,797	22.7%
Transfers	\$162,195	\$162,195	\$162,195	\$162,195	\$162,195	-
Capital Outlay	\$0	\$0	\$0	\$0	\$0	-
Total	\$632,465	\$532,441	\$596,972	\$584,531	\$584,531	(2.1%)
Telephone (1820)						
Personnel Services	\$114,223	\$116,767	\$113,790	\$131,802	\$131,755	15.8%
Materials & Supplies	\$53,914	\$53,712	\$70,450	\$38,000	\$38,000	(46.1%)
Travel & Training	\$6,200	\$2,970	\$6,200	\$6,200	\$6,200	-
Intragovernmental	\$1,109	\$1,109	\$11,238	\$9,080	\$9,080	(19.2%)
Utilities	\$200,000	\$189,824	\$200,000	\$200,000	\$200,000	-
Services & Misc	\$10,310	\$1,500	\$13,610	\$18,210	\$18,210	33.8%
Capital Outlay	\$0	\$0	\$0	\$0	\$0	-
Total	\$385,756	\$365,882	\$415,288	\$403,292	\$403,245	(2.9%)
Help Desk (183x)						
Personnel Services	\$679,011	\$633,193	\$810,432	\$822,076	\$792,631	1.4%
Materials & Supplies	\$424,705	\$386,038	\$636,666	\$694,866	\$694,866	9.1%
Travel & Training	\$8,500	\$0	\$8,500	\$8,500	\$8,500	-
Intragovernmental	\$3,956	\$3,956	\$33,346	\$39,363	\$39,363	18.0%
Utilities	\$3,620	\$3,268	\$3,620	\$3,620	\$3,620	-
Services & Misc	\$25,409	\$20,284	\$25,409	\$120,409	\$120,409	373.9%
Capital Outlay	\$0	\$0	\$90,000	\$22,968	\$22,968	(74.5%)
Total	\$1,145,201	\$1,046,739	\$1,607,973	\$1,711,802	\$1,682,357	6.5%

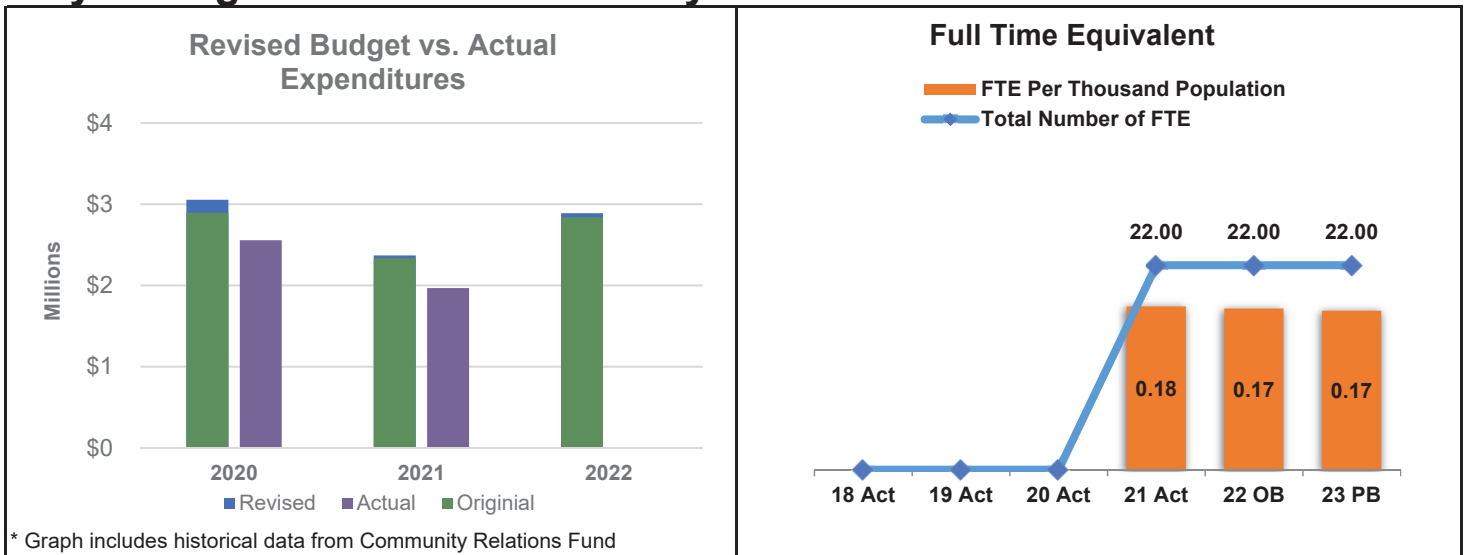
Information Technology Fund

Fund 6740

Budget Detail By Division - (continued)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Applications (1840)						
Personnel Services	\$987,796	\$1,003,771	\$1,168,569	\$1,201,693	\$1,174,345	2.8%
Materials & Supplies	\$2,500	\$1,181	\$2,500	\$2,500	\$2,500	-
Travel & Training	\$55,900	\$13,794	\$81,000	\$81,000	\$81,000	-
Intragovernmental	\$876	\$876	\$122,017	\$140,635	\$140,635	15.3%
Utilities	\$3,120	\$3,120	\$3,120	\$3,432	\$3,432	10.0%
Services & Misc	\$1,148,288	\$1,051,176	\$1,097,117	\$1,206,984	\$1,206,984	10.0%
Capital Outlay	\$0	\$0	\$0	\$30,000	\$30,000	-
Total	\$2,198,480	\$2,073,918	\$2,474,323	\$2,666,244	\$2,638,896	7.8%
Infrastructure (1850)						
Personnel Services	\$1,372,318	\$1,348,943	\$1,550,239	\$1,815,070	\$1,801,189	17.1%
Materials & Supplies	\$160,045	\$159,334	\$144,350	\$518,350	\$518,350	259.1%
Travel & Training	\$48,590	\$46,944	\$69,790	\$117,240	\$117,240	68.0%
Intragovernmental	\$5,224	\$5,224	\$135,776	\$177,679	\$177,679	30.9%
Utilities	\$4,368	\$4,368	\$4,368	\$4,368	\$4,368	-
Services & Misc	\$718,890	\$504,593	\$927,932	\$970,932	\$970,932	4.6%
Capital Outlay	\$487,615	\$314,526	\$142,595	\$1,050,595	\$1,050,595	636.8%
Total	\$2,797,049	\$2,383,932	\$2,975,050	\$4,654,234	\$4,640,353	56.4%
GIS (1860)						
Personnel Services	\$915,409	\$918,159	\$1,069,231	\$902,220	\$889,159	(15.6%)
Materials & Supplies	\$11,280	\$6,639	\$7,680	\$7,680	\$7,680	-
Travel & Training	\$25,176	\$19,188	\$40,176	\$40,176	\$40,176	-
Intragovernmental	\$8,160	\$8,160	\$41,624	\$41,587	\$41,587	(0.1%)
Utilities	\$4,368	\$3,796	\$3,432	\$3,432	\$3,432	-
Services & Misc	\$112,418	\$112,066	\$138,148	\$161,918	\$161,918	17.2%
Total	\$1,076,811	\$1,068,008	\$1,300,291	\$1,157,013	\$1,143,952	(11.0%)
PMO (1870)						
Personnel Services	\$497,127	\$507,752	\$589,195	\$570,966	\$570,768	(3.1%)
Materials & Supplies	\$2,500	\$1,100	\$2,500	\$2,500	\$2,500	-
Travel & Training	\$14,000	\$728	\$14,000	\$14,000	\$14,000	-
Intragovernmental	\$457	\$457	\$11,990	\$13,648	\$13,648	13.8%
Utilities	\$1,872	\$1,560	\$1,560	\$1,560	\$1,560	-
Services & Misc	\$4,900	\$383	\$1,000	\$1,000	\$1,000	-
Total	\$520,856	\$511,980	\$620,245	\$603,674	\$603,476	(2.7%)
Department Totals						
Personnel Services	\$4,901,214	\$4,866,292	\$5,686,979	\$5,814,995	\$5,731,015	2.3%
Materials & Supplies	\$667,545	\$610,504	\$880,198	\$1,278,448	\$1,278,448	45.2%
Travel & Training	\$165,288	\$85,477	\$226,588	\$274,038	\$274,038	20.9%
Intragovernmental	\$34,990	\$34,990	\$364,726	\$430,641	\$430,641	18.1%
Utilities	\$226,408	\$212,686	\$224,848	\$226,660	\$226,660	0.8%
Services & Misc	\$2,111,362	\$1,696,229	\$2,212,013	\$2,490,250	\$2,490,250	12.6%
Transfers	\$162,195	\$162,195	\$162,195	\$162,195	\$162,195	-
Capital Outlay	\$487,615	\$314,526	\$232,595	\$1,103,563	\$1,103,563	374.5%
Total	\$8,756,617	\$7,982,899	\$9,990,142	\$11,780,790	\$11,696,810	17.9%

City Manager's Office: Community Relations



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$1,462,638	\$1,291,793	\$1,653,623	\$1,647,491	\$1,453,769	(0.4%)
Materials & Supplies	\$259,132	\$182,512	\$373,647	\$195,084	\$195,084	(47.8%)
Travel & Training	\$1,708	\$1,308	\$2,500	\$12,337	\$12,337	393.5%
Intragov. Charges	\$42,086	\$42,086	\$215,337	\$243,761	\$243,761	13.2%
Utilities	\$13,728	\$14,040	\$13,728	\$13,728	\$13,728	-
Services & Misc	\$201,769	\$198,212	\$193,556	\$254,781	\$254,781	31.6%
Transfer	\$237,893	\$237,893	\$237,893	\$237,893	\$237,893	-
Capital Additions	\$150,000	\$0	\$150,000	\$325,030	\$325,030	116.7%
Total Appropriations (Exp.)	\$2,368,954	\$1,967,844	\$2,840,284	\$2,930,105	\$2,736,383	3.2%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Intragovernmental	\$0	\$0	\$1,537,863	\$1,558,923	\$1,558,923	1.4%
Miscellaneous	\$1,403,442	\$1,365,341	\$120,000	\$120,000	\$120,000	-
Total Dedicated Funding	\$1,403,442	\$1,365,341	\$1,657,863	\$1,678,923	\$1,678,923	1.3%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Creative Services	12.51	12.51	12.50	12.50	12.50	-
Contact Center	9.49	9.49	9.50	9.50	9.50	-
Total FTE	22.00	22.00	22.00	22.00	22.00	-

Note: In FY 21 Community Relations moved to the General Fund and became part of the City Manager's Office.

Department Summary

Description

Over its history, Community Relations, composed of Communications and Creative Services and the Contact Center, has helped the City Council, City Manager and City agencies with internal and external communications. In recent years the department's duties have expanded while it has focused more strategically on building citizen trust through effective listening and compassionate response.

In FY 21, the Communications and Creative Services and Contact Center divisions moved to the City Manager's Office as part of the General Fund. Both divisions provide internal and external service. While the Community Relations Department no longer exists, the budget designation for its services remains.

Communications and Creative Services functions as the City's in-house agency providing extensive services including communications, marketing, campaign design and execution, graphic design, web and app development, video productions and event services. The division also oversees the City's brand identity, social media, websites and engagement platforms.

The Contact Center provides a centralized point of contact for city information to the community, while offering assistance with customer service and community engagement to 25 City divisions. Multiple channels of communication highlight the purpose of the Contact Center through calls, emails, web forms, chat and a centralized app. Since its inception, the Contact Center has provided service for over half a million citizen interactions. The City Hall information desk and citywide mail processing are also housed in the Contact Center.

Department Objectives

Communications and Creative Services: connects, informs and engages Columbia citizens with their local government. We keep internal and external communication paths open and responsive with traditional services while integrating more modern technologies where feasible.

Contact Center: informs and engages Columbia citizens with their local government. It keeps internal and external communication paths open and responsive with traditional services while integrating more modern technologies where feasible. It exists because this community should have full access to city services and information with timely responses.

The division supports the City's Strategic Plan in multiple priority areas and one of the City's core values states "we listen and provide responses that are clear, accurate and timely."

Highlights/Significant Changes

Communications and Creative Services:

In FY 22 the Communications and Creative Services division will focus on expanding and strengthening its digital communications capacity to benefit all residents. Following the launch of the new app and website, the division will focus on deeper engagement and strategic communication through its digital channels and social media. A new online engagement portal will allow for more resident input for a variety of projects including IP meetings. New livestreaming equipment will allow for more direct communication from any location (not just the Council chamber) for meetings, special events, press conferences, and more. Finally a Digital Communications Coordinator position has been requested to craft and execute the digital communications strategy for the City to connect, communicate and inclusively engage with various audiences using social media and digital storytelling. *Note: These initiatives are pending Council budget approval.*

In the summer of 2021 the City will launch a newly designed and customer-focused website. The launch of this site will begin the process of merging other ancillary City websites into the main site (ex: ColumbiaPowerPartners.com). This provides easier access and more robust information to residents and visitors in one location.

In October 2020, the supervision of Community Relations Specialists (now called Public Information Specialists) was returned to the department level, thus ending centralized communications and reviews. At that time, the remaining staff of Communications and Marketing were merged with the City Channel and Event Services staff creating the new division of Communications and Creative services.

Contact Center:

The Contact Center launched an ongoing customer satisfaction survey currently achieving a Net Promoter Score (NPS) above 0 at 21. The survey captures customer feedback, sentiment and customer service performance.

Department Summary

Contact Center (continued):

The Contact Center staffs the information desk of City Hall. In 2021, several security concerns were identified. The Community Relations Manager worked with city leadership, Risk Management and Columbia Police Department to provide a safe working environment for employees and City Hall visitors by increasing the police presence near the building. Future plans include the renovation of the information desk for an enclosed space and a rear exit. The second through the fifth floors remain closed to public access with all services remaining fully accessible to visitors through a check-in process and resources available on the first floor.

The Contact Center offers a large variety of analytics for customer experience including, trends, volume, performance and opportunities for improvement. The division will continue adding multiple channels of communication, and enhancing citizen/employee interactions.

Strategic Plan Alignment

Communications and Creative Services:

The Communications and Creative Services area will be focusing on areas of the Strategic Plan that focus on engagement, particularly in the Inclusive Community Priority Area. The division is currently developing a citywide engagement guide that will create an atmosphere for inclusive community involvement by making community engagement the expectation. This will emphasize reaching underserved communities with important City information.

We are also planning to host a biannual or quarterly event that would help residents understand the various ways to become involved with your government. This would include items such as how to get an idea on the Council agenda, how a commission successfully passes a resolution, etc.

In addition to these items, we are working on improving communication during public meetings and online. We are doing this in a number of ways, including: scaling up and adding language options to all community facing phone menus by 2023; adding bilingual opt-in options for 100% of utility bills by 2023; having an ASL interpreter for all City Council meetings by 2023; integrating a digital engagement platform; and auditing our web accessibility and make needed improvements.

Contact Center:

The Contact Center provides a vital component to the Strategic Priority Area of Organizational Excellence. Under Outcome Objective Four, the division assists with improving the residents' and visitors' experience by measuring customer response and resolution times. During FY22, the mean time to respond to customers reduced to 24 hours, achieving the current goal along with reducing the mean time to resolve customer-initiated requests in GovQA by 24%. In FY23, the Contact Center will focus on increasing the one call resolution rate to achieve the desired results of 75% by 2026. The complete integration of the Tyler 311 customer response management (CRM) system and Energov will help decrease the call transfer rate.

The omnichannel communication approach practiced in the Contact Center supports a successful priority of Inclusive Communities by offering multiple ways for citizens to connect with the city and the information they need to thrive in our community. These channels include calls, emails, web chat, web forms, paper forms, and in-person contact. All interactions are documented in Tyler 311.

Realtime customer feedback and sentiment analytics provide a voice of the community supporting Organizational Excellence by managing resources wisely. Through this method, the Contact Center collects data that assist departments in their communication methods, and information and service accessibility and effectiveness. Customer-centric metrics offer evidence that the City is fulfilling its responsibilities to the community and are captured in the Contact Center's data.

The Strategic Plan is community focused and the Contact Center provides a centralized location for city access to our citizens and business partners.

CAAP Alignment

Contact Center:

The work of the Contact Center requires that employees remain in the environment for several hours at a time, so supervisors allow a comfortable work environment including low lighting and comfortable chairs. The low lighting decreases energy usage.

Paper training manuals and call scripts have been eliminated and are now available electronically to reduce waste.

City Manager's Office: Community Relations

110009*

Fee and Service Methodology

The cost of Communications & Creative Services and the Contact Center are offset by fees charged out to other departments for services provided by the department. Fees for each division aim to recuperate a significant portion of the department's expenses. Fees for Communications & Creative Services are calculated based on the budgeted expenses for each billed department, and then charged out quarterly. Contact Center fees are calculated using a three year average of incidents by department, and then billed quarterly. Only departments with incidents within the prior three years would be billed.

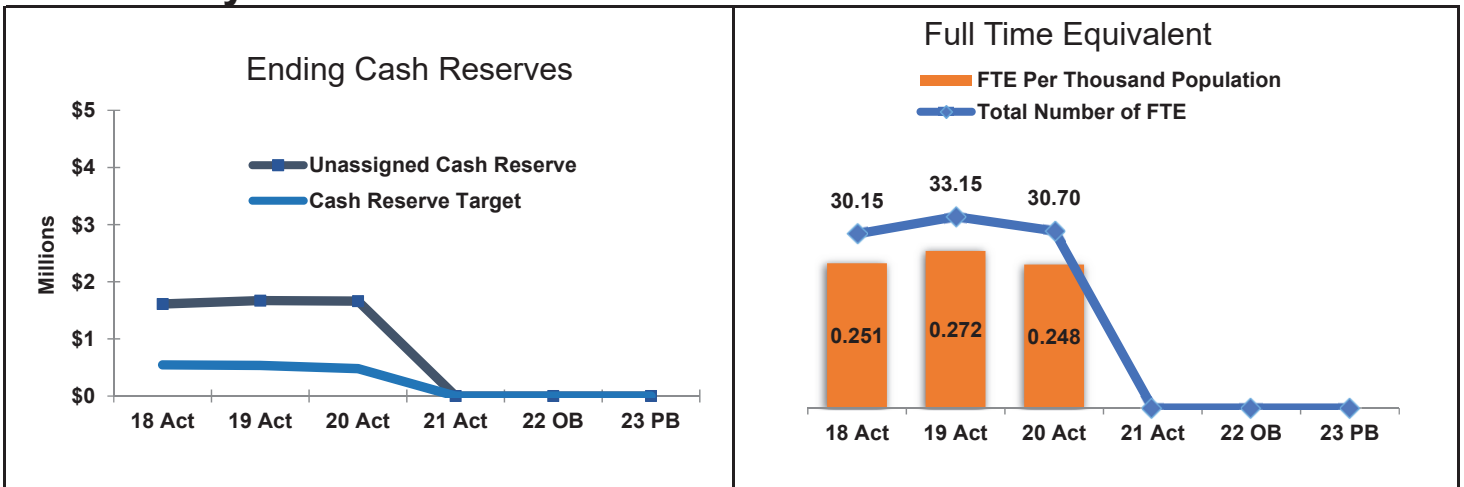
Budget Detail By Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Communications & Creative Services (0910)						
Personnel Services	\$905,502	\$783,023	\$1,044,318	\$997,685	\$826,493	(4.5%)
Materials & Supplies	\$132,726	\$84,006	\$248,647	\$73,784	\$73,784	(70.3%)
Travel and Training	\$1,208	\$1,208	\$500	\$4,850	\$4,850	870.0%
Intragovernmental Charges	\$38,074	\$38,074	\$165,368	\$181,910	\$181,910	10.0%
Utilities	\$6,240	\$7,488	\$7,176	\$6,864	\$6,864	(4.3%)
Services & Misc	\$189,337	\$188,089	\$181,357	\$168,032	\$168,032	(7.3%)
Transfers	\$101,583	\$101,583	\$101,583	\$101,583	\$101,583	-
Capital Additions	\$150,000	\$0	\$150,000	\$325,030	\$325,030	116.7%
Total	\$1,524,670	\$1,203,471	\$1,898,949	\$1,859,738	\$1,688,546	(2.1%)
Contact Center (0950)						
Personnel Services	\$557,136	\$508,770	\$609,305	\$649,806	\$627,276	6.6%
Materials & Supplies	\$126,406	\$98,506	\$125,000	\$121,300	\$121,300	(3.0%)
Travel and Training	\$500	\$100	\$2,000	\$7,487	\$7,487	274.4%
Intragovernmental Charges	\$4,012	\$4,012	\$49,969	\$61,851	\$61,851	23.8%
Utilities	\$7,488	\$6,552	\$6,552	\$6,864	\$6,864	4.8%
Services & Misc	\$12,432	\$10,123	\$12,199	\$86,749	\$86,749	611.1%
Transfers	\$136,310	\$136,310	\$136,310	\$136,310	\$136,310	-
Total	\$844,284	\$764,373	\$941,335	\$1,070,367	\$1,047,837	13.7%
Department Totals						
Personnel Services	\$1,462,638	\$1,291,793	\$1,653,623	\$1,647,491	\$1,453,769	(0.4%)
Materials & Supplies	\$259,132	\$182,512	\$373,647	\$195,084	\$195,084	(47.8%)
Travel and Training	\$1,708	\$1,308	\$2,500	\$12,337	\$12,337	393.5%
Intragovernmental Charges	\$42,086	\$42,086	\$215,337	\$243,761	\$243,761	13.2%
Utilities, Services, & Misc.	\$13,728	\$14,040	\$13,728	\$13,728	\$13,728	-
Services & Misc	\$201,769	\$198,212	\$193,556	\$254,781	\$254,781	31.6%
Transfers	\$237,893	\$237,893	\$237,893	\$237,893	\$237,893	-
Capital Additions	\$150,000	\$0	\$150,000	\$325,030	\$325,030	116.7%
Total	\$2,368,954	\$1,967,844	\$2,840,284	\$2,930,105	\$2,736,383	3.2%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Community Relations

Fund 6750



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$0	\$0	\$0	\$0	\$0	-
Materials & Supplies	\$14,326	\$0	\$0	\$0	\$0	-
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragov. Charges	\$0	\$0	\$0	\$0	\$0	-
Utilities	\$0	\$0	\$0	\$0	\$0	-
Services & Misc.	\$6,776	\$0	\$0	\$0	\$0	-
Transfers	\$1,474,307	\$1,685,197	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total Appropriations (Exp.)	\$1,495,409	\$1,685,197	\$0	\$0	\$0	-

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Intragovernmental Fees	\$2,036,396	\$1,823,963	\$0	\$0	\$0	-
Other Local Revenues	\$351,522	\$479,477	\$0	\$0	\$0	-
Transfers	\$50,000	\$50,000	\$0	\$0	\$0	-
Investment Income	\$28,110	\$33,611	\$0	\$0	\$0	-
Misc.	\$0	\$3,631	\$0	\$0	\$0	-
Revenue from Other Govt.	\$0	\$1,678	\$0	\$0	\$0	-
Total Dedicated Funding	\$2,466,028	\$2,392,360	\$0	\$0	\$0	-

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position 23/22B
Full-Time	30.70	30.70	0.00	0.00	0.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	30.70	30.70	0.00	0.00	0.00	-

Note: Community Relations moved into the General Fund in FY 21.

Utility Customer Services Fund

Fund 6760

In FY 21, this was moved into the Utility Departments.

Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating Expenditures:						
Personnel Services	\$0	\$0	\$0	\$0	\$0	-
Materials & Supplies	\$0	\$0	\$0	\$0	\$0	-
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragov. Charges	\$0	\$0	\$0	\$0	\$0	-
Utilities	\$0	\$0	\$0	\$0	\$0	-
Services & Misc.	\$306	\$0	\$0	\$0	\$0	-
Transfers	\$2,259,809	\$1,771,031	\$0	\$0	\$0	-
Total Appropriations (Exp)	\$2,260,115	\$1,771,031	\$0	\$0	\$0	-

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Fees and service charges	\$0	\$0	\$0	\$0	\$0	-
Intragovernmental revenue	\$0	\$0	\$0	\$0	\$0	-
Revenue from other government:	\$0	\$0	\$0	\$0	\$0	-
investment income	\$0	\$0	\$0	\$0	\$0	-
Miscellaneous	\$0	\$0	\$0	\$0	\$0	-
Total Dedicated Funding	\$0	\$0	\$0	\$0	\$0	-

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position 23/22B
Full-Time	0.00	0.00	0.00	0.00	0.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	17.30	17.30	0.00	0.00	0.00	-

Go after
the life
you want.

Aylin Cruz, Capture CoMo Participant

Operating Budgets
Transportation



Transportation Departments

Description

There are ten separate budgets that work together to provide a quality transportation system for the City. These budgets can be further broken down into three classifications according to the way they are funded. The General Fund budget includes Public Works Streets and Engineering. This budget receives some portion of its funding from general sources, which can be moved into other general operation budgets. The Enterprise Fund operations include Transit, Airport, Parking, Railroad, and Transload Funds. Each of these budgets is operated as a separate business and the sources are dedicated for that particular budget. Special Revenue Fund budgets include Capital Improvement Sales Tax, Transportation Sales Tax Fund, and Public Improvement Sales Tax Fund. The funding for each of these budgets can only be used for a specific purpose, so all funding is considered to be dedicated funding.

Public Works - Streets and Engineering

Streets provides maintenance of 1,423 lane miles of paved streets and 4.1 lane miles of unpaved streets, snow removal on all City streets, mechanical and manual street cleaning, mowing of public right-of-ways, and utility service cut repairs. Engineering provides survey, design, and inspection of various public improvements, review of subdivision improvements, issuance of permits, and inspection of all construction on public right-of-ways.

Transit Fund (Buses)

Transit provides public bus transportation to as many citizens as possible, at the lowest possible cost, while maintaining timely and dependable service.

Regional Airport Fund

The Airport provides safe and usable facilities for the operation of commercial, general aviation, and military aircraft, offers access to the national air transportation system, and promotes regional economic growth.

Parking Utility Fund

The Parking Utility operates, maintains, and administers six parking facilities, six surface lots, and on-street parking meters.

Transload Facility Fund

This fund operates and maintains the Transload facility, which provides loading and off-loading services for material being shipped in and out of Columbia by train. In addition, the facility can hold material for just-in-time delivery to businesses throughout the mid-Missouri area.

Capital Improvement Sales Tax Fund

This fund accounts for the one-quarter cent capital improvement sales tax that was most recently passed by voters in August 2015 and will expire on December 31, 2025. This sales tax is used to fund fire trucks and public safety facilities, as well as major street and sidewalk projects. These funds are transferred into Capital Project Funds to fund specific capital projects.

Transportation Departments **Continued**

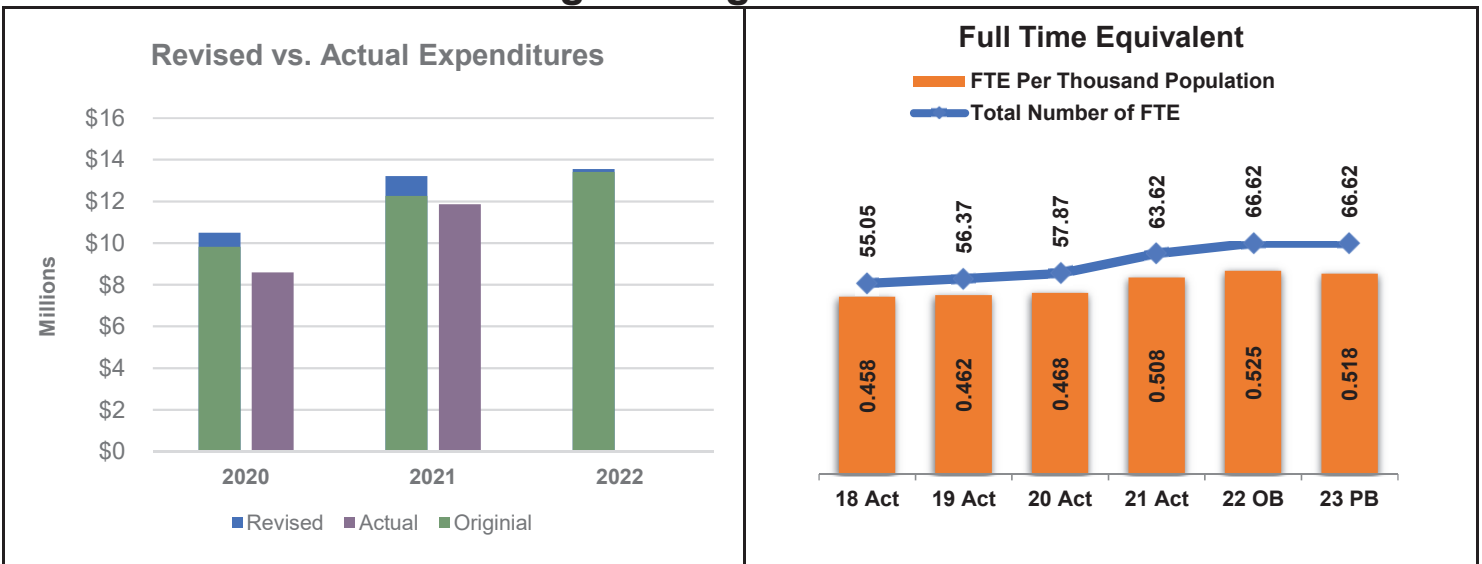
Transportation Sales Tax Fund

This fund accounts for the 1/2 cent permanent sales tax that was authorized by voters on April 6, 1982. These funds are used to subsidize Airport and Transit activities, fund various road projects, and pay for street and sidewalk related activities in the General Fund.

Public Improvement Fund

This fund accounts for the portion of the 1% general sales tax that is dedicated to the Capital Improvement Plan. This amounts to 2% of the amount of general sales taxes dedicated to fund capital projects. These funds are transferred into the Capital Project Funds to fund projects specified as Public Improvements.

Public Works: Streets & Engineering



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$4,189,339	\$3,692,052	\$5,185,009	\$5,316,514	\$4,946,780	2.5%
Materials & Supplies	\$2,538,159	\$2,200,718	\$2,452,034	\$2,406,534	\$2,406,534	(1.9%)
Travel & Training	\$45,570	\$17,147	\$45,570	\$45,920	\$45,920	0.8%
Intragov. Charges	\$578,878	\$578,848	\$675,048	\$738,817	\$738,817	9.4%
Utilities	\$517,979	\$561,981	\$517,667	\$517,668	\$517,668	0.0%
Services & Misc	\$4,224,924	\$3,998,204	\$4,532,987	\$4,465,073	\$4,465,073	(1.5%)
Capital Additions	\$1,116,830	\$804,658	\$0	\$0	\$0	-
Total Appropriations (Exp.)	\$13,211,679	\$11,853,609	\$13,408,315	\$13,490,526	\$13,120,792	0.6%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Revenue from other Govt.	\$0	\$140,000	\$0	\$0	\$0	-
Transfers	\$7,845,105	\$7,845,105	\$7,845,105	\$7,845,105	\$7,845,105	-
Fees & Service Charges	\$0	\$0	\$0	\$0	\$0	-
Other Local Taxes	\$420,837	\$537,406	\$520,490	\$440,369	\$440,369	(15.4%)
Misc.	\$85,000	\$471,545	\$85,508	\$85,508	\$85,508	-
Total Dedicated Funding	\$8,350,942	\$8,994,056	\$8,451,103	\$8,370,982	\$8,370,982	(0.9%)

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	63.62	63.62	66.62	66.67	66.67	0.05
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	63.62	63.62	66.62	66.67	66.67	0.05

Department Summary

Description

The Street Division provides maintenance on 1,423 lane miles of paved streets and 4.1 lane miles of gravel streets. Maintenance includes roadway surfaces, winter weather response, emergency response during other weather or catastrophic events, street cleaning/sweeping, vegetation control for public right-of-ways and maintenance of trees within the right of way, signals and all other forms of traffic control as well as personnel support for special events occurring within right of way (such as parades, Fire in the Sky, etc.).

The Engineering division provides design, contract administration, and construction inspection of Capital Improvement Program projects for the Public Works department. Survey and right-of-way services, which are also part of the Engineering division, are used by departments across the City.

Department Objectives/Goals

The Streets division will provide safe, sustainable infrastructure that promotes positive communities.

Engineering provides design and construction inspection for Capital Improvement Program transportation projects. Projects include streets, intersections, sidewalks, traffic calming, and other nonmotorized transportation improvements.

Highlights/Significant Changes

- Street Division performed or has programmed for FY22 mill and overlay of approximately 45 lane miles; Onyx surface seal of 13 lane miles; Reclamite asphalt rejuvenation of 24 lane miles; crack seal of approximately 7 lane miles; Chip seal preservation of 27 lane miles as major components of the pavement management program along with dig out repairs for all the activities and programmed repair of approximately 1,250 linear feet of curb and 80 ADA ramp replacements. Pavement preservation is programmed to be approximately 8.2% of the total system. Additionally, \$100,000 was dedicated to implementation of the Urban Forest Master Plan maintenance projects (removal of Ash trees (27) and re-planting and planting (110) and proactive tree maintenance (92 treatments)).
- Street condition rating is based on the Pavement Surface Evaluation and Rating (PASER) system. The City's overall PASER rating in 2018 was 6.97, in 2019 was 6.7 and the rating in 2020 was 6.4. The rating for 2021 was able to be kept to again 6.4. A significant increase in funding beginning in FY2021 and kept for FY2022 and proposed for FY2023 will help to slow the pace of the falling PASER rating trend. Additional funding in the amount of \$2,000,000 for contractual services was identified for FY2021 by the City Manager and Council and kept in place through the current budget proposal. The recommended expenditure for the Pavement Management Program is to budget \$0.67/square yard of the pavement system. This would allow for maintaining approximately 10% of the system each year with pavement preservation activity at current construction costs. The total current system is approximately 10,018,000 square yards. The current budget is approximately \$6,345,000 inclusive of Construction Materials, Contractual Services and Personnel Costs. This is short of the recommended amount of \$6,712,000 by \$367,000 but much closer to being fully funded than in the recent past. The city typically adds approximately 18 lane miles (127,000 square yards) to the system each year. The additional funds are being focused on catching back up on deferred maintenance while we continue to explore ways to pursue more lower cost preservation treatments. If funding were to increase to the recommended Pavement Management levels soon, the PASER rating should achieve 7.0 by around 2026. If kept at the current identified funding level from 2021, the pace of degradation will be slower than experienced in the recent past for a few years, but the overall PASER rating will continue to fall and the City will not achieve the goal of 7.0 by 2032. At the current funding levels and pace of degradation, the projected PASER rating for 2030 is projected to be about a 6 overall. A PASER rating of 6 is still considered "good shape". However, having the overall system at that level would mean that about half the system would be better than that, and half the system in fair to poor conditions. Streets in fair and poor condition require considerably more money per square yard to bring up to 'good' condition.
- The Street Dept. like all of the other city departments with equipment operator positions, continues to struggle with limited staffing resources and vacancies. While leveraging contractual services is important during the short construction season, if the department is unable to fill positions or must contract out work, then the cost can be higher than if performed by in-house sources and results in less work getting accomplished. Heavy general construction labor demand and nearby large-scale construction efforts, such as the replacement of the I-70 Rocheport Bridge, will continue to cause strain for attracting and keeping equipment operators, supervisors and others for the department for at least the next three years. Recent additional pay has somewhat stabilized the workforce, but retention and recruitment concerns linger. Constant changes with respect to operational efficiency, such as better more proactive management practices for vegetation control, more efficient and proactive pavement management processes through the Pavement Management Program and delivery of services with fewer people have allowed the division to complete their required work with just 1 FTE addition since 2005 (44 FTE) despite the addition of over 500 lane miles of street and hundreds of miles of right of way to maintain.
- Budgeted expenses for FY 2022, includes street lighting costs of \$396,209 which are paid for by general sources.

Department Summary - (continued)

Highlights/Significant Changes - (continued)

- In FY2021 the Traffic Control division was shifted to be included in Streets & Engineering from other items identified for CAFR reporting. The budget for Traffic Control has not been increased for over a decade even though there have been significant additions to the overall marking requirements, including many miles of bicycle lane facilities, additional center line marking due to federal requirements and many additional symbols. The Vision Zero process identified the visibility of things within the right of way as being a long term focus area to improve. While difficult to pinpoint any particular area or location that could lead to fewer crashes, systematic marking and signing improvements could help to achieve the goal of zero fatalities and major injuries. To work towards this goal, additional funding for Traffic Division has been identified (proposed \$135,000 for FY2023). This additional money will be focused on marking and signing. A key priority identified as part of the Vision Zero Engineering Team analysis is to continue to improve the visibility of all transportation related infrastructure. The additional funding will be used for sign replacement and marking enhancements. Additional sources of funding are also being sought through federal grants to pursue contract striping with the goal of achieving marking the entire system twice per year (currently marked once per 1.25 years).
- Street Division continues to transition to a managed native vegetation centric approach for right of ways and properties maintained by Street Division. Street Division began parts of this process 12 years ago and over the last three years in coordination with the Office of Sustainability, Office of Neighborhood Services and Utilities Department. This program has been able to ramp up the conversion of more mowed turf areas to native vegetation and wildflower areas. In addition to providing habitat, the City will be saving money for fuel, reducing worker hours and reducing our municipal carbon emissions. Street Division has currently converted over 5 acres of mowed area to native pollinators. Analysis is ongoing, but savings are being realized in worker hour requirements. Instead of mowing, workers are able to be better utilized to perform other right of way maintenance functions. There are safety benefits for workers as well by reducing exposure to some high traffic areas. While this activity may not be seen by some as necessary or desirable, Street Division has incorporated the process into the overall operation and considers the program as essential due to limitations on existing staffing. Each worker hour spent mowing removes a worker hour from active pavement preservation and does not contribute to long term maintenance for roadways. Additionally, workers mowing in some areas, especially in medians with street trees need to mount and dismount equipment from the median in order to mow grass. No matter how careful a worker is, this leads to increased wear and tear for equipment. Specialized equipment could be purchased, but would again not serve the goal of focusing efforts for pavement maintenance. Based on thoughtful and thorough examination of how to achieve the desired results of having street trees and limiting overall costs and maintenance activities related to mowing, the pollinator program approach remains a key component of delivery of better pavement management results with lower overall costs. Since this initiative is in line with goals within the CAAP and Strategic Plan Reliable Infrastructure Goal 3 and continues to provide significant co-benefits, the Department will continue to work with Sustainability to both document the process and expand to areas where appropriate.
- The following projects reached completion in FY 2022: Discovery Parkway Extension, Lenoir Street Improvements, 4th and Broadway Pedestrian Crossing, Wabash Street Extension, Rangeline and Smiley Audible Pedestrian Signal Improvements, and 4th Street Accessible Parking.
- The following projects are under construction or anticipated to be under construction by the end of FY 2022: Walnut Street Improvements, Hinkson Avenue Sidewalk, and Worley Street Audible Pedestrian Signal Improvements.
- The following projects are planned to be bid and/or constructed in FY 2023: North Stadium Boulevard Sidewalk, Maguire Boulevard Sidewalk Slope Stabilization, Oakland Gravel Road Sidewalk, Scott-Broadway Sidewalk, Grindstone Parkway Sidewalk, and Sexton Road Sidewalk.
- The following ongoing projects include: Neighborhood Traffic Calming Program projects and Americans with Disabilities (ADA) Sidewalk/Curb Ramp Improvements.

Strategic Plan Alignment

Each of the sidewalk improvement projects meet the strategic priority for the Reliable Infrastructure Goal 2: *Construct/Repair Sidewalk*, by providing sidewalk connections with the construction of sidewalks to fill in gaps and/or repair of the existing sidewalks. The road improvement projects meet the strategic priority for the Reliable Infrastructure Goal 1: *Increase PASER Rating*, the strategic priority for the Reliable Infrastructure Goal 2: *Construct/Repair Sidewalk*, and the strategic priority for the Safe Neighborhoods Goal 3: *Reduce fatalities and major injuries*. The roadway improvement projects meet these goals by improving the street pavement surface which increases the PASER rating; adding sidewalks where there are gaps, repairing existing sidewalks, and improving the street geometry to provide for increased safety for both motorized and non-motorized users of the corridor.

Department Summary - (continued)

CAAP Alignment

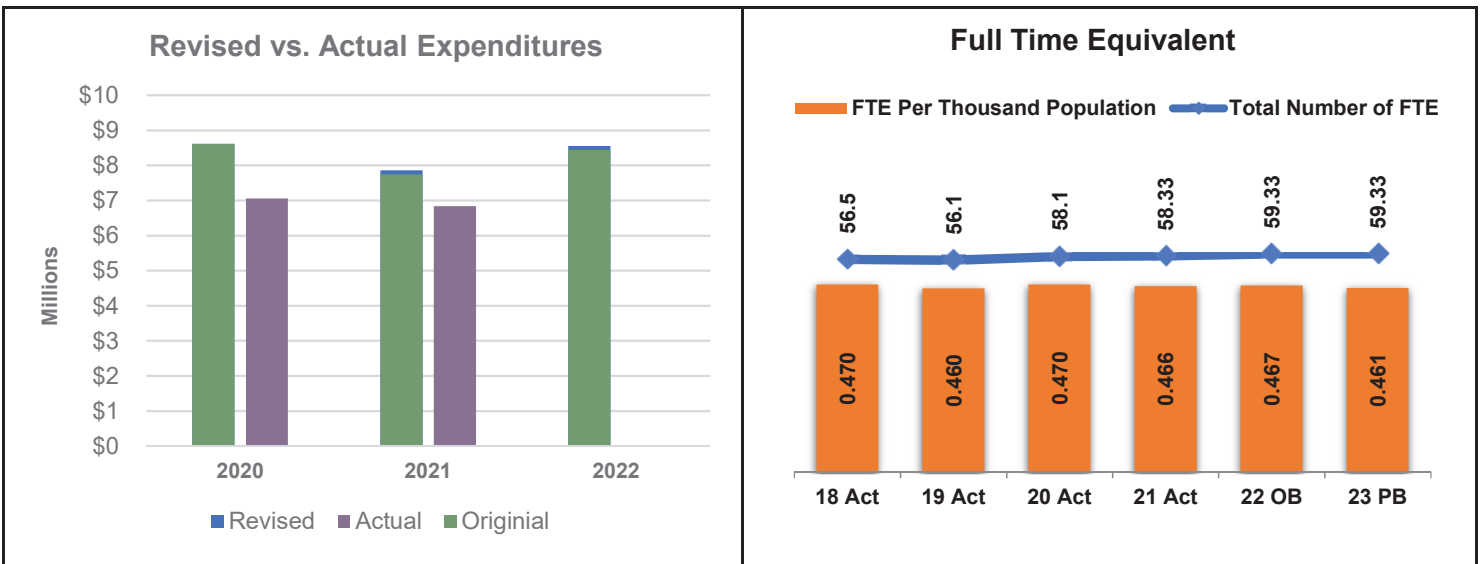
The sidewalk improvement projects meet the CAAP Transportation Strategy T-1.1.1: *Prioritize transportation funding for safe streets for walking, biking, and riding transit* and T-1.4: *Create a walkable community* by building sidewalks and crosswalks. Also, many of the sidewalk project locations are included in the Sidewalk Master Plan. The audible pedestrian crossing provides design accessible features at crossing locations to ensure the crossings are accessible for everyone. The street improvement projects include construction of sidewalks, bike lanes, and accessible street crossings. The pollinator conversion program reduces overall maintenance worker hours spent mowing so forces can focus more on infrastructure maintenance. New roadway designs are being evaluated with this in mind. The street improvement projects also meet the CAAP Transportation Strategy T-2.3: *Improve efficiency of vehicle traffic*, by designing the roadway geometry to improve efficiency and safety.

Budget Detail

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Streets & Sidewalks (6020)						
Personnel Services	\$2,695,079	\$2,372,048	\$3,340,807	\$3,376,520	\$3,094,944	1.1%
Materials & Supplies	\$2,490,127	\$2,173,168	\$2,404,703	\$2,359,203	\$2,359,203	(1.9%)
Travel & Training	\$22,170	\$4,185	\$22,170	\$22,520	\$22,520	1.6%
Intragov. Charges	\$416,237	\$416,207	\$526,683	\$576,561	\$576,561	9.5%
Utilities	\$502,227	\$547,088	\$502,227	\$502,228	\$502,228	0.0%
Services & Misc	\$4,224,924	\$3,998,204	\$4,532,987	\$4,465,073	\$4,465,073	(1.5%)
Capital Additions	\$1,116,830	\$804,658	\$0	\$0	\$0	-
Total	\$11,467,594	\$10,315,557	\$11,329,577	\$11,302,105	\$11,020,529	(0.2%)
Engineering (6027)						
Personnel Services	\$1,494,261	\$1,320,005	\$1,844,202	\$1,939,994	\$1,851,836	5.2%
Materials & Supplies	\$48,031	\$27,550	\$47,331	\$47,331	\$47,331	-
Travel & Training	\$23,400	\$12,963	\$23,400	\$23,400	\$23,400	-
Intragov. Charges	\$162,641	\$162,641	\$148,365	\$162,256	\$162,256	9.4%
Utilities	\$15,752	\$14,893	\$15,440	\$15,440	\$15,440	-
Services & Misc	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$1,744,085	\$1,538,052	\$2,078,738	\$2,188,421	\$2,100,263	5.3%
Department Totals						
Personnel Services	\$4,189,339	\$3,692,052	\$5,185,009	\$5,316,514	\$4,946,780	2.5%
Materials & Supplies	\$2,538,159	\$2,200,718	\$2,452,034	\$2,406,534	\$2,406,534	(1.9%)
Travel & Training	\$45,570	\$17,147	\$45,570	\$45,920	\$45,920	0.8%
Intragov. Charges	\$578,878	\$578,848	\$675,048	\$738,817	\$738,817	9.4%
Utilities	\$517,979	\$561,981	\$517,667	\$517,668	\$517,668	0.0%
Services & Misc	\$4,224,924	\$3,998,204	\$4,532,987	\$4,465,073	\$4,465,073	(1.5%)
Capital Additions	\$1,116,830	\$804,658	\$0	\$0	\$0	-
Total	\$13,211,679	\$11,853,609	\$13,408,315	\$13,490,526	\$13,120,792	0.6%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Public Works: Transit



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$3,741,039	\$3,166,147	\$4,308,886	\$4,722,404	\$4,349,634	9.6%
Materials & Supplies	\$1,102,403	\$789,930	\$1,097,277	\$1,097,277	\$1,097,277	-
Travel & Training	\$5,000	\$2,348	\$5,000	\$5,000	\$5,000	-
Intragov. Charges	\$980,720	\$980,180	\$1,046,160	\$946,163	\$946,163	(9.6%)
Utilities	\$122,413	\$103,945	\$122,257	\$122,257	\$122,257	-
Services & Misc	\$611,060	\$316,437	\$561,684	\$761,684	\$761,684	35.6%
Transfer	\$2,295	\$2,295	\$36,281	\$43,335	\$43,335	19.4%
Capital Additions	\$28,462	\$27,070	\$0	\$0	\$0	-
Total Operating	\$6,593,392	\$5,388,350	\$7,177,545	\$ 7,698,120	\$7,325,350	7.3%
Capital Projects	\$1,469,608	\$2,507,178	\$2,772,255	\$1,662,000	\$1,662,000	(40.0%)
Total Appropriations (Exp.)	\$8,063,000	\$7,895,528	\$9,949,800	\$9,360,120	\$8,987,350	(5.9%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Revenue from other Govt.	\$4,308,321	\$4,189,619	\$5,044,537	\$2,261,200	\$2,261,200	(55.2%)
Transfers	\$329,223	\$329,223	\$200,000	\$2,535,254	\$2,535,254	1167.6%
Fees & Service Charges	\$1,297,925	\$955,396	\$1,297,925	\$960,105	\$960,105	(26.0%)
Investment Income	\$73,468	-\$11,012	\$28,969	\$12,927	\$12,927	(55.4%)
Misc.	\$250	\$838,427	\$250	\$331	\$331	32.4%
Total Dedicated Funding	\$6,009,187	\$6,301,653	\$6,571,681	\$5,769,817	\$5,769,817	(12.2%)

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	58.33	58.33	59.36	59.28	59.28	(0.08)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	58.33	58.33	59.36	59.28	59.28	(0.08)

Department Summary

Description

The Public Works Transit Division operates 15 vehicles in peak service for the fixed route and University Shuttle system. In addition, the Division operates 8 vehicles in peak service for the ADA ParaTransit Service.

Department Objective/Goals

The Transit Division mission is to transport our customers to their destination in a safe, courteous and reliable manner. Our goal is to provide mass transit to as many citizens as possible, at the lowest possible cost, while maintaining safe and dependable service with an emphasis on customer service.

Highlights/Significant Changes

- The University of Missouri contract has been renewed through the Spring semester 2023. Plans are for 100% students in seats for this school year.
- The FY 20 FTA funds will be used for Capital expenses related to Grissum Building/Transit garage updates and improvements that are still in planning.
- American Rescue Plan funds, which provide an additional \$2.7 million, continue to be used for Operating Expense, eligible at 100% for FY2023.
- The City was awarded a LoNo Grant for (4) thirty-foot electric buses, (1) 40 foot CNG bus and (2) thirty-five foot CNG buses. These buses were received and are in service. This same grant will replace seven aged Paratransit vans as vehicles become available for purchase.
- A separate grant was awarded to replace three aged out 40" Diesel buses with three 35' Gillig CNG buses. These are in service.
- GoCoMo Transit was granted the ability to hire 6 FTE operators with Class E Chauffeur's Driving License for Paratransit service operators and to allow CDL operators to be available for fixed route service.
- GoCoMo will be fare-free for FY 23.

Strategic Plan Alignment

In spite of labor shortages and vehicle procurement delays, GoCOMO continues to serve the community with all available resources to insure that commuters and riders without have safe, reliable transportation within the City limits. The department has budgeted for a transt study that will help us better plan for our community's public transportation needs.

CAAP Alignment

As funding becomes available, GoCOMO is committed to replacing aged vehicles with Low or No Emission vehicles with Electric buses as a priority. As EV technology improves, infrastructure becomes more stable, and pricing becomes more competitive, the goal is to move to an all electric fleet.

Fee and Service Charge Information

	<u>FY 2020</u>	<u>FY 2021 *</u>	<u>FY 2022 *</u>	<u>FY 2023 *</u>
Regular Fares:				
Full Fare Daily Pass	\$3.00	Free	Free	Free
Per Ride	\$1.50	Free	Free	Free
30 Day Full Fare Tickets/Fast Passes	\$55.00	Free	Free	Free
25 Ride Full Fare Tickets/Fast Passes	\$30.00	Free	Free	Free
Under 5 years of age	Free	Free	Free	Free
(K-12th Grade) w/ valid school or state ID.	Free	Free	Free	Free
Disabled, elderly and Medicare recipients fares:				
Half Fare Daily Pass	\$1.50	Free	Free	Free
Per Ride	\$0.75	Free	Free	Free
30 Day Half Fare Tickets/Fast Passes	\$25.00	Free	Free	Free
25 Ride Half Fare Tickets/Fast Passes	\$15.00	Free	Free	Free
Students (of any university, college, or trade school in the City of Columbia, with the showing of valid student ID)				
Per Regular Semester	\$100.00	Free	Free	Free
Any agency, entity, organization or business (may purchase discounted semester passes, on behalf of their customers)				
Per regular semester if purchased in groups of 20-1,000	\$65.00	Free	Free	Free
Per regular semester if purchased in groups of more than 1,000	\$50.00	Free	Free	Free
Paratransit Services:				
Certified ADA eligible persons or companion, per ride	\$2.00	Free	Free	Free
Registered personal care attendant accompanying a certified ADA eligible person.	Free	Free	Free	Free

* A Free Fare Pilot Program began in FY 21 and will continue into FY 23.

Public Works: Transit

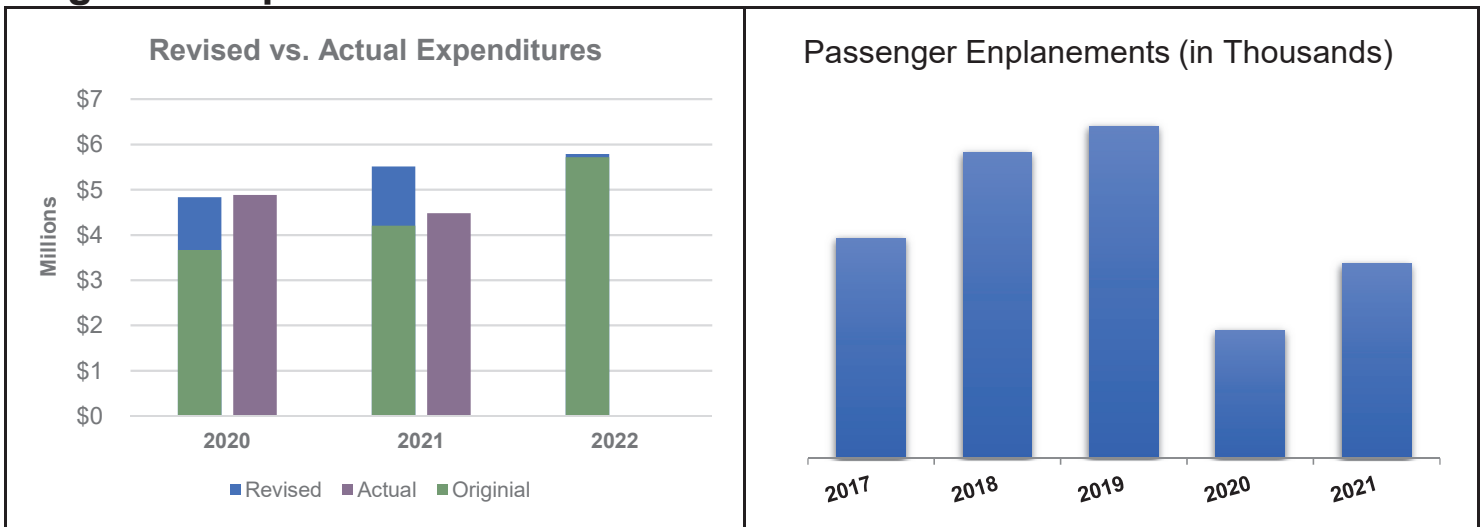
Fund 553x

Budget Detail by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Fixed Route (6110)						
Personnel Services	\$1,755,503	\$1,655,634	\$2,114,316	\$2,504,662	\$2,231,838	18.5%
Materials & Supplies	\$594,113	\$387,676	\$588,987	\$588,987	\$588,987	-
Travel & Training	\$5,000	\$2,348	\$5,000	\$5,000	\$5,000	-
Intragov. Charges	\$738,846	\$738,306	\$632,517	\$638,766	\$638,766	1.0%
Utilities	\$115,229	\$98,248	\$115,073	\$115,073	\$115,073	-
Services & Misc	\$377,090	\$135,861	\$329,257	\$529,257	\$529,257	60.7%
Transfer	\$2,295	\$2,295	\$2,295	\$2,295	\$2,295	-
Capital Additions	\$28,462	\$27,070	\$0	\$0	\$0	-
Total	\$3,616,538	\$3,047,438	\$3,787,445	\$4,384,040	\$4,111,216	15.8%
Paratransit (6120)						
Personnel Services	\$1,309,497	\$1,097,103	\$1,474,024	\$1,478,377	\$1,392,669	0.3%
Materials & Supplies	\$216,052	\$127,012	\$216,052	\$216,052	\$216,052	-
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragov. Charges	\$71,188	\$71,188	\$183,047	\$187,717	\$187,717	2.6%
Utilities	\$6,560	\$5,073	\$6,560	\$6,560	\$6,560	-
Services & Misc	\$106,507	\$56,630	\$104,964	\$104,964	\$104,964	
Transfer	\$0	\$0	\$0	\$0	\$0	
Capital Additions	\$0	\$0	\$0	\$0	\$0	
Total	\$1,709,803	\$1,357,006	\$1,984,647	\$1,993,670	\$1,907,962	0.5%
University Shuttle (6130)						
Personnel Services	\$676,040	\$413,409	\$720,546	\$739,365	\$725,127	2.6%
Materials & Supplies	\$292,238	\$275,242	\$292,238	\$292,238	\$292,238	-
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragov. Charges	\$170,686	\$170,686	\$230,596	\$119,680	\$119,680	(48.1%)
Utilities	\$624	\$624	\$624	\$624	\$624	-
Services & Misc	\$127,463	\$123,946	\$127,463	\$127,463	\$127,463	
Transfer	\$0	\$0	\$0	\$0	\$0	
Capital Additions	\$0	\$0	\$0	\$0	\$0	
Total	\$1,267,051	\$983,906	\$1,371,467	\$1,279,370	\$1,265,132	(6.7%)
General (8500)						
Transfers	\$0	\$0	\$33,986	\$41,040	\$41,040	20.8%
Total	\$0	\$0	\$33,986	\$41,040	\$41,040	20.8%
Department Totals						
Personnel Services	\$3,741,039	\$3,166,147	\$4,308,886	\$4,722,404	\$4,349,634	9.6%
Materials & Supplies	\$1,102,403	\$789,930	\$1,097,277	\$1,097,277	\$1,097,277	-
Travel & Training	\$5,000	\$2,348	\$5,000	\$5,000	\$5,000	-
Intragov. Charges	\$980,720	\$980,180	\$1,046,160	\$946,163	\$946,163	(9.6%)
Utilities	\$122,413	\$103,945	\$122,257	\$122,257	\$122,257	-
Services & Misc	\$611,060	\$316,437	\$561,684	\$761,684	\$761,684	35.6%
Transfer	\$2,295	\$2,295	\$36,281	\$43,335	\$43,335	19.4%
Capital Additions	\$28,462	\$27,070	\$0	\$0	\$0	-
Total	\$6,593,392	\$5,388,350	\$7,177,545	\$7,698,120	\$7,325,350	7.3%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Regional Airport Fund



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$623,982	\$535,792	\$767,469	\$881,881	\$803,469	14.9%
Materials & Supplies	\$239,591	\$206,914	\$237,965	\$297,965	\$297,965	25.2%
Travel & Training	\$13,000	\$3,647	\$13,000	\$23,121	\$23,121	77.9%
Intragov. Charges	\$1,014,007	\$981,487	\$1,148,211	\$1,570,919	\$1,570,919	36.8%
Utilities	\$172,459	\$148,316	\$260,939	\$290,939	\$290,939	11.5%
Services & Misc	\$2,075,758	\$584,338	\$1,962,298	\$1,987,544	\$1,987,544	1.3%
Transfer	\$0	\$2,146,513	\$5,571	\$98,151	\$98,151	1661.8%
Capital Additions	\$43,152	\$41,998	\$3,433	\$35,965	\$35,965	947.6%
Total Operating	\$4,181,950	\$4,649,005	\$4,398,886	\$5,186,485	\$5,108,073	17.9%
Debt Service	\$519,224	\$519,224	\$719,458	\$725,670	\$725,670	0.9%
Capital Projects	\$49,323,452	\$16,463,294	\$2,811,341	\$791,875	\$791,875	(71.8%)
Total Appropriations (Exp.)	\$54,024,626	\$21,631,524	\$7,929,685	\$6,704,030	\$6,625,618	(15.5%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Revenue from other Govt.	\$2,000,000	\$2,257,178	\$2,000,000	\$3,173,000	\$3,173,000	58.7%
Transfers	\$235,389	\$2,235,389	\$81,490	\$81,490	\$81,490	-
Fees & Service Charges	\$1,586,319	\$967,882	\$1,494,374	\$1,201,773	\$1,201,773	(19.6%)
Investment Income	\$130,000	\$59,248	\$218,289	\$133,595	\$133,595	(38.8%)
Misc.	\$21,000	\$165,474	\$28,000	\$31,142	\$31,142	11.2%
Total Dedicated Funding	\$3,972,708	\$5,685,172	\$3,822,153	\$4,621,000	\$4,621,000	20.9%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	7.85	7.85	8.85	9.85	9.85	1.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	7.85	7.85	8.85	9.85	9.85	1.00

Department Summary

Description

The mission of Columbia Regional Airport (COU) is to provide a safe, reliable, and user-friendly airport facility for all aspects of modern aviation. Columbia Regional Airport has proven the ability to provide a safe and efficient area for commercial, corporate, general aviation and military operations. The Columbia Regional Airport promotes the economic growth of the mid-Missouri region through access to the national and international air transportation system.

Department Objective/Goals

To prudently protect the taxpayers' investment by managing the Airport in strict accordance with Federal Aviation Administration Part 139 and Transportation Security Administration Part 1542 regulations by providing qualified public safety, maintenance and administrative staff. To offer a safe, reliable, and convenient place for air travelers, commercial airlines, general aviation, charter services, air cargo, and tenants; and, to implement innovative ways to increase revenues, procure new commercial, cargo and general aviation services, and increase passenger enplanements.

Highlights/Significant Changes

- Columbia Regional Airport had 77,964 enplanements in 2021 which is an increase of 26,796 over 2020. This increase demonstrates increased demand in air service as travel begins to return to normal following the pandemic. This increasing trend has continued with enplanements nearly doubling month over month in 2022.
- Daily inbound/outbound flights have remained stable over the last year at 10 daily. Due to the national pilot shortage, flights appear to remain at this level through the summer of 2022. We currently have three daily departures to Dallas and two daily departures to Chicago.
- Staff continues to communicate regularly with American Airlines about flight schedules that will meet passenger needs for mid-Missouri with the addition of more flights anticipated later this year..
- Although United Airlines suspended service to COU in January, staff continues to communicate with them regularly to determine when they will reenter the market.
- Staff attended the Mead and Hunt Air Service Conference in March. Staff met 1:1 with multiple airlines to discuss current and future flight options and availability. Due to pilot shortages, there were no commitments made, however staff are continuing to have conversations with airlines following this meeting to negotiate new service and routes.
- Maintenance staff continue to make disinfecting of the terminal a priority. This keeps both internal and external customers safe. Social distancing remains recommended and masks are no longer required to be worn per TSA.
- Branding of COU has gone through a refresh with an updated logo to reflect a more modern look in anticipation of the new terminal opening later this year. This change went into effect in June.
- Staff has requested reimbursement of the entire \$10.7 million CARES Act funding relating to the new terminal construction. The Federal Aviation Administration will hold \$2,653,847.21 until closeout documents are received for the project. Staff will continue requesting \$2 million each year for operating costs.
- The runway extension project for RW 2-20 was completed in December. This increased the length of the primary runway from 6,500 to 7,400 feet. This project also included LED lighting which reduced the power usage by approximately 75%.
- The new terminal construction is expected to be completed in September with grand opening festivities to follow. Three new passenger boarding bridges arrived in June.
- One Percent for Art projects are underway for the new terminal, featuring a national artist, regional artist, and also a local artist that will be painting a mural in the new terminal.
- Taxiway A between Runway 13 and Alpha 4 will be reconstructed later this year. This project is expected to be 120 calendar days.
- COU received a grant from the FAA to procure Aqueous Film Forming Foam (AFFF) testing equipment. This equipment allows staff to test the percentage of AFFF without dispensing any on the ground which ends up in the stormwater system. AFFF has a known carcinogen and this equipment allows staff to remain safe while meeting FAA requirements.

Department Summary - (continued)

Highlights/Significant Changes - (continued)

- Ameren installed a natural gas line along Airport Road. This gas is now available for all hangars and terminal facilities at the airport.
- Staff issued an RFP for the airport farmland. This award will be announced in 2022 and will cover the farming season beginning in 2023.
- Staff selected Burns and McDonnell for a five year on-call consultant agreement for airport capital projects. This was approved by the FAA.

Strategic Plan Alignment

The Columbia Regional Airport aligns with many aspects of the Strategic Plan, including Reliable Infrastructure which remains a top priority, as well as Resilient Economy and Inclusive Community.

The Columbia Regional Airport will have completed all the projects listed in the 2009 approved Airport Master Plan this year, following completion of the Taxiway A reconstruction project. These improvements ensure that we offer reliable infrastructure for both private and commercial aviation. Recent expansion projects include lengthening the primary runway and also a 52,000 square foot new terminal that replaces the aging 16,000 square foot terminal. These improvements ensure that our facilities are accessible by everyone and provide a safe facility for all internal and external users. The terminal project also included a national and regional art piece along with a mural being painted by a local artist which also ties into the strategic priorities of Resilient Economy and Inclusive Community.

CAAP Alignment

The Columbia Regional Airport has taken steps towards the Climate Action and Adaptation Plan. These steps include removing incandescent bulbs from the runway and taxiway areas and replacing them with LED bulbs. This improvement alone will reduce energy consumption by approximately 75%. COU has also selected a farmer for the new lease that intends to use regenerative and no-till farming practices which will reduce the release of carbon during agricultural work.

Staff also received a grant from the Federal Aviation Administration (FAA) to purchase Aqueous Film Forming Foam testing equipment in the fall of 2021. This equipment allows staff to test the foam, which is required by the FAA, while not releasing it into the environment. This equipment also reduces staff's contact with the chemical that has known carcinogens.

Additionally, the existing terminal was built in the 1960's and used fuel oil to heat 16,000 square feet for over 50 years. Staff worked with Ameren UE this year to install a natural gas line along Airport Drive to service all hangars and both terminals. Utilizing natural gas will reduce carbon dioxide emissions by approximately 40% per heating unit.

Regional Airport Fund

Fund 554x

Budget Detail by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Administration (6210)						
Personnel Services	\$327,380	\$304,400	\$349,431	\$383,658	\$383,658	9.8%
Materials & Supplies	\$7,700	\$3,772	\$5,650	\$5,650	\$5,650	-
Travel & Training	\$11,000	\$3,352	\$11,000	\$18,000	\$18,000	63.6%
Intragov. Charges	\$169,400	\$169,400	\$135,648	\$238,791	\$238,791	76.0%
Utilities	\$1,586	\$1,768	\$1,836	\$1,836	\$1,836	-
Services & Misc	\$1,935,498	\$466,504	\$1,805,033	\$1,833,400	\$1,833,400	1.6%
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$0	\$0	-
Total	\$2,452,564	\$949,197	\$2,308,598	\$2,481,335	\$2,481,335	7.5%
Airfield Areas (6220)						
Personnel Services	\$235,654	\$186,114	\$286,428	\$375,257	\$375,257	31.0%
Materials & Supplies	\$152,405	\$150,326	\$160,950	\$229,310	\$229,310	42.5%
Travel & Training	\$2,000	\$295	\$2,000	\$5,121	\$5,121	156.1%
Intragov. Charges	\$33,711	\$33,711	\$66,468	\$76,290	\$76,290	14.8%
Utilities	\$60,025	\$49,077	\$60,025	\$60,025	\$60,025	-
Services & Misc	\$80,541	\$65,453	\$89,590	\$89,590	\$89,590	-
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$43,152	\$41,998	\$0	\$0	\$0	-
Total	\$607,489	\$526,974	\$665,461	\$835,593	\$835,593	25.6%
Terminal Areas (6230)						
Personnel Services	\$55,566	\$42,716	\$126,228	\$122,966	\$122,966	(2.6%)
Materials & Supplies	\$33,003	\$27,453	\$28,003	\$38,003	\$38,003	35.7%
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragov. Charges	\$875	\$875	\$13,109	\$17,371	\$17,371	32.5%
Utilities	\$109,912	\$96,535	\$198,142	\$228,142	\$228,142	15.1%
Services & Misc	\$53,116	\$43,824	\$57,950	\$57,950	\$57,950	-
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$3,433	\$0	\$0	-
Total	\$252,472	\$211,403	\$426,865	\$464,432	\$464,432	8.8%
Public Safety (6240)						
Personnel Services	\$0	\$1,863	\$0	\$0	\$0	-
Materials & Supplies	\$25,002	\$17,384	\$25,002	\$25,002	\$25,002	-
Travel & Training	\$0	\$0	\$0	\$0	\$0	-
Intragov. Charges	\$810,021	\$777,501	\$930,805	\$1,238,467	\$1,238,467	33.1%
Utilities	\$936	\$936	\$936	\$936	\$936	-
Services & Misc	\$6,604	\$8,557	\$6,604	\$6,604	\$6,604	-
Transfer	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$0	\$0	\$0	\$35,965	\$35,965	-
Total	\$842,563	\$806,242	\$963,347	\$1,306,974	\$1,306,974	35.7%

Regional Airport Fund

Fund 554x

Budget Detail by Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Concessions (6260)						
Personnel Services	\$5,382	\$698	\$5,382	\$0	\$0	-
Supplies and Materials	\$21,481	\$7,979	\$18,360	\$0	\$0	-
Travel and Training	\$0	\$0	\$0	\$0	\$0	-
Intragovernmental Charges	\$0	\$0	\$2,181	\$0	\$0	-
Utilities, Services, & Misc.	\$0	\$0	\$0	\$0	\$0	-
Capital	\$0	\$0	\$3,121	\$0	\$0	-
Other	\$0	\$0	\$0	\$0	\$0	-
Total	\$0	\$0	\$0	\$0	\$0	-
	\$26,863	\$8,677	\$29,044	\$0	\$0	-
General (8500)						
Transfers	\$0	\$0	\$5,571	\$98,151	\$98,151	1661.8%
Total	\$0	\$0	\$5,571	\$98,151	\$98,151	1661.8%
Department Totals						
Personnel Services	\$623,982	\$535,792	\$767,469	\$881,881	\$881,881	14.9%
Materials & Supplies	\$239,591	\$206,914	\$237,965	\$297,965	\$297,965	25.2%
Travel & Training	\$13,000	\$3,647	\$13,000	\$23,121	\$23,121	77.9%
Intragov. Charges	\$1,014,007	\$981,487	\$1,148,211	\$1,570,919	\$1,570,919	36.8%
Utilities	\$172,459	\$148,316	\$260,939	\$290,939	\$290,939	11.5%
Services & Misc	\$2,075,758	\$584,338	\$1,962,298	\$1,987,544	\$1,987,544	1.3%
Transfer	\$0	\$0	\$5,571	\$98,151	\$98,151	1661.8%
Capital Additions	\$43,152	\$41,998	\$3,433	\$35,965	\$35,965	947.6%
Total	\$4,181,950	\$2,502,492	\$4,398,886	\$5,186,485	\$5,186,485	17.9%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Debt Service Information

2020 Airport Special Obligation Bond 2020A, 1.9% Interest

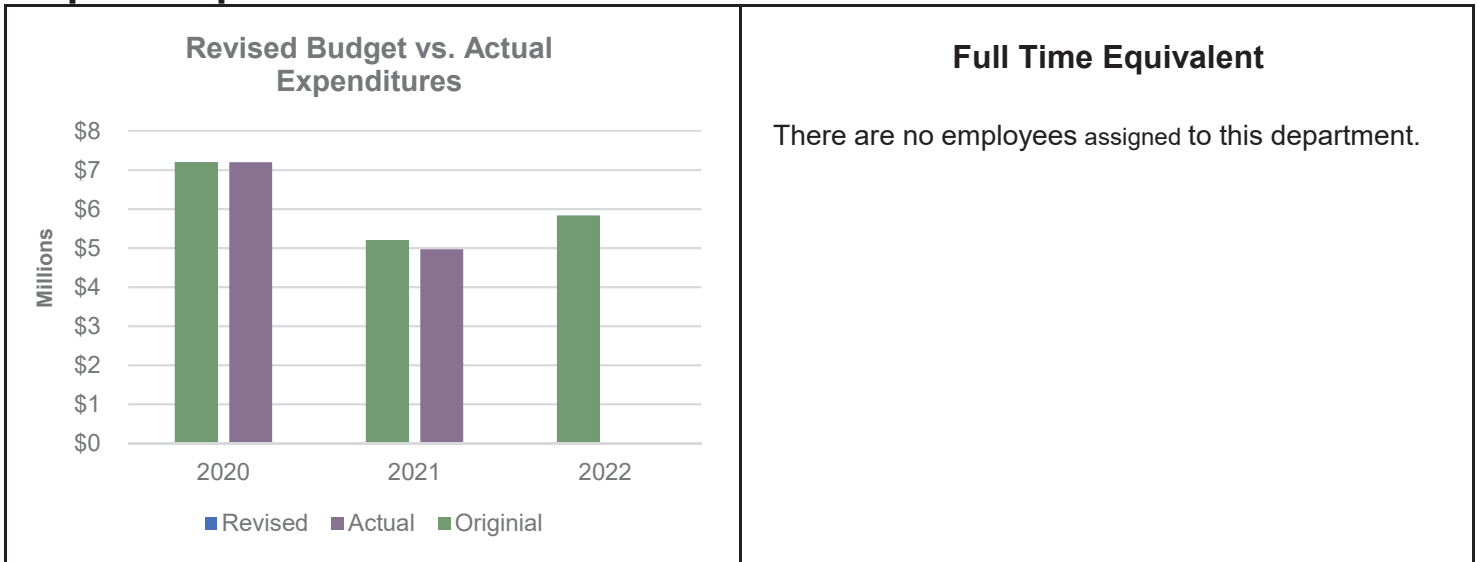
<u>Original Issue</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
\$14,120,000	1.900%	10/01/34	\$13,665,000

The City issued \$14,120,000 of Airport Special Obligation Bonds, Series 2020A in May 2020. These bonds are special obligation bonds of the City payable solely from the annual appropriation of funds by the City for that purpose. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on October 1 of each year through September 30, 2025, and interest payments are due on April 1 and October 1. The interest rate is 1.900% on this issue.

<u>Fiscal Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2023	\$470,000	\$255,170	\$725,170
2024	\$490,000	\$246,050	\$736,050
2025	\$505,000	\$236,598	\$741,598
2026	\$1,085,000	\$221,493	\$1,306,493
2027	\$1,115,000	\$200,593	\$1,315,593
2028	\$1,140,000	\$179,170	\$1,319,170
2029	\$1,175,000	\$157,178	\$1,332,178
2030	\$1,205,000	\$134,568	\$1,339,568
2031	\$1,235,000	\$111,388	\$1,346,388
2032	\$1,260,000	\$87,685	\$1,347,685
2033	\$1,295,000	\$63,413	\$1,358,413
2034	\$1,325,000	\$38,523	\$1,363,523
2035	\$1,365,000	\$12,968	\$1,377,968
Total	\$13,665,000	\$1,944,797	\$15,609,797

Capital Improvement Sales Tax Fund

Fund 2190



Full Time Equivalent

There are no employees assigned to this department.

Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Transfer	\$5,200,081	\$4,965,149	\$5,824,136	\$6,188,449	\$6,188,449	6.3%
Total Appropriations (Exp.)	\$5,200,081	\$4,965,149	\$5,824,136	\$6,188,449	\$6,188,449	6.3%

Dedicated Funding Sources

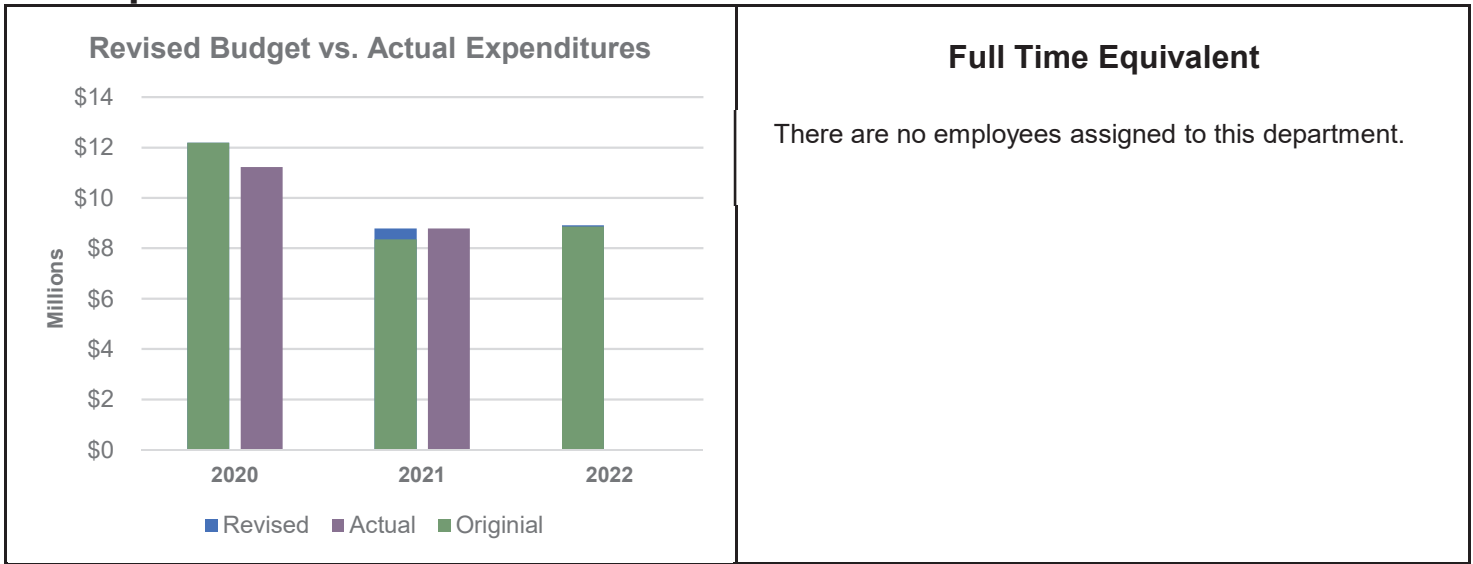
	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Sales Tax	\$5,518,999	\$6,444,270	\$6,247,332	\$7,600,502	\$7,600,502	21.7%
Investment Income	\$42,788	-\$438	\$43,337	\$15,372	\$15,372	(64.5%)
Total Dedicated Funding	\$5,561,787	\$6,443,832	\$6,290,669	\$7,615,874	\$7,615,874	21.1%

Description

On August 4, 2015, Columbia voters passed a ten year extension of the one-quarter cent capital improvement sales tax. This vote extended the tax from January 1, 2016 to December 31, 2025. These revenues are used to service the debt and pay for other approved capital projects for Streets and Public Safety.

Transportation Sales Tax Fund

Fund 2210



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Transfer	\$8,781,547	\$8,781,547	\$8,857,157	\$10,912,759	\$10,912,759	23.2%
Total Appropriations (Exp.)	\$8,781,547	\$8,781,547	\$8,857,157	\$10,912,759	\$10,912,759	23.2%

Dedicated Funding Sources

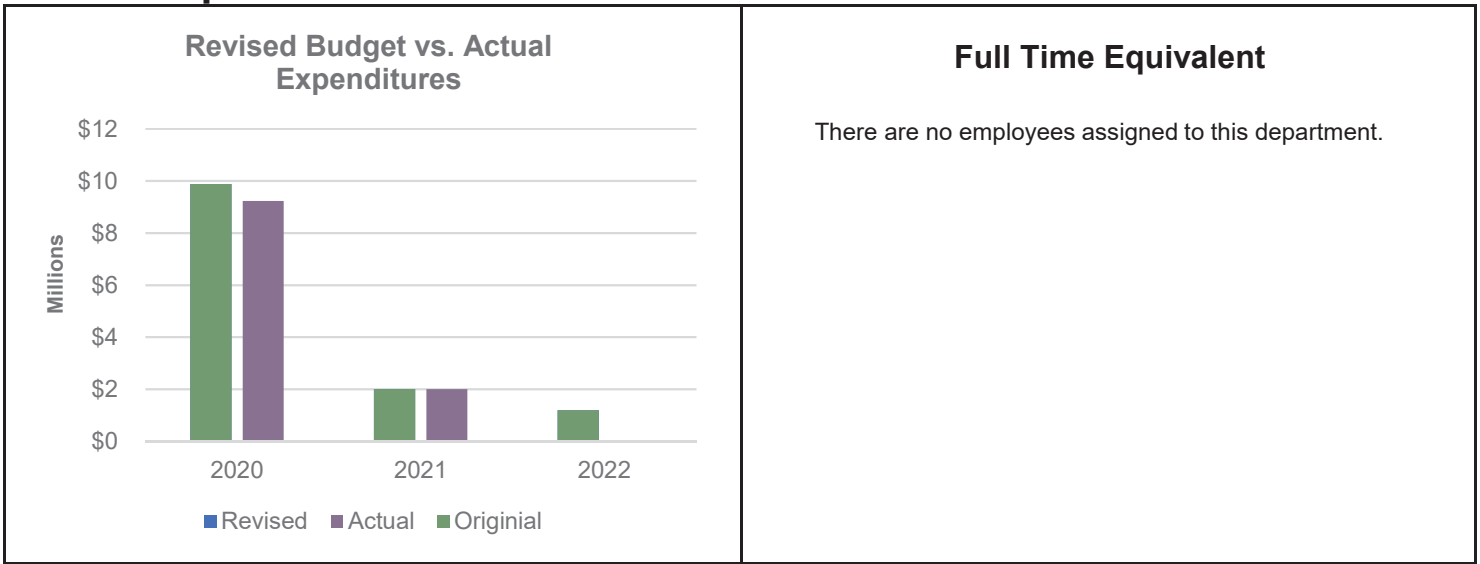
	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Sales Tax	\$11,039,025	\$12,890,418	\$12,494,664	\$15,201,006	\$15,201,006	21.7%
Investment Income	\$31,275	-\$4,142	\$40,848	\$96,473	\$96,473	136.2%
Transfers	\$0	\$148,033	\$0	\$0	\$0	-
Total Dedicated Funding	\$11,070,300	\$13,034,308	\$12,535,512	\$15,297,479	\$15,297,479	22.0%

Description

Section 94.600 of the Revised Missouri State Statutes allows cities to authorize a 1/2 cent sales tax for transportation purposes if a simple majority of the voters approve such action. The voters of the City of Columbia authorized the addition of this tax on April 6, 1982. State Statutes require proceeds from the tax to be accounted for in a trust fund separate from other sales tax resources. When the City receives proceeds from the transportation sales tax, the money is placed in a Transportation Sales Tax Fund. These funds are then transferred to subsidize Airport and Transit activities, fund various road projects, and pay for street and sidewalk related activities in the General Fund.

Public Improvement Fund

Fund 2220



Full Time Equivalent

There are no employees assigned to this department.

Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Transfer	\$1,997,956	\$1,997,956	\$1,195,000	\$3,626,585	\$3,626,585	203.5%
Total Appropriations (Exp.)	\$ 1,997,956	\$ 1,997,956	\$ 1,195,000	\$ 3,626,585	\$ 3,626,585	203.5%

Dedicated Funding Sources

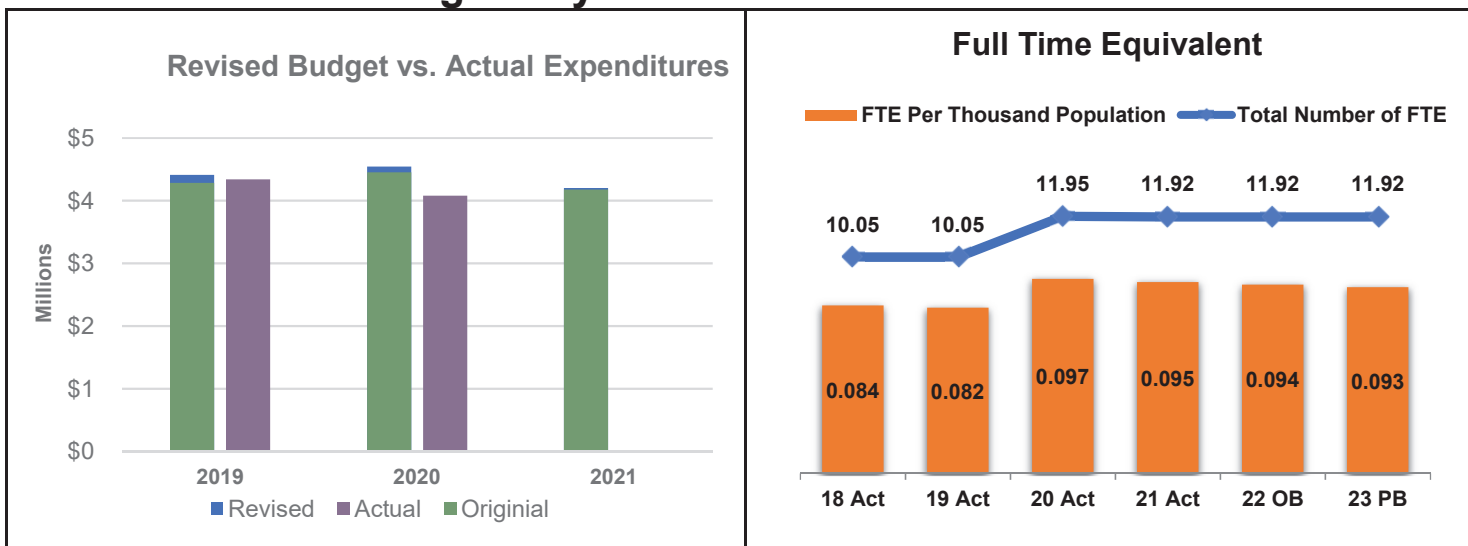
	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Sales Tax	\$461,401	\$536,651	\$499,787	\$608,040	\$608,040	21.7%
Investment Income	\$47,915	-\$7,571	\$96,624	\$96,624	\$96,624	-
Development Fees	\$700,000	\$1,267,119	\$933,131	\$1,043,180	\$1,043,180	11.8%
Transfers	\$0	\$193,378	\$0	\$0	\$0	-
Total Dedicated Funding	\$1,209,316	\$1,989,577	\$1,529,542	\$1,747,844	\$1,747,844	14.3%

Description

The Public Improvement Fund was established to account for and disburse the portion of 1% General Revenue sales tax proceeds which have been allocated for the Capital Improvement Plan. The fund receives a portion of the city sales tax and is allocated for a wide range of public improvements to the City which includes general government projects in the Capital Improvement Plan. The amount of the one cent General Fund Sales Tax allocated to capital improvements for FY 19 is 4.1%. In FY 20, City Council approved an amendment to reallocate 2.1% of the General Sales tax back to the General Fund, leaving 2% of General Fund revenue to go to the Public Improvement Fund.

This fund is also used to account for the development fee of \$0.50 per square foot which is charged on all new construction. The use of development fees is restricted to funding construction of arterial and collector streets.

Public Works: Parking Utility



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$737,135	\$646,944	\$849,800	\$865,508	\$848,079	1.8%
Materials & Supplies	\$250,762	\$101,626	\$246,053	\$246,053	\$246,053	-
Travel & Training	\$12,000	\$2,647	\$12,000	\$12,000	\$12,000	-
Intragov. Charges	\$933,869	\$924,794	\$718,561	\$733,659	\$733,659	2.1%
Utilities	\$137,164	\$141,916	\$163,186	\$163,186	\$163,186	-
Services & Misc.	\$722,914	\$341,530	\$611,023	\$611,023	\$611,023	-
Transfers	\$25,290	\$325,290	\$60,590	\$103,509	\$103,509	70.8%
Capital Additions	\$81,800	\$75,469	\$0	\$0	\$0	-
Total Operating	\$2,900,934	\$2,560,216	\$2,661,213	\$2,734,938	\$2,717,509	2.8%
Debt Service	\$1,417,780	\$1,417,780	\$1,468,115	\$1,459,940	\$1,459,940	(0.6%)
Capital Projects	\$1,925,995	\$260,540	\$535,000	\$450,000	\$450,000	(15.9%)
Total Appropriations (Exp.)	\$6,244,709	\$4,238,536	\$4,664,328	\$4,644,878	\$4,627,449	(0.4%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Investment Income	\$127,880	\$10,819	\$133,014	\$24,281	\$24,281	(81.7%)
Fees and Service Charges	\$4,435,065	\$3,708,230	\$4,427,295	\$4,481,062	\$4,481,062	1.2%
Misc.	\$0	\$196,056	\$0	\$0	\$0	-
Total Dedicated Funding	\$4,562,945	\$3,915,105	\$4,560,309	\$4,505,343	\$4,505,343	(1.2%)

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	11.92	11.92	11.92	11.92	11.92	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	11.92	11.92	11.92	11.92	11.92	-

Department Summary

Description

The Parking Utility operates, maintains, and administers six parking facilities and six surface lots as well as on-street parking meters. It is responsible for the collection of income from the facilities and on-street meters, the collection and data preparation of parking and parking facility studies, plus the installation and maintenance of the parking meters, gates, and other facilities.

Department Objective/Goals

The Parking Utility provides and maintains convenient and adequate parking, both on-street and off-street, in the downtown and college campus areas. The Parking Utility collects income for the financing, maintenance, and operation of the parking garages, parking meters, and surface lots.

Highlights/Significant Changes

- **No parking permit or meter rate increases proposed for FY 23.**
- The Parking Utility converted a large portion of old garage lighting to more efficient LED light fixtures. This project is projected to reduce the department's energy consumption by 166,361 kWh per year, as well as save the Parking Utility \$16,636.11 per year in electric costs.
- With the increase in demand for electric vehicles, the Parking Utility recognizes the need for infrastructure to support that demand and hopes to have working charging stations installed in FY 23.
- Gate Arm implementation was completed in August 2020.
- From March 19, 2020 through June 15, 2020, the City suspended parking enforcement in the downtown due to COVID-19. This was done to support the downtown business community as well as to prevent the Municipal Court system from being overwhelmed.
- In June 2020, the City Council approved a pilot program in which select parking spots in the downtown were designated solely for curbside pick up or carryout. This was done to assist local businesses in the downtown and their customers.
- For FY 23, the utility will work with the CID to provide 15 min. metered parking in select spaces in the downtown area for pickup and carryout.

Strategic Plan Alignment

The Parking Utility will continue to provide safe and convenient access for vehicle parking in lots and structures for downtown patrons and employees so that the economic recovery and growth may continue.

CAAP Alignment

The Parking Utility will continue to work with the strategic fleet electrification project to provide more electric charging stations in the downtown area as space and resources allow.

Public Works: Parking Utility

Fund 556x

Debt Service Information

'19 Parking System S.O. Refunding Bonds (03/18/19)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$10,400,000	2.3% - 5.00%	03/01/34	\$9,095,000

In April of 2019, the City of Columbia issued \$10,400,000 of Taxable Special Obligation Refunding Bonds. The Bonds were issued to refund the outstanding portion of the Series 2009 Special Obligation Build America Bonds.

20C Parking System S.O. Refunding Bonds (10/21/20)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$5,120,000	2.40% - 4.00%	10/01/30	\$4,625,000

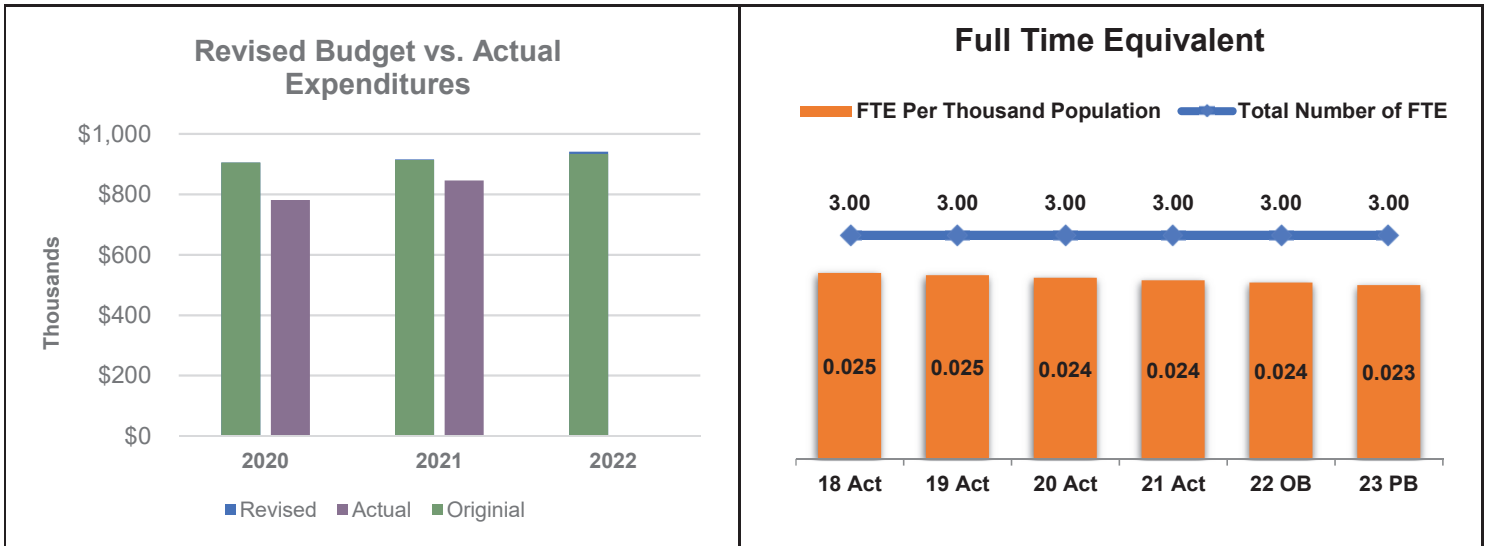
In October 2020, the City issued \$5,120,000 of Special Obligation Refunding Bonds. The Bonds were issued to refund the outstanding portion of the Series 2012A-2 Tax-Exempt Special Obligation Improvement Bonds.

Debt Service Requirements

Parking Special Obligation Bonds

<u>Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2023	\$1,110,000	\$346,940	\$1,456,940
2024	\$1,140,000	\$323,140	\$1,463,140
2025	\$1,170,000	\$291,890	\$1,461,890
2026	\$1,205,000	\$252,815	\$1,457,815
2027	\$1,245,000	\$212,065	\$1,457,065
2028	\$1,280,000	\$177,240	\$1,457,240
2029	\$1,300,000	\$151,440	\$1,451,440
2030	\$1,325,000	\$124,490	\$1,449,490
2031	\$1,350,000	\$93,595	\$1,443,595
2032	\$840,000	\$65,250	\$905,250
2033	\$865,000	\$39,675	\$904,675
2034	\$890,000	\$13,350	\$903,350
Total	<u>\$13,720,000</u>	<u>\$2,091,890</u>	<u>\$15,811,890</u>

Utilities: Railroad



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$275,821	\$220,959	\$294,918	\$305,620	\$296,444	3.6%
Materials & Supplies	\$34,100	\$32,400	\$45,600	\$46,400	\$46,400	1.8%
Travel & Training	\$500	\$40	\$500	\$500	\$500	-
Intragov. Charges	\$59,444	\$59,444	\$59,796	\$68,238	\$68,238	14.1%
Utilities	\$12,862	\$12,603	\$12,862	\$12,862	\$12,862	-
Services & Misc	\$116,425	\$117,728	\$107,325	\$136,157	\$136,157	26.9%
Total Operating	\$499,152	\$443,173	\$521,001	\$569,777	\$560,601	9.4%
Debt Service	\$91,383	\$91,383	\$91,383	\$12,337	\$12,337	(86.5%)
Capital Projects	\$420,940	\$66,050	\$100,000	\$100,000	\$100,000	-
Total Appropriations (Exp.)	\$1,011,475	\$600,606	\$712,384	\$682,114	\$672,938	(4.2%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Fees and Service Charges	\$208,000	\$423,722	\$261,400	\$288,000	\$288,000	10.2%
Interest Revenue	\$8,604	\$208	\$5,000	\$3,500	\$3,500	(30.0%)
Transfers	\$348,836	\$348,836	\$254,417	\$286,359	\$286,359	12.6%
Total Dedicated Funding	\$565,440	\$772,766	\$520,817	\$577,859	\$577,859	11.0%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	3.00	3.00	3.00	3.00	3.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	3.00	3.00	3.00	3.00	3.00	-

Department Summary

Description

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

Railroad is a department liaison for the Railroad Advisory Board.

Department Objectives

To provide the customers of the Columbia Terminal Railroad with safe, reliable, and efficient rail service.

Highlights/Significant Changes

- In FY 2020 a request for proposal (RFP) was conducted for the Railroad and Transload Business Development opportunities. The primary goal of this was to ensure the sustainable operation of the Railroad and Transload facilities that serve our existing customers. The scope of the contract is still being negotiated.

Strategic Plan Alignment

The addition of (1) Public Information Specialist will provide for better customer engagement and communications for all utilities.

Debt Service Information

1/01/09 Railroad Loan #2 (Interest rates: 5.00%)

Original Issue - \$130,000

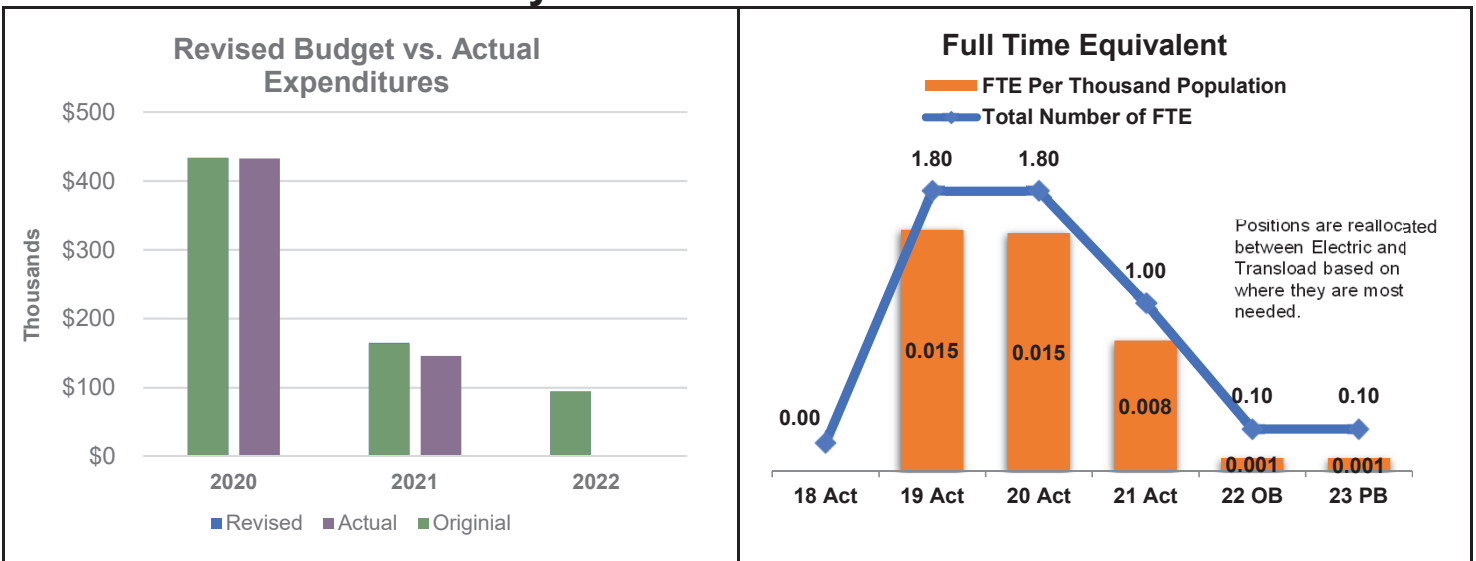
Balance As of 09/30/2022 - \$14,918

Final Payment - 12/01/2023

Loan Between Funds (Railroad & Electric)

Year	Principal Requirements	Interest Requirements	Total Requirements
2023	\$11,860	\$477	\$12,337
2024	\$3,058	\$26	\$3,084
	\$14,918	\$503	\$15,421

Utilities: Transload Facility



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$75,528	\$60,908	\$7,077	\$8,769	\$8,769	23.9%
Materials & Supplies	\$1,200	\$335	\$1,200	\$1,200	\$1,200	-
Intragov. Charges	\$6,675	\$6,675	\$4,436	\$5,311	\$5,311	19.7%
Services & Misc	\$81,248	\$77,817	\$81,248	\$81,248	\$81,248	-
Transfers	\$0	\$0	\$0	\$0	\$0	-
Total Appropriations (Exp.)	\$164,651	\$145,735	\$93,961	\$96,528	\$96,528	2.7%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Fees and Service Charges	\$158,000	\$85,921	\$74,000	\$80,000	\$80,000	8.1%
Interest Revenue	\$1,226	\$304	\$1,000	\$1,000	\$1,000	-
Total Dedicated Funding	\$159,226	\$86,225	\$75,000	\$81,000	\$81,000	8.0%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	1.00	1.00	0.10	0.10	0.10	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	1.00	1.00	0.10	0.10	0.10	-

Department Summary

Description

This fund is responsible for the operation and maintenance of the Transload Facility.

Department Objectives

To provide the customers of the Transload Facility with safe, reliable, and efficient service.

Highlights/Significant Changes

- The Transload Facility was established as a separate fund in the FY 13 budget.
- The FY 23 budget maintains the operation of railcar off-loading function as a business entity. The Transload fund rents floor space from the electric utility and personnel charge time to the Transload fund when performing Transload functions.
- In FY 2020 a request for proposal (RFP) was conducted for the Railroad and Transload Business Development opportunities. The primary goal of this was to ensure the sustainable operation of the Railroad and Transload facilities that serve our existing customers. The scope of the contract is still being negotiated.

Strategic Plan Alignment

The addition of (1) Public Information Specialist will provide for better customer engagement and communications for all utilities.

City of Columbia, Missouri
FY23 Proposed Budget



Helen Atkinson, Capture CoMo Participant

Operating Budgets
Utilities



Utility Departments

Description

The City of Columbia owns and operates the Water, Electric, Sewer, Solid Waste, and Storm Water utilities. Each of these departments are classified as Enterprise Fund operations which means that they are to be self-supporting activities which render services to the general public on a user-charged basis. The revenues received are dedicated to the department that generates them. These revenues cannot be used to fund General Fund operations. Each of these utility departments pay an intragovernmental charge to the General Fund called a General and Administrative Charge. This fee is used to recover the cost of functions which have been centralized within the City such as Finance, City Council, City Manager, City Clerk, Human Resources, Law, and Public Works Administration. The Treasury Management division of the Finance Department is responsible for collecting the money from the utility customers.

The Water and Electric utilities also pay an amount to the General Fund as a Payment In Lieu of Taxes. This payment, with a legal authorization of City Charter Chapter 99, Article XII, Section 102 states that the Water and Electric utilities will pay an amount substantially equivalent to the sum which would be paid in taxes if the utilities were owned privately. The tax is equal to 7% of gross receipts and the property tax equivalent is equal to 33.33% of net fixed assets multiplied by the total City rate.

Water and Electric Fund

Water and Electric Utility Fund accounts for the billing and collection of charges for water and electric service for most city residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.

Sanitary Sewer Utility Fund

Sanitary Sewer Utility Fund accounts for the provision of sanitary sewer services to the residents of the City and a limited number of customers outside the city limits. All activities necessary to provide such services are accounted for in this fund.

Solid Waste Utility Fund

Solid Waste Utility Fund accounts for the revenues and expenditures of solid waste collection and operations at the landfill and the material recovery facility.

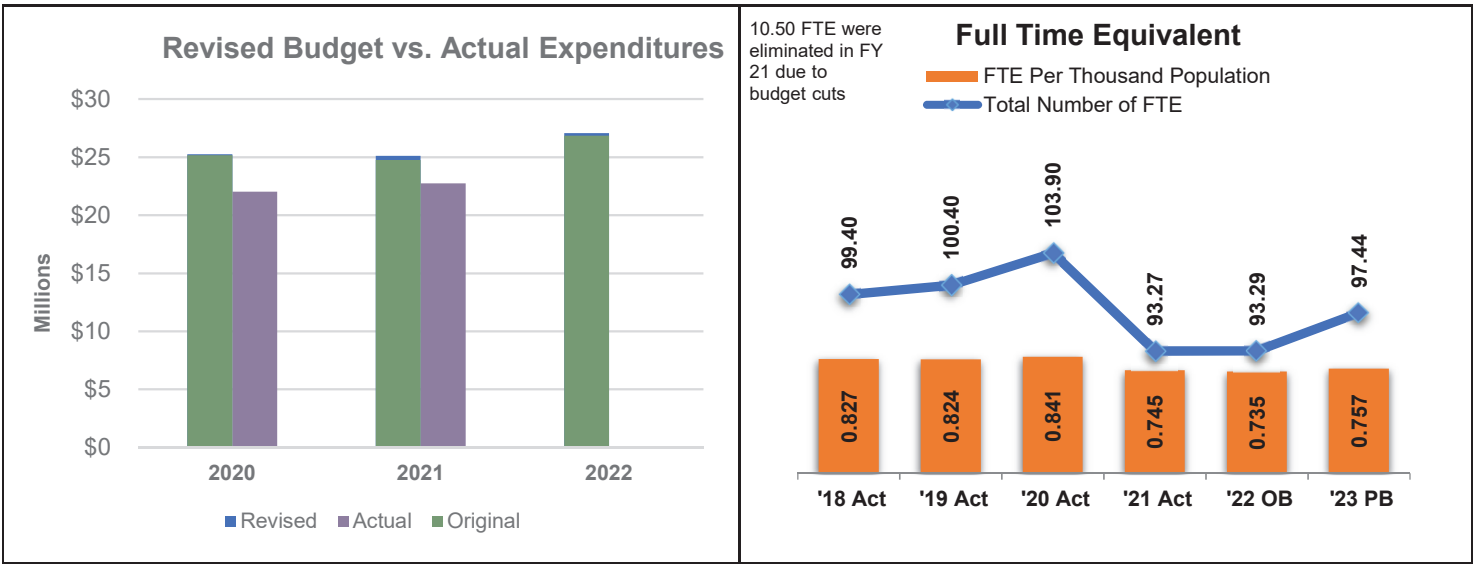
Mid-Missouri Solid Waste Management District

The Mid-Missouri Solid Waste Management District (MMSWMD) provides planning, technical and financial support in the area of solid waste management for an eight-county region that includes Audrain, Boone, Callaway, Cole, Cooper, Howard, Moniteau and Osage. Prior to FY 16, this budget was a part of the Solid Waste budget.

Storm Water Utility Fund

Storm Water Utility Fund accounts for storm water funding, implementation of storm water management projects, and provides maintenance to existing drainage facilities.

Utilities: Water



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating Expenditures:						
Personnel Services	\$6,453,585	\$6,105,514	\$7,397,800	\$7,976,531	\$7,696,546	7.8%
Materials & Supplies	\$2,787,841	\$2,159,392	\$3,089,289	\$3,353,844	\$3,353,844	8.6%
Travel & Training	\$38,765	\$12,085	\$42,065	\$52,615	\$52,615	25.1%
Intragov. Charges	\$2,218,975	\$2,218,974	\$2,270,202	\$2,499,698	\$2,499,698	10.1%
Utilities	\$1,520,386	\$1,462,882	\$1,520,141	\$1,678,977	\$1,678,977	10.4%
Services & Misc.	\$3,843,036	\$3,347,306	\$4,072,614	\$4,668,463	\$4,668,463	14.6%
Transfers	\$5,242,830	\$4,876,902	\$5,420,042	\$5,787,760	\$5,787,760	6.8%
Capital Additions	\$751,594	\$484,276	\$959,803	\$455,500	\$455,500	(52.5%)
Total Operating	\$22,857,011	\$20,667,331	\$24,771,956	\$26,473,388	\$26,193,403	6.9%
Debt Service	\$6,167,852	\$6,167,852	\$6,173,934	\$6,191,255	\$6,191,255	0.3%
Capital Projects	\$740,000	\$740,000	\$5,725,000	\$3,550,000	\$3,550,000	(38.0%)
Total Appropriations (Exp)	\$29,764,863	\$27,575,183	\$36,670,890	\$36,214,643	\$35,934,658	(1.2%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Fees and service charges	\$27,013,331	\$27,386,063	\$26,804,542	\$30,253,723	\$30,253,723	12.9%
Rev from other govt	\$0	\$963,867	\$0	\$0	\$0	-
Investment Income	\$780,000	\$84,551	\$350,000	\$374,951	\$374,951	7.1%
Miscellaneous	\$305,150	\$2,124,398	\$290,000	\$410,739	\$410,739	41.6%
Transfers	\$564,953	\$442,758	\$0	\$0	\$0	-
Total Dedicated Funding	\$28,663,434	\$31,001,637	\$27,444,542	\$31,039,413	\$31,039,413	13.1%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	93.27	93.27	93.29	97.44	97.44	4.15
Part-Time	-	-	-	-	-	-
Total FTE	93.27	93.27	93.29	97.44	97.44	4.15

Department Summary

Description

The Water Utility is responsible for the supply of safe drinking water and fire protection service to the City, by providing production, treatment, and distribution systems. The utility operates a well field in the Missouri River bottoms; the McBaine Water Treatment Plant; the Hillsdale, West Ash and South Pump Stations; elevated water towers; and a distribution system. The personnel test and set meters, install and maintain fire hydrants, operate a laboratory and water testing facility, perform all maintenance on towers, lines, leak repair, customer service calls, flush mains and service valves, and maintain a backflow prevention system. Crews do some extension of water mains and some is contracted to outside companies. The Water Utility serves over 50,900 customers.

The sale of water is the major revenue source for this fund. The growth rate in new customers has increased slightly to about 1.1% since last year.

Highlights/Significant Changes

- The Water Utility is proposing a revenue increase with the FY 2023 budget to provide the financial funding to perform essential maintenance in a timely manner and to fund debt payments for capital improvement projects identified in the 2018 water ballot issue, which includes improvements to the water treatment plant.
 - 10% increase in water base fees
 - 5% increase in residential tier 1
 - 15% increase in residential tier 2 and commercial tier 1
 - 30% increase in residential tier 3
- The Water Division will continue to transfer \$11,677 to Parks and Recreation to fund and utilize summer Career Awareness Related Experience (CARE) trainees in their department.
- The Water Utility budget for FY 2023 has increased funding to various budget line items due to the supply chain issues and drastic price increases that are occurring. Additional funds have been budgeted for the following:
 - Chemicals for the water plant (\$500,000)
 - Lime Hauling contractual services (\$300,000)
 - Construction materials for water meter replacements (\$219,000)
- Additional funding has been added to the FY 2023 budget for survey services for lead service line inventory, which is to meet regulatory requirements of the Lead and Copper Rule.
- City staff has budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 22. This survey will include all five utilities (Water, Electric, Sewer, Solid Waste, and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC), and City Council. These funds will be carried over into FY 23 as we will coordinate this utility customer satisfaction survey with the city-wide customer satisfaction survey and employee engagement survey.
- The City Utilities will be adding (2) Utility Customer Service Representative positions to the FY 2023 budget. These positions will help reduce customer hold and response times and open time for additional training and account and procedure reviews. In addition to the two positions, Utilities will be adding a new customer interaction routing system that will track and assign all incoming interactions, ensure all correspondence is being answered in a timely manner and to track who received interaction and responded to that interaction. Other features include the ability to offer a chat option, call back options for customers that don't wish to hold, and after call surveys.
- City Utilities will be adding a Public Information Specialist position to the FY 2023 budget. This position will return the utility communication staff to pre-Covid levels and allow staff to keep up with the growing needs for customer engagement and information. This position will maintain public relations channels to provide complete and thorough information to the public and maintain communications for Water, Electric, Sewer, Solid Waste, and Stormwater.

Department Summary - (continued)

Strategic Plan Alignment

Organizational Excellence:

The addition of (2) Utility Customer Service Representatives and a new customer interaction routing phone system will help reduce the customer hold times, response times, and provide better overall customer service. The addition of (1) Public Information Specialist will provide for better customer engagement and communications for all utilities.

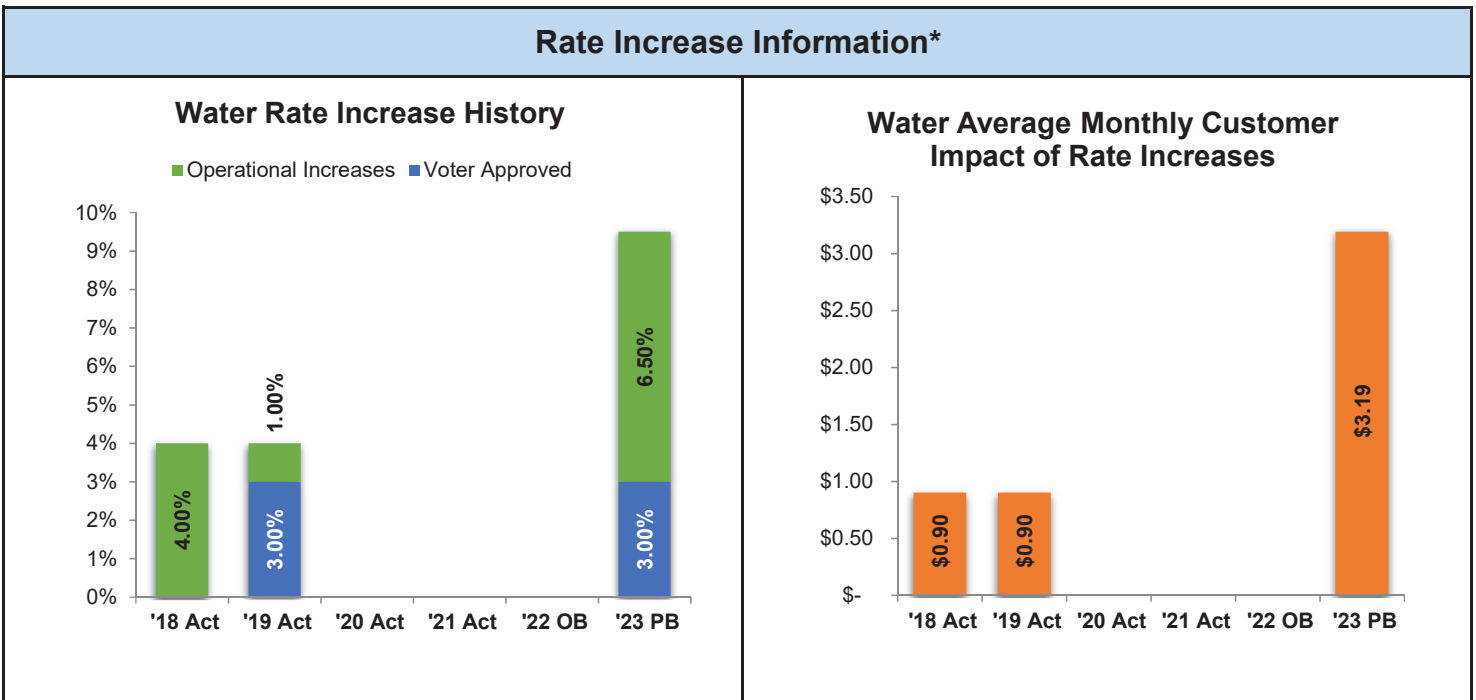
Reliable Infrastructure:

Funds continue to be budgeted within the operating and CIP budgets in Utility departments to maintain existing infrastructure. The wastewater (Sewer) and stormwater utilities are implementing the Integrated Management Plan, the Electric utility is working with City Council to implement the Integrated Electric Resource and Master Plan, and the Water utility is currently working on a scope of services to update the Master Plan for the water system. In addition, funds will be carried over into FY 23 for a customer satisfaction survey.

CAAP Alignment

Natural Resources:

A rate structure to encourage reduced water use was adopted by the City Council in January 2019 with a three tiered rate structure for summer months. In February 2020, City Council established water conservation incentives for both residential and commercial customers that included rebates for residential/commercial toilets, a low to moderate income program for residential toilets, and water kits and outdoor water conservation for irrigation rain sensors and weather-based irrigation controllers.



*Rate increases will be evaluated in January to February each year after the fiscal year end financials are available to determine if an increase is necessary.

Utilities: Water

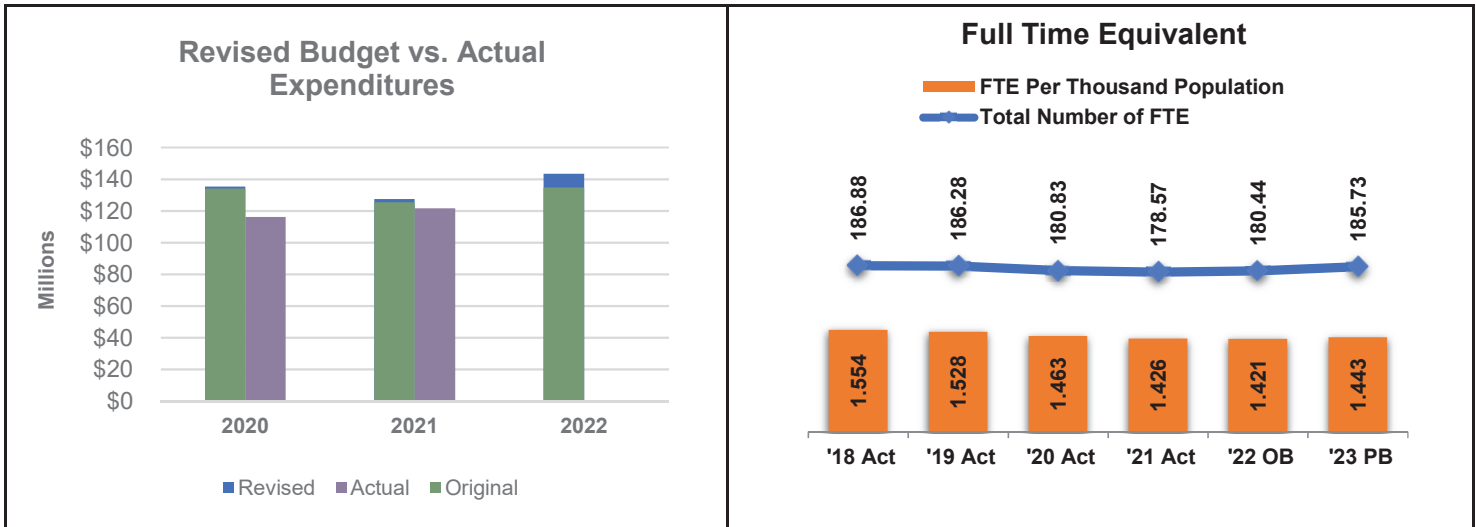
Fund 550x

Budget Detail By Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Admin & General (70xx)						
Personnel Services	\$1,617,905	\$1,449,176	\$1,844,069	\$2,294,409	\$2,240,428	24.4%
Materials & Supplies	\$79,061	\$27,029	\$49,964	\$60,364	\$60,364	20.8%
Travel & Training	\$13,459	\$3,197	\$13,459	\$18,009	\$18,009	33.8%
Intragovernmental	\$2,115,772	\$2,115,771	\$2,159,976	\$2,370,816	\$2,370,816	9.8%
Utilities	\$24,875	\$24,586	\$26,744	\$24,830	\$24,830	(7.2%)
Services & Misc	\$590,915	\$423,993	\$899,429	\$930,807	\$930,807	3.5%
Transfers	\$5,242,830	\$4,876,902	\$5,420,042	\$5,787,760	\$5,787,760	6.8%
Capital Additions	\$1,149	\$0	\$37,000	\$47,000	\$47,000	27.0%
Total	\$9,685,965	\$8,920,654	\$10,450,683	\$11,533,995	\$11,480,014	10.4%
Production (7120)						
Personnel Services	\$1,373,696	\$1,239,524	\$1,691,739	\$1,673,114	\$1,565,761	(1.1%)
Materials & Supplies	\$1,344,800	\$1,081,500	\$1,301,772	\$1,686,300	\$1,686,300	29.5%
Travel & Training	\$11,700	\$2,239	\$15,000	\$15,000	\$15,000	-
Utilities	\$1,394,996	\$1,343,903	\$1,397,516	\$1,552,516	\$1,552,516	11.1%
Services & Misc	\$2,170,472	\$1,497,810	\$2,201,702	\$2,612,174	\$2,612,174	18.6%
Capital Additions	\$121,000	\$26,655	\$281,500	\$50,000	\$50,000	(82.2%)
Total	\$6,416,664	\$5,191,632	\$6,889,229	\$7,589,104	\$7,481,751	10.2%
Distribution (72xx)						
Personnel Services	\$3,461,985	\$3,416,814	\$3,861,992	\$4,009,008	\$3,890,357	3.8%
Materials & Supplies	\$1,363,980	\$1,050,864	\$1,737,553	\$1,607,180	\$1,607,180	(7.5%)
Travel & Training	\$13,606	\$6,648	\$13,606	\$19,606	\$19,606	44.1%
Intragovernmental	\$103,203	\$103,203	\$110,226	\$128,882	\$128,882	16.9%
Utilities	\$100,515	\$94,393	\$95,881	\$101,631	\$101,631	6.0%
Services & Misc	\$1,081,649	\$1,425,504	\$971,483	\$1,125,482	\$1,125,482	15.9%
Capital Additions	\$629,445	\$457,621	\$641,303	\$358,500	\$358,500	(44.1%)
Total	\$6,754,382	\$6,555,046	\$7,432,044	\$7,350,289	\$7,231,638	(1.1%)
Department Totals						
Personnel Services	\$6,453,585	\$6,105,514	\$7,397,800	\$7,976,531	\$7,696,546	7.8%
Materials & Supplies	\$2,787,841	\$2,159,392	\$3,089,289	\$3,353,844	\$3,353,844	8.6%
Travel & Training	\$38,765	\$12,085	\$42,065	\$52,615	\$52,615	25.1%
Intragovernmental	\$2,218,975	\$2,218,974	\$2,270,202	\$2,499,698	\$2,499,698	10.1%
Utilities	\$1,520,386	\$1,462,882	\$1,520,141	\$1,678,977	\$1,678,977	10.4%
Services & Misc	\$3,843,036	\$3,347,306	\$4,072,614	\$4,668,463	\$4,668,463	14.6%
Transfers	\$5,242,830	\$4,876,902	\$5,420,042	\$5,787,760	\$5,787,760	6.8%
Capital Additions	\$751,594	\$484,276	\$959,803	\$455,500	\$455,500	(52.5%)
Total	\$22,857,011	\$20,667,331	\$24,771,956	\$26,473,388	\$26,193,403	6.9%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Utilities: Electric



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating Expenditures:						
Personnel Services	\$15,092,977	\$14,585,280	\$17,911,601	\$18,997,620	\$18,721,928	6.1%
Purchased Power	\$71,272,201	\$71,754,229	\$71,607,608	\$80,338,608	\$80,338,608	12.2%
Materials & Supplies	\$2,484,921	\$2,142,692	\$3,276,048	\$3,655,473	\$3,655,473	11.6%
Travel & Training	\$407,545	\$134,588	\$397,695	\$397,695	\$397,695	-
Intragovernmental	\$6,129,170	\$6,129,170	\$6,283,929	\$7,161,068	\$7,161,068	14.0%
Utilities	\$519,031	\$388,763	\$534,609	\$529,816	\$529,816	(0.9%)
Services & Misc	\$11,524,236	\$8,646,726	\$13,099,921	\$12,088,143	\$12,088,143	(7.7%)
Transfers	\$13,063,336	\$12,837,455	\$13,219,081	\$13,692,870	\$13,692,870	3.6%
Capital Additions	\$2,640,205	\$967,445	\$4,069,659	\$9,073,000	\$9,073,000	122.9%
Total Operating	\$123,133,621	\$117,586,347	\$130,400,151	\$145,934,293	\$145,658,601	11.9%
Debt Service	\$10,726,148	\$10,726,148	\$10,545,004	\$10,552,133	\$10,552,133	0.1%
Capital Projects	\$4,780,000	\$4,780,000	\$8,450,000	\$18,526,576	\$18,526,576	119.2%
Total Appropriations (Exp)	\$138,639,769	\$133,092,495	\$149,395,155	\$175,013,002	\$174,737,310	17.1%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Fees and service charges	\$128,220,668	\$136,117,075	\$130,019,267	\$134,272,058	\$134,272,058	3.3%
Intragovernmental Revenue	\$205,402	\$205,402	\$219,468	\$256,840	\$256,840	17.0%
Rev from other govt	\$0	\$2,777	\$0	\$90	\$90	-
Investment Income	\$1,600,000	\$293,146	\$750,000	\$450,000	\$450,000	(40.0%)
Miscellaneous	\$1,280,235	\$4,996,033	\$1,352,204	\$1,579,721	\$1,579,721	16.8%
Transfers	\$949,120	\$743,833	\$0	\$0	\$0	-
Total Dedicated Funding	\$132,255,425	\$142,358,266	\$132,340,939	\$136,558,709	\$136,558,709	3.2%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	177.82	177.82	179.69	185.73	185.73	6.04
Part-Time	0.75	0.75	0.75	0.75	0.75	-
Total FTE	178.57	178.57	180.44	186.48	186.48	6.04

Department Summary

Description

The Electric Utility provides the citizens of Columbia with a safe, reliable and cost effective electric supply. This requires the Department to operate and maintain the electric generating and distribution system to serve over 52,000 customers.

The sale of electricity is the main revenue source for this fund. The growth rate in new customers is about 1% since last year. In addition to retail sales to customers, the Electric Utility receives revenues as a transmission owning member of the Midcontinent Independent System Operator (MISO) and by providing dark fiber services to customer groups defined by the State of Missouri.

Highlights/Significant Changes

- The Utilities Department will continue to bring forward any proposed utility revenue changes to Council for a public hearing in January/February each year. This will allow staff to evaluate the previous year audited financial reports once all revenues/expenses are finalized after the fiscal year is over since the majority of the Water and Electric utility revenues are significantly impacted by the summer months (June through September). No revenue increase is proposed for FY 23.
- The Integrated Electric Resource and Master Plan (IERMP) task force final report was presented to the City Council in December 2021. City staff are still working with the City Council on recommendations and capital projects. This process consisted of an integrated electric resource plan, electric system master plan, and a cost of service study. The cost of service study is still on-going and will be presented to the Water & Light Advisory Board and to City Council once it is completed.
- The Electric Utility will continue to transfer \$19,810 to Parks and Recreation to fund and utilize summer Career Awareness Related Experience (CARE) trainees in their department.
- The Electric Utility budget for FY 2023 has increased funding to various budget line items due to the supply chain issues and drastic price increases that are occurring. Additional funds have been budgeted for the following:
 - Contractual services for maintenance of distribution and transmission lines and tree trimming (\$1,000,000)
 - Replacement of transformers and capacitors (\$1,050,000)
 - Maintenance of 161 & 69 kV transmission systems (\$1,500,000)
 - Replacement of 13.8 kV underground systems (\$1,500,000)
 - Replacement of 13.8 kV overhead systems (\$1,500,000)
- City staff has budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 22. This survey will include all five utilities (Water, Electric, Sewer, Solid Waste, and StormWater). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC), and City Council. These funds will be carried over into FY 2023 as we will coordinate this utility customer satisfaction survey with the city-wide customer satisfaction survey and employee engagement survey.
- The City Utilities will be adding (2) Utility Customer Service Representative positions to the FY 2023 budget. These positions will help reduce customer hold times and response times and open time for additional training and account and procedure reviews. In addition to the two positions, Utilities will be adding a new customer interaction routing system that will track and assign all incoming interactions, ensure all correspondence is being answered in a timely manner and to track who received interaction and responded to that interaction. Other features would be the ability to offer a chat option, call back options for customers that don't wish to hold and after call survey.
- City Utilities will be adding a Public Information Specialist position to the FY 2023 budget. This position will return the utility communication staff to pre-Covid levels and allow staff to keep up with the growing needs for customer engagement and information. This position will maintain public relations channels to provide complete and thorough information to the public and maintain communications for Water, Electric, Sewer, Solid Waste, and Stormwater.
- City Utilities will be adding (1) Communication Technician and (1) Substation Technician to assist with the existing workload and maintenance.
- Overhaul and modify Columbia Energy Center (CEC) Unit #4. This is currently the CEC unit without recommended cold weather modifications. Seasonal capacity construct will be implemented in MISO and the need for additional winter capacity will be needed.
- City staff will be starting a residential and commercial electric vehicle charging pilot program and will begin funding a portion of the cost to install solar PV for low-income housing development.
- A feasibility study will be done for battery storage options. This study will determine potential options and costs.
- City staff will hire a consultant for pre-design, specification writing and more refined budget for conversion to Advanced Metering Infrastructure (AMI)

Department Summary, cont.

Strategic Plan Alignment

Organizational Excellence:

The addition of (2) Utility Customer Service Representatives and a new customer interaction routing phone system will help reduce the customer hold times and response times and provide better overall customer service. The addition of (1) Public Information Specialist will provide for better customer engagement and communications for all utilities.

Reliable Infrastructure:

Funds continue to be budgeted within the operating budget or CIP in Utilities to maintain existing infrastructure. The wastewater (Sewer) and stormwater utilities are implementing the Integrated Management Plan, the Electric utility is working with City Council to implement the Integrated Electric Resource and Master Plan, and the Water utility is currently working on a scope of services to update the Master Plan for the water system. In addition, funds will be carried over into FY 2023 for a customer satisfaction survey.

CAAP Alignment

Energy:

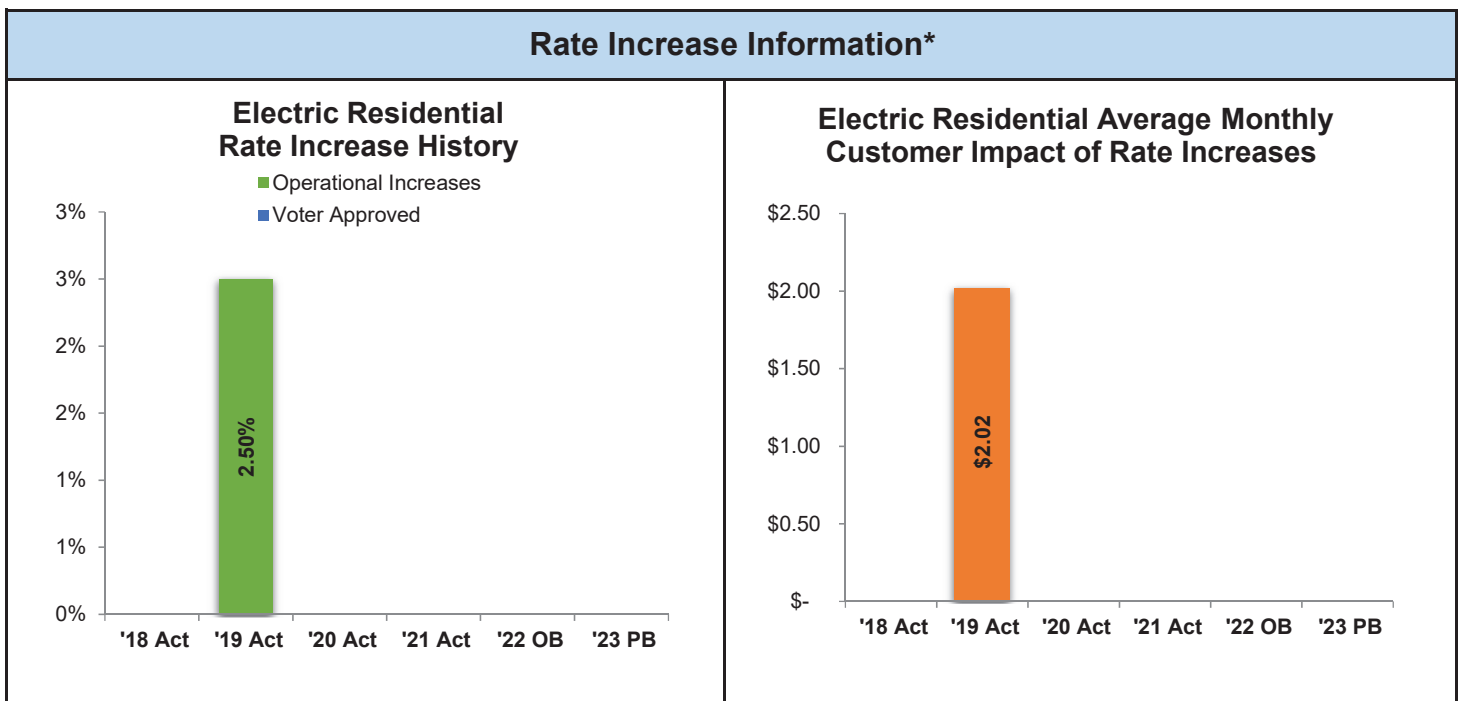
A community solar program is being developed. This program was approved by the Water & Light Advisory Board and City Council in 2019. Staff has been working closely with our current utility billing software company to set this program up in our billing system. Once we are assured that everything is working properly we will go back to City Council with proposed ordinance changes to implement. Energy storage (battery) program will be reviewed with a feasibility study in the FY 2023 budget. A consultant will be hired to pre-design, write specifications and provide a more refined budget for conversion to AMI meters

Housing, Buildings & Development:

Funding will be provided in the FY 2023 budget to fund a portion of the cost to install solar PV for low-income housing development.

Transportation:

Funding will be provided in the FY 2023 budget to do a pilot program for residential and commercial electric vehicle charging stations to determine how to move forward with potential rebates.



*Rate increases will be evaluated in January to February each year after the fiscal year end financials are available to determine if an increase is necessary.

Utilities: Electric

Fund 551x

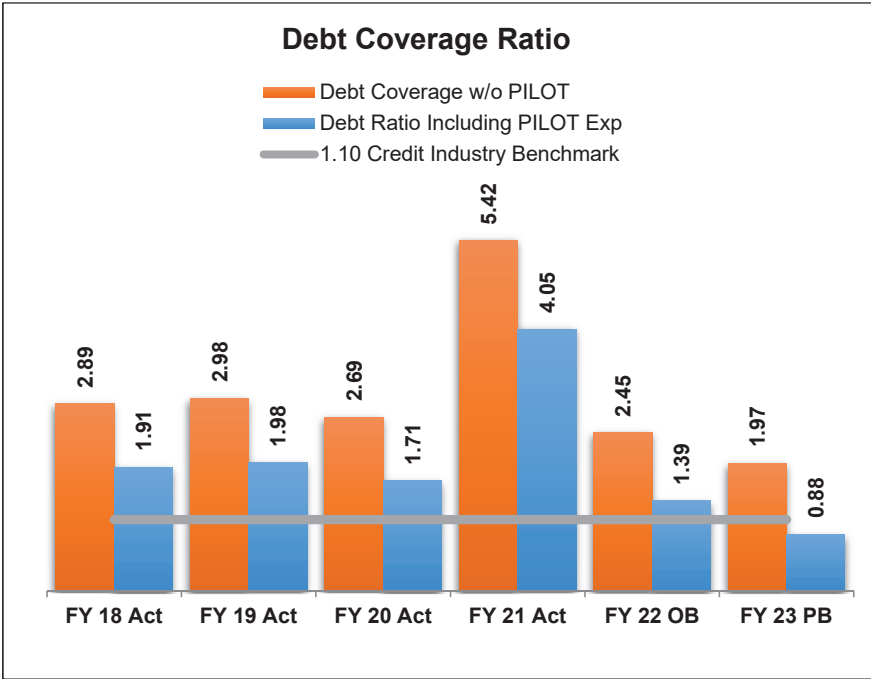
Budget Detail By Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Admin & General (74xx)						
Personnel Services	\$3,823,865	\$3,526,774	\$4,227,530	\$4,787,904	\$4,701,698	13.3%
Purchased Power	\$0	\$0	\$0	\$0	\$0	-
Materials & Supplies	\$61,028	\$39,724	\$131,903	\$139,573	\$139,573	5.8%
Travel & Training	\$119,895	\$28,862	\$119,895	\$119,895	\$119,895	-
Intragovernmental	\$5,399,239	\$5,399,239	\$5,456,446	\$5,725,843	\$5,725,843	4.9%
Utilities	\$62,374	\$47,548	\$65,689	\$60,584	\$60,584	(7.8%)
Services & Misc	\$2,829,273	\$2,448,165	\$3,000,472	\$3,141,756	\$3,141,756	4.7%
Transfers	\$13,026,350	\$12,800,469	\$13,182,095	\$13,655,884	\$13,655,884	3.6%
Capital Additions	\$0	\$0	\$0	\$151,000	\$151,000	-
Total	\$25,322,025	\$24,290,783	\$26,184,030	\$27,782,439	\$27,696,233	6.1%
Production (75xx)						
Personnel Services	\$2,409,882	\$2,258,293	\$2,816,375	\$2,798,937	\$2,693,676	(0.6%)
Purchased Power	\$71,272,201	\$71,754,229	\$71,607,608	\$80,338,608	\$80,338,608	12.2%
Materials & Supplies	\$900,200	\$540,789	\$956,893	\$1,279,700	\$1,279,700	33.7%
Travel & Training	\$118,300	\$24,586	\$118,300	\$118,300	\$118,300	-
Intragovernmental	\$502	\$502	\$492	\$462	\$462	(6.1%)
Utilities	\$247,958	\$143,289	\$246,086	\$246,086	\$246,086	-
Services & Misc	\$2,525,329	\$1,010,574	\$2,466,155	\$2,948,887	\$2,948,887	19.6%
Transfers	\$0	\$0	\$0	\$0	\$0	-
Capital Additions	\$806,745	\$202,996	\$1,149,630	\$75,000	\$75,000	(93.5%)
Total	\$78,281,116	\$75,935,258	\$79,361,539	\$87,805,980	\$87,700,719	10.6%
Transmission and Distribution (76xx)						
Personnel Services	\$8,859,230	\$8,800,213	\$10,867,696	\$11,410,779	\$11,326,554	5.0%
Purchased Power	\$0	\$0	\$0	\$0	\$0	-
Materials & Supplies	\$1,523,693	\$1,562,178	\$2,187,252	\$2,236,200	\$2,236,200	2.2%
Travel & Training	\$169,350	\$81,139	\$159,500	\$159,500	\$159,500	-
Intragovernmental	\$729,429	\$729,429	\$826,991	\$1,434,763	\$1,434,763	73.5%
Utilities	\$208,699	\$197,926	\$222,834	\$223,146	\$223,146	0.1%
Services & Misc	\$6,169,634	\$5,187,986	\$7,633,294	\$5,997,500	\$5,997,500	(21.4%)
Transfers	\$36,986	\$36,986	\$36,986	\$36,986	\$36,986	-
Capital Additions	\$1,833,460	\$764,449	\$2,920,029	\$8,847,000	\$8,847,000	203.0%
Total	\$19,530,481	\$17,360,306	\$24,854,582	\$30,345,874	\$30,261,649	22.1%
Department Totals						
Personnel Services	\$15,092,977	\$14,585,280	\$17,911,601	\$18,997,620	\$18,721,928	6.1%
Purchased Power	\$71,272,201	\$71,754,229	\$71,607,608	\$80,338,608	\$80,338,608	12.2%
Materials & Supplies	\$2,484,921	\$2,142,692	\$3,276,048	\$3,655,473	\$3,655,473	11.6%
Travel & Training	\$407,545	\$134,588	\$397,695	\$397,695	\$397,695	-
Intragovernmental	\$6,129,170	\$6,129,170	\$6,283,929	\$7,161,068	\$7,161,068	14.0%
Utilities	\$519,031	\$388,763	\$534,609	\$529,816	\$529,816	(0.9%)
Services & Misc	\$11,524,236	\$8,646,726	\$13,099,921	\$12,088,143	\$12,088,143	(7.7%)
Transfers	\$13,063,336	\$12,837,455	\$13,219,081	\$13,692,870	\$13,692,870	3.6%
Capital Additions	\$2,640,205	\$967,445	\$4,069,659	\$9,073,000	\$9,073,000	122.9%
Total	\$123,133,621	\$117,586,347	\$130,400,151	\$145,934,293	\$145,658,601	11.9%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Utilities: Water and Electric Bonds

Debt Service Ratios



Debt coverage ratio is **net revenues** (operating revenues plus interest less operating expenses) divided by **total debt service** (annual interest plus annual principal payments on long-term debt).

The debt coverage ratio is a measure of the entity's ability to meet its annual interest and principal payments.

A ratio of less than 1.10 or a declining trend of three or more years is a negative factor and warrants close monitoring.

Credit rating firms look at this debt service coverage to determine the funds financial health and ability to obtain bonds in the future.

While the 1.10 credit rating benchmark generally only applies to revenue bonds, Water and Electric have both revenue bonds and special obligation bonds. For our analysis, we have included the total bond debt payment (on revenue and special obligation bonds).

For the period shown, the debt coverage ratio has been consistently above the 1.10 level without including PILOT expense.

Utilities: Water and Electric Bonds

Debt Service Information

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
'14 Water and Electric System Rev. Refunding Bonds (05/17/11)	\$14,180,000	2.00% - 3.00%	10/01/28	\$6,695,000

In July of 2014, the City issued \$14,180,000 of Water and Electric System Revenue Refunding Bonds. The bonds are planned to be payable solely from, and secured by a pledge of the revenues of the Water and Electric system. The bonds were issued to refund the \$2,010,000 of the outstanding 2003 Water and Electric Series A Refunding Bonds and the \$12,745,000 of the outstanding 2004 Water and Electric Series A Improvement Bonds.

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
'15 Water and Electric System Refunding & Improvement Rev. Bonds (08/05/2015)	\$51,280,000	3.125% - 5.00%	10/01/45	\$34,445,000

In August 2015, the City issued \$51,280,000 of Water and Electric System Refunding & Improvement Revenue Bonds. The bonds are planned to be payable solely from, and secured by a pledge of the revenues by the Water and Electric system. \$18,065,000 of the bonds were issued to refund \$20,620,000 of the outstanding 2005 Water and Electric Series A Refunding & Improvement Bond. \$33,215,000 of the bonds were issued to provide funding for extending and improving the Electric Utility.

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
'19 Water and Electric System Revenue Bond: Series 2019A (5/21/2019)	\$15,150,000	3.00% - 5.00%	10/01/49	\$14,575,000

In May 2019, The City issued \$15,150,000 of Water and Electric System Revenue Bonds. The bonds are planned to be payable solely from, and secured by a pledge of the revenues of the Water and Electric system. The bonds were issued for the purpose of providing funds for acquiring, constructing, extending and improving the Water System.

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
19 Water and Electric System Revenue Refunding Bonds: Series 2019B (October 2019)	\$70,445,000	3.00% - 5.00%	10/01/42	\$63,600,000

In October of 2019, the City issued \$70,445,000 of Water and Electric System Revenue Refunding Bonds. The bonds are to be paid by the net revenues of the system and certain accounts under the Bond Ordinance to the extent pledged under the Ordinance. The bonds were issued for the current refunding of the 2009A Water and Electric System Revenue Bonds and the refunding of the 2011A Water and Electric System Revenue Refunding and Improvement Bonds.

	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
20 Water and Electric System Revenue Refunding Bonds (September 2020)	\$41,105,000	2.00% - 5.00%	10/01/33	\$38,220,000

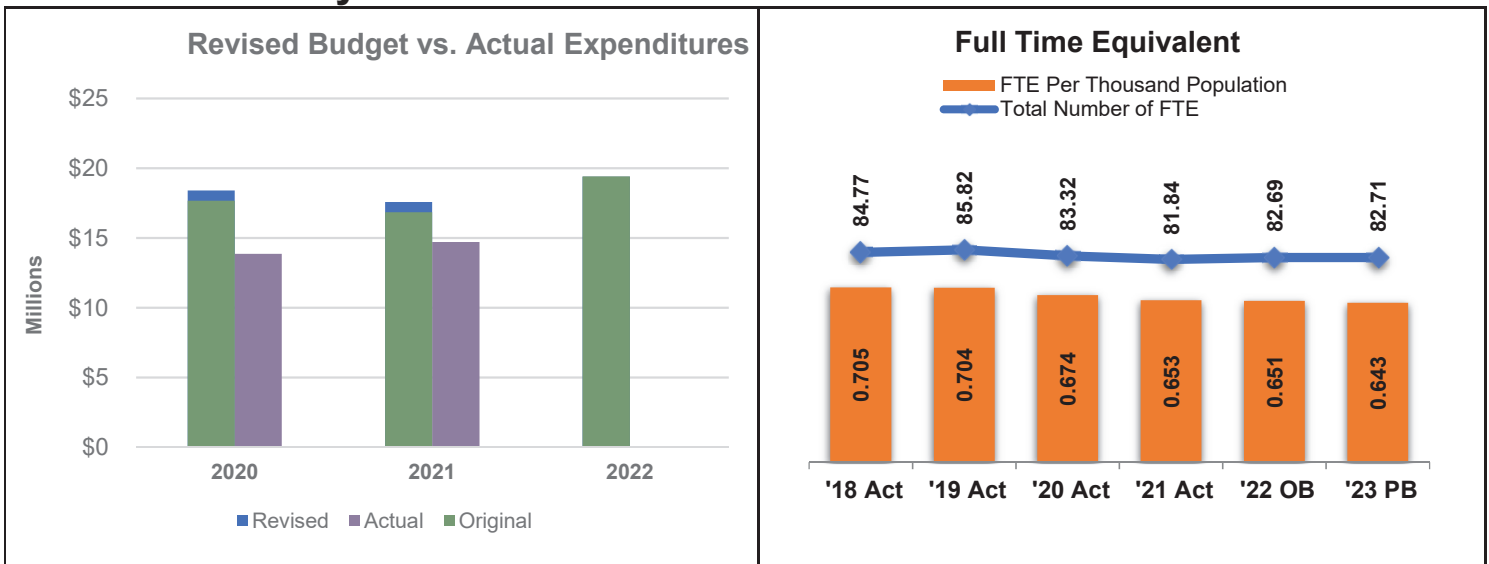
In September of 2020, the City issued \$41,105,000 of Water and Electric System Revenue Refunding Bonds. The bonds are to be paid by the net revenues of the system and certain accounts under the Bond Ordinance to the extent pledged under the Ordinance. The bonds were issued for the current refunding of the 2012D and 2012E Water and Electric System Special Obligation Bonds.

Utilities: Water and Electric Bonds

Debt Service Requirements

<u>Fiscal Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2023	\$10,895,000	\$5,828,388	\$16,723,388
2024	\$9,510,000	\$5,343,906	\$14,853,906
2025	\$9,960,000	\$4,894,225	\$14,854,225
2026	\$10,430,000	\$4,433,975	\$14,863,975
2027	\$10,935,000	\$3,947,925	\$14,882,925
2028	\$10,280,000	\$3,468,650	\$13,748,650
2029	\$10,745,000	\$2,999,625	\$13,744,625
2030	\$9,465,000	\$2,578,906	\$12,043,906
2031	\$9,310,000	\$2,255,125	\$11,565,125
2032	\$9,595,000	\$1,985,881	\$11,580,881
2033	\$7,105,000	\$1,755,925	\$8,860,925
2034	\$7,340,000	\$1,545,025	\$8,885,025
2035	\$6,455,000	\$1,336,575	\$7,791,575
2036	\$5,245,000	\$1,152,056	\$6,397,056
2037	\$5,410,000	\$982,856	\$6,392,856
2038	\$2,320,000	\$855,500	\$3,175,500
2039	\$2,395,000	\$771,250	\$3,166,250
2040	\$2,490,000	\$683,900	\$3,173,900
2041	\$2,580,000	\$593,200	\$3,173,200
2042	\$2,670,000	\$499,200	\$3,169,200
2043	\$2,235,000	\$409,366	\$2,644,366
2044	\$2,320,000	\$323,734	\$2,643,734
2045	\$2,405,000	\$234,878	\$2,639,878
2046	\$2,500,000	\$142,597	\$2,642,597
2047	\$700,000	\$84,175	\$784,175
2048	\$725,000	\$61,019	\$786,019
2049	\$745,000	\$37,131	\$782,131
2050	\$770,000	\$12,513	\$782,513
Total	\$157,535,000	\$49,217,506	\$206,752,506

Utilities: Sanitary Sewer



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$5,419,374	\$4,673,428	\$6,355,586	\$6,704,696	\$6,140,541	5.5%
Materials & Supplies	\$1,463,653	\$928,732	\$1,486,943	\$1,467,873	\$1,467,873	(1.3%)
Travel & Training	\$37,174	\$9,826	\$37,174	\$37,174	\$37,174	-
Intragov. Charges	\$2,442,926	\$2,442,926	\$2,934,310	\$3,031,501	\$3,031,501	3.3%
Utilities	\$1,299,852	\$1,141,105	\$1,302,938	\$1,292,703	\$1,292,703	(0.8%)
Services & Misc.	\$2,933,763	\$1,448,617	\$3,285,615	\$3,037,592	\$3,037,592	(7.5%)
Transfers	\$82,246	\$82,246	\$66,902	\$73,613	\$73,613	10.0%
Capital Additions	\$1,320,687	\$356,425	\$1,564,880	\$1,072,360	\$1,072,360	(31.5%)
Total Operating	\$14,999,675	\$11,083,305	\$17,034,348	\$16,717,512	\$16,153,357	(1.9%)
Debt Service	\$8,301,446	\$8,301,446	\$7,883,238	\$7,844,230	\$7,844,230	(0.5%)
Capital Projects	\$3,743,456	\$3,743,456	\$7,034,050	\$3,695,000	\$3,695,000	(47.5%)
Total Appropriations (Exp)	\$27,044,577	\$23,128,207	\$31,951,636	\$28,256,742	\$27,692,587	(11.6%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Fees and Service Charges	\$23,898,293	\$25,336,835	\$24,068,438	\$26,230,838	\$26,230,838	9.0%
Rev From Other Govt	\$0	\$0	\$0	\$11,208	\$11,208	-
Investment Income	\$1,100,000	\$140,815	\$500,000	\$300,000	\$300,000	(40.0%)
Miscellaneous	\$119,907	\$1,291,167	\$59,907	\$261,819	\$261,819	337.0%
Transfers	\$361,569	\$283,365	\$0	\$0	\$0	-
Total Dedicated Funding	\$25,479,769	\$27,052,182	\$24,628,345	\$26,803,865	\$26,803,865	8.8%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	81.84	81.84	82.69	82.71	82.71	0.02
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	81.84	81.84	82.69	82.71	82.71	0.02

Department Summary

Description

The Sewer Utility is charged with the responsibility to protect the public health and to ensure minimal impact upon the aquatic environment by adequate collection and treatment of wastewater from properties within the City of Columbia corporate limits and areas outside the City that can be feasibly connected to the City's system. This is achieved by engineering review of proposed and existing facilities and thorough effective and economical operation and maintenance of collection and treatment systems.

Sewer charges are the major revenue source for this fund. There are approximately 51,657 Sewer Utility customers. Additionally, 4,006 Boone County Regional Sewer District customers are connected to the City. The University of Missouri has 192 connections on the main campus to the City system.

Department Objectives

To ensure new construction meets current Federal, State and City requirements. To provide the lowest practical cost for maintaining sanitary sewer facilities and resources. To provide proper treatment of wastewater by complying with the standards imposed for effluent discharged to the environment. To provide a prudent, reasonable, and responsible approach to meeting the objectives through careful management of the material and human resources provided for that purpose.

Highlights/Significant Changes

- The Sewer Utility continues to face challenges recruiting and retaining qualified personnel in equipment operator, wastewater treatment plant operator, and utility maintenance mechanic positions. This negatively impacts the Sewer Utility's ability to provide routine maintenance and perform repairs on the sanitary sewer infrastructure. The Utility will spend approximately \$100,000 with a contractor to assist in routine maintenance of the collection system in FY 2022 and plans to spend approximately the same amount in FY 2023. Additional funds will be spent with contractors to perform other routine maintenance work.
- Monitoring software will be installed at the 26 sewer pump stations to provide more efficient maintenance and oversight of those facilities.
- A Utility Rate Study to evaluate the costs of current services and revenue sufficiency was completed in FY 2022. The study indicates an operating revenue rate increase is necessary.
- In FY 2023, the Sewer Utility will work with an engineering consultant to complete development and analysis of the hydraulic sewer model to assist with evaluating capacity restrictions and inflow and infiltration hot spots.
- In FY 2023, the sewer utility will continue to fund significant rehabilitation of the sewer collection system.
- The FY 2023 CIP includes funding, or partial funding, for the engineering and construction of five Private Common Collector Elimination Projects and two new Capital Improvement Projects.
- In FY 2020, Council approved a budget amendment to transfer funds from each utility to Parks and Recreation to utilize CARE trainees in house. This is expected to continue into FY 2023.
- City staff has budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 2022. This survey will include all five utilities (Water, Electric, Sewer, Solid Waste, and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC), and City Council. These funds will be carried over into FY 2023 as we will coordinate this utility customer satisfaction survey with the city-wide customer satisfaction survey and employee engagement survey.
- The City Utilities will be adding (2) Utility Customer Service Representative positions to the FY 2023 budget. These positions will help reduce customer hold and response times and open time for additional training and account and procedure reviews. In addition to the two positions, Utilities will be adding a new customer interaction routing system that will track and assign all incoming interactions, ensure all correspondence is being answered in a timely manner, and track who received interaction and responded to that interaction. Other features include the ability to offer a chat option, call back options for customers that don't wish to hold, and after call surveys.
- City Utilities will be adding a Public Information Specialist position to the FY 2023 budget. This position will return the utility communication staff to pre-Covid levels and allow staff to keep up with the growing need for customer engagement and information. This position will maintain public relations channels to provide complete and thorough information to the public and maintain communications for Water, Electric, Sewer, Solid Waste, and Stormwater.

Strategic Plan Alignment

Organizational Excellence:

The addition of (2) Utility Customer Service Representatives and new customer interaction routing phone system will help reduce the customer hold and response times and provide better overall customer service. The addition of (1) Public Information Specialist will provide for better customer engagement and communications for all utilities.

Reliable Infrastructure:

Funds continue to be budgeted within the operating and CIP budgets in Utilities to maintain existing infrastructure. The wastewater (Sewer) and stormwater utilities are implementing the Integrated Management Plan. The Electric utility is working with City Council to implement the Integrated Electric Resource and Master Plan, and the Water utility is currently working on a scope of services to update the Master Plan for the water system. In addition, funds will be carried over into FY 2023 for a customer satisfaction survey.

Department Summary - (continued)

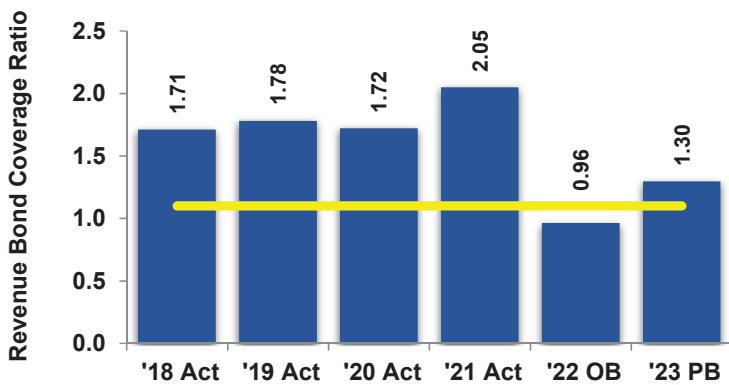
CAAP Alignment

The Sewer Utility budget aligns with the Climate Action and Adaptation Plan (CAAP) through continued capital funding of significant rehabilitation and upgrade projects, and through operational efforts at the Wastewater Treatment Plant facility. The Sewer Utility continues to rehabilitate existing sewer infrastructure and upgrade private sewer systems to public systems. Rehabilitating existing infrastructure reduces inflow and infiltration into the sewer system which can reduce the occurrence of building backups and sewer overflows. Reducing building backups preserves and enhances affordable housing which are mitigation strategies that support both Housing (H-1.6.2) and Transportation (T-1.5.4) actions. Reducing sewer backups and overflows prevents illness due to water quality issues supporting the Health and Safety adaptation Strategy (HS-1.3).

Through its operational budget, the Wastewater Treatment Plant supports the Natural Resource adaptation strategies in the CAAP. The grounds around the Wastewater Treatment Plant and associated constructed wetlands have diverse native plant communities. The Sewer Utility supports these natural resources through maintenance and expansion of these native plant areas to reduce mowing and increase habitat. This work supports Strategy NR-1.1 to increase the accessibility and quality of habitat for native plants and animals and the overall goal NR-1 to increase climate resilience. Additionally, native plantings support the adaptive goal NR-3 to reduce negative impact from stormwater runoff. The Sewer Utility is continuing to work towards finalizing a mitigation bank through the U.S. Army Corps of Engineers that is more than 470 acres of Sewer Utility property that will be enhanced and improved with wetlands restoration and stream buffer improvements, a significant contribution to goals NR-1 and NR-3.

Debt Coverage Ratios

Debt Coverage Ratio



Debt coverage ratio is **net operating income** (operating revenues plus interest income less operating expenses) divided by **total debt service** (annual interest plus annual principal payments on long-term debt).

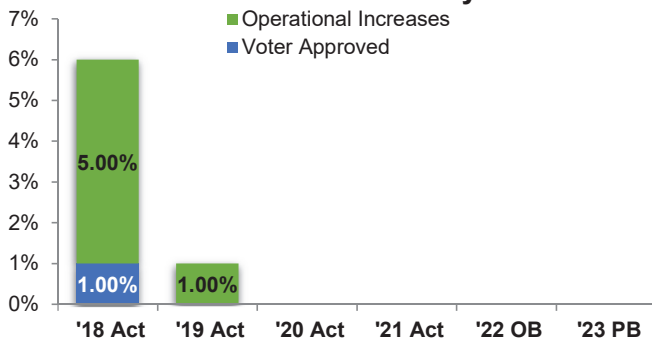
The debt coverage ratio is a measure to show the entity's ability to meet its annual interest and principal payments. A ratio of less than 1.10 or a declining trend of three or more years is a negative factor and warrants close monitoring.

Credit rating firms look at this debt service coverage to determine the funds financial health and ability to obtain bonds in the future.

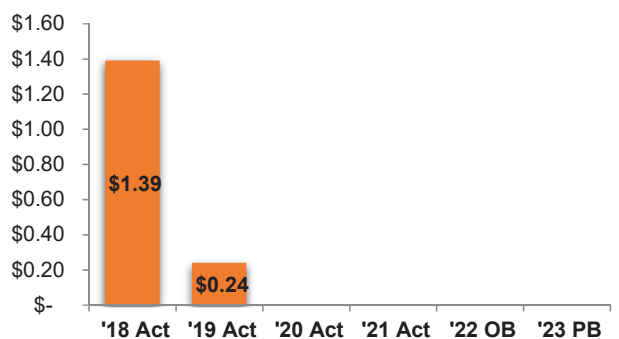
For the period shown, the debt coverage ratio has been consistently above the 1.10 level.

Rate Increase Information

Sewer Rate Increase History



Sewer Average Monthly Customer Impact of Rate Increases



* FY 19 rate increase was changed to an operating increase due to a large cash balance that resulted in bonds not needing to be sold

Utilities: Sanitary Sewer

Fund 555x

Budget Detail By Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Administration/UCS (631x)						
Personnel Services	\$480,556	\$485,292	\$536,329	\$587,691	\$441,569	9.6%
Materials & Supplies	\$44,909	\$16,456	\$33,716	\$33,548	\$33,548	(0.5%)
Travel & Training	\$9,581	\$891	\$9,581	\$9,581	\$9,581	-
Intragovernmental	\$1,883,672	\$1,883,672	\$1,857,364	\$1,904,602	\$1,904,602	2.5%
Utilities	\$18,967	\$17,907	\$19,138	\$10,493	\$10,493	(45.2%)
Services & Misc	\$501,076	\$311,804	\$544,435	\$547,365	\$547,365	0.5%
Transfers	\$82,246	\$82,246	\$66,902	\$73,613	\$73,613	10.0%
Capital Additions	\$37,200	\$33,241	\$0	\$0	\$0	-
Total	\$3,058,207	\$2,831,509	\$3,067,465	\$3,166,893	\$3,020,771	3.2%
Engineering (6315)						
Personnel Services	\$1,013,912	\$916,165	\$1,208,822	\$1,255,224	\$1,231,058	3.8%
Materials & Supplies	\$29,125	\$14,998	\$36,115	\$29,925	\$29,925	(17.1%)
Travel & Training	\$10,000	\$4,417	\$10,000	\$10,000	\$10,000	-
Intragovernmental	\$88,806	\$88,806	\$199,701	\$205,180	\$205,180	2.7%
Utilities	\$11,984	\$9,254	\$13,062	\$12,296	\$12,296	(5.9%)
Services & Misc	\$644,354	\$181,641	\$953,750	\$858,684	\$858,684	(10.0%)
Capital Additions	\$42,000	\$27,117	\$0	\$0	\$0	-
Total	\$1,840,181	\$1,242,398	\$2,421,450	\$2,371,309	\$2,347,143	(2.1%)
Treatment Plant/Field O&M (632x)						
Personnel Services	\$2,621,406	\$2,287,100	\$3,104,100	\$3,293,275	\$2,987,709	6.1%
Materials & Supplies	\$1,050,682	\$705,134	\$1,078,305	\$1,065,593	\$1,065,593	(1.2%)
Travel & Training	\$11,623	\$4,517	\$11,623	\$11,623	\$11,623	-
Intragovernmental	\$216,908	\$216,908	\$498,179	\$508,875	\$508,875	2.1%
Utilities	\$1,252,421	\$1,101,893	\$1,253,237	\$1,253,434	\$1,253,434	0.0%
Services & Misc	\$1,574,463	\$793,494	\$1,360,437	\$1,280,157	\$1,280,157	(5.9%)
Capital Additions	\$626,648	\$155,846	\$831,352	\$1,060,000	\$1,060,000	27.5%
Total	\$7,354,150	\$5,264,893	\$8,137,233	\$8,472,957	\$8,167,391	4.1%
Line Maintenance (6330)						
Personnel Services	\$1,303,500	\$984,871	\$1,506,335	\$1,568,506	\$1,480,205	4.1%
Materials & Supplies	\$338,938	\$192,144	\$338,807	\$338,807	\$338,807	-
Travel & Training	\$5,970	\$0	\$5,970	\$5,970	\$5,970	-
Intragovernmental	\$253,540	\$253,540	\$379,066	\$412,844	\$412,844	8.9%
Utilities	\$16,480	\$12,051	\$17,501	\$16,480	\$16,480	(5.8%)
Services & Misc	\$213,870	\$161,677	\$426,993	\$351,386	\$351,386	(17.7%)
Capital Additions	\$614,839	\$140,221	\$733,528	\$12,360	\$12,360	(98.3%)
Total	\$2,747,136	\$1,744,505	\$3,408,200	\$2,706,353	\$2,618,052	(20.6%)
Department Totals						
Personnel Services	\$5,419,374	\$4,673,428	\$6,355,586	\$6,704,696	\$6,140,541	5.5%
Materials & Supplies	\$1,463,653	\$928,732	\$1,486,943	\$1,467,873	\$1,467,873	(1.3%)
Travel & Training	\$37,174	\$9,826	\$37,174	\$37,174	\$37,174	-
Intragovernmental	\$2,442,926	\$2,442,926	\$2,934,310	\$3,031,501	\$3,031,501	3.3%
Utilities	\$1,299,852	\$1,141,105	\$1,302,938	\$1,292,703	\$1,292,703	(0.8%)
Services & Misc	\$2,933,763	\$1,448,617	\$3,285,615	\$3,037,592	\$3,037,592	(7.5%)
Transfers	\$82,246	\$82,246	\$66,902	\$73,613	\$73,613	10.0%
Capital Additions	\$1,320,687	\$356,425	\$1,564,880	\$1,072,360	\$1,072,360	(31.5%)
Total	\$14,999,675	\$11,083,305	\$17,034,348	\$16,717,512	\$16,153,357	(1.9%)

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Utilities: Sanitary Sewer

Fund 555x

Debt Service Information

'02 Sanitary Sewerage System Series A (05/01/02)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$2,230,000	3.00% - 5.375%	01/01/23	\$135,000

In 2002, the City participated in the State Revolving Loan Program to issue \$2,230,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

'03 Sanitary Sewerage System Revenue Bonds (04/01/03)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$3,620,000	2.00% - 5.25%	01/01/24	\$440,000

In 2003, the City participated in the State Revolving Loan Program to issue \$3,620,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

'04 Sanitary Sewerage System Revenue Bonds (05/28/04)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$650,000	2.00% - 5.25%	01/01/25	\$125,000

In 2004, the City participated in the State Revolving Loan Program to issue \$650,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

'06 Sanitary Sewerage System Revenue Bonds (11/01/06)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$915,000	4.00% - 5.00%	07/01/26	\$215,000

In November 2006, the City participated in the State Revolving Loan Program to issue \$915,000 in bonds. Voters approved the issuance of these bonds in November 2003.

'07 Sanitary Sewerage System Revenue Bonds (11/01/07)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$1,800,000	4.00% - 5.00%	01/01/28	\$615,000

In November 2007, the City participated in the State Revolving Loan Program to issue \$1,800,000 in bonds. Voters approved the issuance of these bonds in November 2003.

'10 Sanitary Sewerage System Revenue Bonds (01/14/10)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$59,335,000	1.49%	07/01/32	\$32,490,300

In January 2010, the City participated in the State Revolving Loan Program to issue \$59,335,000 in bonds (State of Missouri - Direct Loan Program - ARRA). The bonds were issued for the purpose of improvements for the wastewater treatment plant. Voters approved the issuance of these bonds in April 2008. * The bond issue of \$59,335,000 is a "not to exceed" amount. Interest expense, included in the debt service requirements listed, is based on principal of \$59,335,000. Actual interest expense will be 1.49% of the actual draw downs made towards the maximum amount of \$59,335,000.

Debt Service Information

'15 Sanitary Sewerage System Revenue Bonds (03/31/15)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$18,200,000	3.00% - 5.00%	10/01/35	\$13,815,000

In March 2015, the City issued \$18,200,000 of Sewerage System Revenue Bonds. The bonds were issued for the purpose of constructing, improving and extending the City-owned sanitary sewer utility. This issuance is part of a 2008 voter approval of \$77,000,000 (\$7,421,000) and a 2013 voter approval of \$32,340,000 (\$10,779,000).

'15 Sanitary Sewerage Special Obligation Revenue Refunding Bonds (12/8/15)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$4,710,000	2.00% - 5.00%	02/01/26	\$1,900,000

In December 2015, the City issued \$7,080,000 of Special Obligation Revenue Refunding Bonds. A portion of this issued, \$4,710,000 was to currently refund the outstanding portion, \$4,710,000 of the City's Special Obligation Revenue Refunding and Improvement Bonds Series 2006, sewer portion.

'17 Sanitary Sewerage Systems Revenue Bonds (04/19/17)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$15,790,000	2.00% - 5.00%	10/01/37	\$13,440,000

In April of 2017, the City issued \$15,790,000 of Sewerage Systems Revenue Bonds. The bonds were issued for the purpose of constructing, improving and extending the City-owned sanitary sewer utility. This issuance is part of a 2013 voter approval of \$32,340,000.

'19 Special Obligation Refunding Bonds, Series 2019 (09/19)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$9,805,000	2.49%	10/01/34	\$9,805,000

In September 2019, the City issued \$9,805,000 of Special Obligation Refunding Bonds to currently refund the outstanding portion, \$9,756,971 of the City's Special Obligation Bonds, Series 2009.

'20 Sanitary Sewerage System Refunding Rev. Bonds (10/2/20)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$6,125,000	1.25% - 5.00%	10/01/36	\$5,830,000

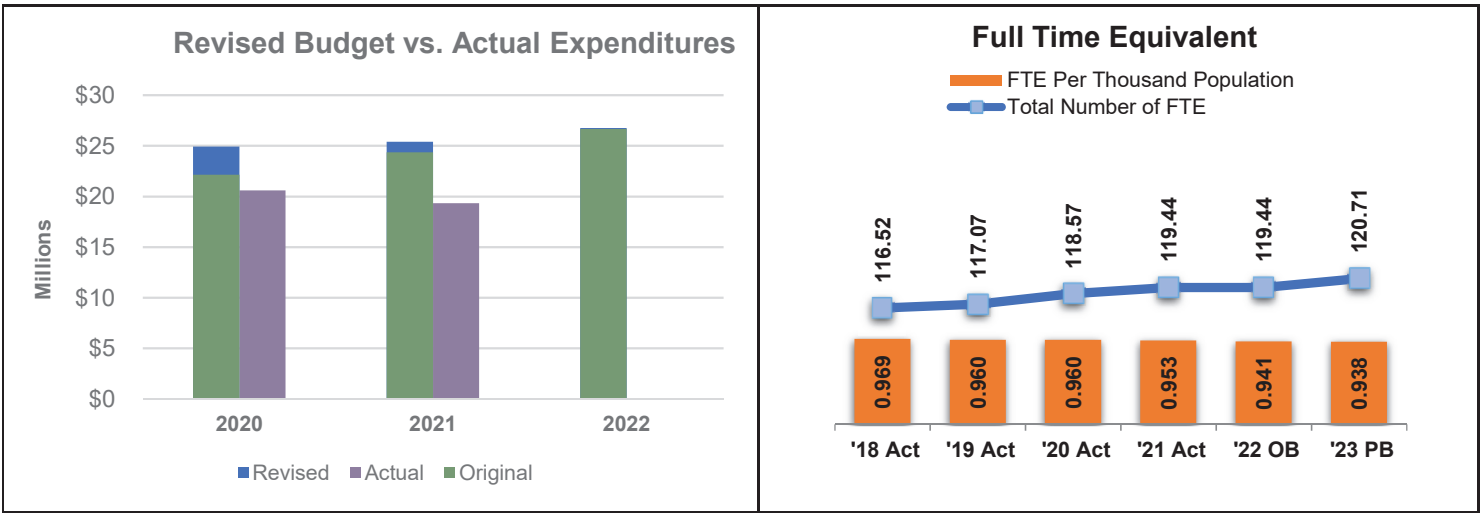
In October 2020, the City issued \$6,125,000 of Sewerage System Revenue Bonds. The bonds were issued for the purpose of refunding the City's Sewerage System Revenue Bonds, Series 2012.

Debt Service Requirements

Sewer Revenue and Special Obligation Bonds

<u>Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2023	\$5,665,900	\$1,878,330	\$7,544,230
2024	\$5,700,400	\$1,723,668	\$7,424,068
2025	\$5,756,300	\$1,564,558	\$7,320,858
2026	\$5,923,300	\$1,409,076	\$7,332,376
2027	\$6,211,600	\$1,266,021	\$7,477,621
2028	\$6,361,100	\$1,132,205	\$7,493,305
2029	\$6,517,000	\$990,637	\$7,507,637
2030	\$6,684,200	\$840,422	\$7,524,622
2031	\$6,842,800	\$692,702	\$7,535,502
2032	\$7,012,700	\$545,553	\$7,558,253
2033	\$3,555,000	\$409,623	\$3,964,623
2034	\$3,650,000	\$310,416	\$3,960,416
2035	\$3,755,000	\$207,495	\$3,962,495
2036	\$2,650,000	\$115,613	\$2,765,613
2037	\$1,475,000	\$55,219	\$1,530,219
2038	\$1,050,000	\$17,063	\$1,067,063
Total	<u><u>\$78,810,300</u></u>	<u><u>\$13,158,601</u></u>	<u><u>\$91,968,901</u></u>

Utilities: Solid Waste



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$7,732,399	\$6,806,095	\$8,379,065	\$8,932,742	\$8,426,387	6.6%
Materials & Supplies	\$5,065,323	\$4,421,462	\$4,935,410	\$4,668,308	\$4,668,308	(5.4%)
Travel & Training	\$20,981	\$2,976	\$20,981	\$27,481	\$27,481	31.0%
Intragovernmental	\$3,452,968	\$3,451,768	\$3,985,661	\$4,745,375	\$4,745,375	19.1%
Utilities	\$272,983	\$198,418	\$272,983	\$273,245	\$273,245	0.1%
Services & Misc	\$4,826,665	\$2,866,400	\$3,927,675	\$3,966,642	\$3,966,642	1.0%
Transfers	\$330,503	\$330,503	\$327,588	\$346,097	\$346,097	5.7%
Capital Additions	\$3,485,345	\$1,048,033	\$4,643,579	\$3,792,000	\$3,792,000	(18.3%)
Total Operating	\$25,187,166	\$19,125,655	\$26,492,942	\$26,751,890	\$26,245,535	1.0%
Debt Service	\$1,043,976	\$1,043,976	\$719,450	\$720,825	\$720,825	0.2%
Capital Projects	\$3,200,000	\$3,200,000	\$3,153,120	\$0	\$0	-
Total Appropriations (Exp)	\$29,431,142	\$23,369,631	\$30,365,512	\$27,472,715	\$26,966,360	(9.5%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Fees and Service Charges	\$23,055,742	\$24,926,232	\$22,187,450	\$26,551,748	\$26,551,748	19.7%
Rev from Other Govt	\$0	\$47,853	\$0	\$167	\$167	-
Investment Income	\$400,000	\$35,948	\$250,000	\$200,000	\$200,000	(20.0%)
Miscellaneous	\$125,232	\$1,682,532	\$105,200	\$210,106	\$210,106	99.7%
Transfers	\$361,569	\$283,365	\$0	\$0	\$0	-
Total Dedicated Funding	\$23,942,543	\$26,975,929	\$22,542,650	\$26,962,021	\$26,962,021	19.6%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	118.39	118.39	119.44	120.71	120.71	1.27
Part-Time	0.75	0.75	0.00	0.00	0.00	-
Total FTE	119.14	119.14	119.44	120.71	120.71	1.27

Department Summary

Description

This utility is dedicated to the management of resources for the protection of public health through proper collection and disposal of waste generated from individual households and businesses within the community. Human resources are managed to provide refuse and recycling collection, material recovery, and disposal services utilizing sound engineering practices. Natural resources are managed through education, refuse and recycling management for the protection of the environment. There are over 51,000 Solid Waste Utility accounts served by the City.

Department Objective/Goals

To provide for collection, material recovery, and disposal service while protecting the environment.

Highlights/Significant Changes

- There are no revenue or fee increases proposed for collections services or for landfill disposal services for FY 23.
- A Cost of Service Study to evaluate the costs of current services was completed in FY 22.
- The prices for recycling materials steadily increased over FY 22 and are currently higher than historical averages. The prices for aluminum, tin, and #1 & #2 plastics have remained fairly consistent over the past few years but saw an increase during FY 22 and are now slightly higher than historical averages. Prices for fiber (cardboard, office paper, newsprint, and mixed paper) were near historical averages at the beginning of FY 22, steadily rose in price as the year progressed and are currently slightly higher than historical averages. It is anticipated that the higher prices for fiber will continue for FY 23. #3 - #7 plastics have been difficult to move in the recent past. However, prices for #3-#7 plastics increased over FY 21 and FY 22, making this material much easier to move. It is anticipated that prices for this material will remain steady in FY 23.
- The Solid Waste Utility continues to face challenges recruiting and retaining qualified personnel in refuse collector positions, specifically with the curbside residential portion of the operation. This continues to negatively impact the collection of curbside refuse and recycling resulting in the continued reliance on personnel from temporary staffing agencies. During FY 20 and FY 21, the staffing shortages resulted in a seven month suspension of curbside recycling services. This service was suspended in order to provide priority to the collection of garbage due to its inherent potential to cause health concerns if left uncollected. In FY 20, management negotiated with the union to set a starting pay guideline of \$17 per hour for Refuse Collectors and \$18.70 per hour for Senior Refuse Collectors. In FY 22, the City modified the Additional Pay provision to provide \$7.50 per hour for hours worked actively engaged in the manual collection of curbside material and \$5.00 per hour for hours worked for driving a vehicle that is staffed with temporary agency personnel which manually collect material curbside material. The City also hires temporary employees and provides training and assistance in obtaining their commercial drivers license to enable them to apply for a permanent position at the new starting rate. These measures have not resulted in improvements to the current staffing levels within the Utility's refuse collector positions. During FY 22, the utility experienced a vacancy rate of approximately 22 percent for refuse collectors (average of 13 vacancies of the budgeted 59 positions during FY 21).
- City staff has budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 2022. This survey will include all five utilities (Water, Electric, Sewer, Solid Waste, and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC), and City Council. These funds will be carried over into FY 2023 as we will coordinate this utility customer satisfaction survey with the city-wide customer satisfaction survey and employee engagement survey.
- The City Utilities will be adding (2) Utility Customer Service Representative positions to the FY 2023 budget. These positions will help reduce customer hold and response times and open time for additional training and account and procedure reviews. In addition to the two positions, Utilities will be adding a new customer interaction routing system that will track and assign all incoming interactions, ensure all correspondence is being answered in a timely manner, and track who received interaction and responded to that interaction. Other features include the ability to offer a chat option, call back options for customers that don't wish to hold, and after call surveys.
- City Utilities will be adding a Public Information Specialist position to the FY 2023 budget. This position will return the utility communication staff to pre-Covid levels and allow staff to keep up with the growing need for customer engagement and information. This position will maintain public relations channels to provide complete and thorough information to the public and maintain communications for Water, Electric, Sewer, Solid Waste, and Stormwater.

Strategic Plan Alignment

Organizational Excellence:

The addition of (2) Utility Customer Service Representatives and new customer interaction routing phone system will help reduce the customer hold and response times and provide better overall customer service. The addition of (1) Public Information Specialist will provide for better customer engagement and communications for all utilities.

Reliable Infrastructure:

Funds continue to be budgeted within the operating budget or CIP in Utilities to maintain existing infrastructure. In addition, funds will be carried over into FY 2023 for a customer satisfaction survey.

Department Summary - (continued)

CAAP Alignment

Waste:

A comprehensive evaluation of the City’s residential and commercial recycling program (collections and Material Recovery Facility capacity) will be performed to determine necessary program improvements to achieve the City’s waste diversion goals. The project will evaluate residential and commercial collections, MRF, materials currently being recycled, additional materials that could be recycled and methods for marketing recycled materials. This should focus on efforts to develop recycling and waste diversion programs, improve collection operations, protect the public and environment, and decrease greenhouse gas emissions.

Budget Detail By Division

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Administration (651x)						
Personnel Services	\$1,205,556	\$1,177,381	\$1,287,599	\$1,441,255	\$1,305,268	11.9%
Materials & Supplies	\$54,962	\$44,918	\$86,336	\$89,418	\$89,418	3.6%
Travel & Training	\$12,081	\$1,149	\$12,081	\$17,081	\$17,081	41.4%
Intragovernmental	\$2,164,005	\$2,164,493	\$1,649,821	\$2,355,100	\$2,355,100	42.7%
Utilities	\$64,465	\$49,763	\$64,465	\$64,415	\$64,415	(0.1%)
Services & Misc	\$503,694	\$352,834	\$365,711	\$362,264	\$362,264	(0.9%)
Transfers	\$330,503	\$330,503	\$327,588	\$346,097	\$346,097	5.7%
Capital Additions	\$3,753	\$0	\$0	\$0	\$0	-
Total	\$4,339,019	\$4,121,041	\$3,793,601	\$4,675,630	\$4,539,643	23.3%
Commercial (652x)						
Personnel Services	\$1,525,360	\$1,338,975	\$1,677,741	\$1,794,725	\$1,722,405	7.0%
Materials & Supplies	\$1,115,150	\$930,524	\$950,270	\$951,270	\$951,270	0.1%
Travel & Training	\$1,000	\$0	\$1,000	\$1,000	\$1,000	-
Intragovernmental	\$313,110	\$313,110	\$569,797	\$569,115	\$569,115	(0.1%)
Utilities	\$30,739	\$16,845	\$30,739	\$31,051	\$31,051	1.0%
Services & Misc	\$899,110	\$316,358	\$534,345	\$565,564	\$565,564	5.8%
Capital Additions	\$1,463,046	\$744,487	\$1,158,092	\$1,175,000	\$1,175,000	1.5%
Total	\$5,347,515	\$3,660,298	\$4,921,984	\$5,087,725	\$5,015,405	3.4%
Residential (6530)						
Personnel Services	\$1,473,358	\$1,298,581	\$1,550,199	\$1,657,052	\$1,593,751	6.9%
Materials & Supplies	\$1,761,100	\$1,628,079	\$1,935,546	\$1,716,650	\$1,716,650	(11.3%)
Travel & Training	\$600	\$0	\$600	\$600	\$600	-
Intragovernmental	\$402,210	\$402,210	\$689,665	\$666,865	\$666,865	(3.3%)
Utilities	\$21,377	\$9,344	\$21,065	\$20,753	\$20,753	(1.5%)
Services & Misc	\$760,653	\$740,328	\$818,740	\$845,717	\$845,717	3.3%
Capital Additions	\$1,065,000	\$0	\$1,946,731	\$1,420,000	\$1,420,000	(27.1%)
Total	\$5,484,298	\$4,078,542	\$6,962,546	\$6,327,637	\$6,264,336	(9.1%)
Landfill (6540)						
Personnel Services	\$1,068,125	\$1,008,550	\$1,224,290	\$1,442,532	\$1,277,964	17.8%
Materials & Supplies	\$920,850	\$679,732	\$741,350	\$741,350	\$741,350	-
Travel & Training	\$3,700	\$1,677	\$3,700	\$3,700	\$3,700	-
Intragovernmental	\$177,496	\$175,546	\$440,339	\$498,145	\$498,145	13.1%
Utilities	\$102,193	\$81,276	\$102,193	\$102,037	\$102,037	(0.2%)
Services & Misc	\$2,274,919	\$1,200,401	\$1,856,850	\$1,856,850	\$1,856,850	-
Capital Additions	\$262,036	\$262,036	\$685,000	\$1,197,000	\$1,197,000	74.7%
Total	\$4,809,318	\$3,409,218	\$5,053,722	\$5,841,614	\$5,677,046	15.6%

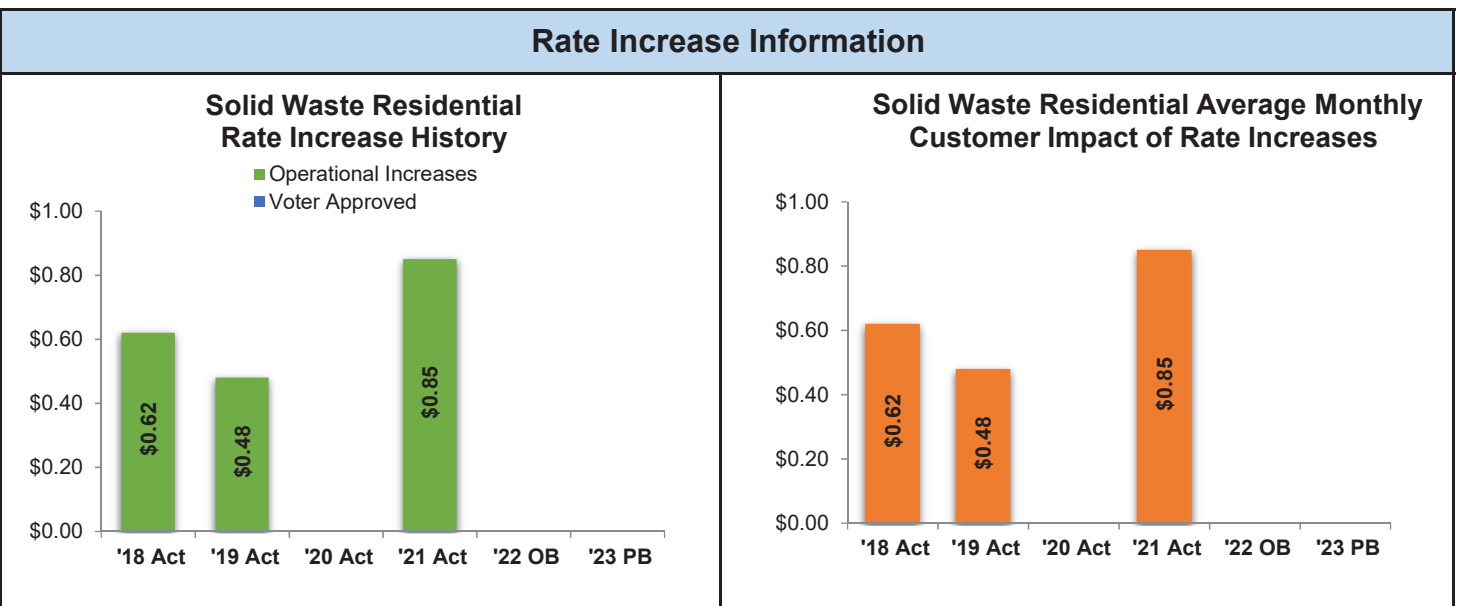
Utilities: Solid Waste

Fund 557x

Budget Detail By Division, cont.

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
University (6560)						
Personnel Services	\$0	\$0	\$0	\$0	\$0	-
Materials & Supplies	\$0	\$122,683	\$0	\$0	\$0	-
Intragovernmental	\$0	\$0	\$0	\$0	\$0	-
Services & Misc	\$0	\$23,243	\$0	\$0	\$0	-
Total	\$0	\$145,926	\$0	\$0	\$0	-
Recycling (657x)						
Personnel Services	\$2,460,001	\$1,982,608	\$2,639,236	\$2,597,178	\$2,526,999	(1.6%)
Materials & Supplies	\$1,213,261	\$1,015,527	\$1,221,908	\$1,169,620	\$1,169,620	(4.3%)
Travel & Training	\$3,600	\$150	\$3,600	\$5,100	\$5,100	41.7%
Intragovernmental	\$396,147	\$396,410	\$636,039	\$656,150	\$656,150	3.2%
Utilities	\$54,209	\$41,190	\$54,521	\$54,989	\$54,989	0.9%
Services & Misc	\$388,289	\$233,236	\$352,029	\$336,247	\$336,247	(4.5%)
Capital Additions	\$691,510	\$41,510	\$853,756	\$0	\$0	-
Total	\$5,207,017	\$3,710,629	\$5,761,089	\$4,819,284	\$4,749,105	(16.3%)
Department Totals						
Personnel Services	\$7,732,399	\$6,806,095	\$8,379,065	\$8,932,742	\$8,426,387	6.6%
Materials & Supplies	\$5,065,323	\$4,421,462	\$4,935,410	\$4,668,308	\$4,668,308	(5.4%)
Travel & Training	\$20,981	\$2,976	\$20,981	\$27,481	\$27,481	31.0%
Intragovernmental	\$3,452,968	\$3,451,768	\$3,985,661	\$4,745,375	\$4,745,375	19.1%
Utilities	\$272,983	\$198,418	\$272,983	\$273,245	\$273,245	0.1%
Services & Misc	\$4,826,665	\$2,866,400	\$3,927,675	\$3,966,642	\$3,966,642	1.0%
Transfers	\$330,503	\$330,503	\$327,588	\$346,097	\$346,097	5.7%
Capital Additions	\$3,485,345	\$1,048,033	\$4,643,579	\$3,792,000	\$3,792,000	(18.3%)
Total	\$25,187,166	\$19,125,655	\$26,492,942	\$26,751,890	\$26,245,535	1.0%

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.



Utilities: Solid Waste

Fund 557x

Debt Service Information

'15 Solid Waste System Special Oblig. Refunding Bonds (12/8/15)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$1,235,000	2.00%-5.00%	02/01/26	\$355,000

In December 2015, the City issued \$7,080,000 of Special Obligation Revenue Refunding Bonds. A portion of this issue, \$1,235,000 was to currently refund the outstanding portion of, \$1,235,000 of the City's Special Obligation Revenue Refunding and Improvement Bonds, Series 2006 solid waste portions.

'17 Solid Waste System Special Oblig. Bonds (04/19/17)	<u>Original Issue</u>	<u>Interest Rates</u>	<u>Maturity Date</u>	<u>Amount Outstanding</u>
	\$5,520,000	3.00%-3.375%	02/01/37	\$4,435,000

In April 2017, the City issued \$5,520,000 of Special Obligation Revenue Bonds. These bonds were issued to fund the construction of Landfill Cell #6.

Debt Service Requirements

Special Obligation and Refunding Solid Waste Bonds

<u>Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2023	\$320,000	\$140,725	\$460,725
2024	\$330,000	\$131,719	\$461,719
2025	\$335,000	\$122,328	\$457,328
2026	\$360,000	\$112,419	\$472,419
2027	\$270,000	\$103,219	\$373,219
2028	\$275,000	\$95,044	\$370,044
2029	\$285,000	\$86,644	\$371,644
2030	\$295,000	\$77,944	\$372,944
2031	\$300,000	\$69,019	\$369,019
2032	\$310,000	\$59,869	\$369,869
2033	\$320,000	\$50,219	\$370,219
2034	\$330,000	\$40,063	\$370,063
2035	\$340,000	\$29,381	\$369,381
2036	\$355,000	\$18,088	\$373,088
2037	\$365,000	\$6,159	\$371,159
Total	<u>\$4,790,000</u>	<u>\$1,142,840</u>	<u>\$5,932,840</u>

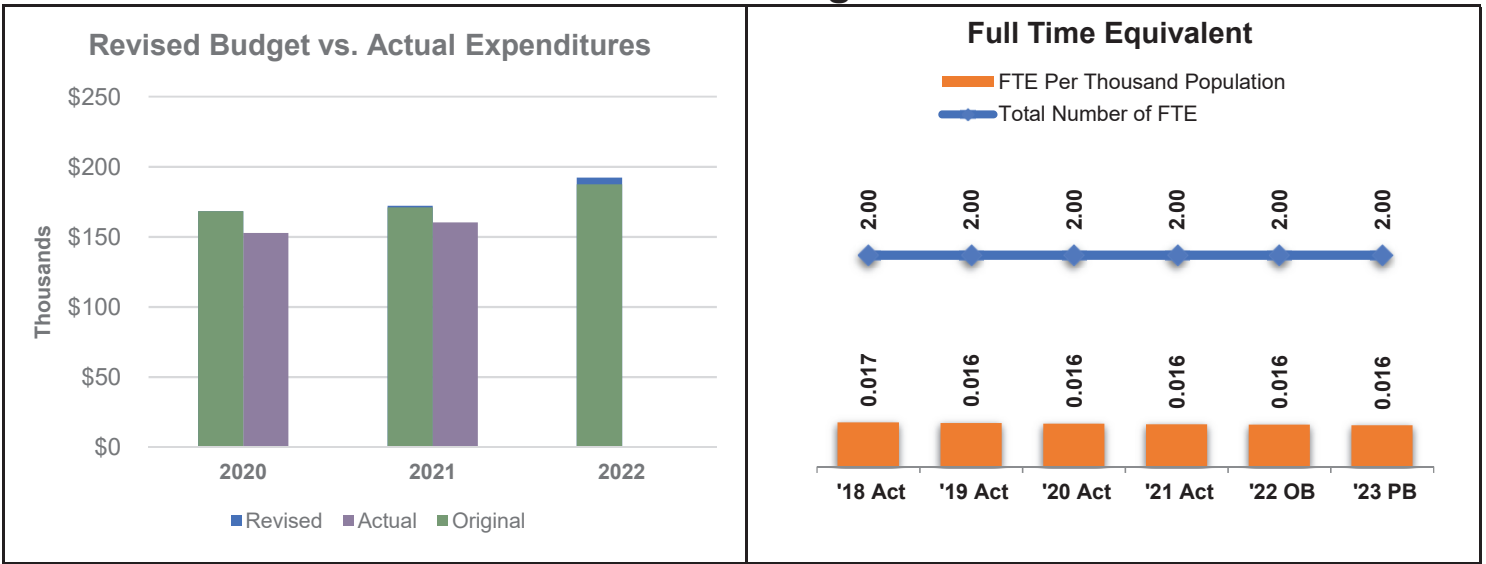
Loans Between Funds

10/01/15 Loan from Designated Loan Fund for Collection and Administration Building Relocation at Landfill

Original Issue - \$2,500,000
 Balance As of 9/30/2022 - \$743,431
 Maturity Date - 09/30/2025

<u>Year</u>	<u>Principal Requirements</u>	<u>Interest Requirements</u>	<u>Total Requirements</u>
2023	\$242,261	\$14,239	\$256,500
2024	\$247,769	\$8,732	\$256,501
2025	\$253,401	\$3,099	\$256,500
Total	<u>\$743,431</u>	<u>\$26,070</u>	<u>\$769,501</u>

Utilities: Mid-Missouri Solid Waste Management District



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$126,419	\$121,030	\$143,743	\$144,020	\$141,229	0.2%
Materials & Supplies	\$1,725	\$586	\$2,420	\$2,170	\$2,170	(10.3%)
Travel & Training	\$2,000	\$150	\$2,200	\$2,200	\$2,200	-
Intragovernmental	\$37,027	\$37,221	\$33,636	\$34,751	\$34,751	3.3%
Utilities	\$624	\$624	\$624	\$624	\$624	-
Services & Misc	\$4,220	\$502	\$4,825	\$4,820	\$4,820	(0.1%)
Total Operating	\$172,015	\$160,113	\$187,448	\$188,585	\$185,794	0.6%

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Rev from Other Govt	\$110,898	\$91,876	\$116,089	\$121,049	\$121,049	4.3%
Investment Income	\$115	\$101	\$115	\$115	\$115	-
Transfers	\$59,895	\$59,895	\$61,304	\$65,449	\$65,449	6.8%
Total Dedicated Funding	\$170,908	\$151,872	\$177,508	\$186,613	\$186,613	5.1%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	2.00	2.00	2.00	2.00	2.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	2.00	2.00	2.00	2.00	2.00	-

Department Summary

Description

The Mid-Missouri Solid Waste Management District (MMSWMD) provides planning, technical and financial support in the area of waste reduction, and recycling for an eight-county region that includes Audrain, Boone, Callaway, Cole, Cooper, Howard, Moniteau and Osage.

Department Objectives

Coordinate and provide technical assistance and educational materials and programs for waste reduction. Monitor grant awards to assure compliance with MDNR requirements.

Highlights/Significant Changes

- MMSWMD collected 27.8 tons of electronic waste and 19.14 tons of waste tires in Boone County in May 2022. This waste was diverted from the landfill for recycling and proper disposal.
- MMSWMD supported local governments throughout mid-Missouri by organizing and funding an opportunity to dispose of illegally dumped tires from public property and roadways.
- The MMSWMD awarded \$458,113.00 in grant funding for regional waste reduction and diversion projects during FY 22.
- MMSWMD hosted multiple individual grant trainings throughout 2021 and 2022 to assist potential grantees in understanding the grant process, as well as provide assistance with completing grant applications.

Strategic Plan Alignment

As a distinct entity operating through an Administrative Services Agreement with the City of Columbia, The Mid-Missouri Solid Waste Management District does not operate under the City of Columbia Strategic Plan.

The City of Columbia may apply for grants from MMSWMD as part of the City's work toward Strategic Priority Area Reliable Infrastructure Outcome Objective Two: Improve Columbia's infrastructure to equitably expand where infrastructure is lacking.

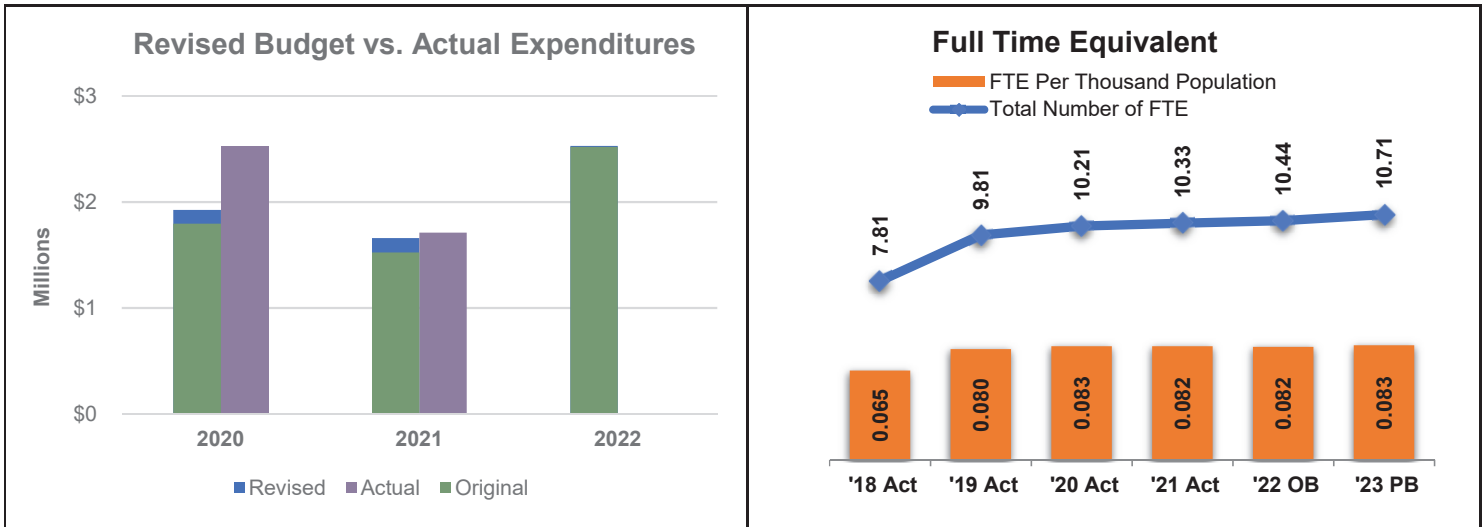
CAAP Alignment

As a distinct entity operating through an Administrative Services Agreement with the City of Columbia, The Mid-Missouri Solid Waste Management District does not operate under the City of Columbia Climate Action and Adaptation Plan. MMSWMD's mission does, however, align with several CAAP goals including:

- W-1. Reduce waste generation.
- W-2. Increase diversion.

MMSWMD staff provide technical support on the Resource Stewardship CAAP team and encourage the City of Columbia to apply for waste reduction, education, recycling, or composting grants from MMSWMD.

Utilities: Storm Water



Total Appropriations (Expenditures)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Operating:						
Personnel Services	\$662,188	\$565,811	\$814,311	\$891,629	\$818,538	9.5%
Materials & Supplies	\$122,136	\$87,184	\$181,324	\$180,830	\$180,830	(0.3%)
Travel & Training	\$6,724	\$467	\$6,724	\$6,724	\$6,724	-
Intragovernmental	\$159,467	\$159,467	\$243,005	\$190,562	\$190,562	(21.6%)
Utilities	\$7,734	\$6,555	\$8,132	\$8,306	\$8,306	2.1%
Services & Misc	\$481,702	\$332,659	\$1,038,270	\$579,744	\$579,744	(44.2%)
Transfers	\$138,060	\$138,060	\$150,684	\$196,893	\$196,893	30.7%
Capital Additions	\$79,200	\$0	\$77,120	\$20,000	\$20,000	(74.1%)
Total Operating	\$1,657,210	\$1,290,203	\$2,519,570	\$2,074,688	\$2,001,597	(17.7%)
Capital Projects	\$2,386,000	\$2,386,000	\$2,275,000	\$2,190,000	\$2,190,000	(3.7%)
Total Appropriations (Exp)	\$4,043,210	\$3,676,203	\$4,794,570	\$4,264,688	\$4,191,597	(11.1%)

Dedicated Funding Sources

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Fees and Service Charges	\$3,656,125	\$3,686,147	\$3,656,125	\$3,803,658	\$3,803,658	4.0%
Investment Income	\$100,000	\$11,063	\$35,789	\$35,789	\$35,789	-
Miscellaneous	\$3,702	\$141,492	\$3,700	\$12,503	\$12,503	237.9%
Transfers	\$22,598	\$17,710	\$0	\$0	\$0	-
Total Dedicated Funding	\$3,782,425	\$3,856,413	\$3,695,614	\$3,851,950	\$3,851,950	4.2%

Authorized Full Time Equivalent (FTE)

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	Position Changes
Full-Time	10.33	10.33	10.44	10.71	10.71	0.27
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	10.33	10.33	10.44	10.71	10.71	0.27

Department Summary

Description

The Storm Water Utility operates through funding approved by voters in April 1993 and increased by voters in 2015. Funding sources primarily consist of monthly Storm Water Utility charges for all properties. The Storm Water Utility was established to provide funding for the implementation of storm water management projects and maintenance of existing storm water drainage facilities. In 2002, the Storm Water Utility began funding projects, education and outreach activities to address storm water quality and meet regulatory requirements.

Department Objectives

- Assure the movement of emergency vehicles during storm runoff events.
- Protect the public from rapidly flowing storm water runoff or flash floods.
- Minimize losses and property damage resulting from uncontrolled storm water runoff.
- Establish requirements for construction of storm water management facilities in newly developed areas.
- Coordinate with all City departments, Boone County and the University of Missouri to comply with the requirements of the Municipal Separate Storm Sewer System (MS4) permit.

Highlights/Significant Changes

- FY 2020 was the final storm water revenue increase of five approved by voters in April 2015. There are no revenue increases currently proposed for FY 2023.
- The Storm Water Utility continues to face challenges recruiting and retaining qualified personnel in equipment operator positions. This negatively impacts the ability of the Storm Water Utility to provide routine maintenance and perform repairs on the storm water drainage infrastructure, creating a significant backlog.
- The FY 2023 CIP includes funding or partial funding for the engineering and construction of seven Capital Improvement Projects.
- To continue the implementation of the Wastewater and Stormwater Integrated Management Plan, the Storm Water Utility will continue to fund assessment and improvement of corrugated metal pipe in FY 2023. Additionally, a water quality monitoring plan will be drafted in FY 2023.
- In FY 2020, Council approved a budget amendment to transfer funds from each utility to Parks and Recreation to utilize CARE trainees in house. This is expected to continue into FY 2023.
- City staff has budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 2022. This survey will include all five utilities (Water, Electric, Sewer, Solid Waste, and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC), and City Council. These funds will be carried over into FY 2023 as we will coordinate this utility customer satisfaction survey with the city-wide customer satisfaction survey and employee engagement survey.
- The City Utilities will be adding (2) Utility Customer Service Representative positions to the FY 2023 budget. These positions will help reduce customer hold times and response times and open time for additional training and account and procedure reviews. In addition to the two positions, Utilities will be adding a new customer interaction routing system that will track and assign all incoming interactions, ensure all correspondence is being answered in a timely manner and to track who received interaction and responded to that interaction. Other features would be the ability to offer a chat option, call back options for customers that don't wish to hold and after call survey.
- City Utilities will be adding a Public Information Specialist position to the FY 2023 budget. This position will return the utility communication staff to pre-Covid levels and allow staff to keep up with the growing needs for customer engagement and information. This position will maintain public relations channels to provide complete and thorough information to the public and maintain communications for Water, Electric, Sewer, Solid Waste, and Stormwater.

Strategic Plan Alignment

Organizational Excellence:

The addition of (2) Utility Customer Service Representatives and a new customer interaction routing phone system will help reduce the customer hold times and response times and provide better overall customer service. The addition of (1) Public Information Specialist will provide for better customer engagement and communications for all utilities.

Reliable Infrastructure:

Funds continue to be budgeted within the operating budget and CIP in Utilities to maintain existing infrastructure. The Sewer and Storm Water utilities are implementing the Integrated Management Plan, the Electric utility is working with City Council to implement the Integrated Electric Resource and Master Plan, and the Water utility is currently working on a scope of services to update the Master Plan for the water system. In addition, funds will be carried over into FY 2023 for a customer satisfaction survey.

CAAP Alignment

The Storm Water Utility budget aligns with the Climate Action and Adaptation Plan (CAAP) through continued capital funding of significant flood resilience and green infrastructure projects. These capital projects align with the Natural Resource adaptive goals to increase climate resilience (NR-1) and reduce negative impacts from storm water runoff and flooding (NR-3). In the Hinkson Creek Collaborative Adaptive Management (CAM) process, both Storm Water Utility staff and CAM stakeholders continue to seek opportunities to increase opportunities on public and private properties to enhance and maintain habitat for native plants and animals, supporting NR-1 of the CAAP.

Rate Increase Information

Storm Water Residential Rate Increase History

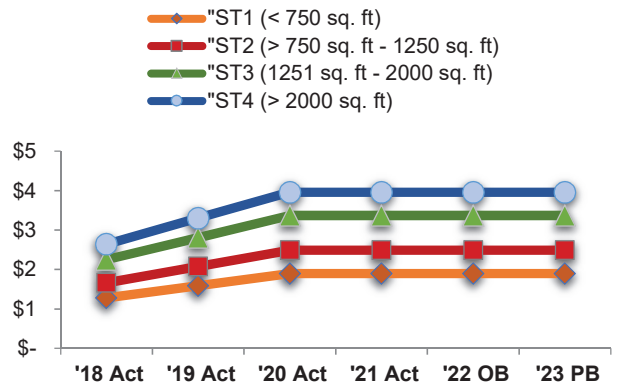
Current rates for FY 2022 are as follows:

ST1	\$1.90/month/unit	residential < 750 sq. feet
ST2	\$2.49/month/unit	residential 751 - 1250 sq. feet
ST3	\$3.37/month/unit	residential 1251 - 2000 sq. feet
ST4	\$3.96/month/unit	residential over 2000 sq. feet

Proposed rates for FY 2023 are as follows:

ST1	\$1.90/month/unit	residential < 750 sq. feet
ST2	\$2.49/month/unit	residential 751 - 1250 sq. feet
ST3	\$3.37/month/unit	residential 1251 - 2000 sq. feet
ST4	\$3.96/month/unit	residential over 2000 sq. feet

Storm Water Residential Monthly Customer Rate



Budget Detail By Design

	Revised FY 2021	Actual FY 2021	Original FY 2022	Proposed FY 2023	Anticipated FY 2023	% Change 23/22B
Admin/Education/Engineering (6610)						
Personnel Services	\$275,168	\$282,089	\$314,927	\$404,358	\$333,811	28.4%
Materials & Supplies	\$8,804	\$1,691	\$7,992	\$7,998	\$7,998	0.1%
Travel & Training	\$5,224	\$467	\$5,224	\$5,224	\$5,224	-
Intragovernmental	\$102,918	\$102,918	\$74,640	\$64,776	\$64,776	(13.2%)
Utilities	\$2,021	\$1,911	\$2,078	\$2,093	\$2,093	0.7%
Services & Misc	\$114,345	\$90,634	\$178,400	\$117,394	\$117,394	(34.2%)
Transfers	\$138,060	\$138,060	\$150,684	\$196,893	\$196,893	30.7%
Total	\$646,539	\$617,770	\$733,944	\$798,735	\$728,188	8.8%
Field Operations (6620)						
Personnel Services	\$387,020	\$283,722	\$499,384	\$487,271	\$484,727	(2.4%)
Materials & Supplies	\$113,333	\$85,493	\$173,333	\$172,833	\$172,833	(0.3%)
Travel & Training	\$1,500	\$0	\$1,500	\$1,500	\$1,500	-
Intragovernmental	\$56,549	\$56,549	\$168,365	\$125,786	\$125,786	(25.3%)
Utilities	\$5,713	\$4,644	\$6,054	\$6,213	\$6,213	2.6%
Services & Misc	\$367,356	\$242,025	\$859,870	\$462,350	\$462,350	(46.2%)
Capital Additions	\$79,200	\$0	\$77,120	\$20,000	\$20,000	(74.1%)
Total	\$1,010,671	\$672,433	\$1,785,626	\$1,275,953	\$1,273,409	(28.5%)
Department Totals						
Personnel Services	\$662,188	\$565,811	\$814,311	\$891,629	\$818,538	9.5%
Materials & Supplies	\$122,136	\$87,184	\$181,324	\$180,830	\$180,830	(0.3%)
Travel & Training	\$6,724	\$467	\$6,724	\$6,724	\$6,724	-
Intragovernmental	\$159,467	\$159,467	\$243,005	\$190,562	\$190,562	(21.6%)
Utilities	\$7,734	\$6,555	\$8,132	\$8,306	\$8,306	2.1%
Services & Misc	\$481,702	\$332,659	\$1,038,270	\$579,744	\$579,744	(44.2%)
Transfers	\$138,060	\$138,060	\$150,684	\$196,893	\$196,893	30.7%
Capital Additions	\$79,200	\$0	\$77,120	\$20,000	\$20,000	(74.1%)
Total	\$1,657,210	\$1,290,203	\$2,519,570	\$2,074,688	\$2,001,597	(17.7%)



City of Columbia, Missouri

Capital Improvement Projects

For the Fiscal Year Ending September 30, 2023



City of Columbia, Missouri
FY23 Proposed Budget



Capital Improvement Program - Overview - City of Columbia, Missouri FY 2023

What is a Capital Improvement Program?

The City of Columbia's Capital Improvement Program (CIP) is a multi-year plan for capital investments in the City's infrastructure, facilities, and equipment. It is designed to address the challenges of supporting future infrastructure needs, while also addressing the City's current facility requirements. It includes items such as roads, bridges, sidewalks, public utilities, drainage projects, recreational facilities, building, and equipment. A CIP is important because it connects city development with comprehensive plans and financial plans. Projects within the CIP are intended to reflect the community's values and goals, and also the overall policy goals of the City Council, including existing city-wide long range plans.

Columbia's City Charter provides policy for the Manager to follow in developing a CIP:

"The City Manager shall also secure an estimate of all capital projects pending and those which it is recommended should be undertaken (a) within the budget year, and (b) within the next five (5) succeeding years. In preparing the budget, the City Manager shall review and may revise the estimates, as the manager may deem necessary."

Article 5. Section 35.

The City of Columbia's master plans are the basis for the CIP. Columbia has several master plans designed to reflect the long-term needs and goals of each department. These plans are formulated to establish long term development plans that reflect Council policies. These long term plans are periodically revised and updated to reflect the City's changing needs. The CIP is meant to contain projects that fulfill these long-term needs and goals.

City of Columbia Master Plans

- Community Development Department Master Plans
 - Sidewalks
 - Bicycles
 - Columbia Imagined: The Plan for How We Live and Grow
 - 2040 Long Range Transportation Plan
 - Metro Greenbelt/Trails
 - CATSO Major Roadway Plan and Transportation Improvement Plan
- Fire Master Plan
- Airport Master Plan
- Parks and Recreation Master Plan
- Transit: Long Range Plan, Para-Transit, CBD
- Sewer Master Plan
- Water and Light
 - Electrical distribution
 - Water distribution
 - Water system
- OLT (Railroad)
- Downtown Columbia Charrette Report (2010)

The CIP manual is intended as a communication device, giving the public an opportunity to view the City’s proposed plans for capital investment as well as providing the necessary link for offering feedback to the City Council and the City staff.

How is the CIP Document organized?

The CIP Document is grouped by department and includes a department narrative, a summary page of all open projects, and report pages for all projects planned within the next five years. Each narrative includes information on what projects are upcoming, an update on current projects, and details on how projects in the department are funded.

The summary page includes information on the upcoming fiscal year as well as the prior three years. A graph shows the life-to-date authority compared to the actual expenditures, per department. Capital Improvement Projects are budgeted *life-to-date*, which means that authority budgeted in one fiscal year may be spent in another fiscal year. Directly below the graph is the data that feeds the graph. The information here shows the life-to-date authority, or appropriation. The table shows the expenditures in three categories: Prior Year Expenditures, Current Year Expenditures, and Encumbrances. The Total Remaining Authority by year is the Life-to-Date Appropriation less those three expenditures. The amount in the Proposed FY 2023 column reflects the remaining authority, plus the total amount of appropriations planned for FY 23. The Fiscal Impact section of the summary page details the planned funding sources for FY 23 – where relevant, a pie graph is featured.

The report pages include information such as the name of the project, status, ward, fiscal year construction begins, the total amount appropriated, amount spent to date, funding still needed, and any amounts that are unfunded and/or will require passage of a future ballot in order to be funded and proceed. If a funding source shows a negative amount, it is likely that the negative amount was transferred to another project.

How is the CIP developed?

The CIP begins as a planning document, which gives the City an opportunity to prioritize and coordinate existing and future capital project needs. It is prepared under the direction of the City Manager with the assistance of the Planning and Finance Departments. The City staff review of capital projects has proven to be almost a year-round process, with all city departments continually re-examining and prioritizing their capital needs. However, the capital financing process is most involved from January through May each year. During this period, City staff is responsible for compiling project needs, reviewing cost estimates, identifying financing options and planning a program schedule. Meetings are scheduled with each department to review, add, modify and prioritize all project requests. The CIP is first reviewed by the Planning and Zoning Commission to focus on identifying projects and capital needs that were not represented, followed by City Council review to propose any changes in project priorities. Following approval from the Council, it then becomes a financial document so the City can determine capital projects that are within its current and future fiscal capacity. A summary of the CIP process is provided below.

Schedule	Task
January	Projects are discussed within departments
February	Project priorities are discussed between departments and City administration
March	Final project requests are submitted by departments
March/April	Requests are reviewed by the City Manager and updated online on the CIP Dashboard.
June/July	The Planning & Zoning Commission reviews the CIP Dashboard.

July	Public hearing is held on the CIP. A five year CIP, with funding needs, is presented to Council with a budget document and the public is given the opportunity to comment.
August	Budget hearings are held. The public has additional opportunities to comment.
September	Budget hearing incorporating final revisions and adoption of yearly CIP with approved adjustments. Revised CIP document is prepared to reflect any changes made during the budget process.

Deciding which CIP projects to move forward and determining project timing are both very important to serving the needs of the City of Columbia. During the initial stages of the annual CIP process, departments prioritize CIP project requests based on six different categories ranging from Urgent to Deferrable. Using common criteria for determining and prioritizing CIP projects is critical to formulating long-term and short-term plans that reflect the City's values and goals.

Various citizen committees may be formed and appointed by the Council to evaluate projects to be funded through proposed ballot issues. An example was the committee formed to assist with passage of the Transportation Sales Tax issue approved by voters in November 2005, which included a list of priority projects to be funded by this tax as part of the CIP.

How are projects in the CIP funded?

The City of Columbia Finance Department evaluates the City's ability to pay for proposed capital projects. This is accomplished by reviewing past revenue and expenditure trends, as well as forecasting future revenues and expenditures for the course of the CIP period. The purpose of this process is to determine the amount of revenue, reserves, and fund balances available from existing sources to pay for capital investments to meet community needs. The following is a list of funding sources for City of Columbia CIP:

Capital Improvement Sales Tax

The City of Columbia uses the Capital Improvement Sales Tax to meet capital needs for Public Safety and Transportation. This is a temporary one-quarter cent (0.25%) sales tax which was first approved in 1991 and must be approved by voters to be extended. In August, 2015 voters approved the extension of the sales tax which will now expire on December 31, 2025.

Parks Sales Tax

Columbia voters approved a one-quarter cent (0.25%) Parks Sales Tax in April, 2000. Half of this tax, or one-eighth cent (0.125%), is a permanent tax to support operational costs as well as limited capital projects. The remaining one-eighth cent (0.125%) is temporary and must be presented to the voters to be extended. This temporary portion has been used for capital projects, including construction of new parks and trails. The current one-eighth temporary tax was extended by voters in November, 2021. It will now expire on March 30, 2032.

Development Charges

When a building permit is issued for new construction, the City of Columbia assesses a fee to the project. This fee is currently set at \$0.50 per square foot. Revenue from this fee is used for construction of collector and arterial streets.

County Revenue

This revenue originates with Boone County's one-half cent (0.50%) sales tax for road and bridge maintenance. Boone County has agreed to share a portion of the revenue with local municipalities. The City of Columbia

utilizes this funding source to improve, maintain, construct and repair city streets and roads. This County tax was renewed by voters in 2018 for a 10-year period and expires in 2028.

Transportation Sales Tax Fund

This fund accounts for the City's one-half cent (0.50%) sales tax used to fund transportation-related projects. Examples include: the public mass transportation system, construction and maintenance of streets, roads, bridges and airports.

Designated Loan Fund

This fund includes monies set aside to provide loans to various Enterprise and Internal Service Funds.

Public Improvement Fund

The Public Improvement Fund was established to account for and disburse the portion of 1% General Revenue sales tax proceeds which have been allocated for the Capital Improvement Plan. The fund receives a portion of the city sales tax and is allocated for a wide range of public improvements. The amount of the one cent General Fund Sales Tax allocated to capital improvements from FY 01 to FY 19 was 4.1%. In FY 20, City Council approved an amendment to reallocate 2.1% of the General Sales tax back to the General Fund.

Bond Funds

Utility funds (Water, Electric, and Sewer) may obtain voter approval for bond issues to help finance their capital project needs.

Enterprise Revenue

Enterprise Funds (Railroad, Water, Electric, Airport, Solid Waste, Sewer, Storm Water, and Parking) generate their own revenue which may be used to finance their capital project needs.

General Government Capital Projects

A Look Ahead

Long term capital planning for General Government needs includes capital projects for public facilities and other community-related capital projects the City chooses to support. Examples include community-based capital projects in the City's central business area. The City has worked closely with the Special Business District and other groups to provide funding for improvements to the central business area of the City. Capital contingency funds are also budgeted in this section.

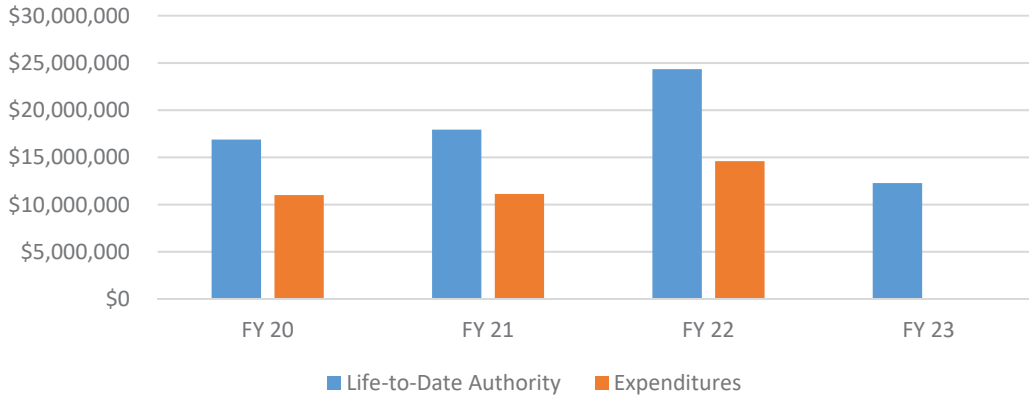
Current Projects

There is \$2.7 million in appropriations planned for General Government Capital Projects for FY 23. The bulk of this - approximately \$1.89 million - is for renovations to renovations at the Grissum Building, which is where the City's fleet is headquartered. The other projects planned for FY 23 include repairs to several municipal buildings, as well as renovations to the Blind Boone Home, which is being funded by a General Fund transfer.

Funding Sources

The City primarily uses local funding sources to meet its capital improvement needs for General Government projects. However grant funds are utilized whenever possible. The amount of the one cent General Fund Sales Tax allocated to capital improvements for FY 23 is 2%.

To-Date Authority vs. Expenditures



Capital Projects Authority

	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$16,880,321	\$17,922,751	\$24,328,018 *	\$12,266,174 ***
Prior Year Expenditures	\$10,641,827	\$10,975,186	\$11,313,101 *	
Current Year Expenditures	\$355,362	\$142,922	\$3,268,174 **	
Encumbrances	\$87,100	\$191,092	\$223,218 *	
Total Remaining Authority	\$5,796,032	\$6,613,551	\$9,523,525	

* This is current as of July 2022

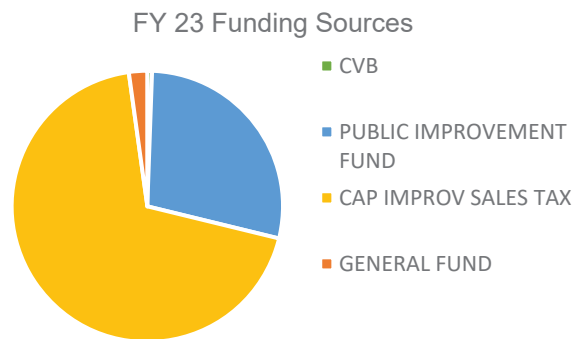
** Includes estimate from department

*** Includes FY 23 budget request of \$2,742,649

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Projects planned in FY 23 are funded through the Public Improvement Fund, Capital Improvement Sales Tax, General Fund transfer, and Convention & Visitor's Bureau.



Description: Funding for major work needed on City-owned buildings.	Ward	Begin Design	Begin Construction
	Citywide		
Current Status: On-Going Projects	Eligible for Percent for Arts?		No
	Current Funding Request:		\$790,000
Justification for Changes:	Total Appropriated:		\$1,217,533
	Total City Project Cost:		\$2,007,533
Classification: System Maintenance_Replacement	Total Spent To Date:		\$814,049
	Remaining Authority To Date:		\$403,484

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Gen Fd Transfer		\$-20,000					
Gen Fd/PI	\$2,074,939	\$90,000	\$150,000	\$640,000			
PYA Gen Fd/PI	\$-677,406						
PYA Gen Fd/PI - % for Art							
City Hall - M0252	\$-250,000						
Future Funding:							\$0
Future Unfunded:							\$0

Description: Blind Boone Home Restoration Current Status: Justification for Changes: Classification:	Ward	Begin Design	Begin Construction
	1	2021	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$60,000
	Total Appropriated:		\$823,575
	Total City Project Cost:		\$883,575
	Total Spent To Date:		\$803,074
	Remaining Authority To Date:		\$20,501

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
CDBG	\$160,126						
CVB Tourism Dev Fd	\$255,000						
Donation	\$19,200						
Gen Fd Transfer		\$20,000	\$60,000				
Grant	\$45,000						
PYA - various	\$-2,606						
PYA Cap FB	\$326,855						
Future Funding:							\$0
Future Unfunded:							\$0

Other General Government

Grissum Site & Buildings Renovations 00659

1-2 Years

1821

Description: Renovations to the Public Works Fleet, Street, Traffic & Transit Operations on the Grissum Site. Renovations including, but not limited to, Building replacement & or Improvements, Structural repairs, Roof systems, HVAC systems, and other building components at end of useful life.	Ward	Begin Design	Begin Construction
	1	2021	2023
Current Status: 02/22/2022: Planning with Klingner	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,892,649
Justification for Changes:	Total Appropriated:		\$2,935,041
	Total City Project Cost:		\$4,827,690
Classification: System Maintenance_Replacement	Total Spent To Date:		\$109,774
	Remaining Authority To Date:		\$2,825,267

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax - 2015 Ballot	\$4,970,000	\$1,000,000	\$1,892,649				
Miscellaneous Revenues	\$149,272						
MoDot	\$178,418						
PYA 2015 CIST - Grissum							
Bldg Reno- 00659	\$-3,362,649						
Future Funding:						\$0	
Future Unfunded:						\$0	

Other General Government

PBMM: Gentry Building Repairs 00767

1-2 Years

2193

<p>Description: Gentry Building repairs including, but not limited to, HVAC systems, LED conversion and other building components at end of useful life.</p> <p>Current Status: On-going Project</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$10,000
	Total Appropriated:		\$135,000
	Total City Project Cost:		\$145,000
	Total Spent To Date:		\$109,726
	Remaining Authority To Date:		\$25,274

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Gen Fd/PI		\$25,000	\$10,000				
PYA Gen Fd/PI	\$110,000						
Future Funding:							\$0
Future Unfunded:							\$0

Other General Government

PBMM: Health Department Repairs 00768

1-2 Years

2194

<p>Description: Health Department repairs including, but not limited to, HVAC systems and tenant building components at end of useful life.</p> <p>Current Status: On-going Project</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$20,000
	Total Appropriated:		\$205,000
	Total City Project Cost:		\$225,000
	Total Spent To Date:		\$5,883
	Remaining Authority To Date:		\$199,117

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Gen Fd/PI			\$20,000				
PYA Gen Fd/PI	\$5,000						
PYA Gen Fd/PI - OGG Conting - 40138	\$200,000						
Future Funding:							\$0
Future Unfunded:							\$0

Other General Government

PBMM: Howard Building Repairs 00769

1-2 Years

2195

<p>Description: Howard Building repairs including, but not limited to, HVAC systems, LED conversion and other building components at end of useful life.</p> <p>Current Status: On-going Project</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$5,000
	Total Appropriated:		\$135,000
	Total City Project Cost:		\$140,000
	Total Spent To Date:		\$80,763
	Remaining Authority To Date:		\$54,237

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Gen Fd/PI	\$75,000		\$5,000				
PYA Gen Fd/PI	\$20,000						
PYA Gen Fd/PI - OGG Conting - 40138	\$40,000						
Future Funding:							\$0
Future Unfunded:							\$0

Other General Government

PBMM: Daniel Boone Building Repairs 00766

1-2 Years

2192

<p>Description: Daniel Boone Building repairs including, but not limited to, HVAC systems, LED conversion and other building components at end of useful life.</p> <p>Current Status: On-going Project</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$590,000
	Total Appropriated:		\$410,000
	Total City Project Cost:		\$1,000,000
	Total Spent To Date:		\$105,978
	Remaining Authority To Date:		\$304,022

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Gen Fd/PI	\$190,000	\$90,000	\$590,000				
PYA Gen Fd/PI	\$130,000						
Future Funding:							\$0
Future Unfunded:							\$0

Other General Government

Walton Bldg Cap Improv 00587

1-2 Years

1846

<p>Description: Major capital improvements at the Walton Building including parking lot replacement and roof replacement</p> <p>Current Status: Future year funding for major capital improvements such as roof replacement, etc. COMPLETED</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2015	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$45,000
	Total Appropriated:		\$559,161
	Total City Project Cost:		\$604,161
	Total Spent To Date:		\$562,196
	Remaining Authority To Date:		\$-3,035

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap FB - Chamber Reimb	\$40,359						
Chamber Reimbursement	\$156,302						
CVB	\$347,500	\$15,000	\$15,000	\$15,000	\$15,000		
Future Funding:							\$0
Future Unfunded:							\$0

Parks & Recreation Capital Projects

A Look Ahead

Long-term capital planning in the Parks and Recreation Department takes place in three categories of capital projects; parks, trails and recreation facilities. Staff uses master plans, the recommendations of the Parks and Recreation Commission, and public input to assist in the planning process. In addition to the large easily identifiable projects, staff has established a generic “annual needs” program which provides funding for projects that are desirable, necessary, and meet needs identified in a master plan, although a specific project may not be identified at this point in time. These annual funds are often utilized as the City’s matching funds for various state and federal grants.

The long-term capital plan is guided by the *2013 Parks, Recreation and Open Space Master Plan*. This planning document is the result of extensive public input, numerous public and focus group meetings to ascertain citizens’ recreation facility needs and the results of two city-wide surveys. Public hearings were held by both the Parks and Recreation Commission and the City Council prior to their adoption of the Master Plan in October 2013.

The long-term capital plan for trails and greenbelts is derived from both the 2013 Trails Plan and the *2013 Parks, Recreation and Open Space Master Plan*. Public input played a key role in the development of the recommendations made in both of these planning documents. Public hearings were held by the Park and Recreation Commission, the Planning and Zoning Commission, and City Council as part of the approval process of the Trails Plan.

Parks and Recreation staff periodically reviews the condition of the various facilities used to provide recreation programs and services. Citizens also provide feedback on needed improvements and/or enhancements to these facilities. The capital plan for these facilities is developed using such input, as well as guidance from the *2013 Parks, Recreation and Open Space Master Plan*. Parks and Recreation staff periodically reviews the condition of the various facilities used to provide recreation programs and services.

Current Projects

- \$327,228 - ARC Facility Improvements - Proposed improvements include the replacement of the water play structure in the Waterzone and all rubber flooring in the aquatics offices and meeting room. The water play structure and flooring are original to the building and over 20 years old. Funding includes a \$27,228 donation.
- \$150,000 - Battle Park Phase II Development - The phase II project for Battle Park will include further development of amenities based on the approved master plan for the park and will include road and parking infrastructure, utilities, playground, shelter and trail system.
- \$750,000 - Cosmo Rec Area: Northeast Quarry Area - Bike Park Development - Project will include the development of a 10-acre bike park including a trailhead for Rhett's Run mountain bike trail, asphalt pump track, mountain bike skills course, bike playground, cyclocross event area, medium shelter, and parking. Funding includes a \$275,000 donation from the Frank W. Morris Memorial Trust and \$250,000 donation from the Columbia Missouri Trail Association and Veterans United Foundation.
- \$88,000 - Douglas Family Aquatic Center Improvements - This project include the replacement of the pool liner in Douglass Family Aquatic Center. The current pool liner is 15+ years old and is in need of replacement due to its current condition.
- \$100,000 - Downtown Park Improvement Project - This project will include the phase one development of the 2-acre Orr Street park property including site cleanup, open space, walking trail, and landscaping. Staff will work with a committee of local citizens to create a fundraising campaign for additional park development.
- \$75,000 - L.A. Nickell Golf Course: Golf Cart Building Improvements - This project will include renovations of the existing cart storage building at L.A. Nickell Golf Course. Renovations include improving the electric service to allow for electrification of the golf cart fleet, enclosing the building to improve security, new concrete floor and new exterior fencing.
- \$75,000 - MKT Trail Bridge Replacement #2, #9 & #10 - This funding is allocated to begin the design work required to replace wooden bridges #2, #9 and #10 on the MKT trail.
- \$150,000 - Perche Creek Trail Phase II: Gillespie to Smith Drive - This funding is allocated to complete the design work required to connect phase one of the Perche Creek Trail from Gillespie Bridge Road to Smith Drive.

The distance of the trail is approximately 1.5 miles and construction will include two bridges over the Perche Creek.

- \$1,125,000 - Sports Fieldhouse - Phase II - This project will include the phase II construction of the Columbia Sports Fieldhouse including four additional hardwood courts, additional meeting space, parking and restrooms.
- \$200,000 - Stephens Lake Park: SE Trailhead Improvements - Proposed improvements to the southeast section of the park include a new restroom, parking lot expansion, drinking fountain, and bike maintenance area. This parking lot will serve as the trailhead for the Hinkson Creek Trail and connection to the Hominy Creek Trail. Funding for the project includes a \$75,000 donation from the Frank W. Morris Memorial Trust.
- \$200,000 - Whitegate Park Development - The project will include the master plan design and phase one construction of the neighborhood park. Park staff will conduct a series of public input meetings for the park development, and the final park master plan and included amenities will be based on feedback from citizens in the neighborhood.

Funding Sources

Parks and Recreation capital projects are primarily funded with a temporary one-eighth cent park sales tax. This tax was first effective in April 2001 and was extended by voters through ballots held in 2005, 2010, 2015 and 2021. The current tax was approved by voters for a ten-year extension and will expire March 31, 2032. This tax is the primary funding source for the department's capital improvement program.

After extensive public and user group input, staff recommends to Council a list of projects from the CIP for consideration of funding by the park sales tax along with an implementation schedule. These projects are tied to the ballot issue via legislation and commit the projects for completion.

Another CIP funding source is the Recreation Services User Fees (RSR). A portion of fees paid by park users are set aside to provide funding for capital projects at recreational facilities. Currently, RSR is being used to repay the City's designated loan fund for the construction of the Columbia Sports Fieldhouse Phase I construction. It is anticipated that based on an estimated loan payment of \$120,000 per year, this loan will be paid off in 2028. Additionally, user fees charged at the City's two golf courses (GCIF) and the Activity & Recreation Center (ARC) may only be used for those facilities.

Staff is continuously searching for funding opportunities through various grants and donations. Grants have also provided significant funding for the parks and trail system in Columbia.

Fiscal Impact:

- ARC Facility Improvements - The improvements replace the existing water play structure and flooring that is over 20 years old. These improvements will reduce the required maintenance for the water play structure.
- Battle Park Phase II Development - Annual maintenance estimates for the park, after all construction is completed, are estimated at \$5,000 to \$7,000 and include mowing, utilities, maintenance, trash service and cleaning shelters and restrooms. The natural surface trail system will be maintained by volunteers with the Columbia Trail Association reducing the maintenance costs associated with this park amenity.
- Cosmo Rec Area: Northeast Quarry Area Bike Park - Annual maintenance estimates for the park, after all construction is completed, are estimated at \$3,000 to \$4,000 and include mowing, utilities, maintenance, trash service and shelter cleaning. The Columbia Trail Association has committed to assist with the maintenance of the bike park as it relates to trail maintenance, trash collection and general park maintenance.
- Douglas Family Aquatic Center Improvements - Staff anticipates minimal impact related to expenses as the project will replace the existing pool liner.
- Downtown Park Improvement Project - The annual maintenance expenses will be based on the final master plan for the park.

- LAN Golf Course: Golf Cart Building Improvements - Staff anticipates minimal impact as the project will improve the existing facility and provide the opportunity to convert from gas golf carts to electric golf carts.
- MKT Bridge Replacements #2, #9 & #10 - This project will result in a reduction of expenses associated with these three bridges as staff will no longer have to clear log jams under the free-span bridges.
- Perche Creek Trail Phase II: Gillespie to Smith Drive - The construction of the trail will be approximately 1.5 miles in length and the annual trail maintenance cost for one mile of concrete trail is \$2,334.
- Sports Fieldhouse - Phase II - The annual maintenance costs for the facility will be offset by additional rental revenue.
- Stephens Lake Park: SE Trailhead Improvements- Minimal impact as the Department is currently paying for a portable toilet at this location. The cost to maintain the permanent restroom will be offset by the reduction in costs for the portable toilet. Staff will a
- Whitegate Park Development - Annual maintenance estimates will be based on the final design for the project.

Strategic Plan Alignment

The Parks & Recreation Department's Capital Improvement Projects (CIP) align with the Strategic Plan's Priorities Areas in Organizational Excellence and Reliable Infrastructure. Organizational excellence outcome objective four is to improve the residents' and visitors' experience across City services. The expansion of the Columbia Sports Fieldhouse will promote sports tourism in Columbia. This expansion in conjunction with Columbia's geographically central location in Missouri is advantageous for attracting large basketball tournaments.. The development of the Northeast Regional Park will also promote sports tourism in Columbia. The master plan includes multiple synthetic turf sports fields which are capable of shedding water more rapidly than grass fields. This will reduce the number of tournaments being rerouted to other cities due to inclement weather conditions. ARC Improvements include the replacement of the water play structure and renovations to the water slide. These popular features are 20 years old and original to the facility. The ARC is the only public indoor aquatic facility in Columbia. The MU Healthcare Pavilion, home to the popular Columbia Farmer's Market, expansion will allow for more vendors to sell locally grown produce to Columbia's citizens, promoting healthier food choices.

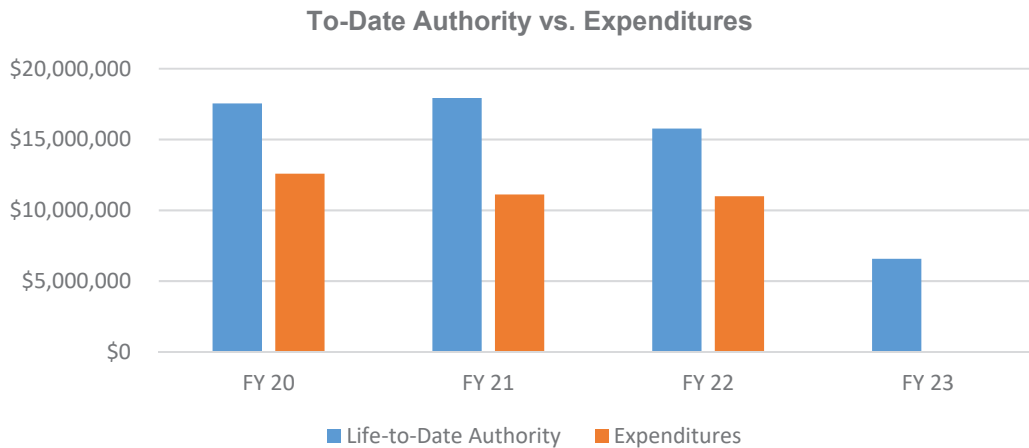
Reliable Infrastructure Outcome Objective One is to maintain and expand Columbia's infrastructure. All of the Parks & Recreation Department's Capital Improvement Projects lend themselves to accomplishing this outcome objective. The proposed ARC improvements previously mentioned will extend the lifespan of the pool and features by 15-20 years. Regarding trail maintenance, the proposed replacement of MKT bridges #2, #9 and #10 will extend the lifespan of those creek crossings for 50-100 years and thus the usability and connectivity of the MKT trail as a whole. The Douglass Pool improvements project will include the renovation of the existing bathhouse, improving the usability of the facility.

Reliable Infrastructure Outcome Objective Two is to improve Columbia's infrastructure to equitably expand where infrastructure is lacking. The Parks & Recreation Department is updating the Neighborhood Parks Master Plan maps to identify areas that are currently underserved. In previous years, the department acquired properties in underserved areas and with this upcoming budget will begin to develop the properties into neighborhood parks. In ward 3, will be the Whitegate Park development. In ward 1, will be the Downtown Park development colloquially known as the Orr Street Property.

Reliable Infrastructure Outcome Objective Three is to Prepare Columbia's natural and built environments for the impacts of climate change. With respect to the built environments, the Parks & Recreation Department is working towards this objective currently with the new Lake of the Woods Cart Shed project. The new cart shed will accommodate more than electric golf carts. In an effort to continue moving towards fleet electrification, the Department is also planning on renovating the existing cart shed at LA Nickell Golf Course. This renovation would include similar cart charging infrastructure as the one at Lake of the Woods and will be able to accommodate an equal number of electric golf carts.

CAAP Alignment

The LA Nickell Cart Shed improvements align with the CAAP priorities for renewable energy and clean transportation. Shifting from gas powered golf carts to electric will reduce the facility's greenhouse gas emissions as well as move in the direction of fleet electrification. The Perche Creek Trail Phase II, Hinkson Creek Trail- Clark Lane to Vandiver, Stephens Lake Park Trailhead Improvements, COLT Railroad Trail, and Bear Creek Trail – Lange Park to Northeast Regional Park projects further increase Columbia's connectivity and provide the opportunity for citizens to bike or walk as an alternate mode of transportation.



Capital Projects Authority				
	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$17,544,293	\$17,922,751	\$15,769,306 *	\$6,572,667 ***
Prior Year Expenditures	\$9,332,146	\$10,975,186	\$9,075,246 *	
Current Year Expenditures	\$3,254,204	\$142,922	\$1,915,960 **	
Encumbrances	\$139,272	\$191,092	\$497,433 *	
Total Remaining Authority	\$4,818,671	\$6,613,551	\$4,280,667	

* This is current as of July 2022

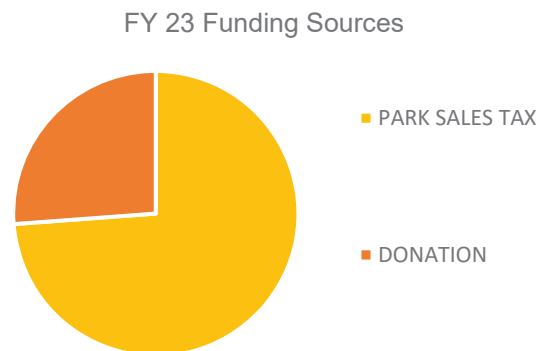
** Includes estimate from department

*** Includes FY 23 budget request of \$2,292,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Parks & Recreation Capital Projects are primarily funded through the Park Sales Tax. This tax was renewed by the voter's in FY 21.



<p>Description: Land acquisition for all park types (neighborhood, community, regional, special purpose), greenways, and natural areas</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	Citywide	2017	2017
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$3,900,352
	Total Appropriated:		\$699,648
	Total City Project Cost:		\$4,600,000
	Total Spent To Date:		\$699,648
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Parks Sales Tax - 2015 Ballot	\$100,000	\$1,925,000					
						Future Funding:	\$1,825,000
						Future Unfunded:	\$0

<p>Description: Funding for major maintenance and small renovation projects. Also used as grant match for State/Federal programs.</p> <p>Current Status: Projects selected annually and identified in the CIP as individual project with this as the funding source. FY22 projects include Douglass Pool Improvements (\$88k), Cosmo-Bethel Tennis Lighting (\$16.5k), Flat Branch Bridge (\$30k), and Stephens Lake Hindman Center (\$20.5k).</p> <p>Justification for Changes:</p> <p>Classification:</p>	<table border="1"> <thead> <tr> <th style="text-align: left;">Ward</th> <th style="text-align: center;">Begin Design</th> <th style="text-align: center;">Begin Construction</th> </tr> </thead> <tbody> <tr> <td colspan="3" style="text-align: center;">Citywide</td> </tr> <tr> <td colspan="2">Eligible for Percent for Arts?</td> <td style="text-align: center;">No</td> </tr> <tr> <td colspan="2">Current Funding Request:</td> <td style="text-align: right;">\$1,500,000</td> </tr> <tr> <td colspan="2">Total Appropriated:</td> <td style="text-align: right;">\$10,476</td> </tr> <tr> <td colspan="2">Total City Project Cost:</td> <td style="text-align: right;">\$1,510,476</td> </tr> <tr> <td colspan="2">Total Spent To Date:</td> <td style="text-align: right;">\$0</td> </tr> <tr> <td colspan="2">Remaining Authority To Date:</td> <td style="text-align: right;">\$10,476</td> </tr> </tbody> </table>	Ward	Begin Design	Begin Construction	Citywide			Eligible for Percent for Arts?		No	Current Funding Request:		\$1,500,000	Total Appropriated:		\$10,476	Total City Project Cost:		\$1,510,476	Total Spent To Date:		\$0	Remaining Authority To Date:		\$10,476
	Ward	Begin Design	Begin Construction																						
Citywide																									
Eligible for Percent for Arts?		No																							
Current Funding Request:		\$1,500,000																							
Total Appropriated:		\$10,476																							
Total City Project Cost:		\$1,510,476																							
Total Spent To Date:		\$0																							
Remaining Authority To Date:		\$10,476																							

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Park Sales Tax	\$516,900						
Parks Sales Tax - 2015 Ballot	\$60,000						
PYA Park Sales Tax	\$-566,424						
						Future Funding:	\$750,000
						Future Unfunded:	\$0

<p>Description: Annual funds for improvements to playgrounds and other shared facilities on school property.</p> <p>Current Status: FY 2020: Agreements established for playground improvements at Locust Street Elementary and Rock Bridge Elementary.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	Citywide		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$200,000
	Total Appropriated:		\$410,015
	Total City Project Cost:		\$610,015
	Total Spent To Date:		\$316,783
	Remaining Authority To Date:		\$93,232

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 PST - Ann City/Schl Playground - 00249	\$100,000	\$55,000					
21 PST Ballot			\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Park Sales Tax	\$290,000						
PYA - various		\$-20,000					
PYA 2015 PST - An Cty/ Cnty/Sch Playgrnd - 00249	\$-15,000						
PYA Park Sales Tax	\$15						
						Future Funding:	\$100,000
						Future Unfunded:	\$0

<p>Description: Annual improvements to roads and parking areas to provide an attractive and safe surface for park users.</p> <p>Current Status: To upgrade existing roads and parking areas as they deteriorate. Work will generally consist of asphalt overlays of road and parking surfaces that need a complete upgrade or preventative sealing of newer asphalt.</p> <p>Justification for Changes:</p> <p>Classification:</p>	<p>Ward</p> <hr/> <p>Citywide</p>	<p>Begin Design</p>	<p>Begin Construction</p>
	<p>Eligible for Percent for Arts?</p>		No
	<p>Current Funding Request:</p>		\$1,500,000
	<p>Total Appropriated:</p>		\$2,647,177
	<p>Total City Project Cost:</p>		\$4,147,177
	<p>Total Spent To Date:</p>		\$2,524,311
	<p>Remaining Authority To Date:</p>		\$122,866

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Park Sales Tax	\$1,665,000						
Parks Sales Tax - 2015 Ballot	\$800,000	\$150,000					
PYA Park Sales Tax	\$32,177						
						Future Funding:	\$750,000
						Future Unfunded:	\$0

<p>Description: Funds used to either acquire, construct, or repair new and existing trails and trail related amenities such as bridges. May also be used as a match for future grants.</p> <p>Current Status: Annual project</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	Citywide	2017	2017
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,000,000
	Total Appropriated:		\$690,000
	Total City Project Cost:		\$1,690,000
	Total Spent To Date:		\$656,910
Remaining Authority To Date:		\$33,090	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Miscellaneous Revenues		\$40,000					
Parks Sales Tax - 2015 Ballot	\$550,000	\$100,000					
						Future Funding:	\$500,000
						Future Unfunded:	\$0

<p>Description: Proposed project would include replacement of shelters #2 and #3 and adjacent playground, renovations to the tennis and pickleball courts, and renovations to the AOFAC bathhouse.</p> <p>Current Status: Proposed project would include replacement of shelters #2 and #3 and adjacent playground (\$230,000), renovations to the tennis and pickleball courts (\$260,000), and renovations to the AOFAC bathhouse (\$150,000).</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	2	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$640,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$640,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot				\$300,000	\$340,000		
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: The phase II project for Battle Park will include further development of amenities based on the approved master plan for the park.</p> <p>Current Status: 2022-07-18: Battle Park Phase II funding is being combined with Phase I to maximize a match grant from LWCF. 2022 LWCF application was denied due to multiple active LWCF projects with CPRD. Will reapply in January of 2023.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	3	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$150,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$150,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$150,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Parks & Recreation

Cosmo Rec Area: Northeast Quarry Bike Park -00826

1-2 Years

1673

<p>Description: Project will include the development of a bike park in the northeast corner of Cosmo Park. The bike park will include Rhett's Run trailhead, asphalt pump track, mountain bike skills course, bike playground, medium shelter and parking.</p> <p>Current Status: Bike Park Concept. Department needs to develop site master plan to determine development priorities. Project will include pump track, trailhead for Rhett's Run mountain bike course, mountain bike skills course, cyclocross course and parking.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	2	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$750,000
	Total Appropriated:		\$25,000
	Total City Project Cost:		\$775,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$25,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$225,000				
Donation		\$25,000	\$525,000				
Future Funding:							\$0
Future Unfunded:							\$0

Parks & Recreation

Cosmo-Bethel Park: Tennis Improvements - 00830

1-2 Years

2343

<p>Description: This project will replace the current lighting control system on tennis courts 1-4 at Cosmo-Bethel Park with the Musco Smart-Link Control System.</p> <p>Current Status: Replace the current lighting control system on tennis courts 1-4 at Cosmo-Bethel Park with the Musco Smart-Link Control System. The conversion will upgrade the current manual system and include programing lights via smart device.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	5	2023	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$16,500
	Total Appropriated:		\$0
	Total City Project Cost:		\$16,500
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$16,500				
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Project will include phase II construction of the skate park and renovations to the aquatic facility bathhouse.</p> <p>Current Status: Project will include construction of phase II of the skate park added to the park in 2017 (\$100k) and allow for renovations to the bathhouse and small shelter at the aquatic facility (\$225K).</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	1	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$225,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$225,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot				\$225,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Project will focus on the development of the 2-acre Orr Street park property including site cleanup, open space, walking trail and landscaping.</p> <p>Current Status: 2022-07-19: Preliminary concepts sent for internal review on 7/8. P&R Staff removed pallets from lean to structure.</p> <p>Justification for Changes: Development of 2-acre property to a downtown event park.</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	1	2023	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$200,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$200,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$100,000	\$100,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Parks & Recreation

Flat Branch Park: Bridge Renovations - 00831

1-2 Years

2341

<p>Description: This project will focus on the refurbishment of the bridge in Flat Branch Park: Phase II including new concrete deck and repainting all iron portions of the bridge structure.</p> <p>Current Status: This project will focus on the refurbishment of the bridge in Flat Branch Park: Phase II including new concrete deck and repainting all iron portions of the bridge structure.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1	2023	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$30,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$30,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$30,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Project at Gans Creek Recreation Area will include the construction of a medium shelter, playground, 4-mile natural surface trail and parking lot on the northeast side of park.</p> <p>Current Status: Project is currently in preliminary design. Staff has had discussions regarding construction of the 4-mile trail and design of the park amenities at the entrance to the park.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	6	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$350,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$350,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot				\$225,000			
Donation				\$125,000			
Future Funding:							\$0
Future Unfunded:							\$0

<p>Description: Undeveloped 65 acre property purchased by the Parks and Recreation Department in 2016. Park development and amenities will be selected through the public improvement process</p> <p>Current Status: Parks and Recreation purchased the 65 acre property in 2016 and plans to develop the property as a nature area for surrounding community. Park will include parking, trails, neighborhood park features, interpretive signage.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	5	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$200,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$200,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot				\$200,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Development of the former fairgrounds property including synthetic turf multi-purpose sports fields, indoor building improvements, construction of an 8-lane track with synthetic multipurpose field and 4 practice baseball fields. Project will also include utility upgrades, parking lot improvements and LED lighting upgrades.</p> <p>Current Status: Development including synthetic turf multi-purpose sports fields, indoor building improvements, construction of an 8-lane track with synthetic multipurpose field, 4 practice baseball fields, utility and lighting upgrades, and parking lot improvements.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	3	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$3,775,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$3,775,000
	Total Spent To Date:		\$0
Remaining Authority To Date:		\$0	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot						\$1,075,000	\$1,225,000
						Future Funding:	\$1,475,000
						Future Unfunded:	\$0

<p>Description: Project will include playground replacement, tennis court refurbishment, parking lot improvements and improvements to the Rock Quarry Home.</p> <p>Current Status: Proposed improvements to the park include replacement of the existing playground, parking lot improvements, refurbishment of the tennis courts and renovations to the Rock Quarry Home.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	6	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$350,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$350,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot				\$350,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Parks & Recreation

Stephens Lake Park: Hindman Garden Improv - 00835

1-2 Years

2342

<p>Description: This project will include the replacement of gravel paths with colored concrete paths throughout the Darwin & Axie Hindman Discovery Garden in Stephens Lake Park.</p> <p>Current Status: Project will include the replacement of gravel paths with colored concrete paths in the Hindman Discovery Garden in Stephens Lake Park. Current gravel paths require maintenance after every rain event.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	3	2023	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$25,500
	Total Appropriated:		\$0
	Total City Project Cost:		\$25,500
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$25,500				
						Future Funding:	\$0
						Future Unfunded:	\$0

Parks & Recreation

Twin Lakes Recreation Area Improvements

1-2 Years

1634

<p>Description: Improvements at Twin Lakes Recreation Area will include replacement of the current aquatic facility, parking renovations and new shelter.</p> <p>Current Status: Improvements at Twin Lakes Recreation Area will include replacement of the current aquatic facility, parking renovations and new shelter.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	4	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$350,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$350,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot				\$350,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Complete renovations to the Jones house at Waters-Moss Memorial Wildlife Area to convert to space for rent or use by park staff.</p> <p>Current Status: Project would focus on the renovation of the Jones House at WMMWA to renovate existing home into space for rent by the public or use by recreation staff for camps and classes.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	6	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$175,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$175,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot				\$175,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Undeveloped 2.24 acre property purchased by the Parks and Recreation Department in 2018. Neighborhood park development and amenities will be selected through the public improvement process when funding is allocated for park development.</p> <p>Current Status: 2022-07-19: Park staff met on site to review preliminary plan on 7/13. Revisions completed and sent for final internal review on 7/19. IP Meeting tentatively scheduled for late mid August or late September.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	3	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$200,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$200,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$200,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Parks & Recreation

Chapel Hill Connector - Perche Creek Trail - 00745

1-2 Years

1949

<p>Description: Construct trail connection between Chapel Hill Pedway to Perche Creek Trail.</p> <p>Current Status: This project is on hold due to PST funding reduction.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	4	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$500,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Park Sales Tax					\$500,000		
Parks Sales Tax - 2015 Ballot							
					Future Funding:		\$0
					Future Unfunded:		\$0

Parks & Recreation

MKT Bridge Replacements: #2, #9 & #10 - 00832

1-2 Years

1816

<p>Description: Replace wooden bridges #2, #9 and #10 on the MKT Trail.</p> <p>Current Status: An engineering study was completed in May 2013 to assess the condition of the bridges on the MKT Trail. These two bridges are priority #2 and #5 on the recommended replacement schedule.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	4, 5	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$275,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$275,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$75,000	\$200,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Parks & Recreation

Perche Crk Trail Ph 2: Gillespie to Smith - 00834

1-2 Years

1285

<p>Description: Connecting the Perche Creek Trail from Gillespie Bridge Road to Smith Drive. Approx. 1.5 miles and two major bridges.</p> <p>Current Status: Funding in FY23 will be used for planning and engineering design.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	4	2023	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,300,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,300,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$150,000			\$550,000	\$600,000
						Future Funding:	\$0
						Future Unfunded:	\$0

Parks & Recreation

Stephens Lake Park: SE Trailhead Improv - 00811

1-2 Years

1647

<p>Description: This area serves as a trailhead for the Hinkson Creek Trail and connects to the Hominy Creek Trail. Proposed improvements to the southeast section of the park includes a new restroom, parking lot expansion, drinking fountain, and bike maintenance area.</p> <p>Current Status: Project would include additional parking, permanent restroom, bike repair station and drinking fountain.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	3	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$200,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$200,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$125,000				
Donation			\$75,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Parks & Recreation

Cosmo Rec Area: Parks Mgmt Center Improvements

3-5 Years

457

<p>Description: Project will include the replacement of the fabrication shop at the Parks Management Center. Current building is used by Equipment Mechanic, construction staff and maintenance staff.</p> <p>Current Status: Project will include the replacement of the fabrication shop at the Parks Management Center. Current building is used by Equipment Mechanic, construction staff and maintenance staff and is 50+ years old.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	2	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$200,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$200,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot					\$200,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

<p>Description: Undeveloped 21.1 acre property purchased by the Parks and Recreation Department in 2017. Neighborhood park development and amenities will be selected through the public improvement process when funding is allocated for park development.</p> <p>Current Status: Parks and Recreation purchased the 21.1 acre property in 2017 and plans to develop the property as a neighborhood park. It is anticipated that the park will include neighborhood park features such as a shelter, playground and nature trail.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	5	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$125,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$125,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot					\$125,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

<p>Description: Proposed project could include seating improvements, playground installation, sign replacement and miscellaneous improvements to the park.</p> <p>Current Status: Proposed project could include seating improvements, playground installation, sign replacement and miscellaneous improvements to the park.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	1	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$100,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$100,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot					\$100,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

<p>Description: City/School improvement project focused on the development of new amenities or facilities for use by both parties.</p> <p>Current Status: City/School improvement project focused on the development of new amenities or facilities for use by both parties.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	City-Wide	2025	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$200,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$200,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot					\$200,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

<p>Description: Project will include installation of a pedestrian bridge over Mill Creek.</p> <p>Current Status: Project will include installation of pedestrian bridge over Mill Creek. Current low water crossing is old concrete drive installed by original developer.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	5	2026	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$75,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$75,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot							\$75,000
						Future Funding:	\$0
						Future Unfunded:	\$0

Parks & Recreation

MLK Memorial & Battle Garden Improvements

3-5 Years

1679

<p>Description: Improvements to the MLK Memorial, Battle Garden and MKT Trail trailhead parking lot including asphalt overlay, lighting, garden and memorial improvements and other general park improvements.</p> <p>Current Status: Project includes parking, lighting, garden improvements and memorial improvements.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	4	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$100,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$100,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot					\$100,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

Parks & Recreation

Rothwell Park Improvements

3-5 Years

1655

<p>Description: Proposed project to replace the existing playground structure, add new safety surfacing and improve small open seating area in the park.</p> <p>Current Status: Project will replace the existing asphalt and gravel trail with concrete (\$40k), replace existing playground structure and surfacing (\$75k), replace the open seating area amenities (\$25k) and misc park improvements (\$10k).</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	4	2025	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$125,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$125,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot						\$125,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Project includes renovations to the restrooms and replacement of the existing medium-sized shelter at the park.</p> <p>Current Status: Project includes renovations to the restroom and replacing the existing medium-sized shelter at the park.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	6	2025	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$150,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$150,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot						\$150,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Improvements to the existing facilities at Smithton Neighborhood Park including the backstop, playground, playground safety surface and trail.</p> <p>Current Status: Improvements to the park include playground replacement, playground surfacing replacement, backstop replacement and shelter renovations.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	1	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$100,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$100,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot					\$100,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

<p>Description: Strawn Park improvements would include the installation of 4 pedestrian bridges throughout the Harmony Bends Disc Golf Course.</p> <p>Current Status: Strawn Park improvements would include the installation of 4 pedestrian bridges throughout the Harmony Bends disc golf course. Current low water crossings flood during major rain events limiting park access.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	2	2025	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$250,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$250,000
	Total Spent To Date:		\$0
Remaining Authority To Date:		\$0	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot						\$250,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Improvements include playground replacement, playground surfacing improvements, miscellaneous park improvements and ADA walkway improvements.</p> <p>Current Status: Project includes playground replacement, replacing existing playground surfacing with synthetic product, converting the existing gravel trail to concrete and misc improvements such as signs, fencing and a shelter.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	4	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$150,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$150,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot					\$150,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

<p>Description: A proposed trail along Hinkson Creek that begins at Clark Lane and ends at the existing Vandiver Pedway. Approximately 1.4 miles in length.</p> <p>Current Status: Proposed trail along Hinkson Creek that begins at the new sidewalks on the west end of Clark Lane and ends at the existing Vandiver Pedway.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	3	2025	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,240,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,240,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot							\$125,000
					Future Funding:		\$1,115,000
					Future Unfunded:		\$0

Parks & Recreation

Bear Creek Trail: Lange to Northeast Regional Park

6-10 Years

437

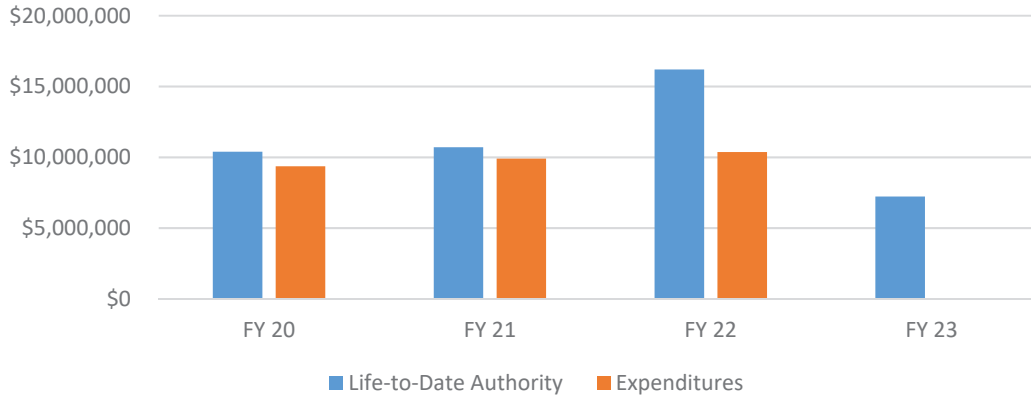
<p>Description: Construction of hard surface trail connecting Lange Park to Northeast Regional Park.</p> <p>Current Status: Construction of hard surface trail connecting Lange Park to Northeast Regional Park. Trail construction will require acquisition of 6 easements.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	2, 3	2025	2029
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,300,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,300,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot					\$150,000		
					Future Funding:		\$1,150,000
					Future Unfunded:		\$0

<p>Description: Construction of 3 miles of trail in the location of the existing Colt railroad connecting Columbia College area to Brown Station Park area. Detailed cost estimates have not been created. Bridges over Business Loop 70 and I-70 may be very expensive.</p> <p>Current Status: Construction of 3 miles of trail in the location of the existing Colt railroad connecting Columbia College area to Brown Station Park area. Detailed cost estimates have not been created. Bridges over Business Loop 70 and I-70 may be very expensive.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	3	2027	2030
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$3,000,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$3,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot							\$150,000
						Future Funding:	\$2,850,000
						Future Unfunded:	\$0

To-Date Authority vs. Expenditures



Capital Projects Authority

	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$10,385,766	\$10,703,510	\$16,193,510 *	\$7,222,042 ***
Prior Year Expenditures	\$8,281,304	\$9,286,478	\$10,007,248 *	
Current Year Expenditures	\$1,077,938	\$624,483	\$360,465 **	
Encumbrances	\$60,490	\$102,477	\$130,983 *	
Total Remaining Authority	\$966,034	\$690,072	\$5,694,814	

* This is current as of July 2022

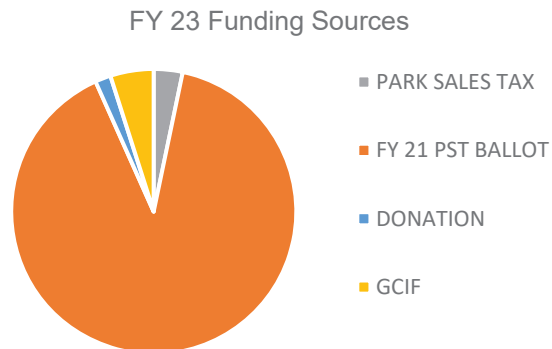
** Includes estimate from department

*** Includes FY 23 budget request of \$1,527,228

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Recreation Services Capital Projects are primarily funded through Park Sales Tax. This tax was renewed by voter's for an additional ten years in November 2021.



<p>Description: Project will include general facility improvements including flooring, carpeting, control desk renovations, replacement of the water play structure, and painting of the natatorium ceiling.</p> <p>Current Status: Project will include general facility improvements including flooring, carpeting, control desk renovations, replacement of the water play structure, and painting of the natatorium ceiling.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction	
	1	2023	2023	
	Eligible for Percent for Arts?		No	
	Current Funding Request:		\$727,228	
	Total Appropriated:		\$0	
	Total City Project Cost:		\$727,228	
	Total Spent To Date:		\$0	
	Remaining Authority To Date:		\$0	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$250,000	\$275,000	\$125,000		
Donation			\$27,228				
Park Sales Tax			\$50,000				
Future Funding:						\$0	
Future Unfunded:						\$0	

<p>Description: Phase II construction of agriculture park could include the construction of the east and west sections of the pavilion, additional parking, signage and indoor event facility.</p> <p>Current Status: 6/21/2022: EDA grant has been awarded for funding of the east and west wings. Currently working through grant document requirements for initial bids.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	1	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$250,000
	Total Appropriated:		\$1,600,340
	Total City Project Cost:		\$1,850,340
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$1,600,340

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Miscellaneous Revenues		\$1,600,340					
						Future Funding:	\$250,000
						Future Unfunded:	\$0

Recreation Service

Douglass Family Aquatic Center Improvements -00839

1-2 Years

2344

<p>Description: This project will focus on the replacement of the pool liner in Douglass Family Aquatic Center. The current pool liner is 15+ years old and is need of replacement due to condition.</p> <p>Current Status: This project will focus on the replacement of the pool liner in Douglass Family Aquatic Center. The current pool liner is 15+ years old and is need of replacement due to condition.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1	2023	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$88,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$88,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot			\$88,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Recreation Service

LAN Golf Course: Cart Bldg Improvements - 00838

1-2 Years

2350

<p>Description: Proposed project would include the renovation of an existing building to store the 52 golf carts utilized at L.A. Nickell Golf Course. Renovations include improving the electric to convert the golf cart fleet to electric carts, enclosing the existing buildings, new concrete floor and entrance, and new fencing.</p> <p>Current Status: Preliminary Design</p> <p>Justification for Changes: The fleet of gas-powered carts are being replaced with electric golf carts as part of the CAAP.</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction	
	2	2023	2023	
	Eligible for Percent for Arts?		No	
	Current Funding Request:		\$75,000	
	Total Appropriated:		\$0	
	Total City Project Cost:		\$75,000	
	Total Spent To Date:		\$0	
	Remaining Authority To Date:		\$0	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
GCIF			\$75,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Phase II construction of the Columbia Sports Fieldhouse including four additional hardwood courts, additional meeting space and restrooms.</p> <p>Current Status: Phase II construction of the Columbia Sports Fieldhouse at Philips Park including four additional hardwood courts, additional meeting space and restrooms. The building will mimic phase I design and add four additional courts with basketball, volleyball and pickleball use.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	6	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,125,000
	Total Appropriated:		\$4,675,000
	Total City Project Cost:		\$5,800,000
	Total Spent To Date:		\$0
Remaining Authority To Date:		\$4,675,000	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot		\$375,000	\$1,125,000				
CVB Tourism Dev Fd		\$1,000,000					
Gen Fd Transfer		\$3,300,000					
Future Funding:						\$0	
Future Unfunded:						\$0	

<p>Description: Project will include renovations to the black and gold fields at the complex as well as renovations to the two tee ball fields. Renovations will include new backstops, dugouts, fencing improvements and shade structures.</p> <p>Current Status: Project will include renovations to the black and gold fields at the complex as well as renovations to the two tee ball fields. Renovations will include new backstops, dugouts, fencing improvements and shade structures.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	2	2025	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$200,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$200,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot						\$200,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Recreation Service

Lake of the Woods Recreation Area Improvements

3-5 Years

1680

<p>Description: Project will renovate the existing swimming pool at Lake of the Woods Recreation Area including pool renovations, deck improvements and restroom/concession building improvements. Improvements could also include replacement of the parking lot.</p> <p>Current Status: Project includes pool renovations (\$250k), improvements to the deck/lights (\$100k) and restroom/concession building (\$150k). Parking lot replacement if funding allows.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	3	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$700,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$700,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
21 PST Ballot					\$700,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

Recreation Service

LOW Golf Course: Bunker and Fairway Improvements

3-5 Years

323

<p>Description: Complete bunker renovations and extend Zoysia fairways at Lake of the Woods Golf Course.</p> <p>Current Status: Planned improvements to existing bunkers and extending zoysia fairways. Improvements will improve ease of play on the course and decrease necessary daily maintenance.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	3	2026	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$50,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$50,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
GCIF							\$50,000
						Future Funding:	\$0
						Future Unfunded:	\$0

Public Safety Capital Projects

A Look Ahead

Over the next five years, the Fire department will need to replace Fire Station #5 which is currently on Ballenger Ln due to structural deficiencies that require immediate correction as well as evaluating alternate property locations to adjust the city fire coverage with the addition of the two new stations in the northeast and southwest. Fire Station #4 on Oakland Gravel Rd and #6 on Chapel Hill Rd will require a remodel as they along with Station #5 are three of the older stations within the city that have not had recent upgrades. Several fire stations will require roof repairs or replacements as well as concrete repairs to station parking lots and the bay aprons. All of these construction projects will help support the City's Strategic Plan with the Safe Neighborhoods section to improve the city's fire protection coverage. These construction projects will be planned using recommendations from the CAAP to ensure that we are being good stewards of the environment.

The Fire department will continue replacing a fire truck each year following the vehicle replacement master plan schedule. As well as with the addition of Fire Station #11, the department will require an additional fire truck to be purchased to place in use in that area of the city. Several Quint fire trucks are in line for replacement in the next five years.

The Columbia Police Department's capital improvement plans respond to community growth and support the strategic priorities of Safe Neighborhoods and Organizational Excellence. Building designs will take CAAP priorities, especially those relating to energy use and vehicle emissions, into account. While no CIP projects are scheduled in FY 2023, planning for future facility needs continues, in priority order.

- Safe Neighborhoods will be supported with the Phase 2 completion of the Molly Thomas Bowden Neighborhood Policing Center, second floor. The building opened in May 2021, but it is not finished or fully staffed. This is a priority to fulfill CPD's commitment to establish a center that responds to the needs of residents in north Columbia.
- Providing adequate storage for evidence supports Organizational Excellence. As the steward for items used during criminal prosecutions, the Department must maintain evidence in a secure, controlled environment, sometimes for many years. The Department is evaluating space in a building adjacent to Police headquarters to see if it could be adapted for proper storage.
- A proposed new facility in south Columbia would support Safe Neighborhoods in an area that continues to grow and develop. Its function would be similar to that of the Molly Thomas Bowden Neighborhood Policing Center.
- As Department staff transitions to north and south locations, the Department's downtown location can be remodeled to more effectively house administrative personnel and contribute to Organizational Excellence.

Current Projects

The Fire department is currently in the middle of two large capital projects with Fire Station #11 in the southwest section of the city breaking ground later this fall and Fire Station #10 in the northeast section working on land acquisitions this year. Challenges to these projects are that both have seen an increase in funding needed to complete the projects due to rising construction and material costs.

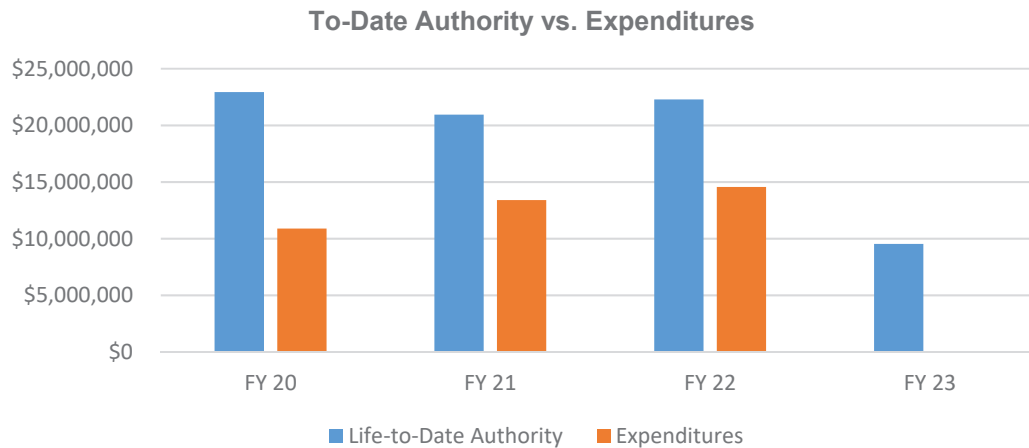
Funding Sources

The city utilizes primarily local funding sources to meet its capital improvement needs for public safety; however grant funds are utilized whenever possible.

Sales taxes from the Capital Improvement Sales Tax make up a substantial amount of funding for public

safety. In 1991, 1995, 1999, 2005 and 2015 Columbia voters extended the ¼ Cent Capital Improvement Sales Tax ballot issues that included listings of specific projects to be funded with this tax. The current tax expires in December 2025.

A limited amount of funding is provided by the allocation of the city's general sales tax to capital needs. The amount of the one cent General Fund Sales Tax allocated to capital improvements for FY 23 is 2%.



Capital Projects Authority				
	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$22,925,364	\$20,934,963	\$22,281,381 *	\$9,529,936 ***
Prior Year Expenditures	\$6,222,806	\$7,788,034	\$13,467,533 *	
Current Year Expenditures	\$4,663,433	\$5,614,077	\$1,089,116 **	
Encumbrances	\$4,984,679	\$644,505	\$1,094,796 *	
Total Remaining Authority	\$7,054,446	\$6,888,347	\$6,629,936	

* This is current as of July 2022

** Includes estimate from department

*** Includes FY 23 budget request of \$2,900,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Funding for Public Safety Capital Projects primarily comes from Capital Improvement Sales Tax.

<p>Description: Quint for new fire station #11</p> <p>Current Status: 1.19.22 - Will need to purchase in FY2023 to be placed in service as soon as possible for new fire station.</p> <p>Justification for Changes:</p> <p>Classification: Equipment</p>	Ward	Begin Design	Begin Construction
	5	2023	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,500,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax - 2015 Ballot			\$1,500,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Additional Fire Station #10 (East) - 00732</p> <p>Current Status: 5/22...legal dept is working on purchase paperwork for land acquisition</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	TBD	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,200,000
	Total Appropriated:		\$2,500,000
	Total City Project Cost:		\$3,700,000
	Total Spent To Date:		\$6,285
	Remaining Authority To Date:		\$2,493,715

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Gen Fd/PI	\$1,700,000						
PYA Cap Imp S Tax			\$-2,493,715				
PYA Gen Fd/PI	\$800,000						
Unfunded				\$5,000,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Description: Additional Fire Station #11 (00733)	Ward	Begin Design	Begin Construction
	5	2021	2023
	Eligible for Percent for Arts?		Yes
	Current Funding Request:		\$2,693,715
	Total Appropriated:		\$2,478,829
	Total City Project Cost:		\$5,172,544
	Total Spent To Date:		\$126,803
	Remaining Authority To Date:		\$2,352,026
Current Status: 5/22: Contracts in process with Public Works/Purchasing			
Justification for Changes:			
Classification: Capacity Expansion for Growth			

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax			\$200,000				
Cap Imp S Tax - 2015 Ballot	\$2,500,000						
PYA - various		\$-21,171					
PYA Cap Imp S Tax			\$2,493,715				
Future Funding:							\$0
Future Unfunded:							\$0

Public Safety

Replace 2009 Quint (14 years old)

1-2 Years

1410

Description: Replace 2009 Quint (14 years old) Current Status: Justification for Changes: Classification: Equipment	Ward	Begin Design	Begin Construction
		2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,200,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,200,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax - 2015 Ballot			\$1,200,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Public Safety

Replace 2009 Quint (15 years old)

1-2 Years

1404

<p>Description: Replace 2009 Quint (15 years old)</p> <p>Current Status: Future project</p> <p>Justification for Changes:</p> <p>Classification: Equipment</p>	Ward	Begin Design	Begin Construction
		2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,250,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,250,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax - 2015 Ballot				\$1,250,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Construction of facility capable of securely warehousing property and evidence obtained by the Columbia Police Department.</p> <p>Current Status: 2/14/22: Project on hold for now. Looking at possible funding for survey/design.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	2	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,500,000
	Total Appropriated:		\$19,987
	Total City Project Cost:		\$1,519,987
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$19,987

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Gen Fd Transfer	\$63,047						
PYA Gen Fd Transfer	\$-43,060						
Unfunded				\$1,500,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Construction/Renovation of downtown Police Headquarters (at site of current Police Building)</p> <p>Current Status: Future Project 1/31/19 - remains unfunded. Will need to revisit needs assessment closer to date to get updated budget numbers.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	1	2026	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$7,000,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$7,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded						\$700,000	\$6,300,000
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Finishing out 2nd floor of the North Precinct/Service Center Bldg.</p> <p>Current Status: 02/14/22: Need to identify funding to complete building. Goal is to complete in FY22/FY23.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	2	2025	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$3,250,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$3,250,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded						\$250,000	\$3,000,000
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Construction of 3rd Facility in South Columbia, part of proposed Municipal Service Center (This number does NOT include land cost)</p> <p>Current Status: Future Project 1/31/19 - remains unfunded. Will need to revisit needs assessment closer to date to get updated budget numbers.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
		2026	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$12,000,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$12,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded						\$12,000,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Description: Remodel Admin. & Meeting/Conf. Room Current Status: Future project 2/17/17 - Moved to to next Ballot Justification for Changes: Classification:	Ward	Begin Design	Begin Construction
	1	2026	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,500,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded						\$1,500,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Description: New Quint for Fire Station #10 Current Status: 1.19.22 - will need a new fire truck to open Station 10 Justification for Changes: Classification: Equipment	Ward	Begin Design	Begin Construction
	2	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$5,000,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$5,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded				\$5,000,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Public Safety

Replace 1996 Bomb Squad

3-5 Years

1405

Description: Replace 1996 Bomb Squad Current Status: Future project 2/17/17 - Moved to next Ballot Justification for Changes: Classification:	Ward	Begin Design	Begin Construction
		2026	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$800,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$800,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded					\$800,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

Public Safety

Replace 1999 Foam Truck

3-5 Years

1401

Description: Replace 1999 Foam Truck Current Status: Future project 2/17/17 - Moved out to be covered in next Ballot Justification for Changes: Classification:	Ward	Begin Design	Begin Construction
		2026	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$600,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$600,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded						\$600,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Public Safety

Replace 2009 Quint (11 years old)

3-5 Years

1406

Description: Replace 2009 Quint (11 years old)	Ward	Begin Design	Begin Construction
		2026	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,200,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,200,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0
Current Status: Future project			
Justification for Changes:			
Classification:			

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded						\$1,200,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Public Safety

Replace 2009 Squad (15 years old)

3-5 Years

1414

Description: Replace 2009 Squad (15 years old) Current Status: Future project Justification for Changes: Classification:	Ward	Begin Design	Begin Construction
		2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$750,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$750,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax - 2015 Ballot					\$750,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

Description: Replace 2010 Quint Current Status: Future project Justification for Changes: Classification:	Ward	Begin Design	Begin Construction
		2026	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,153,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,153,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded						\$1,153,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Replace Fire Station 4</p> <p>Current Status: 11.01.2021 - Fire Chief and Finance Director discussed adding this to CIP for FY24. Building cost (no new land)will be needed.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	3	2024	2025
	Eligible for Percent for Arts?		Yes
	Current Funding Request:		\$2,500,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$2,500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded				\$2,500,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Replace Fire Station 5</p> <p>Current Status: 11.01.2021 - Fire Chief and Finance Director discussed adding this to CIP for FY23 with the placement of Fire Station 10. Land purchase and building cost will both be needed.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	3	2024	2025
	Eligible for Percent for Arts?		Yes
	Current Funding Request:		\$3,000,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$3,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded				\$3,000,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Description: Replace Fire Station 6 Current Status: Future project Justification for Changes: Classification:	Ward	Begin Design	Begin Construction
	4	2026	2027
	Eligible for Percent for Arts?		Yes
	Current Funding Request:		\$3,000,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$3,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded						\$3,000,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets and Sidewalks Capital Projects

A Look Ahead

Projects that are planned to be constructed over the next five years include the following:

Ash Street Improvements - This project will include the construction of intersection improvements, bike/pedestrian improvements, or a combination of both improvement types along Ash Street between Providence and Clinkscales. The non-motorized improvements will address goals in both the Strategic Plan/Infrastructure and the CAAP.

Garth Street Improvements - This project will include major maintenance of the street between Business Loop 70 and Thurman Street. The improvements will include sidewalk repairs, filling in sidewalk gaps, pavement repair, curb and gutter repair, and an asphalt overlay. Both the sidewalk improvements and the pavement repairs will address Strategic Plan/Infrastructure goals. The repair and construction of sidewalks will address CAAP goals.

Forum Boulevard Improvements - This project will include improving Forum Boulevard from Chapel Hill Road to Woodrail Avenue to include additional driving lanes, bike lanes, and sidewalks. The non-motorized improvements will address improvements recommended in both the Strategic Plan/Infrastructure and the CAAP.

Sidewalk projects - Various sidewalk improvement projects will be completed throughout the City to fill in sidewalk gaps and to repair existing sidewalks. Sidewalk project locations include the west side of Oakland Gravel Road between Vandiver Drive and Grizzly Court, the north side of Chapel Hill Road between Fairview Road and Rock Face Court, the south side of Broadway between Stadium Boulevard and West Boulevard, the northwest side of Scott Boulevard between Christian Fellowship Road and Silvey Street, the south side of Grindstone Parkway between State Farm Parkway and Norfleet Drive, and the south side of Sexton Road between Garth Avenue and Mary Street. Funds will also be included for the sidewalk cost share program. The sidewalk improvements will address goals in both the Strategic Plan/Infrastructure and the CAAP. Many of these locations are also included in the Sidewalk Master Plan.

Current Projects

Projects that are in final design or are ready for construction include the following:

Walnut Street Improvements - This project includes reconstruction of pavement, curb and gutter, sidewalk, and driveway approaches in various locations along Walnut Street between College Avenue and Old Highway 63. The project also includes an asphalt overlay along the entire length of the project. Finalized and sealed plans have been prepared for this project and it is anticipated that the project will be bid this fall or early winter for construction. The Utilities department is replacing a waterline along the project corridor that needs to be completed prior to construction of the street and sidewalk improvements.

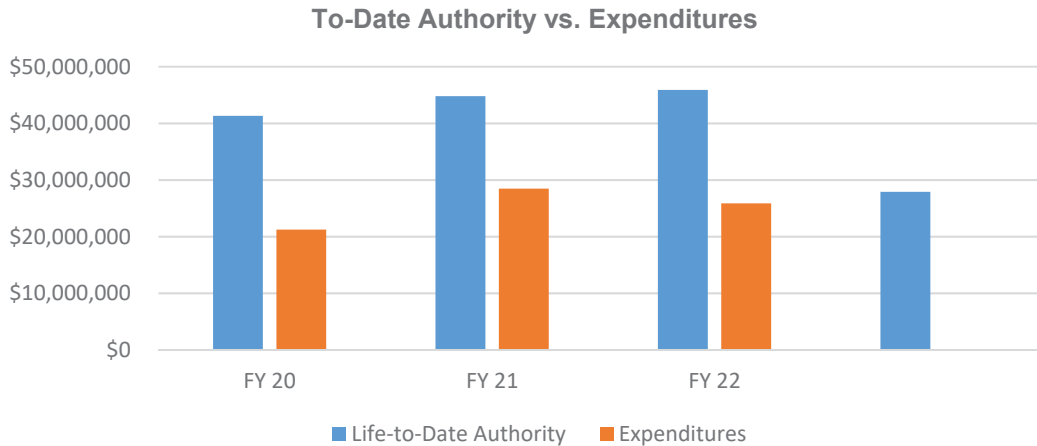
North Stadium Sidewalk - This project includes construction of sidewalks to fill in sidewalk gaps along the west side of North Stadium Boulevard between the Interstate 70 overpass and the Break Time gas station. The project also includes pedestrian crosswalks, a sidewalk along Business Loop 70-W, a sidewalk on Rose Drive, and a sidewalk connection to the Cosmo Fitness Trail. Final plans are being prepared for this project and it is anticipated that the project will be bid this winter. The scope of the project increased after the first interested parties meeting adding the additional sidewalk locations and the crosswalks with pedestrian islands and flashing beacons. Final plans are being prepared for this project and it is anticipated that the project will be bid this winter.

Worley Street Intersections Improvements - The project includes the installation of new pedestrian signal equipment including audible signals with countdown timers at the Worley & Bernadette and the Worley & West intersections. The design also includes the reconstruction of several sidewalk ramps at the intersection corners. Final plans are being prepared for this project and it is anticipated that the

project will be bid this winter.

Funding Sources

Funding sources include ¼-cent capital improvement program sales tax, county road rebate tax, development fees, developer contributions, transportation sales tax, and various federal and state grants. The ¼-cent capital improvement program sales tax is a temporary sales tax shared with public safety (fire and police). It has been extended by voters every 10 years (2016-2025).



Capital Projects Authority

	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$41,311,533	\$44,800,193	\$45,901,008 *	\$27,908,498 ***
Prior Year Expenditures	\$12,322,044	\$16,703,063	\$22,098,854 *	
Current Year Expenditures	\$8,923,355	\$11,765,341	\$3,754,742 **	
Encumbrances	\$6,188,171	\$3,407,836	\$1,042,314 *	
Total Remaining Authority	\$13,877,963	\$12,923,953	\$19,005,098	

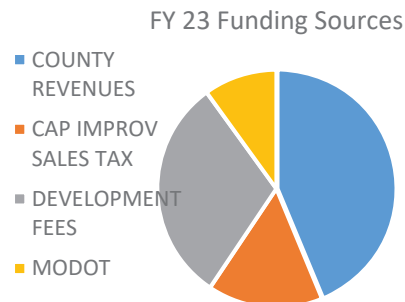
* This is current as of July 2022
 ** Includes estimate from department
 *** Includes FY 23 budget request of \$8,903,400

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Projects are funded by Capital Improvement Sales Tax, County Road Tax Rebate, Public Improvement Fund/Development Fees, and Misc. Revenues.

In FY 23, projects will be funded through the County Road Tax Rebate, Development Fees, MoDot, and Capital Improvement Sales Tax.



Description: Combination projects Current Status: Annual projects. Justification for Changes: Classification:	Ward	Begin Design	Begin Construction
	Citywide		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$2,300,000
	Total Appropriated:		\$516,342
	Total City Project Cost:		\$2,816,342
	Total Spent To Date:		\$15,500
	Remaining Authority To Date:		\$500,842

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Cty/Cnty/St Proj	\$-344,300	\$100,000			\$2,145,177	\$154,823	
Cap Imp S Tax	\$426,500						
PYA 2015 CIST - Ann CCS Proj - 40161	\$-20,000						
PYA Cap Imp S Tax	\$354,142						
Future Funding:							\$0
Future Unfunded:							\$0

Description: Annual landscaping projects	Ward	Begin Design	Begin Construction
	Citywide		
Current Status: Annual project.	Eligible for Percent for Arts?		No
	Current Funding Request:		\$525,000
Justification for Changes:	Total Appropriated:		\$474,452
	Total City Project Cost:		\$999,452
Classification: System Maintenance_Replacement	Total Spent To Date:		\$150,000
	Remaining Authority To Date:		\$324,452

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax - 2015 Ballot	\$62,500	\$162,500		\$112,500	\$225,000	\$187,500	
PYA - various	\$249,452						
Future Funding:						\$0	
Future Unfunded:						\$0	

Streets, Sidewalks and Major Maintenance

Annual Street Reconst (Complete Street) - 00647

ANNUAL

1899

Description: Current Status: Annual project. Justification for Changes: Classification: System Maintenance_Replacement	Ward	Begin Design	Begin Construction
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$885,000
	Total Appropriated:		\$1,598,882
	Total City Project Cost:		\$2,483,882
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$1,598,882

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Str Recon		\$1,275,000	\$537,500				
2015 CIST - Ann Streets	\$240,000				\$347,500		
PYA - various	\$83,882						
Future Funding:							\$0
Future Unfunded:							\$0

<p>Description: Yearly right-of-way preservation.</p> <p>Current Status: Annual projects.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	Citywide		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,510,000
	Total Appropriated:		\$362,024
	Total City Project Cost:		\$1,872,024
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$362,024

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax	\$1,621						
Cap Imp S Tax - 2015 Ballot	\$140,000				\$720,000	\$790,000	
PYA - various	-\$91,659						
PYA 2015 CIST - Ann Str - 40158	\$-85,000						
PYA Cap Imp S Tax	\$397,062						
Future Funding:							\$0
Future Unfunded:							\$0

Streets, Sidewalks and Major Maintenance

Annual Traffic Calming - 00646

ANNUAL

1966

<p>Description: 2015 Capital Improvement Sales Tax Ballot project to address traffic calming issues. As specific projects are identified and approved, funds will be appropriated from this project to the specific projects.</p> <p>Current Status: Annual Project</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$774,000
	Total Appropriated:		\$532,158
	Total City Project Cost:		\$1,306,158
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$532,158

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Trf Calming	\$248,000	\$412,000	\$212,000	\$212,000	\$237,000	\$113,000	
PYA - various	\$19,158						
PYA 2015 CIST - Ann Trf Calming - 00646	\$-147,000						
Future Funding:						\$0	
Future Unfunded:						\$0	

Streets, Sidewalks and Major Maintenance

Contingency (40198)

ANNUAL

2128

<p>Description: Set up a contingency account for capital improvement sales tax that shows the amount that is unallocated to specific projects.</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$470,000
	Total Appropriated:		\$148,277
	Total City Project Cost:		\$618,277
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$148,277

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Contingency	\$1,020,560						
Cap Imp S Tax - 2015 Ballot						\$470,000	
PYA 2015 CIST - Contingency - 40198	\$-872,283						
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets, Sidewalks and Major Maintenance

ADA Curb Ramp Installations 00600

ANNUAL

1877

<p>Description: Reconstruct curb ramps and other associated structures to comply with American Disabilities Act (ADA) requirements</p> <p>Current Status: Under construction. On going project replacing curb ramps.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	Citywide		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$477,200
	Total Appropriated:		\$1,635,141
	Total City Project Cost:		\$2,112,341
	Total Spent To Date:		\$1,001,227
	Remaining Authority To Date:		\$633,914

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Sidewalk							
Mjr Maint	\$240,500	\$244,300	\$144,300	\$144,300	\$144,300	\$44,300	
PYA Cap Imp S Tax	\$1,150,341						
Future Funding:							\$0
Future Unfunded:							\$0

Streets, Sidewalks and Major Maintenance

Ash Street Improvements 00714

1-2 Years

1525

<p>Description: Construction of intersection improvements, bike/pedestrian improvements, or a combination of both improvement types along Ash Street between Providence and Clinkscapes.</p> <p>Current Status: 6/21/22: Updating concept plans and setting second interested parties meeting.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2022	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$2,146,562
	Total Appropriated:		\$453,438
	Total City Project Cost:		\$2,600,000
	Total Spent To Date:		\$31,606
	Remaining Authority To Date:		\$421,832

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Co Rd Tax Reb			\$2,146,562				
PYA Cnty Rd Tax - Disc							
Prkwy: Gans - 00633	\$453,438						
Future Funding:							\$0
Future Unfunded:							\$0

Streets, Sidewalks and Major Maintenance

Edgewood Traffic Calming 00789

1-2 Years

2252

<p>Description: Using traffic calming devices to lower operating speeds on Edgewood Dr.</p> <p>Current Status: Future Project</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	4	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$0
	Total Appropriated:		\$30,000
	Total City Project Cost:		\$30,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$30,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Trf Calming		\$30,000					
Future Funding:							\$0
Future Unfunded:							\$0

Streets, Sidewalks and Major Maintenance

Manor Dr Traffic Calming 00823

1-2 Years

2347

<p>Description: Using traffic calming devices to lower operating speeds on Manor Dr.</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	4	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$30,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$30,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Trf Calming		\$30,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets, Sidewalks and Major Maintenance

Northland Dr Traffic Calming 00825

1-2 Years

2349

Description: Using traffic calming devices to lower operating speeds on Northland Dr. Current Status: Justification for Changes: Classification:	Ward	Begin Design	Begin Construction
	2	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$40,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$40,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Trf Calming		\$40,000					
Future Funding:							\$0
Future Unfunded:							\$0

Streets, Sidewalks and Major Maintenance

Rt K/Old Plank Rd Roundabout 00842

1-2 Years

2351

Description: Construction of a roundabout at the Route K and Old Plank Road intersection. Current Status: Justification for Changes: Classification: Combination	Ward	Begin Design	Begin Construction
	5	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,800,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,800,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
MoDot			\$887,850				
PYA 2015 Ballot			\$1,000,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets, Sidewalks and Major Maintenance

Russell Blvd Traffic Calming 00824

1-2 Years

2348

<p>Description: Using traffic calming devices to lower operating speeds on Russell Blvd.</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	4	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$30,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$30,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Trf Calming		\$30,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets, Sidewalks and Major Maintenance

South Garth Ave Traffic Calming 00822

1-2 Years

2346

<p>Description: Using traffic calming devices to lower operating speeds on South Garth Avenue.</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	4	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$30,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$30,000
	Total Spent To Date:		\$33
	Remaining Authority To Date:		\$-33

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Trf Calming		\$30,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets, Sidewalks and Major Maintenance

Broadway Sdwk - Maplewood-W Blvd 00759

1-2 Years

211

<p>Description: Construct a 6' wide sidewalk on Broadway-east of Maplewood to west of West Blvd.</p> <p>Current Status: Future project, part of Broadway study with CBB. Estimate for budget purposes only.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2024	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$550,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$550,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Sidewalks				\$550,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets, Sidewalks and Major Maintenance

Chapel Hill Sidewalk: Fairview to Face Rock

1-2 Years

2218

<p>Description: Construct a sidewalk on the north side of Chapel Hill Road from Fairview to Face Rock</p> <p>Current Status: Future project. Estimate for budget purposes only.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2024	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$450,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$450,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Sidewalks				\$450,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets, Sidewalks and Major Maintenance

Greek Town Sidewalk

1-2 Years

2353

<p>Description: Cost Share repair of existing sidewalk and construction of new sidewalk in the area bordered by Rollins Street, Tiger Avenue, Kentucky Boulevard, and Providence Road.</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$350,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$350,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA 2015 CIST - Ann Sdwlks - 40162		\$350,000					
Future Funding:						\$0	
Future Unfunded:						\$0	

Streets, Sidewalks and Major Maintenance

Grindstone Parkway Sidewalk 00820

1-2 Years

2333

<p>Description: Fill in sidewalk gap along the south side of Grindstone Parkway between Hyde Park Ave and Norfleet Dr.</p> <p>Current Status: 6/21/22: Survey has been completed.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	6	2022	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$290,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$290,000
	Total Spent To Date:		\$5,938
	Remaining Authority To Date:		\$-5,938

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA Cap Imp S Tax		\$290,000					
Future Funding:							\$0
Future Unfunded:							\$0

Streets, Sidewalks and Major Maintenance

Hinkson Avenue Sidewalk

1-2 Years

2352

<p>Description: Cost Share to construct new sidewalk along the south side of Hinkson Avenue and both sides of Nichols Street.</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$115,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$115,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA 2015 Ballot		\$115,000					
Future Funding:							\$0
Future Unfunded:							\$0

Streets, Sidewalks and Major Maintenance

Oakland Gravel Rd Sdwk: Vandiver to Grizzly 00802

1-2 Years

2217

<p>Description: Construct a sidewalk on the west side of Oakland Gravel Road from Vandiver Drive to Grizzly Court to fill in the sidewalk gaps. Also, improve the pedestrian crosswalk across Oakland Gravel Road at the Vandiver Drive intersection.</p> <p>Current Status: 6/21/22: Working on preliminary plans.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	2	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$350,000
	Total Appropriated:		\$286,507
	Total City Project Cost:		\$636,507
	Total Spent To Date:		\$237
	Remaining Authority To Date:		\$286,270

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Sidewalks			\$350,000				
PYA - various	\$26,507	\$260,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets, Sidewalks and Major Maintenance

Scott-Broadway Sidewalk 00803

1-2 Years

2325

<p>Description: Construct sidewalk along the northwest side of Scott Boulevard between Christian Fellowship Road and Silvey Street.</p> <p>Current Status: 6/21/22: Working on preliminary plans.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$0
	Total Appropriated:		\$500,000
	Total City Project Cost:		\$500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$500,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Developer Contrib		\$288,504					
PYA Cap Imp S Tax		\$211,496					
Future Funding:							\$0
Future Unfunded:							\$0

Streets, Sidewalks and Major Maintenance

Sexton Rd Sidewalk: Garth to Mary 00821

1-2 Years

2334

<p>Description: Remove and replace sidewalk along the south side of Sexton Road between Garth Ave and Mary St.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$300,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$300,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA Cap Imp S Tax			\$300,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets, Sidewalks and Major Maintenance

Cherry Street: 6th - 7th Brick St Renovation-00755

3-5 Years

2216

<p>Description: Brick street renovation on Cherry Street from 6th St to 7th St</p> <p>Current Status: Estimate for budget purposes only.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	1	2025	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$500,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Hist Brick Str					\$100,000	\$400,000	
					Future Funding:		\$0
					Future Unfunded:		\$0

Streets, Sidewalks and Major Maintenance

Fairview & Chapel Hill Int Imprvmts 00618

3-5 Years

184

<p>Description: Construction of an improvement at the intersection of Fairview and Chapel Hill.</p> <p>Current Status: 6/21/22: Allstate Consultants working on intersection study for Chapel Hill/Fairview intersection and for Rollins/Fairview intersection.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2024	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$591,969
	Total Appropriated:		\$130,000
	Total City Project Cost:		\$721,969
	Total Spent To Date:		\$68,489
	Remaining Authority To Date:		\$61,511

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax - 2015 Ballot						\$470,000	
Co Rd Tax Reb	\$100,000						
Development Fees						\$121,969	
PYA Transp S Tax	\$30,000						
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets, Sidewalks and Major Maintenance

Forum Blvd Imprmt: Chapel Hill to Woodrail 00771

3-5 Years

1335

<p>Description: Widen Forum Boulevard from Chapel Hill Road to Woodrail Avenue to include additional driving lanes, bike lanes, and sidewalk.</p> <p>Current Status: 6/21/22: Working with ES&E on a scope of services and engineering agreement.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4, 5	2022	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$9,008,985
	Total Appropriated:		\$3,447,046
	Total City Project Cost:		\$12,456,031
	Total Spent To Date:		\$34,080
	Remaining Authority To Date:		\$3,412,966

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax - 2015 Ballot					\$1,281,879		
Co Rd Tax Reb		\$1,500,000	\$691,203		\$1,908,918		
Development Fees			\$2,726,985	\$1,171,969	\$1,228,031		
PYA Cnty Rd Tax - Disc							
Prkwy: Gans - 00633	\$628,116						
PYA Dev Fees- Disc							
Prkwy: Gans - 00633	\$1,318,930						
Future Funding:							\$0
Future Unfunded:							\$0

Streets, Sidewalks and Major Maintenance

Broadway Sdwk - Stadium Blvd to Manor - 00756

3-5 Years

210

<p>Description: New sidewalk along the south side of Broadway between Stadium Blvd to west of Manor Drive. The project includes a 5' wide sidewalk with 5' wide grass parkway, accessible ramps, new curb and gutter and stormwater collection system.</p> <p>Current Status: Future project. Estimate for budget purposes only.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2024	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,450,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,450,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 CIST - Ann Sidewalks				\$750,000	\$500,000	\$200,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets, Sidewalks and Major Maintenance

Lightpost Dr Sidewalk 00817

3-5 Years

2314

Description: Fill in sidewalk gaps on Lightpost Drive. Current Status: Future project. Justification for Changes: Classification: System Maintenance_Replacement	Ward	Begin Design	Begin Construction
	3	2026	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$255,185
	Total Appropriated:		\$0
	Total City Project Cost:		\$255,185
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot						\$255,185	
						Future Funding:	\$0
						Future Unfunded:	\$0

Streets, Sidewalks and Major Maintenance

MM - Garth Avenue: BL 70 to Thurman 00777

3-5 Years

1316

<p>Description: Major maintenance of a concrete street. Diamond grinding of Garth Avenue from Business Loop 70 to Thurman</p> <p>Current Status: 6/21/22: Working on concept plan and cost estimate.</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	1, 2	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$3,555,000
	Total Appropriated:		\$395,000
	Total City Project Cost:		\$3,950,000
	Total Spent To Date:		\$8,278
	Remaining Authority To Date:		\$386,722

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Cap Imp S Tax - 2015 Ballot				\$500,000			
Co Rd Tax Reb			\$1,055,000	\$2,000,000			
PYA Cnty Rd Tax - Disc Prkwy: Gans - 00633	\$395,000						
Future Funding:							\$0
Future Unfunded:							\$0

Streets, Sidewalks and Major Maintenance

Grace Ln. - Richland to Stadium Ext 00700

6-10 Years

1535

<p>Description: Reconstruction of existing Minor Arterial to current standards. This project will be coordinated with Boone County and with the MoDOT Stadium extension project. Project length is approx. 2700 LF. Olivia Ray Drive to St. Charles Realignment.</p> <p>Current Status: Study completed.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	3	2031	2032
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$2,692,231
	Total Appropriated:		\$507,769
	Total City Project Cost:		\$3,200,000
	Total Spent To Date:		\$98,159
	Remaining Authority To Date:		\$409,610

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA Cap Imp S Tax	\$1,803	\$362,873					
PYA Co rd tax	\$95,500						
User Agencies	\$47,593						
						Future Funding:	\$2,692,231
						Future Unfunded:	\$0

Transit Capital Projects

A Look Ahead

In FY23, GoCOMO is expecting to move forward with a comprehensive transit study conducted by a consulting firm.

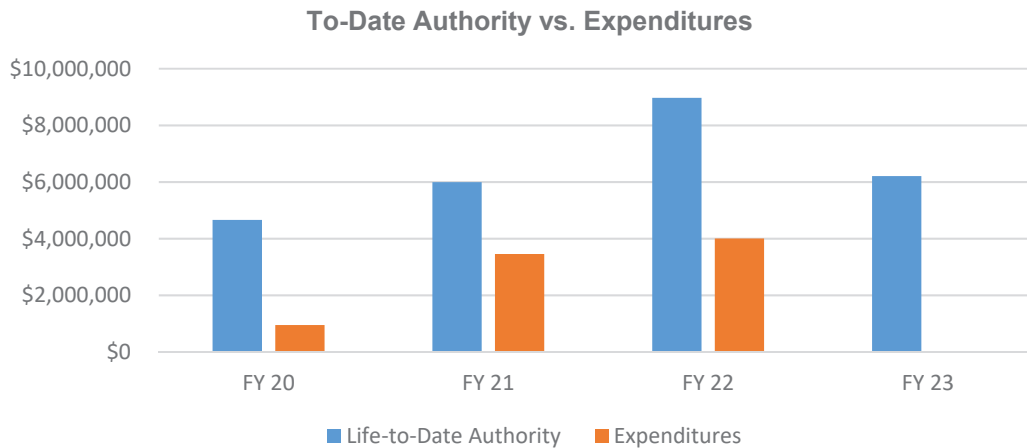
Over the next five years, GoCOMO will, as funding, infrastructure, and availability allow, replace vehicles at the end of their useful life with Low or No emission vehicles, with a priority on electric buses.

Current Projects

Vehicle replacement is an on-going priority. With vehicle availability at or near a standstill due to manufacturing delays, GoCOMO is ordering vehicles, but with the understanding that fulfillment may be several years in the future. We are also finalizing an upgrade to the video surveillance around Wabash station for security purposes.

Funding Sources

GoCOMO applies for funding through grants offered by the FTA and MoDOT for both vehicle replacement and operating expenses. Transportation Sales Tax proceeds provide local matching funds required by the FTA. GoCOMO expects to remain fare-free for FY23, so no matching funds are available through the fare system.



Capital Projects Authority				
	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$4,660,917	\$5,994,343	\$8,966,725 *	\$6,206,769 ***
Prior Year Expenditures	\$798,677	\$948,725	\$2,886,156 *	
Current Year Expenditures	\$150,048	\$2,507,178	\$1,119,787 **	
Encumbrances	\$221,156	\$459,240	\$416,013 *	
Total Remaining Authority	\$3,491,036	\$2,079,200	\$4,544,769	

* This is current as of July 2022

** Includes estimate from department

*** Includes FY 23 budget request of \$1,662,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

There is funding planned for two Transit projects in FY 23, both related to annual transit projects and bus replacement.

Funding for these projects comes from FTA (Federal Revenues) local match funding and a transfer from Transportation Sales Tax.

FY 23 Funding Sources



■ FEDERAL REVENUES
■ TRANSPORTATION SALES TAX

<p>Description: Federal Grant for on-going bus replacement, This project is where the federal money will be appropriated if the grant is awarded. The local match is located in CIP #1549.</p> <p>Current Status: On-Going Project</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$12,722,554
	Total Appropriated:		\$0
	Total City Project Cost:		\$12,722,554
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
FTA - 5307	\$640,050	\$2,205,004	\$1,329,600	\$145,886			
FTA Grant	\$3,533,208			\$2,513,334	\$1,177,736	\$1,177,736	
					Future Funding:		\$0
					Future Unfunded:		\$0

<p>Description: Annual Transit Project for appropriating local match funds each year. Any remaining local match funds in completed projects may be transferred to this project to be used in new projects. No charges should be made directly to this project. As grant approvals are received the grant funds will be appropriated to a new project number and the amount needed as local match will be transferred from this project.</p> <p>Current Status: Ongoing</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$2,255,648
	Total Appropriated:		\$863,839
	Total City Project Cost:		\$3,119,487
	Total Spent To Date:		\$190,551
	Remaining Authority To Date:		\$673,288

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA Transp S Tax	\$-543,168						
Transp S Tax	\$855,756	\$551,251	\$332,400	\$664,800	\$629,224	\$629,224	
					Future Funding:		\$0
					Future Unfunded:		\$0

Airport Capital Projects

A Look Ahead

The Capital Improvements Plan (CIP) budget is updated annually. The CIP is a multi-year plan for capital expansion and the replacement of aging facilities. As part of preparing the CIP, airport runways, taxiways, aprons and all associated airfield and public infrastructure are evaluated for adequacy and replacement requirements. The airport staff and contract Consulting Engineers develop recommendations for the CIP based on the Airport Master Plan, existing infrastructure conditions, and FAA or TSA requirements. These recommendations then go through a review process that includes the Airport Manager, Economic Development Director, City Manager, and finally the Columbia City Council.

Various evaluation tools are utilized to prepare recommendations outlined in the annual CIP. These include routine inspections for evaluation and projection of future traffic quantities and types through Airport Master Plan updates, and the evaluation of existing and projected operating practices.

In addition, we have active safety, security and preventive maintenance programs in place to identify problem areas that may require inclusion in the CIP. These programs include:

1. Three daily inspections of all airfield areas by Airport Safety Officers
2. FAA issued CertAlerts and Advisory Circulars
3. Wildlife Hazard Management Plan
4. TSA issued Airport Security Plan 1542 amendments
5. Monthly and annual inspections by Airport Maintenance personnel in compliance with the FAA-approved pavement maintenance plan
6. Periodic crack filling and sealing of all airfield paved areas in accordance with the pavement maintenance plan
7. Annual compliance inspection by FAA officials
8. Annual compliance inspection by TSA officials

Current Projects

Glycol Recovery System

This system will capture runoff from aircraft deicing. This will ensure that the glycol is recycled. This project is expected to be completed in 2023.

Airport Master Plan Update

The last master plan update was done in 2008. The Runway 2 Extension project was the last project in that master plan. The new master plan will cover projects for approximately 20 years. This project is expected to be completed in 2025.

T/W- A: South of Runway 13-31-975x50

This project will be to design and construct the remaining portion of Taxiway A that was not

completed in the calendar year 2015 project. Construction is expected to begin in August 2022.

Airport Terminal Boarding Bridge

The FAA is funding a fourth boarding bridge for the new terminal. This bridge will complete the airside needs of the new terminal.

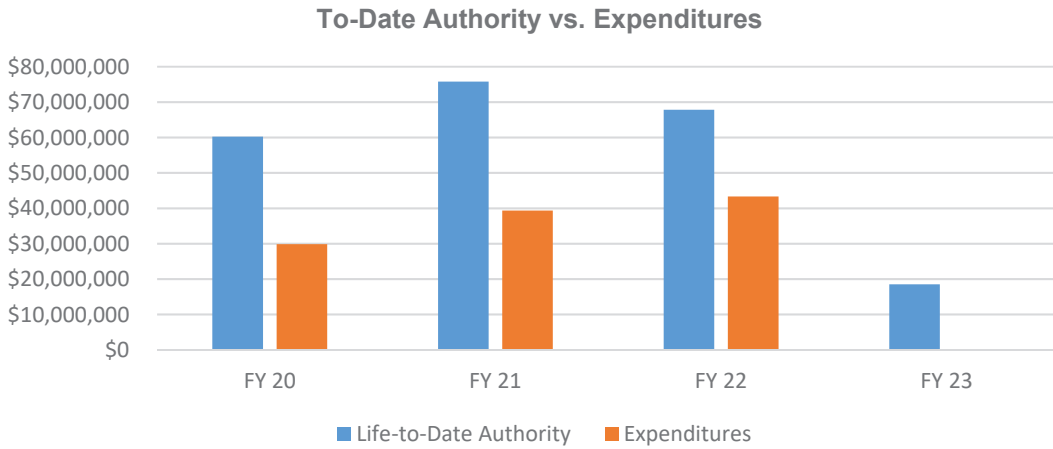
Apron Rehabilitation: South Apron, Area 3 Between TW A2 & A3

This project is to design and reconstruct a portion of the apron that will be beyond its useful life.

Funding Sources

Funding for the airport CIP program is a combination of Federal Airport Improvement Program (AIP) grants, Missouri Department of Transportation (MoDOT), and City of Columbia matching funds from various sources, including transportation sales tax revenues. This Federal funding generally covers 90% of qualifying project costs. For major runway projects, AIP discretionary funding may be available (also at 90%) for amounts greater than entitlement fund balances.

The City passed a temporary 1% hotel tax in August of 2016 to fund some of the new Airport terminal project costs including issuing a bond. Other sources that will be used to fund the projects associated with the new Airport terminal include bonding on passenger facility charges, designated loan fund, establishing a parking fee at the airport, FAA grants, and transportation sales taxes.



Capital Projects Authority				
	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$60,226,295	\$75,778,978	\$67,803,715 *	\$18,497,647 ***
Prior Year Expenditures	\$23,715,901	\$26,252,194	\$26,989,203 *	
Current Year Expenditures	\$6,131,017	\$13,104,468	\$16,318,069 **	
Encumbrances	\$5,731,649	\$22,132,734	\$6,790,671 *	
Total Remaining Authority	\$24,647,728	\$14,289,582	\$17,705,772	

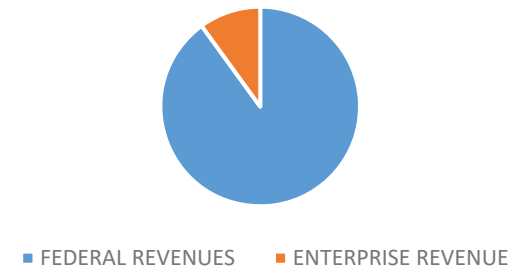
* This is current as of July 2022
 ** Includes estimate from department
 *** Includes FY 23 budget request of \$791,875

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Funding for the FY 23 projects will come from Federal Revenues and Enterprise Revenue.

FY 23 Funding Sources



<p>Description: This system will capture the glycol used while deicing aircraft. This captured product will be recycled.</p> <p>Current Status: 02/21/2022 Project is planned for FY2023.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	Outside City	2023	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$791,875
	Total Appropriated:		\$0
	Total City Project Cost:		\$791,875
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$79,188				
FAA Grant			\$712,687				
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: This project will allow the repairs of the primary runway spalls that are forming due to increased air traffic.</p> <p>Current Status: Future project</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
		2024	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,240,448
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,240,448
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
FAA Grant				\$1,116,403			
Transp S Tax				\$124,045			
						Future Funding:	\$0
						Future Unfunded:	\$0

Airport

Apron Rehab: South Apron, Area 3, Btwn TW A2 & A3

3-5 Years

1724

<p>Description: Remove the existing pavement and install a new section consistent with the Taxiway A project. This will be a general maintenance project to ensure the pavement can withstand aircraft weight.</p> <p>Current Status: Future Project</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	Airport	2027	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$4,548,341
	Total Appropriated:		\$0
	Total City Project Cost:		\$4,548,341
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
FAA Grant							\$4,093,506
Unfunded							\$454,835
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Airport Master Plan update. Last complete Master Plan update was in 2009.</p> <p>Current Status: Future Project</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
		2025	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$446,425
	Total Appropriated:		\$0
	Total City Project Cost:		\$446,425
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
FAA Grant					\$401,782		
Unfunded					\$44,643		
					Future Funding:		\$0
					Future Unfunded:		\$0

<p>Description: Snow Blower for the airport movement areas. This will allow maintenance staff to remove snow from the runways quickly to comply with FAA requirements.</p> <p>Current Status: 01/21/2022 This equipment purchase was moved up due to aging equipment and the runway extension.</p> <p>Justification for Changes:</p> <p>Classification: Equipment</p>	Ward	Begin Design	Begin Construction
		2026	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$954,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$954,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
FAA Grant						\$858,600	
Transp S Tax						\$95,400	
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: The purchase of a tow deicer will help the airport expedite snow and ice removal for commercial and private flights.</p> <p>Current Status: 01/21/2022 This equipment purchase was moved up to 2026 due to aging equipment and the runway extension.</p> <p>Justification for Changes:</p> <p>Classification: Equipment</p>	Ward	Begin Design	Begin Construction
		2026	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$77,910
	Total Appropriated:		\$0
	Total City Project Cost:		\$77,910
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev						\$7,791	
FAA Grant						\$70,119	
						Future Funding:	\$0
						Future Unfunded:	\$0

Description: Maintenance Facility Construction Current Status: Future project Justification for Changes: Classification: Capacity Expansion for Growth	Ward	Begin Design	Begin Construction
		2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$6,000,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$6,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
FAA Grant				\$5,400,000			
Transp S Tax				\$600,000			
					Future Funding:		\$0
					Future Unfunded:		\$0

<p>Description: This will be the addition of the fourth boarding bridge on the new airport terminal.</p> <p>Current Status: Future project</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
		2026	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,060,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,060,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
FAA Grant						\$954,000	
Transp S Tax						\$106,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Parking Utility Capital Projects

A Look Ahead

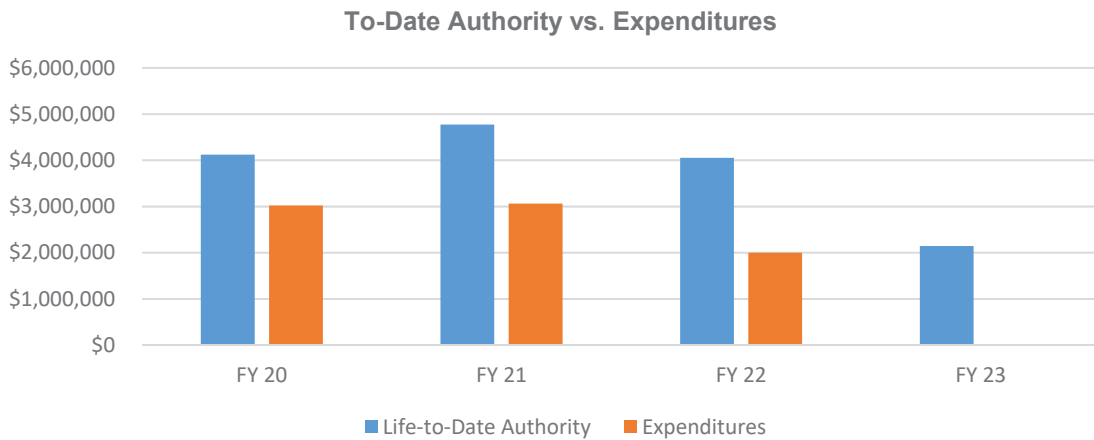
The Parking Utility will over the next five years seek to install, in conjunction with the city-wide fleet electrification project, level 2 charging stations in public areas. The Utility will also continue to upgrade surveillance cameras and lighting throughout city parking structures and elevators for maximum security. Yearly analysis of garage and lot conditions will continue so as to keep all parking resources operating in the best condition possible.

Current Projects

The security fencing project for the 5th/Walnut structure is partially completed. The top floor was completed in February 2022 and fencing for the individual level panel openings is in progress. The major maintenance for the 8th/Cherry structure is in process and expected to be completed in FY23. Camera and server upgrades are in progress, as well.

Funding Sources

As the Parking Utility is a self-funding entity, all funding for projects will come from revenues related to parking permits and metered spaces.



Capital Projects Authority

	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$4,123,164	\$4,773,164	\$4,053,796 *	\$2,147,981 ***
Prior Year Expenditures	\$2,428,218	\$3,023,520	\$1,430,379 *	
Current Year Expenditures	\$595,302	\$40,625	\$570,136 **	
Encumbrances	\$79,078	\$71,896	\$355,300 *	
Total Remaining Authority	\$1,020,566	\$1,637,123	\$1,697,981	

* This is current as of July 2022

** Includes estimate from department

*** Includes FY 23 budget request of \$450,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Parking Capital Projects are funded through parking revenue. In FY 23, staff is proposing \$450,000 in funding for three projects, including maintenance for the 8th & Cherry parking garage and repair and maintenance of the ramp.

<p>Description: Major Maintenance on the Plaza Garage. Planned maintenance includes joint sealant replacement, painting handrails, stair towers and traffic markings, slab repair, replace stair tower framed openings and exterior elevator metal trim.</p> <p>Current Status: Proposed</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	<p>Ward</p> <hr/> <p>1</p>	<p>Begin Design</p> <hr/> <p>2019</p>	<p>Begin Construction</p> <hr/> <p>2019</p>
	<p>Eligible for Percent for Arts?</p>		<p>No</p>
<p>Current Funding Request:</p>		<p>\$50,000</p>	
<p>Total Appropriated:</p>		<p>\$350,000</p>	
<p>Total City Project Cost:</p>		<p>\$400,000</p>	
<p>Total Spent To Date:</p>		<p>\$348,061</p>	
<p>Remaining Authority To Date:</p>		<p>\$1,939</p>	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$350,000		\$50,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Parking

Ramp Maintenance and Repair PK078

1-2 Years

2115

<p>Description: Perform maintenance and repairs to ramp roof. Including, but not limited to, replacing membrane and working on trench drain.</p> <p>Current Status: Future proposal</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
		2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$700,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$700,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$100,000	\$300,000	\$300,000		
						Future Funding:	\$0
						Future Unfunded:	\$0

Railroad Capital Projects

A Look Ahead

The Capital Improvements Plan (CIP) Budget is updated annually. The CIP is a multi-year plan for capital expansion and replacement of aging facilities and infrastructure. As part of preparing the CIP, the short line railroad is evaluated for adequacy and replacement requirements. The railroad engineering staff develops recommendations for the CIP based on the condition of existing infrastructure, other public projects impacting the railroad, railroad traffic conditions, railroad customer requirements, and railroad operating requirements. These recommendations then go through a review process including the Director of Water & Light, the City Manager, the Railroad Advisory Board (a citizen advisory board), and finally the Columbia City Council.

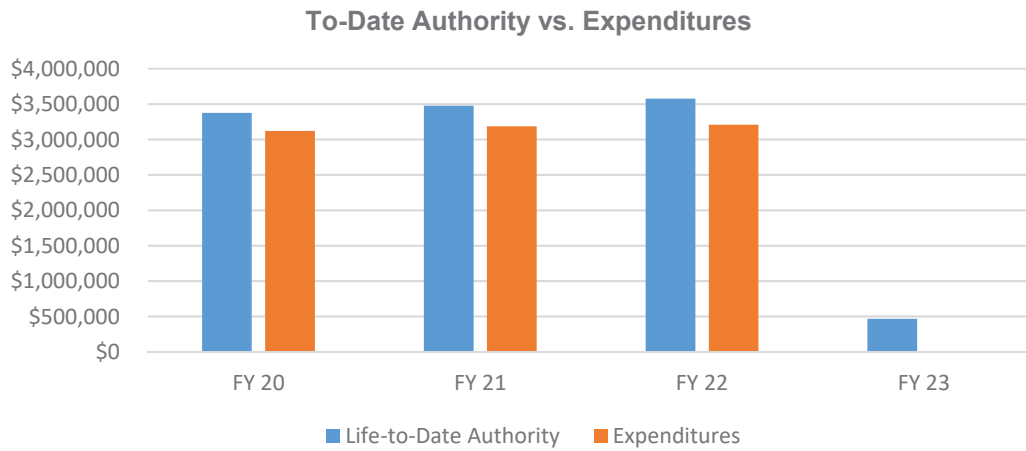
Various evaluation tools are utilized to make recommendations outlined in the annual CIP. These include evaluation of existing infrastructure condition through routine inspections, review of maintenance records, evaluation and projection of future traffic quantities and types, evaluation of existing and projected operating practices, and use of detailed analytical models to predict failure rates and asset lives.

Current Projects

Annual maintenance projects continue to be worked on as funding is available.

Funding Sources

Funding for the railroad CIP program is a combination of enterprise revenue and funding from other governmental entities.



Capital Projects Authority				
	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$3,376,080	\$3,476,080	\$3,576,080 *	\$468,201 ***
Prior Year Expenditures	\$3,115,308	\$3,120,140	\$3,186,190 *	
Current Year Expenditures	\$4,831	\$66,050	\$21,689 **	
Encumbrances	\$0	\$0	\$0 *	
Total Remaining Authority	\$255,941	\$289,890	\$368,201	

* This is current as of July 2022

** Includes estimate from department

*** Includes FY 23 budget request of \$100,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Railroad Capital Projects are funded through enterprise revenue. In FY 23, staff is proposing \$100,000 in funding for four annual projects.

Railroad

Annual Capital Maintenance - R0045

ANNUAL

626

<p>Description: Routine capitalized railroad infrastructure maintenance.</p> <p>Current Status: Annual project</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	3, Outside City		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$125,000
	Total Appropriated:		\$850,086
	Total City Project Cost:		\$975,086
	Total Spent To Date:		\$768,597
	Remaining Authority To Date:		\$81,489

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$825,933	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
PYA Ent Rev	\$-847						
Future Funding:						\$0	
Future Unfunded:						\$0	

Description: Replace rail in track. Done on a continuous annual basis.	Ward	Begin Design	Begin Construction
	3, Outside City		
Current Status: Annual project	Eligible for Percent for Arts?		No
	Current Funding Request:		\$125,000
Justification for Changes:	Total Appropriated:		\$531,850
	Total City Project Cost:		\$656,850
Classification: System Maintenance_Replacement	Total Spent To Date:		\$434,438
	Remaining Authority To Date:		\$97,412

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$100,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
PYA Ent Rev	\$406,850						
Future Funding:						\$0	
Future Unfunded:						\$0	

Description: Ballast and surface track. Done on a continuous annual basis.	Ward	Begin Design	Begin Construction
	3, Outside City		
Current Status: Annual project	Eligible for Percent for Arts?		No
	Current Funding Request:		\$125,000
Justification for Changes:	Total Appropriated:		\$514,183
	Total City Project Cost:		\$639,183
	Total Spent To Date:		\$417,857
	Remaining Authority To Date:		\$96,326
Classification: System Maintenance_Replacement			

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$90,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
PYA Ent Rev	\$399,183						
Future Funding:						\$0	
Future Unfunded:						\$0	

Description: Replace crossies in track. Done on a continuous annual basis.	Ward	Begin Design	Begin Construction
	3, Outside City		
Current Status: Annual project	Eligible for Percent for Arts?		No
	Current Funding Request:		\$125,000
Justification for Changes:	Total Appropriated:		\$1,509,949
	Total City Project Cost:		\$1,634,949
	Total Spent To Date:		\$1,441,918
	Remaining Authority To Date:		\$68,031
Classification: System Maintenance_Replacement			

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$75,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
PYA Ent Rev	\$1,409,949						
Future Funding:						\$0	
Future Unfunded:						\$0	

Water Capital Projects

A Look Ahead

The Capital Improvements Plan (CIP) Budget is updated annually. The CIP is a multi-year plan for capital expansion and replacement of aging facilities and infrastructure. As part of preparing the CIP, the water system is evaluated for adequacy and replacement requirements. The water utility engineering staff develops recommendations for the CIP after consultation with the water distribution and water production staff. These recommendations then go through a review process including the Director of Water & Light, the City Manager, the Columbia Water & Light Advisory Board (a citizen advisory board), and finally the Columbia City Council.

Various evaluation tools are utilized to make the recommendations outlined in the annual CIP. These include evaluation of fire flows and system pressure; evaluation of customer growth patterns; communication with inter-connected systems; and the evaluation of needs to upgrade smaller size lines and/or replace older lines due to a history of breaks.

In addition, an active preventive maintenance program is in place to identify problem areas that may require inclusion in the CIP. This program includes:

- 1.) Formal monthly inspections of pump stations and storage facilities.
- 2.) Annual flushing and testing of distribution systems.
- 3.) Sampling and monitoring of supply wells.
- 4.) Cooperation and compliance with State operated agencies such as the Department of Natural Resources

Current Projects

These capital investments in the water system will help insure continued reliable service. A bond proposal was approved by voters on August 7, 2018.

Water Treatment Plant Upgrade Phase 1

Project will restore capacity of the existing McBaine Water Treatment Plant, modernize the facility, and provide planning for future phases of improvements. Staff has entered into a contract with HDR Engineering, Inc. for the design of the project. The contract includes pilot testing and evaluation of treatment alternatives to be incorporated into a future phase of improvements. Construction will be funded with a future bond sale.

Southeast Pressure Zone

This project will construct a pump station to provide a new pressure zone in the Southeast portion of the City's water service territory to increase water pressure and the level of service to customers in this area. Staff has entered into a contract with Black and Veatch for design services and to assist site selection for the new pump station.

New Elevated Storage

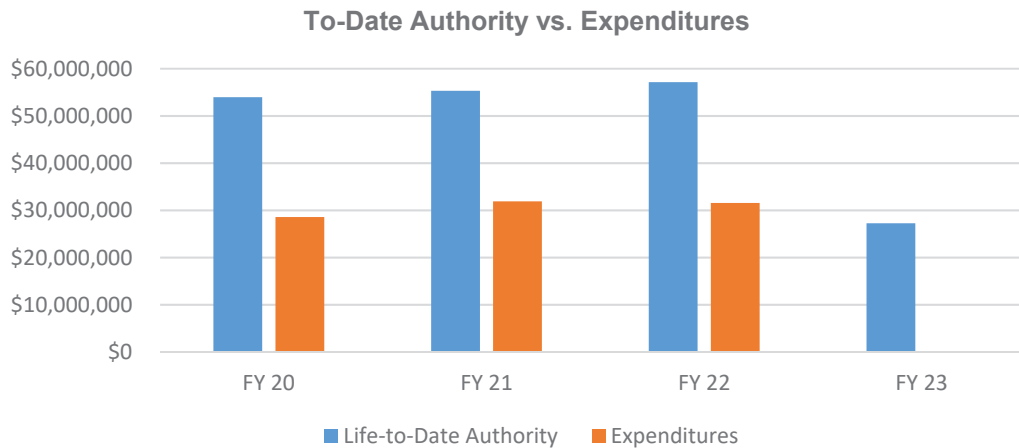
Staff is currently evaluating suitable locations for a new water tower in the Southwest portion of the City's water service territory. The project provides water system reliability within the City's main pressure zone.

West Ash Pump Station

This project will modernize this pump station with new controls and electrical gear to ensure continued reliability of the facility. Staff has entered into a contract with HDR Engineering Inc. for design services on this project.

Funding Sources

Funding for the water CIP program is a combination of revenue bonds and enterprise revenue. In general, an attempt is made to balance funding between these two sources, with more reliance on bond funding when undertaking projects lasting a long period of time. Staff has evaluated the capital plan to place a higher emphasis on production and storage upgrades during the next several years. A ballot issue was approved by voters in August 2018. These revenue bonds will provide funding for numerous identified projects for the period FY 2019 - FY 2023. Enterprise revenue and prior year appropriations will provide funding for other CIP projects in FY 2022.



Capital Projects Authority

	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$53,947,722	\$55,294,082	\$57,131,743 *	\$27,230,532 ***
Prior Year Expenditures	\$26,889,464	\$29,099,300	\$30,207,433 *	
Current Year Expenditures	\$1,688,546	\$2,776,907	\$1,354,891 **	
Encumbrances	\$4,355,823	\$1,954,985	\$838,887 *	
Total Remaining Authority	\$21,013,889	\$21,462,890	\$24,730,532	

* This is current as of July 2022

** Includes estimate from department

*** Includes FY 23 budget request of \$2,500,000 from enterprise revenues, but not \$1,050,000 for the future sale of 2018 water bonds

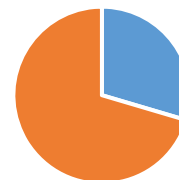
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year

Fiscal Impact

The budget includes the major capital improvements that are outlined in our Capital Improvement Program. Projects will cause an incremental impact on operational costs.

Funding for Water Capital Projects primarily comes from Enterprise Revenue generated by the Water Utility and the 2018 Water Ballot bond sales.

FY 23 Funding Sources



■ 2018 Water Ballot ■ Enterprise Revenue

<p>Description: Abandonment/proper closing/grouting of in-town candidate Deep Wells.</p> <p>Current Status: 06/24/22-Interested Parties Meeting to be conducted this summer.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	Citywide	2021	2022
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$0
	Total Appropriated:		\$210,550
	Total City Project Cost:		\$210,550
	Total Spent To Date:		\$10,550
	Remaining Authority To Date:		\$200,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Bond Proceeds	\$105,000						
Ent Rev	\$5,550	\$100,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: On-going project to pay Developers the difference between 6" water main and the size of main required for system-wide needs and future growth.</p> <p>Current Status: On-going project to pay developers the difference to upsize new water main required for system-wide needs and future growth.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	<p>Ward</p> <hr/> <p>Citywide</p>	<p>Begin Design</p>	<p>Begin Construction</p>
	<p>Eligible for Percent for Arts?</p>		<p>No</p>
	<p>Current Funding Request:</p>		<p>\$150,000</p>
	<p>Total Appropriated:</p>		<p>\$417,387</p>
	<p>Total City Project Cost:</p>		<p>\$567,387</p>
	<p>Total Spent To Date:</p>		<p>\$292,061</p>
	<p>Remaining Authority To Date:</p>		<p>\$125,326</p>

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2008 Ballot	\$400,000						
Ent Rev	\$-32,613	\$50,000	\$50,000	\$50,000	\$50,000		
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Project is for planning purposes to extend mains and "close loops" to maintain fire flow. This project identifies funding requirements and needed improvements.</p> <p>Current Status: On-going project to provide distribution "loops" that insure adequate fire flow. As specific improvements are identified and planned, they will be added as separate projects in the one to two year horizon.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	<table border="1"> <thead> <tr> <th style="text-align: left;">Ward</th> <th style="text-align: center;">Begin Design</th> <th style="text-align: center;">Begin Construction</th> </tr> </thead> <tbody> <tr> <td colspan="3" style="text-align: center;">Citywide</td> </tr> <tr> <td colspan="2">Eligible for Percent for Arts?</td> <td style="text-align: center;">No</td> </tr> <tr> <td colspan="2">Current Funding Request:</td> <td style="text-align: right;">\$900,000</td> </tr> <tr> <td colspan="2">Total Appropriated:</td> <td style="text-align: right;">\$2,440,755</td> </tr> <tr> <td colspan="2">Total City Project Cost:</td> <td style="text-align: right;">\$3,340,755</td> </tr> <tr> <td colspan="2">Total Spent To Date:</td> <td style="text-align: right;">\$1,886,234</td> </tr> <tr> <td colspan="2">Remaining Authority To Date:</td> <td style="text-align: right;">\$554,521</td> </tr> </tbody> </table>	Ward	Begin Design	Begin Construction	Citywide			Eligible for Percent for Arts?		No	Current Funding Request:		\$900,000	Total Appropriated:		\$2,440,755	Total City Project Cost:		\$3,340,755	Total Spent To Date:		\$1,886,234	Remaining Authority To Date:		\$554,521
	Ward	Begin Design	Begin Construction																						
Citywide																									
Eligible for Percent for Arts?		No																							
Current Funding Request:		\$900,000																							
Total Appropriated:		\$2,440,755																							
Total City Project Cost:		\$3,340,755																							
Total Spent To Date:		\$1,886,234																							
Remaining Authority To Date:		\$554,521																							

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2003 Ballot	\$300,000						
2008 Ballot	\$566,300						
Ent Rev	\$760,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
PYA Ballot	\$614,455						
PYA Ent Rev	\$100,000						
						Future Funding:	\$400,000
						Future Unfunded:	\$0

<p>Description: Project to relocate mains due to reconstruction, widening, or rerouting of streets, highways or other infrastructure.</p> <p>Current Status: On-going project to relocate and upgrade mains when street and highways are reconstructed, widened or rerouted.</p> <p>Justification for Changes:</p> <p>Classification:</p>	<p>Ward</p> <hr/> <p>Citywide</p>	<p>Begin Design</p>	<p>Begin Construction</p>
	<p>Eligible for Percent for Arts?</p>		No
	<p>Current Funding Request:</p>		\$400,000
	<p>Total Appropriated:</p>		\$3,498,116
	<p>Total City Project Cost:</p>		\$3,898,116
	<p>Total Spent To Date:</p>		\$2,937,595
	<p>Remaining Authority To Date:</p>		\$560,521

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2003 Ballot	\$1,400,000						
2008 Ballot	\$2,247,820						
2018 Water Ballot	\$900,000	\$300,000	\$300,000				
Ent Rev	\$1,102,138	\$100,000	\$100,000				
PYA Ballot	\$-924,842						
PYA Ent Rev	\$-527,000						
						Future Funding:	\$0
						Future Unfunded:	\$0

Description: On-going project to install/replace services to meet growth.	Ward	Begin Design	Begin Construction
	Citywide		
Current Status: On-going project to install/replace services to meet growth.	Eligible for Percent for Arts?		No
	Current Funding Request:		\$4,050,000
Justification for Changes:	Total Appropriated:		\$11,498,264
	Total City Project Cost:		\$15,548,264
Classification: Combination	Total Spent To Date:		\$11,176,632
	Remaining Authority To Date:		\$321,632

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2003 Ballot	\$750,000						
Connection Fee Revenues	\$250,000						
Ent Rev	\$7,849,349	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000
PYA - various	\$1,808,805						
PYA Ballot	\$100,110						
PYA Ent Rev	\$290,000						
Future Funding:						\$1,800,000	
Future Unfunded:						\$0	

<p>Description: Evaluation of water towers and resevoirs.</p> <p>Current Status: 06/24/22-Staff is working to prepare a maintenance plan and timeline based on consultants recommendations.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	Citywide	2021	2022
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$5,000,000
	Total Appropriated:		\$1,300,000
	Total City Project Cost:		\$6,300,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$1,300,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$300,000	\$1,000,000	\$1,000,000	\$1,500,000	\$300,000	\$500,000	\$1,700,000
Future Funding:						\$0	
Future Unfunded:						\$0	

<p>Description: Project is for planning purposes to replace mains for increased reliability and to maintain fire flow. This project identifies funding requirements and needed improvements. As specific improvements are identified and planned, they will be added as separate projects in the one to two year horizon.</p> <p>Current Status: Ongoing project to replace and upgrade mains not covered by other projects.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	<table border="1"> <thead> <tr> <th style="text-align: left;">Ward</th> <th style="text-align: center;">Begin Design</th> <th style="text-align: center;">Begin Construction</th> </tr> </thead> <tbody> <tr> <td colspan="3" style="text-align: center;">Citywide</td> </tr> <tr> <td colspan="2">Eligible for Percent for Arts?</td> <td style="text-align: center;">No</td> </tr> <tr> <td colspan="2">Current Funding Request:</td> <td style="text-align: right;">\$750,000</td> </tr> <tr> <td colspan="2">Total Appropriated:</td> <td style="text-align: right;">\$2,787,721</td> </tr> <tr> <td colspan="2">Total City Project Cost:</td> <td style="text-align: right;">\$3,537,721</td> </tr> <tr> <td colspan="2">Total Spent To Date:</td> <td style="text-align: right;">\$2,257,057</td> </tr> <tr> <td colspan="2">Remaining Authority To Date:</td> <td style="text-align: right;">\$530,664</td> </tr> </tbody> </table>	Ward	Begin Design	Begin Construction	Citywide			Eligible for Percent for Arts?		No	Current Funding Request:		\$750,000	Total Appropriated:		\$2,787,721	Total City Project Cost:		\$3,537,721	Total Spent To Date:		\$2,257,057	Remaining Authority To Date:		\$530,664
	Ward	Begin Design	Begin Construction																						
Citywide																									
Eligible for Percent for Arts?		No																							
Current Funding Request:		\$750,000																							
Total Appropriated:		\$2,787,721																							
Total City Project Cost:		\$3,537,721																							
Total Spent To Date:		\$2,257,057																							
Remaining Authority To Date:		\$530,664																							

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2003 Ballot	\$808,497						
2008 Ballot	\$1,661,000						
2018 Water Ballot	\$1,725,000	\$750,000	\$750,000				
Ent Rev	\$400,000						
PYA Ballot	\$347,224						
PYA Ent Rev	\$-2,042,000						
PYA Ent Rev - Main Relctn for Streets/Hwys - W0125		\$500,000					
Future Funding:							\$0
Future Unfunded:							\$0

Description: On-Going Project to Replace Water Meters with a goal of achieving a 15 year replacement schedule Current Status: Moved budgeted funds to O&M for FY 2021 On-Going Project to Replace Water Meters with a goal of achieving a 15 year replacement schedule Justification for Changes: Classification: System Maintenance_Replacement	Ward	Begin Design	Begin Construction
	Citywide		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$0
	Total Appropriated:		\$5,834,804
	Total City Project Cost:		\$5,834,804
	Total Spent To Date:		\$5,799,582
	Remaining Authority To Date:		\$35,222

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$3,195,584						
PYA Ballot	\$2,639,220						
					Future Funding:		\$0
					Future Unfunded:		\$0

<p>Description: Replacement of Well Platforms on eight wells in the McBaine Well Field.</p> <p>Current Status: 06/24/22-Design contract under negotiation with a pre-approved consultant.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	Citywide	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,000,000
	Total Appropriated:		\$200,000
	Total City Project Cost:		\$1,200,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$200,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2018 Water Ballot		\$1,000,000					
PYA 2018 Water Ballot - 2019A Wtr Rev Bond - W0299	\$200,000						
Future Funding:						\$0	
Future Unfunded:						\$0	

<p>Description: Replacement of Alluvial Well 1 in the McBaine Well Field.</p> <p>Current Status: 06/24/22-Design contract under negotiation with a pre-approved consultant.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	Citywide	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$0
	Total Appropriated:		\$700,000
	Total City Project Cost:		\$700,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$700,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$700,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

Description: Replacement of Alluvial Well #10 Current Status: 06/24/22-Project planned for FY 2023. Justification for Changes: Classification:	Ward	Begin Design	Begin Construction
	All	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$700,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$700,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$700,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: The extension of approximately 3150 feet of 12-inch water main along Strawn Road.</p> <p>Current Status: 06/24/22-Project is in preliminary design.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	2,4	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$0
	Total Appropriated:		\$600,000
	Total City Project Cost:		\$600,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$600,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$600,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

Water

16" Main - Barberry to Worley - 4,300 FT - W0244

3-5 Years

1495

<p>Description: 16" Water Main from Barberry to Worley, crossing I-70 then along Silvey St. forming a loop closure.</p> <p>Current Status: 06/24/22-Project proposed in FY24-25</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	1, 2	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,400,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,400,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot						\$700,000	\$700,000
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: West Ash Pump Station North to Prathersville Tank, Transmission Main identified and recommended in 2008 Jacobs Eng Long Range Study.</p> <p>Current Status: 06/24/22-Project proposed for FY24.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	1, 2	2027	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,500,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot							\$1,500,000
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Construction of new Alluvial Wells No. 19 and 20 in the McBaine Well Field.</p> <p>Current Status: 06/24/22-Proposed for FY24-25. Will re-evaluate need as necessary.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	Citywide	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$2,400,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$2,400,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot						\$700,000	\$700,000
						Future Funding:	\$1,000,000
						Future Unfunded:	\$0

<p>Description: Water Main in conjunction with roadway improvements</p> <p>Current Status: 06/24/22-Project proposed for FY23</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	3	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$700,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$700,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev				\$700,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Replace / Upgrade approx. 7120 ft. of 2", 3", and 4" main along Gibbs Road/Dawn Drive.</p> <p>Current Status: 06/24/22-Project Proposed for FY25. Project continually evaluated based on development in the area.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	2, Outside City	2025	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,424,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,424,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev					\$1,424,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

<p>Description: New Elevated Storage Tank identified in Jacobs Eng 2015 Long Range Study.</p> <p>Current Status: 06/24/22-Project proposed FY24-25</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	2	2027	2028
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$3,000,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$3,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Future Ballot							\$500,000
						Future Funding:	\$2,500,000
						Future Unfunded:	\$0

Electric Capital Projects

A Look Ahead

The Capital Improvements Plan (CIP) Budget is updated annually. The CIP is a multi-year plan for capital expansion and replacement of aging facilities and infrastructure. As part of CIP preparation, the electric system is evaluated for adequacy and replacement requirements. The engineering staff of the electric utility develops recommendations for the CIP after consultation with the electric distribution and electric production staff. These recommendations then go through a review process that includes the Director of Water & Light, the City Manager, the Columbia Water & Light Advisory Board (a citizen advisory board), and finally the Columbia City Council.

Various evaluation tools are utilized to make the recommendations outlined in the annual CIP. This includes evaluation of circuit loading after system peak; evaluation of customer growth patterns; communication with inter-connected systems; and, evaluation of the need to upgrade lower voltage lines and/or replace older lines due to a history of faults.

In addition, an active preventive maintenance program is in place that can identify problem areas that may require inclusion in the CIP. This includes:

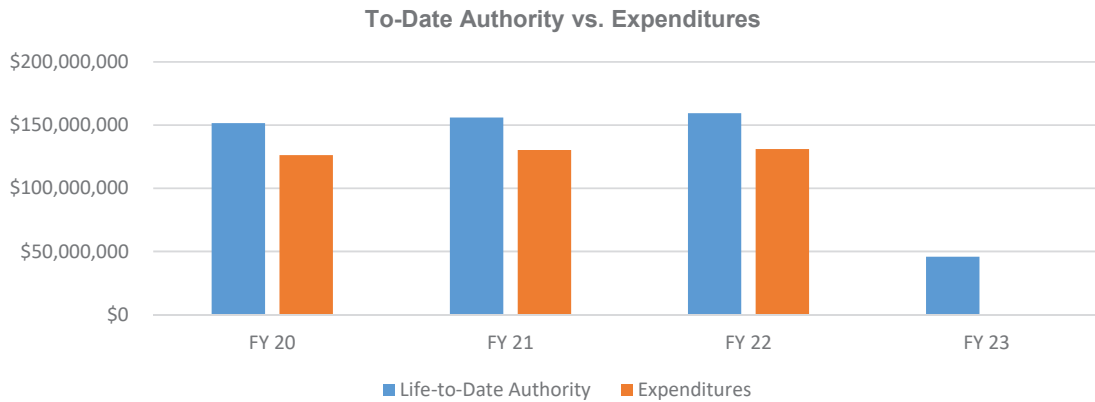
- 1.) Formal monthly inspections of electric substations.
- 2.) Periodic oil testing of distribution transformers and other major equipment.
- 3.) Infra-red scans of electric substations every six months.
- 4.) Infra-red scans of transformers at large industrial customers annually.
- 5.) Eleven tree-trimming crews to maintain clearances on overhead lines.

Current Projects

Annual projects continue to be worked on. No major capital projects planned until staff receive Council direction on the Integrated Resource and Electric Master Plan

Funding Sources

Funding for the electric CIP program is a combination of revenue bonds and enterprise revenue. This will vary based on the size and timing of projects. The last multi-year revenue bond was passed by voters in 2015. Funds from the initial sale of bonds were appropriated to projects in FY 2015 and FY 2016. Some major projects that were intended to be funded with the first sale of bonds have been postponed for further review. Rather than selling the remainder of the bonds authorized by voters, funds will be moved from these projects to projects that were initially intended to be funded by the second sale of bonds. Subsequently funds will be moved back to the initial projects when the projects move forward and the second bond sale occurs. Funding for several annual projects will come from enterprise revenue.



Capital Projects Authority

	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$151,531,774	\$155,994,566	\$159,440,565 *	\$45,856,983 ***
Prior Year Expenditures	\$120,089,345	\$126,026,851	\$127,479,970 *	
Current Year Expenditures	\$6,146,846	\$4,297,346	\$3,612,149 **	
Encumbrances	\$274,705	\$1,123,371	\$1,018,039 *	
Total Remaining Authority	\$25,020,878	\$24,546,998	\$27,330,407	

* This is current as of March 2022

** Includes estimate from department

*** Includes FY 23 budget request of \$18,526,576

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

This includes the major capital improvements that are outlined in our Capital Improvement Program. Funding for Electric Capital Projects primarily comes from Enterprise Revenue generated by the Electric Utility.

Due to the significant delay in the major substation and transmission projects and the requirement to spend down funds from the bond sale, transfers between enterprise funded projects and bond funded projects may be necessary to ensure bond funds are spent within the required time period.

Electric

13.8 kV System - New Commercial Services- E0117

ANNUAL

556

<p>Description: This is an on-going project to install electric lines in new commercial developments.</p>	<p>Ward</p> <hr/> <p>Citywide</p>	<p>Begin Design</p>	<p>Begin Construction</p>
	<p>Eligible for Percent for Arts?</p>		<p>No</p>
<p>Current Status: On-going project to address commercial development.</p>	<p>Current Funding Request:</p>		<p>\$21,600,000</p>
	<p>Total Appropriated:</p>		<p>\$13,706,442</p>
<p>Justification for Changes: 1-27-22: Materials for Electric have tripled, if not more, over the past few months.</p> <p>Classification: Capacity Expansion for Growth</p>	<p>Total City Project Cost:</p>		<p>\$35,306,442</p>
	<p>Total Spent To Date:</p>		<p>\$13,382,566</p>
	<p>Remaining Authority To Date:</p>		<p>\$323,876</p>

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$3,700,000						
Ent Rev	\$8,600,000	\$800,000	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000
PYA Ent Rev	\$606,442						
						Future Funding:	\$9,600,000
						Future Unfunded:	\$0

Electric

13.8 kV System - New Residential Services - E0116

ANNUAL

564

<p>Description: This is an on-going project to install electric lines in new residential developments.</p> <p>Current Status: This is an on-going project to install electric lines in new residential developments.</p> <p>Justification for Changes: 1-27-22: Materials for Electric have tripled, if not more, over the past few months.</p> <p>Classification: Capacity Expansion for Growth</p>	<p>Ward</p> <hr/> <p>Citywide</p>	<p>Begin Design</p>	<p>Begin Construction</p>
	<p>Eligible for Percent for Arts? No</p> <p>Current Funding Request: \$13,500,000</p> <p>Total Appropriated: \$10,135,000</p> <hr/> <p>Total City Project Cost: \$23,635,000</p>		
		<p>Total Spent To Date: \$9,234,233</p>	
		<p>Remaining Authority To Date: \$900,767</p>	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$4,850,000						
Ent Rev	\$5,900,000	\$500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
PYA - various	\$-1,040,000						
PYA Ent Rev	\$-75,000						
						Future Funding:	\$6,000,000
						Future Unfunded:	\$0

Electric

13.8 kV System Automation - E0200

ANNUAL

1893

<p>Description: Pilot program to install and upgrade existing systems and meters as part of a automatic metering infrastructure and associated communications program.</p> <p>Current Status: 7/7/21 - Pilot automated capacitor banks have been installed and are being evaluated.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	Citywide		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$200,000
	Total Appropriated:		\$746,637
	Total City Project Cost:		\$946,637
	Total Spent To Date:		\$332,805
	Remaining Authority To Date:		\$413,831

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$400,000	\$100,000	\$100,000	\$100,000			
PYA Ent Rev	\$246,637						
Future Funding:						\$0	
Future Unfunded:						\$0	

Electric

13.8 kV Underground System Replacement - E0107

ANNUAL

562

<p>Description: On-going project to maintain existing underground electric system.</p> <p>Current Status: 4-13-2020: moved budgeted funds to O&M budget for FY 2021</p> <p>On-going project for maint. of existing underground electric distribution system.</p> <p>Justification for Changes: 1-27-22: Materials for Electric have tripled, if not more, over the past few months.</p> <p>Classification: System Maintenance_Replacement</p>	<p>Ward</p> <hr/> <p>Citywide</p>	<p>Begin Design</p>	<p>Begin Construction</p>
	<p>Eligible for Percent for Arts?</p>		No
<p>Current Funding Request:</p>			\$750,000
<p>Total Appropriated:</p>			\$3,088,269
<p>Total City Project Cost:</p>			\$3,838,269
<p>Total Spent To Date:</p>			\$3,086,750
<p>Remaining Authority To Date:</p>			\$1,519

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$800,000						
2015 Electric Bond	\$500,000						
Ent Rev	\$1,158,269						
PYA - various	\$130,000						
PYA 2015 Ballot	\$500,000						
PYA 2015 El Subst Upgr Grindstone/Perche - E0194			\$59,838				
PYA 2015 Electric New S. Side Subst - E0121			\$690,162				
						Future Funding:	\$0
						Future Unfunded:	\$0

Electric

161 & 69 kV Transformer Replacement - E0192

ANNUAL

1776

<p>Description: Project to replace substation transformers. Substation transformers can last 40 years; however, they cost in excess of \$500,000 each. This project is to fund periodic replacement of old transformers and to insure one spare is always available.</p> <p>Current Status: 7/7/2021 - Design and procurement to replace a transformer at Hinkson Creek Substation has been begun.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	Citywide		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$4,600,000
	Total Appropriated:		\$971,000
	Total City Project Cost:		\$5,571,000
	Total Spent To Date:		\$471,000
Remaining Authority To Date:		\$500,000	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 Electric Bond	\$600,000						
Ent Rev		\$500,000		\$500,000	\$500,000	\$500,000	\$500,000
PYA 2015 Ballot	\$600,000						
PYA 2015 Electric New S. Side Subst - E0121			\$600,000				
PYA Ent Rev	\$-729,000						
						Future Funding:	\$2,000,000
						Future Unfunded:	\$0

Electric

161&69 kV Transmission System Replacement - E0101

ANNUAL

567

Description: On-going project to replace the electric transmission system.	Ward	Begin Design	Begin Construction
	Citywide		
Current Status: 8/21/20 Moving budgeted funds to O&M budget for FY 2021 On-going project to replace the electric transmission system.	Eligible for Percent for Arts?		No
	Current Funding Request:		\$100,000
Justification for Changes: Classification: System Maintenance_Replacement	Total Appropriated:		\$3,670,000
	Total City Project Cost:		\$3,770,000
	Total Spent To Date:		\$3,602,906
	Remaining Authority To Date:		\$67,094

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$1,000,000						
2015 Electric Bond	\$200,000						
Ent Rev	\$1,250,000						
PYA - various	\$1,020,000						
PYA 2015 Ballot	\$200,000						
PYA 2015 El Subst Upgr Grindstone/Perche - E0194			\$100,000				
Future Funding:							\$0
Future Unfunded:							\$0

<p>Description: No funds will be spent directly from this project. This is an on-going project to allocate bond funds that can be used when other projects do not have sufficient funds due to cost increases or unforeseen events. It is anticipated that funds will be transferred to other projects as needed.</p> <p>Current Status: Funding For Additional Projects That Develop During Bond Period</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	Citywide		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$900,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$900,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$905,396						
2015 Electric Bond	\$1,100,000				\$900,000		
PYA 2006 Ballot	\$905,396						
PYA 2015 Ballot	\$-1,100,000						
						Future Funding:	\$0
						Future Unfunded:	\$0

Electric

Conversion of Overhead to Underground - E0027

ANNUAL

555

<p>Description: On-going project to convert existing overhead system to underground. Most of the funds will be moved to specific projects. Some funds will remain to cover opportunities that come up with development or redevelopment.</p> <p>Current Status: On-going project to convert existing overhead system to underground.</p> <p>Justification for Changes: 1-27-22: Materials for Electric have tripled, if not more, over the past few months.</p> <p>Classification: System Maintenance_Replacement</p>	<p>Ward</p> <hr/> <p>Citywide</p>	<p>Begin Design</p>	<p>Begin Construction</p>
	<p>Eligible for Percent for Arts?</p>		<p>No</p>
	<p>Current Funding Request:</p>		<p>\$18,000,000</p>
	<p>Total Appropriated:</p>		<p>\$12,819,432</p>
	<p>Total City Project Cost:</p>		<p>\$30,819,432</p>
	<p>Total Spent To Date:</p>		<p>\$11,750,242</p>
	<p>Remaining Authority To Date:</p>		<p>\$1,069,190</p>

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$1,101,500						
Ent Rev	\$3,348,500	\$800,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
PYA - various	\$7,019,432						
PYA Ent Rev	\$550,000						
					Future Funding:		\$8,000,000
					Future Unfunded:		\$0

Electric

Fiber Optic System Additions - E0082

ANNUAL

560

Description: On-going project to expand and improve the fiber optic system.	Ward	Begin Design	Begin Construction
	Citywide		
Current Status: On-going project to expand and improve the fiber optic system.	Eligible for Percent for Arts?		No
	Current Funding Request:		\$400,000
Justification for Changes:	Total Appropriated:		\$3,499,643
	Total City Project Cost:		\$3,899,643
	Total Spent To Date:		\$3,245,291
	Remaining Authority To Date:		\$254,352
Classification: Combination			

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$1,745,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	
PYA Ent Rev	\$1,654,166						
Future Funding:						\$0	
Future Unfunded:						\$0	

Electric

MPP: elimination of obsolete equipment- E0208

ANNUAL

2102

<p>Description: Multi-year project to eliminate obsolete portions of the Municipal Power Plant (MPP) that are no longer in service, including asbestos abatement and removal of out of service equipment.</p> <p>Current Status: 01-19-22 - Dismantling of west cooling towers is on-going. Abatement of asbestos around boiler #7 in on-going.</p> <p>Justification for Changes: Multi-year project where additional funds are needed to complete.</p> <p>Classification: Equipment</p>	Ward	Begin Design	Begin Construction
	Citywide	2020	2021
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$900,000
	Total Appropriated:		\$1,200,000
	Total City Project Cost:		\$2,100,000
	Total Spent To Date:		\$904,576
	Remaining Authority To Date:		\$295,424

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$900,000	\$300,000	\$300,000	\$300,000	\$300,000		
						Future Funding:	\$0
						Future Unfunded:	\$0

Electric

New & Replace Transformers & Capacitors - E0021

ANNUAL

559

<p>Description: On-going project to purchase required transformers and capacitors for electric system expansion and replace existing. Anticipate replacement of 2% of installed kva annually and adding 3% of installed kva annually.</p> <p>Current Status: On-going project to purchase system transformers and capacitors. Continued funding required which will vary based on replacement requirements and growth patterns.</p> <p>Justification for Changes: 1-27-22: Materials for Electric have tripled, if not more, over the past few months.</p> <p>Classification: Equipment</p>	<p>Ward</p> <hr/> <p>Citywide</p>	<p>Begin Design</p>	<p>Begin Construction</p>
	<p>Eligible for Percent for Arts?</p>		No
<p>Current Funding Request:</p>			\$21,600,000
<p>Total Appropriated:</p>			\$22,045,081
<p>Total City Project Cost:</p>			\$43,645,081
<p>Total Spent To Date:</p>			\$21,279,368
<p>Remaining Authority To Date:</p>			\$765,713

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$5,709,600						
2015 Electric Bond	\$1,400,000						
Ent Rev	\$2,978,000	\$800,000	\$1,046,576	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000
PYA - various	\$9,557,481						
PYA 2015 Ballot	\$1,600,000						
PYA 2015 El Subst Upgr Grindstone/Perche - F0194			\$800,000				
PYA 2015 Electric Mill Creek Subst Trans - F0148			\$553,424				
						Future Funding:	\$9,600,000
						Future Unfunded:	\$0

Electric

New 13.8 kV Substation Feeder Additions - E0115

ANNUAL

566

<p>Description: This is an on-going project to plan major electrical feeders from substations. Once identified, specific projects will be established with the identifier "Substation Feeder". Installation of electric lines for City projects will be done under this project, as will small projects requiring moving existing lines for street and highway projects.</p> <p>Current Status: On-going project to plan extend major electrical feeders from substations.</p> <p>Justification for Changes: 1-27-22: Materials for Electric have tripled, if not more, over the past few months.</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	Citywide		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$21,600,000
	Total Appropriated:		\$9,747,294
	Total City Project Cost:		\$31,347,294
	Total Spent To Date:		\$8,310,599
	Remaining Authority To Date:		\$1,436,695

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$3,762,000						
Ent Rev	\$3,500,000	\$1,600,000	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000
PYA - various	\$2,020,800						
PYA Ent Rev	\$-1,135,506						
						Future Funding:	\$9,600,000
						Future Unfunded:	\$0

Electric

Protective Relay Upgrade - E0145

ANNUAL

984

Description: Project to upgrade relays at electric substations.	Ward	Begin Design	Begin Construction
	Citywide		
Current Status: 7/7/2021 - Bids for procurement of relay panels at the Power Plant are being evaluated.	Eligible for Percent for Arts?		No
	Current Funding Request:		\$400,000
Justification for Changes:	Total Appropriated:		\$963,815
	Total City Project Cost:		\$1,363,815
Classification: System Maintenance_Replacement	Total Spent To Date:		\$881,972
	Remaining Authority To Date:		\$81,843

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$380,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	
PYA Ent Rev	\$483,815						
Future Funding:						\$0	
Future Unfunded:						\$0	

Electric

Relocation of 13.8 kV System for Streets - E0199

ANNUAL

1847

<p>Description: Track costs associated with relocation of electric distribution lines for streets and other projects.</p> <p>Current Status: Ongoing project to relocate electric facilities in conflict with future street improvements.</p> <p>Justification for Changes: 1-27-22: Materials for Electric have tripled, if not more, over the past few months.</p> <p>Classification:</p>	<p>Ward</p> <hr/> <p>Citywide</p>	<p>Begin Design</p>	<p>Begin Construction</p>
	<p>Eligible for Percent for Arts?</p>		<p>No</p>
	<p>Current Funding Request:</p>		<p>\$4,500,000</p>
	<p>Total Appropriated:</p>		<p>\$1,650,000</p>
	<p>Total City Project Cost:</p>		<p>\$6,150,000</p>
	<p>Total Spent To Date:</p>		<p>\$1,240,019</p>
	<p>Remaining Authority To Date:</p>		<p>\$409,981</p>

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$1,300,000	\$200,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
PYA Ent Rev	\$150,000						
					Future Funding:		\$2,000,000
					Future Unfunded:		\$0

Electric

Replace 13.8 kV Switchgear at Substations - E0189

ANNUAL

1773

Description: This project will upgrade switchgear in substations.	Ward	Begin Design	Begin Construction
	Citywide		
Current Status: 4-13-2020: Moved budgeted funds to O&M for FY 2021 (ST) 07-07-2021: Design and procurement of equipment for switchgear replacement at Hinkson Creek Substation underway.	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,950,000
	Total Appropriated:		\$200,000
	Total City Project Cost:		\$2,150,000
	Total Spent To Date:		\$0
Remaining Authority To Date:		\$200,000	
Classification: System Maintenance_Replacement			

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$200,000		\$200,000	\$200,000	\$200,000	\$200,000
PYA 2015 Ballot							
PYA 2015 Electric New S. Side Subst - E0121			\$350,000				
						Future Funding:	\$800,000
						Future Unfunded:	\$0

Electric

Replace 69 & 161 kV Circuit Breakers - E0153

ANNUAL

1109

<p>Description: Annual project would replace old technology circuit breakers on 69kV and 161kV lines at all substations.</p> <p>Current Status: On-going project to replace old circuit breakers on 69kV and 161kV lines.</p> <p>Justification for Changes:</p> <p>Classification: Equipment</p>	<p>Ward</p> <hr/> <p>Citywide</p>	<p>Begin Design</p>	<p>Begin Construction</p>
	<p>Eligible for Percent for Arts?</p>		<p>No</p>
	<p>Current Funding Request:</p>		<p>\$2,250,000</p>
	<p>Total Appropriated:</p>		<p>\$1,469,000</p>
	<p>Total City Project Cost:</p>		<p>\$3,719,000</p>
	<p>Total Spent To Date:</p>		<p>\$912,379</p>
	<p>Remaining Authority To Date:</p>		<p>\$556,621</p>

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$1,000,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
PYA 2015 Ballot	\$500,000						
PYA Ent Rev	\$-281,000						
						Future Funding:	\$1,000,000
						Future Unfunded:	\$0

Electric

Secondary Electric System for New Services - E0053

ANNUAL

563

<p>Description: On-going project to install new electric services. Funded annually to meet growth. funds are used for service drops, meters and metering connections.</p> <p>Current Status: On-going project to install new electric services.</p> <p>Justification for Changes: 1-27-22: Materials for Electric have tripled, if not more, over the past few months.</p> <p>Classification: Capacity Expansion for Growth</p>	<p>Ward</p> <hr/> <p>Citywide</p>	<p>Begin Design</p>	<p>Begin Construction</p>
	<p>Eligible for Percent for Arts?</p>		<p>No</p>
	<p>Current Funding Request:</p>		<p>\$25,500,000</p>
	<p>Total Appropriated:</p>		<p>\$20,842,333</p>
	<p>Total City Project Cost:</p>		<p>\$46,342,333</p>
	<p>Total Spent To Date:</p>		<p>\$19,694,959</p>
	<p>Remaining Authority To Date:</p>		<p>\$1,147,373</p>

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$2,400,000						
Ent Rev	\$9,650,000	\$750,000	\$2,250,000	\$2,250,000	\$3,000,000	\$3,000,000	\$3,000,000
PYA Ent Rev	\$8,047,298						
					Future Funding:		\$12,000,000
					Future Unfunded:		\$0

Electric

Street Light Additions and Replacements - E0052

ANNUAL

565

<p>Description: On-going project to replace existing street lights and install new street lights.</p> <p>Current Status: On-going project to replace existing street lights and install new street lights.</p> <p>Justification for Changes: 1-27-22: Materials for Electric have tripled, if not more, over the past few months.</p> <p>Classification: Combination</p>	<p>Ward</p> <hr/> <p>Citywide</p>	<p>Begin Design</p>	<p>Begin Construction</p>
	<p>Eligible for Percent for Arts?</p>		<p>No</p>
<p>Current Funding Request:</p>		<p>\$4,050,000</p>	
<p>Total Appropriated:</p>		<p>\$5,406,651</p>	
<p>Total City Project Cost:</p>		<p>\$9,456,651</p>	
<p>Total Spent To Date:</p>		<p>\$5,180,105</p>	
<p>Remaining Authority To Date:</p>		<p>\$226,546</p>	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2006 Ballot	\$600,000						
Ent Rev	\$1,460,000	\$150,000	\$450,000	\$450,000	\$450,000	\$450,000	\$450,000
PYA - various	\$2,848,651						
PYA Ent Rev	\$348,000						
Future Funding:						\$1,800,000	
Future Unfunded:						\$0	

Electric

Bolstad T1 & T2 Switchgear & Transf Rpl - E0218

1-2 Years

2327

<p>Description: Install new T1 and T2 transformer and switchgear lineup to replace aging existing equipment at Bolstad Substation.</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	3	2023	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$750,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$750,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA 2015 Electric Mill Creek Subst Trans - F0148			\$501,559				
PYA 2015 Electric New S. Side Subst - E0121			\$248,441				
Future Funding:							\$0
Future Unfunded:							\$0

Electric

Boone-Stephens Solar Interconnection - E0221

1-2 Years

2330

<p>Description: Install 69 kV interconnection with proposed Boone Stephens solar station and Bolstad Substation.</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	3	2023	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$500,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA 2015 Electric Mill Creek Subst Trans - F0148			\$500,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Electric

Brushwood Lake Road Loop Closure - E0185

1-2 Years

1602

<p>Description: Project to extend three phase 13.8KV electric line on Brushwood Lake Road to provide a loop feed to part of the South West service territory.</p> <p>Current Status: 1-19-2022 Proposed Project This is a project that could be done in the future depending on feeder capacity and the ability to acquire necessary easements.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	5, Outside City	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$750,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$750,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded				\$750,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Electric

Business Loop 70 - Phase 5 Undergrounding - E0140

1-2 Years

689

<p>Description: Business Loop 70 project to convert 3,600 feet of overhead line to underground between Providence Rd and College Ave.</p> <p>Current Status: 1-19-2022 Work is currently on hold until new CID improvement plans are submitted.</p> <p>Justification for Changes: 1-27-22: Materials for Electric have tripled, if not more, over the past few months.</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1, 3	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$5,000,000
	Total Appropriated:		\$100,000
	Total City Project Cost:		\$5,100,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$100,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$100,000	\$5,000,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Electric

Business Loop 70 - Phase 6 Undergrounding - E0141

1-2 Years

690

<p>Description: Business Loop 70 project to convert overhead line to underground, between College Ave and Power Plant.</p> <p>Current Status: 1-19-2022 Proposed project - on hold until completion of Business Loop Phase 5.</p> <p>Justification for Changes: 1-27-22: Materials for Electric have tripled, if not more, over the past few months.</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1, 3	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$3,100,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$3,100,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$100,000	\$3,000,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Electric

Extend Hinkson Creek Substation Feeders - E0193

1-2 Years

1837

<p>Description: Project to extend feeders to overloaded areas as needed. Contingent on completion of new south substation.</p> <p>Current Status: 1-19-2022 Final Integrated Resource Plan and Master Plan has been submitted and is currently under review.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	5	2022	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$10,000,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$10,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded					\$10,000,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

Electric

Future Substation Transformer & Switchgear - E0184

1-2 Years

1601

<p>Description: Project to install additional substation transformer. Electrical load is approaching available capacity. Additional transformation is necessary to serve existing load provide redundancy.</p> <p>Current Status: 1-19-2022 Continue to re-evaluate the optimal location for the installation of transformer while funding is accumulating. It is estimated that it will take ~\$1 Million.</p> <p>Justification for Changes: 1-27-22: Materials for Electric have tripled, if not more, over the past few months.</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	4	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,000,000
	Total Appropriated:		\$1,000,000
	Total City Project Cost:		\$2,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$1,000,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$700,000	\$300,000					
PYA 2015 Electric Mill Creek Subst Trans - E0148			\$1,000,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Electric

Perche Creek 161 kV Bus Reconfiguration - E0217

1-2 Years

2326

<p>Description: Reconfigure 161 kV bus and install new 161 kV breakers to replace broken circuit switchers at Perche Substation.</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	4	2023	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,200,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$1,200,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA 2015 Electric New S. Side Subst - E0121			\$1,200,000				
Future Funding:							\$0
Future Unfunded:							\$0

Electric

Reconfiguration of Substation Feeders-E0201

1-2 Years

1894

<p>Description: This project is to install new feeders from the new Mill Creek Substation to off-load other substations. Eight existing feeders have been identified were load will be shifted to the new substation.</p> <p>Current Status: 1-19-2022 Final Integrated Resource Plan and Master Plan has been submitted and is currently under review.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	5	2016	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$4,500,000
	Total Appropriated:		\$2,850,000
	Total City Project Cost:		\$7,350,000
	Total Spent To Date:		\$158,520
	Remaining Authority To Date:		\$2,691,480

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2015 Electric Bond	\$2,850,000						
Ent Rev	\$2,000,000			\$1,500,000	\$1,500,000	\$1,500,000	
PYA 2015 Ballot	\$-2,000,000						
Future Funding:						\$0	
Future Unfunded:						\$0	

Electric

UMC 69kV Tie Line - E0220

1-2 Years

2329

<p>Description: Install 69 kV tie-line to provide a second 69 kV source to the University of Missouri system.</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	6	2023	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$30,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$30,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$30,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Electric

Warehouse & Enclosed Equipment Parking - E0176

1-2 Years

1593

<p>Description: Project to construct a new storeroom building for water and electric, including enclosed storage for line trucks and other equipment. Cost would be split 20% water and 80% electric.</p> <p>Current Status: 1-19-2022 Project on hold.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	Citywide	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$4,400,000
	Total Appropriated:		\$400,000
	Total City Project Cost:		\$4,800,000
	Total Spent To Date:		\$210,410
	Remaining Authority To Date:		\$189,591

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$400,000						
Unfunded				\$4,400,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Electric

161/69kV Autotransformer Replacement - E0219

3-5 Years

2328

Description: Replacement of existing 161/69 kV Auto-Transformer. Current Status: Justification for Changes: Classification:	Ward	Begin Design	Begin Construction
		2025	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$2,500,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$2,500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev						\$2,500,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Electric

Grindstone-Perche 161 kV Overhead - E0223

3-5 Years

2332

<p>Description: 161 kV overbuild of existing 69 kV transmission line connecting Grindstone Substation to Perche Substation.</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
		2023	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$30,500,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$30,500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev					\$5,000,000	\$5,000,000	\$20,000,000
PYA 2015 Electric Mill Creek Subst Trans - F0148			\$500,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Electric

New Hinkson Substation - E0222

3-5 Years

2331

<p>Description: New 161/13.8 kV substation to replace existing 69/13.8 kV Hinkson Substation.</p> <p>Current Status:</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
		2023	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$8,500,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$8,500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev					\$1,000,000	\$7,000,000	
PYA 2015 Electric Mill Creek Subst Trans - F0148			\$500,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Sanitary Sewer Utility Capital Projects

A Look Ahead

In 2018, the City Council adopted the Wastewater and Stormwater Integrated Management Plan (IMP) for the Sewer and Storm Water Utilities. The goal of the IMP is to develop an adaptable and affordable long-term plan that addresses the City's wastewater and stormwater management needs and meets Clean Water Act requirements. Sewer Utility staff started implementation of the 5-year Action Plan recommendations presented in the IMP and will utilize the recommendations to inform future Sewer Utility CIP budgets. The Sewer Capital Improvement Plan includes approximately \$3 million each year to fund rehabilitation of the sewer system. Rehabilitation work not only improves the operational efficiency of the system, but improves water quality of the streams adjacent to the sewer system. The next five years also includes multiple Private Common Collector Elimination (PCCE) sewer improvement projects. These PCCE projects eliminate poor and deteriorated private sewer systems that pollute the environment due to lack of maintenance. These projects closely align with the Strategic Plan goals of organizational excellence and reliable infrastructure. Improving existing sewer infrastructure reduces the occurrence of building backups and sewer overflows which improves local water quality and the resilience of existing housing. These improvements align with the Housing and Health and Safety Goals of the Climate Action and Adaptation Plan (CAAP).

Current Projects

The Sewer Utility is completing work on two very large Private Common Collector Elimination (PCCE) sewer improvement projects. Each of these projects included more than 35 individual residential landowners with multiple phases of construction. Many smaller PCCE projects have been completed in this year and more will be completed in the next year. Five PCCE projects will receive funding in FY 2023.

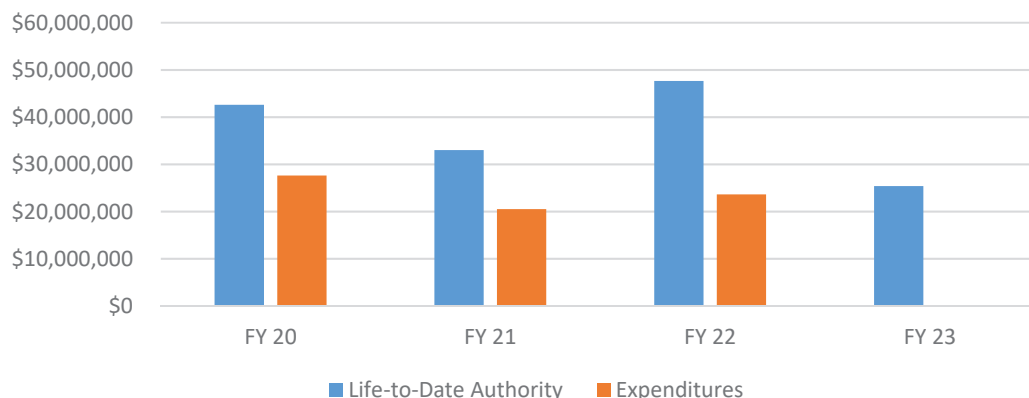
The Sewer Utility should complete the Sewer Rehabilitation #8 project in the next year and move forward with Sewer Rehabilitation #9 and #10 projects. These projects address sewer system rehabilitation and inflow and infiltration reduction by "no-dig" methods. Rehabilitating the sewer system can reduce the incidence of building backups and sanitary sewer overflows.

These ongoing efforts to reduce inflow and infiltration and rehabilitate our aging sewer infrastructure will transition from being paid by bond funds to operating funds. Supply chain and pricing increases will continue to be a challenge in FY 2023 and will affect construction and rehabilitation costs.

Funding Sources

Funding for the sanitary sewer utility CIP program is a combination of revenue bonds and enterprise revenue. In FY 2013, Columbia voters approved a \$32 million ballot issue for the primary purpose of rehabilitating the existing sewer collection system to address inflow and infiltration. This ballot issue also included funding for elimination of private common collector sewers, sewer extension improvements and digester improvements at the Columbia Wastewater Treatment Plant. Some FY2023 projects are being funded with bond funds remaining from the 2017 issuance of sewerage bonds approved by voters in 2013. The remaining funds are from enterprise revenue collected from user rates. The most recent operating revenue rate increase occurred in 2018. A Utility Rate Study completed in FY 2022 shows that operating rate increases will be required to implement and fund the work outlined in the Wastewater and Stormwater Integrated Management Plan, the CIP and regular operations of the Sewer Utility.

To-Date Authority vs. Expenditures



Capital Projects Authority				
	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$42,606,145	\$33,010,401	\$47,651,721 *	\$25,372,265 ***
Prior Year Expenditures	\$20,435,646	\$16,339,661	\$20,477,156 *	
Current Year Expenditures	\$7,172,552	\$4,150,205	\$3,140,034 **	
Encumbrances	\$2,324,201	\$2,109,358	\$2,357,266 *	
Total Remaining Authority	\$12,673,746	\$10,411,177	\$21,677,265	

* This is current as of July 2022

** Includes estimate from department

*** Includes FY 23 budget request of \$3,695,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Sanitary Sewer Utility Capital Projects are funded by enterprise revenue collected from ratepayers and revenue bond funds approved by voters in 2013. FY 23 includes \$3,695,000 of enterprise revenue to fund future rehabilitation projects, construction for three Private Common Collector Elimination projects, and design for two Private Common Collector Elimination projects. The FY 23 Capital Projects plan also includes \$5,952,872 in Prior Year Appropriations (PYA). These PYA funds are from previously appropriated funds in annual accounts or remaining funds from completed projects that are being transferred to rehabilitation work, Private Common Collector Elimination projects, sewer relocation projects or upgrade projects. Of the almost \$6 million in PYA appropriations, there is \$1,375,241 specifically from bond funded projects going to new sewer relocation and upgrade projects. There is also \$4,520,096 of PYA bond funds from the annual sewer rehabilitation account being transferred to the Sewer Rehabilitation #10 project to rehabilitate the sewer trunk lines in the Bear Creek watershed. There is \$57,535 of PYA Enterprise Revenue funds being transferred to a Private Common Collector Elimination project and a future sewer upgrade project.

Sewer

Annual Sewer Rehabilitation - SW100

ANNUAL

753

<p>Description: Replace, repair sewer lines and sewer structures.</p> <p>Current Status: Annual Project</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$21,600,000
	Total Appropriated:		\$10,505,200
	Total City Project Cost:		\$32,105,200
	Total Spent To Date:		\$5,103,076
	Remaining Authority To Date:		\$5,402,124

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2003 Ballot	\$1,500,000						
2008 Ballot	\$1,807,500						
2014 Ballot	\$2,390,000						
Ent Rev	\$3,893,732	\$2,700,000	\$2,700,000	\$2,700,000	\$2,700,000	\$2,700,000	\$2,700,000
PYA - various	\$2,163,798						
PYA 2014 Ballot	\$-903,942						
PYA Ballot	\$-534,791						
PYA Ent Rev	\$-2,511,097						
Future Funding:						\$8,100,000	
Future Unfunded:						\$0	

Sewer

Annual Sewer System Improvements - SW183

ANNUAL

750

<p>Description: Streambank stabilization, Inflow and Infiltration reduction and sewer improvements performed as part of other street or storm water projects.</p> <p>Current Status: Annual Project</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$3,000,000
	Total Appropriated:		\$1,918,083
	Total City Project Cost:		\$4,918,083
	Total Spent To Date:		\$19,825
	Remaining Authority To Date:		\$1,898,258

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2014 Ballot	\$2,000,000						
Ent Rev	\$1,369,825			\$500,000	\$500,000	\$500,000	\$500,000
PYA - various	\$-267,000						
PYA Ballot	\$-370,083						
PYA Ent Rev	\$-814,659						
						Future Funding:	\$1,000,000
						Future Unfunded:	\$0

Sewer

Calvert Drive Sewer Relocation - SW252

1-2 Years

1698

<p>Description: Relocate a sanitary sewer our from under a building. Coordinate with storm water project (Vandiver/Sylvan)</p> <p>Current Status: Future project. Dependent on stormwater project.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	3	2021	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$0
	Total Appropriated:		\$350,000
	Total City Project Cost:		\$350,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$350,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
2014 Ballot	\$220,000						
Ent Rev	\$90,000	\$260,000					
PYA Ballot	\$-220,000						
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

Hwy 63 Connector south of I-70 - SW516

1-2 Years

2041

<p>Description: Replacing settled and failed sanitary sewer and casing pipe under HWY 63 connector south of I-70. Significant maintenance issue.</p> <p>Current Status: 5/19/22: In final design.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	3	2021	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$170,000
	Total Appropriated:		\$455,000
	Total City Project Cost:		\$625,000
	Total Spent To Date:		\$6,896
	Remaining Authority To Date:		\$448,104

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$265,000	\$190,000					
PYA 2014 Ballot - Annual Sewer Syst Improv - SW183			\$170,000				
Future Funding:						\$0	
Future Unfunded:						\$0	

Sewer

NWK-2018-001181 Sewer Mitigation Bank-SW530

1-2 Years

2296

<p>Description: Developing an Army Corps of Engineers Wetland and Stream Mitigation Bank to mitigate for impacts due to infrastructure projects. This project will be used to develop the bank through grading, seeding and planting work.</p> <p>Current Status: 6/24/21 Preparing comments to Corps for Final Instrument</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	4 and 5	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$100,000
	Total Appropriated:		\$150,000
	Total City Project Cost:		\$250,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$150,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$150,000			\$100,000		
Future Funding:							\$0
Future Unfunded:							\$0

Sewer

PCCE #28 - Hickory Hill Drive & Sunset Drive SW521

1-2 Years

1910

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: 05/20/22: Contract signed, TREKK performing survey.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2021	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$120,260
	Total Appropriated:		\$250,000
	Total City Project Cost:		\$370,260
	Total Spent To Date:		\$24,803
	Remaining Authority To Date:		\$225,197

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$35,000	\$215,000	\$35,000				
PYA 2014 Ballot - PCCE #22 Shannon Place - SW502			\$44,814				
PYA Ent Rev - PCCE #8 Thilly Lathop - SW221			\$40,446				
Future Funding:							\$0
Future Unfunded:							\$0

Sewer

PCCE #31 - Oakwood Court-SW531

1-2 Years

1907

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: 05/20/22: City Council approved Memo to Study in April 2022.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2022	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$290,000
	Total Appropriated:		\$30,000
	Total City Project Cost:		\$320,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$30,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$30,000		\$290,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

Sewer Rehabilitation #10 - SW529

1-2 Years

2270

<p>Description: Trenchless rehabilitation of existing sewer main on large trunk lines in Bear Creek and Hinkson Creek watersheds. Significant maintenance work to meet Integrated Management Plan and regulatory requirements.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	All	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$4,520,096
	Total Appropriated:		\$2,582,690
	Total City Project Cost:		\$7,102,786
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$2,582,690

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA 2014 Ballot - Sewer Main Rehab - SW100			\$4,250,000				
PYA 2014 Ballot - Swr Main /Manhole Rehab - SW518			\$270,096				
PYA Ent Rev	\$2,582,690						
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

South Providence Sewer Replacement - SW526

1-2 Years

2099

<p>Description: Replace 550 feet of 8-inch sanitary sewer and 335 feet of casing pipe under South Providence Road located between East Nifong Boulevard and Buttonwood Drive due to settlement of the pipe and increased maintenance cost required to keep the line clear.</p> <p>Current Status: 6/22/22: Final design</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	5, 6	2020	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$0
	Total Appropriated:		\$335,000
	Total City Project Cost:		\$335,000
	Total Spent To Date:		\$22,586
	Remaining Authority To Date:		\$312,414

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$245,000	\$90,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

WWTP Mechanical Screens Wetland Pump Station SW520

1-2 Years

2048

<p>Description: Add mechanical screens and conveyor, or equivalent system to the wetland pump station to improve performance and safety of the operations.</p> <p>Current Status: 07/20/2022: RFQ to Purchasing for processing</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	4	2022	2023
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,000,000
	Total Appropriated:		\$3,000,000
	Total City Project Cost:		\$4,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$3,000,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$200,000	\$2,800,000					
PYA 2014 Ballot - Annual Sewer Syst Improv - SW183			\$1,000,000				
Future Funding:						\$0	
Future Unfunded:						\$0	

Sewer

PCCE #29 - East Sunset Lane - SW522

3-5 Years

1909

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: 07/12/2022: Working on plan concept. Field visits required to validate survey info. IP meeting to be scheduled.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2022	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$545,000
	Total Appropriated:		\$50,000
	Total City Project Cost:		\$595,000
	Total Spent To Date:		\$30,829
	Remaining Authority To Date:		\$19,171

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$50,000	\$545,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

PCCE #30 - W Stewart, Edgewood, Westmount - SW519

3-5 Years

1908

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: 5/27/22: Preliminary Design.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2021	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$340,000
	Total Appropriated:		\$60,000
	Total City Project Cost:		\$400,000
	Total Spent To Date:		\$36,681
	Remaining Authority To Date:		\$23,319

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$60,000		\$340,000				
Future Funding:							\$0
Future Unfunded:							\$0

Sewer

PCCE #34 - Forest Hill Court & Ridge Road -SW533

3-5 Years

1905

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2022	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$655,000
	Total Appropriated:		\$80,000
	Total City Project Cost:		\$735,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$80,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$80,000			\$655,000		
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

PCCE #35 - Richmond Avenue-SW532

3-5 Years

1904

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2022	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$255,000
	Total Appropriated:		\$30,000
	Total City Project Cost:		\$285,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$30,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$30,000		\$255,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

PCCE #38 - North Eighth Street-SW534

3-5 Years

1903

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2023	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$295,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$295,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$30,000	\$265,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

PCCE #42 - W Broadway & Aldeah-SW537

3-5 Years

2280

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2024	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$230,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$230,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev				\$60,000		\$170,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

PCCE #43 - Rice Road-SW538

3-5 Years

2282

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	3	2024	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$200,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$200,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev				\$50,000		\$150,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

White Oak Sewer Relocation-SW540

3-5 Years

2279

<p>Description: Replace and relocate a broken 8" VCP that is 24 feet deep and near an inground pool. Significant maintenance issue.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	4	2023	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$150,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$150,000
	Total Spent To Date:		\$92
	Remaining Authority To Date:		\$-92

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
PYA 2014 Ballot - Annual Sewer Syst Improv - SW183			\$150,000				
Future Funding:						\$0	
Future Unfunded:						\$0	

Sewer

5th to Wilkes Relief Sewer Phase 2-SW542

6-10 Years

2284

<p>Description: Extend relief sewer from 6th Street and Hickman Avenue to 7th Street and Wilkes. Basement backups and redevelopment are reasons for work. Project to be coordinated with Hickman to Wilkes Storm Water project.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2026	2028
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$297,766
	Total Appropriated:		\$377,799
	Total City Project Cost:		\$675,565
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$377,799

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev							\$270,250
PYA Ent Rev - 5th to Wilkes SW525		\$377,799	\$17,089				
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

B-9 Relief Sewer - Garth & Vandiver

6-10 Years

795

<p>Description: Replacing and upgrading or adding sewer lines to allow for increased capacity and reduce sanitary sewer overflows. Regulatory compliance and system enhancement.</p> <p>Current Status: Future project</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	2	2027	2030
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$750,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$750,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev							\$75,000
						Future Funding:	\$675,000
						Future Unfunded:	\$0

Sewer

Cow Branch Outfall

6-10 Years

725

<p>Description: Construct gravity sewer up the lower portion of the Cow Branch Watershed and Remove existing Cow Branch Pump Station. System expansion.</p> <p>Current Status: Unfunded Future project.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	Outside City	2029	2031
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$3,800,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$3,800,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
						Future Funding:	\$3,800,000
						Future Unfunded:	\$3,800,000

Sewer

FBRS - 4th Street - Elm to Rogers/Broadway -SW258

6-10 Years

1864

<p>Description: Replacing and upgrading sewer lines to allow for increased capacity and reduce sanitary sewer overflows. Regulatory compliance and system enhancement.</p> <p>Current Status: Unfunded Future project</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2025	2028
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$4,400,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$4,400,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded					\$400,000	\$4,000,000	
					Future Funding:		\$0
					Future Unfunded:		\$0

Sewer

PCCE #40-Sunset Dr, ProspectSt, CrestlandAve SW535

6-10 Years

1902

<p>Description: Replace failing private common collector along Sunset Drive and Crestland Avenue.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2023	2028
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$445,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$445,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$45,000			\$400,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

PCCE #41 - W Stewart Road & West Blvd - SW536

6-10 Years

1901

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2024	2028
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$400,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$400,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev				\$20,000		\$380,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

PCCE #44 - Club Ct & Vine St

6-10 Years

2283

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	3	2026	2028
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$410,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$410,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev						\$85,000	\$325,000
						Future Funding:	\$0
						Future Unfunded:	\$0

Sewer

PCCE #46 Fredora Maupin

6-10 Years

2297

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2027	2030
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$385,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$385,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev							\$45,000
						Future Funding:	\$340,000
						Future Unfunded:	\$0

Sewer

PCCE #47 W Ash Street

6-10 Years

2298

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2027	2029
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$150,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$150,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev							\$25,000
						Future Funding:	\$125,000
						Future Unfunded:	\$0

Sewer

PCCE #48 S West Blvd

6-10 Years

2299

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2027	2029
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$225,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$225,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev							\$25,000
						Future Funding:	\$200,000
						Future Unfunded:	\$0

Sewer

PCCE #49 N William Street

6-10 Years

2300

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	3	2027	2030
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$100,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$100,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev							\$25,000
						Future Funding:	\$75,000
						Future Unfunded:	\$0

Sewer

PCCE #50 N Country Club Dr Club Ct

6-10 Years

2301

<p>Description: Replace failing private common collector sewer. Petition project. Regulatory compliance.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	3	2027	2030
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$265,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$265,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev							\$35,000
						Future Funding:	\$230,000
						Future Unfunded:	\$0

Sewer

WWTP New Digester Addition

6-10 Years

2049

<p>Description: As WWTP plant flow increases it will be necessary to construct a new digester. All related piping, access and equipment will be required. Regulatory compliance.</p> <p>Current Status: Unfunded Future project.</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	4	2026	2030
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$13,000,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$13,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Unfunded						\$1,300,000	
						Future Funding:	\$11,700,000
						Future Unfunded:	\$11,700,000

Solid Waste Utility Capital Projects

A Look Ahead

The multi-year Capital Improvement Plan (CIP) budget is updated annually. Collections, Recovery and Disposal functions of the utility require facility expansions periodically to account for collections, administrative, material recovery and disposal space needs as well as regulatory compliance requirements. Evaluation for CIP needs is influenced by the quantity of material collected for disposal and recovery, the volume of space available for disposal, and the age/condition of existing facilities.

The Solid Waste Management Master Visioning Plan was developed in summer 2008 to outline a direction for the future. The plan was updated in 2011, 2018 and again in 2019. The visioning plan includes types of collection, equipment, landfill and material recovery programs. A cost of service study was conducted in 2021 to determine rates required to sustain and expand the utility as the City grows and industry standards and regulations evolve.

Bioreactor Landfill Cell #6 was completed in December of 2018 and is the last disposal cell that can be constructed within the permitted airspace. The existing permitted landfill disposal area is anticipated to reach capacity between 2026 and 2031. A Landfill Site Master Plan has been completed and was adopted by the Council in April 2018. This master plan identifies how the City's Landfill property can be utilized for future disposal purposes. In October 2018, the utility began the multi-year regulatory process of permitting additional landfill space on the current Columbia Landfill property.

The utility completed construction of a new recycling drop off facility on the Parks Management property in 2022. The utility continues to evaluate City owned property to construct additional recycling drop off sites, in an effort to keep pace with the growing use of existing sites. Additionally, the utility recently initiated a comprehensive evaluation of the utilities' recycling and waste diversion program.

Due to substantial growth in Solid Waste operations over the past 45 years, the Administration and Collections staff and equipment was relocated to the Landfill in 2017, with the continued expansion of the facilities to better meet the demands of the utility.

Current Projects

- Landfill Expansion Permitting began in FY 2019. This is a multi-year, three phase project to get authority for a new bioreactor landfill disposal area within the footprint of the City's existing Landfill property. The project involves extensive subsurface and geotechnical evaluations, public involvement and community outreach, landfill conceptual design, landfill permit application, and necessary regulatory support to get approvals from MDNR.

The first and second phases have been completed. This work included the Preliminary Site Investigation, the Detailed Site Investigation Work Plan and landfill conceptual design, all of which have been approved by the Missouri Department of Natural Resources.

The third and final phase began in FY 2022. This work will include the Detail Site Investigation submittal and the landfill permit application. It is anticipated that this phase will be completed in CY 2023. Once this is complete, the design of Bioreactor Landfill Cell #7 can begin.

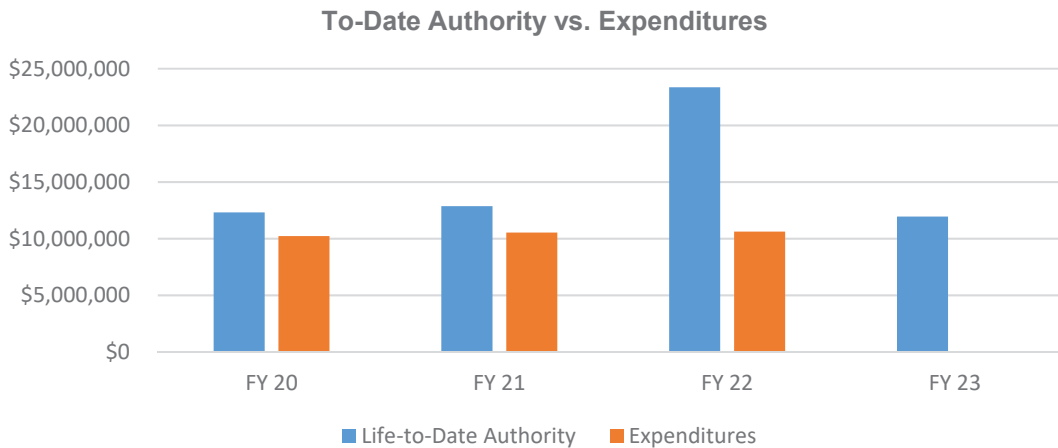
- Material Recovery Facility Phase 1 began in FY2022. The project involves conducting a comprehensive evaluation of the City's residential and commercial recycling program (collections and Material Recovery Facility capacity) in order to determine necessary program improvements to achieve the City's waste diversion goals. The project will evaluate residential & commercial collections, the Material Recovery Facility, materials currently being recycled, additional materials that could be recycled and methods for marketing recycled materials in order to ensure that the recycling and waste diversion program meets the goals established in Columbia's Climate Action and Adaptation Plan.

CIP projects scheduled for fiscal year 2023:

- Construction improvements to the existing Landfill fueling station began in FY 22 and are anticipated to be completed in FY 23. The improvements will allow Solid Waste vehicles to refuel at the Landfill, making Solid Waste operations more efficient.
- Construct a vehicle storage shelter for approximately 20 solid waste collection vehicles at the landfill.

Funding Sources

Funding is primarily derived from enterprise revenue. In addition, since the early 1990's the City has taken advantage of available grant funding to expand recovery efforts (recycling, composting, waste minimization).



Capital Projects Authority				
	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$12,311,510	\$12,861,510	\$23,354,630 *	\$11,946,286 ***
Prior Year Expenditures	\$8,883,872	\$10,227,752	\$10,526,415 *	
Current Year Expenditures	\$1,343,880	\$298,664	\$91,701 **	
Encumbrances	\$173,776	\$15,948	\$790,228 *	
Total Remaining Authority	\$1,909,982	\$2,319,146	\$11,946,286	

* This is current as of July 2022

** Includes estimate from department

*** Includes FY 23 budget request of \$0

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Funding for Solid Waste Capital Projects primarily comes from Enterprise Revenue generated by the Solid Waste Utility. There is no additional appropriation planned for FY 23.

<p>Description: Annual funding for the installation, expansion, improvements and repair of the landfill gas recovery system. The gas recovery system requires annual improvements and repairs to accommodate the continual addition of new trash and the constant settling of the landfill disposals areas.</p> <p>Current Status: 6/22/22: Annual Project</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	3		2014
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$700,001
	Total Appropriated:		\$1,799,067
	Total City Project Cost:		\$2,499,067
	Total Spent To Date:		\$1,454,969
	Remaining Authority To Date:		\$344,097

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$1,925,947	\$100,000			\$300,000	\$100,000	\$100,000
Miscellaneous Revenues		\$3,120					
PYA Ent Rev	\$-230,000						
						Future Funding:	\$200,000
						Future Unfunded:	\$0

Solid Waste

Bioreactor Landfill Cell #7 - RF073

3-5 Years

1944

<p>Description: Design and construction for Bioreactor Landfill Cell #7, new access road, leachate collection system, gas collection system and stormwater basin. This disposal cell is outside of the currently permitted disposal area. Landfill Expansion Permitting Project must be completed prior to constructing this project.</p> <p>Current Status: 6/22/22: Future Project</p> <p>Justification for Changes:</p> <p>Classification: Capacity Expansion for Growth</p>	Ward	Begin Design	Begin Construction
	3	2024	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$5,000,000
	Total Appropriated:		\$6,000,000
	Total City Project Cost:		\$11,000,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$6,000,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$4,000,000	\$2,000,000				\$2,500,000	\$2,500,000
						Future Funding:	\$0
						Future Unfunded:	\$0

Solid Waste

Household Hazardous Waste Collectin Facility RF069

3-5 Years

882

<p>Description: Project involves constructing a new Household Hazardous Waste Collection Facility at the Columbia landfill.</p> <p>Current Status: 6/22/22: Proposed project</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	3	2022	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$200,000
	Total Appropriated:		\$350,000
	Total City Project Cost:		\$550,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$350,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$350,000				\$200,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

Solid Waste

Landfill Scale House Relocation & Rd Improv-RF077

3-5 Years

2095

<p>Description: Site grading, landfill road construction, new landfill scale house, relocating the two existing scales, installing two new scales, installing a vehicle wheel wash system, installing security cameras and electrical improvements and demolishing existing scale house.</p> <p>Current Status: 6/22/22: Proposed project</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	3	2024	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$2,250,000
	Total Appropriated:		\$250,000
	Total City Project Cost:		\$2,500,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$250,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$250,000			\$2,250,000		
					Future Funding:		\$0
					Future Unfunded:		\$0

Solid Waste

Material Recovery Facility Expansion Phs 2 - RF074

3-5 Years

1551

<p>Description: Project involves constructing a Material Recovery Facility expansion to include; new material processing equipment, additional material storage area, additional truck loading area, improved office, employee lounge and maintenance area.</p> <p>Current Status: 6/22/22: Future project</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	3	2022	2026
	Eligible for Percent for Arts?		Yes
	Current Funding Request:		\$10,500,000
	Total Appropriated:		\$650,000
	Total City Project Cost:		\$11,150,000
	Total Spent To Date:		\$0
Remaining Authority To Date:		\$650,000	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$300,000	\$350,000					
Future Bond						\$10,500,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Storm Water Utility Capital Projects

A Look Ahead

In 2018, the City Council adopted the Wastewater and Stormwater Integrated Management Plan (IMP). The goal of the IMP is to develop an adaptable and affordable long-term plan that addresses the City's wastewater and stormwater management needs and meets Clean Water Act requirements. Storm Water Utility staff continue to implement the recommendations presented in the 5-year Action Plan of the IMP and will utilize the recommendations to inform future Storm Water Utility CIP budgets. More than 15 storm water improvement projects are planned to be funded over the next five years, as funding allows. The 5 year action plan in the Integrated Management Plan includes projects that address flooding and resiliency by improving deteriorated and undersized storm water systems. Where appropriate and feasible, future projects will also incorporate green infrastructure to improve water quality and resilience. These projects closely align with the Strategic Plan goals of organizational excellence and reliable infrastructure. Flood resilience and green infrastructure align with the Natural Resource Goal of the Climate Action and Adaptation Plan (CAAP) to reduce negative impacts from storm water runoff and flooding.

Current Projects

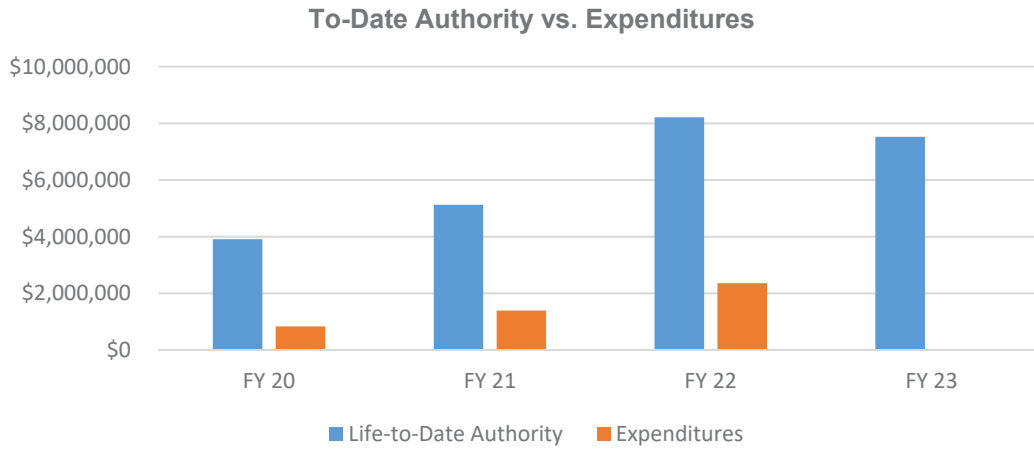
The Storm Water Utility recently completed a significant flooding reduction project at Hickman Avenue and Sixth Street. The Quail Drive improvement project will be under construction during the beginning of FY2023 and is a major upgrade to the storm water system that will also reduce the impacts of flooding in the neighborhood. Additionally, construction of a major streambank stabilization project on Hinkson Creek will not only protect critical infrastructure but improve habitat on Hinkson Creek and reduce erosion within the channel.

There are more than four projects currently in design that could begin construction in FY 2023, including Bray and Longwell, Nebraska Avenue, Crestridge Drive and Capri Drive. Additionally, staff is designing Calvert Drive, a multi-year storm water improvement project that will have significant improvements to Hinkson Creek water quality and neighborhood flooding in the area.

Supply chain and pricing increases will continue to be a challenge in FY 2023 and will affect construction costs.

Funding Sources

Funding for the storm water CIP program is by enterprise revenue approved by voters in 1993. A storm water ballot issue was approved by voters in the April 2015 election. The approval of the ballot issue allowed the Storm Water Utility rates to be increased over a five year period. The first incremental increase was approved with the FY 2016 budget, the final incremental increase was approved with the FY 2020 budget. These increases provided additional funding to increase maintenance and replacement of existing storm water infrastructure and allow for completion of projects currently identified in the CIP. A cost of service study and revenue sufficiency analysis completed in FY 2022 shows that operating rate increases are not recommended in the immediate future. However, inflation may necessitate a reduction in Capital Improvement Projects to maintain revenue sufficiency. The analysis recommended steps towards including an impervious area rate structure for residential properties to replace the current main floor area rate structure. Future rate increases, required to be approved by the voters, will be required to continue to implement and fund the work outlined in the Wastewater and Stormwater Integrated Management Plan and regular operations of the Storm Water Utility.



Capital Projects Authority				
	Actual FY 2020	Actual FY 2021	Anticipated FY 2022	Proposed FY 2023
Total Life to Date Appropriation	\$3,908,158	\$5,123,855	\$8,210,101 *	\$7,520,840 ***
Prior Year Expenditures	\$728,978	\$223,460	\$1,342,608 *	
Current Year Expenditures	\$100,214	\$1,166,847	\$1,011,089 **	
Encumbrances	\$885	\$264,855	\$525,564 *	
Total Remaining Authority	\$3,078,081	\$3,468,693	\$5,330,840	

* This is current as of July 2022 *

** Includes estimate from department

*** Includes FY 23 budget request of \$2,190,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Storm Water Utility Capital Projects are funded by enterprise revenue collected from development charges and ratepayers with the rates initially approved by voters in 1993 and rate increases approved by voters in 2015. The FY2023 Capital Projects plan includes \$255,000 of enterprise revenue to fund annual projects, which are monies used to pay for unexpected improvement projects that arise from structural failures or other utility/street projects that impact the storm drainage system. An additional \$1,935,000 is being appropriated from enterprise revenue funds to design and construct seven planned stormwater improvement projects. Two improvement projects will address failing infrastructure at Ross Street and Chadwick Drive near Royal Lytham Drive. Five projects will fund upgrades to reduce flooding at Bernadette Drive, Brandon Road, Crestridge Drive, Nebraska Avenue

<p>Description: Implement water quality improvements in the Hinkson watershed in conjunction with the Hinkson Creek Collaborative Adaptive Management process.</p> <p>Current Status: On-Going</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	Citywide		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$270,000
	Total Appropriated:		\$90,169
	Total City Project Cost:		\$360,169
	Total Spent To Date:		\$100
Remaining Authority To Date:		\$90,069	

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$-8,966	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Ent Rev - 2015 Ballot	\$120,000						
PYA Ent Rev	\$-50,865						
Future Funding:						\$120,000	
Future Unfunded:						\$0	

Description: Annual Projects	Ward	Begin Design	Begin Construction
	Citywide		
Current Status: Ongoing	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,350,000
Justification for Changes:	Total Appropriated:		\$363,535
	Total City Project Cost:		\$1,713,535
Classification:	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$363,535

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$162,123	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Ent Rev - 2015 Ballot	\$500,000						
PYA Ent Rev	\$-348,588	\$-100,000					
Future Funding:						\$600,000	
Future Unfunded:						\$0	

Storm Water

Annual Property Acquisition - SS118

ANNUAL

1726

<p>Description: Annual funds for the acquisition of flooding properties that meet storm water management goals.</p> <p>Current Status: On-going</p> <p>Justification for Changes:</p> <p>Classification:</p>	Ward	Begin Design	Begin Construction
	Citywide		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$450,000
	Total Appropriated:		\$200,000
	Total City Project Cost:		\$650,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$200,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$150,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
						Future Funding:	\$200,000
						Future Unfunded:	\$0

Storm Water

Annual Water Quality Improvements - SS115

ANNUAL

1621

<p>Description: Install water quality improvements where feasible and when opportunity allows.</p> <p>Current Status: On-Going</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1		
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$225,000
	Total Appropriated:		\$100,054
	Total City Project Cost:		\$325,054
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$100,054

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Ent Rev - 2015 Ballot	\$50,000						
PYA Ent Rev	\$54						
						Future Funding:	\$100,000
						Future Unfunded:	\$0

Storm Water

Alan Lane - SS144

1-2 Years

870

<p>Description: This is an old drainage system that is deteriorated and undersized and needs to be replaced.</p> <p>Current Status: 6/24/22: Preliminary design. IP meeting scheduled for July 2022.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	3	2021	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$0
	Total Appropriated:		\$436,000
	Total City Project Cost:		\$436,000
	Total Spent To Date:		\$19,860
	Remaining Authority To Date:		\$416,140

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev - 2015 Ballot	\$66,000	\$370,000					
Future Funding:						\$0	
Future Unfunded:						\$0	

Storm Water

Bernadette - SS159

1-2 Years

2281

<p>Description: Replace existing stormwater infrastructure along Bernadette Drive to address street and structure flooding.</p> <p>Current Status: 1/20/22: Design to begin FY2023.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$150,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$150,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$150,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Storm Water

Calvert Drive - SS117

1-2 Years

1612

<p>Description: Install a large water quality cell to assist with stormwater management at Sylvan and Vandiver/Quail. Reduce pollutant load to Hinkson Creek and provide channel protection.</p> <p>Current Status: 6/22/22: Preliminary design. Submitting application for state ARPA funding.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	3	2019	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$0
	Total Appropriated:		\$1,203,943
	Total City Project Cost:		\$1,203,943
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$1,203,943

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$733,943	\$470,000					
						Future Funding:	\$0
						Future Unfunded:	\$0

Storm Water

Crestridge Drive Culvert Replacement - SS151

1-2 Years

2047

<p>Description: Replace failing storm culvert to reduce possibility of structure flooding.</p> <p>Current Status: 7/13/2022: Preparing design for public hearing</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2021	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$400,000
	Total Appropriated:		\$125,000
	Total City Project Cost:		\$525,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$125,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$125,000		\$400,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Replace undersized system to alleviate severe street flooding.</p> <p>Current Status: 6/24/22: In design.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2022	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$980,000
	Total Appropriated:		\$120,000
	Total City Project Cost:		\$1,100,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$120,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$120,000	\$980,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Storm Water

Ross Street Outlet Improvement - SS161

1-2 Years

2318

<p>Description: Replacement and realignment of existing unreinforced box culvert currently located under a residence. Relocate and construct approximately 225 linear feet of storm water pipe and 2 new structures.</p> <p>Current Status: Proposed</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	6	2023	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$150,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$150,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$150,000				
						Future Funding:	\$0
						Future Unfunded:	\$0

Storm Water

Royal Lytham - Fallwood - SS090

1-2 Years

815

<p>Description: Reconstruct existing stormwater system to reduce flooding issues and replace failing pipes and inlets.</p> <p>Current Status: 1/20/22: Design to begin in FY2023</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	5	2022	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$100,000
	Total Appropriated:		\$72,537
	Total City Project Cost:		\$172,537
	Total Spent To Date:		\$22,537
	Remaining Authority To Date:		\$50,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$33,500	\$50,000	\$100,000				
PYA Ent Rev	\$-10,963						
Future Funding:							\$0
Future Unfunded:							\$0

Storm Water

Sexton/McBaine Drainage - SS154

1-2 Years

825

<p>Description: Replace existing storm water drain to reduce flooding issues.</p> <p>Current Status: 6/24/22: Design to begin late 2022</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2022	2024
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$230,000
	Total Appropriated:		\$50,000
	Total City Project Cost:		\$280,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$50,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$50,000		\$230,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Storm Water

Braemore Drainage - SS152

3-5 Years

817

<p>Description: Reconstruct under sized existing stormwater system to reduce flooding issues. Includes water quality improvements. Includes replacing system at Fairview. Significant maintenance and improvement work.</p> <p>Current Status: 1/20/22: Design to begin FY2023.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	4	2022	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$670,000
	Total Appropriated:		\$30,000
	Total City Project Cost:		\$700,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$30,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$30,000		\$670,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Storm Water

Brandon Road Culvert Replacement - SS160

3-5 Years

2320

<p>Description: Replace a failing culvert near 215 Brandon Road.</p> <p>Current Status: 1/20/22: Design to begin FY2023.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	5	2023	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$550,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$550,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$110,000	\$440,000			
						Future Funding:	\$0
						Future Unfunded:	\$0

Storm Water

Capri Estates Drainage - SS145

3-5 Years

828

<p>Description: Construction of storm drainage system in older area where system is not in conformance with current standards. Includes water quality improvements.</p> <p>Current Status: 6/24/22: IP meeting on 6/14/22 .</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	2	2020	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$245,000
	Total Appropriated:		\$330,000
	Total City Project Cost:		\$575,000
	Total Spent To Date:		\$8,785
	Remaining Authority To Date:		\$321,215

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$50,000	\$280,000		\$245,000			
Future Funding:						\$0	
Future Unfunded:						\$0	

Storm Water

Greenwood Stewart Phase 2 SS156

3-5 Years

1615

<p>Description: Replace failing Reinforced Concrete Box (RCB) on new alignment and extend system to address other flooding issues.</p> <p>Current Status: Future project</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	4	2022	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,400,000
	Total Appropriated:		\$200,000
	Total City Project Cost:		\$1,600,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$200,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$200,000			\$1,400,000		
						Future Funding:	\$0
						Future Unfunded:	\$0

<p>Description: Replace failing rock box. Help protect building at 7th and Cherry from flooding. Add water quality treatment - tree planters or other devices - to system to 8th & Cherry.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2025	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$320,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$320,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev					\$320,000		
						Future Funding:	\$0
						Future Unfunded:	\$0

Storm Water

Sexton Road at Jackson - SS162

3-5 Years

824

<p>Description: Replace existing stormwater system to reduce flooding issues.</p> <p>Current Status: 1/20/22: Design to begin FY2023.</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1	2023	2025
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$345,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$345,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev			\$45,000	\$300,000			
Future Funding:							\$0
Future Unfunded:							\$0

Storm Water

Vandiver/Sylvan Storm Drainage-SS157

3-5 Years

826

<p>Description: Reconstruction of storm water drainage on major arterial to relieve flooding. Includes water quality improvements. Needs to be coordinated with Calvert Drive Sewer.</p> <p>Current Status: Future project</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	3	2022	2026
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$1,335,000
	Total Appropriated:		\$340,000
	Total City Project Cost:		\$1,675,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$340,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$340,000				\$1,335,000	
						Future Funding:	\$0
						Future Unfunded:	\$0

Storm Water

Worley Again East Phase I - SS155

3-5 Years

1629

<p>Description: Replace undersized system and install detention and water quality improvements. Reduce street and structure flooding.</p> <p>Current Status: Future Project</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2023	2027
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$620,000
	Total Appropriated:		\$60,000
	Total City Project Cost:		\$680,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$60,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev		\$60,000					\$620,000
						Future Funding:	\$0
						Future Unfunded:	\$0

Storm Water

Hickman to Wilkes Stormwater

6-10 Years

2286

<p>Description: Improve existing box hydraulics at Alton Avenue and reduce yard ponding. Coordinate with 5th to Wilkes Relief Sewer Phase 2.</p> <p>Current Status: Future project.</p> <p>Justification for Changes:</p> <p>Classification: Combination</p>	Ward	Begin Design	Begin Construction
	1	2026	2028
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$300,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$300,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev						\$50,000	\$250,000
						Future Funding:	\$0
						Future Unfunded:	\$0

Storm Water

West Worley Storm System Replacement - SS119

6-10 Years

1882

<p>Description: Replacement or rehabilitation of approximately 200 linear feet of 72 inch diameter storm sewer near West Worley and Stadium Blvd. Improve failing pipe to prevent sinkholes. Major maintenance.</p> <p>Current Status: Future Project</p> <p>Justification for Changes:</p> <p>Classification: System Maintenance_Replacement</p>	Ward	Begin Design	Begin Construction
	1	2027	2028
	Eligible for Percent for Arts?		No
	Current Funding Request:		\$230,000
	Total Appropriated:		\$0
	Total City Project Cost:		\$230,000
	Total Spent To Date:		\$0
	Remaining Authority To Date:		\$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Ent Rev	\$800,000						\$30,000
PYA Ent Rev	\$-800,000						
						Future Funding:	\$200,000
						Future Unfunded:	\$0

Glossary & Acronyms

Accrual Basis of Accounting - Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period incurred.

Account Number - A system of numbering or otherwise designating accounts, entries, invoices, vouchers, in such a manner that the number sequence used quickly reveals certain required information.

Adopted Budget - Refers to the budget amount as originally approved by the City Council at the beginning of the fiscal year.

Anticipated Expenditures and Revenues - The expenditures or revenues that are expected by the close of the budget year/fiscal year.

Appropriation - The legal authorizations made by the City Council (who approve department budgets) to the departments, offices and agencies of the City, allowing the departments to make expenditures and incur obligations for specific purposes within the amounts approved.

Assessed Valuation - This is the value of property set for tax purposes. The assessed value is set by the County Assessor, who is charged with determining the taxable value of property according to a formula set by the State of Missouri.

Assessment - a valuation set on taxable property, income, etc.

Audit - An examination of records or financial accounts to check their accuracy.

Balanced Budget - a budget in which revenues are equal to expenditures. Thus neither a budget deficit nor a budget surplus exists.

Bond - a debt security, under which the issuer owes the holders a debt and is obliged to pay them interest and/or to repay the principal at a later date, termed the maturity date.

Budget - The financial plan for the operation of the City for the fiscal year.

Budgetary Control - The control and management of a governmental or enterprise fund/entity in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Capital Expenditure - Amounts spent for tangible assets that will be used for more than one year and have a cost of \$5,000 or more. These amounts generally include the amount to acquire or improve a fixed asset. Some capital expenditures, such as fleet replacements are generally included in the department's operating budget rather than in the capital improvement program (CIP). Capital expenditures for major road, bridge, facilities, sidewalks, public utilities, drainage projects, recreational facilities buildings and equipment that require more than one year to construct or which are funded with federal grant funds that are obtained over more than one city fiscal year are included in the capital improvement program.

Capital Improvement Program (CIP)- Is a multi-year plan for capital investments in the city's infrastructure, facilities, and equipment and includes items such as roads, bridges, sidewalks, public utilities, drainage projects, recreational facilities, buildings, and equipment. In general, fleet replacements are not included in the CIP. Fleet items that are custom built and take more than one fiscal year to receive or are funded by federal grants that are received over several of the city's fiscal years are included in the CIP.

Capital Projects Fund - This fund is used to account for the acquisition and construction of major capital facilities or improvements within the general government funds.

Debt Service Fund - The debt service funds are used to account for the accumulation of resources and payment of general long-term debt principal and interest.

Deficit - An excess of the liabilities of a fund over its assets. Also, the excess of expenditures over revenues during the budget year.

Department - The Department is the primary unit in City operations. Each is managed by a department director. Departments are generally composed of divisions which share a common purpose or which perform similar duties.

Depreciation - The decrease in value of physical assets due to use and the passage of time. In accounting for depreciation, the cost of a fixed asset is prorated over the estimated service life of such an asset, and each year is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

Encumbrance - Commitment for unperformed contracts for goods or services. An amount of money committed and set aside, but not yet expended, for the purpose of a specific good or service.

Enterprise Funds - These funds are used to account for resources committed to self-supporting activities of governmental units that render services to the general public on a user-charged basis. Budgeted enterprise funds include: Water and Electric Utility, Sanitary Sewer Utility, Regional Airport, Transit, Solid Waste Collection, Parking Facilities, Recreation Services, Railroad, Transload, and Storm Water Utility.

Glossary & Acronyms

Expendable Trust Fund - A trust fund whose principal and earnings may be expended. The only expendable trust fund that is budgeted is the Contributions Fund.

Expenditure - An actual obligation incurred for goods or services received whether or not yet paid by a City check, electronic funds transfer or by an interfund transfer for internal City bills.

Fiscal Year - The period used for the accounting year. The City of Columbia has a fiscal year of October 1st through the following September 30th.

Fixed Asset - An asset item with a value of \$5,000 or more and is expected to have an estimated life of greater than one year.

Full-time equivalent - 1.00 FTE or 2080 hours

Fund - A fund is a self balancing set of accounts designed to track specific revenues and the uses of those revenues.

Fund Balance - An accumulated excess of revenues over expenditures. Any amount left over after expenditures are subtracted from resources is then added to the beginning fund balance each year. Each fund begins and ends each year with a positive or negative fund balance. The exception to this is Enterprise Funds and Internal Service Funds which are accounted for in the same manner as private businesses and record retained earnings as opposed to a fund balance.

Fund Equity - Additional funds generated by the cost of operating as internal service funds which is used to offset charges assessed to other internal departments.

Fund Type - In governmental accounting, all funds are classified into seven generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

GAAP - Generally Accepted Accounting Principals

General Fund - The fund used to account for all City activities not required to be accounted for elsewhere. The General Fund of a governmental unit is made up of the resources available for the purpose of carrying on the unit's operating activities. The General Fund includes the following departments: City Council, City Clerk and Elections, City Manager, Municipal Court, Human Resources, Law, Community Development, Cultural Affairs, Economic Development, Finance, Fire, Police, Health, Community Relations, Divisions of Public Works (Administration and Streets and Engineering), and Divisions of Parks and Recreation (Administration, C.A.R.E. Program, and Parks).

General Obligation Bonds - Bonds backed by the full faith and credit of the City.

Governmental/Trust Funds - Includes the General Fund, Expendable Trust Funds, Non-Expendable Trust Funds, Special Revenue Funds, Debt Service Funds and Capital Projects Fund.

Intergovernmental Revenues - Revenues from other governments in the form of grants, entitlement, shared revenues or payments in lieu of taxes.

Internal Service Funds - These funds are used to finance, administer, and account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis. Budgeted internal service funds are Employee Benefit Fund, Self Insurance Reserve Fund, Fleet Operations Fund and Information Technology Fund. In prior years, Custodial and Maintenance, Community Relations and Utility Customer Services were also internal service funds. In FY 21, Custodial and Maintenance (now Facilities Management) and Community Relations moved to the General Fund. The operations of Utility Customer Services were moved to the Utilities.

Intragovernmental Charges - Charges assessed to all other departments i.e. Enterprise, Special Revenue, Governmental and other Internal Service funds for services provided to those various departments. Some of the services include, delivery of mail, vehicle repair, custodial and building maintenance & computer support.

Legal Debt Margin - The amount of additional debt the City may legally issue. It is currently 20% of the assessed value less general obligation debt currently outstanding.

Major Fund - funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

Modified Accrual Basis - General Fund, Special Revenue, Debt Service, Capital Projects, and Expendable Trust Funds are recognized on the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. This basis measures resources available to the City.

Glossary & Acronyms

Net Assets - A funds total assets less all liabilities.

Net Income - The excess of revenues over expenses. Net income is calculated for Internal Service Funds and Enterprise Funds. Net income is not calculated for a governmental fund.

Net-Working Capital - The total of all current assets less the total of all current liabilities.

Non-Expendable Trust Funds - A trust fund whose principal must be preserved intact. Revenues earned on the principal may be expended.

Non-Operating Expenses - Expenses incurred by Enterprise and Internal Service Funds that are not directly related to the fund's primary service activities. Examples of non-operating expenses include Interest Expense, Loss on Disposal of Fixed Assets, and Miscellaneous Expenses.

Non-Operating Revenues - Enterprise and Internal Service Fund revenues that are not directly related to the fund's primary service activities. Examples of non-operating revenues include Interest revenue, gain on disposal of fixed assets, and miscellaneous revenue.

Operating Budget - The annual budget and process which provide a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget are capital projects which are determined by a separate, but interrelated process.

Permanent employee - position created without intent of limitation and intended to exist for at least one budget year.

Property Tax - This refers to the property tax placed on property. The tax income is determined by multiplying the tax rate by each \$100 of assessed valuation.

Proposed Budget - The recommended City budget submitted by the City Manager to the City Council in late July each year.

Retained Earnings - Profits generated by enterprise funds that are either reinvested into the fund or are kept as a reserve for specific objectives - such as to pay off a debt or purchase capital assets.

Revenue Bonds - Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund. In addition, these bonds may contain a mortgage on the enterprise fund's property.

Revenues - Money generated through taxes, charges, licenses and other sources to fund City operations.

Special Obligation Bonds - Special obligations of the City. The payment of the principal of and the interest on the Bonds is subject to an annual appropriation by the City. The City is not required or obligated to make any such annual appropriation.

Special Revenue Funds - These funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. Budgeted special revenue funds include: Convention and Tourism Fund, Contributions Fund, Transportation Sales Tax Fund, Community Development Block Grant Fund, Mid Mo Solid Waste Management District Fund, Parks Sales Tax, Capital Impr. 1/4 Cent Tax, Stadium TDD's Fund, Non Motorized Grant Fund and Public Improvement Fund.

Subsidy - Legally authorized subsidy from a fund receiving revenue to the fund through which the resources are to be expended.

Supplementals - A list of requests by each department which include computers, all other equipment, vehicles, trucks (capital items) and personnel. Requests are listed in priority order and then reviewed and amended by the City Manager and the Department Director based on the budget year's spending limitations.

Transfer - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

User Charges or Fees - The payment of a charge or fee for direct receipt of a service such as; admission into a swimming pool, health services or police and fire services.

Utility Charges - applied based on the consumption of a commodity - charges for sewer, water and publicly provided electricity etc.

ACA - Affordable Care Act

GIS - Geospatial Information Systems

PIOs - Public Information Specialists

VERF - Vehicle & Equipment Replacement Fund

City of Columbia, Missouri
FY23 Proposed Budget



Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
City Council					
No personnel assigned to this budget					
City Clerk					
8804 - Deputy City Clerk	1.00	1.00	1.00	1.00	
8803 - City Clerk	1.00	1.00	1.00	1.00	
1006 - Sr. Administrative Supp. Asst.	1.00	0.00	1.00	1.00	
Department Total	3.00	2.00	3.00	3.00	0.00
City Manager					
9998 - City Manager	1.00	1.00	1.00	1.00	
9950 - City Management Fellow	2.00	2.00	2.00	2.00	
9911 - Assistant to City Manager	1.00	0.00	1.00	1.00	
9905 - Deputy City Manager	0.20	0.20	0.20	0.20	
9901 - Assistant City Manager	0.75	0.75	0.90	1.00	0.10
4619 - Trust Administrator	1.00	0.00	0.00	1.00	1.00
4610 - Internal Auditor	1.00	1.00	1.00	1.00	
1006 - Sr. Admin Supp. Asst.	0.50	1.00	0.00	0.00	
9930 - Public Information Officer	0.00	0.00	1.00	1.00	
1400 - Admin Tech	0.00	0.00	1.00	0.00	(1.00)
9960 - Grant Administrator	0.00	0.00	1.00	1.00	
9970 - Diversity, Equity, and Inclusion Officer	0.00	0.00	1.00	1.00	
Department Total	7.45	5.95	10.10	10.20	0.10
Finance					
Administration (1010)					
6800 - Director, Finance	1.00	1.00	1.00	1.00	
6750 - Asst. Director, Finance	0.40	0.40	0.40	0.40	
6608 - Economist	0.00	1.00	1.00	1.00	
6607 - Enterprise Resource Plan Administrator	0.00	0.00	1.00	1.00	
6606 - Budget Supervisor	1.00	0.00	0.00	0.00	
6605 - Budget Officer	1.00	1.00	1.00	1.00	
6604 - Budget Analyst	2.00	1.50	0.50	0.50	
6603 - Senior Budget Analyst	2.00	2.00	3.00	3.00	
1400 - Administrative Technician	1.00	1.00	1.00	1.00	
1005 - Administrative Support Asst.	0.00	1.00	0.00	0.00	
TBD - Economic Analyst	0.00	0.00	0.00	1.00	1.00
	8.40	8.90	8.90	9.90	1.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Accounting (1020)					
6212 - Payroll Manager	0.00	0.00	1.00	1.00	
6208 - Accountant I	1.00	1.00	1.00	1.00	
6207 - Accountant II	2.00	2.00	2.00	2.00	
6206 - Assistant Controller	1.00	1.00	1.00	1.00	
6205 - Controller	1.00	1.00	1.00	1.00	
6203 - Senior Accountant	4.00	4.00	4.00	4.00	
6201 - Accounting Supervisor	2.00	2.00	2.00	2.00	
1205 - Payroll Specialist	1.00	1.00	1.00	1.00	
1203 - Accounting Assistant	9.00	8.50	9.00	9.00	
	21.00	20.50	22.00	22.00	0.00
Treasury Management (1030)					
6750 - Asst. Director, Finance	0.20	0.20	0.20	0.20	
6700 - Treasurer	1.00	1.00	1.00	1.00	
1210 - Treasury Support Supervisor	1.00	1.00	1.00	1.00	
1201 - Cashier	6.50	6.00	6.00	6.00	
1200 - Lead Cashier	1.00	1.00	1.00	1.00	
TBD - Asst. Treasurer	0.00	0.00	0.00	1.00	1.00
	9.70	9.20	9.20	10.20	1.00
Purchasing (1040)					
6750 - Asst. Director, Finance	0.20	0.20	0.20	0.20	
6401 - Purchasing Agent	1.00	1.00	1.00	1.00	
6308 - Contract Compliance Officer	1.00	1.00	1.00	1.00	
6307 - Senior Procurement Officer	1.00	1.00	1.00	1.00	
6305 - Procurement Officer	3.00	3.00	3.00	3.00	
1006 - Sr. Administrative Supp. Asst.	1.00	1.00	1.00	1.00	
1005 - Administrative Support Asst.	1.00	0.00	0.00	0.00	
6399 - Assistant Purchasing Agent	0.00	0.00	1.00	1.00	
	8.20	7.20	8.20	8.20	0.00
Business License (1050)					
6507 - Business Services Technician	2.00	1.00	2.00	2.00	
6505 - Business Services Manager	1.00	1.00	1.00	1.00	
	3.00	2.00	3.00	3.00	0.00
Department Total	50.30	47.80	51.30	53.30	2.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Human Resources					
4606 - Asst Director, Human Resources	0.66	0.66	0.66	0.66	
4605 - Human Resources Manager	0.50	0.50	0.50	0.50	
4604 - Director, Human Resources	0.75	0.75	0.75	0.75	
4603 - Human Resources Coordinator	1.00	1.00	2.00	3.00	1.00
4602 - Leave & Accom Spc	0.00	0.00	1.00	1.00	
4601 - Human Resources Analyst	0.75	0.75	0.75	0.75	
4600 - Human Resources Supervisor	2.00	2.00	1.00	1.00	
1403 - Lead Human Resources Tech	0.50	0.50	0.50	0.50	
1402 - Human Resources Technician	1.50	1.50	1.50	1.50	
1006 - Sr. Administrative Supp. Asst.	2.00	2.00	2.00	2.00	
Department Total	9.66	9.66	10.66	11.66	1.00
Law					
Counselor					
3410 - City Counselor	1.00	1.00	1.00	1.00	
3408 - Deputy City Counselor	1.00	1.00	1.00	1.00	
3301 - Assistant City Counselor	4.75	4.75	4.75	4.75	
3295 - Assistant to City Counselor	1.00	1.00	1.00	1.00	
3290 - Paralegal	1.00	0.00	0.00	1.00	1.00
1006 - Sr. Administrative Supp. Asst.	1.00	1.00	1.00	1.00	
	9.75	8.75	8.75	9.75	1.00
Prosecution					
3301 - Assistant City Counselor	1.00	1.00	1.00	1.00	
3300 - City Prosecutor	1.00	1.00	1.00	1.00	
1007 - Administrative Supervisor	1.00	0.00	0.00	0.00	
1006 - Sr. Administrative Supp. Asst.	4.00	4.00	4.00	4.00	
	7.00	6.00	6.00	6.00	0.00
Department Total	16.75	14.75	14.75	15.75	1.00
Public Works Administration					
6204 - Financial Analyst	0.10	0.10	0.10	0.10	
5901 - Director of Public Works	0.20	0.20	0.20	0.20	
5800 - Asst. to the PW Director	0.33	0.33	0.33	0.33	
5108 - Engineering Manager	0.00	0.00	0.00	0.00	
1007 - Administrative Supervisor	0.25	0.00	0.00	0.00	
1006 - Senior Admin. Support Asst.	0.30	0.30	0.35	0.35	
Department Total	1.18	0.93	0.98	0.98	0.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Public Health & Human Services					
Administration (3010)					
7700 - Director, Public of Hlth & Hum Srvs	1.00	1.00	1.00	1.00	
7680 - Asst. Director, Pub. Hlth & Hum Srv	1.00	1.00	1.00	1.00	
7308 - Public Health Planning Supervisor	1.00	1.00	1.00	1.00	
9930 - Public Information Officer	1.00	1.00	1.00	1.00	
4103 - Senior Planner	3.00	3.00	5.00	5.00	
1008 - Senior Administrative Supervisor	1.00	1.00	1.00	1.00	
1006 - Senior Administrative Supp. Assistant	1.00	1.00	1.00	1.00	
1005 - Administrative Support Assistant	1.00	1.00	1.00	1.00	
	10.00	10.00	12.00	12.00	0.00
Community Health Promotion (3030)					
7375 - Public Health Promotion Supervisor	1.00	1.00	1.00	1.00	
7360 - Tobacco Enforcement and Educ. Officer	0.50	0.50	0.50	0.50	
7305 - Community Health Worker	0.00	0.00	6.00	6.00	
7306 - Community Health Worker Supervisor	0.00	0.00	2.00	2.00	
7303 - Health Educator	4.85	5.85	8.85	9.00	0.15
1005 - Administrative Support Assistant	0.25	0.25	0.25	0.25	
	6.60	7.60	18.60	18.75	0.15
Animal Control (3110)					
7105 - Animal Control Supervisor	1.00	1.00	1.00	1.00	
7101 - Animal Control Officer	6.00	6.00	6.00	6.00	
1005 - Administrative Support Assistant	0.50	0.50	0.50	0.50	
	7.50	7.50	7.50	7.50	0.00
Environmental Public Health (3210)					
7207 - Environmental Public Health Supv	1.00	1.00	1.00	1.00	
7201 - Environmental Public Health Spec.	8.00	8.00	8.00	8.00	
1006 - Senior Admin. Support Assistant	1.00	1.00	1.00	1.00	
1005 - Administrative Support Assistant	0.25	0.25	0.25	0.25	
	10.25	10.25	10.25	10.25	0.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Community Health (3300)					
7600 - Community Health Manager	1.00	1.00	1.00	1.00	
7515 - Nursing Supervisor	1.00	1.00	1.00	1.00	
7510 - Licensed Practical Nurse	1.00	1.00	1.00	1.00	
7506 - Nurse Practitioner	1.00	1.00	1.00	1.00	
7503 - Public Health Nurse	8.00	8.00	9.00	9.00	
7309 - Communicable Disease Spec	1.00	1.00	2.00	2.00	
1030 - Medical Billing Clerk	1.00	1.00	1.00	1.00	
1007 - Administrative Supervisor	1.00	1.00	1.00	1.00	
1005 - Admin. Support Assistant	3.00	3.00	3.00	3.00	
	18.00	18.00	20.00	20.00	0.00
Women, Infants and Children (WIC) (3410)					
7451 - WIC Office Specialist	3.00	3.00	3.00	3.00	
7405 - Nutrition Supervisor	1.00	1.00	1.00	1.00	
7403 - Nutritionist	2.50	2.50	2.50	2.50	
1005 - Administrative Support Assistant	0.00	2.00	2.00	2.00	
	6.50	8.50	8.50	8.50	0.00
Human & Social Services (4410) (4440)					
7302 - Social Services Supervisor	1.00	1.00	0.00	0.00	
7296 - Social Work Supervisor	0.00	0.00	1.00	1.00	
7301 - Social Services Clinic Specialist	2.75	2.75	2.75	3.00	0.25
7299 - Social Services Home Visit Spec.	3.00	3.00	3.00	3.00	
7298 - Social Services Program Coordinator	0.00	0.00	1.00	1.00	
4616 - Human Services Manager	1.00	1.00	1.00	1.00	
1006 - Senior Admin. Support Assistant	1.00	1.00	1.00	1.00	
	8.75	8.75	9.75	10.00	0.25
Mental Health Collaboration (4450)					
7296 - Social Work Supervisor	0.00	1.00	1.00	1.00	
7300 - Clinical Social Worker	0.00	6.00	6.00	5.00	(1.00)
	0.00	7.00	7.00	6.00	-1.00
Department Total	67.60	77.60	93.60	93.00	-0.60

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Economic Development (4210)					
8907 - Supplier Diversity Program Coordinator	0.00	0.00	1.00	1.00	
8905 - Business Development Specialist	0.00	0.00	1.00	1.00	
8903 - Entrepreneurship Prog. Coord.	1.00	1.00	1.00	1.00	
8901 - Asst. Director, Economic Dev.	1.00	1.00	1.00	1.00	
8900 - Director, Economic Dev.	0.50	0.25	0.25	0.25	
1006 - Senior Admin. Support Assistant	1.00	1.00	1.00	1.00	
TBD - Refugee Coordinator (PT)	0.00	0.00	0.00	0.50	0.50
Department Total	3.50	3.25	5.25	5.75	0.50
Cultural Affairs (4610)					
4629 - Cultural Affairs Manager	1.00	1.00	1.00	1.00	
4627 - Program Specialist	1.00	1.00	1.00	1.00	
1006 - Sr. Administrative Support Asst.	0.50	0.00	0.00	0.00	
Department Total	2.50	2.00	2.00	2.00	0.00
Office of Sustainability					
9918 - Sustainability Analyst	0.00	1.00	1.00	1.00	
9917 - Community Conservationist	1.00	1.00	1.00	1.00	
9915 - Sustainability Manager	1.00	1.00	1.00	1.00	
4533 - Waste Minimization Coord	1.00	0.00	0.00	0.00	
4509 - Environmental Program Coord	1.00	1.00	1.00	1.00	
2584 - Environmental Education Coord	1.00	1.00	1.00	1.00	
Department Total	5.00	5.00	5.00	5.00	0.00
Community Development Planning (4010)					
4107 - Development Services Manager	1.00	1.00	1.00	1.00	
4105 - Director, Community Development	0.41	0.41	0.41	0.41	
4103 - Senior Planner	1.40	1.08	1.08	1.08	
4101 - Planner	1.60	1.60	1.60	1.60	
4104 - Neighborhood Communications Coord.	0.00	1.00	1.00	1.00	
1008 - Senior Administrative Supervisor	0.32	0.32	0.32	0.32	
1006 - Senior Admin Support Assistant	1.37	0.50	1.00	1.00	
	6.10	5.91	6.41	6.41	0.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Economic Planning (4020)					
4105 - Director, Community Development	0.30	0.30	0.30	0.30	
4103 - Senior Planner	1.60	1.92	1.92	1.92	
4101 - Planner	0.40	0.40	0.40	0.40	
1008 - Senior Administrative Supervisor	0.25	0.25	0.25	0.25	
	2.55	2.87	2.87	2.87	0.00
Volunteer Services (4030)					
4622 - Neighborhood Services Manager	0.50	0.50	0.50	0.50	
4615 - Volunteer Program Specialist	2.00	1.00	2.00	2.00	
1006 - Senior Admin Support Assistant	0.25	0.25	0.25	0.25	
	2.75	1.75	2.75	2.75	0.00
Neighborhood Services (4035)					
4652 - Sr. Code Enforcement Specialist	2.00	2.00	2.00	2.00	
4650 - Code Enforcement Specialist	4.00	5.00	5.00	5.00	
4622 - Neighborhood Services Manager	0.50	0.50	0.50	0.50	
4105 - Director, Community Development	0.05	0.05	0.05	0.05	
4104 - Neighborhood Communications Coord.	1.00	0.00	0.00	0.00	
1008 - Senior Administrative Supervisor	0.10	0.10	0.10	0.10	
1006 - Senior Admin Support Assistant	1.25	0.75	0.75	0.75	
	8.90	8.40	8.40	8.40	0.00
Building & Site Development (4040)					
5098/5113 - Engineering Specialist/Engineer	2.00	2.00	2.00	2.00	
5108 - Engineering Manager	1.00	1.00	1.00	1.00	
5013 - Right of Way Technician	1.00	1.00	1.00	1.00	
5007 - City Arborist	1.00	1.00	1.00	1.00	
4998 - Project Compliance Inspector	4.00	3.00	4.00	4.00	
4108 - Senior Plan Reviewer	3.00	3.00	3.00	3.00	
4105 - Director, Comm. Development	0.24	0.24	0.24	0.24	
3205 - Building Regulations Supv.	1.00	1.00	1.00	1.00	
3203 - Senior Building Inspector	1.00	1.00	1.00	2.00	1.00
3202 - Building Inspector	5.00	4.00	5.00	4.00	(1.00)
2160 - Addressing Specialist	0.25	0.25	0.25	0.25	
4810 - Marketing Specialist	0.00	0.05	0.00	0.00	
4801 - Public Information Specialist	0.00	0.00	0.05	0.05	
1008 - Senior Administrative Supervisor	0.33	0.33	0.33	0.33	
1006 - Senior Admin Support Assistant	2.13	2.00	2.00	2.00	
	21.95	19.87	21.87	21.87	0.00
Department Total	42.25	38.80	42.30	42.30	0.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
CDBG					
3975 - Housing Program Manager	1.00	1.00	1.00	1.00	
3961 - Sr. Housing Specialist	1.00	1.00	1.00	1.00	
3960 - Housing Specialist	1.00	1.00	1.00	1.00	
1400 - Administrative Technician	1.00	1.00	1.00	1.00	
Department Total	4.00	4.00	4.00	4.00	0.00
Convention & Visitors Bureau					
Operations (4810)					
9901 - Assistant City Manager	0.25	0.25	0.10	0.00	(0.10)
8950 - Director, Convention & Tourism	1.00	1.00	1.00	1.00	
9930 - Public Information Officer	0.00	1.00	1.00	1.00	
4320 - Tourism Admin Supervisor	0.25	0.25	0.25	0.25	
4317 - Sports Tourism Supervisor	0.50	0.50	0.50	0.50	
4315 - Sports Sales Specialist	0.80	0.80	0.80	0.80	
4310 - Industry Relations Specialist	1.00	1.00	1.00	1.00	
4309 - Tourism Operations Analyst	1.00	1.00	1.00	1.00	
4302 - Tourism Services Supervisor	1.00	1.00	1.00	1.00	
4300 - Tourism Services Specialist	3.00	3.00	3.00	3.00	
1006 - Senior Admin Support Assistant	1.00	1.00	1.00	1.00	
	9.80	10.80	10.65	10.55	(0.10)
Tourism Development (4820)					
4320 - Tourism Admin Supervisor	0.75	0.75	0.75	0.75	
4317 - Sports Tourism Supervisor	0.50	0.50	0.50	0.50	
4315 - Sports Sales Specialist	0.20	0.20	0.20	0.20	
	1.45	1.45	1.45	1.45	0.00
Department Total	11.25	12.25	12.10	12.00	(0.10)
Contributions Fund					
4619 - Trust Administrator	0.00	1.00	1.00	0.00	(1.00)
Department Total	0.00	1.00	1.00	0.00	-1.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Parks & Recreation					
Administration (5010)					
8970 - Director, Parks & Recreation	1.00	1.00	1.00	1.00	
8762 - Asst. to the Dir., Parks & Recreation	1.00	1.00	0.00	0.00	
8760 - Asst. Director, Parks & Recreation	0.00	0.00	1.00	1.00	
4810 - Marketing Specialist	0.00	1.00	1.00	1.00	
1007 - Administrative Supervisor	1.00	1.00	1.00	1.00	
1006 - Senior Admin. Support Assistant	2.50	2.50	2.50	2.50	
	5.50	6.50	6.50	6.50	0.00
Career Awareness & Related Experience Program (CARE) (5110)					
8660 - CARE Program Supervisor	1.00	1.00	1.00	1.00	
1005 - Admin. Support Assistant	1.00	1.00	1.00	1.00	
	2.00	2.00	2.00	2.00	0.00
Planning and Development (5200)					
8710 - Parks Dev. Superintendent	1.00	1.00	1.00	1.00	
5205 - Forester	1.00	1.00	1.00	1.00	
5203 - Horticulturist	1.00	1.00	1.00	1.00	
4103 - Senior Planner	2.00	2.00	2.00	3.00	1.00
4101 - Planner	2.00	2.00	2.00	0.00	(2.00)
2415 - Parks Supervisor	1.00	0.00	1.00	1.00	
2413 - Parks Program Supervisor	0.00	0.00	1.00	1.00	
2412 - Parks & Grounds Tech-955	6.00	6.00	6.00	6.00	
2411 - Electrician-955	1.00	1.00	1.00	1.00	
2406 - Construction Supervisor	1.00	1.00	1.00	1.00	
2405 - Construction Specialist-955	1.00	0.00	0.00	0.00	
2380 - Construction Mechanic-955	3.00	3.00	3.00	3.00	
2379 - Construction Technician-955	3.00	3.00	3.00	3.00	
2370 - Parks & Grounds Spec -955	2.00	2.00	2.00	3.00	1.00
	25.00	23.00	25.00	25.00	0.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Parks Management (5410)					
8750 - Park & Recreation Manager	1.00	1.00	1.00	1.00	
2417 - Parks & Facilities Specialist	1.00	1.00	1.00	1.00	
2415 - Parks Supervisor	1.00	1.00	1.00	1.00	
2403 - Maintenance Specialist-955	1.00	0.00	0.00	1.00	1.00
2397 - Maintenance Assistant-955	2.00	2.00	2.00	2.00	
2396 - Maintenance Technician-955	4.16	5.00	5.00	4.00	(1.00)
2375 - Equipment Mechanic - 955	0.50	0.50	0.50	1.00	0.50
1008 - Senior Administrative Supervisor	1.00	1.00	1.00	1.00	
1006 - Senior Admin. Support Assistant	1.00	1.00	1.00	1.00	
	12.66	12.50	12.50	13.00	0.50
Department Total	45.16	44.00	46.00	46.50	0.50
Recreation Services					
Recreation (5500)					
8750 - Park & Recreation Manager	1.00	1.00	1.00	1.00	
8610 - Rec. and Comm Prog Superint.	1.00	1.00	1.00	1.00	
8530 - Recreation Supervisor	3.50	3.50	3.50	3.50	
8520 - Recreation Specialist	9.50	7.50	7.50	8.50	1.00
8510 - Recreation Leader	1.00	1.00	1.00	1.00	
2003 - Custodian-955	2.00	2.00	3.00	3.00	
	18.00	16.00	17.00	18.00	1.00
Recreation Center (5600)					
8530 - Recreation Supervisor	1.50	1.50	1.50	1.50	
8520 - Recreation Specialist	2.50	2.50	1.50	1.50	
2403 - Maintenance Specialist-955	1.00	1.00	1.00	1.00	
2397 - Maintenance Assistant-955	1.00	1.00	1.00	1.00	
2396 - Maintenance Technician-955	1.00	1.00	1.00	1.00	
1007 - Administrative Supervisor	1.00	1.00	1.00	1.00	
1006 - Senior Admin Support Assistant	0.50	0.50	0.50	0.50	
2003 - Custodian-955	1.00	1.00	1.00	1.00	
	9.50	9.50	8.50	8.50	0.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Park Services (5700)					
2418 - Sports Turf Specialist	1.00	1.00	1.00	1.00	
2416 - Golf Course Specialist	2.00	2.00	2.00	2.00	
2415 - Parks Supervisor	1.00	1.00	1.00	1.00	
2412 - Parks & Grounds Tech-955	3.00	3.00	3.00	3.00	
2396 - Maintenance Technician-955	0.84	1.00	1.00	1.00	
2375 - Equipment Mechanic - 955	0.50	0.50	0.50	0.00	(0.50)
2370 - Parks & Grounds Specialist -955	1.00	1.00	1.00	1.00	
	9.34	9.50	9.50	9.00	-0.50
Department Total	36.84	35.00	35.00	35.50	0.50
Police					
Administration (2110)					
4801 - Public Information Specialist	0.00	2.00	2.00	2.00	
3007 - Police Chief	1.00	1.00	1.00	1.00	
3002 - Police Sergeant - CPOA	2.00	2.00	2.00	1.00	(1.00)
3000/3001 - Police OIT/Police Offcr - CPOA	1.00	2.00	2.00	3.00	1.00
2998 - Communications and Outreach Supv	0.00	1.00	1.00	1.00	
1400 - Administrative Technician	2.00	1.00	1.00	1.00	
1022 - Asst to Police Chief	1.00	1.00	1.00	1.00	
1015 - Records Custodian	1.00	1.00	2.00	2.00	
1006 - Senior Admin Support Asst.	1.00	2.00	2.00	2.00	
2999 - Civilian Investigator	0.00	0.00	1.00	1.00	
	9.00	13.00	15.00	15.00	0.00
Operations (2120)					
8690 - Park Safety Officer	0.00	0.00	1.00	1.00	
8689 - Park Safety Supervisor	0.00	0.00	1.00	1.00	
3011 - Community Service Aide	10.00	6.00	7.00	10.00	3.00
3010 - Police Lieutenant - Uncl	3.00	3.00	4.00	4.00	
3004 - Asst. Police Chief	1.00	2.00	2.00	2.00	
3002 - Police Sergeant - CPOA	15.00	15.00	16.00	17.00	1.00
3000/3001 - Police OIT/Police Offcr - CPOA	104.00	94.00	103.00	103.00	
2996 - Patrol Administrative Supv	0.00	1.00	1.00	1.00	
	133.00	121.00	135.00	139.00	4.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Support Services (2130)					
8690 - Park Safety Officer	1.00	0.00	0.00	0.00	
8689 - Park Safety Supervisor	1.00	0.00	0.00	0.00	
6106 - Stores Clerk	1.00	0.00	0.00	0.00	
3016 - Property & Evidence Unit Supv	1.00	0.00	0.00	0.00	
3013 - Property & Evidence Tech	3.00	0.00	0.00	0.00	
3010 - Police Lieutenant	1.00	0.00	0.00	0.00	
3004 - Asst. Police Chief	1.00	0.00	0.00	0.00	
2550 - Airport Safety Officer	8.00	0.00	0.00	3.00	3.00
2555 - Airport Operations Supv	1.00	0.00	0.00	0.00	
2114 - Equipment Technician	1.00	0.00	0.00	0.00	
2112 - Equipment Supervisor	1.00	0.00	0.00	0.00	
2001 - Custodian	2.00	0.00	0.00	0.00	
1010 - Information Specialist	9.00	0.00	0.00	0.00	
1009 - Information Center Supervisor	1.00	0.00	0.00	0.00	
	32.00	0.00	0.00	3.00	3.00
Special Services (2140)					
8690 - Park Safety Officer	0.00	1.00	0.00	0.00	
8689 - Park Safety Supervisor	0.00	1.00	0.00	0.00	
6106 - Stores Clerk	0.00	1.00	1.00	1.00	
3016 - Property & Evidence Unit Supv	0.00	1.00	1.00	1.00	
3013 - Property & Evidence Tech	0.00	3.00	4.00	5.00	1.00
3011 - Community Service Aide	0.00	4.00	4.00	4.00	
3010 - Police Lieutenant	1.00	2.00	1.00	1.00	
3008 - Police Trainer	2.00	2.00	2.00	2.00	
3004 - Asst. Police Chief	1.00	1.00	1.00	1.00	
3002 - Police Sergeant - CPOA	2.00	2.00	1.00	1.00	
3000/3001 - Police OIT/Police Offcr. - CPOA	4.00	14.00	1.00	1.00	
2555 - Airport Operations Supv	0.00	1.00	1.00	1.00	
2550 - Airport Safety Officer	0.00	9.00	9.00	9.00	
2114 - Equipment Technician	0.00	1.00	1.00	1.00	
2112 - Equipment Supervisor	0.00	1.00	1.00	1.00	
2001 - Custodian	0.00	2.00	3.00	3.00	
1010 - Information Specialist	0.00	10.00	10.00	10.00	
1009 - Information Center Supervisor	0.00	1.00	1.00	1.00	
	10.00	57.00	42.00	43.00	1.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Investigative Operations Support (2150)					
3017 - Crime Scene Investigator	2.00	2.00	3.00	4.00	1.00
3015 - Crime Analyst	1.00	1.00	1.00	1.00	
3010 - Police Lieutenant Uncl - CPLA	2.00	2.00	2.00	2.00	
3004 - Asst. Police Chief	1.00	1.00	1.00	1.00	
3002 - Police Sergeant - CPOA	5.00	5.00	5.00	5.00	
3000/3001 - Police OIT/Police Offcr. - CPOA	28.00	29.00	32.00	32.00	
2995 - Digital Forensic Investigator	1.00	1.00	1.00	1.00	
1006 - Senior Admin. Support Asst	1.00	1.00	1.00	1.00	
	41.00	42.00	46.00	47.00	1.00
Department Total	225.00	233.00	238.00	247.00	9.00
Fire					
Administration (2310)					
3110 - Deputy Fire Chief	1.00	1.00	0.00	0.00	
3109 - Assistant Fire Chief	2.00	2.00	3.00	3.00	
3108 - Fire Chief	1.00	1.00	1.00	1.00	
2114 Equipment Technician	0.00	0.00	1.00	1.00	
1400 - Administrative Technician	1.00	1.00	1.00	1.00	
1008 - Senior Administrative Supv	1.00	1.00	1.00	1.00	
1005 - Administrative Support Asst.	1.00	1.00	1.00	1.00	
	7.00	7.00	8.00	8.00	0.00
Emergency Services (2320)					
3116 - Training and Safety CA	0.00	0.00	3.00	3.00	
3107 - Fire Battalion Chief	3.00	3.00	3.00	3.00	
3106 - Fire Division Chief	3.00	3.00	3.00	3.00	
3105 - Fire Captain	9.00	9.00	36.00	36.00	
3104 - Fire Lieutenant	27.00	27.00	0.00	0.00	
3103 - Fire Engineer	36.00	36.00	36.00	36.00	
3101/3102 Fire Fighter I/II	55.00	55.00	57.00	69.00	12.00
TBD - Fire Trainers	0.00	0.00	0.00	2.00	2.00
	133.00	133.00	138.00	152.00	14.00
Departmental Services (2330)					
3115 - Chief Training Officer	2.00	2.00	1.00	1.00	
	2.00	2.00	1.00	1.00	0.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Fire Marshal's Division (234x)					
3107 - Fire Battalion Chief	1.00	1.00	1.00	1.00	
3114 - Assistant Fire Marshal	4.00	4.00	4.00	4.00	
1005 - Administrative Support Asst.	1.00	1.00	1.00	1.00	
	6.00	6.00	6.00	6.00	0.00
Department Total	148.00	148.00	153.00	167.00	14.00
Municipal Court					
Court Operations (1610)					
3406 - Deputy Court Clerk	0.00	3.00	3.00	3.00	
3404 - Court Services Analyst	0.75	0.75	0.75	0.75	
3403 - Deputy Court Administrator	1.00	1.00	1.00	1.00	
3402 - Municipal Court Administrator	1.00	1.00	1.00	1.00	
3401 - Municipal Judge	1.00	1.00	1.00	1.00	
1400 - Administrative Technician	4.00	0.00	0.00	0.00	
	7.75	6.75	6.75	6.75	0.00
Traffic Violations (1620)					
1006 - Senior Admin Support Assistant	2.00	2.00	2.00	2.00	
1005 - Administrative Support Assistant	2.00	1.00	1.00	0.00	(1.00)
	4.00	3.00	3.00	2.00	-1.00
Department Total	11.75	9.75	9.75	8.75	-1.00
Employee Benefit Fund					
Insurance (1310)					
4605 - Human Resources Manager	0.50	0.50	0.50	0.50	
4604 - Director Human Resources	0.15	0.15	0.15	0.15	
4601 - Human Resources Analyst	0.25	0.25	0.25	0.25	
1403 - Lead Human Resources Tech	0.50	0.50	0.50	0.50	
1402 - Human Resources Technician	1.50	1.50	1.50	1.50	
1006 - Sr Admin Support Assistant	0.20	0.20	0.50	0.50	
	3.10	3.10	3.40	3.40	0.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Employee Wellness (1350)					
4606 - Asst Director, Human Resources	0.17	0.17	0.17	0.17	
4604 - Director Human Resources	0.05	0.05	0.05	0.05	
4580 - Wellness Coordinator	0.00	0.00	1.00	1.00	
4580 - Wellness Educator	1.00	1.00	0.00	0.00	
4575 - Training Assistant	0.50	0.50	0.50	0.50	
1006 - Senior Admin. Support Assistant	1.10	1.30	1.10	1.10	
	2.82	3.02	2.82	2.82	0.00
City University (1355)					
4606 - Asst Director, Human Resources	0.17	0.17	0.17	0.17	
4604 - Director Human Resources	0.05	0.05	0.05	0.05	
4570 - Training Coordinator	1.00	1.00	1.00	1.00	
4575 - Training Assistant	0.50	0.50	0.50	0.50	
1006 - Senior Admin. Support Assistant	0.70	0.50	0.40	0.40	
	2.42	2.22	2.12	2.12	0.00
Department Total	8.34	8.34	8.34	8.34	0.00
Self Insurance Fund					
6750 - Asst Director, Finance	0.20	0.20	0.20	0.20	
6600 - Risk Manager	1.00	1.00	1.00	1.00	
6595 - Risk Management Spec.	1.00	1.00	1.00	1.00	
1006 - Sr. Admin. Support Asst.	1.00	1.00	1.00	1.00	
TBD - Safety Specialist	0.00	0.00	0.00	1.00	1.00
Department Total	3.20	3.20	3.20	4.20	1.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Facilities Management (General Fund)					
Building Maintenance (6710)					
9905 - Deputy City Manager	0.00	0.02	0.02	0.02	
6204 - Financial Analyst	0.00	0.10	0.10	0.10	
5901 - Director, Public Works	0.00	0.10	0.10	0.10	
5800 - Asst to the Public Works Director	0.00	0.05	0.05	0.05	
5108 - Engineering Manager	0.00	0.00	0.00	0.00	
2407 - Building & Grounds Supervisor	0.00	0.80	0.70	0.70	
2397 - Maintenance Asst - 955	0.00	1.00	1.00	1.00	
2394 - Senior Bldg Maint Mechanic-955	0.00	2.00	2.00	3.00	1.00
2390 - Building Maint Mechanic-955	0.00	1.00	1.00	1.00	
2385 - Building Facilities Manager	0.00	1.00	0.95	0.95	
1006 - Senior Admin Support Assistant	0.00	0.65	0.60	0.60	
	0.00	6.72	6.52	7.52	1.00
Custodial Services (6720)					
5901 - Director, Public Works	0.00	0.05	0.05	0.05	
5108 - Engineering Manager	0.00	0.00	0.00	0.00	
2407 - Building & Grounds Supervisor	0.00	0.20	0.30	0.30	
2385 - Building Facilities Manager	0.00	0.00	0.05	0.05	
2003 - Custodian-955	0.00	4.75	4.75	4.75	
2002 - Custodian Supervisor	0.00	2.00	2.00	2.00	
	0.00	7.00	7.15	7.15	0.00
Department Total	0.00	13.72	13.67	14.67	1.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Fleet Operations Fund					
9905 - Deputy City Manager	0.03	0.03	0.03	0.03	
6204 - Financial Analyst	0.10	0.10	0.10	0.10	
6100 - Stores Clerk-955	4.00	4.00	4.00	4.00	
5901 - Director, Public Works	0.05	0.05	0.05	0.05	
5108 - Engineering Manager	0.00	0.00	0.00	0.00	
2397 - Maintenance Assistant-955	1.00	0.00	0.00	0.00	
2108 - Vehicle Mechanic II-955	0.00	10.00	10.00	10.00	
2107 - Vehicle Mechanic-955	23.00	11.00	11.00	11.00	
2106 - Fleet Operations Manager	1.00	1.00	1.00	1.00	
2104 - Vehicle Maint. Supervisor	7.00	7.00	7.00	7.00	
2102 - Vehicle Service Worker-955	1.00	1.00	1.00	1.00	
2101 - Vehicle Maintenance Asst.	0.00	1.00	1.00	1.00	
2100 - Fleet Operations Superintendent	1.00	1.00	1.00	1.00	
1006 - Senior Admin. Support Asst.	1.05	1.05	1.05	1.05	
Department Total	39.23	37.23	37.23	37.23	0.00
IT Fund					
7960 - Asst. Director, Info. Technology	1.00	1.00	1.00	1.00	
7950 - Director, Information Technology	1.00	1.00	1.00	1.00	
7946 - Physical Sec. and Network Tech	1.00	0.00	1.00	1.00	
7942 - Project Leader	3.00	3.00	3.00	3.00	
7940 - PMO Manager	1.00	1.00	1.00	1.00	
7935 - Sr Systems Administrator	0.00	1.00	1.00	1.00	
7931 - Technical Trainer	1.00	1.00	1.00	1.00	
7930 - Business Analyst	1.00	1.00	1.00	1.00	
7929 - Infrastructure Supervisor	1.00	1.00	1.00	1.00	
7928 - Associate System Administrator	3.00	2.00	2.00	2.00	
7927 - Systems Administrator	5.00	5.00	5.00	5.00	
7926 - Information Technology Manager	3.00	3.00	3.00	3.00	
7925 - Sr Database Administrator	0.00	1.00	1.00	1.00	
7924 - Database Administrator	2.00	1.00	1.00	1.00	
7922 - Systems Analyst	8.00	7.00	7.00	7.00	
7921 - Sr Systems Analyst	0.00	1.00	1.00	1.00	
7920 - Computer Support Technician-955	6.00	6.00	6.00	6.00	
7919 - Cyber Security Analyst	2.00	1.00	1.00	2.00	1.00
7918 - Network Engineer	2.00	1.00	1.00	1.00	
7917 - Sr Network Engineer	0.00	1.00	1.00	1.00	
7915 - Sr Cyber Security Analyst	0.00	1.00	1.00	1.00	

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
7913 - Help Desk Supervisor	1.00	1.00	1.00	1.00	
6106 - Stores Clerk	1.00	1.00	1.00	1.00	
5003 - Engineering Tech	1.00	1.00	0.00	0.00	
4200 - Financial Specialist	1.00	0.00	0.00	0.00	
2888 - NERC Compliance Offcr	1.00	0.00	0.00	0.00	
2190 - GIS Tech	2.00	2.00	3.00	1.00	(2.00)
2185 - GIS Supervisor	2.00	2.00	2.00	2.00	
2180 - GIS Specialist	1.00	1.00	1.00	0.00	(1.00)
2175 - GIS Analyst	3.00	3.00	3.00	3.00	
2173 - GIS Data Analyst	1.00	1.00	1.00	1.00	
2160 - Addressing Specialist	0.75	0.75	0.75	0.75	
2125 - Geospatial Services Manager	1.00	1.00	1.00	1.00	
7900 - Associate Systems Analyst	0.00	0.00	1.00	1.00	
Department Total	56.75	53.75	55.75	53.75	-2.00
Community Relations (General Fund)					
Community Relations Office (0910)					
9944 - Web Developer	0.00	0.00	1.00	1.00	
9940 - Web Content Editor	0.00	1.00	0.00	0.00	
9934 - Video Engineering Specialist	0.00	1.00	1.00	1.00	
9933 - Audio Visual Tech	0.00	1.00	1.00	1.00	
9932 - Video Producer	0.00	3.00	3.00	3.00	
9926 - Community Relations Director	0.00	0.85	0.00	0.00	
9924 - Media and Event Services Manager	0.00	1.00	1.00	1.00	
4803 - Graphic Artist	0.00	2.00	2.00	2.00	
9930 - Public Information Specialist	0.00	1.00	1.00	1.00	
4799 - Comms & Creative Services Mgr	0.00	1.00	1.00	1.00	
1006 - Sr Admin Support Asst	0.00	0.66	0.50	0.50	
9942 - Digital Communications Coordinator	0.00	0.00	1.00	1.00	
	0.00	12.51	12.50	12.50	0.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Contact Center (0950)					
9928 - Community Relations Asst. Director	0.00	1.00	0.00	0.00	
9926 - Community Relations Director	0.00	0.15	0.00	0.00	
9802 - Community Relations Manager	0.00	0.00	1.00	1.00	
1385 - Customer Services Supervisor	0.00	1.00	1.00	1.00	
1213 - Customer Service Rep II	0.00	7.00	7.00	7.00	
1006 - Sr Admin Support Asst	0.00	0.34	0.50	0.50	
	0.00	9.49	9.50	9.50	0.00
Department Total	0.00	22.00	22.00	22.00	0.00
Utility Customer Services Fund					
9928 - Community Relations Asst. Director	0.60	0.00	0.00	0.00	
9926 - Community Relations Director	0.35	0.00	0.00	0.00	
1385 - Customer Services Supr.	2.00	0.00	0.00	0.00	
1213 - Customer Service Rep II	7.00	0.00	0.00	0.00	
1211 - Customer Service Rep I	7.00	0.00	0.00	0.00	
1006 - Sr Administrative Support Asst.	0.35	0.00	0.00	0.00	
	17.30	0.00	0.00	0.00	0.00
Department Total	17.30	0.00	0.00	0.00	0.00
Public Works: Streets & Engineering					
6204 - Financial Analyst	0.30	0.30	0.30	0.30	
5901 - Director, Public Works	0.30	0.30	0.30	0.30	
5800 - Asst to the Public Works Director	0.32	0.32	0.32	0.32	
5109 - Engineering Supervisor	2.00	2.00	2.00	2.00	
5107 - Eng & Operations Manager	1.00	1.00	1.00	1.00	
5098/5113 - Eng. Specialist/Engineer	5.00	5.00	5.00	5.00	
5023 - City Land Surveyor	1.00	1.00	1.00	1.00	
5022 - Asst City Land Surveyor	1.00	1.00	1.00	1.00	
5015 - Property Acquisition Coord.	1.00	1.00	1.00	1.00	
5004 - Senior Engineering Technician	1.00	1.00	1.00	1.00	
5003 - Engineering Technician	4.00	4.00	4.00	4.00	
5000 - Associate Eng Tech	2.00	2.00	2.00	2.00	
4998 - Project Compliance Inspector	1.70	2.00	2.00	2.00	
4996 - Senior Project Comp. Inspector	0.85	1.00	1.00	1.00	
3034 - Sign Technician 955	0.00	1.00	1.00	1.00	
3033 - Traffic Signal Technician	0.00	2.00	2.00	2.00	
2450 - Construction Project Supt	0.85	1.00	1.00	1.00	
2311 - Street Maintenance Superintendent	1.00	1.00	1.00	1.00	

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
2307 - Public Works Supervisor III	0.00	1.00	1.00	1.00	
2306 - Public Works Supervisor II	4.00	4.00	4.00	4.00	
2304 - Crew Leader 955	4.00	6.00	6.00	6.00	
2303 - CDL Operator - 955	25.00	24.00	27.00	27.00	
4810 - Marketing Specialist	0.00	0.40	0.00	0.00	
4801 - Public Information Specialist	0.00	0.00	0.45	0.45	
1007 - Administrative Supervisor	0.25	0.00	0.00	0.00	
1006 - Senior Admin. Support Assistant	1.30	1.30	1.30	1.30	
Department Total	57.87	63.62	66.67	66.67	0.00
Transit Fund					
Fixed Route (6110)					
9905 - Deputy City Manager	0.05	0.05	0.05	0.05	
6204 - Financial Analyst	0.20	0.20	0.20	0.20	
5901 - Director, Public Works	0.05	0.08	0.08	0.08	
5800 - Asst. to the Public Works Dir.	0.15	0.15	0.15	0.15	
4810 - Marketing Specialist	0.00	0.30	0.00	0.00	
4801 - Public Information Specialist	0.00	0.00	0.25	0.25	
4702 - Transit and Parking Manager	0.50	0.50	0.50	0.50	
2505 - Transportation Superintendent	0.62	0.62	0.00	0.00	
2504 - Bus Supervisor	2.24	2.24	2.24	2.24	
2503 - Lead Bus Driver-955	6.00	6.00	6.00	6.00	
2502 - Bus Driver-955	13.87	13.87	15.87	15.87	
2490 - Transit Maint. Asst.	0.00	1.25	1.25	1.25	
2397 - Maintenance Assistant-955	1.25	0.00	0.00	0.00	
1007 - Administrative Supervisor	0.10	0.00	0.00	0.00	
1006 - Senior Admin. Support Assistant	1.05	1.05	1.05	1.05	
1005 - Administrative Support Assistant	1.62	1.62	1.62	1.62	
2306 - Public Works Supervisor II	0.00	0.00	2.00	2.00	
	27.70	27.93	31.26	31.26	0.00
Paratransit (6120)					
2505 - Transportation Superintendent	0.25	0.25	0.00	0.00	
2504 - Bus Supervisor	0.50	0.50	0.50	0.50	
2502 - Bus Driver - 955	20.13	20.13	18.13	18.13	
2500 - Compliance Clerk	0.00	1.00	1.00	1.00	
2490 - Transit Maintenance	0.00	1.00	1.00	1.00	
2397 - Maintenance Assistant-955	1.00	0.00	0.00	0.00	
1005 - Administrative Support Assistant	2.25	1.25	1.25	1.25	
	24.13	24.13	21.88	21.88	0.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
University Shuttle (6130)					
2505 - Transportation Superintendent	0.13	0.13	0.00	0.00	
2504 - Bus Supervisor	1.26	1.26	1.26	1.26	
2502 - Bus Driver - 955	4.00	4.00	4.00	4.00	
2490 - Transit Maintenance	0.00	0.75	0.75	0.75	
2397 - Maintenance Assistant-955	0.75	0.00	0.00	0.00	
1005 - Administrative Support Assistant	0.13	0.13	0.13	0.13	
	6.27	6.27	6.14	6.14	0.00
Department Total	58.10	58.33	59.28	59.28	0.00
Regional Airport Fund					
Administration (6210)					
8900 - Economic Development Director	0.50	0.75	0.75	0.75	
5901 - Director, Public Works	0.10	0.10	0.10	0.10	
2560 - Asst. to Airport Manager	1.00	1.00	1.00	1.00	
2556 - Airport Manager	1.00	1.00	1.00	1.00	
	2.60	2.85	2.85	2.85	0.00
Airfield Areas (6220)					
2404 - Maintenance Mechanic-955	3.00	3.00	3.00	4.00	1.00
2400 - Maintenance Crew Leader	1.00	1.00	1.00	1.00	
	4.00	4.00	4.00	5.00	1.00
Terminal Areas (6230)					
2397 - Maintenance Assistant-955	1.00	1.00	2.00	2.00	
	1.00	1.00	2.00	2.00	0.00
Department Total	7.60	7.85	8.85	9.85	1.00
Non-Motorized Grant Fund					
4998 - Project Compliance Inspector	0.30	0.00	0.00	0.00	
4996 - Lead Proj Compl Inspector	0.15	0.00	0.00	0.00	
2450 - Construction Project Supt	0.15	0.00	0.00	0.00	
Department Total	0.60	0.00	0.00	0.00	0.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Parking Enforcement and Traffic Control					
5901 - Director, Public Works	0.05	0.00	0.00	0.00	
3034 - Sign Technician 955	1.00	0.00	0.00	0.00	
3033 - Traffic Signal Tech	2.00	0.00	0.00	0.00	
3022 - Lead Pkng Enforc Agent	1.00	0.00	0.00	0.00	
3021 - Pkng Enforcement Agent	4.00	0.00	0.00	0.00	
2307 - PW Supv III	1.00	0.00	0.00	0.00	
2304 - Crew Foreman	2.00	0.00	0.00	0.00	
2303 - CDL Operator - 955	2.00	0.00	0.00	0.00	
Department Total	13.05	0.00	0.00	0.00	0.00
Parking Utility Fund					
9905 - Deputy City Manager	0.05	0.05	0.05	0.05	
6204 - Financial Analyst	0.20	0.20	0.20	0.20	
5901 - Director, Public Works	0.10	0.12	0.12	0.12	
5800 - Asst. to the Pub. Works Dir.	0.15	0.15	0.15	0.15	
4702 - Transit & Parking Manager	0.50	0.50	0.50	0.50	
3032 - Parking Meter Repair Tech-955	1.00	1.00	1.00	1.00	
3024 - Parking Utility Supervisor	1.00	1.00	1.00	1.00	
3018 - Parking Meter Repair. Asst.-955	2.00	2.00	2.00	2.00	
2397 - Maintenance Assistant - 955	1.00	3.00	3.00	3.00	
2395 - Maintenance Associate - 955	1.00	1.00	1.00	1.00	
3030 - Sr. Utility Maint Mech - 955	1.00	1.00	1.00	1.00	
2003 - Custodian-955	2.00	0.00	0.00	0.00	
4810 - Marketing Specialist	0.00	0.25	0.00	0.00	
4801 - Public Information Specialist	0.00	0.00	0.25	0.25	
1007 - Administrative Supervisor	0.30	0.00	0.00	0.00	
1006 - Senior Admin. Support Asst.	1.65	1.65	1.65	1.65	
Department Total	11.95	11.92	11.92	11.92	0.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Railroad Fund					
2626 - Railroad Operator	1.00	1.00	1.00	1.00	
2620 - Railroad Operations Manager	1.00	1.00	1.00	1.00	
2410 - Railroad Maint. Specialist	1.00	1.00	1.00	1.00	
Department Total	3.00	3.00	3.00	3.00	0.00
Transload Fund					
2616 - Transload Operations Suprv.	0.90	0.50	0.05	0.05	
2298 - CDL Operator	0.90	0.50	0.05	0.05	
Department Total	1.80	1.00	0.10	0.10	0.00
Water Fund					
Administration and General (70xx)					
9905 - Deputy City Manager	0.12	0.12	0.12	0.12	
5135 - Water Quality Compliance Officer	1.00	1.00	1.00	1.00	
5134 - Lab Supervisor	0.50	0.50	0.50	0.50	
5132 - Lab Analyst	1.00	1.00	1.00	1.00	
5109 - Engineering Supervisor	1.00	1.00	1.00	1.00	
5108 - Engineering Manager	0.20	0.20	0.20	0.20	
5041 - Lab Tech	2.00	2.00	2.00	2.00	
5098/5113 - Engineering Specialist/Engr.	2.00	2.00	2.00	2.00	
5004 - Senior Engineering Technician	2.00	2.00	2.00	2.00	
4998 - Project Compliance Inspector	1.50	1.00	1.00	1.00	
4996 - Sr. Project Compliance Inspector	0.50	0.50	0.50	0.50	
4801 - Public Information Specialist	0.00	0.25	0.25	0.50	0.25
4514 - Utility Services Manager	0.20	0.20	0.20	0.20	
4510 - Energy Management Specialist	0.20	0.20	0.20	0.20	
4502 - Senior Rate Analyst	0.20	0.20	0.20	0.50	0.30
4501 - Rate Analyst	0.20	0.20	0.20	0.50	0.30
2990 - Director, Columbia Utilities	0.20	0.20	0.20	0.00	(0.20)
2990 - Director of Utilities	0.00	0.00	0.00	0.20	0.20
2980 - Asst. Dir, Columbia Utilities	0.25	0.25	0.25	0.00	(0.25)
2980 - Assist Dir of Util - Rates and Fiscal Planning	0.00	0.00	0.00	0.25	0.25
2981 - Asst. Dir, Columbia Utilities PE	0.20	0.20	0.20	0.00	(0.20)
2408 - Construction Project Supervisor	0.40	0.40	0.40	0.40	
2312 - Water Distribution Tech	1.00	1.00	1.00	1.00	
2190 - GIS Tech	0.00	0.00	0.00	1.00	1.00
2185 - GIS Supervisor	0.00	0.00	0.00	0.50	0.50
2180 - GIS Specialist	0.00	0.00	0.00	0.50	0.50

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
1220 - Utility Customer Serv Mgr	0.00	0.25	0.25	0.25	
1218 - Utility Customer Service Rep II	0.00	1.75	1.75	1.75	
1216 - Utility Customer Service Rep I	0.00	1.75	1.75	2.25	0.50
1215 - Billing Auditor	1.30	1.30	1.32	1.32	
1214 - Utility Customer Service Supervisor	0.00	0.50	0.50	0.50	
1007 - Administrative Supervisor	0.40	0.40	0.40	0.40	
1006 - Senior Admin. Support Assistant	1.20	1.20	1.20	1.20	
1005 - Administrative Support Assistant	0.40	0.35	0.35	0.35	
	17.97	21.92	21.94	25.09	3.15
Production (7120)					
2661 - Water Production Manager	1.00	1.00	1.00	1.00	
2645 - Water Production Superintendent	1.00	1.00	1.00	1.00	
2642/2643 - Wtr Trtmt Plt Op. II/ III	6.00	6.00	6.00	6.00	
2641 - Wtr Treatment Plant Oper I	6.00	6.00	6.00	6.00	
2426 - Utility Maint. Supervisor	1.00	1.00	1.00	1.00	
2425 - Utility Maint. Mechanic	3.00	3.00	3.00	3.00	
2325 - Instrument Technician	2.00	2.00	2.00	2.00	
1005 - Administrative Support Assistant	1.00	1.00	1.00	1.00	
	21.00	21.00	21.00	21.00	0.00
Distribution (72xx)					
6107 - Warehouse Operator	0.40	0.40	0.40	0.40	
6106 - Stores Clerk	1.20	0.80	0.80	0.80	
6105 - Stores Superintendent	0.40	0.40	0.40	0.40	
6103 - Stores Supervisor	0.40	0.40	0.40	0.40	
6101 - Storeroom Assistant	1.20	1.20	1.20	1.20	
4995 - Data Technician	1.00	0.00	0.00	0.00	
2883 - Lead Utility Service Worker	2.00	2.00	2.00	2.00	
2881 - Utility Service Worker - CDL	0.00	1.00	1.00	1.00	
2880 - Utility Service Worker	4.00	2.50	2.50	2.50	
2878 - Meter Reading Supervisor	0.50	0.40	0.40	0.40	
2874 - Senior Meter Reader	0.80	0.80	0.80	0.80	
2870 - Meter Reader	2.00	2.00	2.00	2.00	
2876 - Metered Services Technician	0.40	0.40	0.40	0.40	
2770 - Electric Services Supt	0.25	0.25	0.25	0.25	
2690 - Water Distribution Manager	1.00	1.00	1.00	1.00	
2655 - Water Distribution Supt.	2.00	2.00	2.00	2.00	
2317 - Water Distribution Supervisor	4.00	4.00	4.00	4.00	

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
2314 - Wtr Distribution Crew Leader	11.00	11.00	11.00	11.00	
2312 - Wtr Distribution Technician	5.00	3.00	3.00	3.00	
2298 - CDL Operator	10.40	8.40	8.40	8.40	
2296 - Water Distribution Operator	15.00	6.00	6.00	6.00	
1006 - Senior Admin. Support Asst	2.00	2.40	2.40	2.40	
	64.95	50.35	50.35	50.35	0.00
Department Total	103.92	93.27	93.29	96.44	3.15
Electric Fund					
Administration and General					
9905 - Deputy City Manager	0.23	0.23	0.23	0.23	
5134 - Lab Supv	0.50	0.50	0.50	0.50	
5132 - Lab Analyst	1.00	1.00	1.00	1.00	
5109 - Engineering Supervisor	2.00	2.00	2.00	2.00	
5108 - Engineering Manager	0.80	0.80	0.80	0.80	
5098/5113 - Engineering Specialist/Engineer	8.75	8.75	8.75	8.75	
5041 - Lab Tech - WL	1.00	1.00	1.00	1.00	
5003 - Engineering Technician	2.00	2.00	2.00	2.00	
5000 - Associate Engineering Technician	0.50	0.00	0.00	0.00	
4998 - Project Compliance Inspector	1.50	1.00	1.00	1.00	
4996 - Sr. Project Compliance Inspector	0.50	0.50	0.50	0.50	
4801 - Public Information Specialist	0.00	0.25	0.25	0.50	0.25
4521 - Energy Technician	3.00	2.00	2.00	2.00	
4514 - Utility Services Manager	0.80	0.80	0.80	0.80	
4513 - Energy Services Supervisor	2.00	2.00	2.00	2.00	
4510 - Energy Management Specialist	5.80	5.80	5.80	5.80	
4502 - Senior Rate Analyst	0.80	0.80	0.80	0.80	
4501 - Rate Analyst	0.80	0.80	0.80	0.80	
4500 - Energy Market Analyst	1.00	1.00	1.00	1.00	
2990 - Director, Columbia Utilities	0.45	0.45	0.45	0.00	(0.45)
2990 - Director of Utilities	0.00	0.00	0.00	0.45	0.45
2981 - Asst. Director, Columbia Utilities PE	0.80	0.80	0.80	0.00	(0.80)
2980 - Asst. Director, Columbia Utilities	0.45	0.45	0.40	0.00	(0.40)
2980 - Assist Dir of Util - Rates and Fiscal Planning	0.00	0.00	0.00	0.40	0.40
TBD - Asst. Director of Electric	0.00	0.00	0.00	1.00	1.00
2408 - Construction Project Supervisor	0.60	0.60	0.60	0.60	
2190 - GIS Tech	0.00	0.00	0.00	1.00	1.00
2185 - GIS Supervisor	0.00	0.00	0.00	0.50	0.50

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
2180 - GIS Specialist	0.00	0.00	0.00	0.50	0.50
1220 - Utility Customer Serv Mgr	0.00	0.42	0.42	0.42	
1218 - Utility Customer Serv Rep II	0.00	2.94	2.94	2.94	
1216 - Utility Customer Serv Rep I	0.00	2.94	2.94	3.78	0.84
1215 - Billing Auditor	1.30	1.30	1.32	1.32	
1214 - Utility Customer Service Supervisor	0.00	0.84	0.84	0.84	
1007 - Administrative Supervisor	0.60	0.60	0.60	0.60	
1006 - Senior Admin. Support Assistant	1.80	1.80	1.80	1.80	
1005 - Administrative Support Assistant	0.60	0.55	0.55	0.55	
	39.58	44.92	44.89	48.18	3.29
Production					
7695 - Columbia Energy Center Supvsr	1.00	1.00	1.00	1.00	
7694 - Bio Gas Plant Supervisor	1.00	1.00	1.00	1.00	
7693 - Bio Gas Plant Technician	1.00	1.00	1.00	1.00	
7692 - Columbia Energy Center Tech.	1.00	1.00	1.00	1.00	
6106 - Stores Clerk	1.00	1.00	1.00	1.00	
2695 - Lead Power Plant Operator	5.00	5.00	5.00	5.00	
2694 - Power Plant Operator	10.00	6.00	6.00	6.00	
2637 - Power Plant Tech Supv.	1.00	1.00	1.00	1.00	
2636 - Power Production Supt.	0.70	0.70	0.70	0.70	
2635 - Asst. Power Production Supt.	2.00	2.00	2.00	2.00	
2631 - Associate Power Plant Oper	1.00	0.00	0.00	0.00	
2426 - Utility Maintenance Supv.	2.00	2.00	2.00	2.00	
2422 - Associate Utility Maint. Mech	4.00	4.00	4.00	4.00	
2421 - Sr Utility Maint Mechanic	2.00	2.00	2.00	2.00	
2325 - Instrument Technician	2.00	2.00	2.00	2.00	
2298 - CDL Operator	2.00	1.00	0.00	0.00	
1400 - Administrative Technician	0.50	0.50	0.50	0.50	
	37.20	31.20	30.20	30.20	0.00
Transmission and Distribution					
6107 - Warehouse Operator	0.60	0.60	0.60	0.60	
6106 - Stores Clerk	1.80	1.20	1.20	1.20	
6105 - Stores Superintendent	0.60	0.60	0.60	0.60	
6103 - Stores Supervisor	0.60	0.60	0.60	0.60	
6101 - Storeroom Assistant	2.80	1.80	1.80	1.80	
2888 - NERC Compliance Offcr	1.00	2.00	2.00	2.00	
2883 - Lead Utility Service Worker	2.00	2.00	2.00	2.00	
2880 - Utility Service Worker	3.00	2.50	2.50	2.50	
2879 - Services Coordinator	1.00	1.00	1.00	1.00	

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
2878 - Meter Reading Supervisor	0.50	0.60	0.60	0.60	
2876 - Metered Services Technician	0.60	0.60	0.60	0.60	
2874 - Senior Meter Reader	1.20	1.20	1.20	1.20	
2870 - Meter Reader	3.00	3.00	3.00	3.00	
2860 - Electronic Data Specialist	1.00	1.00	1.00	1.00	
2855 - Electric Distr. Manager	1.00	1.00	1.00	1.00	
2851 - Electric Distr. Coord	2.00	2.00	2.00	2.00	
2803 - Lead Elec. Meter Rpr Worker	2.00	2.00	2.00	2.00	
2801 - Elec. Meter Rpr Worker	2.00	2.00	2.00	2.00	
2781 - Consulting Utility Forester	1.00	1.00	2.00	2.00	
2780 - Consulting Utility Forester	1.00	0.00	0.00	0.00	
2770 - Elec. Services Superintendent.	0.75	0.75	0.75	0.75	
2730 - Line Superintendent	2.00	2.00	2.00	2.00	
2706 - Line Crew Leader	11.00	11.00	11.00	11.00	
2703/2701 Journeyman Linewrkr/App Linewrkr	25.00	25.00	25.00	25.00	
2640 - NERC Certified BAO	10.00	10.00	10.00	10.00	
2636 - Power Production Supt	0.30	0.30	0.30	0.30	
2635 - Asst. Power Production Supt.	1.00	1.00	1.00	1.00	
2616 - Transload Ops Supv	0.10	0.50	0.95	0.95	
2434 - Utility Locator Supervisor	1.00	1.00	1.00	1.00	
2432 - Lead Utility Locator	1.00	1.00	1.00	1.00	
2431 - Utility Locator	5.00	5.00	5.00	5.00	
2337 - Substation Repair Supt.	1.00	1.00	1.00	1.00	
2335 - Substation Technician Crew Leader	3.00	3.00	3.00	3.00	
2333/2334 Substation Technician	3.00	3.00	3.00	4.00	1.00
2332 - Comm. Technician Crew Leader	1.00	1.00	1.00	1.00	
2330/2331 - Communication Technician	2.00	2.00	2.00	3.00	1.00
2298 - CDL Operator	5.70	5.10	6.55	6.55	
1400 - Administrative Technician	0.50	0.50	0.50	0.50	
1006 - Senior Admin. Support Assistant	2.00	2.60	2.60	2.60	
	104.05	102.45	105.35	107.35	2.00
Department Total	180.83	178.57	180.44	185.73	5.29

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Sanitary Sewer Utility Fund					
Administration/UCS (631x)					
9905 - Deputy City Manager	0.12	0.12	0.12	0.12	
5107- Engin & Operations Manager	0.80	0.80	0.80	0.00	(0.80)
5107- Asst Dir of Util P.E. - Sewer and Stormwater	0.00	0.00	0.00	0.80	0.80
4801 - Public Information Specialist	0.00	0.20	0.20	0.40	0.20
4501 - Rate Analyst	0.45	0.45	0.45	0.30	(0.15)
4502 - Sr. Rate Analyst	0.45	0.45	0.45	0.30	(0.15)
2990 - Director, Columbia Utilities	0.20	0.20	0.20	0.00	(0.20)
2990 - Director of Utilities	0.00	0.00	0.00	0.20	0.20
2981 - Asst Dir, Columbia Utilities PE	0.45	0.00	0.00	0.00	
2980 - Asst Dir, Columbia Utilities	0.15	0.15	0.15	0.00	(0.15)
2980 - Assist Dir of Util - Rates and Fiscal Planning	0.00	0.00	0.00	0.15	0.15
1220 - Utility Customer Serv Mgr	0.00	0.16	0.16	0.16	
1218 - Utility Customer Serv Rep II	0.00	1.12	1.12	1.12	
1216 - Utility Customer Serv Rep I	0.00	1.12	1.12	1.44	0.32
1215 - Billing Auditor	0.30	0.30	0.15	0.15	
1214 - Utility Customer Service Supervisor	0.00	0.32	0.32	0.32	
1006 - Senior Admin. Support Assistant	0.90	0.90	0.90	0.90	
1005 - Administrative Support Assistant	0.00	0.05	0.05	0.05	
	3.82	6.34	6.19	6.41	0.22
Engineering (6315)					
5109 - Engineering Supervisor	0.80	0.80	1.80	0.80	(1.00)
5108 - Engineering Manager	0.00	0.00	0.00	0.80	0.80
5098/5113 - Engineering Spec/Engineer	5.00	5.00	5.00	5.00	
5003 - Engineering Technician	2.00	2.00	2.00	2.00	
4998 - Project Compliance Inspector	3.00	2.00	2.00	2.00	
4996 - Sr. Project Compliance Inspector	0.80	0.80	0.80	0.80	
2438 - Sewer Technician	1.00	1.00	1.00	1.00	
	12.60	11.60	12.60	12.40	-0.20
SLUDGE MANAGEMENT (632x)					
2614 - Wastewater Operations Supv.	1.00	1.00	1.00	1.00	
2419 - Associate Utility Maint. Mech-955	2.00	2.00	2.00	2.00	
2591 - Sewer Supervisor	1.00	1.00	1.00	1.00	
2303 - CDL Operator - 955	3.00	3.00	3.00	3.00	
FIELD OPERATIONS:					
2885 - Wetlands Lead Operator-955	1.00	1.00	1.00	1.00	
2601 - WWTP Operator-955	2.00	2.00	1.00	1.00	

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
WWT OPERATIONS:					
2606 - Asst WWTP Superintendent	1.00	1.00	0.00	0.00	
2604 - WWTP Chief Operator	0.00	0.00	1.00	1.00	
2601 - WWTP Operator-955	12.00	10.00	11.00	11.00	
2590 - Sewer Utility Lead Oper-955	3.00	4.00	4.00	4.00	
WWT MAINTENANCE:					
2607 - WWTP Superintendent	1.00	1.00	1.00	1.00	
2429 - Utility Maint. Mechanic-955	1.00	1.00	1.00	1.00	
2426 - Utility Maintenance Supv.	1.00	1.00	1.00	1.00	
2420 - Sr. Utility Maint. Mechanic-955	1.00	1.00	1.00	1.00	
2419 - Associate Utility Maint. Mech-955	4.00	4.00	4.00	4.00	
2397 - Maintenance Assistant-955	2.00	2.00	2.00	2.00	
2324 - Instrument Technician-955	1.00	1.00	1.00	1.00	
2003 - Custodian-955	2.00	2.00	2.00	2.00	
LABORATORY:					
5134 - Laboratory Supervisor	1.00	1.00	1.00	1.00	
5132 - Laboratory Analyst	1.00	1.00	1.00	1.00	
5040 - Laboratory Technician - 955	2.00	2.00	2.00	2.00	
4999 - Pretreatment Inspector	1.00	1.00	1.00	1.00	
	44.00	43.00	43.00	43.00	0.00
Line Maintenance (6330)					
2884 - Jet Lead Operator-955	4.00	4.00	4.00	4.00	
2587 - Collections Assistant	0.00	2.00	2.00	2.00	
2430 - Sewer Maintenance Supt.	0.90	0.90	0.90	0.90	
2428 - Sewer and Storm Water Maintenance Supv	2.00	2.00	1.00	2.00	1.00
2320 - CCTV Technician	2.00	2.00	2.00	2.00	
2304 - Crew Leader - 955	2.00	2.00	2.00	2.00	
2303 - CDL Operator	12.00	8.00	8.00	8.00	
	22.90	20.90	19.90	20.90	1.00
Department Total	83.32	81.84	81.69	82.71	1.02

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Solid Waste Utility Fund					
Administration (651x)					
9905 - Deputy City Manager	0.12	0.12	0.12	0.12	
4801 - Public Information Specialist	0.00	0.25	0.25	0.50	0.25
4502 - Sr. Rate Analyst	0.45	0.45	0.45	0.30	(0.15)
4501 - Rate Analyst	0.45	0.45	0.45	0.30	(0.15)
2990 - Director, Columbia Utilities	0.10	0.10	0.10	0.00	(0.10)
2990 - Director of Utilities	0.00	0.00	0.00	0.10	0.10
2981 - Asst Dir, Columbia Utilities PE	0.45	0.00	0.00	0.00	
2980 - Asst Dir, Columbia Utilities	0.15	0.15	0.15	0.00	(0.15)
2980 - Assist Dir of Util - Rates and Fiscal Planning	0.00	0.00	0.00	0.15	0.15
2218 - Solid Waste Supv III	2.00	2.00	2.00	2.00	
2209 - Recovery Superintendent	1.00	1.00	1.00	1.00	
2206 - Solid Waste Collection Superint.	1.00	1.00	1.00	1.00	
2205 - Solid Waste Manager	1.00	1.00	1.00	0.00	(1.00)
2205 - Asst Dir of Util - Solid Waste	0.00	0.00	0.00	1.00	1.00
2003 - Custodian - 955	1.00	1.00	1.00	1.00	
1220 - Utility Customer Serv Mgr	0.00	0.16	0.16	0.16	
1218 - Utility Customer Serv Rep II	0.00	1.12	1.12	1.12	
1216 - Utility Customer Serv Rep I	0.00	1.12	1.12	1.44	0.32
1215 - Billing Auditor	0.10	0.10	0.15	0.15	
1214 - Utility Customer Service Supervisor	0.00	0.32	0.32	0.32	
1007 - Administrative Supervisor	1.00	1.00	1.00	1.00	
1006 - Senior Admin. Support Asst.	4.00	4.00	4.00	4.00	
1005 - Administrative Support Asst.	1.00	1.05	1.05	1.05	
	13.82	16.39	16.44	16.71	0.27
Commercial (652x)					
2222 - Container Maint Technician	2.40	2.40	2.40	2.40	
2217 - Solid Waste Supervisor II	2.53	2.53	2.53	2.53	
2214 - Senior Refuse Collector-955	17.13	17.13	17.13	17.13	
2213 - Refuse Collector - 955	2.11	2.11	2.11	2.08	(0.03)
	24.17	24.17	24.17	24.14	-0.03
Residential (6530)					
2222 - Container Maint Technician	0.60	0.60	0.60	0.60	
2217 - Solid Waste Supervisor II	1.55	1.55	1.55	1.55	
2214 - Senior Refuse Collector-955	12.35	12.35	12.35	12.35	
2213 - Refuse Collector - 955	7.05	7.05	7.05	8.00	0.95
	21.55	21.55	21.55	22.50	0.95

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
Landfill (6540)					
5114 - Bioreactor Specialist	1.00	1.00	1.00	1.00	
2303 - CDL Operator - 955	10.00	9.00	9.00	9.00	
2220 - Traffic Control Operator - 955	1.00	1.00	1.00	2.00	1.00
2218 - Solid Waste Supervisor III	1.00	1.00	1.00	1.00	
2217 - Solid Waste Supervisor II	1.00	1.00	1.00	1.00	
2216 - Solid Waste Supervisor I	1.00	1.00	1.00	1.00	
2207 - Landfill Superintendent	1.00	1.00	1.00	1.00	
1201 - Cashier	1.75	1.75	2.00	2.00	
	17.75	16.75	17.00	18.00	1.00
Recycling (657x)					
6108 - Warehouse Operator -955	3.00	3.00	3.00	3.00	
2217 - Solid Waste Supervisor II	3.92	3.92	3.92	3.92	
2214 - Senior Refuse Collector-955	14.52	14.52	14.52	14.52	
2213 - Refuse Collector - 955	5.84	5.84	5.84	4.92	(0.92)
2210 - Material Handler-955	14.00	13.00	13.00	13.00	
	41.28	40.28	40.28	39.36	-0.92
Department Total	118.57	119.14	119.44	120.71	1.27
Mid-Missouri Solid Waste Management District					
2208 - Solid Waste District Admin.	1.00	1.00	1.00	1.00	
1400 - Administrative Technician	1.00	1.00	1.00	1.00	
Department Total	2.00	2.00	2.00	2.00	0.00
Storm Water Utility Fund					
Admin/Education/Engineering (6610)					
9905 - Deputy City Manager	0.06	0.06	0.06	0.06	
5109 - Engineering Supervisor	0.20	0.20	0.20	0.00	(0.20)
5108 - Engineering Manager	0.00	0.00	0.00	0.20	0.20
5107 - Engin & Operations Manager	0.20	0.20	0.20	0.00	(0.20)
5107- Asst Dir of Util P.E. - Sewer and Stormwater	0.00	0.00	0.00	0.20	0.20
5098/5113 - Eng Spec/Engineer	1.00	1.00	1.00	1.00	
4996 - Sr. Project Compliance Inspector	0.20	0.20	0.20	0.20	
4801 - Public Information Specialist	0.00	0.05	0.05	0.10	0.05
4502 - Sr. Rate Analyst	0.10	0.10	0.10	0.10	
4501 - Rate Analyst	0.10	0.10	0.10	0.10	
2990 - Director, Columbia Utilities	0.05	0.05	0.05	0.00	(0.05)
2990 - Director of Utilities	0.00	0.00	0.00	0.05	0.05

Authorized Full Time Equivalent (FTE)

	Actual FY 2020	Actual FY 2021	Revised FY 2022	Proposed FY 2023	Position Change
2981 - Asst Dir, Columbia Utilities PE	0.10	0.00	0.00	0.00	
2980 - Asst Dir, Columbia Utilities	0.00	0.00	0.05	0.00	(0.05)
2980 - Assist Dir of Util - Rates and Fiscal Planning	0.00	0.00	0.00	0.05	0.05
2582 - Storm Water MS4 Technician	1.00	1.00	1.00	1.00	
1220 - Utility Customer Serv Mgr	0.00	0.01	0.01	0.01	
1218 - Utility Customer Serv Rep II	0.00	0.07	0.07	0.07	
1216 - Utility Customer Serv Rep I	0.00	0.07	0.07	0.09	0.02
1215 - Billing Auditor	0.00	0.00	0.06	0.06	
1214 - Utility Customer Service Supervisor	0.00	0.02	0.02	0.02	
1006 - Senior Admin Support Asst.	0.10	0.10	0.10	0.10	
	3.11	3.23	3.34	3.41	0.07
Field Operations (6620)					
2884 - Jet Lead Operator-955	1.00	1.00	1.00	1.00	
2585 - Storm Water Supervisor	1.00	1.00	0.00	0.00	
2430 - Sewer Maint Supt	0.10	0.10	0.10	0.10	
2428 - Sewer and Storm Water Maintenance Supv	0.00	0.00	2.00	1.00	(1.00)
2304 - Crew Leader 955	1.00	1.00	1.00	1.00	
2303 - CDL Operator - 955	4.00	4.00	4.00	4.00	
	7.10	7.10	8.10	7.10	-1.00
Department Total	10.21	10.33	11.44	10.51	0.00
Total	1468.83	1463.85	1516.1	1552.8	37.63

Asset Useful Life - Revised FY 22				
Class	Munis Code	Subclass	Life	Salvage Value % of Cost
Land	LD			
	LND	Land	NON	0.00%
Buildings	BD			
	BLD	Buildings	40	0.00%
		Fireproof Construction (Walls are constructed of brick, stone, iron or other hard combustible materials)	50	0.00%
		Non-fireproof Construction (Boiler house, concession stands, garages, sheds)	33	0.00%
Infrastructure	IF			
	IMP	Improvements	40	0.00%
		Airport		
		Airport Aprons	30	0.00%
		Airport Runway	30	0.00%
		Parks & Recreation		
		Bike Trail (Asphalt)	20	0.00%
		Sewer		
		Trickling Filters	50	0.00%
		Clarifiers	50	0.00%
		Streets		
		Road System - Base (including culverts)	40	0.00%
		Road System - Asphalt Overlay	20	0.00%
		Road System - Concrete Overlay	30	0.00%
		Sidewalks	15	0.00%
		Bridge	75	0.00%
	IMP	Improvements		
		Other Infrastructure		
		Gravel parking lot	5	0.00%
		Landscaping	10	0.00%
		Parking Lot (Asphalt Overlay)	20	0.00%
		Parking Lot (Concrete Overlay)	30	0.00%
		Reservoirs, dams, and waterways	100	0.00%
		Tunnels	25	0.00%
		Water - lake, river, and other intakes	100	0.00%
		Landfill		
	LDF	Landfill (Excavation of cells)	40	0.00%
		Railroad		

Asset Useful Life - Revised FY 22

Class	Munis Code	Subclass	Life	Salvage Value % of Cost
	RRT	Railroad Tracks	30	0.00%
	SIG	Signals	15	0.00%
	XNG	Crossings	10	0.00%
		Sewer		
	SLN	Sewer Lines	75	0.00%
Structures	ST			
	STR	Structures and Improvements	40	0.00%
		Parks & Recreation		
		Batting Cages	10	0.00%
		Bench seats	10	10.00%
		Benches	20	10.00%
		Bleachers (fixed)	20	0.00%
		Bleachers, portable	20	10.00%
		Dugouts	10	0.00%
		Golf Course Improvements	10	0.00%
		Picnic Shelter	20	0.00%
		Playground equipment	15	10.00%
	STR	Structures and Improvements		
		Pool Slide	15	10.00%
		Tennis Courts	10	0.00%
		Yard and athletic field lighting	20	0.00%
		Sewer		
		Sludge Digesters/Thickeners	20	0.00%
		Sewer Pump Stations	40	0.00%
		Solid Waste		
		Landfill (Leachate System)	30	0.00%
		Landfill (Liners)	30	0.00%
		Landfill (Test Wells)	30	0.00%
		Weighing Scales	10	10.00%
		Streets		
		Signs	10	0.00%
		Street Lights	20	0.00%
		Traffic Signals	40	0.00%
		Transit		
		Bus Shelter	20	0.00%
		Other Structures and Improvements		
		Brick or stone Fence	25	0.00%

Asset Useful Life - Revised FY 22

Class	Munis Code	Subclass	Life	Salvage Value % of Cost
		Chain Link Fence	20	0.00%
		Curb and gutters	20	0.00%
		Retaining walls	25	0.00%
		Service and Taps	50	0.00%
		Storage Tanks	20	0.00%
		Wire Fence	10	0.00%
	STR	Structures and Improvements		
		Wood Fence	15	0.00%
		Underground sprinklers	15	0.00%
Furniture, Fixtures, and Equipment	FF			
	ART	Art		
		Museum or Exhibits	99	0.00%
		Picture on wall	10	0.00%
	BOA	Boat or canoes	10	10.00%
	CAR	Cars, Small SUVs, and Vans	5	15.00%
	COM	Communication Equipment		
		Camera	5	0.00%
		Police car camera	5	0.00%
		Radio System	10	0.00%
		Television/Video Equipment	10	10.00%
	CMP	Computer Equipment		
		Computer Equipment	5	0.00%
		Copy Machine	5	10.00%
	DOG	Dogs		
		Arson Dog	6	0.00%
		K-9	6	0.00%
		Fire		
	FTR	Fire Truck	10	10.00%
	HYD	Hydrants	25	0.00%
		Police		
	PAT	Police Vehicles	5	0.00%
		Transit		
	BUS	Bus	10	10.00%

Asset Useful Life - Revised FY 22

Class	Munis Code	Subclass	Life	Salvage Value % of Cost
	SOF	Software	3	0.00%
		Solid Waste		
	RCN	Refuse Containers	10	0.00%
	RTR	Refuse Truck	10	10.00%
	STA	Statues	25	0.00%
		Streets & Sidewalks		
	DTR	Dump Truck	10	10.00%
	SPL	Snow plows	10	10.00%
	SYS	Systems		
		Fire alarm systems	10	0.00%
		Sprinkler System	15	0.00%
	TDT	Tandem Truck	10	10.00%
	SMT	Trucks		
		Light truck (Less than 1,500 ton)	5	15.00%
		Truck (greater than 1,500 ton)	7	15.00%
	UTV	Utility Vehicle	5	20.00%
	MAC	Machinery, Tools, and Instruments	10	10.00%
		Fire		
		Rescue tools, hydraulic	10	10.00%
	MAC	Machinery, Tools, and Instruments		
		Health		
		Animal Cages	10	10.00%
		Blood analysis apparatus	10	0.00%
		Blood plasma cabinets	10	10.00%
		Blood pressure apparatus	10	0.00%
		Exam tables	10	10.00%
		X-ray machines	10	10.00%
		Parks & Recreation		
		Ballfield Groomer	10	10.00%
		Beverage system or cooler	10	10.00%
		Drinking Fountains	10	10.00%
		Lawn mowers	10	10.00%
		Nets, steels	10	0.00%
		Pool Vacuum	15	10.00%
		Workout Equipment	10	10.00%

Asset Useful Life - Revised FY 22

Class	Munis Code	Subclass	Life	Salvage Value % of Cost
		Police		
		Investigative equipment	15	10.00%
		Streets & Sidewalks		
		Asphalt breaker, power	15	10.00%
		Blue Print Machines	10	10.00%
		Paint Stripper	10	10.00%
		Striper machine	20	10.00%
		Miscellaneous Equipment		
		Air Cleaners	20	0.00%
		Air Compressors	10	0.00%
		Air Conditioning units	10	0.00%
		Air Hoists	10	0.00%
		Air Systems	10	0.00%
	MAC	Machinery, Tools, and Instruments		
		Miscellaneous Equipment		
		Alignment gauges, chamber, toe-in, etc.	10	0.00%
		Amplifiers	10	0.00%
		Arc welding apparatus	10	10.00%
		Automobile lifts	10	0.00%
		AVV equipment	10	10.00%
		Backstops	10	10.00%
		Blowers	10	0.00%
		Boilers	10	0.00%
		Books	50	10.00%
		Cabinets	10	10.00%
		Carpets	10	0.00%
		Cases	10	10.00%
		Cubicles	10	10.00%
		Freezers	12	10.00%
		Furnaces	15	0.00%
		Furniture	10	10.00%
		Generators	10	10.00%
		HVAC equipment	10	10.00%
		Icemaker	10	10.00%
		Pavers, asphalt	10	0.00%
		Refrigerators	12	10.00%
		Tents	10	10.00%
		Trailer	20	10.00%
		Miscellaneous Machines		
		Auger	10	10.00%
		Backhoe	10	10.00%

Asset Useful Life - Revised FY 22

Class	Munis Code	Subclass	Life	Salvage Value % of Cost
		Booms	5	10.00%
		Boring machines	10	10.00%
		Brake lining machines	10	10.00%
	MAC	Machinery, Tools, and Instruments		
		Miscellaneous Machines		
		Brooms, power driven	10	10.00%
		Brooms, traction driven	15	10.00%
		Buffers, electric	10	10.00%
		Chippers	10	0.00%
		Cranes	20	10.00%
		Dozers	10	10.00%
		Electric Drills	15	10.00%
		Electric floor scrubbers or waxing machines	10	10.00%
		Forklift	10	10.00%
		Front end loaders	10	10.00%
		Hydraulic jacks	10	10.00%
		Jackhammer	5	0.00%
		Tractors	10	10.00%
FERC		Steam Production		
	310	LND Land and Land Rights	NON	0.00%
	311	STR Structures and Improvements	40	0.00%
	312	MAC Boiler plant equipment	10	10.00%
	313	MAC Engines and Engine-driven generators	10	10.00%
	314	MAC Turbogenerator units	33	0.00%
	315	MAC Accessory electric equipment	10	10.00%
	316	MAC Miscellaneous power plant equipment	10	10.00%
		Nuclear Production		
	320	LND Land and Land Rights	NON	0.00%
	321	STR Structures and Improvements	40	0.00%
	325	MAC Miscellaneous power plant equipment	10	10.00%
		Hydraulic Production		
	330	LND Land and Land Rights	NON	0.00%
	331	STR Structures and Improvements	40	0.00%
FERC		Hydraulic Production		
	332	INF Reservoirs, dams, and waterways	100	0.00%
		Other Production		
	340	LND Land and Land Rights	NON	0.00%
	341	STR Structures and Improvements	40	0.00%
	342	MAC Fuel holders, producers, and accessories	10	0.00%
	343	MAC Prime movers	10	0.00%
	344	MAC Generators	10	10.00%
	345	MAC Accessory electric equipment	10	10.00%

Asset Useful Life - Revised FY 22

Class	Munis Code	Subclass	Life	Salvage Value % of Cost
346	MAC	Miscellaneous power plant equipment	10	10.00%
348	MAC	Energy Storage Equipment - Production	10	0.00%
		Transmission Plant		
350	LND	Land and Land Rights	NON	0.00%
351	INF	Reserved	40	0.00%
352	STR	Structures and Improvements	40	0.00%
353	MAC	Station equipment	10	10.00%
354	MAC	Towers and fixtures	33	0.00%
355	MAC	Poles and fixtures	33	0.00%
356	MAC	Overhead conductors and devices	50	0.00%
357	MAC	Underground conduit	50	0.00%
358	MAC	Underground conductors and devices	50	0.00%
359	INF	Roads and trails	40	0.00%
		Distribution Plant		
360	LND	Land and Land Rights	NON	0.00%
361	STR	Structures and Improvements	40	0.00%
362	MAC	Station equipment	10	10.00%
364	MAC	Storage battery equipment	10	10.00%
365	MAC	Overhead conductors and devices	50	0.00%
366	MAC	Underground conduit	50	0.00%
367	MAC	Underground conductors and devices	50	0.00%
368	MAC	Line transformers	40	0.00%
FERC		Distribution Plant		
369	MAC	Services	10	0.00%
370	MAC	Meters	20	0.00%
371	MAC	Installations on customers' premises	NON	0.00%
373	LND	Leased property on customers' premises	NON	0.00%
		General Plant		
389	LND	Land and Land Rights	NON	0.00%
390	STR	Structures and Improvements	40	0.00%
391	MAC	Office furniture and equipment	10	10.00%
392	MAC	Transportation equipment	10	10.00%
393	MAC	Stores equipment	10	10.00%
394	MAC	Tools, shop and garage equipment	10	10.00%
395	MAC	Laboratory equipment	10	10.00%
396	MAC	Power operated equipment	10	10.00%
397	COM	Communication equipment	5	0.00%
398	MAC	Miscellaneous equipment	10	10.00%
399	MAC	Other tangible property	10	0.00%
		Water		
		Distribution Water Mains	50	0.00%
		Transmission Water Mains	50	0.00%
		Water - wells	50	0.00%

Asset Useful Life - Revised FY 22

Class	Munis Code	Subclass	Life	Salvage Value % of Cost
		Water Mains	25	0.00%
		Water Pumps	25	0.00%
		Water Towers	50	0.00%
		Water Treatment Systems	50	0.00%
		Electric		
		Distribution Lines - Lights	40	0.00%
		Electric (line transformers)	25	0.00%
		Electric (meters)	20	0.00%
		Electric (poles, towers, and fixtures)	33	0.00%
		Electric (Towers)	50	0.00%
		Electric (Turbo generator units)	33	0.00%
		Electric (underground conductors)	50	0.00%
		Electric (underground conduit)	50	0.00%
		Fiber Optic	20	0.00%
		Substations (light)	40	0.00%
		Transformers	40	0.00%

Financial Notes & Policies

The City of Columbia has a council-manager form of government. All powers of the City are vested in an elective Council, which enacts legislation, adopts budgets, determines policies, and appoints the City Manager.

The City Manager is the chief executive and administrative officer of the City and is responsible to the Council for the proper administration of all the City's affairs. The City Manager keeps the Council advised of the financial condition of the City and makes recommendations concerning its future needs.

The fiscal year of the City begins on the first day of October and ends on the last day of September each year. The fiscal year constitutes the budget and accounting year.

REVENUE POLICY

The City will endeavor to maintain a diversified and stable revenue base to minimize the effects of economic fluctuations as well as eliminate an over dependence on any single revenue source.

The City will project and update revenues annually. These revenue forecasts will be presented to the City Council prior to the beginning of the budget process.

Departments submit their revenue estimates for the current year and projected revenue for the next year to the Finance Department.

Revenue trends are to be examined monthly and incorporated into annual revenue forecasts.

Revenue sources are not utilized by the City while legal action is pending.

Monthly reports comparing actual to budgeted revenues will be prepared by the Finance Department and presented to the City Manager.

Cash investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the portfolio.

User fees and rates will be examined annually and adjusted as necessary to cover the costs of providing the services.

The City will follow a policy of collecting, on a timely basis, all fees, charges, taxes, and other revenues properly due the City. The City will follow an aggressive policy of collecting all delinquencies due the City.

BUDGET POLICY

Between 120 and 180 days prior to the adoption of the budget, the City Manager shall prepare and submit to the Council a statement of the policy recommendations for programs and priorities which, in the opinion of the City Manager, will be of benefit to the city.

The City Manager shall submit a budget to Council at least 60 days prior to the beginning of each budget year.

Expenditures proposed in the budget for each department, office, or agency shall be itemized by character, object, function, activity, and fund.

The City Council shall hold public hearings on the budget as submitted, at which all interested persons shall be given an opportunity to be heard.

The City Council shall adopt the budget, by majority vote, no later than the last Monday of the month proceeding the first month of the budget year. If the City Council does not take final action by this date, the budget will be considered effective as it was submitted.

The budget shall be on record in the City Clerk's office and open to public inspection. The budget is also available for viewing and/or printing on the City's website at www.como.gov

The City will annually submit documentation to obtain the Government Finance Officials Association (GFOA) Distinguished Budget Presentation Award.

After adoption of the budget, the budget can be amended via ordinance or resolution. The City Manager can submit ordinances and resolutions to the Council to increase expenditures or revenues. When the Council approves the ordinance or resolution, additional appropriations are made in the appropriate department.

At the request of the City Manager, the Council may by resolution, transfer any unencumbered appropriation balance or portion thereof from one office department or agency to another. No transfer shall be made of specified fixed appropriations.

All appropriations shall lapse at the end of the budget year to the extent that they shall not have been expended or lawfully encumbered.

Financial Notes & Policies

CAPITAL IMPROVEMENTS POLICY

The City develops a five-year program for capital improvements and updates it annually for budgeting purposes. A Capital Improvement Plan (CIP) document is prepared which lists all project requests that go beyond the five year budget guideline.

Estimated costs and potential funding sources for each capital improvement project proposal are identified before the document is submitted to the City Council for approval.

The capital improvement program will be included in the Annual Budget. The Annual Budget will implement the first year of the capital improvement program.

FIXED ASSET POLICY

The following fixed asset policy shall be in force commencing with fiscal year 2000. This policy is consistent with Government Financial Officers Association Recommended Practices and should be reviewed periodically and compared to recommended practices of the GFOA or other nationally recognized government finance organization.

Fixed assets should be capitalized only if they have an estimated life of more than one year following the date of acquisition and have a purchase cost of \$5,000 or more. Items which cost less than \$5,000 and/or have a life of one year or less will be expensed upon acquisition.

Purchase cost of a fixed asset includes freight, installation charges, carrying cases, adaptors and other items which are connected to the fixed asset and necessary for its operation or use.

Fixed assets' capitalization threshold should be applied to individual fixed assets rather than to groups of fixed assets.

A small tag with a fixed asset number will be issued by the Finance Department for all items that can be reasonably tagged (physically). Said tag will be affixed to the fixed asset until such time it is declared surplus property and properly disposed through the Purchasing Agent as required by City ordinance.

Departments will notify the Finance Department of any change in location or loss of a fixed asset.

Departments should exercise control over their non-capitalized fixed assets by establishing and maintaining adequate control procedures at the departmental level.

ACCOUNTING POLICY

An independent financial audit shall be made of all accounts of the City government at least annually and more frequently if deemed necessary by the City Council.

The General Fund, Special Revenue, Debt Service, General Capital Projects, and Expendable Trust Funds will be accounted for under the modified accrual basis of accounting.

Enterprise Funds, Internal Service Funds, and Non-Expendable Trust Funds will be accounted for under the accrual basis of accounting.

Full disclosure will be provided in the financial statements and bond representations.

The City will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from GFOA.

The Annual Financial Report will be prepared in accordance with revised GASB standards.

PURCHASING POLICY

The Purchasing Division shall have responsibility for and authority to contract for, purchase, store and distribute all supplies, materials and equipment required for the operation and maintenance of offices, departments or agencies of the City.

It shall be the policy of the City to encourage competitive business practices through public bidding or requests for proposals wherever possible and feasible.

In evaluating bids and awarding contracts, the head of the Purchasing Division is authorized to give preference to recycled and environmentally preferable products according to prescribed guidelines.

DEBT POLICY

The City may issue general obligation bonds, revenue bonds, special obligation bonds, and short-term notes and leases.

The City may issue refunding bonds for the purpose of refunding, extending or unifying the whole or any part of its valid outstanding revenue bonds.

The City will limit long-term debt to only those capital projects that cannot be financed from current revenue or other available sources.

The City will follow a policy of full disclosure on every financial report and bond prospectus.

Financial Notes & Policies

When the City finances capital projects by issuing bonds, it will repay the bonds within a period not to exceed the expected useful life of the projects.

The City's policy shall be to manage its budget and financial affairs in such a way so as to ensure continued investment grade bond ratings.

No bonds shall be issued without the assent of the requisite number of qualified electors of the City voting thereon.

RESERVE/FUND BALANCE POLICY

The City calculates an unreserved, undesignated fund balance equal to 20% of expenditures for the adopted general fund budget. These funds will be used to avoid cash flow interruptions, generate investment income, reduce need for short-term borrowing and assist in maintaining what is considered an investment grade bond rating capacity.

Self-Insurance Reserves shall be maintained at a level to protect the City against incurred and reported losses as well as those incurred but not reported and future losses within the retention.

A contingency reserve account will be appropriated annually in the General Fund to provide for unanticipated expenditures of a nonrecurring nature and/or to meet unexpected increases in costs.

At the direction of the Council and the oversight of the City Manager, the General Fund portion of the budget is to be balanced except where Council approves the use of excess reserves.

All other funds will follow a 20% guideline for fund balance reserve as well. These funds will be used to avoid cash flow interruptions, generate investment income, reduce need for short-term borrowing and assist in maintaining what is considered an investment grade bond rating capacity.

ENTERPRISE FUND POLICY

Enterprise funds will be used to account for the acquisition, operation, and maintenance of City facilities and services which are intended to be entirely or predominately self-supporting from user charges or for which periodic net income measurement is desirable.

The Water and Electric department will pay into the General Fund of the City annually an amount substantially equivalent to that sum which would be paid in taxes if the water and electric utilities were privately owned.

Enterprise funds are required to establish rates that generate revenues sufficient to cover the cost of operations including debt expense and capital needs. In accordance with the City Charter, operating costs must include any intragovernmental charges. Rate calculations also take into consideration any approved subsidies from General Government Funds.

INTERNAL SERVICE FUND POLICY

Internal service funds will be used to account for the provision of goods and services by one department of the City to the other departments.

Internal service funds are to be self-supporting from user charges to the respective user departments.

Internal service funds are to only recover the complete cost of operations without producing any significant amount of profit in excess of the fund's requirement. In computing revenue requirements for rate setting purposes, the rate base should include such items as debt expense, interest expense, operating expense, prorated reserves (for lease/purchase arrangements) and depreciation expense or estimated capital outlay, either of which are usually financed 100% internally through rates.

If a large fund balance has occurred in excess of reasonable revenue requirements, rates should be adjusted in the next fiscal year based on a four- year average of net income/loss. This allows the City to maintain appropriate levels of retained earnings without large swings in the rates charged out to departments in any given year.

BASIS OF ACCOUNTING

Governmental Funds use the modified accrual basis of accounting. Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period incurred.

BASIS OF BUDGETING

The City's budget is prepared on a modified accrual basis, which is the same as the Basis of Accounting for all funds except Enterprise Funds and Internal Service Funds.

City of Columbia, Missouri
FY23 Proposed Budget



City of Columbia, Missouri

Columbia Website Address: www.como.gov

"A Full Service City providing comprehensive services to our residents and customers"

City Contact Center

573-874-CITY

City Clerk

573-874-2489

Records and maintains all City records.
City Clerk: Sheela Amin

City Manager

573-874-6338

Responsible for the general administration of the City of Columbia and all of its functions.
City Manager: De'Carlton Seewood

Convention & Visitor's

573-875-1231

Promotes Columbia as a meeting, leisure, group tour, and sports destination
Director: Amy Schneider

Community Development

573-874-7239

Provides planning, economic and community development support to the City of Columbia.
Director: Timothy Teddy

Cultural Affairs

573-874-7512

Enhances the vitality of the City through creative expression.
Manager: Sarah Dresser

Economic Development

573-441-5543

Supports and facilitates the growth of City's economy, as well as manages the Airport.
Director: Stacey Button

Finance

573-874-7457

Administers, directs, and coordinates all financial services for the City of Columbia.
Director: Matthew Lue

Fire

573-874-7391

Serves as the fire protection agency for the City of Columbia.
Interim Fire Chief: Randy White

Human Resources

573-874-7677

Coordinates all personnel issues regarding employment and benefits.
Director: Kathy Baker

Information Technology

573-874-7500

Provides administration and support of the City of Columbia's computer network and telephone.
Interim Director: Mark Neckerman

Law

573-874-7223

Manages all litigation and advises Council and all City-related personnel on legal matters.
City Counselor: Nancy Thompson

Municipal Court

573-874-7230

Processes violations of laws and City ordinances.
Judge: Cavanaugh Noce

Parks and Recreation

573-874-7460

Oversees and maintains park lands and a variety of sports and leisure programs.
Interim Director: Gabe Huffington

Police

573-874-7652

Serves as the law enforcement agency for the City of Columbia.
Police Chief: Geoffrey Jones

Public Health & Human Services

573-874-7347

Assists to prevent disease and injury by promoting better health in the community. Includes community and social services programs.
Director: Stephanie Browning

Public Information Officer

573-874-7438

Manages news conferences and media relations, serves as spokesperson for the City and coordinates internal communication between management and staff.
PIO: Sydney Olsen

Public Works

573-874-7253

Manages transportation activities of streets and sidewalks, engineering, traffic, parking facilities, transit, as well as fleet operations and facilities management.
Interim Director: Shane Creech

Sustainability

573-817-5025

Coordinates internal and external sustainability efforts in Columbia.
Manager: Eric Hempel

Utilities

573-874-7613

Provides safe and dependable drinking water, electricity, sewer, storm water, solid waste collection and operates COLT railroad and Transload Facility
Director: David Sorrell

City of Columbia, Missouri
FY23 Proposed Budget



Boards and Commissions

Liason Department

Board/Commission Name

City Manager

1. Columbia Vision Commission
2. Downtown Columbia Leadership Council
3. Tax Increment Financing Commission
4. Youth Advisory Council

Community Development

5. Bicycle/Pedestrian Commission
6. Board of Adjustment
7. Building Construction Codes Commission
8. Growth Impact Study Working Group
9. Historic Preservation Commission
10. Housing and Community Development Commission
11. Loan and Grant Committee
12. Planning and Zoning Commission
13. Tree Board

Convention & Visitors Bureau

14. Columbia Sport Commission
15. Convention and Visitors Advisory Board

Cultural Affairs

16. Commission on Cultural Affairs
17. Commission on Cultural Affairs Standing Committee on Public Art
18. Mayor's Task Force on the U.S.S. Columbia

Economic Development

19. Airport Advisory Board

Finance

20. Finance Advisory and Audit Committee
21. Firefighter's Retirement Board
22. Investment Committee
23. Liquor License Review Board
24. Marijuana Facility License Review Board
25. Police Retirement Board
26. Tobacco Retailer License Review Board

Health & Human Services

27. Board of Health
28. Human Services Commission
29. Substance Abuse Advisory Commission

Human Resources

30. Personnel Advisory Board

Law

31. Citizens Police Review Board
32. Commission on Human Rights
33. Disabilities Commission

Boards and Commissions

Liason Department

Board/Commission Name

Parks & Recreation

34. Mayor's Council on Physical Fitness and Health
35. Parks and Recreation Commission

Police

36. Columbia Police Chief's Vehicle Stops Committee

Public Works

37. Parking Advisory Commission
38. Public Transit Advisory Commission
39. Rock Quarry Road Scenic Roadway Stakeholder Advisory Group

Sustianability

40. Climate and Environment Commission

Utilities

41. Railroad Advisory Board
42. Water and Light Advisory Board

Other Affiliated Groups

43. City of Columbia New Century Fund, Inc. Board
44. Collaborative Adaptive Management (Three Groups)
45. Columbia and Boone County Library District Board
46. Columbia Area Transportation Study Organization (CATSO)
47. Columbia Arts Fund Advisory Committee
48. Columbia Housing Authority Board
49. Community Land Trust Organization Board
50. Columbia Parks and Recreation Fund Advisory Committee
51. Conley Fund Advisory Committee
52. St. Charles Transportation Development District
53. University of Missouri Extension Council of Boone County