Exhibit A

city of Columbia

FY 24

City of Columbia, Missouri

Proposed Budget

For the Fiscal Year Ending September 30, 2024



David Spear, 3M Flatbranch-Hinkson Wetlands, Capture CoMo Finalist

City of Columbia, Missouri

FY24 Proposed Budget

city of
Columbia

Strategic Plan

Vision, Mission, Values

VISION

Columbia is the best place for everyone to live, work, learn and play.

MISSION

To service the public equitably through democratic, transparent and efficient government.

CORE VALUES

Service: We exist to provide the best possible service to all.

Communication: We listen and provide responses that are clear, accurate, and timely.

Continuous Improvement: We value excellence through planning, learning, and innovation.

Integrity: We are ethical, fair and honest stewards of our community's resources.

Teamwork: We build trust and achieve results by working together.

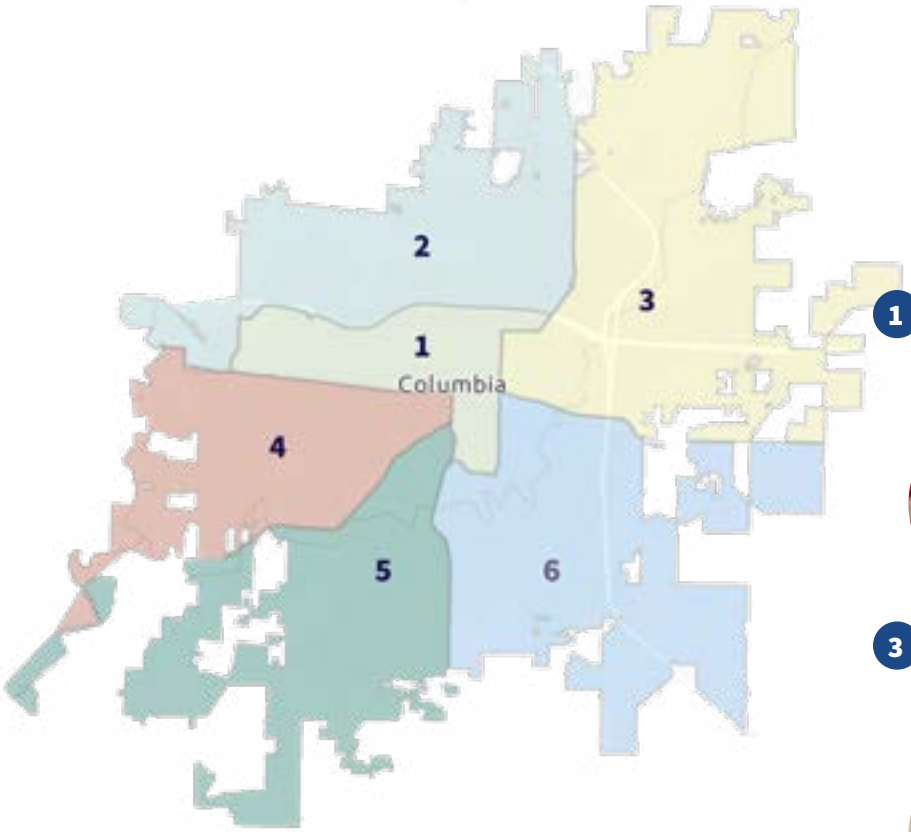
Equity: We recognize the local government's role in our community's history of systemic oppression. We are committed to removing these barriers and rooting our priorities, decisions and culture in the principles of diversity, inclusion, justice, and equal access to opportunity.

City of Columbia
Mayor & City Council



Mayor
Barbara Buffaloe

Mayor@CoMo.gov





1 Nick Knoth
Ward1@CoMo.gov



2 Andrea Waner
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Core **Competencies**



Full Service City



Opportunities For Citizen Involvement



Excellent Customer Service



Strong Financial Management

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Columbia
Missouri

For the Fiscal Year Beginning

October 01, 2022

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Columbia, Missouri for its annual budget for the fiscal year beginning October 1, 2022 (FY 2023).

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

This is the 27th consecutive year the City of Columbia has received this award.


city of
Columbia

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Fiscal Year 2024 Budget Message
Delivered by City Manager De'Carlon Seewood
July 13, 2023

Good afternoon. I want to thank each of you who have joined us today as we discuss the City's fiscal year 24 budget.

During my State of the City address, I had the opportunity to highlight our many accomplishments from this year. But, today is an opportunity for me to look forward. As we prepare to move into fiscal year 24, I want to outline some of the key takeaways from our budget.

As a reminder, the City's fiscal year begins each year on October 1st. On Saturday, I will be presenting this budget to the City Council, and it will be introduced at our regular Council meeting on July 17th.

We will hold three public hearings on this proposed budget - at both meetings in August and at the first Council meeting in September.

The City has several priorities for the upcoming fiscal year, new revenue resources, and exciting projects, and this budget will help us ensure we are being fiscally responsible while still maintaining the services our residents expect. It will also help us ensure we are making progress in the areas they identify as most important to them.

This proposed fiscal year 24 budget shows total expected revenues of around $501 million and total operating expenditures of approximately $533 million. In the General Fund, revenues are projected at just above $120 million.

I pointed this out last year, but I would like to reiterate it again. At first glance, it may appear that expenditures exceed our forecast revenues. Annually the City sets aside funds for capital projects. The City's capital projects take more than a year to complete, so the funds appropriated for the projects are not spent within the fiscal year they are originally budgeted. This is the reason that in most fiscal years, our overall expenditures appear to exceed our forecast revenues.

As Columbia continues to grow, so does our sales tax. This is critical in providing the funding necessary to for general services such as public safety and road maintenance. So far, in fiscal year 2023, the City has collected over $40 million in revenue from sales tax, with more than $20 million attributed to the general fund.

The challenge in the future will be making sure that our revenues are keeping pace with our expenditures. Revenues are growing at around two or three percent while expenditures are growing at around seven or eight percent.

Columbia voters have also prioritized funding sources that reflect consumer behavior. Today, online sales represent more than 13% of total retail sales. As more and more people shop online, municipalities have introduced use taxes. These taxes ensure that purchases from online vendors located outside of the state are subject to the same local tax rates as those purchases made locally.

In April of last year, Columbia voters approved implementing a 2% local use tax. In October, it will have been the first full year the City has collected revenue from the tax. We project the City will collect $5.6 million in fiscal year 23, with that number continuing to grow in fiscal year 24. To date, we have already seen more than $4.3 million in use tax revenue.

In April this year, voters approved a 3% recreational marijuana sales tax. Beginning in October, the City will collect 3% on all sales of recreational marijuana within City limits. Columbia is now one of more than 100 cities in Missouri with a tax of this kind. We have budgeted to bring in around $1 million from this tax in fiscal year 24.

Before I begin to outline some of our new initiatives for fiscal year 24 or changes to departments, I want to talk about one of the biggest expenses I have included in this proposed budget. For several years, City leadership has focused on providing competitive pay and benefits to employees. In 2022, City Council approved adjustments totaling 7% for permanent, unrepresented employees. Last month, the Council approved an additional midyear adjustment of 4%.

In August, the City Council will review a long-awaited classification and compensation study that compares our pay ranges to market competitors. If approved by Council, this plan will implement pay ranges above market and will be a $10 million commitment to employees.

Of the $10 million budgeted, $5 million will come from the general fund. Revenue from the Use Tax and Marijuana Sales Tax previously mentioned will ease the burden of additional expenses incurred as a result of changes approved by Council.

While pay is not the sole factor that will lead us to becoming a more competitive employer, I understand that it is critical in leading to high employee satisfaction and morale. I am so excited to bring this study forward to our Council because I am confident the results will put us in a better position as an employer and will ensure our employees are being properly compensated.

The City also prides itself on providing competitive benefits for its employees. Next year, employee health insurance will increase by 11%. In order to reduce some of the burden for employees, the City will be covering this increased cost. This is another way we would like to thank our staff.

Shifting now to our residents, as we look at how the budget allocates resources, citizens will notice some changes.

During my State of the City address, I spoke about housing in Columbia and the need for more affordable options for those wanting to call our City home. In fiscal year 24, the City will have a new department that will focus solely on addressing housing in Columbia. This new Housing and Neighborhood Services department will be created from our current Neighborhood Services and Housing Programs divisions under Community Development and will focus on looking at processes to help develop affordable housing and housing services.

The City will also have a new division under Columbia/Boone County Public Health and Human Services. This Planning and Promotion division will combine public health planning, epidemiology, emergency response planning and health promotion services. This consolidation will streamline programs and services to better help our residents.

Our Health department plays an integral role in addressing issues in our community, such as disparities in health care services and addressing homelessness. Due to its scope of work, it is time for the Department to grow.

The Health department has added 16 full-time positions. In order to accommodate the growth the department has seen over the past several years, Public Health and Human Services will also be undergoing a building remodel. The costs of this remodel will largely be offset by grant sources.

The department also has various grant funding that will roll into the next fiscal year, including more than $306,000 for increasing adult immunizations, more than $946,000 to respond to the COVID-19 pandemic, $128,000 for Brighter Beginnings, and more than $516,000 for workforce development.

The City is increasing its budget for social services in Fiscal year 24. We have budgeted more than $1.7 million for contractual services. That includes $532,000 for a warming shelter and year-round services provided by Room at the Inn. It also includes more than $225,000 for Turning Point to provide drop-in services for those experiencing homelessness.

In fiscal year 24, we have budgeted $600,000 for utility assistance. This comes after we saw an increased need during the current fiscal year, where we had originally budgeted $300,000, but appropriated an additional $300,000 midyear.

In addition, Utilities will be budgeting for bilingual electronic bills to be available for those customers that request them. This will remove barriers and improve community engagement, which is also outlined in our Strategic Plan.

The Water Utility increased its operating budget in fiscal year 24 by $1.1 million due to drastic price increases in treating water at the treatment plant. The Water Utility will also be adding three Water Distribution Technician positions with the fiscal year 24 budget. These positions will assist with responding to customer requests, installing and replacing water meters and investigating and locating water leaks. Two of the three positions were previously eliminated due to budget cuts in fiscal year 21.

Three Utility Locator positions will be added to the fiscal year 24 budget as well. They will respond to customer and contractor requests and determine the location of water mains in order to prevent customers and contractors from inadvertently damaging the water mains during excavation activities.

In June, the City Council approved an electric rate increase that took effect July 1. This rate increase is estimated to generate an additional $8.3 million in revenue and will be the first rate increase since October 2018. This increase was necessary to address an increase in operation and maintenance expenses, maintain cash reserve levels, and ensure adequate debt coverage for the entire Water and Electric fund.

January, the Electric Utility will be implementing a new residential Community Solar Program. This program will provide customers an opportunity to access solar energy production using City resources regardless of the ability to install solar on their property. A portion of the Community Solar Program will be reserved to ensure income-eligible utility customers are able to access this resource. Additional information on this program will be coming to the City Council this fall.

In the fiscal year 24 budget, the Electric utility will be funding a portion of the cost to install solar panels on the Columbia Housing Authority Resource Center. Providing solar at this center will reduce costs for the CHA, which will in turn provide additional funding for more affordable housing. In addition, the utility will include funding for a direct install smart thermostat program for income-qualifying households. It is estimated the City could provide this service to approximately 166 income-eligible customers annually.

In March, City Council approved revisions to Chapter 22 of the City Code to allow the current residential curbside refuse collection operation to be converted to an automated collection system, which includes the use of roll carts. In June 2023, City Council approved a lease-purchase agreement to provide 13 automated side load refuse trucks that will be used for residential curbside automated refuse collection and staff began working with a professional marketing firm on a marketing and outreach program to educate and inform customers about the upcoming transition to automated collections. In addition, staff selected a vendor that will provide roll carts for automated refuse collection. This transition is on schedule to begin in March of 2024.

In February, the City was notified by the Missouri Department of Natural Resources that the Stormwater Utility would receive more than $3.5 million in ARPA reimbursement funding for three projects. As we continue to focus on maintaining our existing infrastructure, more than $796,000 of the Missouri Department of Natural Resources ARPA funds will go towards rehabilitating failing metal stormwater pipes throughout the City in fiscal year 24. More than $600,000 of the reimbursement funds will go to the improvements on Nebraska Avenue to reduce street flooding. More than $2.2 million of ARPA reimbursement funds will go toward a major stormwater management project in

the Vandiver, Sylvan and Calvert Drive area. The proposed detention basin will reduce flooding in the area and provide water quality benefits to Hinkson Creek.

The Sewer Utility is planning to spend more than $7 million to perform rehabilitation work to the major sewer trunk line in the Bear Creek watershed. This work will reduce the occurrence of inflow and infiltration into the sewer system.

Fiscal year 24 will see continued sewer work to improve the water quality and health of our community by replacing failing private common collectors with a public sewer system that is regularly maintained.

Residents will also notice progress on street and sidewalk projects. Similar to work that was recently completed on Walnut between College and Old Highway 63, Public Works will begin a project to improve pavement, sidewalks, curbs and more on Garth Avenue. Staff is currently revising conceptual construction plans. Construction on the project is expected to begin in the summer of 2025.

Public Works has already held several interested parties meetings and walkthroughs for a project to improve Ash Street. This project will include pedestrian and bicycle improvements between Providence and Clinkscales. The design of preliminary plans is underway, and construction is scheduled to begin in the summer of 2025 for this project as well.

One major project Public Works has been working on, paid for as part of the Capital Improvement Sales Tax Extension ballot initiative of August 2015, is improvements to Forum Boulevard. Improvements will include the widening of Forum Boulevard with an additional driving lane in each direction, the reconstruction of the bridge over Hinkson Creek, and the construction of sidewalks and bike lanes. Staff will be working on a robust public engagement process for this project. With that feedback, construction is expected to begin in the summer of 2026.

Shifting now to public safety, the Columbia Fire Department is looking forward to an exciting year of growth. The City has recently acquired land on El Chaparral Avenue for Fire Station #10 on the east side of town. This location will allow the department to maintain low response times in a quickly growing area of the city. Included in this budget are 12 new positions within the Department to be housed out of Fire Station #10.

In fiscal year 24, we will also open Fire Station #11. This new station, housed on Scott Boulevard, is being funded by the 2015 ¼ cent capital improvement sales tax, and will handle emergencies currently responded to by crews from Fire Station #6 and Fire Station #7. We will host a ribbon cutting at the station in September.

The department has also budgeted $1.2 million to replace a fire truck that was originally purchased in 2009. This kind of upkeep of equipment is important to keep the cost of maintenance low and ensure the safety of our residents and employees of the Fire Department.

Fiscal year 24 will also be a big year of change for the Columbia Police Department. As many of you are aware, the Department has been facing staffing shortages for several years. In an effort to be more competitive, and in turn, hopefully, recruit new employees, we will be increasing starting pay for new police officers.

In addition to recruiting new officers, we will also be bringing a new police chief on board. The City is in the first steps of the process to do a nationwide search for Columbia's next chief. This individual will step into the role at a challenging time, but I am confident we will find the best candidate for our community and our Department.

One thing I am always excited to highlight each year is progress in our expansive parks system. One specific project for 2024 comes to mind, and that is the Orr Street Park property. This lot, located downtown in the North Village Arts District will be transformed into a park for community members to enjoy. This will beautify the area while providing a green space for members of the community to enjoy downtown.

This land was acquired from the 2015 Park Sales tax and the park will be built using 2021 Park Sales tax funding and ARPA Community revitalization grant funding from the State of Missouri.

A groundbreaking on this property was held June 22, and interested parties meetings on the property will be held later this summer. I am excited to see this project progress in the next fiscal year.

Looking forward to fiscal year 24, the City has some major expenses. Projects like our Classification and Compensation Study come with a high price tag, but it is critical that the City prioritize change, whether that means improving wages for our employees or investing in infrastructure to meet the needs of our growing population. Columbia is changing, and we need to keep pace.

I know this is a difficult time for the City, while we face staffing shortages, rising costs of services and increased demand that comes with growth. However, I feel this proposed budget will help us make strides in creating an environment where we can begin to address the impacts of staffing shortages by bringing new people on board, ensure we are being financially responsible to ensure we are maintaining our infrastructure for reliable service and more.

I would also like to encourage each of you to become involved in this process. The first public hearing on the proposed budget will be held at our regular City Council meeting Aug. 7, right here in the Council Chambers. Two other public hearings will follow.

I invite you to review this document, provide feedback and ask questions, either in person or online at BeHeard.CoMo.gov. After all, this budget is ultimately to serve you.

Thank you.



De'Carlon Seewood
City Manager


city of
Columbia



General **Information**

1 **How Our Budget Is Organized City**

2 **Profile**

3 **Organizational Chart Departments**

4 **Fund Structure**

5 **Budget Process**

6 **Assessed Values Of Taxable Property**

Ashley Davidson, Pinnacles Youth Park, Capture CoMo Finalist

Budget **Organization**

Description

The annual budget is the mechanism used to allocate city resources to departments in order to deliver effective and efficient services to our citizens. The budget document is intended to provide information about the City of Columbia, both financial and operational, from a variety of perspectives and high degree of detail.

Budget Message

This is the City Manager's letter to the Council and citizens which explains the guiding principles that were used to develop the budget, highlight significant changes in the budget, and identify future issues that will need to be resolved.

General Information

This section provides the demographics about the City of Columbia, the financial structure of funds and departments, and explains the budget process.

Strategic Plan

The City of Columbia's long-term strategic plans and goals are summarized in this section.

Budget in Brief

This section contains a wide variety of summary reports. Each of these reports contain information on last year's actual figures, current year estimates (by fund only), and projections for the next year. The following types of summaries are found in this section: revenues, expenditures, sources and uses by fund, operating statement summaries by fund, five year capital improvement plan summary for general government departments (streets, parks, public safety, etc.) as well as for enterprise departments (water, electric, sewer, transit, airport, etc.), Debt summary, authorized personnel summaries, and a General Fund summary.

Departmental Information

Within each department, all of the key information about that department including a description, objectives, highlights and significant changes, budgets by category, authorized personnel, debt, capital projects are included. Beginning in FY23, information regarding the department's support of the Strategic Plan and CAAP (Climate and Action Plan) are highlighted.
There are also a number of five year trend graphs provided. These include the total budgeted expenditures vs. the total capital project expenditures; total employees per capita; revenues, expenses, and net income; and cash reserves versus cash reserve targets.

Functional Groups

The departments and funds are grouped by function in an effort to help easily locate and understand the information presented in this document. The following information lists the functional groups and the departmental budgets included in each group.

Appendices

Contains the Personnel Positions detail, Glossary, Fleet Replacement Schedule, Financial Notes & Policies, Department Directory and Boards and Commissions.

Budget **Organization Continued**

Administrative Departments:

These budgets are all funded in the General Fund with the exception of the general government debt and capital projects. The departments funded within the General Fund include City Council, City Clerk, City General, City Manager, Finance, Human Resources, Law and Public Works Administration. A portion of the costs of these operations is recovered from the departments in the form of a General and Administrative Fee.

Health & Environment:

These budgets have a central mission to preserve, protect, and promote our community. The departments included in this functional group include Community Development, Housing & Neighborhood Services, Community Development Block Grant, Convention & Visitors Bureau, Contributions, the Office of Cultural Affairs, Economic Development, Public Health & Human Services, and the Office of Sustainability.

Parks & Recreation:

These budgets support the parks and recreation activities within the City of Columbia. The budgets included in this functional group include the Parks and Recreation Fund and a fund for Parks and Recreation Capital Projects.

Public Safety:

The budgets included in this functional group include Fire, Municipal Court, Police, and Public Safety Capital Projects.

Supporting Activities:

These departments provide goods and services to other City departments on a cost-reimbursement basis. The budgets included in this functional group include Community Relations, the Employee Benefit Fund, Facilities Management, Fleet Operations Fund, Information Technology Fund (IT), Self-Insurance Fund, and the Vehicle &Equipment Replacement Fund (VERF).

Transportation:

These departments and budgets work together to provide a quality transportation system for the City of Columbia. The budgets included in this functional group include Airport, Parking, Public Works Engineering, Streets and Sidewalks, Railroad, Transit, Transload, as well as the following special revenue funds that are transferred into those budgets which include the Capital Improvement Sales Tax Fund, Public Improvement Fund and the Transportation Sales Tax Fund. This document provides totals for transportation that are net of the tax funds so citizens can identify the actual cash amounts that are available for this function.

Utilities:

The budgets included in this functional group include Electric, Mid-Missouri Solid Waste District, Sewer, Solid Waste, Storm Water and Water.

City of Columbia Profile

History of Columbia:

Osage and Missouri Indians roamed parts of Missouri prior to Lewis and Clark's expedition which took place in the early 1800's. The settlement currently named Columbia was called Smithton. However, due to a lack of water supply, the founders moved the settlement east across the Flat Branch and renamed it Columbia in 1821. The City of Columbia was incorporated in 1826, incorporated as a third-class city in 1892, and became a charter city in 1949. Columbia is a growing city and currently takes up 67.78 square miles of land.

Government:

The City of Columbia has a council/manager form of government. The Mayor and 6 Council members are elected by the citizens of Columbia and serve for 3 years with staggered terms of service. Since April 2014, the mayor and council members have received stipends. The City Manager reports to the Mayor and is considered the Chief Administrator. Department heads for all municipal functions report to the City Manager.

Culture and Recreation:

Columbia has big city entertainment and a great appreciation for all the arts ranging from international opera and ballet companies to contemporary music superstars. For the sports minded person, there are many fun activities and ways to keep in shape.

Columbia is a progressive city offering its citizens a wide variety of experiences from fine dining to theater to rides on the trail to exciting sporting events. Columbia offers it all. The City of Columbia works hard to help keep the city as one of the best places to live and raise a family!

Columbia offers a high quality of life for people of all ages and interests, a low cost of living, an excellent education system, outstanding health care facilities, abundant entertainment and employment opportunities, beautiful parks and trails, a clean environment, and much more.

Recreation: (Parks and Recreation 573-874-7460)

Athletic and Health Clubs	26
Athletic Fields (w/ lights & irrigation)	42
Community Activity & Recreation Center (ARC), Armory, Sports Fieldhouse	3
Number of Pools (Public)	4
Golf Courses (Municipal) (also 2 driving ranges)	2
Golf Courses (College)	1
Golf Courses (Private)	5
Disc Golf Course	4
Parks (Total Acres 3,754) excluding Rec facilities	78
Bowling Alleys	1
State Parks	3
Roller Rinks	0
Roller Hockey Facilities (Outdoor)	1
Soccer Fields	28
Tennis Courts (incl schools that public may use)	35
Volleyball Courts	13

Community:

For being a relatively small town, Columbia has "Big Town" amenities. There are a variety of local business, several hospitals, numerous radio stations, and numerous hotels/motels and restaurants.

Community Facilities:

Hospitals	4
Hotels/Motels	33
Hotel/Motel Rooms	3,517
Restaurants (incl. Food Trucks)	322
Shopping Centers	7
Shopping Malls	1

Education:

Columbia Public Schools have national reputations. They have earned the highest possible rating in Missouri and continue to receive national honors both from the students and teachers alike. The school district graduates one of the highest percentages of Merit Scholars in the country. Columbia also prides itself with having two private colleges and one university from which to receive an extended education.

Public Schools (Number) & Enrollment (Number)

Total Public Schools (35)	18,800
Elementary Schools (22)	8,903
Middle Schools (8)	4,022
Senior High Schools (5)	5,875
Stephens College	618
Columbia College	9,000
Univ. Of Missouri-Columbia	31,318

Libraries:

Number of Libraries	4

Daniel Boone Regional Library, UM(Ellis), Columbia College & Stephen's College

City Streets: (573-874-6289)

Paved (Lane miles)	1,438.0
Gravel (Lane miles)	4.1

City Sewers: (573-441-5530)

Gravity Sewer lines (miles)	728.6
City Force Main (miles)	26.5

Fire Protection: (573-874-7391)

Number of Stations (one training academy)	12
Total number of employees	167
Number FF/Eng./Capts/Bat Chief/Div Chief	157
Number of vehicles	45
Number of hydrants	6,373

City of Columbia Profile

Cultural Arts: (Cultural Affairs 573-874-6386)

Movie Theaters (screens)	24
Performing Arts Organizations/Companies*	21
Visual Art Venues, Museums & Galleries*	20
Arts Festivals*	13

**Estimated Numbers*

Parking: (573-874-7674)

On-Street Meters	1,800
Off-Street Meters	37
Permit Spaces (lots/garages)	2,023
Hourly Garage Spaces	489
Reserved Spaces in Lots and Garages	218

Airport: (573-874-7508)

Airport Facilities	1
Airlines: American Airlines	1

Climate:

Annual rainfall is approximately 42.62 inches/year.
Annual snowfall is approximately 19.0 inches/year.
Warmest month and average (July - 88 degrees)
Coolest month and average (January – 21 degrees)

Utilities:

The City of Columbia is a full-service city that provides a variety of services to the citizens of Columbia.

Water and Electric	573-874-2489
Recycling/Refuse Collection	573-874-2489
Sewer	573-441-5530
Storm Water	573-441-5530
Utility Customer Service	573-874-7380

Top 5 Employers in Columbia in 2020

University of Missouri	8,709
University Hospital & Clinics	5,092
Veterans United Home Loans	3,474
Columbia Public Schools	2,650
Truman Memorial Veteran's Hospital	1,779

Police Protection: (573-874-7652)

Number of stations (plus regional training academy)	2
Number of sub-stations	4
Total number of employees	250
Number of Sworn Positions	191
Number of Civilian Positions	59
Number of vehicles	116

Sales Tax:

Sales tax in Columbia is 7.975% in all areas of the City except those located in transportation development districts (TDDs), community improvement districts (CIDs), or tax increment

State Sales Tax	4.225%
County General Revenue Tax	0.500%
County Road Tax	0.500%
Boone County Law Enforcement Tax	0.125%
City General Revenue Tax	1.000%
City Transportation Tax	0.500%
City Capital Improvement Tax	0.250%
City Parks Sales Tax	0.250%
County Community Children's Services Fund	0.250%
County E-911 Emergency Sales Tax	0.375%

City's portion of total sales tax rate **2.000%**

City Use Tax: **2.000%**

City Employees (FTE for FY 24): 1,604.50

Volunteer Programs: (573-874-7499)

There are many opportunities for residents to get involved as a volunteer to support the activities of the City of Columbia. Volunteers help us make events successful, keep our City safe, clean, and beautiful, and help us maintain our parks and trails.

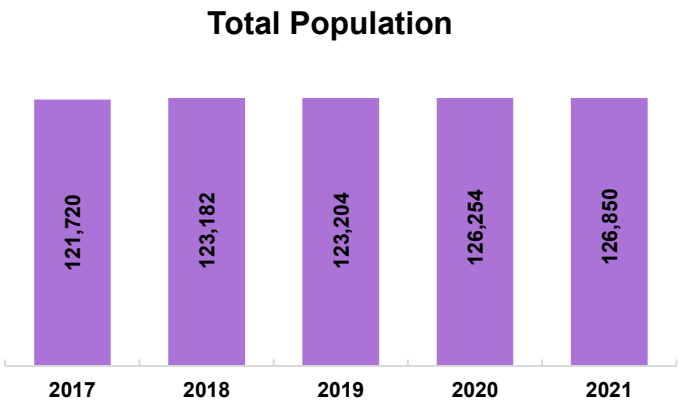
In FY 22, volunteers contributed more than 31,500 hours of service valued at nearly $945,000. Nine departments were supported by about 6,000 individual volunteers.

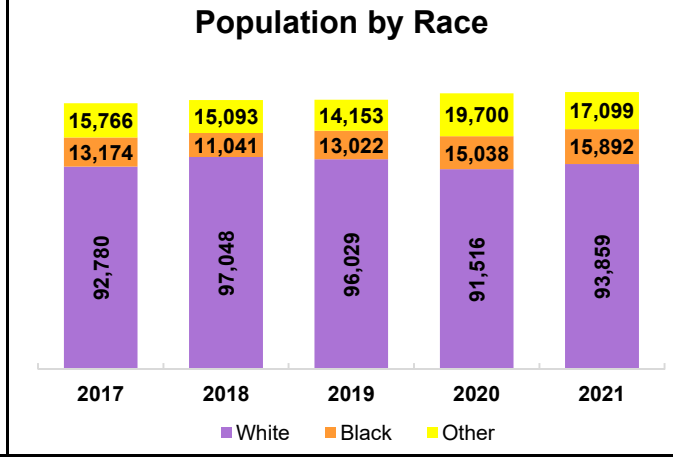
City of Columbia Profile

Principal Tax Payers	Types of Business	Assessed Valuation	Rank	Percentage of Total Assessed Valuation
Union Electric	Utility	45,412,034	1	*1.94%*
Shelter Insurance Company	Insurance	16,823,237	2	*0.72%*
Sapp Emery & Sons	Construction	16,523,853	3	*0.71%*
Broadway Crossings II, LLC	Property/Developer	12,523,135	4	*0.54%*
TKG Biscayne	Property/Developer	10,475,490	5	*0.45%*
3M Company	Manufacturer	9,756,415	6	*0.45%*
HSRE Mizzou II LLC	Property/Developer	9,366,724	7	*0.40%*
McClarty RE LLC	Automotive	9,249,600	8	*0.40%*
ACC OP (Turner Ave) LLC	Property/Developer	8,699,928	9	*0.37%*
Kraft Heinz	Manufacturer	8,597,657	10	*0.37%*

The principal taxpayer table lists the top 10 tax payers in the Columbia area based on a commercial assessed value of approximately 32% of the estimated actual value of the property. These are only a few of the numerous businesses both large and small, corporate and independently owned that offer an outstanding working environment for anyone interested in moving or relocating to Columbia.

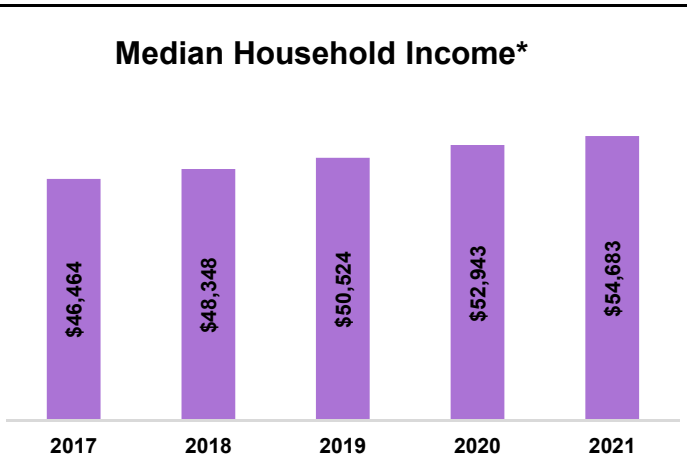
City of Columbia Profile

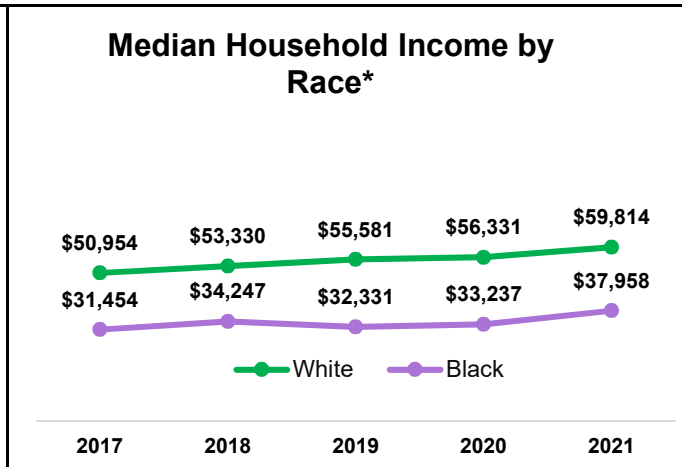




Source: Population: US Census Bureau - Five Year American Community Survey Estimates

During the time frame of 2017 to 2021, Columbia's population has grown by 4.2%. As of 2021, the US 1-year ACS reports 74.0% are White alone, 12.5% are Black or African American alone, and around 13.5% are Other, which includes the Asian population. During this period, White population has increased by 1.2%, while African American increased 20.6% and Other increased 8.5%.





*Annual household incomes are inflation adjusted for that particular year.

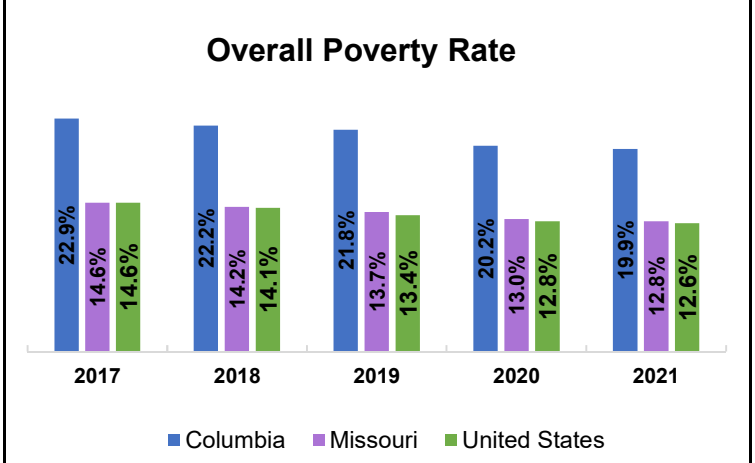
Source: Median Income: US Census Bureau - Five Year American Community Survey Estimates

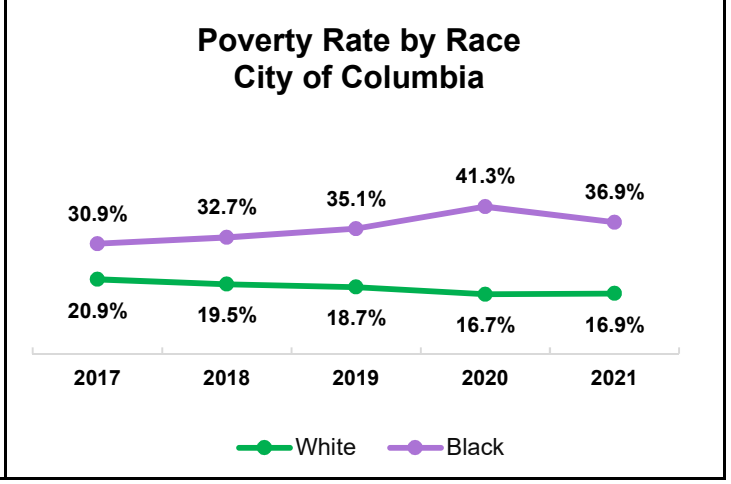
From 2017 to 2021, the overall median household income increased by 21.7%. During the same period, the average annual increase in median household income was 4.9%, while the annual midwest inflation rate was 2.2%. This indicates that the growth in median household income has kept pace with the growth of inflation. Median household income in constant dollars for White households increased by 17.7%. Median household income in constant dollars for Black or African American households increased by 13.6% and the gap between White and Black or African American median household income in constant dollars increased 8.4%.This indicator is considered to be a warning trend due to the gap that exists between median income for White versus Black households.

*Above demographic data is for general information purposes.

*The American Community Survey information is not yet available for 2022. This indicator uses 2017-2021 data as the five year period.

City of Columbia Profile

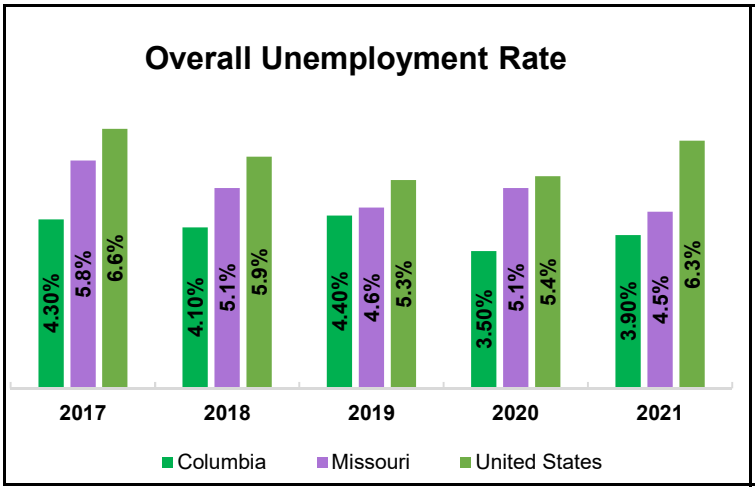


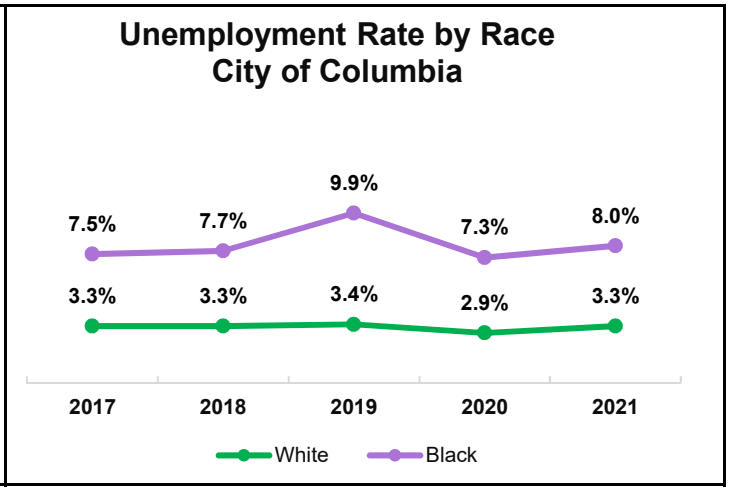


Source: Poverty Rate: US Census Bureau - Five Year American Community Survey Estimates

The poverty rate is another significant indicator of Columbia's economic health. It is a strong indicator of future increases in the level and cost of services. Low-income households typically require more assistance, meaning they are a relatively more expensive segment of the population to serve.

During the period shown, Columbia's overall poverty rate decreased from 22.9% in 2017 to 19.9% in 2021, which is a 3.0 percentage point decline. Columbia's overall poverty rate has been significantly above both the Missouri and United States poverty rates for the same period. This is a warning trend that will need to be closely monitored as an increase in poverty rate can indicate more demand for city services with less income to pay for those services. When examining the poverty rates by race, the poverty rate for Whites decreased 4.0 percentage points over the past five years, while the poverty rate for Black or African Americans increased by 6.0 percentage points.





Source: Unemployment Rate: US Census Bureau - Five Year American Community Survey Estimates

The unemployment rate is directly related to the levels of the business activity and personal income. An increase in the unemployment rate can be an early warning sign that overall economic activity will decline. It would also indicate that governmental revenues may decline (or at least not increase at the expected rate), particularly sales tax revenues.

The City of Columbia's largest workforce sectors are education and healthcare which has enabled the City to continue to stay well below the national and state unemployment rates. During this timeframe, the City's average unemployment rate is 4.0%, compared to the State's rate of 5.0% and the national unemployment rate of 5.9%. From 2017 to 2021, the City of Columbia's unemployment decreased by 0.4 percentage points. The unemployment rate among the White population has stayed almost constant, while among Black or African Americans it increased by 0.5 percentage points during the same period of time.

*Above demographic data is for general information purposes.

*The American Community Survey information is not yet available for 2022. This indicator uses 2017-2021 data as the five year period.

ORGANIZATIONAL CHART

COMO.GOV

Updated: June 2023

city of Columbia

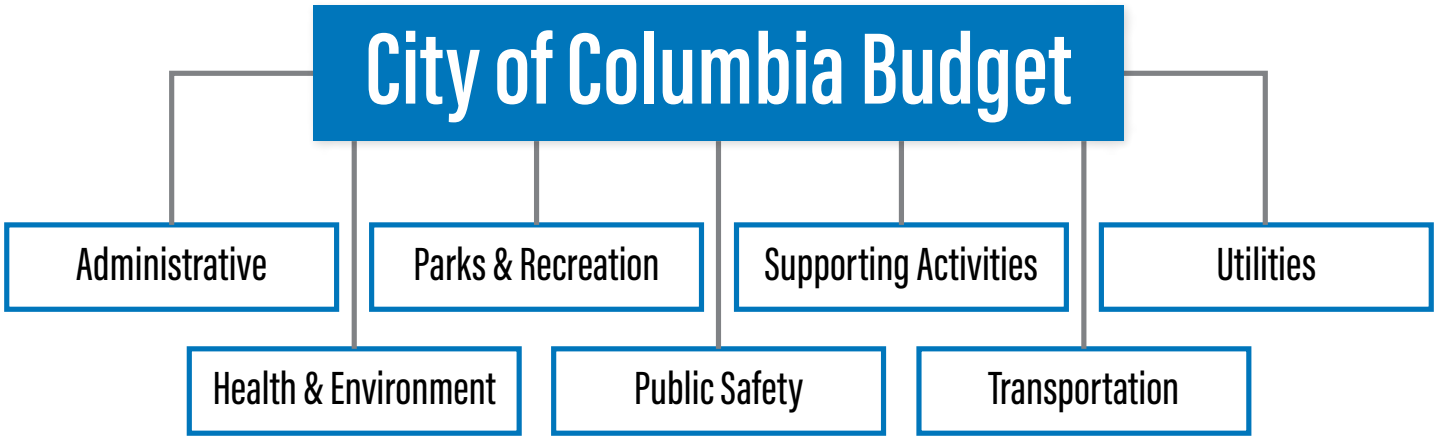


CITIZENS OF COLUMBIA, MISSOURI

City leadership | Department head | Function or Initiative | Separate Fund

- Mayor & City Council
  - City Manager
    - Deputy City Manager
      - Parks & Recreation Director
        - Administration
        - C.A.R.E.
        - Park Operation
        - Park Development
        - Recreation Services
      - Public Works Director
        - Administration
        - Engineering
        - Streets & Sidewalks
        - Traffic
        - Transit
        - Parking
        - Facilities Management
        - Fleet Operations
      - Utilities Director
        - Water
        - Electric
        - Sanitary Sewer
        - Solid Waste
        - Stormwater
        - Railroad
        - Transload Facility
        - Utility Customer Service
      - Office of Sustainability
        - Mid Missouri Solid Waste District
        - Labor Negotiations
    - Assistant City Manager
      - Strategic Plan
      - Contact Center
      - Office of Cultural Affairs
    - Assistant to the City Manager
      - City Management Fellows
    - Internal Auditor
    - Trust Funds
    - Office of Diversity, Equity & Inclusion
    - Communication & Creative Services
    - Project Management Office
    - Public Information Officer
    - City Counselor
      - Counselor (Civil)
      - Prosecution
    - Community Development Director
      - Building & Site Development
      - Planning & Zoning
    - Convention & Visitors Bureau Director
      - Administration
      - Tourism Development
      - Sales
    - Economic Development Director
      - Airport
      - Supplier Diversity
    - Finance Director
      - Administration & Financial Planning
      - Budget & Grants
      - Treasury Management
      - Accounting & Payroll
      - Purchasing
      - Business License
        - Self Insurance Risk
    - Fire Chief
      - Administration
      - Emergency Services
      - Community Services
      - Training
    - Housing & Neighborhood Services
      - Neighborhood & Volunteer Services
      - Housing Programs CDBG & HOME
    - Human Resources Director
      - Administration
      - Employee Benefits
      - City University
    - Information Technology Director
      - Administration
      - Telephone
      - Help Desk
      - Application Development & Support
      - Infrastructure
      - GIS
    - Police Chief
      - Administration
      - Operations
      - Investigative Operations
      - Professional Standards
      - Support Services
    - Public Health & Human Services Director
      - Community Public Health
      - Human Services
      - Prevention and Investigation
      - Health Planning and Promotion
      - WIC
      - Environmental Health
      - Animal Control
  - Municipal Judge
  - City Clerk
  - Boards & Commissions

Functional Groups,
Departments & Fund Structure



Administrative	Health & Environment	Parks & Recreation	Public Safety	Supporting Activities	Transportation	Utilities
City Council (GF)	Public Health and Human Services (GF)	Parks Operations (SRF)	Police (GF)	Employee Benefit Fund (ISF)	Streets and Engineering (GF)	Water (EF)
City Clerk (GF)	Community Development (GF)	Recreation Services (SRF)	Fire (GF)	Self Insurance Reserve Fund (ISF)	Streets and Sidewalks (CP)	Electric (EF)
City Manager (GF)	Housing & Neighborhood Services (GF)	Parks Capital Projects (CP)	Public Safety Capital Projects (CP)	Facilities Management (GF)	Transit (EF)	Sewer (EF)
Finance (GF)	Economic Development (GF)	Parks Sales Tax Fund (SRF)	Municipal Court (GF)	Fleet Operations Fund (ISF)	Airport (EF)	Solid Waste (EF)
Human Resources (GF)	Cultural Affairs (GF)			Information Technology Fund (ISF)	Parking (EF)	Mid Mo Solid Waste Mgt Dist. (SRF)
Law (GF)	Office of Sustainability (GF)			Community Relations (GF)	Railroad (EF)	Stormwater (EF)
City General (GF)	Convention & Tourism Fund (SRF)			Vehicle and Equipment Replacement Fund (ISF)	Transload Facility (EF)	
Public Works and Administration (GF)	CDBG Fund (SRF)				Capital 1/4 Cent Sales Tax Fund (SRF)	
Other General Government (CP)	Contributions Fund (SRF)				Public Improvement Fund (SRF)	
Debt Service Funds (DSF)						

Fund Types:

- General Fund (GF)
- Capital Project Fund (CP)
- Internal Service Funds (ISF)
- Enterprise Funds (EF)
- Debt Service Funds (DSF)
- Special Revenue Fund (SRF)

Fund Descriptions

General Fund (Major Fund) - The fund used to account for all City activities not required to be accounted for elsewhere. The General Fund of a governmental unit is made up of the resources available for the purpose of carrying on the unit's operating activities. The General Fund includes the following budgets: City Council, City Clerk and Elections, City General, City Manager, Municipal Court, Human Resources, Law, Cultural Affairs, Community Development, Housing and Neighborhood Services, Economic Development, Community Relations, Finance, Fire, Police, Health, Public Works (Administration, Streets and Engineering, Facilities Management). The addition of the Housing & Neighborhood Services Department is proposed for the FY 24 Budget.

Capital Projects Fund (Major Fund) - This fund is used to account for the acquisition and construction of major capital facilities or improvements within the general government funds.

Debt Service Funds - The debt service funds are used to account for the accumulation of resources and payment of general obligation bonds. This also includes principal and interest from governmental resources and special assessments.

- **2016 Special Obligation Refunding Bonds** - to refund the City's Special Obligation Bonds, Series 2008B.

Enterprise Funds - These funds are used to account for resources committed to self-supporting activities of governmental units that render services to the general public on a user-charged basis. Budgeted enterprise funds include:

- **Water and Electric Utility Fund (Major Fund)** - to account for the billing and collection of charges for water and electric service for most city residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.
- **Sanitary Sewer Utility Fund (Major Fund)** - to account for the provision of sanitary sewer services to the residents of the city and a limited number of customers outside city limits. All activities necessary to provide such services are accounted for in this fund.
- **Regional Airport Fund (Major Fund)** - to account for all the expenses incurred and revenues received by operations at the Columbia Regional Airport.
- **Transit Fund** - to account for all of the expenses and revenues resulting from the provision of public transportation services by Columbia Transit.
- **Solid Waste Fund (Major Fund)** - to account for the provision of solid waste collection and operation of the landfill.
- **Parking Facilities Fund** - to account for revenues and expenses resulting from the operation and maintenance of city parking lots, municipal garages, and parking meters.
- **Railroad Fund** - to account for revenues and expenses resulting form the operation of a railroad branch line which runs from Norfolk and Southern mainline in Centralia, MO to the City of Columbia.
- **Transload Fund** - to account for revenues and expenses associated with the operation and maintenance of the Transload Facility.
- **Storm Water Utility Fund** - to account for storm water funding, implementation of storm water management projects, and provide maintenance to existing drainage facilities.

Fund Descriptions

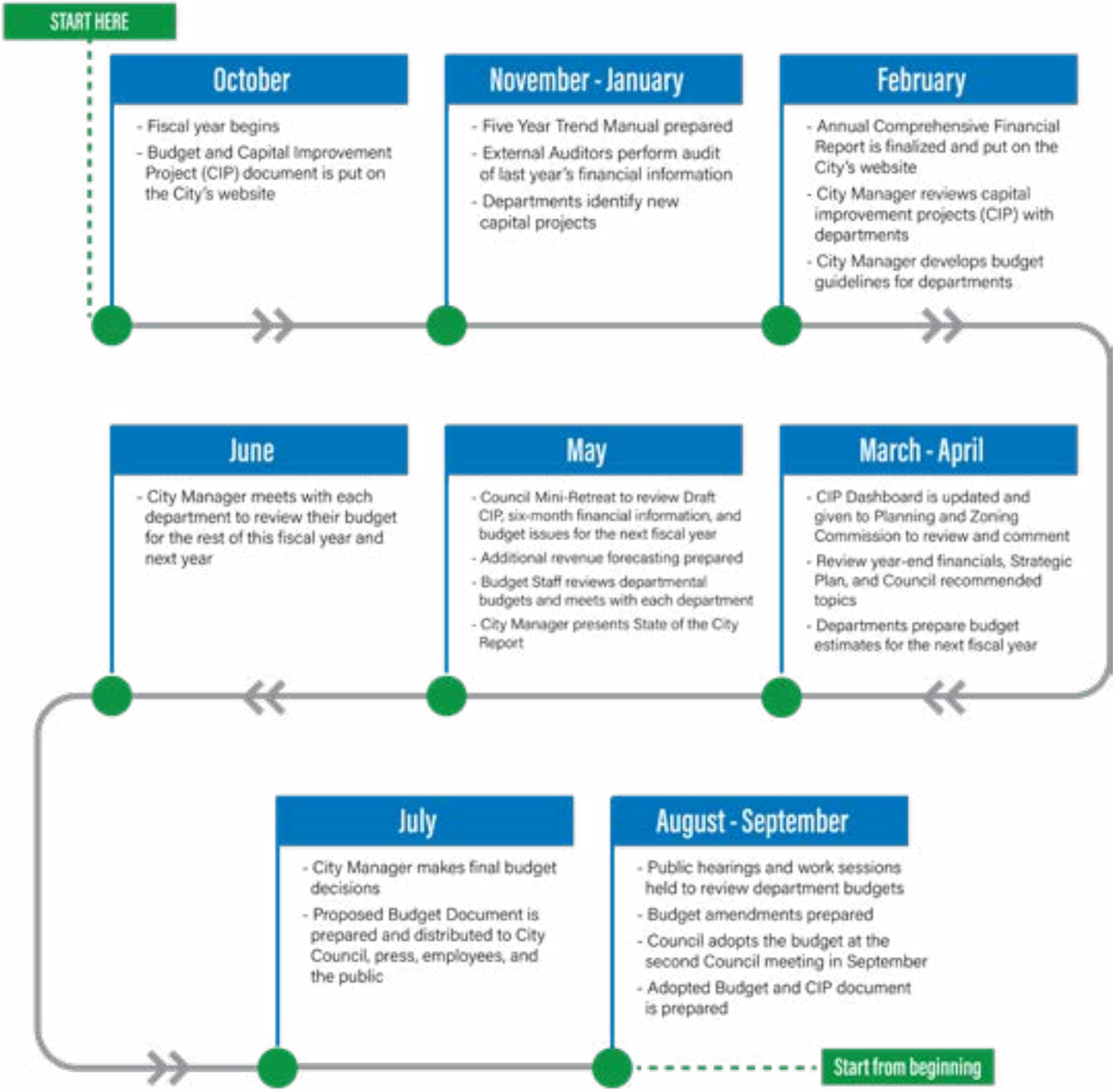
Internal Service Funds - These funds are used to finance, administer, and account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis. Budgeted internal service funds are:

- **Employee Benefit Fund** - to account for the City of Columbia's self-insurance program for health, disability and life insurance for covered City employees. Other employee benefits accounted for in this fund include retirement sick leave, medical services, service awards, cafeteria plan and employee health/wellness.
- **Self Insurance Reserve Fund** - to account for reserves established and held in trust for the City's self insurance program, to account for the payment of property and casualty losses and uninsured workers' compensation claims.
- **Fleet Operations Fund** - to account for operating a maintenance facility for automotive equipment and for fuel used by some City departments.
- **Vehicle and Equipment Replacement Fund (VERF)** - to ensure adequate funds are available to fund the replacement of vehicles and equipment, to stabilize budgeting for major purchases, to provide sufficient cash flows for annual purchases of equipment, to promote the use of fuel-efficient equipment, and to incorporate vehicles powered by alternative fuels into the fleet when feasible.
- **Information Technology Fund** - to account for the provision of hardware infrastructure to support the computing requirements of the City, as well as developing or implementing software to improve operating efficiencies of the departments within the City.

Special Revenue Funds - These funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. Budgeted special revenue funds include:

- **Convention and Tourism Fund** - to account for the 4% permanent tax and the 1% temporary tax for airport improvements levied on the gross daily rental receipts due from or paid by guests at hotels or motels. The revenues are used by the city for the purpose of promoting convention and tourism within the City of Columbia.
- **Contributions Fund** - to account for revenues and expenditures for The Columbia Trust. The Columbia Trust was founded as a formal structure for the City to receive gifts of cash, land and other items.
- **Transportation Sales Tax Fund** - to account for city-enacted sales tax, use tax, and expenditures for transportation purposes which include financial support of the public mass transportation system, construction and maintenance of streets, roads, bridges, and airports to the extent of tax revenues.
- **Community Development Block Grant Fund** - to account for all federal monies received by the City and disbursed on Community Development Grant projects.
- **Parks and Recreation Fund (formerly the Parks Sales Tax Fund)**- to account for the city-enacted 1/4 percent sales tax, use tax and expenditures for funding of local parks, park operations and recreation.
- **Capital Improvement Sales Tax Fund** - to account for the 1/4 percent sales tax renewed by voters in 2015 (expires in 2025). This fund is used for the funding of capital improvement projects.
- **Public Improvement Fund** - to account for and disperse monies the City receives from the city sales and use taxes. This fund receives a portion of the city sales and use taxes which is allocated for a wide range of public improvements to the City including streets, sidewalks and parks.
- **Mid MO Solid Waste Management District (MMSWMD) Fund** - to account for the operations of the MMSWMD funded by a state collected landfill fee. Operations are administered by the City per Council approved agreement with the District.

Budget Calendar & **Process**



Components of the Budget Process

Preparation for the budget process begins as soon as the books are closed for the previous fiscal year. At this time, the Finance Department begins looking at past year trends and current projections to begin forecasting for the next budget year.

Trend Manual Preparation - Each year between November and January, the City's Economist prepares a comprehensive trend manual which examines trends and identifies warning trends for each of the City's budgets, as well as a number of other indicators.

Capital Improvement Program (CIP) Process – Between January and April, capital projects and improvements are identified and discussed between departments and management and possible funding sources are identified. A preliminary document is prepared listing all project requests and location maps to better identify each project. A detailed discussion occurs at the Council mini-retreat. Priority projects are identified based on citizen, Council, and staff input. The City Manager and Finance staff determine appropriate funding sources for the projects to be funded in the next year. (A public hearing on the capital improvement plan is held to provide input prior to the release of the City Manager's proposed budget. Citizens can also provide input at the public hearings on the CIP). The City Council adopts the capital improvement plan for the next year when it adopts the budget at the second Council meeting in September. The CIP document is included as a section in the adopted budget.

Forecasting - The City of Columbia Economist reviews historical information in conjunction with the latest current year financial statements to prepare a set of forecasts. Assumptions are developed in a model which forecasts revenues and expenditures over the next five years. These forecasts are presented to and reviewed with the City Manager so that general budget guidelines for the next year may be developed. This generally takes place not long after the fiscal year is closed and continues throughout the budget process.

Budget Guidelines – Prior to establishing guidelines for the upcoming budget year, the City Manager reviews forecasts with the Finance Director. Based upon this review and input from the City, budget guidelines are established and provided to the departments.

Department Budget Preparation- In mid-March, departments receive budget guidelines from the City Manager as well as instructions from the Budget Office. Budget instructions, calendars, and files are shared with all departments. Departments are responsible for reviewing and reallocating their core budgets, as well as requesting new spending requests, or New Decision Items (NDIs), for the upcoming year. All NDIs are reviewed by the Budget Office before going to the City Manager for preliminary approval.

Fleet Replacement Process - The Fleet Optimization Committee (FOC) reviews all requests for replacement of vehicles and motorized equipment within the City on an annual basis. Replacement recommendations are made by determining several factors including: age, mileage or hours of service, and annual repair costs. Recommendations of replacements are made to the City Manager during the budget process. This committee also reviews all specifications of the approved fleet items prior to the items being ordered to ensure completeness of the specifications and to coordinate ordering of similar items to obtain the lowest prices.

Budget Office Review of Departmental Budgets - After departments have submitted their budgets and the FOC has made recommendations for fleet replacements, then the Budget Office reviews all budgets. The Budget Office focuses on past trends, completeness of requests, and the identification of any issues.

City Manager Budget Meetings - Between April and May, the City Manager meets with each department to review their budget and approve personnel requests and New Decision Items. Final adjustments are made to balance the budget in June.

City Manager Budget Document prepared - The City Manager's budget document is prepared during the first week of July. After this, it is distributed to the Council and a press conference is held. By charter, this must be accomplished by July 31st.

Components of the Budget Process

Budget Amendment Process - In July, the City Council holds a budget work session with the City Manager, Finance Director, Budget Office, and Department Heads to review the City Manager's proposed budget including individual department budgets, revenues and expenditures, and any issues for the upcoming fiscal year. Public hearings are held to gather citizen input on the proposed budget. Both the public and press are welcome to attend the work sessions and public hearings. Television, radio, and newspaper reporters keep the public informed on the status of the budget as it is reviewed by Council. Budget amendments are prepared for any changes the Council or staff identify for inclusion in the adopted budget.

Adopted Budget Process - In September, the City Council continues budget work sessions and public hearings on the budget. The budget is adopted at the second Council meeting of September. The Finance staff makes any necessary changes and appropriation files are set up for the new fiscal year. The Annual Budget document is prepared and distributed. The new fiscal year begins on October 1st.

However, even after the adoption of the budget, the budget can be amended via ordinance or resolution.

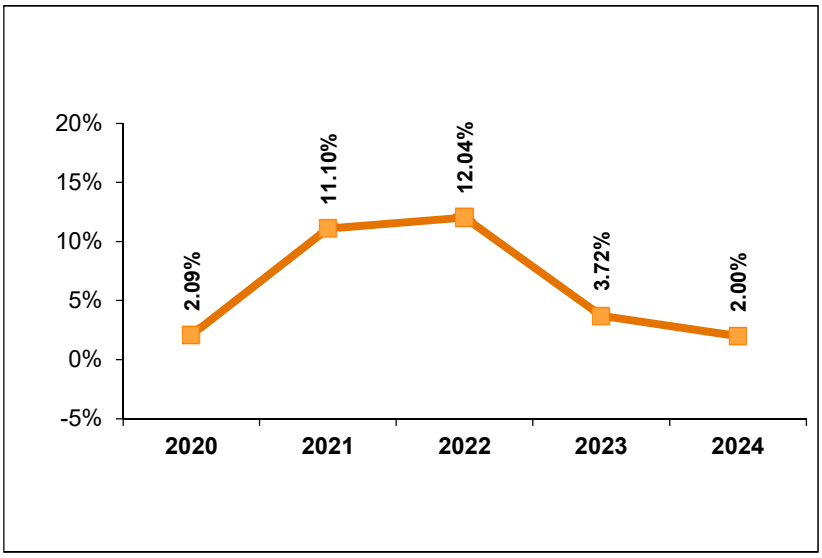
Assessed Values of Taxable Property

Fiscal Year	State Assessed Value	Real Property	Personal Property	Total Assessed Value
2013	4,138,118	1,423,905,462	293,420,631	1,721,464,211
2014	4,108,905	1,449,632,179	298,129,549	1,751,870,633
2015	4,095,085	1,506,138,234	303,450,790	1,813,684,109
2016	4,193,727	1,553,310,919	317,367,258	1,874,871,904
2017	4,690,175	1,668,592,626	332,330,345	2,005,613,146
2018	4,353,048	1,728,433,002	344,515,359	2,077,301,409
2019	3,550,900	1,816,231,241	368,086,857	2,187,868,998
2020	3,204,451	1,847,179,073	382,019,394	2,232,402,918
2021	3,117,417	1,935,668,199	415,530,299	2,354,315,915
2022	3,916,600	1,978,060,889	485,823,197	2,467,800,686
Preliminary 2023	4,400,941	2,102,756,381	522,899,191	2,630,056,513

Property Tax Rates (Per $100 Assessed Value)

Fiscal Year	General Fund	Total Fund
2014	0.4100	0.4100
2015	0.4100	0.4100
2016	0.4100	0.4100
2017	0.4100	0.4100
2018	0.4100	0.4100
2019	0.4075	0.4075
2020	0.4075	0.4075
2021	0.4032	0.4032
2022	0.4032	0.4032
2023	0.4032	0.4032
2024	0.4032	0.4032

General Fund Sales Tax Revenues - Annual Growth/(Decline)



Fiscal Year		General Fund Sales Tax Revenue **	% Change Over Previous Year
2020		23,668,382	2.09%
2021		26,295,876	11.10%
2022		29,461,437	12.04%
2023	*	30,556,234	3.72%
2024	*	30,442,248	2.00%

* Estimated
** For FY 2020 the allocation of the 1% General Sales tax to the General Fund was increased from 95.9% to 98%.

STRATEGIC PRIORITIES



Organizational Excellence

Create and support an engaged workforce and organization that delivers an efficient, innovative, transparent and collaborative City government.

Safe Community

Provide equitable community-centered public health and safety services to ensure the city is safe for all.

Resilient Economy

Foster a resilient and diverse economy that meets the needs of our community.

Inclusive & Equitable Community

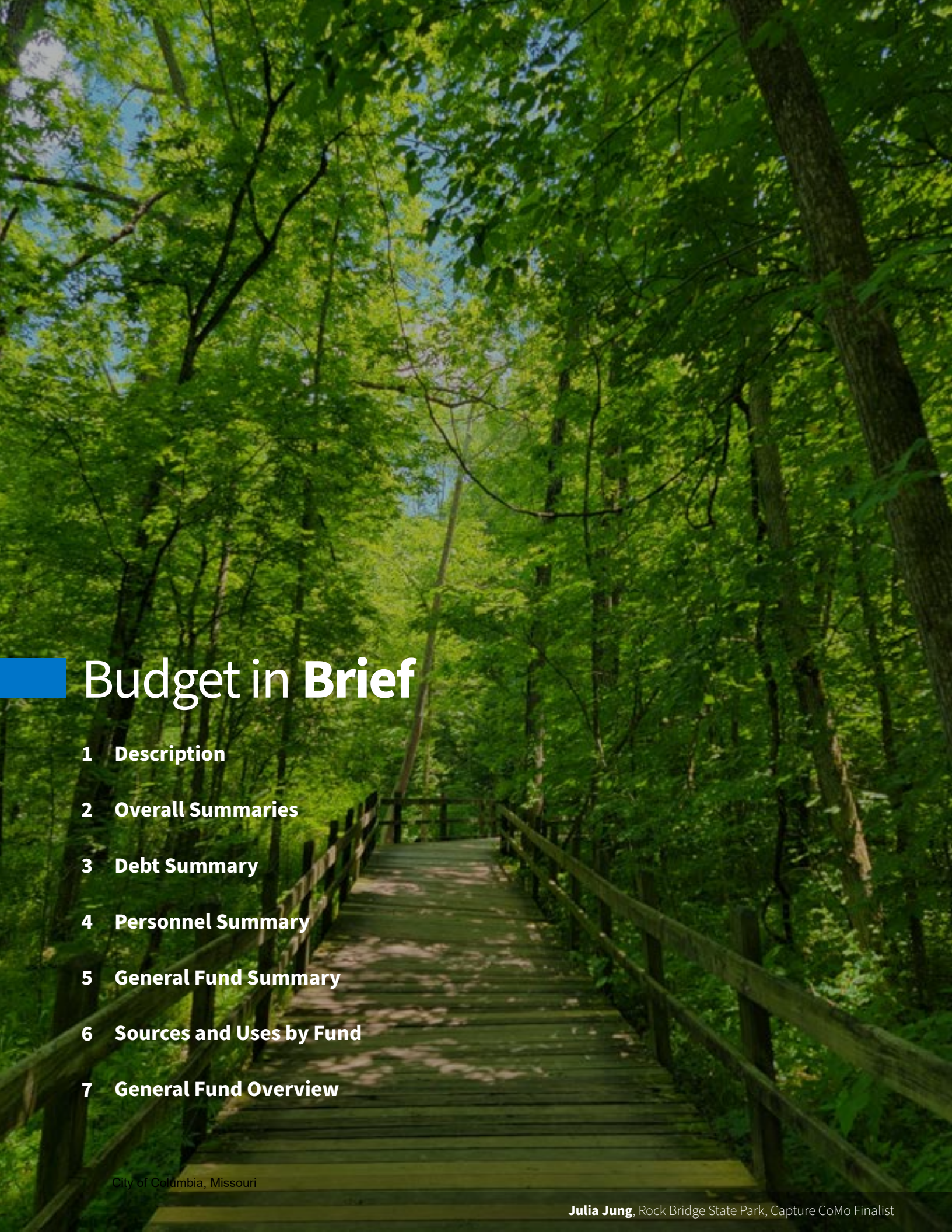
Cultivate a community focusing on equitable access, inclusive engagement and equal opportunity and treatment for all.

Reliable & Sustainable Infrastructure

Provide reliable, sustainable, and innovation infrastructure for the efficient delivery of municipal services to meet the current and future needs of our community.

STRATEGIC PLAN
COLUMBIA MISSOURI


city of
Columbia



Budget in **Brief**

1 **Description**

2 **Overall Summaries**

3 **Debt Summary**

4 **Personnel Summary**

5 **General Fund Summary**

6 **Sources and Uses by Fund**

7 **General Fund Overview**

Julia Jung, Rock Bridge State Park, Capture CoMo Finalist

Budget in **Brief**

Description

The City of Columbia is considered to be a full-service city. This means that we provide the services of police, fire, street maintenance, health, and parks and recreation, as well as other services (such as water, electric, sewer, and solid waste, airport, and bus service) what many cities do not provide. Thus, the City's budget may be larger when compared to cities with a similar population. The City of Columbia submits budgets for seven types of funds: General Fund, Enterprise Funds, Internal Service Funds, Special Revenue Funds, Trust Funds, Debt Service Funds, and Capital Projects Fund. A description of the fund types is shown in the glossary. Within these seven fund types, there are separate departmental budgets.

The budget document is divided into seven functional groups which include: Administrative, Health and Environment, Parks and Recreation, Public Safety, Supporting Activities, Transportation, and Utilities.

This overall summary section is divided into six distinct sections:

Overall and Expenditure Summaries

The overall summaries section provides a look at the revenues and expenditures. There are summaries by major revenue categories as well as by fund. On the expenditure side, there are summaries by function, fund, and expense category and by department.

Operating Statement Summary

This summary provides the following information by fund: Beginning Fund Balance, Revenues, Expenditures, Net Income, and Total Resources Provided by Operations.

CIP Summary

The Capital Improvement Plan (CIP) Summary provides a summary of the capital improvement plan project amounts. The individual department's capital projects listings are contained in the departmental sections within the various functional groups.

Debt Summary

The Debt Summary shows the City's legal debt margin as well as a summary of all of the outstanding debt for the City. The individual debt requirement pages for outstanding debt are included in the respective departmental sections within the various functional groups.

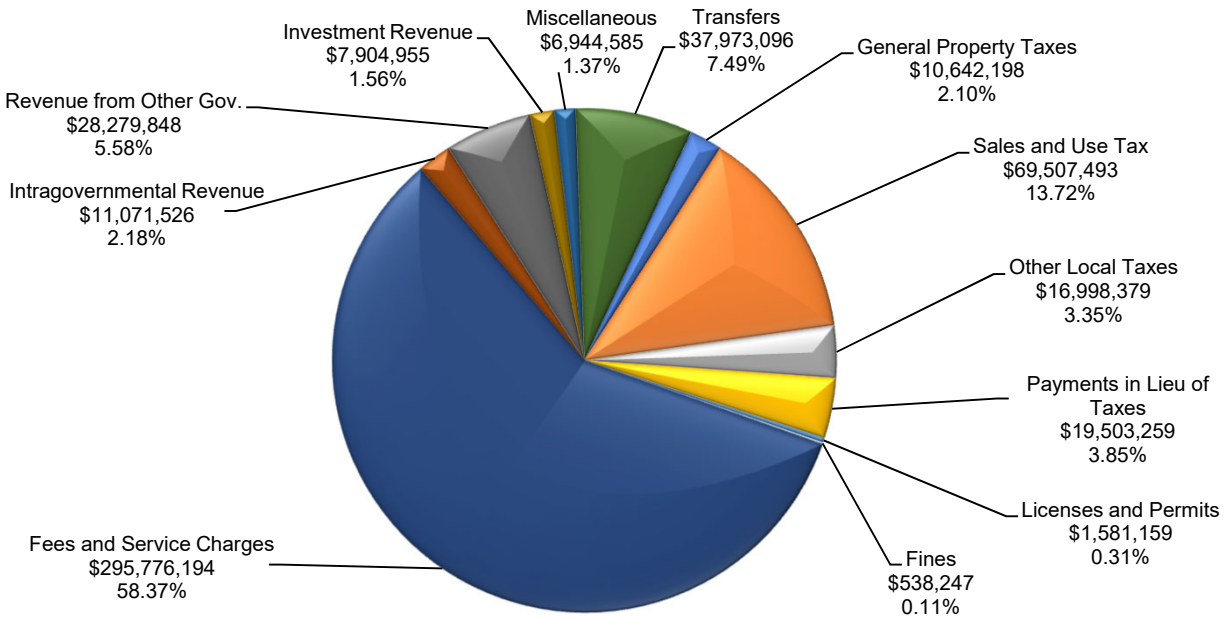
Personnel Summary

The Personnel Summary provides a summary of the number of personnel by function and department, as well as a table showing all of the position authorization changes. A detailed list of all authorized positions is included in the appendix.

General Fund Summary

The General Fund Summary provides summaries on the revenues by category, expenditures by function and category, a position count by function and department, and major General Fund trends.

FY 24 Total Revenue By Category



Total Revenue By Category

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 23/24B
General Property Taxes	$9,864,737	$9,335,516	$9,500,000	$10,642,198	$10,642,198	12.0%
Sales and Use Tax	$49,978,656	$60,266,602	$63,679,420	$69,507,493	$69,507,493	9.2%
Other Local Taxes	$13,828,075	$15,631,350	$14,360,001	$16,998,379	$16,998,379	18.4%
Payments in Lieu of Taxes	$17,718,877	$16,748,503	$18,558,195	$19,503,259	$19,503,259	5.1%
Licenses and Permits	$1,102,939	$1,072,953	$1,398,429	$1,581,159	$1,581,159	13.1%
Fines	$621,831	$552,153	$485,636	$538,247	$538,247	10.8%
Fees and Service Charges	$263,779,678	$284,783,512	$279,597,911	$295,776,194	$295,776,194	5.8%
Intragovernmental Revenue	$11,686,852	$9,285,383	$12,992,707	$11,071,526	$11,071,526	(14.8%)
Revenue from Other Gov.	$35,196,547	$42,831,363	$31,614,935	$28,279,848	$28,279,848	(10.5%)
Investment Revenue	$3,776,106	$403,304	$3,862,232	$7,904,955	$7,904,955	104.7%
Miscellaneous	$6,227,687	$13,729,000	$7,073,844	$6,944,585	$6,944,585	(1.8%)
Transfers	$32,602,298	$45,212,721	$36,605,226	$37,973,096	$37,973,096	3.7%
Total Revenue	**$446,384,283**	**$499,852,360**	**$479,728,535**	**$506,720,939**	**$506,720,939**	**5.6%**

Overall Revenue Summary

The City has a wide variety of funding sources to allocate each year. Some of these funding sources are classified as general funds, which means that they can be allocated to many different departments. General funding sources are found in the City's General Fund. An example of a general funding source would be general sales taxes which can be allocated to any General Fund operation such as police, fire, health, etc. Other funding sources are classified as dedicated and must be used in either a particular department or in a particular fund. An example of a dedicated source would be the parks sales tax, which must be used for park-related expenses in the Parks & Recreation Fund (formerly known as the Parks Sales Tax Fund). Another example would be the revenues generated by the sewer fund. These funding sources must be collected and used within the sewer fund.

Taxes are the second largest source of revenue for the City. Taxes include property taxes ($0.4032/$100 assessed value), sales taxes (1% general, 1/4% capital improvement, 1/4% parks, and 1/2% transportation), gross receipts taxes (Telephone, CATV, Boone Electric, and Union Electric), and other local taxes (cigarette tax, gasoline tax, and motor vehicle taxes).

- For FY 24, total sales and use taxes are projected to increase by $4.6 million or 7.3% over Original FY 23. For FY 24, approximately $6.18 million was budgeted for Use Tax revenue and $1 million is budgeted for the new sales tax on recreational marijuana.
- General Property Taxes are projected to increase by approximately $977,000, or 10.3% compared to Original FY 23. While residential property values are increasing, commercial real estate has not kept pace with what was forecasted.
- Other local taxes are projected to increase around $2.6 million or 18.4% over Original FY 23. This is due to the spike in hotel/motel taxes, gasoline tax, and motor vehicle taxes.

Payment in Lieu of Taxes (P.I.L.O.T) is an amount equal to the gross receipt tax that would be paid by the Water and Electric funds if they were not a part of the City. These revenues are projected to increase by approximately $945,000 or 5.1% for FY 24.

Licenses and Permits include license and permit fees, fines, and miscellaneous revenues in all departments. For FY 24 these revenues are projected to increase by around $749,000, or 53.5%, compared to Original FY 23.

Fines include violations of any city ordinance, corporation court fines, uniform ticket fines, meter fines, and alarm violations. These revenues are projected to increase by approximately $53,000 or 10.8% compared to Original FY 23.

Fees and Service Charges are the largest source of revenue for the City and are comprised of the charges users pay for a wide variety of services offered by the City. This revenue source includes charges to our citizens for services offered (utilities, recreation, etc.) as well as to other City departments for services offered (custodial, fleet, etc.). For FY 24, this revenue source reflects an increase of $16.1 million or 5.8% over Original FY 23. This is primarily due to an overall 6.9% rate increase in the Electric Fund approved by City Council.

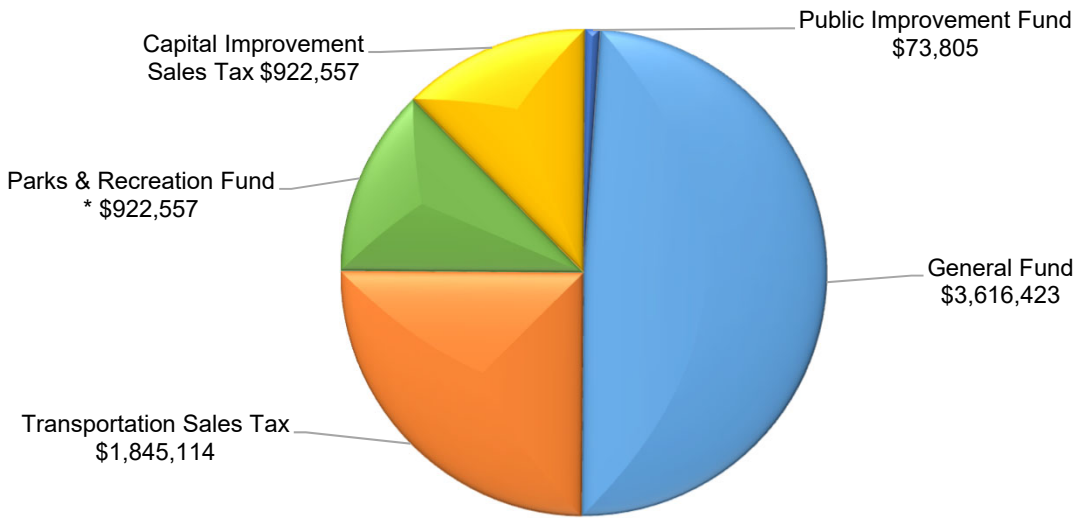
Intragovernmental Revenues are revenues for the General Fund and Internal Service Funds that come from other departments. General and Administrative fees are charged to departments outside of the General Fund for services that General Fund departments provide (such as payroll, accounts payable, human resources, legal, etc.). For FY 24, Intragovernmental revenues are projected to decrease $1.9 million or 14.8% under Original FY 23.

Revenue from Other Governmental Units include operating and capital grants. In total, grants and capital contributions are projected to decrease by $6.6 million, or 21.1%, under Original FY 23. This decrease is primarily due to recognizing less American Rescue Plan Act (ARPA) funding than we have during previous years.

Investment Revenue includes revenues earned from the investment of idle city funds throughout the year in accordance with the City's investment policy. For FY 24, these revenues are projected to increase approximately $4 million, or 104.7%. This is largely due to higher interest rates which has allowed investments to earn a higher return.

Transfers can occur between funds for several reasons. The majority of transfers occur to move accumulated funds from special revenue funds (such as capital improvement sales tax and transportation sales tax) to the Capital Projects Fund to fund specific capital projects. In FY 22, the Vehicle and Equipment Replacement Fund (VERF), an internal service fund out of which all new non-utility fleet items are purchased, was created and makes up a portion of these transfers. For FY 24, transfers into funds are projected to increase 1.6% from Original FY 23.

FY 24 Use Tax Revenue



Use Tax Revenue by Fund

Fund:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
General Fund	$0	$0	$2,078,649	$3,616,423	$3,616,423	73.98%
Transportation Sales Tax	$0	$0	$1,060,535	$1,845,114	$1,845,114	73.98%
Parks & Recreation Fund *	$0	$0	$530,267	$922,557	$922,557	73.98%
Capital Improvement Sales Tax	$0	$0	$530,267	$922,557	$922,557	73.98%
Public Improvement Fund	$0	$0	$42,421	$73,805	$73,805	73.98%
Total:	**$0**	**$0**	**$4,242,139**	**$7,380,456**	**$7,380,456**	**74%**

Anticipated Uses

On April 5, 2022, the citizens of Columbia, Missouri approved a 2% local use tax to be collected on goods and services purchased from out-of-state vendors. The revenue generated from this tax would be allocated in the same manner as the City's local sales tax. Staff estimated that the use tax would bring in an amount equal to approximately 10% of the sales tax revenue each year. In FY 23, approximately $4.24 million, or 7% of sales tax revenue was budgeted. This estimation was due to the voluntary nature of the tax until January 1, 2023. Beginning in FY 24, the full 10% esitmate is anticipated.

For the General Fund, staff is estimating roughly $3.1 million in revenue for FY 24. As these funds are in the General Fund, they can be used for a wide variety of government services, including Police, Fire, or Public Health.

Additional Transportation Sales Tax revenue will allow the City to increase the transfer amount to Streets & Engineering which was elevated from FY 21 through FY 23 due to CARES Act funding. For FY 24, $1.5 million is estimated and will fund street maintenance.

The additional sales tax revenue in Capital Improvement Sales Tax and Public Improvement Fund will fund capital improvement projects in Streets & Engineering, Public Safety, and Other General Government.

The increase to Parks & Recreation Fund will support both Parks and Recreation capital improvement projects as well as the operating budget for Parks and Recreation.

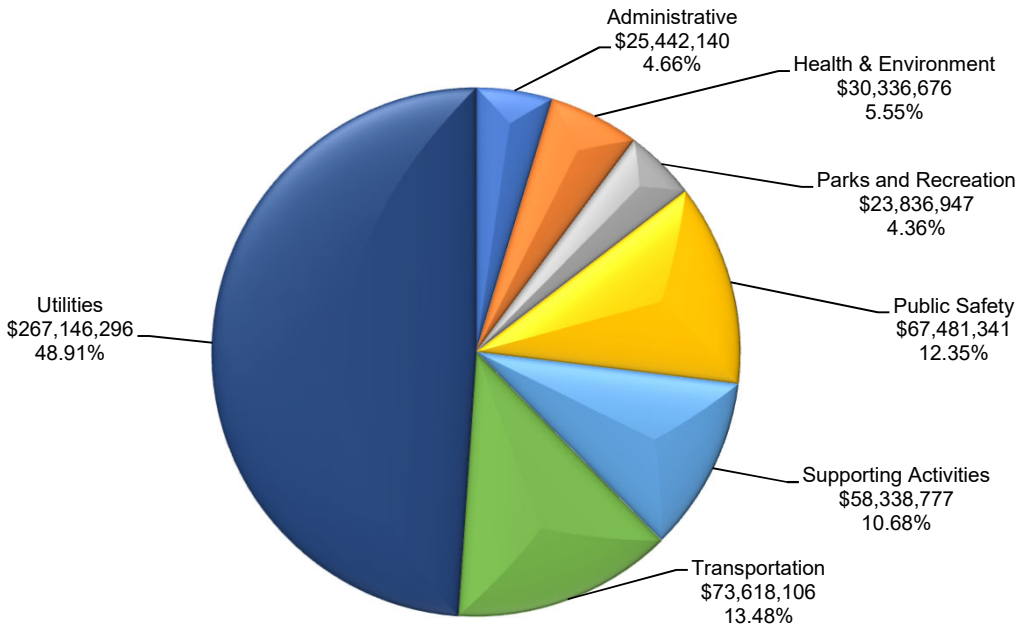
* This was previously listed as Parks Sales Tax. In FY 24, this changed to Parks & Recreation Fund.

Overall Revenue Summary

Total Revenue By Fund Type

	Revised FY 2022	Actual FY 2022	Original FY 2023	Estimated FY 2023	Proposed FY 2024	% Change 23/24B
General Governmental Funds:						
1100 General	$110,620,508	$111,678,525	$116,076,574	$116,413,182	$121,822,067	4.9%
2190 Capital Imp. Sales Tax	$6,290,669	$7,380,622	$7,975,299	$8,316,102	$8,760,796	9.8%
2200 Parks & Recreation	$6,263,249	$7,394,640	$18,059,429	$18,460,227	$18,886,829	4.6%
2210 Transportation Sales Tax	$12,535,512	$14,756,898	$16,016,328	$16,723,271	$17,585,365	9.8%
2220 Public Improvement	$1,529,542	$1,666,497	$1,776,598	$1,289,415	$1,690,770	(4.8%)
2290 Convention & Tourism	$3,217,816	$3,847,416	$3,574,027	$4,068,920	$3,644,051	2.0%
2300 Stadium TDD	$0	$0	$0	$0	$0	-
2310 Contributions	$61,281	$334,445	$89,251	$45,928	$57,948	(35.1%)
2320 Mid-Mo Solid Waste Mgt	$177,508	$167,323	$186,613	$184,951	$201,494	8.0%
2660 CDBG	$1,981,096	$898,970	$2,010,922	$650,000	$1,971,947	(1.9%)
3xxx Debt Service	$1,796,356	$1,768,946	$1,784,106	$1,784,106	$1,780,116	(0.2%)
4400 Capital Projects	$10,780,076	$24,500,682	$20,729,215	$6,120,395	$15,277,533	(26.3%)
Total Governmental Funds	**$155,253,613**	**$174,394,964**	**$188,278,362**	**$174,056,497**	**$191,678,916**	**1.8%**
Enterprise Funds:						
503x Railroad	$520,817	$611,786	$577,859	$657,426	$716,664	24.0%
504x Transload Facility	$75,000	$177,439	$81,000	$228,974	$323,621	299.5%
550x Water	$27,444,542	$31,865,305	$30,952,990	$29,866,938	$31,300,257	1.1%
551x Electric	$132,340,939	$151,468,542	$136,558,709	$146,493,492	$150,842,606	10.5%
552x Recreation Services	$12,840,195	$13,423,363	$0	$0	$0	-
553x Transit	$9,343,936	$5,828,583	$7,431,817	$5,809,462	$10,607,583	42.7%
554x Airport	$6,564,119	$16,120,123	$5,333,687	$4,345,328	$8,192,845	53.6%
555x Sanitary Sewer Utility	$24,628,345	$26,934,701	$26,803,865	$27,758,839	$26,557,998	(0.9%)
556x Parking Utility	$4,560,309	$4,682,205	$4,505,343	$4,380,298	$4,590,663	1.9%
557x Solid Waste Utility	$22,545,770	$27,866,256	$26,962,021	$27,937,596	$26,272,513	(2.6%)
558x Storm Water Utility	$3,695,614	$3,958,433	$3,851,950	$4,095,734	$3,846,365	(0.1%)
Total Enterprise Funds	**$244,559,586**	**$282,936,737**	**$243,059,241**	**$251,574,087**	**$263,251,115**	**8.3%**
Internal Service Funds:						
6590 Employee Benefit	$20,777,700	$16,246,367	$21,301,813	$19,217,988	$23,749,198	11.5%
6690 Self Insurance Reserve	$6,286,856	$6,085,156	$6,064,515	$6,832,441	$6,271,347	3.4%
6720 Fleet Operations	$7,294,089	$8,293,761	$8,155,832	$4,437,789	$8,905,329	9.2%
6740 Information Technology	$9,958,043	$9,326,989	$10,304,535	$10,496,548	$11,021,080	7.0%
6770 VERF	$2,254,396	$2,568,386	$2,564,238	$2,627,417	$1,843,955	(28.1%)
Total Internal Service Funds	**$46,571,084**	**$42,520,659**	**$48,390,933**	**$43,612,183**	**$51,790,909**	**7.0%**
Total All Funds	**$446,384,283**	**$499,852,360**	**$479,728,535**	**$469,242,767**	**$506,720,939**	**5.6%**

FY 24 Total Appropriations By Functional Group



Total Appropriations (Expenditures) By Function

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 23/24B
Administrative	$27,845,591	$27,317,869	$26,255,707	$25,442,140	$24,303,393	(3.1%)
Health & Environment	$29,586,826	$20,366,166	$24,792,627	$30,336,676	$28,012,607	22.4%
Parks and Recreation	$28,739,383	$28,682,268	$21,592,309	$23,836,947	$22,883,645	10.4%
Public Safety	$58,279,894	$51,358,016	$62,767,421	$67,481,341	$61,950,605	7.5%
Supporting Activities	$58,546,877	$42,312,585	$56,879,579	$58,338,777	$56,573,811	2.6%
Transportation	$52,767,028	$70,882,816	$65,556,475	$73,618,106	$71,540,160	12.3%
Utilities	$284,730,354	$238,223,022	$267,696,546	$267,146,296	$259,787,287	(0.2%)
Total Appropriations (Exp.)	**$540,495,953**	**$479,142,741**	**$525,540,664**	**$546,200,282**	**$525,051,507**	**3.9%**

Overall Appropriation (Expenditure) Summary

Administrative Departments include City Council, City Clerk, City Manager, Finance, Human Resources, Law, City General, Public Works Administration, General Government Debt, and Other General Government Capital Projects. For FY 24, these departments reflect a $1.33 million decrease and a net increase of 11.53 FTE positions.

- City Manager reflects an increase of $1.3 million. This increase is primarily due to the Project Management Office (PMO) moving to this department from Information Technology (IT) in FY 24.
- Transfers out of City General to the Vehicle and Equipment Replacement Fund (VERF) are approximately $1.8 million less in FY 24. The amount of funding allocated for vehicle replacement can vary year to year depending on available resources.
- Other General Government Capital Projects are approximately $2 million less in FY 24. Capital projects vary year to year, depending on projects scheduled.

Health and Environment departments include Health and Human Services, Community Development, Housing & Neighborhood Services, Economic Development, Cultural Affairs, Convention and Visitors Bureau (CVB), Office of Sustainability, Community Development Block Grant (CDBG) Fund, and the Contributions Fund. For FY 24, these departments reflect an increase of nearly $3.1 million and a net decrease of 2.75 FTE positions.

- Public Health & Human Services continues to seek new sources of funding to provide important services to the community. Several grants will continue into the FY 24 year. These include grants for Increasing Adult Immunizations ($306,351), ELC-Enhancing Detection ($946,680), Brighter Beginnings ($128,850), and Workforce Development ($516,398). New Disease Intervention ($391,065) and HIV case management ($1,092,726) grants were awarded to manage and coordinate the HIV/STI response in our region.
- A new Housing & Neighborhood Services Department is proposed with the FY 24 budget. This department is being developed in response to the need for additional affordable housing and support for residential housing. This department will be made up of two divisions previously in Community Development: Volunteer Programs and Neighborhood Services. A new director position is requested.
- Community Development is decreasing by around $1.5 million due to two divisions splitting into a new department. This includes 12 FTE that will move to Housing & Neighborhood Services.
- Economic Development reflects an increase of $0.17 million. This is due to a portion of the Economic Development Director's position moving back to the department from Airport, as well as increasing the 0.50 FTE Coordinator for Global Affairs (formerly Refugee Coordinator) to 1.0 FTE.

Parks and Recreation operations were moved into one fund beginning in FY 23 (Parks and Recreation Fund ,2200). The department was previously budgeted in several separate funds including General Fund, Recreation Services Fund, and the Parks Sales Tax Fund. All capital projects for Parks and Recreation are now being budgeted in the General Capital Projects Fund (4400) - previously some of these projects had been budgeted in the Recreation Services CIP Fund.

- Parks and Recreation reflects a net increase of 3.00 FTE positions, including 1.00 FTE Senior Administrative Support Assistant (ARC), 1.00 FTE Parks & Grounds Specialist (Horticulture), and 1.00 FTE Maintenance Assistant.
- The department has requested $546,000 for fleet replacement in the FY 24 budget.

Overall Appropriation (Expenditure) Summary - Continued

Public Safety Departments include Police, Fire, Public Safety Capital Projects, and Municipal Court. Total public safety departments reflect a $2.7 million or 4.4% increase for FY 24 and a net increase of 4.00 FTE positions.

- The Police budget reflects an increase primarily due to the addition of 2.00 FTE positions. The department has also requested fleet replacement in the amount of $985,000.
- The Fire Department added a total of two new positions, including 1.00 FTE Assistant Fire Chief and 1.00 FTE Public Information Specialist. The department has also requested funding for roof replacement at Fire Station #7, apron and parking lot repairs for two stations, and utilities for Fire Station #11 that is expected to be open in FY 24.
- Municipal Court reflects a slight increase due to the pay plan added by the City Manager.

Supporting Activity Departments include the Employee Benefit Fund, Self Insurance Fund, Facilities Management, Fleet Operations Fund, Vehicle and Equipment Replacement Fund (VERF), Information Technology Fund, and Community Relations. These departments are classified as internal service budgets since their primary customers are other city departments. Fees are set to recover the cost of their operation from the city departments who receive their service. In total, supporting activity budgets reflect an increase of approximately $950,000 over the original FY 23 adopted budget.

- Employee Benefit Fund reflects a increase of $1.26 million over the original FY 23 adopted budget primarily due to increases in claims and premiums.
- The Self Insurance Fund reflects an increase of approximately $0.41 million due to expected increases in insurance premiums.
- Facilities Management reflects an increase of approximately $220,000 primarily due to an increase in personnel expenses from the pay plan proposed by the City Manager.
- Vehicle and Equipment Replacement Fund (VERF) was created with the FY 22 budget. The expenses budgeted in this fund are directly tied to approved fleet replacement items in the other non-utility funds.
- Information Technology (IT) reflects a decrease of $635,000 in FY 24. This is primarily due to moving the Project Management Office (PMO) from IT into the City Managers Office.

Overall Appropriation (Expenditure) Summary - Continued

Transportation Departments include Public Works Streets and Engineering, Transit, Airport, Parking, Railroad, Transload, transportation-related capital projects, and special revenue funds that fund the capital projects, including the one-quarter cent capital improvement sales tax, one-half cent transportation sales tax and Public Improvement Fund. There is a 0.60 FTE net increase in positions. Net transportation department budgets reflect a $2.9 million increase from the original FY 23.

It should be noted that because of governmental accounting standards, the City must accumulate and pay out sources that are legally restricted for a particular purpose in separate funds. In the transportation functional group, these restricted funding sources include the transportation sales tax, capital improvement sales tax, development fees, and the capital portion of the general sales tax.

As such, a total budget number for Transportation would include both these special revenue funds and use of these dedicated sources in the Streets and Sidewalks, Transit, and Airport budgets. This would result in a total that is higher than the actual dollars that are available.

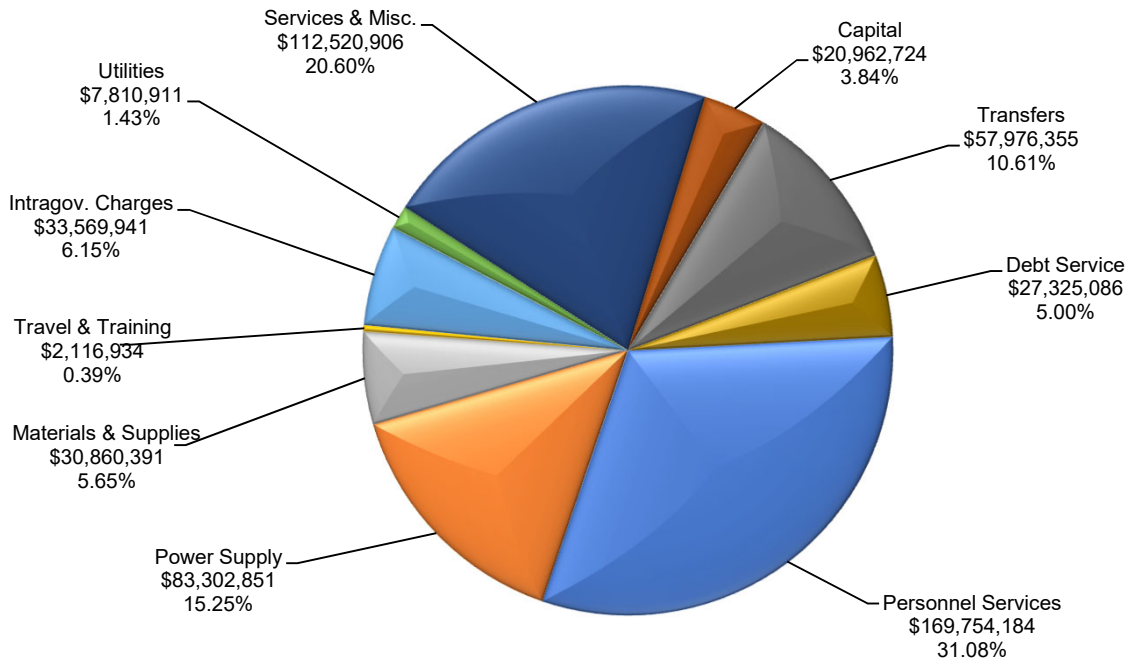
- Between FY 21 and FY 23, street maintenance received an additional $2 millions a result of Transportation Sales Tax funding that generally goes to subsidize the Transit and Airport operations being freed up as a result of receiving federal CARES funding for those operations. For FY 24, the transfers to Airport and Transit from Transportation Sales Tax returned to normal. To ease this transition, the transfer to Streets increased by $2.6 million for FY 24 only. These funds will be focused on mill and overlay work. This transfer will be re-evaluated in FY 25.
- Airport reflects a $0.22 million decrease over original FY 23. This is primarily due to Airport not having any capital improvement projects planned for FY 24.
- Transit reflects a $2.4 million increase. This is largely due to increased capital improvement projects planned for FY 24.

Utility Departments include Water, Electric, Sewer, Solid Waste, Mid-Missouri Solid Waste Management District, and Storm Water. In total, utility departments reflect a $2.7 million decrease or 1.0% from the FY 23 original budget. There is a 6.25 FTE net increase in positions.

Highlights for utility departments include:

- Water reflects a decrease due to lower capital replacements. They had an increase of 5.00 FTE including (2) Water Distribution Technicians and (3) Utility Locators. There is no revenue increase proposed for FY 24.
- Electric reflects an increase due in part to an increase in personnel costs from the City Manager proposed pay plan FY 24. The FY 24 budget includes an overall rate increase of 6.9% approved by City Council.
- Sewer reflects an increase due an increase in personnel costs from the City Manager proposed pay plan FY 24. There are no revenue increases proposed for FY 24.
- Solid Waste reflects an increase due to no budgeted capital projects for FY 23, the addition of 1.00 FTE Solid Waste Supervisor III, and the City Manager's proposed pay plan increases. There are no revenue increases proposed for FY 24.
- Storm Water reflects a decrease due to one-time expenses that increased the budget in FY 23. There are no revenue increases proposed for FY 24.

FY 24 Total Appropriations By Category



Total Appropriations (Expenditures) By Category

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 23/24B
Personnel Services	$147,371,641	$124,908,755	$149,615,738	$169,754,184	$148,605,411	13.5%
Power Supply	$102,357,608	$93,654,293	$80,338,608	$83,302,851	$83,302,851	3.7%
Materials & Supplies	$30,395,638	$30,409,892	$30,114,810	$30,860,391	$30,860,391	2.5%
Travel & Training	$1,605,898	$881,299	$1,865,437	$2,116,934	$2,116,934	13.5%
Intragov. Charges	$27,154,192	$24,466,223	$30,604,694	$33,569,941	$33,569,941	9.7%
Utilities	$7,513,541	$6,854,772	$7,528,783	$7,810,911	$7,810,911	3.7%
Services & Misc.	$110,123,075	$97,722,146	$107,036,349	$112,520,906	$112,520,906	5.1%
Capital	$27,272,660	$10,311,325	$33,388,492	$20,962,724	$20,962,724	(37.2%)
Transfers	$57,079,841	$61,961,225	$55,463,421	$57,976,355	$57,976,355	4.5%
Debt Service	$29,621,860	$27,972,812	$29,584,333	$27,325,086	$27,325,086	(7.6%)
Total Appropriations (Exp.)	**$540,495,954**	**$479,142,741**	**$525,540,665**	**$546,200,282**	**$525,051,509**	**3.9%**

Overall Appropriation (Expenditure) Summary

Total Appropriations (Expenditures) By Fund Type

	Revised FY 2022	Actual FY 2022	Original FY 2023	Estimated FY 2023	Proposed FY 2024	% Change 23/24B
General Governmental Funds:						
1100 General	$128,881,232	$108,347,205	$117,218,196	$107,406,592	$131,747,700	12.4%
2190 Capital Imp. Sales Tax	$5,824,136	$5,824,136	$6,188,449	$6,188,449	$7,249,844	17.2%
2200 Parks & Recreation	$7,810,682	$7,810,682	$17,835,081	$13,950,544	$20,000,098	12.1%
2210 Transportation Sales Tax	$8,918,720	$8,918,720	$10,912,759	$11,007,594	$15,200,444	39.3%
2220 Public Improvement	$1,195,000	$1,195,000	$3,626,585	$3,626,585	$2,006,969	(44.7%)
2290 Convention & Tourism	$3,830,388	$3,413,275	$2,907,728	$2,402,101	$3,685,087	26.7%
2310 Contributions	$236,409	$445,064	$649,757	$797,250	$29,065	(95.5%)
2320 Mid-Mo Solid Waste Mgt	$192,244	$178,578	$188,585	$173,436	$205,550	9.0%
2660 CDBG	$1,776,841	$977,353	$1,077,718	$889,788	$1,116,031	3.6%
3xxx Debt Service	$1,770,393	$1,770,393	$1,758,143	$1,758,143	$1,757,518	(0.0%)
4400 Capital Projects	$10,780,076	$11,411,715	$22,229,215	$16,058,489	$14,666,162	(34.0%)
Total Governmental Funds	**$171,216,121**	**$150,292,122**	**$184,592,216**	**$164,258,971**	**$197,664,469**	**7.1%**
Enterprise Funds:						
503x Railroad	$719,387	$585,712	$682,114	$688,164	$704,224	3.2%
504x Transload Facility	$94,360	$89,520	$96,528	$99,368	$97,476	1.0%
550x Water	$36,881,469	$28,756,157	$36,450,815	$33,363,441	$35,741,724	(1.9%)
551x Electric	$180,495,506	$159,482,894	$168,192,762	$147,413,621	$164,745,920	(2.0%)
552x Recreation Services	$13,364,234	$12,760,583	$0	$0	$0	-
553x Transit	$10,058,401	$7,192,283	$9,362,008	$7,889,269	$11,845,560	26.5%
554x Airport	$8,004,417	$27,500,115	$6,704,030	$4,108,548	$11,322,250	68.9%
555x Sanitary Sewer Utility	$31,913,215	$23,363,497	$28,824,222	$24,541,372	$29,791,187	3.4%
556x Parking Utility	$4,691,887	$4,093,775	$4,662,878	$3,793,136	$4,632,686	(0.6%)
557x Solid Waste Utility	$30,446,228	$23,114,404	$29,305,195	$29,059,022	$31,950,330	9.0%
558x Storm Water Utility	$4,801,692	$3,327,491	$4,734,968	$3,576,986	$4,711,585	(0.5%)
Total Enterprise Funds	**$321,470,796**	**$290,266,431**	**$289,015,519**	**$254,532,927**	**$295,542,942**	**2.3%**
Internal Service Funds:						
6590 Employee Benefit	$19,043,678	$14,616,571	$20,623,975	$19,408,856	$21,929,531	6.3%
6690 Self Insurance Reserve	$7,491,352	$5,176,531	$7,863,493	$8,026,431	$8,316,744	5.8%
6720 Fleet Operations	$8,048,092	$8,733,143	$9,138,678	$5,168,028	$9,509,800	4.1%
6740 Information Technology	$10,241,460	$8,507,534	$11,999,766	$11,190,912	$11,443,401	(4.6%)
6770 VERF	$2,984,454	$1,550,408	$2,307,017	$2,519,480	$1,793,396	(22.3%)
Total Internal Service Funds	**$47,809,036**	**$38,584,188**	**$51,932,929**	**$46,313,707**	**$52,992,872**	**2.0%**
Total All Funds	**$540,495,953**	**$479,142,741**	**$525,540,664**	**$465,105,605**	**$546,200,282**	**3.9%**

Overall Appropriation (Expenditure) Summary

Personnel Services: Reflects an increase of $18.1 million or 12.1% from the FY 23 original budget. This includes a net increase of 18.20 FTE permanent positions.

- An across-the-board increase of 2% for all employees, as well as a adopting recommendations for the pay plan suggested during the comp and class study are proposed.
- Employer contribution rates for benefits will increase by 12.2% in calendar year 2024.

Power Supply: Reflects a $2.9 million or 3.7% increase from FY 23 original budget. This expenditure is a variable and is difficult to predict on an annual basis.

Materials and Supplies: Reflects a very slight increase from the FY 23 original budget.

Travel and Training: Reflects an increase of nearly $85,000 or 4.5% from FY 23 original budget .

Intragovernmental Charges: Reflects an increase of $2.9 million or 9.6% from FY 23 original budget, due to the addition of a Fleet Admin Fee and rising costs in other administrative and internal service areas. Intragovernmental charges are fees that one department pays to another for services provided, such as computer replacement, building maintenance, and insurance administration.

Utilities: Reflects an increase of $0.24 million or 3.1%.

Services & Miscellaneous: Reflects a decrease of $3.3 million, or 3.2%.

Capital: Reflects a decrease of $12.9 million, or 38.7%. This category accounts for all items over $10,000 and includes vehicles, equipment, buildings, fixed assets in the capital improvement plan, etc.

Transfers: Reflect an increase of $1.8 million, or 3.3% primarily due to an increase in transfers from Transportation Sales Tax to Streets & Engineering and Transit planned for FY 24.

Debt Service: Reflects a decrease of $2.26 million, or 7.6%.

Debt Summary

General Information

The City is authorized to issue General Obligation Bonds payable from ad valorem taxes to finance capital improvements. General Obligation Bonds are supported by a pledge of the City's full faith and credit. The applicable Missouri statutes are listed below. The computation of legal debt margin is on the following page. The City currently has no General Obligation debt outstanding.

The City is authorized to issue Revenue Bonds to finance capital improvements to its various utility operations such as the electric system, water system, sewer system, and parking. These types of Revenue Bonds require a majority vote of the qualified electorate voting on the specific proposition. All Revenue Bonds issued by the City are payable out of the revenues derived from the operation of the facility that is financed from the proceeds of such bonds.

The City is authorized to issue Special Obligation Bonds. These bonds are special obligations of the City. The payment of the principal and interest on the bonds is subject to an annual appropriation by the City. The City is not legally required or obligated to make any such annual appropriation, and the decision whether or not to appropriate such funds will be solely within the discretion of the-then current City Council. The City Council has never failed to appropriate Special Obligation debt payments.

The City's stable financial condition, as well as sound debt administration practices, allow it to continue to enjoy favorable bond ratings of its General Obligation Bonds, Special Obligation Bonds, and Revenue Bonds. The City has consistently held a Revenue Bond rating of AA.

Please see the next page for the calculation of legal debt margin and a summary of outstanding debt.

Missouri Statutes

Section 95.115 & 95.120 of the 1978 Missouri Revised Statutes permits any county or city, by a vote of two-thirds of qualified electors voting thereon, to incur additional indebtedness for city purposes not to exceed 5 percent of the taxable tangible property therein, as shown by the last assessment. Section 95.125 and 95.130 of the 1978 Missouri Revised Statutes provides that any city may become indebted not exceeding in the aggregate an additional 10 percent for the purpose of acquiring right-of-ways, constructing, extending and, improving streets and avenues, and/or sanitary or storm sewer system and an additional 10 percent for purchasing or construction of waterworks, electric or other light plants provided the total general obligation indebtedness of the city does not exceed 20 percent of the assessed valuation.

Debt Requirement Schedules

This section provides a summary of the debt outstanding. The City's debt can be divided between Enterprise Fund debt and General Government debt. Payments for Enterprise Fund debt are budgeted in the fund associated with the debt while General Government Debt is budgeted in separate Debt Service Funds. For information on the debt service requirements of each issue outstanding, please refer to the following pages:

Enterprise Fund Debt:

- Water and Electric
- Sewer
- Parking
- Solid Waste

General Government Debt:

- 2016 Govt Center Refunding Bonds 2008B

Debt Service Summary

Computation of Legal Debt Margin

Assessed Value 2023 - Preliminary*		**$2,630,056,513**
Constitutional Debt Limit**	(20% Assessed Value)	**$526,011,303**
Total Bonded Debt		$258,389,400
Less:		
Revenue Bonds		$183,169,400
Special Obligation Bonds		$75,220,000
Special Obligation Notes		$0
		$258,389,400
Total Amount of General Obligation Debt Applicable to Debt Limit		$0
(City currently has no general obligation debt)		
Legal Debt Margin		**$526,011,303**

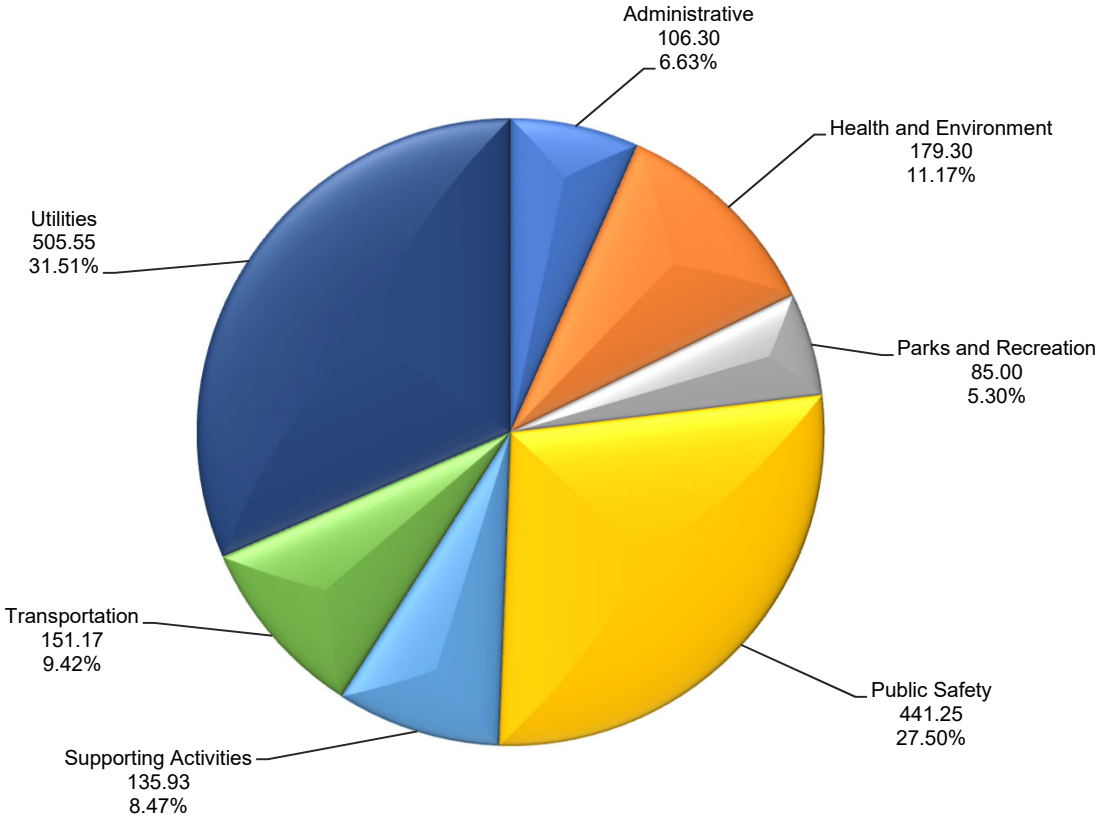
* All tangible property

** Section 95.115 of the 1978 Missouri Revised Statutes

Summary of Outstanding Debt

As of 9/30/2023 **General Obligation Bonds:** Paid off in FY 2003	**Original Issue**	**Interest Rate**	**Maturity Date**	**Amount Outstanding**
REVENUE BONDS:				
'02 Sanitary Sewerage System Series A (05/01/02)	$2,230,000	3% - 5.375%	01/01/23	$0
'03 Sanitary Sewerage System Revenue Bonds (04/01/03)	$3,620,000	2% - 5.25%	01/01/24	$225,000
'04 Sanitary Sewerage System Revenue Bonds (05/28/04)	$650,000	2% - 5.25%	01/01/25	$85,000
'06 Sanitary Sewerage System Revenue Bonds (11/01/06)	$915,000	4.0% - 5.0%	07/01/26	$165,000
'07 Sanitary Sewerage System Revenue Bonds (11/01/07)	$1,800,000	4.0% - 5.0%	01/01/28	$520,000
'10 Sanitary Sewerage System Revenue Bonds (01/14/10)	$59,335,000	1.49%	07/01/32	$29,524,400
'14 Water and Electric System Rev. Refunding Bonds (05/17/11)	$14,180,000	2.0% - 3.0%	10/01/28	$5,815,000
'15 Water and Electric System Rev. Refunding Bonds (08/05/15)	$51,280,000	3.125% - 5%	10/01/45	$31,470,000
'15 Sanitary Sewerage System Revenue Bonds (03/31/15)	$18,200,000	3.0% - 5.0%	10/01/35	$13,055,000
'17 Sanitary Sewerage Systems Revenue Bonds (04/19/17)	$15,790,000	2.0% - 5.0%	10/01/37	$12,800,000
'19 Water and Electric System Revenue Bond: Series 2019A (5/21/19)	$15,150,000	3.0% - 5.0%	10/01/49	$14,260,000
'19 Water and Electric System Revenue Refunding Bonds: Series 2019B (October 2019)	$70,445,000	3.0% - 5.0%	10/01/42	$59,915,000
'19 Special Obligation Refunding Bonds, Series 2019 (09/19)	$9,805,000	2.49%	10/01/34	$9,805,000
'20 Sewerage System Revenue Refunding Bonds (10/02/20)	$6,125,000	1.25% - 5.00%	10/01/36	$5,530,000
Total Revenue Bonds				**$183,169,400**
SPECIAL OBLIGATION BONDS:				
'15 Solid Waste System Special Oblig. Refunding Bonds (12/08/15)	$1,235,000	2.0% - 5.0%	02/01/26	$270,000
15 Sanitary Sewerage Special Obligation Rev. Ref. Bonds (12/08/15)	$4,710,000	2.0% - 5.0%	02/01/26	$1,435,000
'16 Improv. Downtown Govt. Center (07/14/16)	$17,580,000	3.5% - 5.0%	09/30/28	$8,330,000
'17 Solid Waste System Special Oblig. Bonds (04/19/17)	$5,520,000	3%-3.375%	02/01/37	$4,200,000
'19 Parking System S.O. Refunding Bonds (03/18/19)	$10,400,000	2.3% - 5%	03/01/34	$8,480,000
'20 Airport Special Obligation Bond 2020A, 1.9% Interest	$14,120,000	1.90%	10/01/34	$13,195,000
20 Water and Electric System Special Ob.. Ref. Bonds (09/17/20)	$41,105,000	2.0% - 5.0%	10/01/33	$35,180,000
20C Parking System Special Ob. Ref. Bonds (10/21/20)	$5,120,000	2.4% - 4.0%	10/01/30	$4,130,000
Total Special Obligation Bonds				**$75,220,000**
Total Bonded Debt				**$258,389,400**

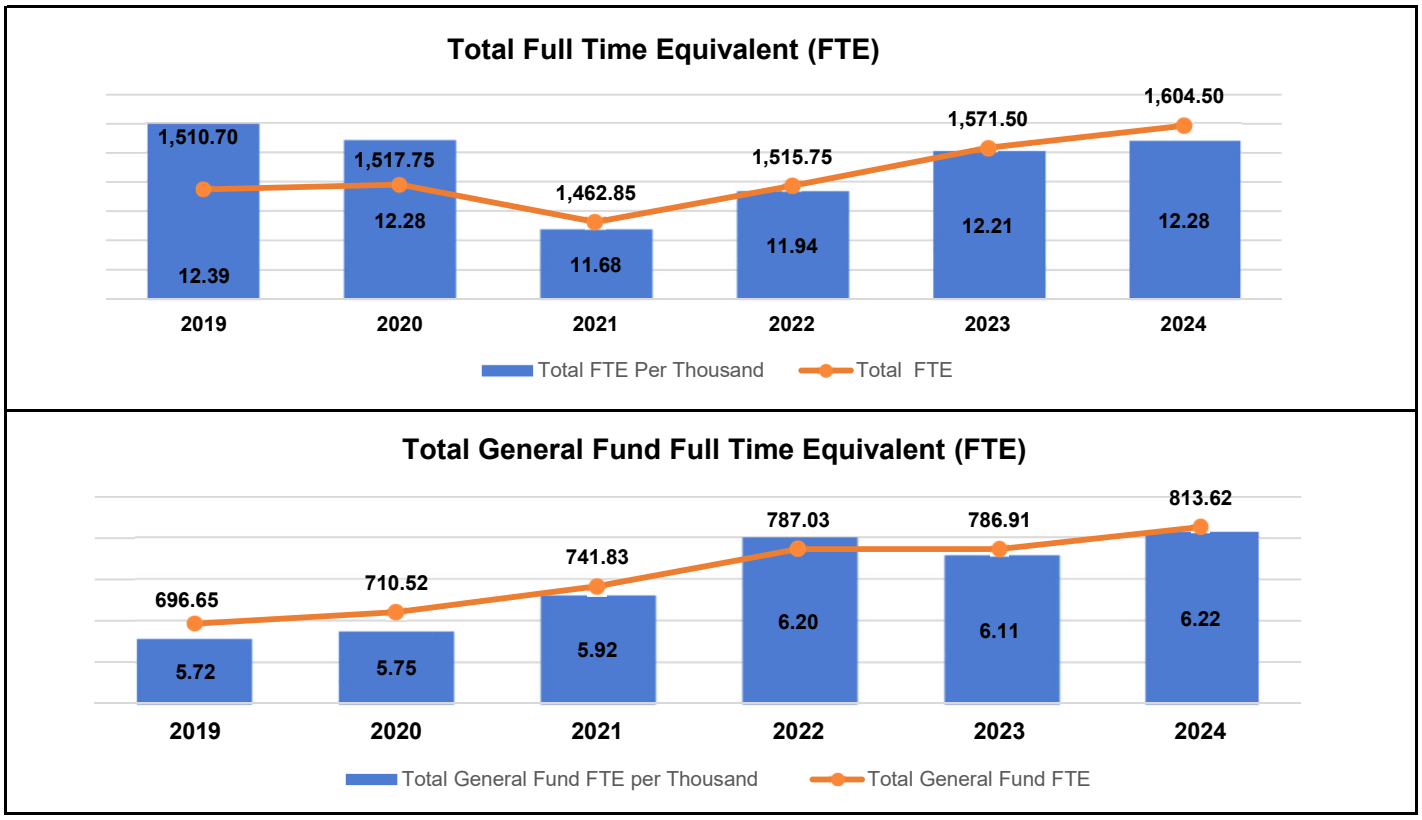
FY 24 Authorized Full Time Equivalent by Function



Authorized Full Time Equivalent (FTE) by Functional Group

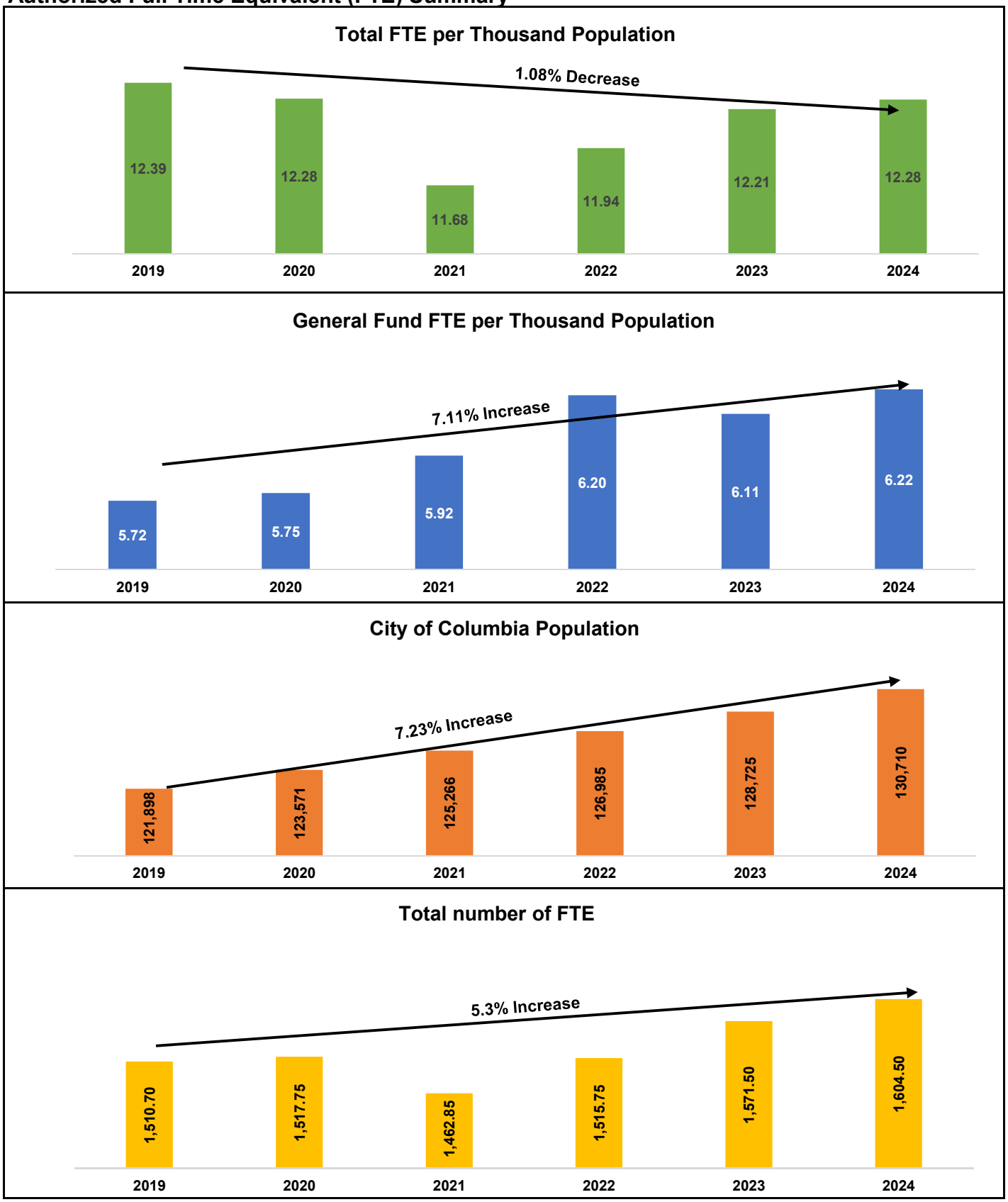
	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Administrative	89.79	89.79	94.77	106.30	106.30	11.53
Health and Environment	165.25	165.25	181.05	179.30	179.30	(1.75)
Parks and Recreation	80.00	80.00	82.00	85.00	85.00	3.00
Public Safety	401.75	401.75	423.75	441.25	441.25	17.50
Supporting Activities	140.19	140.19	140.06	135.93	135.93	(4.13)
Transportation	150.47	150.47	150.57	151.17	151.17	0.60
Utilities	488.30	488.30	499.30	505.55	505.55	6.25
Total FTE	**1,515.75**	**1,515.75**	**1,571.50**	**1,604.50**	**1,604.50**	**33.00**

Authorized Full Time Equivalent (FTE) Summary



Fiscal Year	Number of FTE	General Fund FTE	Population	FTE Per Thousand	General Fund FTE Per Thousand
2018	1,496.40	692.72	120,248	12.44	5.76
2019	1,510.70	696.65	121,898	12.39	5.72
2020	1,517.75	710.52	123,571	12.28	5.75
2021	1,462.85	741.83	125,266	11.68	5.92
2022	1,515.75	787.03	126,985	11.94	6.20
2023	1,571.50	786.91	128,725	12.21	6.11
2024	1,604.50	813.62	130,710	12.28	6.22

Authorized Full Time Equivalent (FTE) Summary



Authorized Full Time Equivalent (FTE) Summary

Authorized Full Time Equivalent (FTE) by Department

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Administrative:						
City Clerk (GF)	3.00	3.00	3.00	3.00	3.00	-
City Manager (GF)	9.10	9.10	9.20	20.20	20.20	11.00
Finance Department (GF)	51.30	51.30	54.30	55.30	55.30	1.00
Human Resources (GF)	10.66	10.66	11.54	11.13	11.13	(0.41)
Law Department (GF)	14.75	14.75	15.75	15.75	15.75	-
Public Works Administration (GF)	0.98	0.98	0.98	0.92	0.92	(0.06)
Total Administrative	**89.79**	**89.79**	**94.77**	**106.30**	**106.30**	**11.53**
Health and Environment:						
Public Health & Human Services (GF)	93.60	93.60	110.00	104.00	104.00	(6.00)
Community Development (GF)	42.30	42.30	42.30	31.30	31.30	(11.00)
Housing & Neighborhood Services (GF)	0.00	0.00	0.00	13.00	13.00	13.00
Economic Development (GF)	5.25	5.25	5.75	7.00	7.00	1.25
Cultural Affairs (GF)	2.00	2.00	2.00	2.00	2.00	-
Convention & Tourism Fund (SRF)	12.10	12.10	12.00	13.00	13.00	1.00
Office of Sustainability (GF)	5.00	5.00	5.00	5.00	5.00	-
CDBG Fund (SRF)	4.00	4.00	4.00	4.00	4.00	-
Contributions Fund (SRF)	1.00	1.00	0.00	0.00	0.00	-
Total Health and Environment	**165.25**	**165.25**	**181.05**	**179.30**	**179.30**	**(1.75)**
Parks and Recreation:						
General Fund Operations (GF)	45.00	45.00	0.00	0.00	0.00	-
Recreation Services Fund (EF)	35.00	35.00	0.00	0.00	0.00	-
Parks Sales Tax Fund (SRF)	0.00	0.00	82.00	85.00	85.00	3.00
Total Parks and Recreation	**80.00**	**80.00**	**82.00**	**85.00**	**85.00**	**3.00**
Public Safety:						
Police Department (GF)	239.00	239.00	248.00	250.00	250.00	2.00
Fire Department (GF)	153.00	153.00	167.00	182.50	182.50	15.50
Municipal Court (GF)	9.75	9.75	8.75	8.75	8.75	-
Total Public Safety	**401.75**	**401.75**	**423.75**	**441.25**	**441.25**	**17.50**
Supporting Activities:						
Employee Benefit Fund (ISF)	8.34	8.34	8.21	8.62	8.62	0.41
Self Insurance Reserve Fund (ISF)	3.20	3.20	4.20	4.20	4.20	-
Facilities Management (GF)	13.67	13.67	14.67	15.14	15.14	0.47
Fleet Operations Fund (ISF)	37.23	37.23	37.23	37.22	37.22	(0.01)
Information Technology Fund (ISF)	55.75	55.75	53.75	48.75	48.75	(5.00)
Community Relations (GF)	22.00	22.00	22.00	22.00	22.00	-
Total Supporting Activities	**140.19**	**140.19**	**140.06**	**135.93**	**135.93**	**(4.13)**

(GF) - General Fund
(SRF) - Special Revenue Funds
(EF) - Enterprise Funds
(ISF) Internal Service Funds

Authorized Full Time Equivalent (FTE) Summary

Authorized Full Time Equivalent (FTE) by Department - Continued

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Transportation:						
Streets and Engineering (GF)	66.67	66.67	66.67	66.63	66.63	(0.04)
Transit Fund (EF)	59.03	59.03	59.03	59.03	59.03	-
Regional Airport Fund (EF)	8.85	8.85	9.85	10.55	10.55	0.70
Parking Facilities Fund (EF)	11.92	11.92	11.92	11.86	11.86	(0.06)
Railroad Utility Fund (EF)	3.00	3.00	3.00	3.00	3.00	-
Transload Facility Fund (EF)	1.00	1.00	0.10	0.10	0.10	-
Total Transportation	**150.47**	**150.47**	**150.57**	**151.17**	**151.17**	**0.60**
Utilities:						
Water Utility Fund (EF)	93.29	93.29	97.44	102.24	102.24	4.80
Electric Utility Fund (EF)	180.44	180.44	185.73	186.18	186.18	0.45
Sanitary Sewer Utility Fund (EF)	82.69	82.69	82.71	82.71	82.71	-
Solid Waste Utility Fund (EF)	119.44	119.44	120.71	121.71	121.71	1.00
Mid MO Solid Waste Mgt Dist Fd (SRF)	2.00	2.00	2.00	2.00	2.00	-
Storm Water Utility Fund (EF)	10.44	10.44	10.71	10.71	10.71	-
Total Utilities	**488.30**	**488.30**	**499.30**	**505.55**	**505.55**	**6.25**
Total Authorized FTE	**1515.75**	**1515.75**	**1571.50**	**1604.50**	**1604.50**	**33.00**

Authorized Full Time Equivalent (FTE) by Fund Type

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
General Fund (GF)	787.03	787.03	786.91	813.62	813.62	26.71
Special Revenue Funds (SRF)	19.10	19.10	100.00	104.00	104.00	4.00
Total Governmental Funds	**806.13**	**806.13**	**886.91**	**917.62**	**917.62**	**30.71**
Total Enterprise Funds (EF)	605.10	605.10	581.20	588.09	588.09	6.89
Total Internal Services Funds (ISF)	104.52	104.52	103.39	98.79	98.79	(4.60)
Total All Funds	**1,515.75**	**1,515.75**	**1,571.50**	**1,604.50**	**1,604.50**	**33.00**

(GF) - General Fund
(SRF) - Special Revenue Funds
(EF) - Enterprise Funds
(ISF) Internal Service Funds

General Fund Summary

Description

The General Fund is used to finance and account for a large portion of the current operating expenditures and capital additions (not capital improvements) of City Government. The General Fund is one of the largest and most important of the City's funds because most governmental programs (Police, Fire, Health, Public Works, etc.) are generally financed wholly or partially from it. The General Fund has a greater number and variety of revenue sources than any other fund, and its resources normally finance a wider range of activities. These operations can be broken down into six separate functional areas: Administrative, Health and Environment, Parks and Recreation (prior to FY 23), Public Safety, Supporting Activities, and Transportation. These departments are primarily funded with general sources. The major revenue sources include Sales Taxes, Gross Receipts Taxes, Payment-in-Lieu-of-Taxes (PILOT), Transfers, and Property Taxes. The capital projects associated with these General Fund departments are accounted for in a separate fund called the Capital Projects Fund and are thus not included in the General Fund Summary totals.

Administrative

Eight General Fund departments are included in the Administrative section. These include: City Council, City Manager, City Clerk, Finance, Human Resources, Law, City General, and Public Works Administration.

Health and Environment

Five General Fund departments are included in the Health and Environment section. These include: Health and Human Services, Community Development, Housing & Neighborhood Services, Economic Development, Office of Sustainability and Cultural Affairs.

Parks and Recreation

Parks and Recreation moved from the General Fund into Parks Sales Tax Fund in FY 23. Prior to FY 23, the General Fund portion of Parks and Recreation included those areas that do not have revenue producing capabilities. This included Administration, a portion of Park Planning and Development, a portion of Parks Management and Operations, and the Career Awareness Related Experience (C.A.R.E.) program.

Public Safety

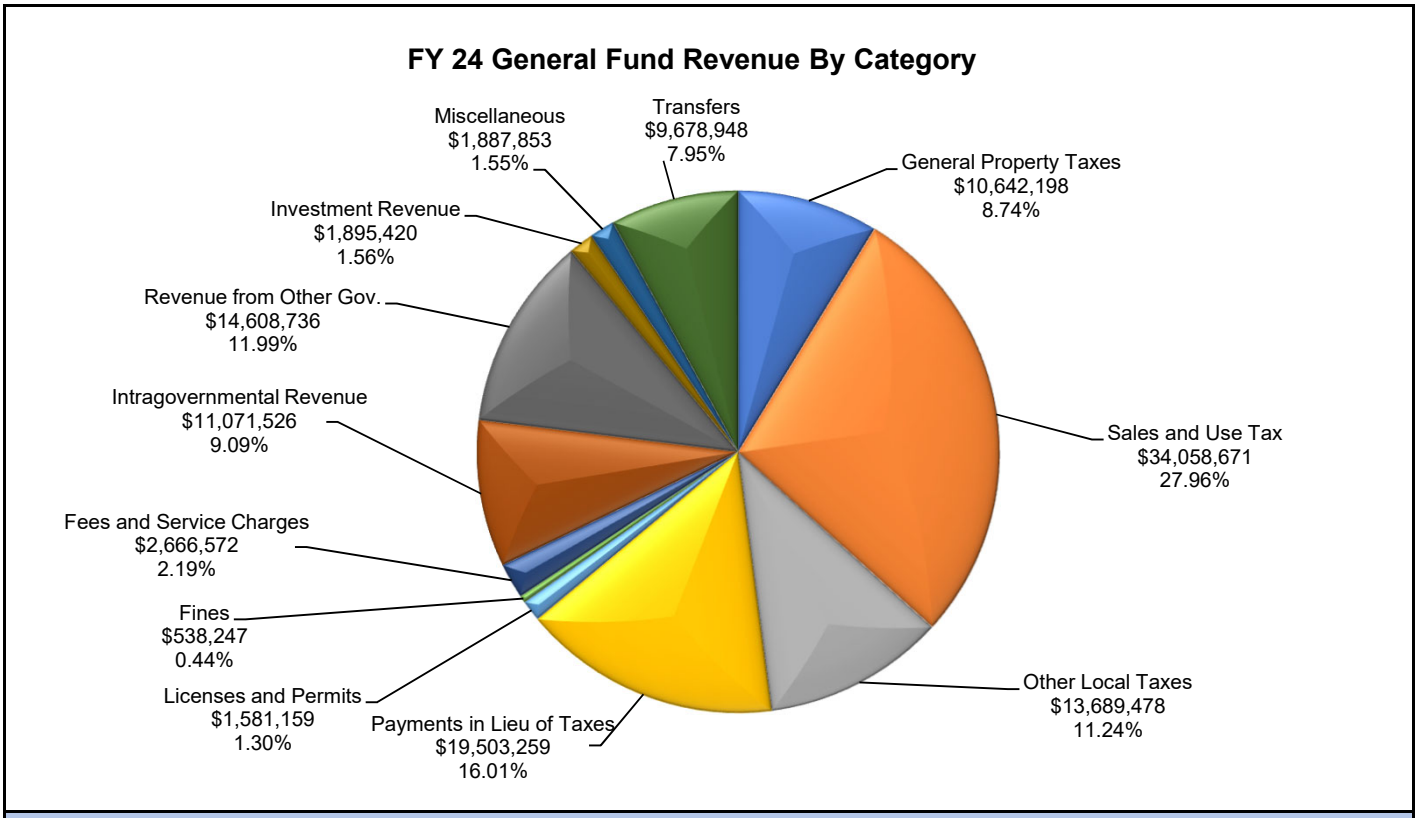
Three General Fund departments are included in the Public Safety section. These include: Police, Fire, and Municipal Court.

Supporting Activities

Two General Fund departments are included in the Supporting Activities section. These include: Facilities Management and Community Relations.

Transportation

Streets and Engineering is the only General Fund department in the Transportation section.



General Fund Revenue by Category

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 23/24B
General Property Taxes	$9,864,737	$9,335,516	$9,500,000	$10,642,198	$10,642,198	12.0%
Sales and Use Tax	$24,489,541	$30,104,009	$31,202,916	$34,058,671	$34,058,671	9.2%
Other Local Taxes	$10,917,423	$12,003,181	$11,100,000	$13,689,478	$13,689,478	23.3%
Payments in Lieu of Taxes	$17,718,877	$16,748,503	$18,558,195	$19,503,259	$19,503,259	5.1%
Licenses and Permits	$1,102,939	$1,072,953	$1,398,429	$1,581,159	$1,581,159	13.1%
Fines	$621,831	$552,153	$485,636	$538,247	$538,247	10.8%
Fees and Service Charges	$2,936,639	$2,982,963	$2,946,235	$2,666,572	$2,666,572	(9.5%)
Intragovernmental Revenue	$11,686,852	$9,285,383	$12,992,707	$11,071,526	$11,071,526	(14.8%)
Revenue from Other Gov.	$18,759,974	$17,810,635	$15,834,617	$14,608,736	$14,608,736	(7.7%)
Investment Revenue	$611,435	-$38,897	$1,712,457	$1,895,420	$1,895,420	10.7%
Miscellaneous	$1,271,811	$1,137,062	$1,447,426	$1,887,853	$1,887,853	30.4%
Transfers	$10,638,449	$10,685,064	$8,897,956	$9,678,948	$9,678,948	8.8%
Total Operating Revenue	**$110,620,508**	**$111,678,525**	**$116,076,574**	**$121,822,067**	**$121,822,067**	**4.9%**

General Fund Summary

Revenue Category Highlights / Significant Changes

The City of Columbia receives General Fund revenues from a number of sources, including Property Taxes, Sales Taxes, Other Local Taxes, PILOT, General and Administrative (G&A) Fees, Grants, Interest Revenue, Transfers, Franchises, Licenses and Permits, Fines, Fees, Service Charges, Miscellaneous Revenues, and Appropriated Fund Balance. Some of the City's major General Fund revenue sources include: Sales Taxes, Transfers, PILOT, Other Local Taxes, and G&A Fees. Revenues highlighted below are those which are shown to change significantly from Estimated FY 23.

Property Taxes: FY 24 Property Taxes are projected to increase by approximately $977,000, or 10.3%.

Sales and Use Taxes: FY 24 Sales and Use Taxes are projected to increase by $2.3 million, or 7.6%. A significant portion of this increase comes from the Use Tax and the sales tax on recreational marijuana, which was approved by voters in April 2023. We have budgeted $1 million from the new sales tax on recreational marijuana.

Fines: Fines are expected to increase by approximately $53,000 or 10.8% due to an increase in enforcement.

Intragovernmental Revenues: The City charges proportionately for all services performed by General Fund departments (i.e. bids, purchase orders issued, investments, payroll functions, budget, etc.) for other City funds outside of the General Fund. For FY 24, revenue in this category is anticipated to decrease approximately $1.9 million, or 14.8%.

Investment Revenue: In FY 24, Investment Revenue is anticipated to increase by approximately $183,000, or 10.7%, due to higher interest rates.

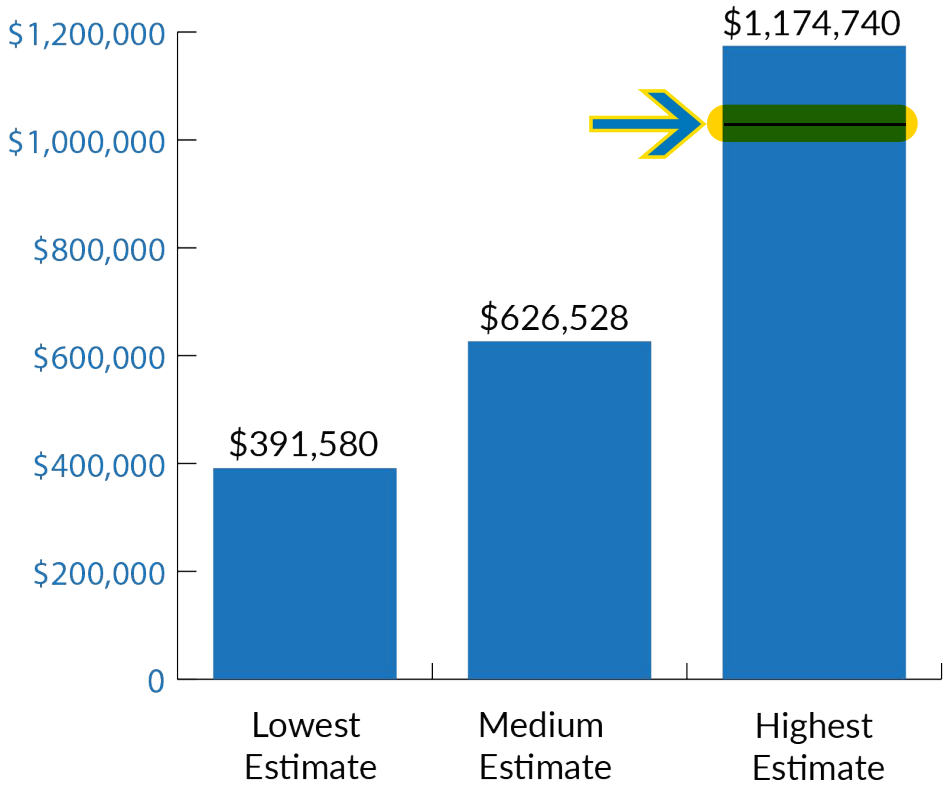
Transfers: Operating transfers are projected to increase approximately $782,000 or 8.8% over Original FY 23.

FY 24 Recreational Marijuana Sales Tax

The 3% marijuana sales tax was approved by voters in April 2023. This tax will be applied to recreational marijuana sales within the City of Columbia. Medical marijuana purchases will not be subject to this tax.

FY 24 Potential Recreational Marijuana Sales Tax Revenue

For FY 24, we are estimating around **$1 million** in revenue from recreational marijuana sales. During the promotion of this tax, estimates ranged from $400,000 to $1.2 million. Based on data from other communities with a similar tax, we are estimating closer to the top of that range for the first year.



Anticipated Uses

All revenue from this sales tax will go into the General Fund, and could be used to fund public safety, public health, and social service initiatives.

PUBLIC SAFETY

PUBLIC HEALTH

SOCIAL SERVICES

General Fund Summary

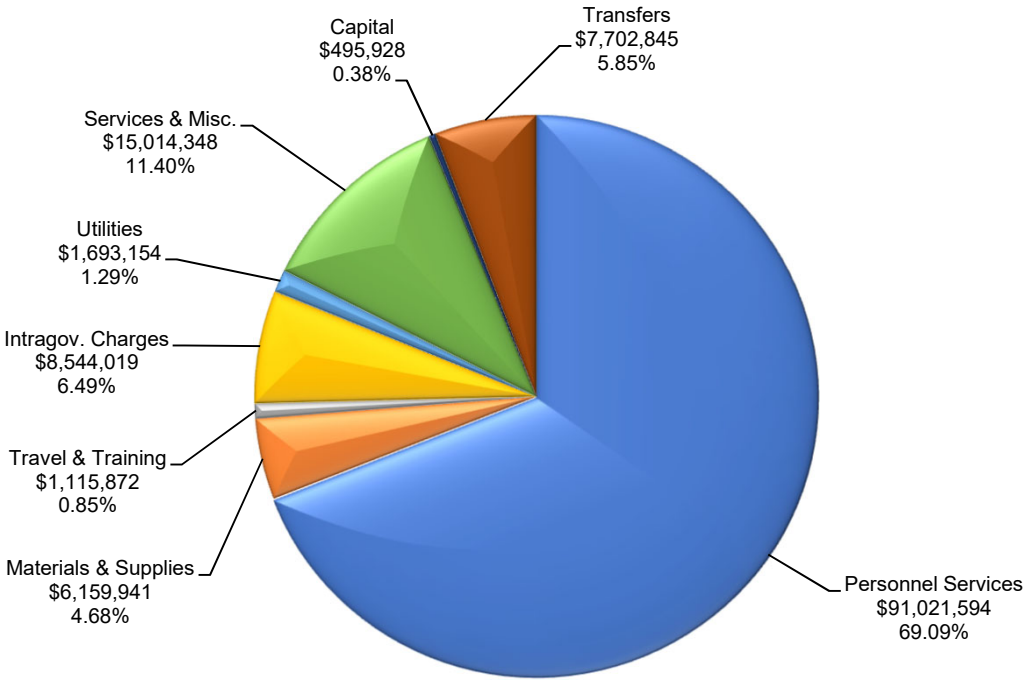
General Fund Revenue Detail

	Revised	Actual	Original	Proposed	Anticipated	% Change
Property Taxes:	**FY 2022**	**FY 2022**	**FY 2023**	**FY 2024**	**FY 2024**	**23/24B**
Real Estate	$8,218,262	$7,633,133	$7,788,918	$8,627,277	$8,627,277	10.8%
Personal Property	$1,589,506	$1,613,576	$1,636,166	$1,959,365	$1,959,365	19.8%
Other	$56,969	$88,808	$74,916	$55,556	$55,556	(25.8%)
Total Property Taxes	**$9,864,737**	**$9,335,516**	**$9,500,000**	**$10,642,198**	**$10,642,198**	**12.0%**
Sales Tax	**$24,489,541**	**$29,461,437**	**$29,124,267**	**$30,442,248**	**$30,442,248**	**4.5%**
Use Tax	**$0**	**$642,572**	**$2,078,649**	**$3,616,423**	**$3,616,423**	**74.0%**
Gross Receipt Tax:						
Telephone	$1,814,932	$1,532,787	$1,595,052	$1,210,843	$1,210,843	(24.1%)
Natural Gas	$2,519,448	$3,087,006	$2,775,473	$4,024,494	$4,024,494	45.0%
Electric	$1,346,341	$1,409,046	$1,404,444	$1,398,549	$1,398,549	(0.4%)
Cable Franchise Fees	$423,909	$577,077	$518,490	$318,973	$318,973	(38.5%)
Total Gross Receipts Tax	**$6,104,630**	**$6,605,916**	**$6,293,459**	**$6,952,859**	**$6,952,859**	**10.5%**
Other Local Taxes:						
Cigarette Tax	$393,600	$347,123	$360,926	$360,926	$360,926	-
Gasoline Tax	$2,794,222	$3,439,867	$2,969,852	$3,549,746	$3,549,746	19.5%
Motor Vehicle License Tax	$1,104,481	$1,096,447	$1,035,394	$1,307,471	$1,307,471	26.3%
Motor Vehicle Sales Tax	$520,490	$513,828	$440,369	$518,476	$518,476	17.7%
Marijuana Tax	$0	$0	$0	$1,000,000	$1,000,000	-
Total Other Local Taxes	**$4,812,793**	**$5,397,265**	**$4,806,541**	**$6,736,619**	**$6,736,619**	**40.2%**
Total Taxes	**$45,271,701**	**$51,442,706**	**$51,802,916**	**$58,390,347**	**$58,390,347**	**12.7%**
Intragovernmental Revenue:						
Gen. & Admin. Revenue	$11,564,578	$9,207,929	$12,870,433	$11,000,001	$11,000,001	(14.5%)
Other	$122,274	$77,454	$122,274	$71,525	$71,525	(41.5%)
Total Intragovernmental	**$11,686,852**	**$9,285,383**	**$12,992,707**	**$11,071,526**	**$11,071,526**	**(14.8%)**
Intergovernmental Revenue:						
Federal/ State Revenues	$17,049,664	$15,987,464	$12,880,241	$12,360,284	$12,360,284	(4.0%)
County Revenues	$1,710,310	$1,823,171	$2,435,882	$2,248,452	$2,248,452	(7.7%)
Other	$0	$0	$518,494	$0	$0	-
Total Intergovernmental	**$18,759,974**	**$17,810,635**	**$15,834,617**	**$14,608,736**	**$14,608,736**	**(7.7%)**
Interest and Investment Revenue	**$611,435**	**-$38,897**	**$1,712,457**	**$1,895,420**	**$1,895,420**	**10.7%**
Operating Transfers:						
Pilot - Electric	$12,487,163	$12,106,552	$12,939,664	$13,703,046	$13,703,046	5.9%
Pilot - Water	$5,231,714	$4,641,952	$5,618,531	$5,800,213	$5,800,213	3.2%
Total Pilot	**$17,718,877**	**$16,748,503**	**$18,558,195**	**$19,503,259**	**$19,503,259**	**5.1%**

General Fund Revenue Detail - Continued

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 23/24B
Capital Improvement Sales Tax	$0	$0	$0	$247,500	$247,500	-
Transportation Sales Tax	$7,845,105	$7,845,105	$8,045,105	$8,449,633	$8,449,633	5.0%
Public Improvement Fund	$0	$0	$124,600	$195,000	$195,000	
Parks Sales Tax	$2,040,481	$2,040,481	$0	$0	$0	-
Capital Projects Fund	$0	$0	$0	$0	$0	-
CDBG Planning	$37,165	$65,154	$38,043	$48,443	$48,443	27.3%
Contributions Fund	$8,100	$72,727	$10,000	$16,500	$16,500	65.0%
Convention & Visitors Fund	$49,300	$3,300	$3,300	$4,400	$4,400	33.3%
Electric Fund	$238,613	$238,613	$226,171	$220,378	$220,378	(2.6%)
Fleet Operations	$2,295	$2,295	$2,295	$2,295	$2,295	-
Parking Fund	$23,565	$23,565	$23,565	$23,565	$23,565	-
Transit Fund	$2,295	$2,295	$2,295	$2,295	$2,295	-
Sewer Fund	$11,575	$11,575	$5,280	$5,280	$5,280	-
Solid Waste Fund	$211,414	$211,414	$212,960	$259,236	$259,236	21.7%
Storm Water Fund	$149,810	$149,810	$194,913	$194,994	$194,994	0.0%
Water Utility Fund	$18,731	$18,731	$9,429	$9,429	$9,429	-
Total Operating Transfers	**$28,357,326**	**$27,433,568**	**$27,456,151**	**$29,182,207**	**$29,182,207**	**6.3%**
Licenses and Permits:						
Business License	$886,816	$840,398	$1,147,640	$1,346,204	$1,346,204	17.3%
Liquor License	$173,169	$180,890	$205,830	$185,239	$185,239	(10.0%)
Animal License	$42,954	$51,665	$44,959	$49,716	$49,716	10.6%
Total Licenses and Permits	**$1,102,939**	**$1,072,953**	**$1,398,429**	**$1,581,159**	**$1,581,159**	**13.1%**
Fines:						
Municipal Court Fines	$232,617	$263,297	$240,694	$264,453	$264,453	9.9%
Uniform Ticket Fines	$56,449	$37,084	$29,987	$37,008	$37,008	23.4%
Meter Fines	$328,930	$251,772	$214,955	$236,786	$236,786	10.2%
Alarm Violations	$3,835	$0	$0	$0	$0	-
Total Fines	**$621,831**	**$552,153**	**$485,636**	**$538,247**	**$538,247**	**10.8%**
Fees:						
Animal Control Fees	$20,228	$26,755	$20,228	$22,800	$22,800	12.7%
Construction Fees	$1,912,361	$2,016,326	$1,958,583	$1,705,851	$1,705,851	(12.9%)
Health Fees	$791,449	$778,043	$791,449	$777,129	$777,129	(1.8%)
Municipal Court Fees	$212,601	$161,838	$175,975	$160,792	$160,792	(8.6%)
Total Fees	**$2,936,639**	**$2,982,963**	**$2,946,235**	**$2,666,572**	**$2,666,572**	**(9.5%)**
Miscellaneous Revenue	**$1,271,811**	**$1,137,062**	**$1,447,426**	**$1,887,853**	**$1,887,853**	**30.4%**
Total Other Local Revenue	**$5,933,220**	**$5,745,130**	**$6,277,726**	**$6,673,831**	**$6,673,831**	**6.3%**
Total Revenue	**$110,620,508**	**$111,678,525**	**$116,076,574**	**$121,822,067**	**$121,822,067**	**4.9%**

FY 24 General Fund Appropriations By Category



General Fund Appropriations (Expenditures) by Category

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 23/24B
Personnel Services	$83,889,325	$70,389,291	$79,106,307	$91,021,594	$80,972,784	15.1%
Materials & Supplies	$7,915,627	$6,532,572	$6,148,956	$6,159,941	$6,159,941	0.2%
Travel & Training	$723,330	$419,457	$843,775	$1,115,872	$1,115,872	32.2%
Intragov. Charges	$6,743,083	$6,598,770	$7,281,061	$8,544,019	$8,544,019	17.3%
Utilities	$1,967,163	$1,861,312	$1,665,195	$1,693,154	$1,693,154	1.7%
Services & Misc.	$14,830,071	$10,098,205	$12,346,773	$15,014,348	$15,014,348	21.6%
Capital	$365,035	$0	$336,743	$495,928	$495,928	47.3%
Transfers	$12,447,597	$12,447,597	$9,489,386	$7,702,845	$7,702,845	(18.8%)
Total Appropriations (Exp.)	**$128,881,232**	**$108,347,205**	**$117,218,196**	**$131,747,700**	**$121,698,890**	**12.4%**

General Fund Highlights / Significant Changes

Personnel Services: General Fund personnel services reflect an increase of $9.9 million from original FY 23 and a net increase of 14.21 FTE positions, compared to Revised FY 23. In FY 22, personnel positions began being budgeted to their midpoint rather than the current salary of the employee in the position and this change will continue into FY 24, with minor adjustments. This allows for greater flexibility for hiring managers. With this change, an Anticipated column has also been added to the table. This column shows the amount we anticipate spending in personnel for FY 24.

- The City Manager's office shows an increase of 11.00 FTE in FY 24. With the reallocation of the Project Management Office (PMO) into this department, 5.00 FTE were reallocated from IT, along with an increase of 1.00 FTE Project Leader. The department also added 1.00 FTE Engagement Coordinator, 1.00 FTE Constituent Services & Legislative Affairs Officer, 1.00 FTE Data Architect, and 1.00 FTE Assistant City Manager.

- The Police Department requested 1.00 FTE Custodian and 1.00 FTE Senior Administrative Support Assistant.

- The Fire Department requested 1.00 FTE Public Information Specialist and 1.00 FTE Assistant Fire Chief.

Materials and Supplies: Reflects a decrease of approximately $200,000, or 3.2%.

Travel and Training: Reflects an increase of approximately $105,000, or 12.5%.

Intragovernmental Charges: Reflects an increase of $1.2 million, or 17.3%, primarily due to the annual increase in cost of software maintenance agreements in IT and an additional charge to help recover the cost of administrative services in the Fleet department.

Utilities: Reflects an increase of $27,000, or 1.6%.

Services & Miscellaneous: Reflects an increase of approximately $460,000 or 3.7%.

Capital: Reflects a decrease of approximately $168,000 or 50% primarily due to a decrease in budgeted vehicle replacement funding. The amount of funding allocated for vehicle replacement can vary year to year depending on available resources

Transfers: Reflects a decrease of $1.78 million, or 18.8%, which is primarily due to less vehicles being replaced in FY 24 over FY 23 and a reduction from a one-time expense in FY 23 for RMS Software.

General Fund Summary

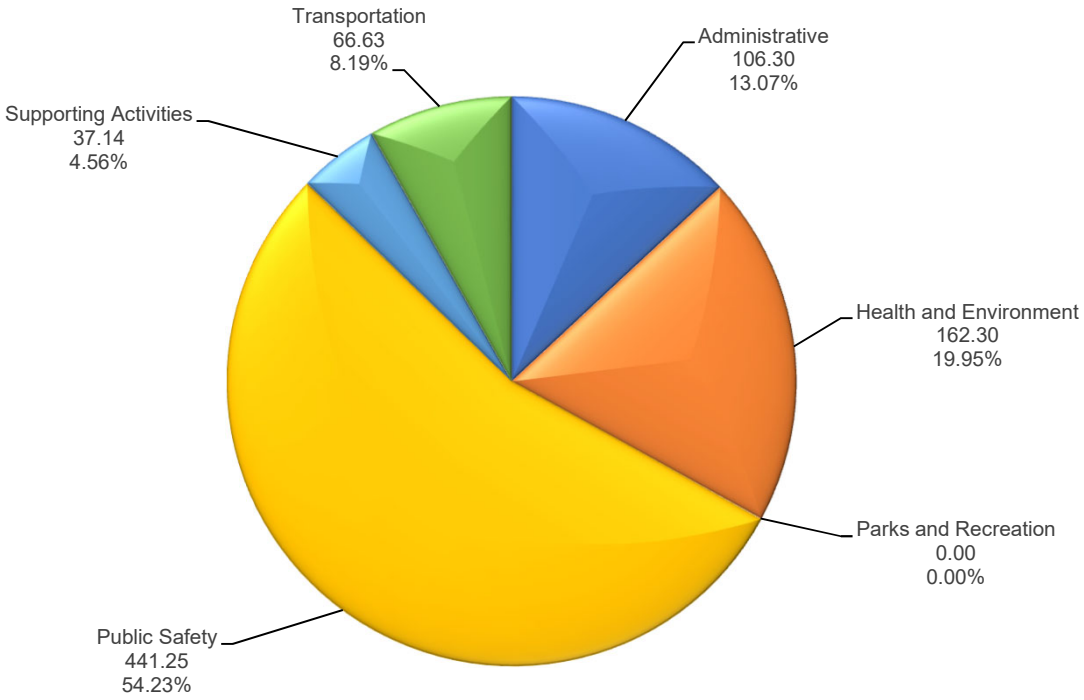
General Fund Appropriations (Expenditures) by Function

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 23/24B
Administrative	$23,847,698	$22,145,153	$21,754,915	$23,029,622	$21,890,874	5.9%
Health & Environment	$23,743,188	$15,530,473	$20,157,424	$25,506,493	$23,507,132	26.5%
Parks and Recreation	$6,061,026	$5,810,395	$0	$0	$0	-
Public Safety	$57,129,894	$49,770,586	$56,867,421	$63,649,797	$58,119,061	11.9%
Supporting Activities	$4,838,705	$3,728,397	$4,946,650	$5,345,905	$4,915,668	8.1%
Transportation	$13,260,720	$11,362,200	$13,491,786	$14,215,884	$13,266,156	5.4%
Total Appropriations (Exp.)	**$128,881,232**	**$108,347,205**	**$117,218,196**	**$131,747,700**	**$121,698,890**	**12.4%**

General Fund Appropriations (Expenditures) by Department

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 23/24B
City Council	$286,919	$179,716	$294,195	$392,896	$392,896	33.5%
City Clerk	$628,904	$552,250	$516,359	$575,853	$561,833	11.5%
City Manager	$1,596,507	$1,421,199	$2,001,701	$3,603,607	$3,318,863	80.0%
Finance	$5,036,141	$4,473,613	$5,484,663	$6,063,905	$5,625,355	10.6%
Human Resources	$1,699,764	$1,333,628	$1,611,456	$1,832,219	$1,709,691	13.7%
Law	$2,095,644	$1,807,877	$2,253,090	$2,606,596	$2,333,790	15.7%
General City (Nondprtmntl)	$12,306,179	$12,202,566	$9,396,548	$7,730,252	$7,730,252	(17.7%)
Public Works Administration	$197,640	$174,303	$196,903	$224,294	$218,194	13.9%
Total Administrative	**$23,847,698**	**$22,145,153**	**$21,754,915**	**$23,029,622**	**$21,890,874**	**5.9%**
Health and Human Services	$14,987,956	$9,590,215	$12,946,370	$17,271,712	$15,844,544	33.4%
Community Development	$6,812,522	$4,343,105	$5,297,999	$4,320,484	$3,912,161	(18.5%)
Housing & Neighbhorhood Servic	$0	$0	$0	$1,618,242	$1,506,087	-
Economic Development	$718,429	$601,753	$755,172	$932,318	$899,810	23.5%
Sustainability	$619,994	$477,032	$651,887	$859,082	$842,264	31.8%
Cultural Affairs	$604,288	$518,368	$505,996	$504,655	$502,266	(0.3%)
Total Health and Env	**$23,743,188**	**$15,530,473**	**$20,157,424**	**$25,506,493**	**$23,507,132**	**26.5%**
Parks & Recreation	**$6,061,026**	**$5,810,395**	**$0**	**$0**	**$0**	**-**
Police	$30,391,726	$25,723,349	$31,001,422	$33,741,067	$29,997,669	8.8%
Fire	$25,710,026	$23,362,300	$24,813,336	$28,847,931	$27,240,721	16.3%
Municipal Court	$1,028,142	$684,937	$1,052,663	$1,060,799	$880,671	0.8%
Total Public Safety	**$57,129,894**	**$49,770,586**	**$56,867,421**	**$63,649,797**	**$58,119,061**	**11.9%**
Facilities Management	$1,951,482	$1,696,456	$2,016,545	$2,238,933	$2,140,873	11.0%
Community Relations	$2,887,223	$2,031,941	$2,930,105	$3,106,972	$2,774,795	6.0%
Total Supporting Activities	**$4,838,705**	**$3,728,397**	**$4,946,650**	**$5,345,905**	**$4,915,668**	**8.1%**
Streets and Engineering	$13,260,720	$11,343,563	$13,491,786	$14,215,884	$13,266,156	5.4%
Parking Enforcement	$0	$18,637	$0	$0	$0	-
Total Transportation	**$13,260,720**	**$11,362,200**	**$13,491,786**	**$14,215,884**	**$13,266,156**	**5.4%**
Total Appropriations (Exp.)	**$128,881,232**	**$108,347,205**	**$117,218,196**	**$131,747,700**	**$121,698,890**	**12.4%**

FY 24 General Fund Full Time Equivalent



General Fund Authorized Full Time Equivalent (FTE) by Function

		Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 23/24B
Administrative		89.79	89.79	94.77	106.30	106.30	11.53
Health and Environment		148.15	148.15	165.05	162.30	162.30	(2.75)
Parks and Recreation	*	45.00	45.00	0.00	0.00	0.00	-
Public Safety		401.75	401.75	423.75	441.25	441.25	17.50
Supporting Activities		35.67	35.67	36.67	37.14	37.14	0.47
Transportation		66.67	66.67	66.67	66.63	66.63	(0.04)
Total FTE		**787.03**	**787.03**	**786.91**	**813.62**	**813.62**	**26.71**

* In FY 23, Parks and Recreation moved out of the General Fund

General Fund Summary

General Fund Authorized Full Time Equivalent (FTE) by Department

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
City Clerk	3.00	3.00	3.00	3.00	3.00	-
City Manager	9.10	9.10	9.20	20.20	20.20	11.00
Finance Department	51.30	51.30	54.30	55.30	55.30	1.00
Human Resources	10.66	10.66	11.54	11.13	11.13	(0.41)
Law Department	14.75	14.75	15.75	15.75	15.75	-
Public Works Administration	0.98	0.98	0.98	0.92	0.92	(0.06)
Total Administrative	**89.79**	**89.79**	**94.77**	**106.30**	**106.30**	**11.53**
Health & Human Services	93.60	93.60	110.00	104.00	104.00	(6.00)
Community Development	42.30	42.30	42.30	31.30	31.30	(11.00)
Housing & Neighbhorhood Servic	0.00	0.00	0.00	13.00	13.00	13.00
Economic Development	5.25	5.25	5.75	7.00	7.00	1.25
Cultural Affairs	2.00	2.00	2.00	2.00	2.00	-
Office of Sustainability	5.00	5.00	5.00	5.00	5.00	-
Total Health and Environment	**148.15**	**148.15**	**165.05**	**162.30**	**162.30**	**(2.75)**
Parks and Recreation *	**45.00**	**45.00**	**0.00**	**0.00**	**0.00**	**-**
Police Department	239.00	239.00	248.00	250.00	250.00	2.00
Fire Department	153.00	153.00	167.00	182.50	182.50	15.50
Municipal Court	9.75	9.75	8.75	8.75	8.75	-
Total Public Safety	**401.75**	**401.75**	**423.75**	**441.25**	**441.25**	**17.50**
Facilities Management	13.67	13.67	14.67	15.14	15.14	0.47
Community Relations	22.00	22.00	22.00	22.00	22.00	-
Total Supporting Activities	**35.67**	**35.67**	**36.67**	**37.14**	**37.14**	**0.47**
Streets and Engineering	**66.67**	**66.67**	**66.67**	**66.63**	**66.63**	**(0.04)**
Total Authorized Number of FTE	**787.03**	**787.03**	**786.91**	**813.62**	**813.62**	**26.71**

* In FY 23, Parks and Recreation moved out of the General Fund

FY 24 GENERAL FUND SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$39,661,052**
FY 24 All Other Operating Revenue	$92,639,860
FY 24 Operating Transfers to Fund	$29,182,207
FY 24 Operating Revenue Collections	**$121,822,067**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$161,483,119**
USES:	
FY 24 Core Operating Appropriations	$107,385,147
FY 24 Transfer Appropriations	$7,702,845
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	-$10,048,810
FY 24 Ongoing New Decision Items	$4,639,706
FY 24 Other New Decision Items	$720,617
NDI Total	**$5,360,323**
FY 24 New Decision Items	$5,360,323
FY 24 City Manager Decisions	$6,383,799
FY 24 Council Amendments	$4,915,586
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$121,698,890**
FY 24 Ending Available Resources	**$39,784,229**
Reserve Target %	20.00%
**Reserve Target ** **	$24,089,663
Ending Available Resources Above Reserve Target	**$15,694,566**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 CAP IMPROV SALES TAX SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$7,598,342**
FY 24 All Other Operating Revenue	$8,760,796
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$8,760,796**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$16,359,138**
USES:	
FY 24 Core Operating Appropriations	$0
FY 24 Transfer Appropriations	$7,249,844
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	$0
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$0
NDI Total	**$0**
FY 24 New Decision Items	$0
FY 24 City Manager Decisions	$0
FY 24 Council Amendments	$0
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$7,249,844**
FY 24 Ending Available Resources	**$9,109,294**
Reserve Target %	0.00%
**Reserve Target **	$0
Ending Available Resources Above Reserve Target	**$9,109,294**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 PARKS SALES TAX SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$4,031,793**
FY 24 All Other Operating Revenue	$13,825,236
FY 24 Operating Transfers to Fund	$5,061,593
FY 24 Operating Revenue Collections	**$18,886,829**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$22,918,622**
USES:	
FY 24 Core Operating Appropriations	$13,702,684
FY 24 Transfer Appropriations	$3,941,000
FY 24 Debt Service Obligations	$120,000
FY 24 Anticipated Lapse*	-$953,302
FY 24 Ongoing New Decision Items	$568,326
FY 24 Other New Decision Items	$14,000
NDI Total	**$582,326**
FY 24 New Decision Items	$582,326
FY 24 City Manager Decisions	$1,605,215
FY 24 Council Amendments	$48,873
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$19,046,796**
FY 24 Ending Available Resources	**$3,871,826**
Reserve Target %	20.00%
**Reserve Target ** **	$2,881,002
Ending Available Resources Above Reserve Target	**$990,824**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 TRANSPORTATION SALES TAX SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$20,327,481**
FY 24 All Other Operating Revenue	$17,585,365
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$17,585,365**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$37,912,846**
USES:	
FY 24 Core Operating Appropriations	$0
FY 24 Transfer Appropriations	$14,899,687
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	$0
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$0
NDI Total	**$0**
FY 24 New Decision Items	$0
FY 24 City Manager Decisions	$0
FY 24 Council Amendments	$300,757
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$15,200,444**
FY 24 Ending Available Resources	**$22,712,402**
Reserve Target %	0.00%
**Reserve Target **	$0
Ending Available Resources Above Reserve Target	**$22,712,402**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 PUBLIC IMPROVEMENT SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$849,252**
FY 24 All Other Operating Revenue	$1,690,770
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$1,690,770**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$2,540,022**
USES:	
FY 24 Core Operating Appropriations	$0
FY 24 Transfer Appropriations	$2,006,969
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	$0
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$0
NDI Total	**$0**
FY 24 New Decision Items	$0
FY 24 City Manager Decisions	$0
FY 24 Council Amendments	$0
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$2,006,969**
FY 24 Ending Available Resources	**$533,053**
Reserve Target %	0.00%
**Reserve Target ** **	$0
Ending Available Resources Above Reserve Target	**$533,053**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 CONVENTION & TOURISM SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$2,999,895**
FY 24 All Other Operating Revenue	$3,644,051
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$3,644,051**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$6,643,946**
USES:	
FY 24 Core Operating Appropriations	$2,780,227
FY 24 Transfer Appropriations	$114,390
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	-$305,988
FY 24 Ongoing New Decision Items	$226,598
FY 24 Other New Decision Items	$100,000
NDI Total	**$326,598**
FY 24 New Decision Items	$326,598
FY 24 City Manager Decisions	$119,547
FY 24 Council Amendments	$344,325
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$3,379,099**
FY 24 Ending Available Resources	**$3,264,847**
Reserve Target %	20.00%
**Reserve Target ** **	$606,955
Ending Available Resources Above Reserve Target	**$2,657,892**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 CONTRIBUTIONS SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$0**
FY 24 All Other Operating Revenue	$57,948
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$57,948**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$57,948**
USES:	
FY 24 Core Operating Appropriations	$12,265
FY 24 Transfer Appropriations	$16,500
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	$0
FY 24 Ongoing New Decision Items	$300
FY 24 Other New Decision Items	$0
NDI Total	**$300**
FY 24 New Decision Items	$300
FY 24 City Manager Decisions	$0
FY 24 Council Amendments	$0
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$29,065**
FY 24 Ending Available Resources	**$28,883**
Reserve Target %	0.00%
**Reserve Target ** **	$0
Ending Available Resources Above Reserve Target	**$28,883**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 MID MO SOLID WASTE DISTRICT SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$0**
FY 24 All Other Operating Revenue	$135,829
FY 24 Operating Transfers to Fund	$65,665
FY 24 Operating Revenue Collections	**$201,494**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$201,494**
USES:	
FY 24 Core Operating Appropriations	$210,004
FY 24 Transfer Appropriations	$0
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	-$4,991
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$0
NDI Total	**$0**
FY 24 New Decision Items	$0
FY 24 City Manager Decisions	-$4,454
FY 24 Council Amendments	$0
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$200,559**
FY 24 Ending Available Resources	**$935**
Reserve Target %	0.00%
**Reserve Target ** **	$0
Ending Available Resources Above Reserve Target	**$935**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 CDBG SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$0**
FY 24 All Other Operating Revenue	$1,971,947
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$1,971,947**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$1,971,947**
USES:	
FY 24 Core Operating Appropriations	$1,071,641
FY 24 Transfer Appropriations	$48,443
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	-$18,720
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$0
NDI Total	**$0**
FY 24 New Decision Items	$0
FY 24 City Manager Decisions	-$4,053
FY 24 Council Amendments	$0
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$1,097,311**
FY 24 Ending Available Resources	**$874,636**
Reserve Target %	0.00%
**Reserve Target ** **	$0
Ending Available Resources Above Reserve Target	**$874,636**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 2016 SO BONDS (GOVT CENTER) SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$1,231,785**
FY 24 All Other Operating Revenue	$22,916
FY 24 Operating Transfers to Fund	$1,757,200
FY 24 Operating Revenue Collections	**$1,780,116**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$3,011,901**
USES:	
FY 24 Core Operating Appropriations	$0
FY 24 Transfer Appropriations	$0
FY 24 Debt Service Obligations	$1,757,518
FY 24 Anticipated Lapse*	$0
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$0
NDI Total	**$0**
FY 24 New Decision Items	$0
FY 24 City Manager Decisions	$0
FY 24 Council Amendments	$0
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$1,757,518**
FY 24 Ending Available Resources	**$1,254,383**
Reserve Target %	0.00%
**Reserve Target ** **	$0
Ending Available Resources Above Reserve Target	**$1,254,383**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 RAILROAD SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$271,889**
FY 24 All Other Operating Revenue	$486,868
FY 24 Operating Transfers to Fund	$129,796
FY 24 Operating Revenue Collections	**$616,664**
FY 24 CIP All Other Revenue	$100,000
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$100,000**
Total Resources Available	**$988,553**
USES:	
FY 24 Core Operating Appropriations	$567,641
FY 24 Transfer Appropriations	$0
FY 24 Debt Service Obligations	$3,085
FY 24 Anticipated Lapse*	-$15,944
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$0
NDI Total	**$0**
FY 24 New Decision Items	$0
FY 24 City Manager Decisions	$33,498
FY 24 Council Amendments	$0
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$100,000
Total Uses	**$688,280**
FY 24 Ending Available Resources	**$300,273**
Reserve Target %	20.00%
**Reserve Target ** **	$117,656
Ending Available Resources Above Reserve Target	**$182,618**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$100,000

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 TRANSLOAD SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$315,223**
FY 24 All Other Operating Revenue	$323,621
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$323,621**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$638,844**
USES:	
FY 24 Core Operating Appropriations	$97,065
FY 24 Transfer Appropriations	$0
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	$0
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$0
NDI Total	**$0**
FY 24 New Decision Items	$0
FY 24 City Manager Decisions	$411
FY 24 Council Amendments	$0
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$97,476**
FY 24 Ending Available Resources	**$541,368**
Reserve Target %	20.00%
**Reserve Target ** **	$19,495
Ending Available Resources Above Reserve Target	**$521,873**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 WATER UTILITY SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$5,731,803**
FY 24 All Other Operating Revenue	$29,650,257
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$29,650,257**
FY 24 CIP All Other Revenue	$1,650,000
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$1,650,000**
Total Resources Available	**$37,032,060**
USES:	
FY 24 Core Operating Appropriations	$21,140,045
FY 24 Transfer Appropriations	$5,960,882
FY 24 Debt Service Obligations	$4,978,882
FY 24 Anticipated Lapse*	-$1,062,809
FY 24 Ongoing New Decision Items	$1,470,232
FY 24 Other New Decision Items	$117,975
NDI Total	**$1,588,207**
FY 24 New Decision Items	$1,588,207
FY 24 City Manager Decisions	$413,748
FY 24 Council Amendments	$9,960
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$1,650,000
Total Uses	**$34,678,915**
FY 24 Ending Available Resources	**$2,353,145**
Reserve Target %	20.00%
**Reserve Target ** **	$6,603,791
Ending Available Resources Above Reserve Target	**-$4,250,646**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$1,350,000

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 ELECTRIC UTILITY SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$21,077,691**
FY 24 All Other Operating Revenue	$146,492,606
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$146,492,606**
FY 24 CIP All Other Revenue	$4,350,000
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$4,350,000**
Total Resources Available	**$171,920,297**
USES:	
FY 24 Core Operating Appropriations	$129,621,410
FY 24 Transfer Appropriations	$14,382,229
FY 24 Debt Service Obligations	$9,892,024
FY 24 Anticipated Lapse*	-$2,365,601
FY 24 Ongoing New Decision Items	$10,000
FY 24 Other New Decision Items	$3,608,397
NDI Total	**$3,618,397**
FY 24 New Decision Items	$3,618,397
FY 24 City Manager Decisions	$1,076,823
FY 24 Council Amendments	$1,805,037
FY 24 Vehicle & Equipment Capital Outlays	$1,305,000
FY 24 Capital Improvements	$4,350,000
Total Uses	**$162,380,319**
FY 24 Ending Available Resources	**$9,539,978**
Reserve Target %	20.00%
**Reserve Target ** **	$31,245,056
Ending Available Resources Above Reserve Target	**-$21,705,078**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$5,850,000

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 PUBLIC TRANSPORTATION SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**-$149,658**
FY 24 All Other Operating Revenue	$3,375,817
FY 24 Operating Transfers to Fund	$3,799,824
FY 24 Operating Revenue Collections	**$7,175,641**
FY 24 CIP All Other Revenue	$2,767,142
FY 24 CIP Transfers	$664,800
FY 24 CIP Revenue Collections	**$3,431,942**
Total Resources Available	**$10,457,925**
USES:	
FY 24 Core Operating Appropriations	$7,375,230
FY 24 Transfer Appropriations	$43,335
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	-$914,700
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$0
NDI Total	**$0**
FY 24 New Decision Items	$0
FY 24 City Manager Decisions	$993,756
FY 24 Council Amendments	$1,297
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$3,431,942
Total Uses	**$10,930,860**
FY 24 Ending Available Resources	**-$472,935**
Reserve Target %	20.00%
**Reserve Target ** **	$1,499,524
Ending Available Resources Above Reserve Target	**-$1,972,459**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 REGIONAL AIRPORT SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$3,196,337**
FY 24 All Other Operating Revenue	$3,170,035
FY 24 Operating Transfers to Fund	$2,455,245
FY 24 Operating Revenue Collections	**$5,625,280**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$2,567,565
FY 24 CIP Revenue Collections	**$2,567,565**
Total Resources Available	**$11,389,182**
USES:	
FY 24 Core Operating Appropriations	$5,157,177
FY 24 Transfer Appropriations	$38,146
FY 24 Debt Service Obligations	$736,550
FY 24 Anticipated Lapse*	-$197,573
FY 24 Ongoing New Decision Items	$263,783
FY 24 Other New Decision Items	$187,523
NDI Total	**$451,306**
FY 24 New Decision Items	$451,306
FY 24 City Manager Decisions	$97,323
FY 24 Council Amendments	$4,841,748
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$11,124,677**
FY 24 Ending Available Resources	**$264,505**
Reserve Target %	20.00%
**Reserve Target ** **	$1,256,586
Ending Available Resources Above Reserve Target	**-$992,081**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 SANITARY SEWER SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$20,695,123**
FY 24 All Other Operating Revenue	$22,662,998
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$22,662,998**
FY 24 CIP All Other Revenue	$3,895,000
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$3,895,000**
Total Resources Available	**$47,253,121**
USES:	
FY 24 Core Operating Appropriations	$15,815,892
FY 24 Transfer Appropriations	$48,172
FY 24 Debt Service Obligations	$7,649,068
FY 24 Anticipated Lapse*	-$1,787,288
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$966,000
NDI Total	**$966,000**
FY 24 New Decision Items	$966,000
FY 24 City Manager Decisions	$1,349,620
FY 24 Council Amendments	$67,435
FY 24 Vehicle & Equipment Capital Outlays	$714,000
FY 24 Capital Improvements	$3,895,000
Total Uses	**$28,003,899**
FY 24 Ending Available Resources	**$19,249,222**
Reserve Target %	20.00%
**Reserve Target ** **	$4,808,293
Ending Available Resources Above Reserve Target	**$14,440,929**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$5,855,000

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 PARKING UTILITY SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$2,176,066**
FY 24 All Other Operating Revenue	$4,290,663
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$4,290,663**
FY 24 CIP All Other Revenue	$300,000
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$300,000**
Total Resources Available	**$6,766,729**
USES:	
FY 24 Core Operating Appropriations	$2,781,536
FY 24 Transfer Appropriations	$34,809
FY 24 Debt Service Obligations	$1,466,140
FY 24 Anticipated Lapse*	-$171,611
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$0
NDI Total	**$0**
FY 24 New Decision Items	$0
FY 24 City Manager Decisions	$48,735
FY 24 Council Amendments	$1,466
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$300,000
Total Uses	**$4,461,075**
FY 24 Ending Available Resources	**$2,305,654**
Reserve Target %	20.00%
**Reserve Target ** **	$831,922
Ending Available Resources Above Reserve Target	**$1,473,732**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$300,000

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 SOLID WASTE SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$20,187,383**
FY 24 All Other Operating Revenue	$25,038,475
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$25,038,475**
FY 24 CIP All Other Revenue	$1,234,038
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$1,234,038**
Total Resources Available	**$46,459,896**
USES:	
FY 24 Core Operating Appropriations	$22,766,385
FY 24 Transfer Appropriations	$367,429
FY 24 Debt Service Obligations	$721,820
FY 24 Anticipated Lapse*	-$1,751,927
FY 24 Ongoing New Decision Items	$265,461
FY 24 Other New Decision Items	$4,223,950
NDI Total	**$4,489,411**
FY 24 New Decision Items	$4,489,411
FY 24 City Manager Decisions	$2,311,737
FY 24 Council Amendments	$59,510
FY 24 Vehicle & Equipment Capital Outlays	$3,805,000
FY 24 Capital Improvements	$1,234,038
Total Uses	**$30,198,403**
FY 24 Ending Available Resources	**$16,261,493**
Reserve Target %	20.00%
**Reserve Target ** **	$5,780,971
Ending Available Resources Above Reserve Target	**$10,480,522**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$2,750,000

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 STORM WATER SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$2,215,527**
FY 24 All Other Operating Revenue	$3,634,365
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$3,634,365**
FY 24 CIP All Other Revenue	$212,000
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$212,000**
Total Resources Available	**$6,061,892**
USES:	
FY 24 Core Operating Appropriations	$1,821,903
FY 24 Transfer Appropriations	$196,974
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	-$214,779
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$200,000
NDI Total	**$200,000**
FY 24 New Decision Items	$200,000
FY 24 City Manager Decisions	$156,413
FY 24 Council Amendments	$216,295
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$2,120,000
Total Uses	**$4,496,806**
FY 24 Ending Available Resources	**$1,565,086**
Reserve Target %	20.00%
**Reserve Target ** **	$432,102
Ending Available Resources Above Reserve Target	**$1,132,984**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$1,450,000

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 EMPLOYEE BENEFIT SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$14,582,347**
FY 24 All Other Operating Revenue	$23,749,198
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$23,749,198**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$38,331,545**
USES:	
FY 24 Core Operating Appropriations	$20,347,065
FY 24 Transfer Appropriations	$32,661
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	-$46,827
FY 24 Ongoing New Decision Items	$1,465,120
FY 24 Other New Decision Items	$10,000
NDI Total	**$1,475,120**
FY 24 New Decision Items	$1,475,120
FY 24 City Manager Decisions	$72,634
FY 24 Council Amendments	$2,051
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$21,882,704**
FY 24 Ending Available Resources	**$16,448,841**
Reserve Target %	50.00%
**Reserve Target ** **	$9,000,000
Ending Available Resources Above Reserve Target	**$7,448,841**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 SELF INSURANCE RESERVE SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$18,919,163**
FY 24 All Other Operating Revenue	$6,271,347
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$6,271,347**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$25,190,510**
USES:	
FY 24 Core Operating Appropriations	$7,829,762
FY 24 Transfer Appropriations	$44,880
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	-$47,929
FY 24 Ongoing New Decision Items	$381,796
FY 24 Other New Decision Items	$0
NDI Total	**$381,796**
FY 24 New Decision Items	$381,796
FY 24 City Manager Decisions	$60,306
FY 24 Council Amendments	$0
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$8,268,815**
FY 24 Ending Available Resources	**$16,921,695**
Reserve Target %	0.00%
**Reserve Target ** **	$6,500,000
Ending Available Resources Above Reserve Target	**$10,421,695**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 FLEET OPERATIONS SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**-$1,401,130**
FY 24 All Other Operating Revenue	$8,905,329
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$8,905,329**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$7,504,199**
USES:	
FY 24 Core Operating Appropriations	$9,095,686
FY 24 Transfer Appropriations	$4,883
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	-$764,680
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$0
NDI Total	**$0**
FY 24 New Decision Items	$0
FY 24 City Manager Decisions	$408,451
FY 24 Council Amendments	$780
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$8,745,120**
FY 24 Ending Available Resources	**-$1,240,921**
Reserve Target %	20.00%
**Reserve Target ** **	$1,748,868
Ending Available Resources Above Reserve Target	**-$2,989,789**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 INFORMATION TECHNOLOGY SUMMARY

RESOURCES:	
FY 24 Beginning Available Resources	**$3,079,693**
FY 24 All Other Operating Revenue	$11,021,080
FY 24 Operating Transfers to Fund	$0
FY 24 Operating Revenue Collections	**$11,021,080**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$14,100,773**
USES:	
FY 24 Core Operating Appropriations	$10,827,955
FY 24 Transfer Appropriations	$162,195
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	-$475,294
FY 24 Ongoing New Decision Items	$606,230
FY 24 Other New Decision Items	$340,151
NDI Total	**$946,381**
FY 24 New Decision Items	$946,381
FY 24 City Manager Decisions	-$572,019
FY 24 Council Amendments	$78,889
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$10,968,107**
FY 24 Ending Available Resources	**$3,132,666**
Reserve Target %	20.00%
**Reserve Target ** **	$2,177,844
Ending Available Resources Above Reserve Target	**$954,822**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

*Includes Personnel

** Not all funds will have a Reserve Target

FY 24 VEHICLE & EQUIPMENT REPLACEMENT SUMMARY

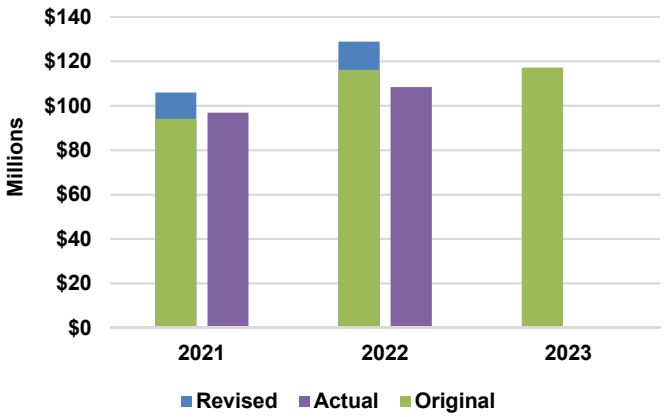
RESOURCES:	
FY 24 Beginning Available Resources	**$1,137,137**
FY 24 All Other Operating Revenue	$0
FY 24 Operating Transfers to Fund	$1,843,955
FY 24 Operating Revenue Collections	**$1,843,955**
FY 24 CIP All Other Revenue	$0
FY 24 CIP Transfers	$0
FY 24 CIP Revenue Collections	**$0**
Total Resources Available	**$2,981,092**
USES:	
FY 24 Core Operating Appropriations	$0
FY 24 Transfer Appropriations	$0
FY 24 Debt Service Obligations	$0
FY 24 Anticipated Lapse*	$0
FY 24 Ongoing New Decision Items	$0
FY 24 Other New Decision Items	$1,693,396
NDI Total	**$1,693,396**
FY 24 New Decision Items	$1,693,396
FY 24 City Manager Decisions	$0
FY 24 Council Amendments	$100,000
FY 24 Vehicle & Equipment Capital Outlays	$0
FY 24 Capital Improvements	$0
Total Uses	**$1,793,396**
FY 24 Ending Available Resources	**$1,187,696**
Reserve Target %	0.00%
**Reserve Target ** **	$0
Ending Available Resources Above Reserve Target	**$1,187,696**
FY 25 Anticipated Capital Improvements Funded with Enterprise Revenue	$0

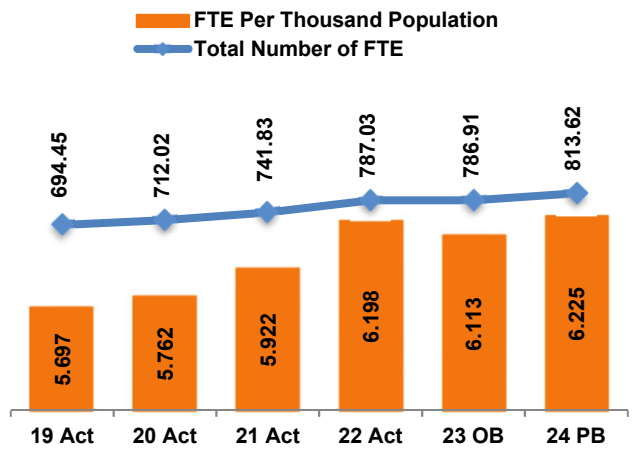
*Includes Personnel

** Not all funds will have a Reserve Target

General Fund Summary

Fund 1100





Total Appropriations (Expenditures)

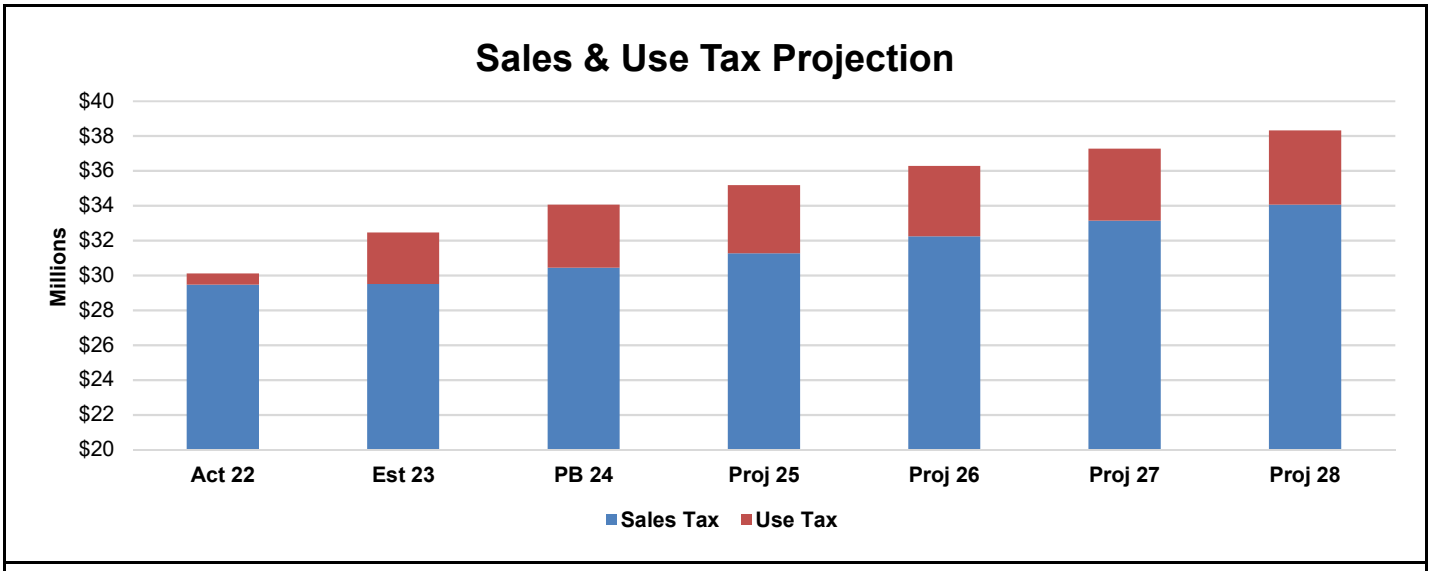
Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$83,889,325	$70,389,291	$79,106,307	$91,021,594	$80,972,784	15.1%
Materials & Supplies	$7,915,627	$6,532,572	$6,148,956	$6,159,941	$6,159,941	0.2%
Travel & Training	$723,330	$419,457	$843,775	$1,115,872	$1,115,872	32.2%
Intragovernmental	$6,743,083	$6,598,770	$7,281,061	$8,544,019	$8,544,019	17.3%
Utilities	$1,967,163	$1,861,312	$1,665,195	$1,693,154	$1,693,154	1.7%
Services & Misc.	$14,830,071	$10,098,205	$12,346,773	$15,014,348	$15,014,348	21.6%
Transfers	$12,447,597	$12,447,597	$9,489,386	$7,702,845	$7,702,845	(18.8%)
Capital Additions	$365,035	$0	$336,743	$495,928	$495,928	47.3%
Total Appropriations (Exp.)	**$128,881,232**	**$108,347,205**	**$117,218,196**	**$131,747,700**	**$121,698,890**	**12.4%**

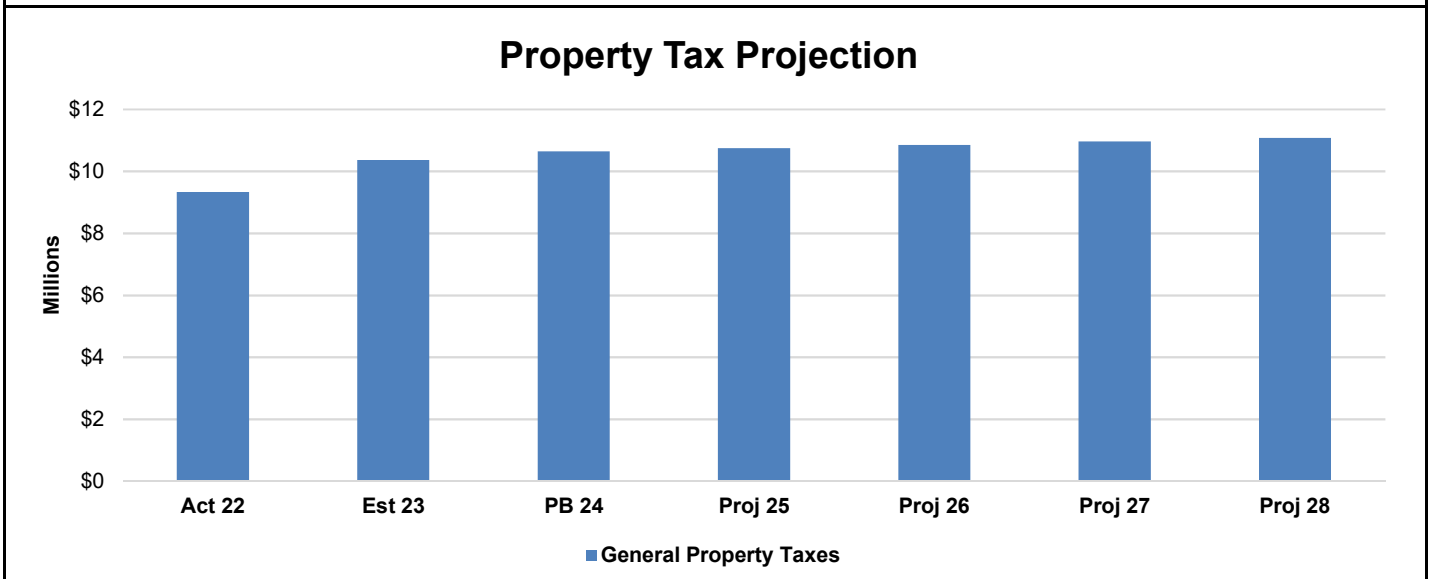
Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
General Property Taxes	$9,864,737	$9,335,516	$9,500,000	$10,642,198	$10,642,198	12.0%
Sales Tax	$24,489,541	$30,104,009	$31,202,916	$34,058,671	$34,058,671	9.2%
Other Local Taxes	$10,917,423	$12,003,181	$11,100,000	$13,689,478	$13,689,478	23.3%
Payments in Lieu of Taxes	$17,718,877	$16,748,503	$18,558,195	$19,503,259	$19,503,259	5.1%
Licenses and Permits	$1,102,939	$1,072,953	$1,398,429	$1,581,159	$1,581,159	13.1%
Fines	$621,831	$552,153	$485,636	$538,247	$538,247	10.8%
Fees and Service Charges	$2,936,639	$2,982,963	$2,946,235	$2,666,572	$2,666,572	(9.5%)
Intragovernmental Revenue	$11,686,852	$9,285,383	$12,992,707	$11,071,526	$11,071,526	(14.8%)
Revenue from Other Govt Un	$18,759,974	$17,810,635	$15,834,617	$14,608,736	$14,608,736	(7.7%)
Investment Revenue	$611,435	($38,897)	$1,712,457	$1,895,420	$1,895,420	10.7%
Miscellaneous	$1,271,811	$1,137,062	$1,447,426	$1,887,853	$1,887,853	30.4%
Transfers	$10,638,449	$10,685,064	$8,897,956	$9,678,948	$9,678,948	8.8%
Total Dedicated Sources	**$110,620,508**	**$111,678,525**	**$116,076,574**	**$121,822,067**	**$121,822,067**	**4.9%**

Authorized Full Time Equivalent (FTE)

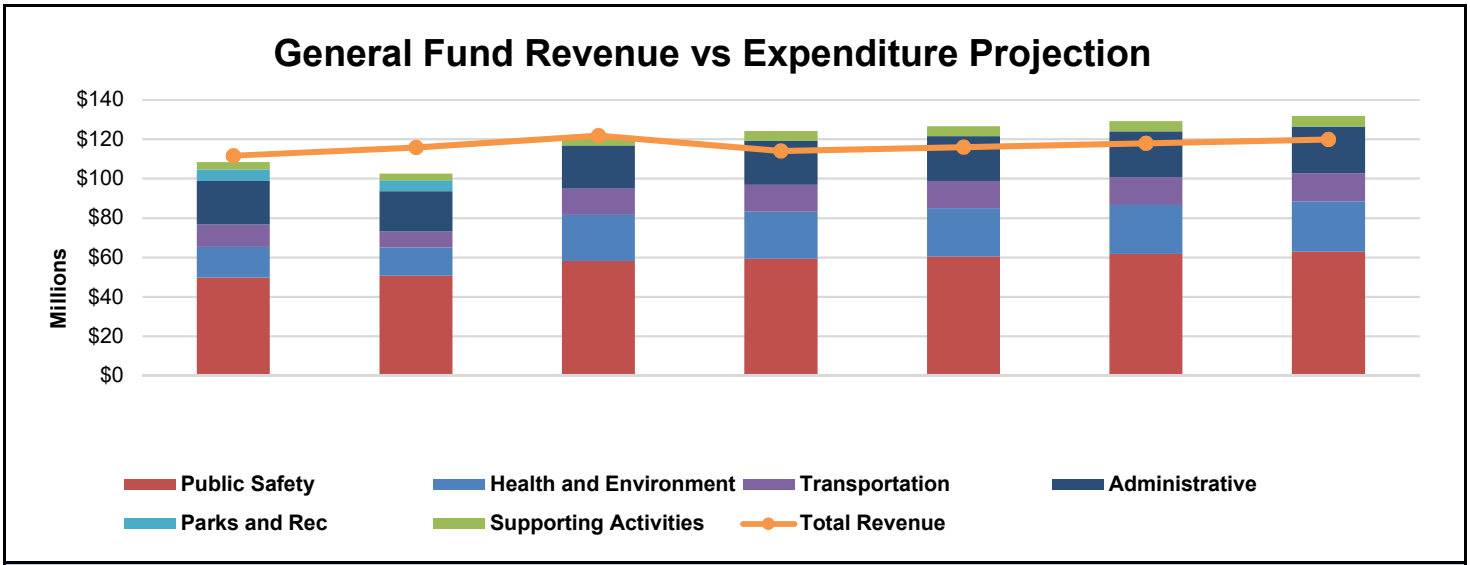
	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Total FTE	**787.03**	**787.03**	**786.91**	**813.62**	**813.62**	**3.4%**





General Fund Forecasted Revenue by Category

	Estimated FY 2023	Anticipated FY 2024	Projected FY 2025	Projected FY 2026	Projected FY 2027	Projected FY 2028
General Property Taxes	$10,371,017	$10,642,198	$10,748,620	$10,856,106	$10,964,667	$11,074,314
Sales Tax	$29,502,444	$30,442,248	$31,271,633	$32,242,175	$33,132,688	$34,057,488
Use Tax	$2,950,244	$3,616,423	$3,908,954	$4,030,272	$4,141,586	$4,257,186
Other Local Taxes	$12,098,094	$13,689,478	$13,552,583	$13,417,057	$13,282,887	$13,150,058
Payments in Lieu of Taxes	$16,658,693	$19,503,259	$19,698,292	$19,895,275	$20,094,227	$20,295,170
Licenses and Permits	$2,486,704	$1,581,159	$1,596,971	$1,612,940	$1,629,070	$1,645,360
Fines	$480,052	$538,247	$543,629	$549,066	$554,556	$560,102
Fees and Service Charges	$2,923,528	$2,666,572	$2,693,238	$2,720,170	$2,747,372	$2,774,846
Intragovernmental Revenue	$10,000,000	$11,071,526	$11,348,314	$11,632,022	$11,922,822	$12,220,893
Revenue from Other Governmental Units	$15,316,122	$14,608,736	$5,000,000	$5,050,000	$5,100,500	$5,151,505
Investment Revenue	$2,229,906	$1,895,420	$1,933,328	$1,971,995	$2,011,435	$2,051,664
Miscellaneous	$1,911,427	$1,887,853	$1,906,732	$1,925,799	$1,945,057	$1,964,507
Transfers In	$8,897,956	$9,678,948	$9,920,922	$10,168,945	$10,423,168	$10,683,748
Total Revenue	**$115,826,189**	**$121,822,067**	**$114,123,216**	**$116,071,822**	**$117,950,035**	**$119,886,840**



General Fund Forecast Highlights / Significant Changes

General Fund Forecasted Revenue

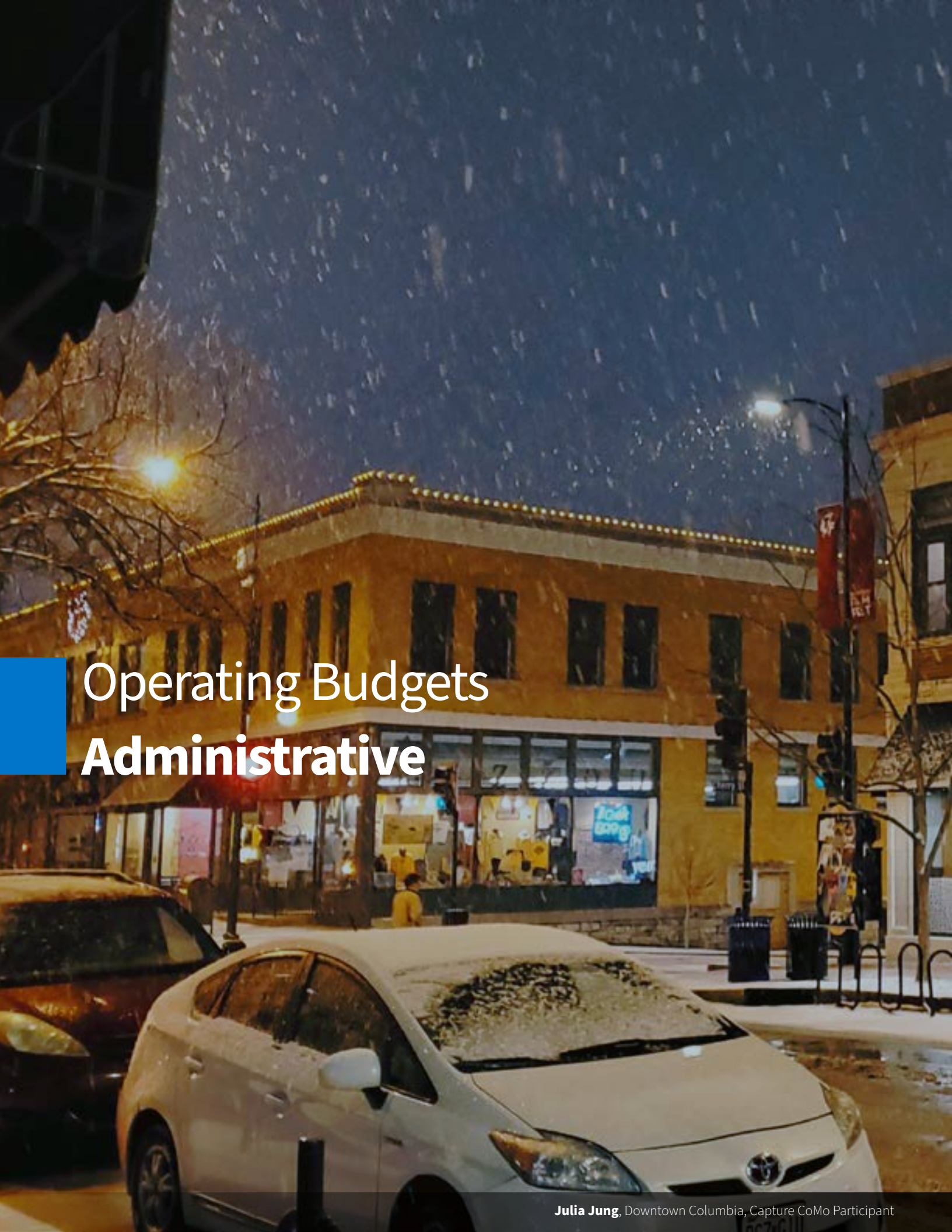
- General Property Taxes are capped by the state due to Missouri's Hancock Amendment, considering this fact we anticipated to receive approximately $10.5 million in FY 24 and thereafter it is assumed to grow 1% annually.
- In FY 24, the City anticipated receiving a 2.15% increase in sales tax The growth rate in sales tax revenue comes from Moody's Report.
- In April 2022, City of Columbia residents approved a Use tax. It is assumed that 12% of the total sales tax will be collected as use tax.
- Other Local Taxes are assumed to decrease by 1% annually due to the decrease in cable TV, telephone, and cigarette smoking customers.
- Fines, Fees and Service Charges, Miscellaneous, and Transfers categories are all assumed to increase by approximately 1% annually. This is consistent with the City's population growth.
- Intergovernmental Revenue is assumed to grow by 2.5% annually, which is consistent with expenses-related growth rates.
- Revenue from Other Gov. will decrease significantly in FY 25 due to expected reductions in federal revenue from the COVID-19 pandemic. We assume that this revenue category will be approximately $5 million annually from FY 25 and onward as the City is planning on aggressively looking for other funding sources to support projects.
- Beginning in FY 23, the City plans to be more aggressive in its investment of pooled funds, which is assumed to grow by 2% annually from 2024 onwards.

General Fund Forecasted Expenses

- Expenses in the General Fund are expected to grow by around 2% annually across all departments. This is due, in part, to recent inflation and is above the 2% long-term inflation rate targeted by the Federal Reserve.
- Anticipated FY 24 includes personnel lapse. This lapse is estimated conservatively to account for vacant positions as well as the fact that the City budgets personnel at the midpoint of the salary range to allow for greater flexibility in the Personnel Services category. Forecasted expenditures from FY 24 onward are based on this anticipated number.
- Public Safety is the largest share of General Fund expenses and includes Police, Fire, and Municipal Court.
- Administrative is the second largest share, closely followed by Health & Environment. This is largely due to City General being included in Administrative. City General includes non-departmental General Fund expenditures, including various subsidies and transfers as well as other items that are not related to a specific department.
- Parks and Recreation was removed from the General Fund in FY 23 so that all Parks operations would be consolidated into one fund.

General Fund Forecasted Expenditures by Department

	Estimated FY 2023	Anticipated FY 2024	Projected FY 2025	Projected FY 2026	Projected FY 2027	Projected FY 2028
City Council	$199,049	$392,896	$400,754	$408,769	$416,944	$425,283
City Clerk	$438,331	$561,833	$573,070	$584,531	$596,222	$608,146
City Manager	$1,518,230	$3,318,863	$3,385,240	$3,452,945	$3,522,004	$3,592,444
Finance	$4,936,346	$5,625,355	$5,737,862	$5,852,619	$5,969,672	$6,089,065
Human Resources	$1,247,273	$1,709,691	$1,743,885	$1,778,763	$1,814,338	$1,850,625
Law	$1,698,974	$2,333,790	$2,380,466	$2,428,075	$2,476,637	$2,526,169
General City (Nondprtmntl)	$10,293,265	$7,730,252	$7,884,857	$8,042,554	$8,203,405	$8,367,473
Public Works Administration	$140,603	$218,194	$222,558	$227,009	$231,549	$236,180
Total Administrative	**$20,472,073**	**$21,890,874**	**$22,328,691**	**$22,775,265**	**$23,230,770**	**$23,695,386**
Health and Human Services	$9,162,573	$15,844,544	$16,161,435	$16,484,664	$16,814,357	$17,150,644
Community Development	$3,533,808	$3,912,161	$3,990,404	$4,070,212	$4,151,616	$4,234,648
Housing & Neighborhood Services		$1,506,087	$1,536,209	$1,566,933	$1,598,272	$1,630,237
Economic Development	$695,368	$899,810	$917,806	$936,162	$954,886	$973,983
Sustainability	$483,081	$842,264	$859,109	$876,291	$893,817	$911,694
Cultural Affairs	$475,473	$502,266	$512,311	$522,558	$533,009	$543,669
Total Health and Env	**$14,350,304**	**$23,507,132**	**$23,977,274**	**$24,456,820**	**$24,945,956**	**$25,444,875**
Parks & Recreation	**$5,431,205**	**$0**	**$0**	**$0**	**$0**	**$0**
Police	$26,395,246	$29,997,669	$30,597,622	$31,209,575	$31,833,766	$32,470,442
Fire	$23,636,185	$27,240,721	$27,785,535	$28,341,246	$28,908,071	$29,486,232
Municipal Court	$593,104	$880,671	$898,284	$916,250	$934,575	$953,266
Total Public Safety	**$50,624,534**	**$58,119,061**	**$59,281,442**	**$60,467,071**	**$61,676,412**	**$62,909,941**
Facilities Management	$1,742,568	$2,140,873	$2,183,690	$2,227,364	$2,271,912	$2,317,350
Community Relations	$1,777,857	$2,774,795	$2,830,291	$2,886,897	$2,944,635	$3,003,527
Total Supporting Activities	**$3,520,425**	**$4,915,668**	**$5,013,981**	**$5,114,261**	**$5,216,546**	**$5,320,877**
Transportation	**$8,173,603**	**$13,266,156**	**$13,531,479**	**$13,802,109**	**$14,078,151**	**$14,359,714**
Total Expenditures	**$102,572,145**	**$121,698,890**	**$124,132,868**	**$126,615,526**	**$129,147,836**	**$131,730,793**



Operating Budgets
Administrative

Julia Jung, Downtown Columbia, Capture CoMo Participant

Administrative **Departments**

Description

The City of Columbia has General Fund administrative departments which are funded with general city funds and provide centralized services (such as purchasing and accounting) to all of the departments. A portion of the cost of these operations is recovered from the departments outside of the General Fund in the form of a General and Administrative Fee. The revenue from this fee comes into the General Fund and is used to offset the costs of the administrative departments. The remainder of these budgets are funded with general sources which means that the funding can be moved to any other department that is funded with general city funds. Other General Government Debt is also included in this section.

City Council

The Mayor and City Council act as the legislative and policy making body for the City of Columbia. Operating under a home rule charter, the Council uses various voluntary citizen boards, commissions, and task forces as well as public hearings and input from the public and staff in the development of City policy matters. According to the City Charter, the City Council is responsible for the appointment of the City Manager, City Clerk, and Municipal Judge.

City Clerk

The City Clerk's office serves as the depository for all official records of the City, and the Clerk certifies City records for the courts, City departments, and citizens. The Clerk's office serves as a center for citizen inquiry, proclamation preparation and signing, and personal appearance requests. The Clerk maintains membership rosters for all boards and commissions.

City Manager

The City Manager is responsible for the general administration of the City of Columbia, an annual statement of City programs and priorities, preparation of the annual budget, 5-year capital improvements plan, preparation of Council agendas and special staff reports, and program coordination and development. The City Manager is directly responsible to the City Council for the proper administration of all the City affairs as well as implementation of policies and programs adopted by the Council.

Finance

Finance is responsible for the administration, direction, and coordination of all financial services of the City involving financial planning, budgeting, treasury management, investments, purchasing, accounting, payroll, and business licensing.

Human Resources

Human Resources is responsible for coordinating the efforts of all City departments in the recruitment, selection, hiring, evaluation, promotion, training and development of a diverse staff of qualified and dedicated employees to serve the citizens of Columbia. General pay and benefits administration, employee health and wellness programs, and drug and alcohol testing are also the responsibility of the department.

Administrative Departments **Continued**

Law

Law is charged with managing all litigation in which the City is a party, prosecuting municipal ordinance violations, and advising the City Council, the City Boards and Commissions, the City Manager, and department directors on legal matters. The City Counselor is the director of the Department, which is composed of two divisions: the Counselor Division (Civil) and the Prosecution Division.

City General

City General accounts for non-departmental expenditures. These include various subsidies and transfers as well as other items which are not related to a specific department.

Public Works - Administration

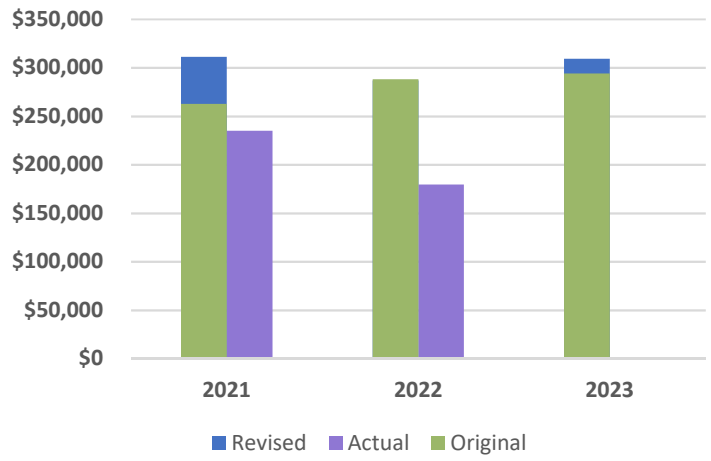
The Administration section provides management of all divisions and functions of the department including Transit, Streets & Engineering, Parking, Facilities Management, Fleet Operations and Public Improvements.

General Government Debt

Debt Service Funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special obligation bond principal and interest when the government is obligated in some manner for the payment.

City Council

Revised Budget vs. Actual Expenditures



Full Time Equivalent

There are no personnel assigned to this department

Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$55,904	$56,050	$56,029	$56,154	$56,154	0.2%
Materials & Supplies	$29,575	$19,093	$31,167	$31,467	$31,467	1.0%
Travel & Training	$27,653	$1,573	$63,445	$91,100	$91,100	43.6%
Intragovernmental	$9,796	$9,019	$10,268	$17,603	$17,603	71.4%
Utilities	$2,168	$1,199	$2,168	$5,324	$5,324	145.6%
Services & Misc.	$161,824	$92,782	$131,118	$191,248	$191,248	45.9%
Total Appropriations (Exp.)	**$286,919**	**$179,716**	**$294,195**	**$392,896**	**$392,896**	**33.5%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Revenue from Other Govt Units	$0	$10,150	$0	$0	$0	-
Transfers	$4,450	$4,450	$4,450	$9,900	$9,900	122.5%
Total Dedicated Sources	**$4,450**	**$14,600**	**$4,450**	**$9,900**	**$9,900**	**122.5%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes

There are no personnel assigned to this budget; however, there are voter approved stipends for the 7 voter elected council members - 1 at-large (Mayor) and 6 respectively representing the six wards.

City Council 110001xx

Department Summary

Description

The Mayor and City Council act as the legislative and policy making body for the City of Columbia. Operating under a home rule charter, the Council uses various voluntary citizen boards, commissions, and task forces as well as input from the public and staff in the development of City policy matters. According to the City Charter, the City Council is responsible for the appointment of the City Manager, City Clerk, and Municipal Judge.

Department Objectives

The Council sets policy and appropriate funding to meet the City's vision of making Columbia the best place for everyone to live, work, learn, and play.

Highlights/Significant Changes

This budget funds Council specific items, such as their stipends (Mayor receives $9,407 annually and each Council Member receives $6,271 annually), training, etc., as well as some non-personnel related costs for a few of its over 40 boards, commissions and task forces. The budget for this year also continues to include funding for board and commission development training and includes new funding for constituent/community engagement.

Strategic Plan Alignment

The City Council sets policy to meet the City's strategic priorities and objectives. In addition, this budget includes funding for a few of the more than 40 boards and commissions, which help the City with some of its strategic objectives.

The recommendations of the Building Construction Codes Commission in their review of building, electrical, plumbing and fire codes impact portions of the Safe Community and the Reliable and Sustainable Infrastructure priority areas.

The Citizens Police Review Board was established to provide an external and independent process for review of actual or perceived police misconduct by police officers with a goal of increasing the police department's accountability to the community and community trust in the police department, and that trust factor is part of the Safe Community priority area.

The Human Rights Commission has an impact on the Inclusive and Equitable Community strategic priority area as it is charged with formulating and carrying out educational programs designed to minimize or eliminate certain discriminatory practices.

The Disabilities Commission reviews and monitors accessibility of public and private facilities, and educates everyone of the concerns of residents with disabilities, which has an impact on the Inclusive and Equitable Community strategic priority area.

The recommendations of the Planning and Zoning Commission, the Parks and Recreation Commission, the Water and Light Advisory Board, the Tree Board, and the Climate and Environment Commission impact portions of the Reliable and Sustainable Infrastructure priority area.

CAAP Alignment

The City Council sets policy to meet the City's CAAP goals. In addition, this budget includes funding for a few of the more than 40 boards and commissions, which help the City with some of its goals.

The Climate and Environment Commission was primarily established to assist City staff with the CAAP in terms of presenting the annual CAAP progress report to the Council, identifying opportunities for and barriers to equitable implementation of CAAP strategies, review of annual greenhouse gas emissions inventory, and informing and engaging the public on the priorities of the CAAP.

The Tree Board and Parks and Recreation Commission have functions that support the strategy of increasing the accessibility and quality of habitat for native plants and animals.

The Building Construction Codes Commission reviews building, electrical, plumbing and fire codes, which supports the strategy of increasing energy efficiency in residential and commercial buildings.

City Council

110001xx

Budget Detail by Division

City Council (0110)	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$55,904	$56,050	$56,029	$56,154	$56,154	0.2%
Materials & Supplies	$11,292	$4,133	$11,292	$11,992	$11,992	6.2%
Travel & Training	$15,250	$1,366	$37,500	$37,500	$37,500	-
Intragovernmental	$9,796	$9,019	$10,268	$17,603	$17,603	71.4%
Utilities	$2,168	$1,199	$2,168	$5,324	$5,324	145.6%
Services & Misc.	$45,230	$40,256	$70,230	$126,430	$126,430	80.0%
Total Operating	**$139,640**	**$112,022**	**$187,487**	**$255,003**	**$255,003**	**36.0%**
Boards and Commissions (0120)						
Materials & Supplies	$18,283	$14,961	$19,875	$19,475	$19,475	(2.0%)
Travel & Training	$12,403	$207	$25,945	$53,600	$53,600	106.6%
Services & Misc.	$116,594	$52,526	$60,888	$64,818	$64,818	6.5%
Total Operating	**$147,279**	**$67,694**	**$106,708**	**$137,893**	**$137,893**	**29.2%**
Department Totals						
Personnel Services	$55,904	$56,050	$56,029	$56,154	$56,154	0.2%
Materials & Supplies	$29,575	$19,093	$31,167	$31,467	$31,467	1.0%
Travel & Training	$27,653	$1,573	$63,445	$91,100	$91,100	43.6%
Intragovernmental	$9,796	$9,019	$10,268	$17,603	$17,603	71.4%
Utilities	$2,168	$1,199	$2,168	$5,324	$5,324	145.6%
Services & Misc.	$161,824	$92,782	$131,118	$191,248	$191,248	45.9%
Total Operating	**$286,919**	**$179,716**	**$294,195**	**$392,896**	**$392,896**	**33.5%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

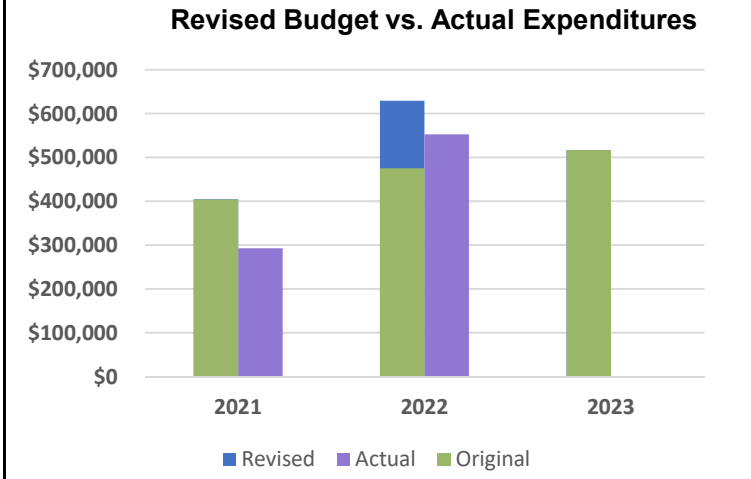
City Council

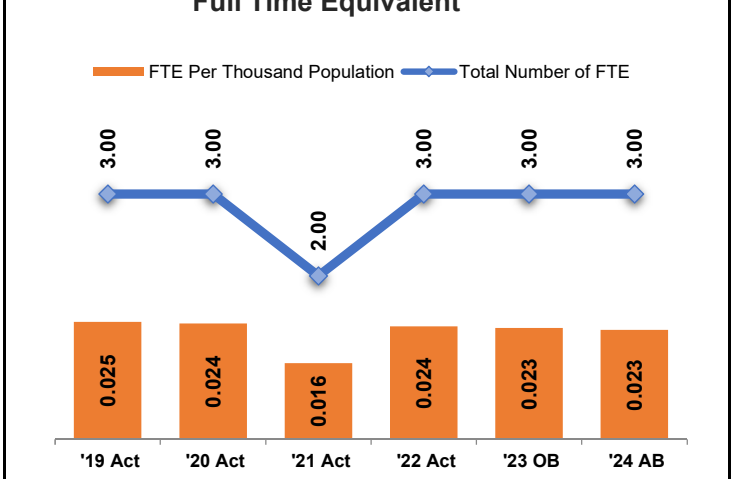
110001xx

Boards and Commissions

Liaison Department Board/Commission Name	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
City Council:						
1. Commissions - General [B11253]	$9,000	$0	$6,983	$6,983	$6,983	-
City Manager:						
2. Climate and Environment Comm [B11302]	$1,000	$638	$1,000	$1,000	$1,000	-
3. Youth Advisory Council [B11293]	$0	$0	$0	$7,250	$7,250	-
Community Development:						
4. Board of Adjustment [B11210]	$8,100	$3,070	$8,100	$9,000	$9,000	11.1%
5. Building Construction Codes Comm [B11297]	$8,350	$4,932	$8,350	$8,350	$8,350	-
6. Historic Preservation [B11270]	$9,430	$3,652	$9,430	$9,430	$9,430	-
7. Planning and Zoning [B11240]	$20,500	$17,214	$20,500	$21,900	$21,900	6.8%
8. Tree Board [B11304]	$0	$10,150	$1,500	$1,650	$1,650	10.0%
Convention & Visitors Bureau:						
9. Convention & Visitors Advisory Board [B11295]	$1,650	$1,872	$1,650	$2,200	$2,200	33.3%
10. Mayor's Task Force on Bicentennial [B11300]	$16,446	$11,694	$0	$0	$0	-
11. Columbia Sports Commission [B11301]	$1,650	$1,857	$1,650	$2,200	$2,200	33.3%
Law:						
12. Citizens Police Review Board [B11292]	$17,965	$6,731	$17,965	$38,350	$38,350	113.5%
13. Commission on Human Rights [B11296]	$4,200	$1,685	$4,700	$4,700	$4,700	-
14. Disabilities [B11280]	$0	$0	$10,000	$10,000	$10,000	-
Parks & Recreation:						
15. Mayor's Council on Phys. Fitness [B11290]	$5,500	$2,693	$5,500	$5,500	$5,500	-
16. Parks & Recreation Commission [B11260]	$2,338	$966	$3,880	$3,880	$3,880	-
Utilities:						
17. Railroad Advisory Board [B11298]	$200	$0	$200	$200	$200	-
18. Water and Light Advisory Board [B11299]	$950	$0	$5,300	$5,300	$5,300	-
19. Broadband Planning Task Force [B11303]	$40,000	$0	$0	$0	$0	-
Multiple (unassigned)		$540				
Total	**$147,279**	**$67,694**	**$106,708**	**$137,893**	**$137,893**	**29.2%**

City Clerk





Total Appropriations (Expenditures)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Operating:						
Personnel Services	$331,773	$294,710	$357,019	$424,986	$410,966	19.0%
Materials & Supplies	$6,346	$2,499	$4,079	$4,079	$4,079	-
Travel & Training	$1,319	$230	$1,319	$5,000	$5,000	279.1%
Intragovernmental	$15,428	$15,338	$25,520	$26,566	$26,566	4.1%
Utilities	$936	$780	$936	$936	$936	-
Services & Misc.	$273,102	$238,693	$127,486	$114,286	$114,286	(10.4%)
Total Appropriations (Exp.)	**$628,904**	**$552,250**	**$516,359**	**$575,853**	**$561,833**	**11.5%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B

There are no dedicated funding sources for this department.

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	3.00	3.00	3.00	3.00	3.00	
Part-Time	-	-	-	-	-	-
Total FTE	**3.00**	**3.00**	**3.00**	**3.00**	**3.00**	**-**

City Clerk

110002xx

Department Summary

Description

The City Clerk's office is required to keep a journal of the proceedings of the City Council and serves as the depository for all official records of the City. The Clerk certifies City records for the courts, City departments, and citizens, and the Clerk's office serves as a center for citizen inquiry, proclamation preparation and signing, and personal appearance requests. The Clerk also maintains membership rosters for the City's boards and commissions.

Department Objectives

Maintain the documents of the City Council and respond to requests for records and services in an equitable, fair, expedient, and efficient manner.

Highlights/Significant Changes

The most significant changes in the City Clerk's Budget are increases in the personnel and training budgets. This is primarily due to the citywide increase in compensation that was approved by City leadership to help retain employees, a new City Council intern program, and to allow for continuous education.

Strategic Plan Alignment

Support the City Council and other City departments in meeting the priorities and objectives of the City's strategic plan. This budget includes funding (approved citywide) to help with employee satisfaction with pay and benefits, which is an outcome within the organizational excellence strategic priority of the strategic plan. Personnel is the most significant portion of the City Clerk's budget, and the City Clerk's Office employees interact with customers in an equitable and fair manner.

CAAP Alignment

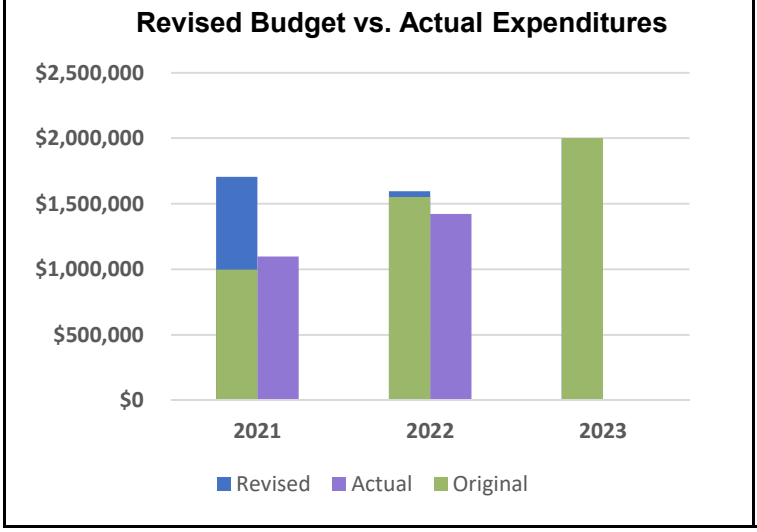
Support the City Council and other City departments in meeting the goals of the City's CAAP, and continuing with the waste reduction programs already in place, such as providing request for records in an electronic format when possible, utilizing double-sided printing when possible, recycling, etc.

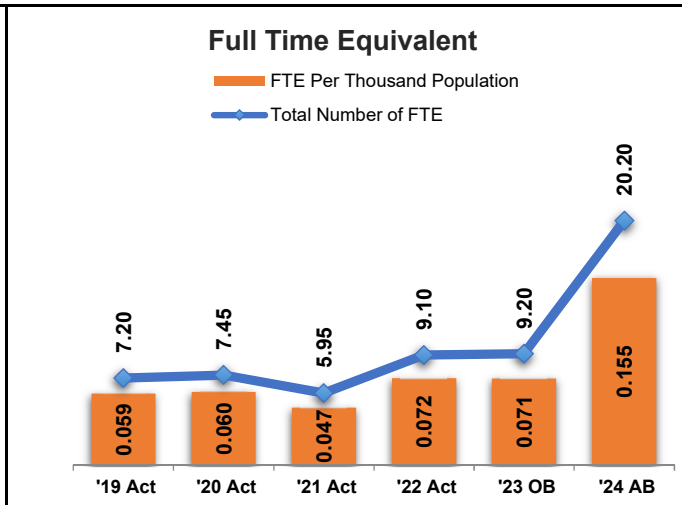
Budget Detail by Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
General (0210):						
Personnel Services	$331,773	$294,710	$357,019	$424,986	$410,966	19.0%
Materials & Supplies	$6,346	$2,499	$4,079	$4,079	$4,079	-
Travel & Training	$1,319	$230	$1,319	$5,000	$5,000	279.1%
Intragovernmental	$15,428	$15,338	$25,520	$26,566	$26,566	4.1%
Utilities	$936	$780	$936	$936	$936	-
Services & Misc.	$6,942	$5,265	$19,942	$6,742	$6,742	(66.2%)
Total Operating	**$362,744**	**$318,822**	**$408,815**	**$468,309**	**$454,289**	**14.6%**
Elections (0220):						
Services & Misc.	$266,160	$233,428	$107,544	$107,544	$107,544	-
Total Operating	**$266,160**	**$233,428**	**$107,544**	**$107,544**	**$107,544**	**-**
Department Totals						
Personnel Services	$331,773	$294,710	$357,019	$424,986	$410,966	19.0%
Materials & Supplies	$6,346	$2,499	$4,079	$4,079	$4,079	-
Travel & Training	$1,319	$230	$1,319	$5,000	$5,000	279.1%
Intragovernmental	$15,428	$15,338	$25,520	$26,566	$26,566	4.1%
Utilities	$936	$780	$936	$936	$936	-
Services & Misc.	$273,102	$238,693	$127,486	$114,286	$114,286	(10.4%)
Total Operating	**$628,904**	**$552,250**	**$516,359**	**$575,853**	**$561,833**	**11.5%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

City Manager





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$1,054,137	$912,812	$1,365,955	$2,550,652	$2,265,908	86.7%
Materials & Supplies	$32,500	$29,815	$29,000	$69,560	$69,560	139.9%
Travel & Training	$36,100	$30,372	$70,000	$129,000	$129,000	84.3%
Intragovernmental	$54,646	$52,401	$66,215	$111,604	$111,604	68.5%
Utilities	$4,818	$4,852	$6,630	$8,190	$8,190	23.5%
Services & Misc.	$414,306	$390,947	$463,901	$734,601	$734,601	58.4%
Total Appropriations (Exp.)	**$1,596,507**	**$1,421,199**	**$2,001,701**	**$3,603,607**	**$3,318,863**	**80.0%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Miscellaneous	$4,770	$0	$44,698	$67,521	$67,521	51.1%
Total Dedicated Sources	**$4,770**	**$0**	**$44,698**	**$67,521**	**$67,521**	**51.1%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	9.10	9.10	9.20	20.20	20.20	11.00
Part-Time	-	-	-	-	-	-
Total FTE	**9.10**	**9.10**	**9.20**	**20.20**	**20.20**	**11.00**

Note: In FY 24 the Project Management Office (PMO) was moved from Information Technology (IT) to the City Manager's Office. This included 5.0 FTE from IT and 2.0 FTE new PMO positions proposed for FY 24.

City Manager 110005xx

Department Summary

Description

Columbia, Missouri is a full-service city and has a Council-Manager form of government. The City Manager is appointed by the City Council and serves at the discretion of the Council. The City Manager is responsible for overseeing the daily operations of the City that include developing and coordinating programs, preparing agendas for City Council meetings, special staff reports, the annual budget and an annual statement of City programs and priorities. As Chief Administrative Officer, the City Manager is directly responsible for all operations of the City, as well as implementing policies and programs adopted by the City Council. Additional responsibilities of the City Manager include appointing all officers and employees of the City except for the City Clerk and Municipal Judge. The City Manager generally delegates appointing subordinates to the appropriate department director.

Department Objectives

- Implement the City's Strategic Plan utilizing consistent, measurable execution of strategic plan goals; and ensure alignment of departmental strategic plans with the City-wide plan.
- The City Manager's Department serves as the liaison department for the following Boards and Commissions: Downtown Columbia Leadership Council, Vision Commission and Youth Advisory Council.

Highlights/Significant Changes

- The City Manager's budget reflects a significant increase of nearly $1.3 million. This is primarily due to the Project Management Office (PMO), which has been in the Information Technology (IT) department, moving to CMO in FY 24.
- In addition to the PMO personnel moving to CMO, six new positions are requested: 1.0 FTE Assistant City Manager, 1.0 FTE Constituent Services & Legislative Affairs Officer, 1.0 FTE Engagement Coordinator, 1.0 FTE Admin Tech, 1.0 FTE Project Leaders, and 1.0 FTE Data Architect.
- The City Manager's Office will continue to assist with the implementation of the Strategic Plan. Staff is developing a tracking mechanism to hold ourselves accountable to our residents for the expenditures associated with the plan implementation.
- A Community Connectors program is planned for FY 24. The goal of this program is to elevate underrepresented voices and build trust between community members and city government. Through this program, community members will have the opportunity to co-design engagement opportunities, participate in decision-making, and highlight arising issues or community concerns.
- The City Manager's Office launched its first Civic Academy program in fall 2023. This program allows residents to learn more about their local government and city services through presentations, site visits, and facility tours. The goals of this program are to educate, empower, and engage residents.
- The City Manager's Office will continue to assist with the implementation of the Climate Action and Adaptation Plan (CAAP), led by the Office of Sustainability. Expected implementation activities include: preparation of annual CAAP progress report, the formation of an internal climate action group, and developing a process for requiring mitigation, adaptation and climate-equity impact assessments for all new policies and projects that meet threshold criteria (such as cost burden, vulnerability or increase to net emissions).

Strategic Plan Alignment

The City Manager believes that our own employees are our most valuable asset. In June the City Council approved a 4% raise across the board for unrepresented employees. This supports the city's strategic plan goal to increase employee satisfaction with pay and benefits as outlined in the Organizational excellence priority area. We will also continue the work of completing the classification and compensation study that will help adjust wages and ensure we are offering proper benefits.

The Strategic Plan includes an action item in Organizational Excellence that would streamline processes for city services that allow for ease of access to those services. The City Manager's Office is in the process of evaluating different software platforms that will allow citizens easy access with their local government. The goal will be to streamline the process for citizens to submit requests to staff for response and follow through.

Another Strategic Plan goal is to improve residents' and visitors' experiences across City services. By improving customer service training opportunities that promote the City's service standards and Principles of Community, the City Manager hopes to improve satisfaction with the quality of customer service from City employees from 72% to 85% by 2026 as indicated in the citizen survey.

In an effort to ensure all residents are able to have their voices be heard, the BeHeardComo debuted in February 2022 to help increase engagement and transparency with the residents of Columbia.

CAAP Alignment

The City Manager's Office supports the Climate Action & Adaptation Plan in a multitude of ways, big and small. Staff serves on the CAAP Priority Action Team, which is tasked with developing and prioritizing CAAP-related projects such as the Fleet Electrification Plan and Building Bench-marking Policy. The feedback and support on these projects is instrumental in moving them forward.

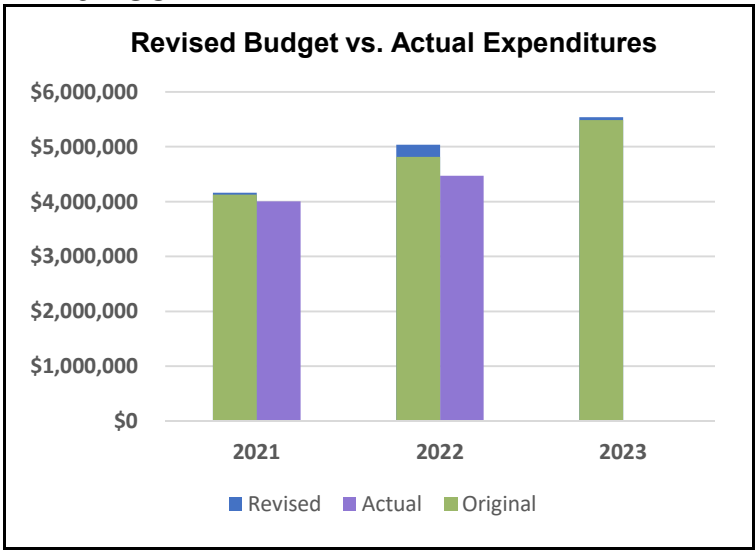
Budget Detail by Division

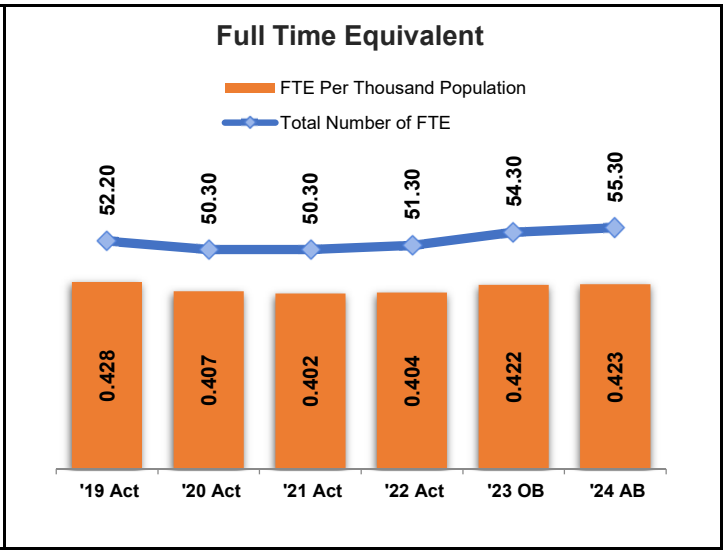
	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Administration (0510)						
Personnel Services	$1,054,137	$912,812	$1,365,955	$1,751,708	$1,575,703	28.2%
Materials & Supplies	$30,000	$29,815	$26,500	$61,060	$61,060	130.4%
Travel & Training	$36,100	$30,372	$70,000	$115,000	$115,000	64.3%
Intragovernmental	$54,374	$52,129	$65,915	$97,169	$97,169	47.4%
Utilities	$4,818	$4,852	$6,630	$6,630	$6,630	-
Services & Misc.	$377,806	$363,292	$427,401	$653,601	$653,601	52.9%
Total Operating	**$1,557,235**	**$1,393,273**	**$1,962,401**	**$2,685,168**	**$2,509,163**	**36.8%**
Leadership for Performance Excellence (0540)						
Personnel Services	$0	$0	$0	$0	$0	-
Materials & Supplies	$0	$0	$0	$0	$0	-
Travel & Training	$0	$0	$0	$0	$0	-
Intragovernmental	$272	$272	$300	$0	$0	-
Services & Misc.	$36,500	$27,654	$36,500	$0	$0	-
Total Operating	**$36,772**	**$27,926**	**$36,800**	**$0**	**$0**	**-**
Community Scholars (0550)						
Materials & Supplies	$2,500	$0	$2,500	$2,500	$2,500	-
Intragovernmental	$0	$0	$0	$30	$30	-
Total Operating	**$2,500**	**$0**	**$2,500**	**$2,500**	**$2,500**	**-**
Project Management (0560)						
Personnel Services	$0	$0	$0	$798,944	$690,205	-
Materials & Supplies	$0	$0	$0	$6,000	$6,000	-
Travel & Training	$0	$0	$0	$14,000	$14,000	-
Intragovernmental	$0	$0	$0	$14,405	$14,405	-
Utilities	$0	$0	$0	$1,560	$1,560	-
Services & Misc.	$0	$0	$0	$81,000	$81,000	-
Total Operating	**$0**	**$0**	**$0**	**$915,909**	**$807,170**	**-**
Total Department						
Personnel Services	$1,054,137	$912,812	$1,365,955	$2,550,652	$2,265,908	86.7%
Materials & Supplies	$32,500	$29,815	$29,000	$69,560	$69,560	139.9%
Travel & Training	$36,100	$30,372	$70,000	$129,000	$129,000	84.3%
Intragovernmental	$54,646	$52,401	$66,215	$111,604	$111,604	68.5%
Utilities	$4,818	$4,852	$6,630	$8,190	$8,190	23.5%
Services & Misc.	$414,306	$390,947	$463,901	$734,601	$734,601	58.4%
Total Operating	**$1,596,507**	**$1,421,199**	**$2,001,701**	**$3,603,607**	**$3,318,863**	**80.0%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Note: the Project Management division moved under the CMO in FY 24. Prior to this, it was in Information Technology (IT).

Finance





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$4,221,486	$3,803,864	$4,481,199	$5,118,752	$4,680,203	14.2%
Materials & Supplies	$80,211	$73,760	$74,393	$117,481	$117,481	57.9%
Travel & Training	$57,692	$46,746	$59,050	$77,058	$77,058	30.5%
Intragovernmental	$240,087	$232,385	$324,030	$382,002	$382,002	17.9%
Utilities	$17,472	$17,680	$17,290	$18,096	$18,096	4.7%
Services & Misc.	$369,193	$299,179	$528,701	$350,516	$350,516	(33.7%)
Capital Additions	$50,000	$0	$0	$0	$0	-
Total Appropriations (Exp.)	**$5,036,141**	**$4,473,613**	**$5,484,663**	**$6,063,905**	**$5,625,356**	**10.6%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Other Local Taxes	$393,600	$347,123	$360,926	$360,926	$360,926	-
Licenses and Permits	$1,102,939	$1,072,953	$1,398,429	$1,581,159	$1,581,159	13.1%
Miscellaneous	$50	$722	$935	$771	$771	(17.5%)
Total Dedicated Sources	**$1,496,589**	**$1,420,798**	**$1,760,290**	**$1,942,856**	**$1,942,856**	**10.4%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	50.30	50.30	53.80	54.80	54.80	1.00
Part-Time	1.00	1.00	0.50	0.50	0.50	-
Total FTE	**51.30**	**51.30**	**54.30**	**55.30**	**55.30**	**1.00**

Finance 110010xx

Department Summary

Description

The Finance Department is responsible for the administration, direction, and coordination of all financial services of the City involving financial planning, budgeting, treasury management, pooled cash investments, purchasing, accounting, payroll, business licensing, risk management, and administering Police and Fire pension funds. With the exception of Self Insurance, which is an internal service fund and is located in the Supporting Activities section of this document, all Finance Divisions are budgeted and accounted for in the General Fund.

Department Objectives

Strategic Priority: Operational Excellence: The Finance Department will provide the support necessary to allow the City to conduct business in an efficient and effective manner. This includes performing the day-to-day processing activities, providing accurate and timely management information, external financial reports that adhere to professional standards, and managing the city's capital needs through investing and borrowing activities. In addition, the Finance Department is responsible for ensuring the City adheres to all federal, state, and local requirements that relate to accounting, budgeting, purchasing, business license, treasury management including investments, and other related activities.

Finance Department is the department liaison for the following Boards and Commissions: Finance Advisory and Audit Committee, Firefighter's Retirement Board, Liquor License Review Board, and Police Retirement Board.

Highlights/Significant Changes

Administration: The Finance Administration overall budget has decreased in FY24, due to the separation of the Budget & Management group from the Administration Division. The Finance Department is making a concerted effort to become less paper intensive, and more efficient in every division. In future years, this should equate to a smaller financial footprint within the General Fund.

Accounting: The Accounting Division is assisting in the overview and reporting of the American Rescue Plan Act (ARPA) funding received in the amount of $25,284,624. In an effort to improve efficiency, Accounting has begun implementation of a new statement builder software, Gravity, to prepare quarterly FMIS statements, and our Annual Comprehensive Financial Report (ACFR). Accounting added a new FTE position in Accounts Receivable to assist in the billing and collection process for the City's services and property damage claims. Several new Governmental Accounting Standards Board pronouncements are on the horizon for implementation in FY24 and beyond.

Purchasing: The Purchasing Division administers in-the-field contract compliance, prevailing wage payrolls, DBE program, ACDBE program, formal bidding, contracting (small dollar, informal, formal), sole source approvals, addendums to contracts, change orders, renewals, cancellations, staff training, surplus property sales or transfers, City vehicle titling, procurement card program (P-Card), and open record requests for the City of Columbia, at a minimum. The Purchasing Division processed 237 formal bids (RFQ, RFQUAL or RFP) in FY 2022, and processed 2,972 purchase orders totaling $95,363,297.48 in FY 2022. The Purchasing Division processed 120 formal (over $5,000) single feasible source purchases totaling $3,552,803.56 in FY 2022. There are more than 700 contracts (321 ongoing, multi-year product and service contracts) for various types of services, products and construction on a yearly basis. The Purchasing Division administers the P-Card program for the City which had a total spend of $7,488,789.22 with 29,846 transactions monitored in FY 2022. The Purchasing Division also administers the sale of surplus property. In FY 2022, the City sold approximately 111 individual surplus items through GovDeals and collected $48,630.87 through surplus property revenue from that platform. In FY 2022, the City sold 25 individual surplus vehicles/assets through auction methods and collected $208,200.00 through surplus property revenue from various platforms.

Treasury Management: Of the 753,000 total Utility payments in the previous 12 months, the Treasury Division processed approximately 249,000 (consisting of in–person, mail and electronic payments). This represents a 13% decrease from the previous year. We've also been able to service approximately 45,000 utility payments in person, of which about 65% (29,000) came in through our drive-thru. We have made additions and enhancements to the utility payments dashboard to help ensure the decisions we are recommending are supported with data. In the same 12 month period, the usage of the online utility customer portal for payments has continued to grow, experiencing about a 2% growth, but compared to a 5% growth in the year prior, growth in this space has continued to slow. In FY23, the division added an Assistant Treasurer position to focus on Customer Payments. For FY24, as part of the Classification and Compensation Study, we have recommended the reclassification of one full-time cashier to be fully dedicated to Cash and Investment processing from manual customer payment entry as Pooled Cash investments have become an active part of our daily and monthly operations. The Division is also leading the implementation of the Finance "PayCoMo" program, which will eventually lead to the aggregation of our online and in-person payment processing vendors and software.

Department Summary - (continued)

Highlights/Significant Changes - (continued)

Business License: The Business License Division renewed 4,710 licenses and issued 1,085 new licenses during license year 2023 (7/1/2022 - 6/30/2023). The number of renewed licenses decreased 10% from the previous license year, and there was an 8.3% increase in the number of new licenses issued. There were 292 annual and temporary liquor licenses issued, as well as 215 armed/unarmed guard licenses, 77 tobacco retailer licenses, 10 medical cannabis licenses, and numerous animal licenses, solicitor's permits and temporary business licenses. Efforts are ongoing to improve the online experience for business license customers; including better processes for new license applications as well as license renewals.

Budget & Management: The separation of the Budget & Management group from the Administration Division will be new for FY 24. This Division will not only be responsible for the creation of the City of Columbia's Budget but also administration of Grants and further development of the Strategic Plan and performance measurements. OpenGov, the new Budgeting software that was approved in FY 23, will be live in early FY 24 and will assist with making the City's Budget more transparent and will allow for active citizen engagement. The FY 25 Budget and Budget document will be very different in presentation. Currently, there are 50 active Grants and 30 awaiting notification of award. In FY 24, one of the goals will be to increase the dollar amount of Grants awarded to the City of Columbia.

Strategic Plan Alignment

The work of the Finance Department is embedded into every aspect of the Strategic plan. The Finance Department has representation in at least one outcome objective group for every strategic priority area. Specifically, the Finance Department has direct correlation to Inclusive Community and Resilient Economy.

For Inclusive Community, Outcome Objective Two: Increase usage of contracted language interpretation services so that 100% of departments are using these services by 2025, has been assigned to Purchasing. Since the inception of the current Strategic Plan the usage of contracted language interpretation services has increased from 16% to 37%. Our Purchasing division monitors all contracts that may have a public communications aspect, to determine if interpretation services are needed.

For Resilient Economy, Outcome Objective Four: Increase accessibility of external data relevant to economic trends for stakeholders to make data driven decisions, has been assigned in part to the Economic Division. There have been several changes to support this objective including structural changes to the Strategic Plan website to make it more functional. Popup dialogue boxes have been included on every goal to show the detailed measurement of change. We have also created a Community Trend manual that focuses exclusively on historical trends for our community, including the City's demographic and socioeconomic conditions.

CAAP Alignment

The Finance department is doing its part to support the Climate Action & Adaptation Plan in a few different ways. Our Treasury division has made an effort to reduce paper waste by introducing citizens to an all in one pay feature, with the potential to add payment kiosks in the future. The City's partnership with Payit, will further reduce the need for printed billing as well as printed recipes for those customers that visit City Hall. In conjunction with the IT department, Finance also led an effort to reduce printing and paper consumption by employees with the right sizing of the printer/copier fleet. During this right sizing exercise, the City's printer fleet was cut by 50%, while updating printers and copiers with PDF functions to encourage digital coping.

Performance Measures

Increase the amount of Grants awarded to the City of Columbia by 10%
Increase the number of Grants submitted for funding by 20%
Increase the investment revenue received by the City of Columbia by 5%

Finance

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Budget Detail by Division

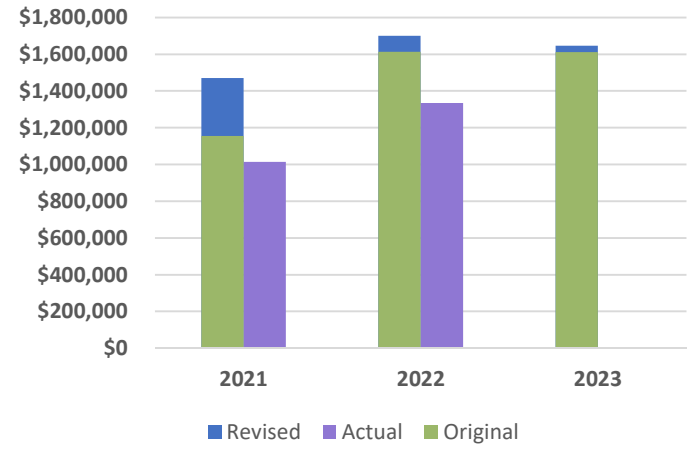
	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Administration (1010)						
Personnel Services	$1,102,275	$951,665	$1,134,602	$936,397	$927,561	(17.5%)
Materials & Supplies	$16,802	$16,229	$21,802	$27,152	$27,152	24.5%
Travel & Training	$35,100	$28,807	$36,458	$25,000	$25,000	(31.4%)
Intragovernmental	$50,172	$47,410	$63,923	$64,876	$64,876	1.5%
Utilities	$4,368	$4,108	$4,056	$4,368	$4,368	7.7%
Services & Misc.	$200,435	$171,391	$300,435	$210,775	$210,775	(29.8%)
Total Operating	**$1,409,152**	**$1,219,610**	**$1,561,276**	**$1,268,568**	**$1,259,732**	**(18.7%)**
Accounting (102x)						
Personnel Services	$1,672,029	$1,498,117	$1,801,175	$1,868,171	$1,600,023	3.7%
Materials & Supplies	$34,950	$36,521	$23,950	$27,850	$27,850	16.3%
Travel & Training	$9,000	$8,646	$9,000	$15,500	$15,500	72.2%
Intragovernmental	$90,367	$87,652	$125,114	$149,876	$149,876	19.8%
Utilities	$7,488	$7,488	$7,488	$7,488	$7,488	-
Services & Misc.	$90,773	$67,309	$58,051	$42,857	$42,857	(26.2%)
Total Operating	**$1,904,607**	**$1,705,733**	**$2,024,778**	**$2,111,742**	**$1,843,594**	**4.3%**
Treasury Management (1030)						
Personnel Services	$592,473	$523,304	$582,116	$680,680	$649,201	16.9%
Materials & Supplies	$8,580	$5,048	$14,262	$11,100	$11,100	(22.2%)
Travel & Training	$8,000	$6,703	$8,000	$12,966	$12,966	62.1%
Intragovernmental	$51,734	$49,557	$66,733	$81,573	$81,573	22.2%
Utilities	$2,184	$2,184	$2,002	$2,496	$2,496	24.7%
Services & Misc.	$24,056	$20,185	$116,276	$38,445	$38,445	(66.9%)
Capital Additions	$50,000	$0	$0	$0	$0	-
Total Operating	**$737,027**	**$606,982**	**$789,389**	**$827,260**	**$795,781**	**4.8%**
Purchasing (1040)						
Personnel Services	$685,435	$593,462	$684,738	$765,045	$709,389	11.7%
Materials & Supplies	$9,952	$7,666	$4,452	$4,452	$4,452	-
Travel & Training	$4,000	$2,590	$4,000	$4,000	$4,000	-
Intragovernmental	$33,283	$32,607	$44,993	$54,115	$54,115	20.3%
Utilities	$2,496	$2,496	$2,496	$2,496	$2,496	-
Services & Misc.	$29,329	$24,515	$29,339	$30,839	$30,839	5.1%
Total Operating	**$764,495**	**$663,336**	**$770,018**	**$860,947**	**$805,291**	**11.8%**
Business License (1050)						
Personnel Services	$169,274	$237,315	$278,568	$284,880	$260,314	2.3%
Materials & Supplies	$9,927	$8,296	$9,927	$9,927	$9,927	-
Travel & Training	$1,592	$0	$1,592	$1,592	$1,592	-
Intragovernmental	$14,531	$15,159	$23,267	$23,641	$23,641	1.6%
Utilities	$936	$1,404	$1,248	$1,248	$1,248	-
Services & Misc.	$24,600	$15,779	$24,600	$24,600	$24,600	-
Total Operating	**$220,860**	**$277,952**	**$339,202**	**$345,888**	**$321,322**	**2.0%**

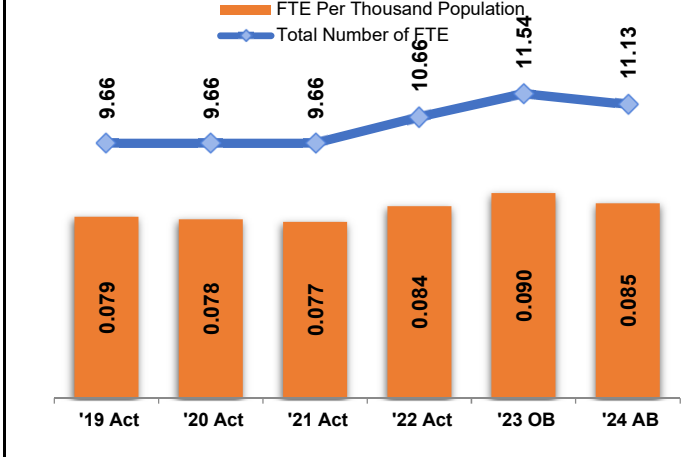
Budget Detail by Division (continued)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Budget and Management (1060)						
Personnel Services	$0	$0	$0	$583,579	$533,715	-
Materials & Supplies	$0	$0	$0	$37,000	$37,000	-
Travel & Training	$0	$0	$0	$18,000	$18,000	-
Intragovernmental	$0	$0	$0	$7,921	$7,921	-
Utilities	$0	$0	$0	$0	$0	-
Services & Misc.	$0	$0	$0	$3,000	$3,000	-
Total Operating	**$0**	**$0**	**$0**	**$649,500**	**$599,636**	**-**
Department Totals:						
Personnel Services	$4,221,486	$3,803,864	$4,481,199	$5,118,752	$4,680,203	14.2%
Materials & Supplies	$80,211	$73,760	$74,393	$117,481	$117,481	57.9%
Travel & Training	$57,692	$46,746	$59,050	$77,058	$77,058	30.5%
Intragovernmental	$240,087	$232,385	$324,030	$382,002	$382,002	17.9%
Utilities	$17,472	$17,680	$17,290	$18,096	$18,096	4.7%
Services & Misc.	$369,193	$299,179	$528,701	$350,516	$350,516	(33.7%)
Capital Additions	$50,000	$0	$0	$0	$0	-
Total Operating	**$5,036,141**	**$4,473,613**	**$5,484,663**	**$6,063,905**	**$5,625,356**	**10.6%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Human Resources





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$951,877	$779,165	$1,042,349	$1,104,469	$981,941	6.0%
Materials & Supplies	$29,575	$16,357	$31,829	$24,329	$24,329	(23.6%)
Travel & Training	$42,407	$11,187	$42,407	$42,407	$42,407	-
Intragovernmental	$72,535	$71,128	$85,317	$103,135	$103,135	20.9%
Utilities	$4,368	$4,519	$4,556	$4,181	$4,181	(8.2%)
Services & Misc.	$598,148	$451,273	$404,998	$478,698	$478,698	18.2%
Capital Outlay	$0	$0	$0	$75,000	$75,000	-
Total Appropriations (Exp.)	**$1,698,910**	**$1,333,628**	**$1,611,456**	**$1,832,219**	**$1,709,691**	**13.7%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B

There are no dedicated funding sources for this department.

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	10.66	10.66	11.54	11.13	11.13	(0.41)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**10.66**	**10.66**	**11.54**	**11.13**	**11.13**	**(0.41)**

Department Summary

Description

The Human Resources Department is committed to organizational excellence, and helping the City of Columbia provide the best possible service to all through our people by hiring, training, and retaining a diverse, customer-oriented and high performing workforce. Core services include hiring, training, compensation and classification, benefits administration, payroll support, wellness, employee relations, compliance and customer service.

Department Summary (continued)

Department Objectives

Assist all departments in creating an environment that supports engaged, high performing employees, enable the City to hire, retain, and compete for talent, and ensure retention of institutional knowledge to support the Organizational Excellence Strategic Priority. Develop and maintain classification, compensation and benefits strategy. Create and deliver training and development opportunities that improve capacity and leadership. Foster an environment that allows employees to make decisions about their jobs and take an active role in professional and career development. Seek new ways to recognize high performing employees. Assist all departments to comply with federal, state, and City employment laws, ordinances, policies and procedures.

Highlights/Significant Changes

- Hired a new Human Resources Director to lead the daily operations of the Human Resources Department.
- Implemented a new training program specifically designed to develop supervisors and managers in leadership positions within the city.
- Partnered with Creative Services to implement the social media recruitment campaign to assist with city-wide recruitment with the approved vendor.
- Reviewed 155.5 FTE classification requests for the FY 24 budget.
- Engaged in and implemented a comprehensive classification and compensation study.
- Partnered with the IT and other city departments to develop and implement a city-wide email expansion project.
- Continued to facilitate the Third Party Examiner testing program under the state Commercial Driver's License (CDL) program and coordinated the licensing program with state regulatory agencies. The City of Columbia remains the only third party examiner in Missouri and currently has three certified examiners.
- Introduced online benefits enrollment to new employees.

Strategic Plan Alignment

The Human Resources department supports an engaged workforce that delivers an efficient, innovative, transparent, and collaborative city government. The FY2024 budget includes a request for funds to purchase software for online performance management. This program would provide a more efficient method to track employee performance, increase accountability, and encourage professional development. Organizational Excellence has established a priority of building a leading government organization that utilizes resources wisely. The online performance management system meets this objective by utilizing resources more efficiently and increasing employee engagement.

CAAP Alignment

In FY 23 the Human Resources Department partnered with the Office of Sustainability to include an overview of the CAAP during the reestablished full-day new employee orientation, which introduced new employees with the City of Columbia's goals and opportunities for employee participation.

In FY 24 the Human Resources Department plans to implement the use of the online benefits enrollment system for open enrollment of medical, vision, dental, voluntary worksite, and supplemental life insurance benefits, thus reducing the amount of paper waste from this annual event.

Performance Measures

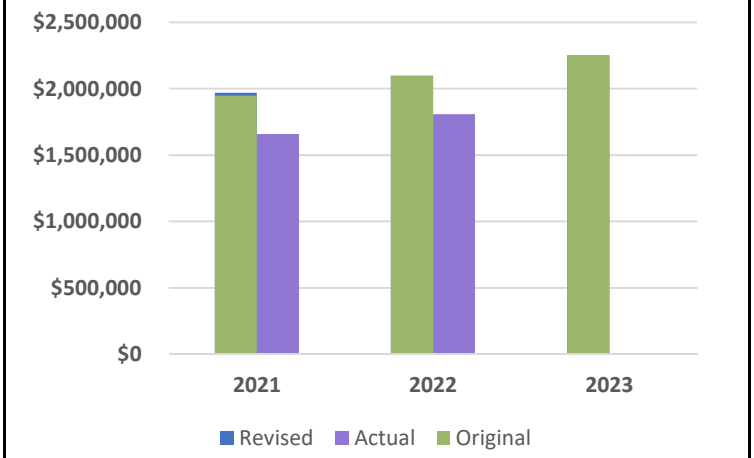
The Human Resources Department strives for organizational excellence, and to create and support an engaged workforce that delivers an efficient, innovative, transparent and collaborative City government. To accomplish this goal, the department is committed to meeting the outcome objectives set forth in the City's strategic plan.

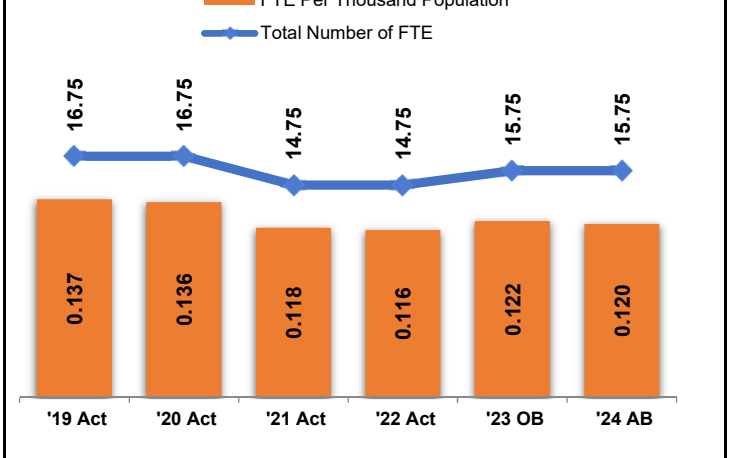
The Human Resources Department collaborates with other organizations within the community to host the Connecting the Community Job Fair. In FY23, this job fair was held in October 2022 and again in May 2023, and the plan going forward is to hold the job fair two times each year. The City received feedback from the employers present, but was unable to gain feedback from participants or track participant numbers due to several different factors. Getting feedback from participants will be a priority in FY24.

Objective: Increase recruitment and retention efforts through outreach within our community and surrounding areas.

Performance Indicators	Fall FY 23	Spring FY 23	Projected Average FY 24
Number of Employers Participating in Connecting the Community Job Fair	24	44	50
Employer Satisfaction with the Connecting the Community Job Fair	-	84.8%	85.0%

Law Department





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$1,564,636	$1,327,904	$1,709,303	$2,034,593	$1,761,787	19.0%
Materials & Supplies	$53,480	$38,128	$39,115	$43,773	$43,773	11.9%
Travel & Training	$25,466	$10,856	$25,466	$30,000	$30,000	17.8%
Intragovernmental	$90,750	$87,783	$110,004	$126,167	$126,167	14.7%
Utilities	$5,928	$5,928	$5,928	$5,928	$5,928	-
Services & Misc.	$355,383	$337,278	$363,274	$366,135	$366,135	0.8%
Total Appropriations (Exp.)	**$2,095,644**	**$1,807,877**	**$2,253,090**	**$2,606,596**	**$2,333,790**	**15.7%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Miscellaneous	$0	$10	$0	$11	$11	-
Total Dedicated Sources	**$0**	**$10**	**$0**	**$11**	**$11**	**-**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	12.00	12.00	13.00	13.00	13.00	-
Part-Time	2.75	2.75	2.75	2.75	2.75	-
Total FTE	**14.75**	**14.75**	**15.75**	**15.75**	**15.75**	**-**

Law Department 110015xx

Department Summary

Description

The Law Department is charged with managing all litigation in which the City is a party or interested, prosecuting municipal ordinance violations, drafting legislation, approving as to form all contracts, deeds, bonds and other documents signed in the name of the city, serving as the Americans with Disabilities Act (ADA) Coordinator and human rights investigator, providing primary staff support for the Citizen Police Review Board, Disabilities Commission and Commission on Human Rights, and advising the City Council, City boards and commissions, City Manager, and department directors on legal matters. The City Counselor is the director of the Department, which is composed of two divisions: the Counselor Division (Civil) and the Prosecution Division.

Department Objectives

The mission of the Law Department is to give timely, practical advice on legal questions affecting the City's interest and to represent the interests of the City in legal matters and proceedings with integrity, professionalism and efficiency. The Law Department's primary objective is to assist the City Council, City Manager and City departments in setting and meeting their objectives by providing accurate and high-quality legal support services.

Highlights/Significant Changes

- The most significant change in the Law Department Budget for FY24 is an increase in personnel costs, which was primarily due to the citywide increase in compensation that was approved by City leadership to help retain employees.
- Minor increases in supplies, training and services will occur in FY24 due to inflationary factors.

Strategic Plan Alignment

By providing timely, practical advice on legal questions affecting the City's interest, the Law Department fosters a positive, equitable organizational culture within the City. Assistance is provided to the City Council, City Manager's Office and other City departments in meeting the priorities and objectives of the City's strategic plan by drafting contracts and legislation to achieve and implement the goals citywide.

The implementation of virtual meetings and virtual public participation for members of the Disabilities Commission continues to improve communication and the ability to participate in public meetings by members of the commission, some of whom are medically fragile or have family members who are medically fragile and would not otherwise be able to participate in the meetings. The strategic plan outcome objective being met is the improvement of community engagement to include all identities, languages and needs within the City.

The budget includes funding (approved citywide) to help with employee satisfaction with pay and benefits, which is an outcome within the organizational excellence strategic priority of the strategic plan. Personnel is the most significant portion of the Law Department budget, and the employees of the Law Department will continue to interact with both internal and external customers in an equitable and fair manner.

Personnel in the Law Department provide staff support to the Human Rights Commission. The department also gathers and provides information on municipal laws, policies and services affecting the LGBTQ+ community for evaluation by the Human Rights Campaign to achieve a score on the organization's Municipal Equality Index. In FY 23, the City achieved a score of 100% on the Municipal Equality Index. While there is always more to be done, the annual evaluation of the City's municipal laws, policies and services affecting the LGBTQ+ community by the nation's largest civil rights organization working to achieve equality is a baseline check for ensuring the City continues to provide services and make progress on numerous strategic plan goals and outcome objectives.

CAAP Alignment

The Law Department supports the City Council, City Manager's Office and other City departments in meeting the goals of the City's CAAP. The utilization of electronic document execution via DocuSign has been implemented within the Law Department for all documents where electronic execution is possible. The standard contracting language on all form documents has been modified to include the approval of electronic execution and retention of all contracts to increase efficiency and eliminate waste. The department also utilizes electronic file storage and encourages the use of waste reduction programs already in place, such as conducting electronic research, providing requests for records in an electronic format when possible, utilizing double-sided printing when possible, recycling, etc.

Law Department

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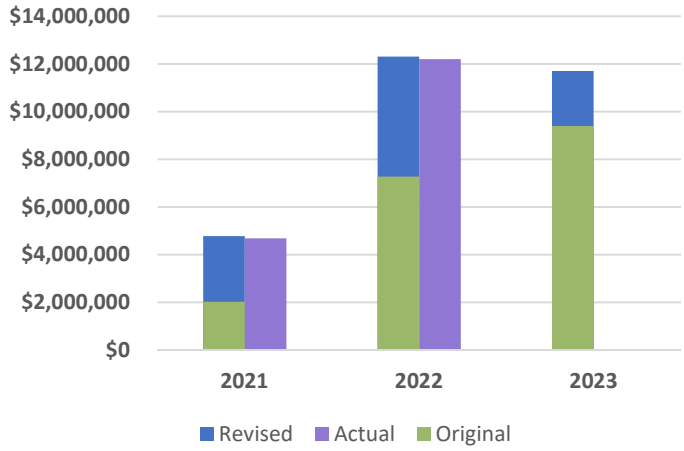
Budget Detail by Division

Counselor (Civil) (1510)	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$1,036,357	$932,065	$1,184,945	$1,406,877	$1,188,056	18.7%
Supplies and Materials	$36,346	$28,948	$21,740	$22,738	$22,738	4.6%
Travel and Training	$18,440	$9,307	$18,440	$22,974	$22,974	24.6%
Intragovernmental Charges	$50,851	$49,479	$66,859	$77,814	$77,814	16.4%
Utilities	$3,120	$3,120	$3,120	$3,120	$3,120	-
Services, & Misc.	$325,448	$327,843	$322,998	$323,452	$323,452	0.1%
Total Operating	**$1,470,563**	**$1,350,762**	**$1,618,102**	**$1,856,975**	**$1,638,154**	**14.8%**
Prosecution (1520)						
Personnel Services	$528,279	$395,839	$524,358	$627,716	$573,731	19.7%
Supplies and Materials	$17,134	$9,179	$17,375	$21,035	$21,035	21.1%
Travel and Training	$7,026	$1,550	$7,026	$7,026	$7,026	-
Intragovernmental Charges	$39,899	$38,304	$43,145	$48,353	$48,353	12.1%
Utilities	$2,808	$2,808	$2,808	$2,808	$2,808	-
Services, & Misc.	$29,935	$9,435	$40,276	$42,683	$42,683	6.0%
Total Operating	**$625,081**	**$457,115**	**$634,988**	**$749,621**	**$695,636**	**18.1%**
Total Department						
Personnel Services	$1,564,636	$1,327,904	$1,709,303	$2,034,593	$1,761,787	19.0%
Supplies and Materials	$53,480	$38,128	$39,115	$43,773	$43,773	11.9%
Travel and Training	$25,466	$10,856	$25,466	$30,000	$30,000	17.8%
Intragovernmental Charges	$90,750	$87,783	$110,004	$126,167	$126,167	14.7%
Utilities	$5,928	$5,928	$5,928	$5,928	$5,928	-
Services, & Misc.	$355,383	$337,278	$363,274	$366,135	$366,135	0.8%
Total Operating	**$2,095,644**	**$1,807,877**	**$2,253,090**	**$2,606,596**	**$2,333,790**	**15.7%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

City General - Non-Departmental Expenses

Revised Budget vs. Actual Expenditures



Full Time Equivalent

There are no personnel assigned to this department

Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$55,000	$21,111	$0	$55,000	$55,000	-
Services & Misc.	$29,575	$36,852	$210,155	$275,155	$275,155	30.9%
Intragovernmental	$0	$0	$0	$245	$245	-
Transfers	$12,144,604	$12,144,604	$9,186,393	$7,399,852	$7,399,852	(19.4%)
Total Appropriations (Exp.)	**$12,229,179**	**$12,202,566**	**$9,396,548**	**$7,730,252**	**$7,730,252**	**(17.7%)**

Department Summary

Description

City General is the part of the general fund budget where non-departmental expenditures are located. These include various subsidies and transfers as well as other items which are not related to a specific department.

Highlights/Significant Changes

- Contingency of $70,155 has been budgeted.
- The Transfers line includes a $5,000,000 transfer from the General Fund to subsidize Parks & Rec (housed entirely in Parks Sales Tax Fund beginning in FY 23); a $1,109,250 transfer to the Vehicle & Equipment Replacement Fund (VERF) to cover the cost of vehicle replacements and purchases for General Fund departments: a $690,602 transfer to the special obligation debt service fund (debt assessed to the General Fund for the purchase and improvement to the Health Facility and the construction, expansion, renovation, and equipping of the downtown government center. These transfers will continue until FY 28 when the debt will be paid off); and a $600,000 transfer for Utility Assistance programs.
- The Recreation Services subsidy remains at the same level for FY 24.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Other General Govt								
1 Contingency 40138 [ID: 518]								
Total								
2 Downtown Special Projects 00140 [ID: 519]								
Total								
3 PBMM: Health Department Repairs 00768 [ID: 2194]								
Gen Fd/PI	$100,000							
Total	**$100,000**							
4 PBMM: Daniel Boone Building Repairs 00766 [ID: 2192]								
Gen Fd/PI	$500,000							
Total	**$500,000**							
5 Pub Bldgs Major Maint Ren 00021 [ID: 514]								
Gen Fd/PI	$40,000							
Total	**$40,000**							
6 Walton Bldg Cap Improv 00587 [ID: 1846]							2015	2023
CVB	$15,000							
Total	**$15,000**							

Other General Government Funding Source Summary

CVB	$15,000	
Gen Fd/PI	$640,000	
New Funding	**$655,000**	**$0**
Total	**$655,000**	**$0**

Other General Government Current Capital Projects

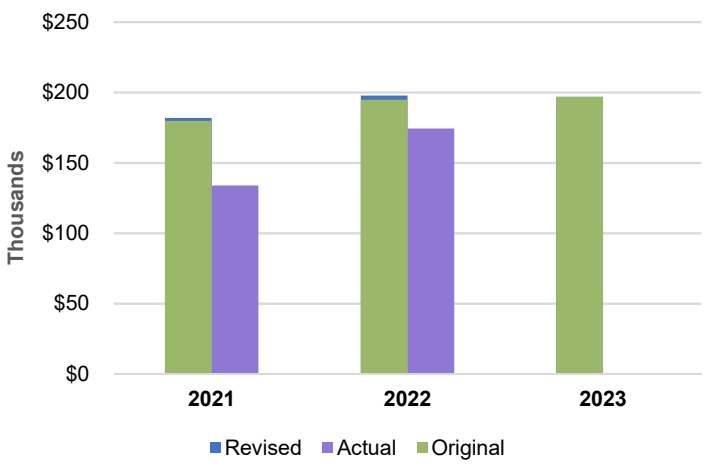
1	Addl Salt Storage Bldg (Mun Serv Center S) - 00632 [ID: 1831]	2019	2019
2	Blind Boone Home 00123 [ID: 522]	2021	2023
3	DB Customer Experience Center 00798 [ID: 2263]	2023	2024
4	Disabilities Commission Projects 00544 [ID: 1730]	2013	2013
5	Enterprise Resource Group Software COFERS- 00476 [ID: 1397]	2011	2012
6	Grissum Site & Buildings Renovations 00659 [ID: 1821]	2021	2023
7	Maintenance Percent for Art City Hall - N0252 [ID: 2213]		
8	PBMM: Armory Building Repairs 00764 [ID: 2190]		
9	PBMM: Building Assessments 00770 [ID: 2175]		
10	PBMM: Gentry Building Repairs 00767 [ID: 2193]		
11	PBMM: Howard Building Repairs 00769 [ID: 2195]		
12	PBMM: Police Building Repairs 00765 [ID: 2191]		
13	Time in Attendance - 00775 [ID: 2212]		

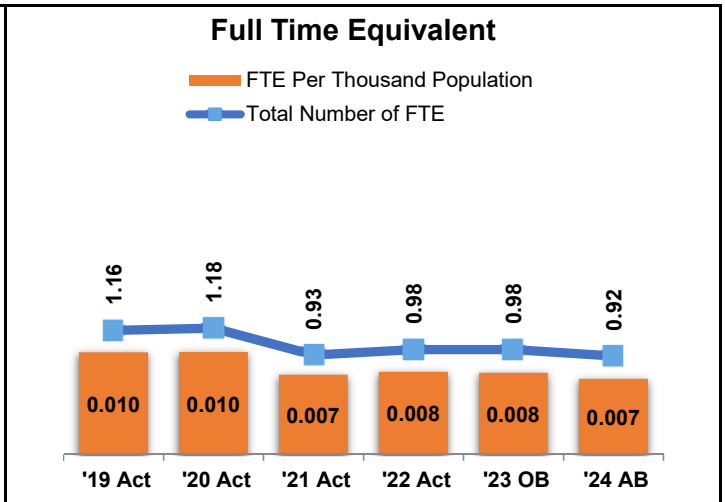
Other General Government Impact of Capital Projects

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Public Works - Administration





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$138,535	$134,217	$132,930	$143,670	$137,570	8.1%
Materials & Supplies	$11,710	$7,445	$11,710	$11,710	$11,710	-
Travel & Training	$7,800	$453	$7,800	$7,800	$7,800	-
Intragovernmental	$28,007	$28,326	$33,187	$39,769	$39,769	19.8%
Utilities	$3,738	$2,808	$3,426	$3,738	$3,738	9.1%
Services & Misc.	$7,850	$1,054	$7,850	$17,607	$17,607	124.3%
Total Appropriations (Exp.)	**$197,640**	**$174,303**	**$196,903**	**$224,294**	**$218,194**	**13.9%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Miscellaneous	$22,836	$2,364	$22,073	$2,526	$2,526	(88.6%)
Total Dedicated Sources	**$22,836**	**$2,364**	**$22,073**	**$2,526**	**$2,526**	**(88.6%)**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	0.93	0.98	0.98	0.92	0.92	(0.06)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**0.93**	**0.98**	**0.98**	**0.92**	**0.92**	**(0.06)**

Public Works - Administration 11006010

Department Summary

Description
The Administration section provides management of all divisions and functions of the Department including Transit, Streets & Engineering, Parking, Custodial & Maintenance Services, Fleet Operations, Public Improvements, and Right-of-Way acquisition.

Department Objectives
Assist the Columbia Fire Department with administration of their contracts for design services and construction of a new south-side fire station located off Scott Boulevard and a new east-side fire station located on St. Charles Road; administration of contracts for design and construction services for the Grissum Building Improvement project.

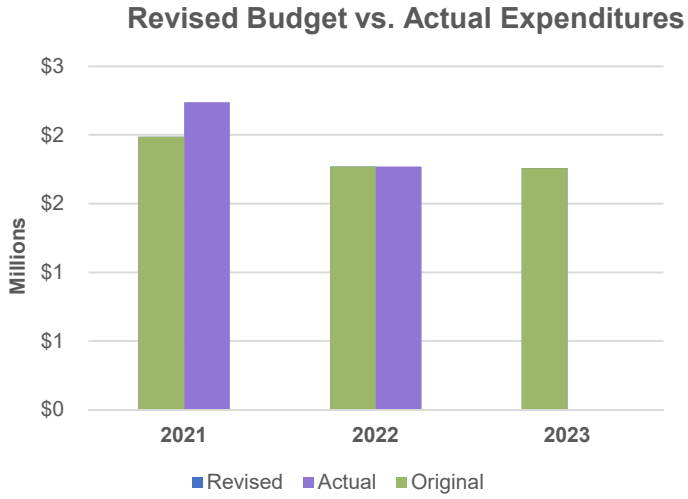
Highlights/Significant Changes
- A new Public Works Director was hired in FY 23.

Strategic Plan Alignment
The PW Administration will continue toward Operational Excellence with promotion of employee engagement throughout the department and making every effort to improve residents' experiences with our services. There will also be alignment with Inclusive Community by ensuring all members of the community have equal treatment with all interactions with staff.

CAAP Alignment
The PW Administration will continue with the internal process of recycling, reducing printing and being aware of the purchases that are made in our division and how they align with the CAAP plan.

As PW Administration provides oversight on capital projects throughout the city, the CAAP plan will be included in the planning process of each project.

General Government Debt - Debt Service Funds



Full Time Equivalent

There are no personnel assigned to this department

Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
There are no operating expenditures budgeted in this fund						
Debt Service	$1,770,393	$1,770,393	$1,758,143	$1,757,518	$1,757,518	(0.0%)
Total Appropriations (Exp.)	**$1,770,393**	**$1,770,393**	**$1,758,143**	**$1,757,518**	**$1,757,518**	**(0.0%)**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Investment Revenue	$26,281	($1,129)	$26,281	$22,916	$22,916	(12.8%)
Transfers	$1,770,075	$1,770,075	$1,757,825	$1,757,200	$1,757,200	(0.0%)
Total Dedicated Sources	**$1,796,356**	**$1,768,946**	**$1,784,106**	**$1,780,116**	**$1,780,116**	**(0.2%)**

Special Obligation Bond - Downtown Gov Center (Fund 3120)

Special Obligation Bonds 16 Improv...Downtown Govt. Center	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$17,580,000	3.50% - 5.00%	09/30/28	$8,330,000

In July 2016, the City issued Special Obligation Refunding Bonds. The City intends to fund the annual debt service payments in the bonds through lease payments to be charged to the City enterprise and governmental departments that will occupy space in the government center. The bonds were issued to refund the City's Special Obligation Bonds, Series 2008B.

Year	Principal Requirements	Interest Requirements	Total Requirements
2024	$1,550,000	$207,200	$1,757,200
2025	$1,615,000	$144,225	$1,759,225
2026	$1,670,000	$94,950	$1,764,950
2027	$1,720,000	$52,700	$1,772,700
2028	$1,775,000	$17,750	$1,792,750
Total	**$8,330,000**	**$516,825**	**$8,846,825**

Department Summary

Debt Service Funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special obligation bond principal and interest when the government is obligated in some manner for the payment. The City currently has one debt service fund.

2016 Special Obligation Improvement Bonds

This fund is used to accumulate monies for payment of Series 2016 $17,580,000, 4.3% Special Obligation Bonds with semi-annual installments of principal plus interest until maturity in FY 28. Financing is to be provided by property tax in the general fund and lease payments from enterprise funds. These bonds were used for the purchase and improvement of the Health Facility and Construction, expansion, renovation, and equipping the downtown government center. These bonds will be paid off in FY 28.

The 2008B SO Bonds were refinanced in FY 16 resulting in a savings of $4,640,040 over the remaining thirteen years (average $355,000/yr.).



Operating Budgets
Health & Environment

Andy Knoop, Stephens Lake Park, Capture CoMo Finalist

Health and **Environment**

Description

The Health and Environment departments are a group of departments with a central mission to preserve, protect, and promote our community. These departments are diverse in that they receive their funding through one of three mechanisms: general city funds, special revenue funds, or transfers from other funds. The departments receiving general city funding include Public Health and Human Services, Community Development, Economic Development, and Cultural Affairs. While there is some funding from dedicated sources such as grants, fees, and service charges, much of the funding for these departments is considered to be general and, as such, can be moved from one department to any other general city funded department. The departments that receive special revenue funding include the Convention and Visitors Bureau, the Community Development Block Grant Fund, and the Contributions Fund. The funding for these departments are dedicated and must be used to meet the specific needs of those departments. The Office of Sustainability, while a general fund department, is completely offset by grants and transfers from the Utilities.

Health and Human Services

Public Health and Human Services provides essential services that support optimal health, safety, and well-being for all city and county residents.

Economic Development

Economic Development provides the necessary support to encourage and facilitate the growth of the economic base in Columbia.

Cultural Affairs

Cultural Affairs enhances the vitality of the City and the quality of life for all citizens by creating an environment wherein artists and cultural organizations can thrive by fostering opportunities for creative expression and the preservation and celebration of the City's multi-cultural heritage.

Office of Sustainability

The Office of Sustainability works with all City departments and the community to optimize resource use efficiency and improve economic, environmental, and social well-being. Their guiding document is the City Council-adopted Climate Action & Adaptation Plan (CAAP) that lays out a vision and strategy to address risks posed by climate change and to reduce greenhouse gas emissions.

Community Development

Community Development is made up of two functional divisions: Building & Site Development and Planning & Zoning. Building & Site Development responds to our community's building safety needs in order to deliver an effective and efficient system of services, which minimizes risk to life, health, and property. Planning provides long-range land use planning, transportation, housing, community and economic development planning services to the community. Prior to FY 24, Neighborhood Services and Volunteer Programs were also included in this department.

Health and **Environment Continued**

Housing & Neighborhood Services

Housing and Neighborhood Services is a new Department for FY 2024. This department was created as a response for the need to seek and develop affordable housing within the City of Columbia. It is made up of the Neighborhood Services and Volunteer Programs divisions that were previously in Community Development. Neighborhood Services and Volunteer Programs improves the quality of life for Columbia's residents through fairly and swiftly enforcing codes related to residential life, building a sense of community by offering valuable volunteer opportunities, and providing resources for neighborhood leaders to solve issues independently.

Community Development Block Grant

Community Development Block Grant Fund (CDBG) administers federal funding to improve low to moderate income neighborhoods through improvement of public infrastructure and community facilities, demolition of dilapidated buildings, construction of replacement housing, assistance to home owners and prospective home buyers, and rehabilitation of existing housing.

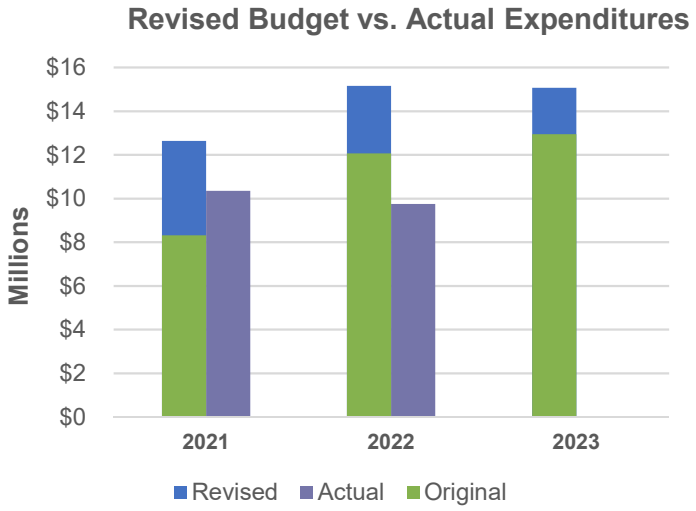
Contributions Fund

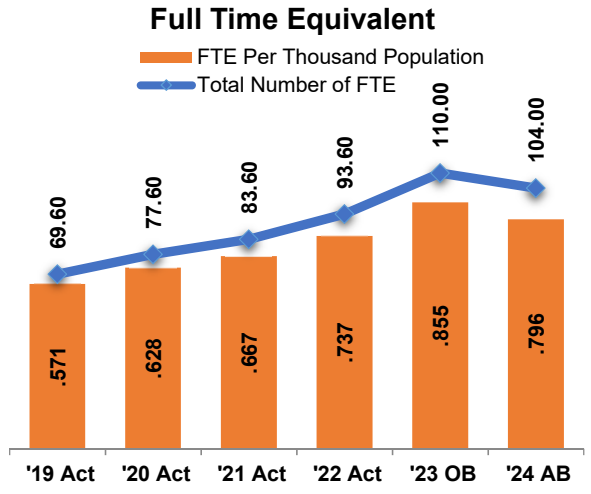
Contributions Fund manages donations to support and improve our community.

Convention and Visitors Bureau

Convention and Visitors Bureau (CVB) promotes Columbia as a meeting, leisure, and group tour destination through direct solicitations, trade show attendance, advertising, and marketing.

Public Health & Human Services





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$10,327,715	$6,114,153	$8,629,783	$10,153,741	$8,726,572	17.7%
Materials & Supplies	$606,226	$299,386	$621,416	$721,697	$721,697	16.1%
Travel & Training	$93,528	$31,833	$110,714	$216,233	$216,233	95.3%
Intragov. Charges	$898,933	$858,668	$1,039,469	$1,252,683	$1,252,683	20.5%
Utilities	$107,642	$92,081	$106,062	$111,148	$111,148	4.8%
Services & Misc	$2,942,198	$2,194,094	$2,427,213	$4,781,997	$4,781,997	97.0%
Capital Additions	$11,713	$0	$11,713	$34,213	$34,213	192.1%
Total Appropriations (Exp.)	**$14,987,956**	**$9,590,215**	**$12,946,370**	**$17,271,712**	**$15,844,543**	**33.4%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Revenue from other Govts	$5,720,408	$4,070,646	$6,430,934	$8,410,814	$8,410,814	30.8%
Fees & Service Charges	$821,632	$831,238	$824,132	$818,155	$818,155	(0.7%)
Misc.	$128,905	$86,628	$117,900	$577,848	$577,848	390.1%
Transfers	$23,500	$49,923	$22,577	$33,000	$33,000	46.2%
Total	**$6,694,445**	**$5,038,436**	**$7,395,543**	**$9,839,817**	**$9,839,817**	**33.1%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	91.00	91.00	107.80	101.80	101.80	(6.00)
Part-Time	2.60	2.60	2.20	2.20	2.20	-
Total FTE	**93.60**	**93.60**	**110.00**	**104.00**	**104.00**	**(6.00)**

Department Summary

Description

The Columbia/Boone County Department of Public Health and Human Services provides essential services that support optimal health, safety, and well-being for all city and county residents and visitors.

Department Objectives

Administration: Responsible for the overall management of department operations and Vital Records. Provides staff support to the Board of Health.

Planning and Promotion: Includes public health planning, epidemiology, emergency response planning, and health promotion. Public health planning facilitates community-wide health assessments and leads the department in strategic planning, workforce development, and quality improvement. Epidemiology tracks and reports diseases and works with community health to respond to outbreaks. Emergency response planning develops plans and protocols for department roles to a community response through collaboration and coordination with first responder organizations. Health promotion supports overall community health with programs focused on enabling people to increase control over, and to improve, their health.

Disease Investigation: Provides HIV/STI Prevention, Disease Intervention and HIV Case Management services to reduce the transmission of HIV/STI/Viral Hepatitis in a 37 county North Central MO region. These services include: sexual health and harm reduction education, rapid HIV/Hepatitis C/Syphilis testing in outreach settings, distribution of harm reduction supplies, disease investigation of HIV/Syphilis cases, provider consultation and case management services for those living with HIV. Case management services include: linkage to health care, support services, psychological and other services.

Animal Control: Enforces Columbia and Boone County animal control ordinances and Missouri regulations. Services include investigating animal bite cases, rabies prevention, responsible pet ownership education, impoundment of dogs running at large, assistance in locating lost animals, animal cruelty and neglect investigations, and responding to injured animal and wildlife calls 24 hours per day.

Environmental Public Health: Enforces city, county, and state ordinances, rules, and regulations relating to environmental health and sanitation. Services include food service, licensed day care, lodging facility, and tattoo establishment inspections; food handler education and certification; permitting and monitoring of public and semi-public swimming pools.

Community Health: Provides population-based health services including: communicable disease investigation and treatment, tuberculosis control and case management, immunizations, child care nurse consultation, and lead case management. The department also provides reproductive health services including sexually transmitted infections testing and treatment; women's health services funded by the federal Title X program and Show Me Healthy Women, with additional grant funding for contraceptives provided by the Right Time program.

WIC Program: Provides nutrition education, breastfeeding support and supplemental food packages to women, infants, and children who meet medical and income requirements. The program serves women who are pregnant or breast-feeding; babies born prematurely, at a low birth weight or who demonstrate a medical or nutritional risk factor; and children under age five. Administers the Summer Food Program at The Armory and Again Street Park.

Social Services: Provides a variety of social services including: pregnancy testing and counseling, pregnancy support services, Healthy Families America home visitation services, information and referral, medication/medical supplies assistance, utility assistance, eligibility determination for department and other eligibility based City services, and case management for high utilizers of public safety/justice system.

Human Services: Work includes addressing the causes and conditions of poverty by purchasing, coordinating and providing social services in the community. Provides staff support to the Human Services Commission and the Substance Abuse Advisory Commission.

Highlights/Significant Changes

The department continues to seek new sources of funding to provide important services to the community. Several grants will continue into the FY24 year. These include grants for Increasing Adult Immunizations ($306,351), ELC-Enhancing Detection ($946,680), Brighter Beginnings ($128,850), and Workforce Development ($516,397.71.)

A new division is created to umbrella some of our HIV/STI services and improve the client experience and professional coordination of these services in our region. This new unit will provide HIV/STI Prevention, Disease Intervention and HIV Case Management services to reduce the transmission of HIV/STI/Viral Hepatitis in a 37 county North Central MO region. In addition to our two current HIV/STI prevention grants, the unit will oversee a new Disease Intervention grant ($391,065) and a new HIV Case Management grant

Department Summary - (continued)

A new division is created, Planning and Promotion, which combines public health planning, epidemiology, emergency response planning, and health promotion services.

PHHS is a nationally accredited Public Health Department.To maintain accreditation, PHHS is in the process of applying for reaccreditation with the goal of submitting its application in December 2023.

PHHS is working with community partners in an effort called, Live Well Boone County to develop a community health assessment and community health improvement plan. These efforts are completed every 5 years and include significant partner and community engagement.

The majority of new decision items for FY 24 are offset by grant sources, including the addition of eleven full-time positions and the reassignment of two supervisory positions to manager positions. The department did include new decision items to: provide additional fees to the Central Missouri Humane Society; purchase body worn cameras for Animal Control Officers, and purchase software products to ensure HIPAA compliance. PHHS is undergoing a building remodel to accommodate the growth in staff positions. The costs of the remodel will be largely offset by grant sources.

The department is a City/County department, and as such, serves all of the Boone County population. Boone County pays approximately one-third of costs for services in this budget.

Strategic Plan Alignment

Much of the work of Public Health and Human Services aligns with, and contributes to, the goals of the City's Strategic Plan.

Organizational Excellence
To support the Organizational Excellence goal "to create and support an engaged workforce that delivers an efficient, innovative, transparent and collaborative city government," the department has formed an internal wellness committee to support the well-being of the PHHS workforce. PHHS continues to work to improve service delivery for our customers by incorporating virtual and digital service options for social services and utility assistance programs reducing barriers to service, such as transportation. The department incorporates quality improvement processes into performance management plans for all work units.The department has completed a 18 month "bridge" strategic plan, with a focus on its employees and has implemented quarterly staff development sessions.

Safe Neighborhoods
To support the Safe Neighborhoods goal to "equitably provide emergency services, crime and fire prevention, community risk reduction, emergency preparedness, public health and well-being, community policing and social services to ensure that the city is considered safe for all residents and visitors while increasing public trust through accountable leadership," PHHS works to build trust between our department and the BIPOC communities we serve. We do this through the Health on Wheels mobile unit program and the Live Well by Faith program, which allow trained Community Health Workers to work in neighborhoods and community organizations to reduce health disparities exacerbated by COVID-19.

The Environmental Public Health and Animal Control units continue to work to improve outcomes associated with the City's community safety function. PHHS is leading the Boone County Overdose Response Coalition in conjunction with our partners at CFD and CPD and other key stakeholders. The department has continued receiving funding to purchase naloxone to distribute at the PHHS front desk to interested community members and during community education and outreach programs. These monthly events are titled "Save a Life" events, and allow community members to receive training on proper use of naloxone and overdose awareness and prevention.

The department contributes to improving the City's overall emergency preparedness and response capabilities through the Public Health Emergency Preparedness grant which focuses on the continued refinement of public health emergency response plans, training, and exercises to test elements of the plan. The department will partner with Columbia Fire Department on this strategic priority area to assure that training needs for City employees are assessed, training provided, and emergency plans tested. The department continues to coordinate the warming and cooling centers for the community and provides leadership for ongoing COVID-19 activities.

The department strives to improve services to the city and county's most vulnerable populations through the provision of multiple public health and social services programs. The Health on Wheels van will allow PHHS the ability to provide services in a community setting. New Decision Items for funding to address homelessness as part of the City's strategic plan were submitted for FY2024 City budget consideration. These included funding to continue contracting for homeless street outreach/case management services; increase the availability of year round emergency shelter and homeless drop-in center hours of operation; and continue to contract for street outreach and case management services.

PHHS added a 1.0 FTE Social Services Specialist position to staff the Municipal Court Community Support Docket and provide support for high utilizers of City public safety services. The department also added a 1.0 FTE Sr. Planner to, in part, coordinate and lead homelessness efforts for the City and in the community.

Department Summary - (continued)

Inclusive Community
PHHS works to align with the City's Inclusive Community strategic priority goal of "cultivating a safe and sustainable community focusing on equitable access, inclusive engagement, equal opportunity and treatment, leading with race" in multiple ways. Internally, the department has made changes to our hiring processes by requiring all interview panel members to attend training on bias during interviews and we now consistently ask questions of our applicants related to diversity, equity and inclusion (DEI) in the workplace. We continue to require DEI training for all PHHS employees and actively participate in the Building Inclusive Communities training offerings for City employees.

The department also heavily focuses on inclusivity in all aspects of our services. The department is facilitating the ARPA planning and allocation process and is ensuring that all voices are included and heard in decision making. The department is also implementing the strategic plan objective of developing a common eligibility process across City departments in order to make income-based City services more accessible to residents. In addition, a Social Services Specialist is now available in City Hall to serve to provide social services and to facilitate the common eligibility system.

CAAP Alignment

PHHS supports the CAAP through the coordination of the cooling centers, emergency preparedness activities, and food security related services. The Community Health Improvement Plan has identified safe, healthy, affordable housing as a priority in direct alignment with the CAAP.

Performance Measures
PHHS utilizes a formal performance measurement and continuous quality improvement (CQI) process for all programs and services. Performance measures are tracked systematically and reviewed continuously by program staff and on a quarterly basis by program staff and leadership. As performance issues are identified, both formal and informal CQI processes are utilized to identify and measure quality improvement opportunities. Where applicable, performance measures both drive and are driven by the department and City strategic plans.

Examples of department performance measures include

Increasing the number of children served at Lunch in the Park
Increasing the redemption rate of the Farmer's Market program
Increasing the number of staff who excited about coming to work
Improve birth outcomes for home visiting families
Increase the number of staff who feel they can take the time to focus on their mental health and emotional well-being.

Public Health & Human Services

110030xx to 110034xx and 110044xx

Budget Detail By Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Administration (3010)						
Personnel Services	$2,823,470	$1,235,454	$569,239	$636,644	$612,428	11.8%
Materials & Supplies	$27,149	$23,710	$20,041	$20,041	$20,041	-
Travel & Training	$4,300	$4,213	$4,300	$5,297	$5,297	23.2%
Intragov. Charges	$215,680	$200,751	$199,643	$251,252	$251,252	25.9%
Utilities	$51,330	$42,471	$53,450	$52,430	$52,430	(1.9%)
Services & Misc	$107,587	$88,383	$45,815	$568,367	$568,367	1140.6%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$15,000	$15,000	-
Total	**$3,229,516**	**$1,594,982**	**$892,488**	**$1,549,031**	**$1,524,815**	**73.6%**
Epidemiology Planning (3020)						
Personnel Services	$551,833	$480,090	$819,362	$1,075,536	$1,023,296	31.3%
Materials & Supplies	$24,229	$21,287	$20,009	$78,074	$78,074	290.2%
Travel & Training	$10,300	$3,864	$7,300	$114,912	$114,912	1474.1%
Intragov. Charges	$34,577	$32,903	$47,375	$53,447	$53,447	12.8%
Utilities	$1,872	$1,924	$2,184	$2,808	$2,808	28.6%
Services & Misc	$103,549	$102,039	$3,300	$328,762	$328,762	9862.5%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$2,400	$2,400	-
Total	**$726,360**	**$642,108**	**$899,530**	**$1,655,939**	**$1,603,699**	**84.1%**
Community Health Promotion (3030)						
Personnel Services	$1,700,440	$643,425	$1,800,768	$1,240,060	$948,423	(31.1%)
Materials & Supplies	$121,987	$20,675	$121,455	$119,841	$119,841	(1.3%)
Travel & Training	$26,042	$5,362	$39,878	$16,244	$16,244	(59.3%)
Intragov. Charges	$58,555	$61,251	$116,592	$155,942	$155,942	33.8%
Utilities	$4,056	$3,042	$3,744	$3,432	$3,432	(8.3%)
Services & Misc	$255,844	$113,897	$461,468	$684,622	$684,622	48.4%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$600	$600	-
Total	**$2,166,925**	**$847,651**	**$2,543,905**	**$2,220,741**	**$1,929,104**	**(12.7%)**
Disease Intervention (3040)						
Personnel Services	$0	$0	$321,162	$1,821,704	$1,574,355	467.2%
Materials & Supplies	$0	$0	$27,561	$14,340	$14,340	(48.0%)
Travel & Training	$0	$0	$6,400	$15,795	$15,795	146.8%
Intragov. Charges	$0	$0	$0	$21,393	$21,393	-
Utilities	$0	$0	$2,300	$6,846	$6,846	197.7%
Services & Misc	$0	$0	$4,387	$4,913	$4,913	12.0%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$3,900	$3,900	-
Total	**$0**	**$0**	**$361,810**	**$1,888,891**	**$1,641,542**	**422.1%**

Budget Detail By Division - (continued)

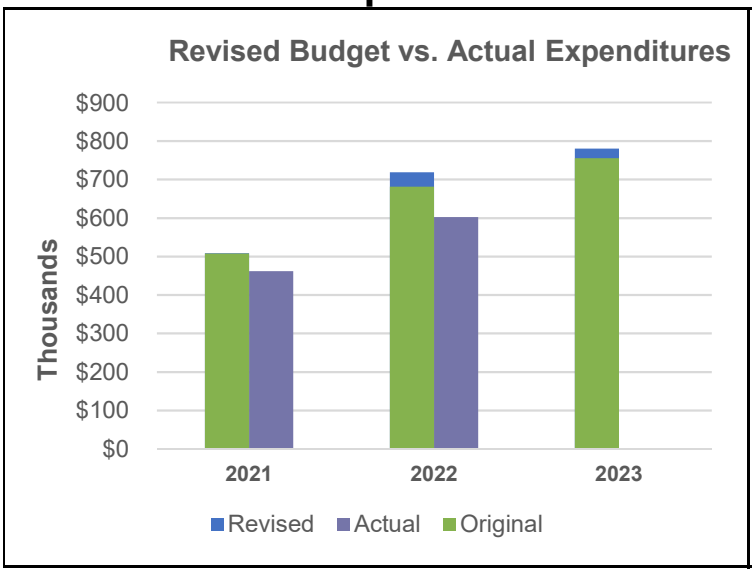
	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Animal Control (3110)						
Personnel Services	$485,789	$385,623	$505,425	$552,202	$516,879	9.3%
Materials & Supplies	$24,821	$20,790	$25,321	$37,326	$37,326	47.4%
Travel & Training	$3,152	$1,853	$3,152	$3,152	$3,152	-
Intragov. Charges	$62,173	$58,493	$71,575	$81,940	$81,940	14.5%
Utilities	$5,448	$3,704	$5,448	$5,448	$5,448	-
Services & Misc	$195,154	$194,931	$207,118	$231,985	$231,985	12.0%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$776,537**	**$665,394**	**$818,039**	**$912,053**	**$876,730**	**11.5%**
Environmental Public Health (3210)						
Personnel Services	$797,098	$606,589	$697,369	$923,121	$723,672	32.4%
Materials & Supplies	$17,282	$9,829	$17,282	$16,282	$16,282	(5.8%)
Travel & Training	$11,872	$3,552	$11,872	$19,053	$19,053	60.5%
Intragov. Charges	$95,582	$86,639	$105,967	$126,727	$126,727	19.6%
Utilities	$3,672	$3,432	$3,672	$3,360	$3,360	(8.5%)
Services & Misc	$58,644	$50,137	$85,699	$77,499	$77,499	(9.6%)
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$984,150**	**$760,178**	**$921,861**	**$1,166,042**	**$966,593**	**26.5%**
Community Health (3300)						
Personnel Services	$1,971,880	$1,581,118	$1,957,978	$2,083,328	$1,902,500	6.4%
Materials & Supplies	$301,972	$141,260	$284,032	$281,097	$281,097	(1.0%)
Travel & Training	$13,425	$4,859	$10,125	$13,166	$13,166	30.0%
Intragov. Charges	$216,557	$211,134	$245,044	$276,745	$276,745	12.9%
Utilities	$14,859	$12,584	$14,859	$15,483	$15,483	4.2%
Services & Misc	$356,128	$222,549	$337,155	$317,217	$317,217	(5.9%)
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$300	$300	-
Total	**$2,874,821**	**$2,173,503**	**$2,849,193**	**$2,987,336**	**$2,806,508**	**4.8%**
Women, Infants and Children (WIC) (3410)						
Personnel Services	$584,300	$469,269	$578,887	$690,837	$590,832	19.3%
Materials & Supplies	$9,700	$8,678	$9,700	$9,700	$9,700	-
Travel & Training	$3,850	$858	$3,850	$3,850	$3,850	-
Intragov. Charges	$105,646	$101,940	$127,873	$135,376	$135,376	5.9%
Utilities	$4,992	$4,992	$5,304	$5,304	$5,304	-
Services & Misc	$29,319	$11,760	$29,901	$30,401	$30,401	1.7%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$737,807**	**$597,498**	**$755,515**	**$875,468**	**$775,463**	**15.9%**

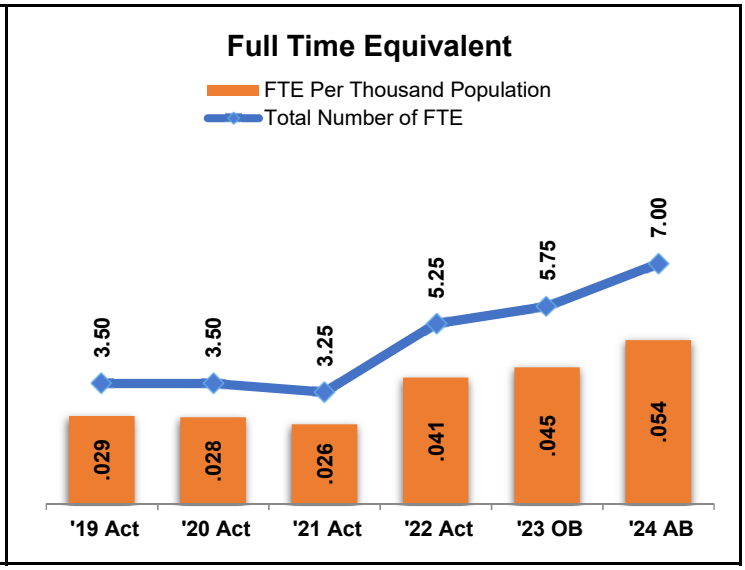
Budget Detail By Division - (continued)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Human & Social Services (4410) (4440) (4540)						
Personnel Services	$802,504	$695,049	$840,331	$1,130,309	$834,187	34.5%
Materials & Supplies	$68,260	$52,856	$85,189	$144,996	$144,996	70.2%
Travel & Training	$15,337	$7,274	$18,587	$19,514	$19,514	5.0%
Intragov. Charges	$88,790	$92,121	$104,381	$134,890	$134,890	29.2%
Utilities	$20,789	$19,932	$14,477	$15,413	$15,413	6.5%
Services & Misc	$1,812,473	$1,410,397	$1,228,870	$1,929,859	$1,929,859	57.0%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$300	$300	-
Total	**$2,808,153**	**$2,277,628**	**$2,291,835**	**$3,375,281**	**$3,079,159**	**47.3%**
Mental Health Collaboration (4450)						
Personnel Services	$610,401	$17,536	$539,262	$0	$0	-
Materials & Supplies	$10,826	$300	$10,826	$0	$0	-
Travel & Training	$5,250	$0	$5,250	$5,250	$5,250	-
Intragov. Charges	$21,373	$13,436	$21,019	$14,971	$14,971	(28.8%)
Utilities	$624	$0	$624	$624	$624	-
Services & Misc	$23,500	$0	$23,500	$608,372	$608,372	2488.8%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$11,713	$0	$11,713	$11,713	$11,713	-
Total	**$683,687**	**$31,272**	**$612,194**	**$640,930**	**$640,930**	**4.7%**
Department Total						
Personnel Services	$10,327,715	$6,114,153	$8,629,783	$10,153,741	$8,726,572	17.7%
Materials & Supplies	$606,226	$299,386	$621,416	$721,697	$721,697	16.1%
Travel & Training	$93,528	$31,833	$110,714	$216,233	$216,233	95.3%
Intragov. Charges	$898,933	$858,668	$1,039,469	$1,252,683	$1,252,683	20.5%
Utilities	$107,642	$92,081	$106,062	$111,148	$111,148	4.8%
Services & Misc	$2,942,198	$2,194,094	$2,427,213	$4,781,997	$4,781,997	97.0%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$11,713	$0	$11,713	$34,213	$34,213	192.1%
Total	**$14,987,956**	**$9,590,215**	**$12,946,370**	**$17,271,712**	**$15,844,543**	**33.4%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Economic Development





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$553,548	$464,707	$620,838	$782,108	$749,600	26.0%
Materials & Supplies	$5,970	$1,356	$6,920	$5,187	$5,187	(25.0%)
Travel & Training	$0	$0	$500	$1,000	$1,000	100.0%
Intragov. Charges	$36,713	$36,810	$45,037	$61,391	$61,391	36.3%
Utilities	$3,432	($312)	$3,744	$3,432	$3,432	(8.3%)
Services & Misc	$118,766	$99,192	$78,133	$79,200	$79,200	1.4%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total Appropriations (Exp.)	**$718,429**	**$601,753**	**$755,172**	**$932,318**	**$899,810**	**23.5%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Misc.	$88,602	$79,580	$48,602	$51,424	$51,424	5.8%
Transfers	$46,000	$0	$0	$0	$0	-
Total Dedicated Funding	**$134,602**	**$79,580**	**$48,602**	**$51,424**	**$51,424**	**5.8%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	5.25	5.25	5.25	6.50	6.50	1.25
Part-Time	0.00	0.00	0.50	0.50	0.50	-
Total FTE	**5.25**	**5.25**	**5.75**	**7.00**	**7.00**	**1.25**

Economic Development 110042xx

Department Summary

Description

The Economic Development Department provides the necessary support to encourage and facilitate the growth of the economic base in Columbia. This includes working with the various local, regional and state economic development agencies, as well as educational institutions, to attract new businesses, retain and expand existing businesses, and foster a stronger entrepreneurial ecosystem for business start-ups. This Department staffs ***Regional Economic Development Inc. (REDI)***, which provides additional operating funds.

Department Objectives

The staff's goal is to promote positive economic growth while maintaining the region's exceptional quality of life. The Department/REDI purpose is to facilitate the creation and retention of quality, sustainable jobs in our community. The three program areas are: 1) marketing the community as a destination for primary businesses with an emphasis on manufacturing, life science and technology sectors by providing workforce, site and building data to prospects; 2) working with existing employers on business retention and expansion, especially workforce development initiatives and navigating the regulatory environment; and, 3) supporting the entrepreneurial community, especially minority and women-owned business enterprises, as well as global entrepreneurs including refugees and immigrants, through a variety of activities, programs, business coaching services, and offerings within the collaborative co-working space at REDI (The Hub).

Highlights/Significant Changes

- The REDI Board of Directors adopted a new Strategic Plan last year, and staff have made significant progress in implementation of the four primary strategies (Improved Infrastructure, Relationships with Corporate Headquarters, Central Point of Contact for Entrepreneurship Resources, and Workforce Consortium). The five secondary strategies (Municipal Ombudsman, County-wide Marketing for Talent Attraction, Anchor Institution Program, Risk Capital for Entrepreneurs, and Young, Diverse Professionals) are being implemented by area agencies and partners in support of the regional Strategic Plan. Staff efforts and activities are monitored through a monthly dashboard.

- REDI contracted with the Docking Institute of Public Affairs to conduct a Labor Basin Labor Availability Analysis which was completed in November. The purpose of this report is to assess the available labor pool which represents those who indicate that they are looking for employment or would consider changing their jobs for the right employment opportunity.

- REDI continued regular briefing meetings with the Missouri Department of Economic Development, and involved DED staff in meetings, when appropriate, with our existing major employers to discuss State of Missouri workforce development, training, and tax credit programs.

- REDI assisted EquipmentShare through the Chapter 100 approval process for a $100 million expansion project that will create 555 new jobs in the next five years. Staff continued to assist EquipmentShare as they began construction in FY23.

- In 2021, Swift Prepared Foods announced they selected Columbia as the location for their $185 million Italian Meats facility that will employ 250 people. REDI facilitated the project from proposal through site visits and final selection, as well as the Chapter 100 Revenue Bonds incentive process. Staff continued to assist Swift (now known as Principe) during their construction and hiring phases, and assisted in coordinating a ribbon cutting in April.

- In prior years, REDI facilitated the site selection and Chapter 100 Revenue Bond incentives process for Aurora Organic Dairy, American Outdoor Brands, Kraft Heinz, and Dana Light Axle Products. REDI continued engagement in FY23 to ensure that the companies are in compliance with local incentive programs.

- Staff has initiated discussions with the University of Missouri for talent retention efforts that focus on increasing the number of MU graduates that stay and work in Columbia.

- The Business Development Specialist assisted numerous businesses in navigating regulatory processes from concept to completion, and promotes the adoption of positive business climate practices.

- The Business Development Specialist conducted a listening session with human resources staff employed by local manufacturers to learn about their challenges, needs, and best practices in an effort to build strong relationships at the local level and corporate headquarters to better prepare for and respond to issues of retention and expansion.

- Staff initiated a listening session with area commercial real estate professionals to learn how the City can support attracting and retaining retail development across Columbia.

Department Summary - (continued)

Highlights/Significant Changes (continued)

- Staff continues to serve on The Source Summit Transportation Focus Group, Columbia Chamber of Commerce Workforce Division, Upward Mobility Task Force, Reinventing Our Communities Cohort, and also participated in the Show Me Careers program and several Federal Reserve focus groups in an effort to address workforce challenges.

- Staff continues to collaborate with Mid-MO Regional Planning Commission in deploying the Revolving Loan Fund program to small businesses across the region. To date, 14 loans have been awarded in which the RLF has provided $1,148,873 in gap financing towards a total capital investment of $3,536,157. This investment portfolio was made available to our community in spring of 2022 through the U.S. Economic Development Administration.

- REDI's Hub is a collaborative co-working space that offers several benefits to local entrepreneurs, such as business coaching, networking connections, meeting space, print services, as well as podcasting capabilities. Staff continually develops new programming for the clientele of the Hub which is home to over 130 entrepreneurs advancing their startups and business concepts.

- REDI's Hub continued to increase new clients at a high volume. By working in conjunction with the new Minority Business Coordinator, outreach to underserved communities and demographics was a prime mover of this trend. As of June, 50% of the total roster of clients are minority-owned (+12% compared to the previous year), 50% are women-owned (+2%), and 25% are minority-women owned local businesses (+2%).

- The Entrepreneurship Program Coordinator continued the development of the Coaches' Cohort and expanded the roster of attendees. This effort brings the ecosystem together for a Master Class type of session in order to build cooperative trust between agencies, organizations, and individuals, as well as enhance the quality of coaching for local entrepreneurs.

- The Entrepreneurship Program Coordinator and staff raised public awareness of REDI's program at a local and regional level with a concerted effort of speaking at conferences, veteran's events, in classrooms and during media appearances, as well as participating as judges or coaches for many pitch competitions and startup events throughout the year.

- Successfully transitioned the CoMo Cooks shared commercial kitchen program to The Loop CID at its new permanent location on Business Loop. REDI provided two scholarships this year to minority businesses participating in this program.

- Initiated new retail incubator program, The Shops at Sharp End, to help local entrepreneurs grow their retail enterprises into successful e-commerce and/or brick and mortar establishments, with priority placement given to minority-owned businesses.

- The Minority Business Coordinator actively forms partnerships within the minority community and raises awareness of REDI programs and its resources for MBEs through community outreach.

- The Minority Business Program offered numerous workshops and training opportunities this year, including MU's Anchor Institution Initiative and The Black MasterMind Group; and, helped clients achieve their full potential by assessing their strengths and weaknesses, coaching them in leadership development, creating effective business strategies, and encouraging a positive business outlook.

- In partnership with CMCA/Women's Business Center and through funding provided by the City of Columbia, the Minority Business Program offered two grant rounds for minority-owned businesses this year. This program, which awarded 21 - $5,000 grants (totaling $105,000), aims to help MBEs obtain the necessary capital to thrive. In future years, grant rounds will align with the Juneteenth holiday annually.

- Numerous updates and additions were made to the Minority and Women-owned Business Directory. The Directory showcases 241 highlighted MWBEs making it more user-friendly and current.

- The Global Entrepreneurs Program was created and staffed as of January this year, and is dedicated to extending economic development opportunities to refugee and immigrant communities through focused tools, programs, and outreach.

- The Global Entrepreneurship Coordinator worked diligently to extend outreach and community engagements in historically and systematically marginalized communities by building trust in the process.

- The Global Entrepreneurship Coordinator created new training modules, workshops, and events specifically geared towards refugee and immigrant communities. Staff also worked to remove barriers to entry into the startup and business community by developing informational literature in both Spanish and French, and making it accessible in all languages.

Department Summary - (continued)

Highlights/Significant Changes (continued)

- Staff has worked to record, produce, and distribute an interview-style podcast that gives a behind the scenes profile of REDI investors, board members, and entrepreneurship clients that drive regional economic development efforts forward. Podcasts and Hub client videos were also formatted with closed captioning to ensure access by all.

- The Marketing and Communications Specialist has created promotional materials for both internal and external communications which includes publications, collateral materials, and website updates. Additions to the website include a new page for the Global Entrepreneurs Program and one for the recipients of the Minority Business Enterprise grants.

- In accordance with the Marketing Plan, staff has maintained REDI's social media presence and written REDI's e-newsletter, centering REDI's staff, investors, Hub clients, Global Entrepreneur Program clients, and Minority Business Program clients. Two new marketing campaigns, I Am REDI and REDI on the Road, have been supported by all department staff.

Strategic Plan Alignment

The Economic Development Department aligns with many aspects of the Strategic Plan, including Resilient Economy which remains a top priority, as well as Organizational Excellence and Inclusive Community. Staff currently serve on the Organizational Excellence and Resilient Economy teams. Specifically, staff is dedicating resources to reduce the burden of transportation for individuals seeking and maintaining employment in our community; and, improving resident and visitor experiences across City services through improved customer service and streamlined processes. As well as, fostering a more diverse business community through entrepreneurship including the new Coordinator for Global Entrepreneurs position, enhanced minority business programs, workforce training, and the creation of quality jobs that support upward economic mobility.

CAAP Alignment

The Economic Development Department has taken important steps towards fulfilling the goals of the Climate Action and Adaptation Plan. These steps include more closely monitoring temperatures and adjusting office thermostats as needed, keeping the system running low in low-use areas in order to conserve energy; and, eliminating the use of all desktop printers, reducing paper usage, printing only when necessary, and recycling all plastic, cardboard, etc. for office endeavors. Staff has also purchased compostable and reusable silverware, drinkware, and serving dishes for meetings and events. Staff regularly carpools and encourages pedestrian-friendly meet-ups. Staff also serves on The Source Summit transportation workgroup which developed The First/Last Mile Valet Service pilot program for the Route B employers and employees which is a rideshare program. Additionally, staff encourages area manufacturers to investigate and consider using energy reduction programs and services offered by the City of Columbia, and consider using energy storage and renewable energy alternatives in their operations when possible.

City Council Priorities Alignment

The Economic Development Department places significant importance and staff efforts on all five City Council priorities, especially the following three priorities: Employees, Infrastructure, and Public Transportation. Staff has dedicated resources to new workforce development programs this year, including establishment of a new CDL training range and aviation technology program, as well as participation in both community Job Fairs. Additionally, the REDI organization invested funding in support of The First/Last Mile Valet transportation program for the Route B employment corridor which saw its first rider on May 31st (a student intern who is part of the FLOURISH Initiative for under-resourced youth in our community). And, department leadership has been very intentional in ensuring a more diverse and inclusive workforce, and encouraging all staff to participate in professional development opportunities. Specifically, one staff member graduated from the Leadership Columbia program this year, another is participating in a state leadership program for women and is currently pursuing their Certified Economic Developer credentials, as is another staff member for their Entrepreneurship-LED credentials. These opportunities ensure a well-prepared workforce is employed by the City of Columbia.

Economic Development

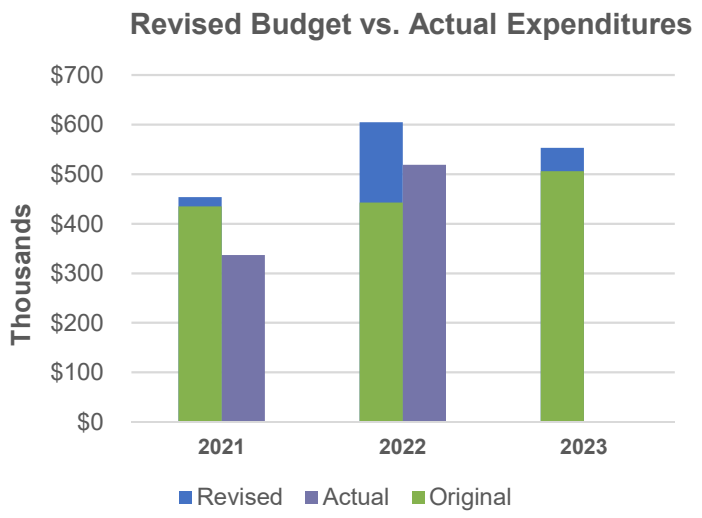
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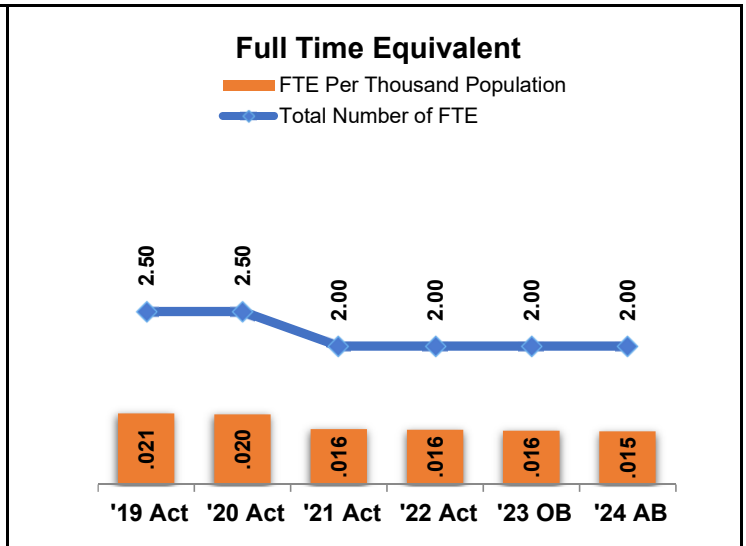
Budget Detail By Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Economic Development (4210)						
Personnel Services	$499,798	$442,332	$534,869	$686,099	$664,932	28.3%
Materials & Supplies	$2,920	$1,282	$4,920	$4,920	$4,920	-
Travel and Training	$0	$0	$0	$0	$0	-
Intragovernmental Charges	$35,628	$35,725	$43,540	$59,570	$59,570	36.8%
Utilities	$3,432	($312)	$3,744	$3,432	$3,432	(8.3%)
Services & Misc.	$35,366	$35,295	$20,366	$20,200	$20,200	(0.8%)
Transfers	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$577,144**	**$514,322**	**$607,439**	**$774,221**	**$753,054**	**27.5%**
Supplier Diversity (4220)						
Personnel Services	$53,750	$22,375	$85,969	$96,009	$84,668	11.7%
Materials & Supplies	$3,050	$74	$2,000	$267	$267	(86.7%)
Travel and Training	$0	$0	$500	$1,000	$1,000	100.0%
Intragovernmental Charges	$1,085	$1,085	$1,497	$1,821	$1,821	21.6%
Utilities	$0	$0	$0	$0	$0	-
Services & Misc.	$83,400	$63,897	$57,767	$59,000	$59,000	2.1%
Transfers	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$141,285**	**$87,431**	**$147,733**	**$158,097**	**$146,756**	**7.0%**
Department Total						
Personnel Services	$553,548	$464,707	$620,838	$782,108	$749,600	26.0%
Materials & Supplies	$5,970	$1,356	$6,920	$5,187	$5,187	(25.0%)
Travel and Training	$0	$0	$500	$1,000	$1,000	100.0%
Intragovernmental Charges	$36,713	$36,810	$45,037	$61,391	$61,391	36.3%
Utilities	$3,432	($312)	$3,744	$3,432	$3,432	(8.3%)
Services & Misc.	$118,766	$99,192	$78,133	$79,200	$79,200	1.4%
Transfers	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$718,429**	**$601,753**	**$755,172**	**$932,318**	**$899,810**	**23.5%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Office of Cultural Affairs





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$183,996	$175,140	$190,824	$202,576	$200,187	6.2%
Materials & Supplies	$10,505	$4,985	$9,695	$10,695	$10,695	10.3%
Travel & Training	$6,000	$4,704	$6,000	$6,000	$6,000	-
Intragov. Charges	$13,501	$13,411	$16,091	$18,723	$18,723	16.4%
Utilities	$9,427	$8,252	$9,427	$6,227	$6,227	(33.9%)
Services & Misc	$380,859	$311,876	$273,959	$260,434	$260,434	(4.9%)
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total Appropriations (Exp.)	**$604,288**	**$518,368**	**$505,996**	**$504,655**	**$502,266**	**(0.3%)**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Fees & Service Charges	$40,000	$41,160	$65,000	$44,871	$44,871	(31.0%)
Revenue from Other Govt	$15,400	$150,316	$27,140	$32,745	$32,745	20.7%
Misc.	$18,784	$21,490	$18,784	$2,702	$2,702	(85.6%)
Transfers	$8,100	$8,100	$35,000	$41,500	$41,500	18.6%
Total Dedicated Funding	**$82,284**	**$221,066**	**$145,924**	**$121,818**	**$121,818**	**(16.5%)**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	2.00	2.00	2.00	2.00	2.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**	**-**

Office of Cultural Affairs 110046xx

Department Summary

Description

The Office of Cultural Affairs' (OCA) mission is to create an environment where artists and cultural organizations thrive by advancing and supporting the arts and culture for the benefit of the citizens of Columbia.

Cultural Affairs is the department liaison for the following boards and commissions:
- Commission on Cultural Affairs Standing Committee on Public Art
- Commission on Cultural Affairs
- Columbia Arts Fund Advisory Committee
- Mayor's Task Force on U.S.S. Columbia

Core Values

- **Service** - We exist to provide the best possible support to all arts and culture organizations in Columbia.
- **Communication** - We listen and provide responses that are clear, accurate, and timely.
- **Continuous Improvement** - We value excellence through planning, learning, and innovation.
- **Integrity** - We are ethical, fair, and honest stewards of our community's resources.
- **Teamwork** - We build trust and achieve results by working together.
- **Equity** - We recognize the local government's role in our community's history of systemic oppression. We are committed to removing these barriers and rooting our priorities, decisions and culture in the principles of diversity, inclusion, justice, and equal access to opportunity.

Highlights/Significant Changes

- For the past ten years, OCA has embarked upon a mission to increase the level of funding allocated to arts and culture organizations by creating and maintaining the Columbia Arts Fund (CAF), an arts endowment established at the Community Foundation of Central Missouri. The CAF's mission is to augment annual funding distributed to eligible arts and culture organizations. Due to individual donations and successful fundraisers such as the annual Celebration of the Arts event and CoMoGives, the fund has made distributions since FY17. *Ties into Strategic Priority Areas: Resilient Economy and Inclusive Community*

- Since expanding the Celebration of the Arts in 2014, more than $100,000 has been raised for the Columbia Arts Fund. The event was rebranded in 2016 and not only continues the tradition of unveiling an annual commemorative poster but also recognizes an individual who has provided invaluable service to the arts community. *Ties into Strategic Priority Areas: Resilient Economy and Inclusive Community*

- OCA continues to utilize an online funding application process for nonprofit arts organizations, which has improved customer service and ensured accessibility to all. Annual arts funding and small request funding supports over 25 local nonprofit arts organizations. The funding software has also been integral to our implementation of the one-time funding program made possible by a grant from the National Endowment for the Arts to support local organizations with COVID-19 recovery. *Ties into Strategic Priority Area: Organizational Excellence and Resilient Economy*

- The Traffic Box Art Program, a graffiti abatement collaborative with the District and Convention and Visitors Bureau continues with a 16th box completed in 2023. Six additional installations have also been created by students through OCA's Partner in Education with Columbia Public Schools. *Ties into Strategic Priority Areas: Resilient Economy and Safe Neighborhoods*

- The Percent for Art project at Columbia Regional Airport was successfully completed and unveiled in October 2022. In addition, an independently commissioned mural project was completed at the airport by local artist Jane Mudd. Other Percent for Art projects underway include the First Station No. 11, which features a Missouri-based glass artist. A future Percent for Art project to be initiated will be the expansion of the Columbia Sports Fieldhouse. *Ties into Strategic Priority Areas: Reliable Infrastructure, Safe Neighborhoods, and Resilient Economy.*

Highlights/Significant Changes (continued)

- The OCA continues its efforts to promote the arts. The OCA underwrites year-round radio and print advertising to assist local arts agencies with publicity and to raise awareness about the variety of arts opportunities available to residents and visitors. Other marketing initiatives include social media, weekly email newsletter, printed arts guides, and a public art mobile app. *Ties into Strategic Priority Areas: Organizational Excellence and Resilient Economy*

- The office is participating in the national Arts and Economic Impact Study, coordinated by Americans for the Arts. By working with local nonprofit arts organizations, the office has helped procure data on how audiences and organizations make an economic impact in our community. Full report from Americans for the Arts expected to be released in fall 2023. *Ties into Strategic Priority Areas: Resilient Economy*

- OCA helps to coordinate Make Music Day, a celebration with a day of live music celebrating the summer solstice on June 21 each year. Columbia has joined the over 1,000 cities worldwide to participate in the one-day event where free, live musical performances take place all over the city. The City of Columbia offers spaces for musicians and groups to perform in parks and throughout downtown, and encourages other local businesses to become venues throughout the day. *Ties into Strategic Priority Areas: Resilient Economy, Inclusive Community*

Strategic Plan Alignment

The Office of Cultural Affairs' programs have many points of alignment with the City's strategic plan, primarily in the areas of Resilient Economy, Inclusive Community and Organizational Excellence. The following list includes performance measures for the upcoming year.

1. **Objective: Increase annual funding for nonprofit arts organizations (Strategic Priority Area: Resilient Economy).**

   Performance measures:
   - Amount of annual funding allocated to nonprofit arts organizations.
   - Number of applicants who apply for funding.
   - Amount of funds raised for the Columbia Arts Fund endowment through events and activities .

2. **Objective: Improve the overall annual arts funding process experience for applicants and evaluators (Strategic Priority Area: Organizational Excellence).**

   Performance measures:
   - Percentage increase in user satisfaction (both applicant and evaluator) in the annual arts funding process.

3. **Objective: Increase the number of arts programs presented free in the community by city-funded arts organizations, whether no cost or complimentary tickets provided (Strategic Priority Area: Inclusive Community)**

   Performance measures:
   - Number of attendees at free programs or provided complimentary tickets

4. **Objective: Provide workshops for local arts and culture organizations as well as local artists in order to help them increase their organizational capacity (Strategic Priority Area: Resilient Economy, Organizational Excellence)**

   Performance measures:
   - Number of technical assistance workshops offered through OCA
   - Number of attendees at OCA presented workshops

5. **Objective: Create opportunities that support local artists (Strategic Priority Area: Resilient Economy)**

   Performance measures:
   - Number of applicants to calls to artists for commemorative poster, traffic box art program, and other public art commissions.

Department Summary - (continued)

Strategic Plan Alignment (continued)

The Office of Cultural Affairs' programs have many points of alignment with the City's strategic plan, primarily in the areas of Resilient Economy, Inclusive Community and Organizational Excellence. The following list includes performance measures for the upcoming year.

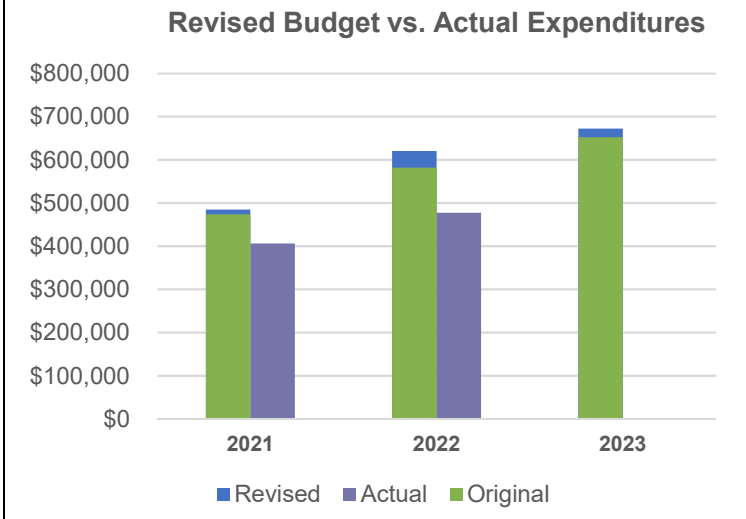
6. **Objective: Coordinate the annual Columbia Values Diversity Celebration, which brings together attendees from all sectors and celebrates the actions and talents of our community members. (Strategic Priority Area: Inclusive Community)**

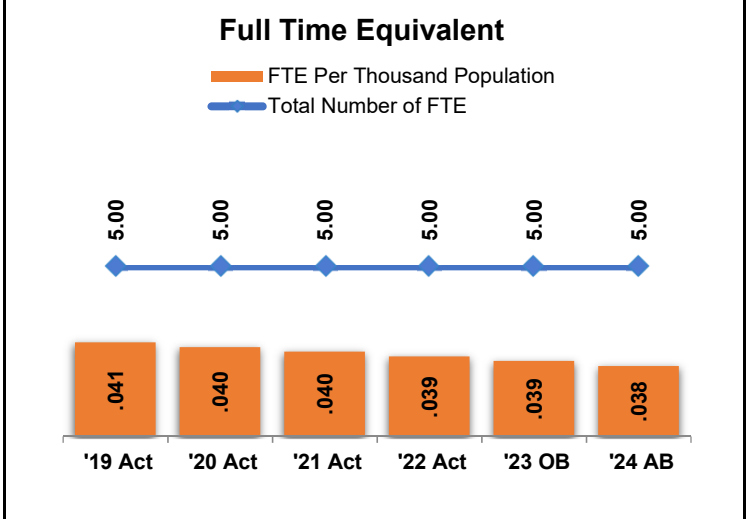
   Performance measures:
   - Number of artists, performers, and other vendors supported (participants in program)
   - Number of attendees at event
   - Number of student writing submissions (Student Writings Program)
   - Number of Diversity Award nominations

CAAP Alignment

Many of the Office of Cultural Affairs programs and services are carried out in an office setting. The primary areas this touches with the Climate Action & Adaptation Plan are in the area of Energy and Waste. The OCA is conscious of practices to conserve energy and be mindful of resources we use while administering programs. Some examples include being mindful of office printing use and amount of supplies purchased for various programs and events. We have also made an effort to be more sustainable in our annual Celebration of the Arts, using more eco-friendly products for refreshments and trying to minimize waste overall at the event.

Office of Sustainability





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$449,711	$394,168	$440,685	$503,803	$486,985	14.3%
Materials & Supplies	$20,086	$6,782	$25,405	$14,296	$14,296	(43.7%)
Travel & Training	$2,670	$919	$9,500	$9,500	$9,500	-
Intragovernmental	$17,697	$15,731	$21,432	$40,972	$40,972	91.2%
Utilities	$3,960	$2,745	$3,960	$3,960	$3,960	-
Services & Misc.	$125,870	$56,687	$150,905	$286,551	$286,551	89.9%
Total Appropriations (Expenditu	**$619,994**	**$477,032**	**$651,887**	**$859,082**	**$842,264**	**31.8%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Revenue from Other Govt Units	$31,000	$0	$31,000	$31,000	$31,000	-
Miscellaneous	$0	$0	$18,408	$0	$0	-
Transfers	$468,856	$468,856	$576,059	$612,273	$612,273	6.3%
Total Dedicated Funding	**$499,856**	**$468,856**	**$625,467**	**$643,273**	**$643,273**	**2.8%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	5.00	5.00	5.00	5.00	5.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**5.00**	**5.00**	**5.00**	**5.00**	**5.00**	**-**

Office of Sustainability 110006xx

Department Summary

Description

The Office of Sustainability collaborates with City departments and the community to equitably address climate change and foster a healthy and resilient Columbia for all. The Climate Action and Adaptation Plan (CAAP) is the guiding document for the activities of the Office. In its implementation, the Office is working to ensure all areas of the local government and community are working together to reach the same goals. The centers of innovation and implementation of the CAAP are cross-departmental CAAP teams as well as related boards and commissions.

The Office of Sustainability is the liaison for the Climate and Environment Commission.

Department Objectives

Continue supporting the implementation efforts of the Climate Action & Adaptation Plan (CAAP) including, but not limited to the following:

- Implementing CAAP actions through the work of inter-departmental teams and assessing mitigation, adaptation, and climate-equity impacts of internal programs and policies.
- Maintaining a public-facing dashboard with performance indicators of local climate action progress.
- Developing, coordinating, and implementing environmental education with community and regional partners to meet the goals of the CAAP.

Highlights/Significant Changes

This budget continues to reflect the evolution beyond education and outreach to implementation, measurement and verification of our organization's resilience and mitigation efforts. These include:

- Increased personnel and project funds to support community engagement.
- Appropriations to support CAAP Team projects to install community green infrastructure and develop municipal and rental energy efficiency policy.
- This budget also reflects the cooperative agreement with the Missouri Department of Conservation for partial salary funding of the Community Conservationist position. This position coordinates projects with departments and community education efforts about the social, environmental, and economic benefits to urban conservation. This position also manages the 3M Urban Restoration grant, CoMo Wild Yard program, and Mayors for Monarchs efforts.

Strategic Plan Alignment

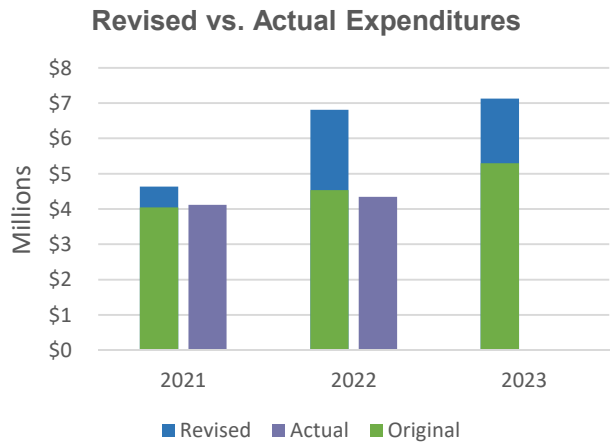
The work of the Office of Sustainability (OS) supports several areas of the Strategic Plan.
Organizational Excellence: OS staff are surveyed regularly to assess job and team satisfaction, team members are routinely involved in 1:1 conversations to maintain open and effective communication.
Safe Neighborhoods: OS has begun implementing new community engagement practices to broaden the perspectives and input we receive. We are working to implement Targeted Universalism methods to ensure programs and information reach those members of our community who have higher barriers to success. To improve outcomes associated with the City's community safety function, the Office of Sustainability works with local advocacy groups and related departments to support the Vision Zero Action Plan.

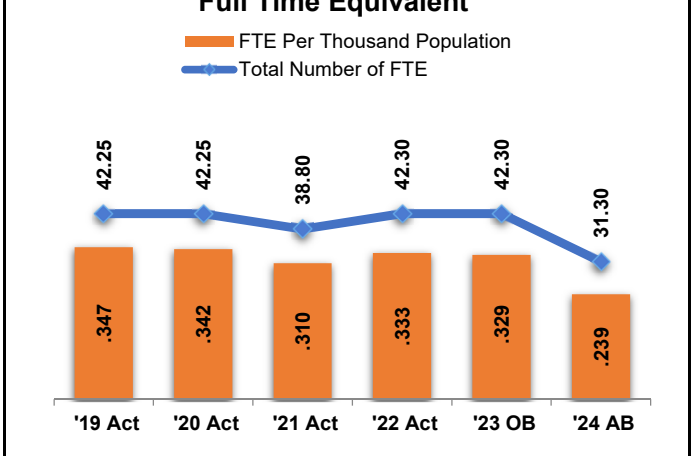
Reliable Infrastructure: In order to prepare the community, our built and natural environment for the impacts of climate change, OS staff continue to participate in the Natural Resources Inventory (NRI) update. This update increases the effectiveness of monitoring and planning activities and allows for data-based decisions related to the community's natural resources. The OS is also building on the results from a community science project to identify urban heat islands in Columbia, Show Me the Heat. This data analysis is a first component of community engagement supported by the Community Resilience Organizer. The goal of this program is to install community authored projects to mitigate the impacts of extreme heat.
Inclusive Community: OS has refreshed our strategic plan with an emphasis on operationalizing ideas of equity and authentic engagement. To support this we have developed a new position to focus on engagement and requested additional funds to improve our ability to accommodate community participation across a range of needs.

CAAP Alignment

The focus of the OS is the implementation of the CAAP. In addition to the ongoing development of educational and community awareness programs, CAAP reporting and measurement, inter-departmental staff CAAP teams are implementing important policies. To highlight, the Clean Transportation Team is supporting Fleet Electrification. The Office of Sustainability and the Good Stewards - Buildings Team are continuing to implement the municipal building benchmarking policy. The groups are following the implementation plan and have produced the first report on this activity. Benchmarking and analyzing energy use data improves the City's ability to identify opportunities to increase energy efficiency and monitor overall portfolio energy use.The work of the Good Stewards - Natural Resources Team worked to establish budgets for the maintenance of City-owned green infrastructure.

Community Development





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$3,826,779	$3,446,693	$3,913,833	$3,212,752	$2,804,429	(17.9%)
Materials & Supplies	$122,025	$95,407	$109,920	$75,765	$75,765	(31.1%)
Travel & Training	$37,761	$11,604	$38,493	$31,760	$31,760	(17.5%)
Intragov. Charges	$363,528	$349,499	$450,537	$331,187	$331,187	(26.5%)
Utilities	$42,433	$38,000	$41,809	$25,858	$25,858	(38.2%)
Services & Misc	$2,399,315	$401,903	$743,407	$643,162	$643,162	(13.5%)
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$20,681	$0	$0	$0	$0	-
Total Appropriations (Exp.)	**$6,812,522**	**$4,343,105**	**$5,297,999**	**$4,320,484**	**$3,912,161**	**(18.5%)**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Fees & Service Charges	$1,903,326	$1,968,446	$1,930,564	$1,309,020	$1,309,020	(32.2%)
Revenue from Other Govt	$222,386	$122,646	$222,386	$237,386	$237,386	6.7%
Misc.	$35,597	$27,414	$37,182	$15,089	$15,089	(59.4%)
Transfers	$153,864	$192,853	$304,742	$0	$0	-
Total Dedicated Funding	**$2,315,173**	**$2,311,359**	**$2,494,874**	**$1,561,495**	**$1,561,495**	**(37.4%)**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	38.30	41.80	42.30	31.30	31.30	(11.00)
Part-Time	0.50	0.50	-	-	-	-
Total FTE	**38.80**	**42.30**	**42.30**	**31.30**	**31.30**	**(11.00)**

** Beginning in FY 24, Volunteer Programs and Neighborhood Services are included in the Housing & Neighborhood Programs Department.*

Community Development 110040xx

Department Summary

Description

The Community Development Department had four functional divisions: Building and Site Development, Planning and Zoning, Neighborhood Services, and Housing Programs (Community Development Block Grant and HOME grant). In FY2024, a new Housing and Neighborhood Services Department is proposed to be created out of the latter two divisions. Community Development will be reorganized as the Planning and Building Department and the Housing and Neighborhood Services Department (provisional titles).

Building and Site Development functions as a "one stop shop" for the development community. This division is responsible for coordinating plan review, permitting, and inspection of both privately constructed infrastructure & building construction, and ensures compliance with Code of Ordinances, specifications & standards, and the adopted International Building Codes.

Neighborhood Services is responsible for residential code enforcement throughout the City and Volunteer Programs, which serves as a central point for residents who want to share their time and staff throughout the City who can use their help. Neighborhood Services administers compliance of the Rental Unit Conservation Law, as well as Health codes and the International Property Maintenance Code as it relates to residential properties.

Planning and Zoning consists of current & long-range planning. Current planning coordinates inter-departmental review of development projects to facilitate better communication and neighborhood engagement during the development process as well as administers, interprets, and prepares amendments to the Unified Development Code. Long-range planning is engaged in the preparation of the comprehensive plan, future land use plans, neighborhood & special area plans, transportation plans; and provides staff for the federally funded and mandated Columbia Area Transportation Study Organization (CATSO) transportation plan which collects demographic and economic data.

Community Development is the department liaison for the following boards and commissions:

- Bicycle/Pedestrian Commission
- Board of Adjustment
- Building Construction Codes Commission
- Columbia Land Trust Organization Board
- Historic Preservation Commission
- Housing and Community Development Commission
- Planning and Zoning Commission
- Tree Board

Housing Programs plans and administers the Community Development Block Grant (CDBG) and HOME Investment Partnerships Grant (HOME). It develops and maintains the Consolidated Plan, a five-year strategy for investment of these and other federal resources that benefit low- and moderate-income persons and households in Columbia. The division manages the annual competitive process by which subrecipients receive allocations of CDBG and HOME funds. The division also oversees implementation of the City's Homeownership Assistance program, Program, Home Rehabilitation and Energy Efficiency Program, Acquisition and Demolition Program, Small Business Recovery Loan Program and Micro Enterprise Recovery Loan Program. The Division Manager and staff also provide staff support to the Columbia Community Land Trust (CCLT), a private non-profit that creates and stewards permanently affordable housing.

Highlights/Significant Changes

In FY 23, the Department operated with a number of vacancies, including the Engineering Manager (Building and Site Manager), Senior Administrative Supervisor, a Senior Administrative Support Assistant, and two Senior Planners; one Senior Planner vacancy was filled by promotion.

The FY 24 budget requests upgrading a Building Inspector to senior building inspector to provide an internal ladder for retention of experienced, qualified employees; additional funding for fuel due to the increased cost; additional funding for a seasonal code compliance inspector (i.e., "weed inspector") to handle the proliferation of landscape management cases during the growing season.

In the Community Development Block Grant/HOME Investment Partnerships area, a new Housing Programs Manager (CDBG/HOME budget) was hired in the 1st quarter FY23. Staff continued to work with the FY2022 and earlier program years of CDBG and HOME funding and the coronavirus-related block grants (CDBG-CV1, CDBG-CV3, and HOME-ARP). The U.S. Department of Housing and Urban Development approved a document entitled the HOME-ARD Allocation Plan that will result in the release of $2 million in funding for the Columbia Housing Authority Kinney Point new affordable housing project and renovation of selected units in the CHA Trinity Place complex.

Progress continues on the use of the EnerGov software, now branded Enterprise Permits and Licenses (EPL) including integration with customer self-service. The department has made a number of public records available in the public records portal for professionals and the interested public.

Department Summary - (continued)

Highlights/Significant Changes (continued)

Building & Site Development:
In FY '23, diligent enforcement of the International Energy Conservation Code (IECC) continued to place Columbia on the leading edge of Energy Efficiency Standards. Another three to four hundred energy efficient single family detached and townhouse dwellings will be constructed. All of these dwellings will also be third party certified to meet our adopted energy efficiency standards.

In FY '23, an ad hoc committee was set up to seek consensus between the Building Construction Codes Commission (BCCC) and the Climate and Environment Commissions (CEC). This ad hoc committee's purpose was to focus on improved energy conservation while balancing cost effectiveness, affordability and housing needs all while staying focused on the goals of the Climate Action and Adaptation Plan (CAAP). The early results of this collaboration has led to an increased focus on training and momentum toward seeking incentives from the "Resilient and Efficient Codes Implementation" program and the "Inflation Reduction Act".

The CEC and the BCCC agreed to maintain dialog and communication through ad hoc committee meetings. Objectives will include finding mutually beneficial outcomes during the review of the 2024 International Energy Conservation Code.

A proliferation of utility right-of-way permits for internet service providers led staff to develop a new trenchless excavation policy which established rules to limit the intrusiveness of fiber optic and coaxial cable excavation jobs in neighborhoods and business districts.

The City Arborist –

- Bi-monthly meetings with Natural Resources Good Stewards group
- Policy review with the Natural Resources Working Group of CEC
- Performance measure in Reliable Infrastructure of Strategic Plan -*Maintain urban tree canopy percentage within City-managed areas (i.e. right of way, parks, etc) across the community while mitigating the effects of Emerald Ash Borer (EAB) by continued implementation of the 2014 EAB Management Plan. Multi-year canopy maintenance.*
- Implementation of the Urban Forest Master Plan's (UFMP) goal of shifting to proactive management.
- Continues facilitating collaboration between the Tree Board and CEC to identify overlapping goals
- Update the tree species list in the "Standards and Guidelines for Landscape and Tree Preservation". This is necessary to provide a reliable and resilient urban tree canopy.
- Perform review, provide feedback and direction to the GIS Department and consultants during work on the current Natural Resources Inventory project. Data and analysis will be used to set canopy goals for the City, which are objectives in both the CAAP and Urban Forest Master Plan.

Plan Review and Permitting –

Electronic plan review and permitting has expanded. This method of plan review and permitting continues to support the CAAP.

1. Paper documents/applkications are no longer required.
2.Applicants no longer need to drive to City Hall.

Equitable Relationships –

Work continues in the Building and Site Development Division toward establishing equitable unbiased relationships within our work environment and the community at large. Modeling of positive service-oriented behavior is required of staff! The use of active listening and communication skills as we serve our communities is expected.

Permit applicants that are not able to use the required technology will continue to receive a high level of customer service including training and walk-in timely service.

Department Summary - (continued)

Highlights/Significant Changes (continued)

Neighborhood Services:

- As of June 7, 2023, ONS had 9,750 buildings and 27,743 units registered under the Rental Unit Conservation Law. This count continues to be down due to compliance delayed by the pandemic. Inspection of residential rental units is a requirement of the local ordinance. Certificates of Compliance are issued for three years and can be renewed for an additional three years if there are no violations reported. ONS responded to 236 tenant complaints in FY22.

- In FY 22, ONS opened 3,534 cases and handled 1,515 code enforcement complaints, most on residential properties (excluding rental inspections). Code enforcement cases include 545 nuisance violations, 689 landscape management cases, 90 property maintenance cases and 158 vehicle violations (unlicensed/inoperable/junk filled).

- Volunteer Services reports that volunteers shared 31,518 hours of service in FY 22 valued at $943,976. This was an increase of 6% over FY 21 and a 24% increase from FY 20. Volunteers continue to play an important role in staffing events, educating others in the community about recycling and waste reduction, picking up litter in public spaces, and beautifying our right of way.

- The Division led the City's application for the Vacant Property Leadership Institute. A delegation of five from Columbia will attend the Institute in Austin, Texas in November 2023 and hope to return with new strategies to address vacant lots and structures in our residential neighborhoods.

- Neighborhood Services is reflected in the Strategic Plan in the Safe Neighborhoods Priority Area in objective three: Improve outcomes associated with the City's community safety function. Performance measures include the percent of code cases resolved voluntarily and resident satisfaction with code enforcement.

Planning and Zoning:

- Work on short-term rental (STR) regulation continued with the Planning & Zoning producing a draft ordinance and data package for the City Council; following a work session with the Council and Commission, staff solicited public input on the draft ordinance and reported findings to Council. An additional work session and hearings are anticipated in FY 24.

- Following completion of the Comprehensive Plan's 5-year Status Report, staff began researching peer community's comprehensive plan processes with the goal of preparing an outline for the formal engagement portion of the City's future re-write, After reviewing approximately one dozen comprehensive plans and engaging in discussion with related staff in those communities, the Commission was presented an outline that is believed to be a model for the upcoming local effort. Key components to the future success of the re-write are seen through the combination of local "Neighborhood Ambassadors" that will remain connected to under-represented segments of the community as well as consultant services that specialize in non-traditional public engagement forums. A budget allocation for FY 23 and FY 24 has been proposed and work is anticipated to begin in 2nd quarter 2023. *This work is consistent with the Strategic Plan Priority Inclusive Community, Outcome Objective Two "Improve community engagement to include all identities, languages, and needs."*

- In FY 22 a third round of amendments to the Unified Development Code (UDC) were processed through the Planning and Zoning Commission. Given the discussion on STR regulation and staffing reductions, the goal of having a rolling 6-month schedule for text changes has been delayed. The amendments in process are designed to address both technical and procedural/administrative issues encountered with the regulations since their adoption in March 2017. The third round of revisions are anticipated to be before Council approval in August 2022. The UDC amendment process is anticipated to continue into the future on a priority basis allowing text changes to be presented more incrementally. *This work will include actions related to Strategic Plan Priority Infrastructure Outcome Objective Three "Prepare Columbia's natural and built environments for the impacts of climate change."*

- In FY 23 staff continued to focus attention on training and customization of the EnerGov software (implemented FY 19) which serves as the electronic application and review platform for all Division plan reviews.

Department Summary - (continued)

Highlights/Significant Changes (continued)

Planning and Zoning (continued):

- Division staff processed approximately 200 applications for concept review, annexation, permanent zoning, subdivision, conditional uses, Board of Adjustment, and development code text amendments during FY2023 (through 3rd quarter). These activities are in addition to assistance with zoning verification for Business Licenses and the issuance of zoning verification letters.

- Staff prepared a Request for Proposals (RFP) for consultant services directed toward the Columbia Area Transportation Study Organization (CATSO) 2055 Metropolitan Transportation Plan which must be completed by the end of December 2024.

- Staff prepared an RFP for the procurement of consultant services on a central area urban conservation overlay and design guidelines to require appropriate infill development in the oldest neighborhoods of the city. The project will be completed in FY 24.

- The Planners began analysis on 2020 Census data that will be used to calibrate the City's transportation model and future growth projections contained within the Comprehensive Plan. An RFP was prepared for consultant services in relation to the comprehensive plan which will be an update of the 2013 Columbia Imagined plan.

Housing Programs:

- The Housing Programs Division began the processing of approximately $1.6 million in regular CDBG and HOME funds in May 2023, resulting in Housing and Community Development Commission recommendations to the City Council in August 2023 for inclusion in the FY 24 budget.

- The Division will implement expenditures of $2.1 million dollars in American Rescue Plan funds (HOME-ARP), announced in April 2021, that have been allocated to Columbia Housing Authority for the Kinney Point project.

- Construction of Cullimore Cottages, a ten-unit affordable housing development under the auspices of the Community Land Trust, began construction in 2020 and by June 2023 the first eight houses had been completed.

- The division will handle some of the administrative duties involved in the processing of agreements with local agencies to produce or preserve affordable housing funded by the American Rescue Plan Local Government Stabilization funds.

- Homeownership Assistance Program forgivable loans, providing down payment assistance to first time home buyers, continued apace.

- Strategic Plan Priority Resilient Economy, Outcome Objective Two "Expand the supply of affordable housing for low- to moderate-income members of the community" will be possible with the aforementioned HOME-ARP funds, which include affordable housing as an eligible expenditure. In future years additional budget authority may be sought to augment the City's affordable housing.

Strategic Plan Alignment

The work of Neighborhood Services aligns with the Safe Neighborhoods Priority Area. In Outcome Objective Three "Improve outcomes associated with the City's community safety function" includes a performance measure to attain a 95% voluntary compliance rate with code violations by 2025. There is also a performance measure to improve resident satisfaction with public safety services that uses data from the citizen survey. Neighborhood Services staff is surveying those who have filed complaints related to residential code issues and rental property owners who have had rental inspections to get their feedback on their interaction with our staff and their satisfaction with the process and outcome. Outcome Objective One is to "Build trust between the City of Columbia and Black, Indigenous and People of Color." Neighborhood Services is supporting this through tire collections in low income neighborhoods and participating in National Night Out in cooperation with the Police Department in neighborhoods we are aware are low income and high BIPOC populations.

Department Summary - continued

CAAP Alignment

Neighborhood Services staff is involved with the Healthy Housing staff team that is focused on two sub strategies of the CAAP: H-1.1.3: Establish a date by which all rental housing will be required to meet basic energy efficiency standards at license renewal and HS-1.3.2: Update property maintenance code to manage and mitigate mold or fungus. Related to energy efficiency, the Utility Department is working to make public Home Energy Scores on all properties that have been scored in the City of Columbia. A report is also being sent to Council this summer on guidance to take further steps to meet this strategy. Related to mold and fungus, staff in Neighborhood Services have participated in training this year related to healthy housing. Next steps include the creation of a voluntary checklist to share with property owners and occupant on how mold and fungus can be mitigated. We also hope to work with local healthcare providers on helping families with children who are suffering from asthma and other health issues on how we can incorporate best practices to improve indoor air quality.

Budget Detail by Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Planning (4010)						
Personnel Services	$617,005	$551,182	$597,501	$677,088	$567,169	13.3%
Materials & Supplies	$7,135	$2,985	$6,735	$12,235	$12,235	81.7%
Travel & Training	$12,550	$3,037	$9,440	$9,440	$9,440	-
Intragov. Charges	$84,809	$74,130	$118,354	$105,327	$105,327	(11.0%)
Utilities	$3,687	$3,614	$3,687	$3,999	$3,999	8.5%
Services & Misc	$400,365	$100,407	$575,796	$496,146	$496,146	(13.8%)
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$1,125,550**	**$735,354**	**$1,311,513**	**$1,304,235**	**$1,194,316**	**(0.6%)**
Economic Planning (4020)						
Personnel Services	$297,556	$286,118	$315,860	$339,800	$287,308	7.6%
Materials & Supplies	$2,560	$0	$1,960	$1,960	$1,960	-
Travel & Training	$6,000	$0	$4,800	$4,800	$4,800	-
Intragov. Charges	$12,025	$10,618	$14,346	$16,768	$16,768	16.9%
Utilities	$796	$796	$796	$796	$796	-
Services & Misc	$1,836,760	$138,845	$16,421	$16,421	$16,421	-
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$2,155,697**	**$436,376**	**$354,183**	**$380,545**	**$328,053**	**7.4%**
Volunteer Services (4030)						
Personnel Services	$250,250	$224,512	$231,785	$0	$0	-
Materials & Supplies	$32,987	$19,203	$32,987	$0	$0	-
Travel & Training	$4,036	$1,534	$3,229	$0	$0	-
Intragov. Charges	$20,023	$20,525	$23,674	$0	$0	-
Utilities	$6,770	$6,253	$6,146	$0	$0	-
Services & Misc	$39,746	$14,324	$28,746	$0	$0	-
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$353,812**	**$286,351**	**$326,567**	**$0**	**$0**	**-**

Community Development

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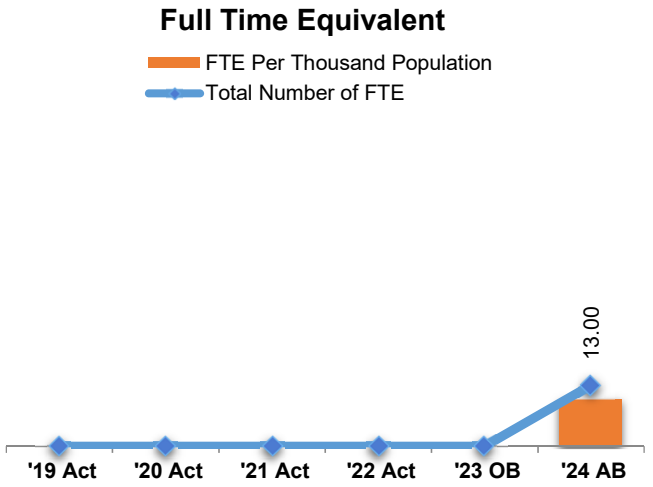
Budget Detail By Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Neighborhood Programs (4035)						
Personnel Services	$710,558	$642,655	$684,188	$0	$0	-
Materials & Supplies	$25,218	$15,657	$25,218	$0	$0	-
Travel & Training	$4,380	$3,272	$3,504	$0	$0	-
Intragov. Charges	$99,118	$98,195	$121,044	$0	$0	-
Utilities	$9,493	$9,368	$9,805	$0	$0	-
Services & Misc	$52,673	$20,789	$52,673	$0	$0	-
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$901,440**	**$789,938**	**$896,432**	**$0**	**$0**	**-**
Building & Site Development (4040)						
Personnel Services	$1,951,410	$1,742,226	$2,084,499	$2,195,864	$1,949,952	5.3%
Materials & Supplies	$54,125	$57,561	$43,020	$61,570	$61,570	43.1%
Travel & Training	$10,795	$3,761	$17,520	$17,520	$17,520	-
Intragov. Charges	$147,553	$146,031	$173,119	$209,092	$209,092	20.8%
Utilities	$21,687	$17,970	$21,375	$21,063	$21,063	(1.5%)
Services & Misc	$69,771	$127,537	$69,771	$130,595	$130,595	87.2%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$20,681	$0	$0	$0	$0	-
Total	**$2,276,022**	**$2,095,087**	**$2,409,304**	**$2,635,704**	**$2,389,792**	**9.4%**
Department Totals						
Personnel Services	$3,826,779	$3,446,693	$3,913,833	$3,212,752	$2,804,429	(17.9%)
Materials & Supplies	$122,025	$95,407	$109,920	$75,765	$75,765	(31.1%)
Travel & Training	$37,761	$11,604	$38,493	$31,760	$31,760	(17.5%)
Intragov. Charges	$363,528	$349,499	$450,537	$331,187	$331,187	(26.5%)
Utilities	$42,433	$38,000	$41,809	$25,858	$25,858	(38.2%)
Services & Misc	$2,399,315	$401,903	$743,407	$643,162	$643,162	(13.5%)
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$20,681	$0	$0	$0	$0	-
Total	**$6,812,522**	**$4,343,105**	**$5,297,999**	**$4,320,484**	**$3,912,161**	**(18.5%)**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Housing & Neighborhood Services

The Housing & Neighborhood Services Department is proposed with the FY 24 budget. Prior to FY 24, the divisions that make up this new department were included in Community Development. Expenses prior to FY 24 can be found in the Neighborhod Services and Volunteer Programs divisions in Community Development.



Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$0	$0	$0	$1,271,656	$1,159,501	-
Materials & Supplies	$0	$0	$0	$61,845	$61,845	-
Travel & Training	$0	$0	$0	$6,733	$6,733	-
Intragov. Charges	$0	$0	$0	$150,710	$150,710	-
Utilities	$0	$0	$0	$15,951	$15,951	-
Services & Misc	$0	$0	$0	$111,347	$111,347	-
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total Appropriations (Exp.)	**$0**	**$0**	**$0**	**$1,618,242**	**$1,506,087**	**-**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Fees & Service Charges	$0	$0	$0	$342,839	$342,839	-
Revenue from Other Govt	$0	$0	$0	$0	$0	-
Misc.	$0	$0	$0	$39,740	$39,740	-
Transfers	$0	$0	$0	$115,142	$115,142	-
Total Dedicated Funding	**$0**	**$0**	**$0**	**$497,721**	**$497,721**	**-**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	-	-	-	13.00	13.00	13.00
Part-Time	-	-	-	-	-	-
Total FTE	**-**	**-**	**-**	**13.00**	**13.00**	**13.00**

** Housing & Neighborhood Services was created beginning in FY 24. It is made up of Neighborhood Services and Volunteer Programs that were previously included in the Community Development Department.*

Housing & Neighborhood Services 1100403x

Department Summary

Description

In FY 24, a new Housing and Neighborhood Services Department is proposed. The two divisions within this new Department include Neighborhood Services and Volunteer Programs. The Community Development Block Grant (CDBG) will also report to this department. This has been recommended as a response for the need to establish affordable housing within the City of Columbia.

Neighborhood Services is responsible for residential code enforcement throughout the City and Volunteer Programs, which serves as a central point for residents who want to share their time and staff throughout the City who can use their help. Neighborhood Services administers compliance of the Rental Unit Conservation Law, as well as Health codes and the International Property Maintenance Code as it relates to residential properties.

Housing Programs plans and administers the Community Development Block Grant (CDBG) and HOME Investment Partnerships Grant (HOME). It develops and maintains the Consolidated Plan, a five-year strategy for investment of these and other federal resources that benefit low- and moderate-income persons and households in Columbia. The division manages the annual competitive process by which subrecipients receive allocations of CDBG and HOME funds. The division also oversees implementation of the City's Homeownership Assistance program, Program, Home Rehabilitation and Energy Efficiency Program, Acquisition and Demolition Program, Small Business Recovery Loan Program and Micro Enterprise Recovery Loan Program. The Division Manager and staff also provide staff support to the Columbia Community Land Trust (CCLT), a private non-profit that creates and stewards permanently affordable housing.

The new Housing and Neighborhood Services Department will be the liaison for the following boards and comissions:
Columbia Land Trust Organization Board
Housing and Community Development Commission

Highlights/Significant Changes

- The Housing & Neighborhood Services Department is proposed for the FY 24 Budget. This department will be made up of the Office of Neighborhood Services (ONS) and Volunteer Programs divisions from Community Development. In addition, Community Development Block Grant (CDBG) is also proposed to report to this department, a change from its current reporting structure.

- As of June 7, 2023, ONS had 9,750 buildings and 27,743 units registered under the Rental Unit Conservation Law. This count continues to be down due to compliance delayed by the pandemic. Inspection of residential rental units is a requirement of the local ordinance. Certificates of Compliance are issued for three years and can be renewed for an additional three years if there are no violations reported. ONS responded to 236 tenant complaints in FY22.

- In FY 2022, ONS opened 3,534 cases and handled 1,515 code enforcement complaints, most on residential properties (excluding rental inspections). Code enforcement cases include 545 nuisance violations, 689 landscape management cases, 90 property maintenance cases and 158 vehicle violations (unlicensed/inoperable/junk filled).

- Volunteer Services reports that volunteers shared 31,518 hours of service in FY 2022 valued at $943,976. This was an increase of 6% over FY2021 and a 24% increase from FY2020. Volunteers continue to play an important role in staffing events, educating others in the community about recycling and waste reduction, picking up litter in public spaces, and beautifying our right of way.

- The Division led the City's application for the Vacant Property Leadership Institute. A delegation of five from Columbia will attend the Institute in Austin, Texas in November 2023 and hope to return with new strategies to address vacant lots and structures in our residential neighborhoods.

- Neighborhood Services is reflected in the Strategic Plan in the Safe Neighborhoods Priority Area in objective three: Improve outcomes associated with the City's community safety function. Performance measures include the percent of code cases resolved voluntarily and resident satisfaction with code enforcement.

Department Summary - (continued)

Strategic Plan Alignment

The work of Neighborhood Services aligns with the Safe Neighborhoods Priority Area. In Outcome Objective Three "Improve outcomes associated with the City's community safety function" includes a performance measure to attain a 95% voluntary compliance rate with code violations by 2025. There is also a performance measure to improve resident satisfaction with public safety services that uses data from the citizen survey. Neighborhood Services staff is surveying those who have filed complaints related to residential code issues and rental property owners who have had rental inspections to get their feedback on their interaction with our staff and their satisfaction with the process and outcome. Outcome Objective One is to "Build trust between the City of Columbia and Black, Indigenous and People of Color." Neighborhood Services is supporting this through tire collections in low income neighborhoods and participating in National Night Out in cooperation with the Police Department in neighborhoods we are aware are low income and high BIPOC populations.

CAAP Alignment

Neighborhood Services staff is involved with the Healthy Housing staff team that is focused on two sub strategies of the CAAP: H-1.1.3: Establish a date by which all rental housing will be required to meet basic energy efficiency standards at license renewal and HS-1.3.2: Update property maintenance code to manage and mitigate mold or fungus. Related to energy efficiency, the Utilities Department is working with IT to make public Home Energy Scores on all properties that have been scored in the City of Columbia. This information should be available on the City's website in 2023. Staff who conduct rental inspections are working with staff members in the Utilities Department to be able to provide Home Energy Scores on a voluntary basis during rental inspections. This will provide additional data on the energy efficiency of Columbia's rental properties and determine the need for improvements.

Performance Measures

Housing and Neighborhood Services Department

•Hire a Department Head

Neighborhood Services

•Obtain a 95% voluntary compliance rate with code violations by 2025.

•Improve resident satisfaction with public safety services by use of data from the citizen survey. Neighborhood Services staff is surveying those who have filed complaints related to residential code issues and rental property owners who have had rental inspections to get their feedback on their interaction with our staff and their satisfaction with the process and outcome.

- Outcome Objective #1: "Build trust between the City of Columbia and Black, Indigenous and People of Color." Neighborhood Services is supporting this through tire collections in low income neighborhoods and participating in National Night Out in cooperation with the Police Department in neighborhoods we are aware are low income and high BIPOC populations.

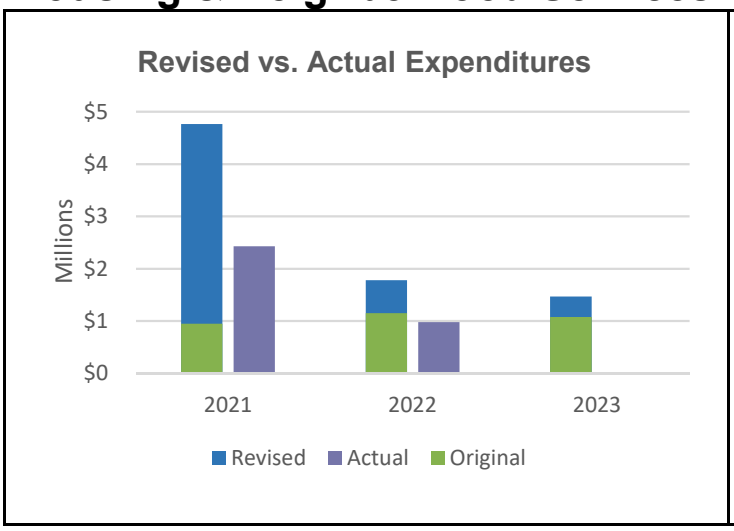
Housing & Neighborhood Services 1100403x

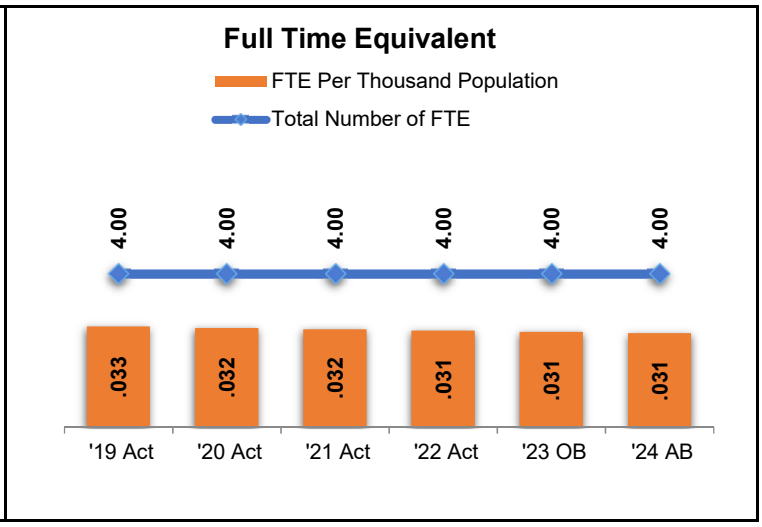
Budget Detail by Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Neighborhood Programs (4035)						
Personnel Services	$0	$0	$0	$999,135	$897,447	-
Materials & Supplies	$0	$0	$0	$28,858	$28,858	-
Travel & Training	$0	$0	$0	$3,504	$3,504	-
Intragov. Charges	$0	$0	$0	$127,060	$127,060	-
Utilities	$0	$0	$0	$9,493	$9,493	-
Services & Misc	$0	$0	$0	$73,114	$73,114	-
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$0**	**$0**	**$0**	**$1,241,164**	**$1,139,476**	**-**
Volunteer Services (4030)						
Personnel Services	$0	$0	$0	$272,521	$262,054	-
Materials & Supplies	$0	$0	$0	$32,987	$32,987	-
Travel & Training	$0	$0	$0	$3,229	$3,229	-
Intragov. Charges	$0	$0	$0	$23,650	$23,650	-
Utilities	$0	$0	$0	$6,458	$6,458	-
Services & Misc	$0	$0	$0	$38,233	$38,233	-
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$0**	**$0**	**$0**	**$377,078**	**$366,611**	**-**
Department Totals						
Personnel Services	$0	$0	$0	$1,271,656	$1,159,501	-
Materials & Supplies	$0	$0	$0	$61,845	$61,845	-
Travel & Training	$0	$0	$0	$6,733	$6,733	-
Intragov. Charges	$0	$0	$0	$150,710	$150,710	-
Utilities	$0	$0	$0	$15,951	$15,951	-
Services & Misc	$0	$0	$0	$111,347	$111,347	-
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$0**	**$0**	**$0**	**$1,618,242**	**$1,506,087**	**-**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Housing & Neighborhood Services: CDBG





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$520,836	$194,622	$329,988	$358,444	$339,724	8.6%
Materials & Supplies	$16,945	$1,420	$9,380	$9,380	$9,380	-
Travel & Training	$9,500	$721	$9,500	$9,500	$9,500	-
Intragov. Charges	$9,518	$7,165	$15,161	$14,618	$14,618	(3.6%)
Utilities	$4,956	$4,574	$4,644	$4,644	$4,644	-
Services & Misc	$1,177,921	$703,698	$671,002	$671,002	$671,002	-
Transfer	$37,165	$65,154	$38,043	$48,443	$48,443	27.3%
Capital Additions	$0	$0	$0	$0	$0	-
Total Appropriations (Exp.)	**$1,776,841**	**$977,353**	**$1,077,718**	**$1,116,031**	**$1,097,311**	**3.6%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Revenue from Other Govt.	$1,970,960	$878,601	$2,010,922	$1,971,947	$1,971,947	(1.9%)
Investment Income	$10,136	$0	$0	$0	$0	-
Miscellaneous	$0	$15,000	$0	$0	$0	-
Transfers	$0	$5,369	$0	$0	$0	-
Total Dedicated Funding	**$1,981,096**	**$898,970**	**$2,010,922**	**$1,971,947**	**$1,971,947**	**(1.9%)**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	4.00	4.00	4.00	4.00	4.00	-
Part-Time	-	-	-	-	-	-
Total FTE	**4.00**	**4.00**	**4.00**	**4.00**	**4.00**	**-**

Housing & Neighborhood Services: CDBG

Fund 2660

Highlights/Significant Changes

Description

This program disburses funds received by the City from the U.S. Department of Housing and Urban Development's (HUD) Community Development Block Grant (CDBG) Program and the HOME Investment Partnerships Program. These funds are used to assist low and moderate income citizens of the City with affordable housing, economic and workforce development, neighborhood revitalization and stabilization and community facilities. After receiving recommendations from the Housing and Community Development Commission, the Council adopts this budget and the staff submits it to HUD for final approval. Following HUD approval, the funds become available in the following spring/summer.

Department Objectives

- Administer federal and local funds to meet housing and community development needs in Columbia.
- Ensure the effective stewardship of public funds and land dedicated to affordable housing and community development efforts.
- Engage the community and neighborhoods to ensure affordable housing and community development efforts align with community needs.
- Work with the community, neighborhood associations, the development community and financial sectors to further meet affordable housing and community development needs in Columbia.
- Administer CDBG-CV CARES Act and HOME American Rescue Plan funding dedicated to preparing and responding to the impacts of COVID-19 on low to moderate income citizens, households, and neighborhoods.

Highlights/Significant Changes

- For the FY 24 Budget, CDBG is proposed to be restructured and will report under the new Housing & Neighborhood Services Department rather than Community Development.
- The Housing Programs Division began the processing of approximately $1.6 million in regular CDBG and HOME funds in May 2023, resulting in Housing and Community Development Commission recommendations to the City Council in August 2023 for inclusion in the FY2024 budget.
- The Division will implement expenditures of $2.1 million dollars in American Rescue Plan funds (HOME-ARP), announced in April 2021, that have been allocated to Columbia Housing Authority for the Kinney Point project.
- Construction of Cullimore Cottages, a ten-unit affordable housing development under the auspices of the Community Land Trust, began construction in 2020 and by June 2023 the first eight houses had been completed.
- The division will handle some of the administrative duties involved in the processing of agreements with local agencies to produce or preserve affordable housing funded by the American Rescue Plan Local Government Stabilization funds.
- Homeownership Assistance Program forgivable loans, providing down payment assistance to first time home buyers, continued apace.
- Strategic Plan Priority Resilient Economy, Outcome Objective Two “Expand the supply of affordable housing for low- to moderate-income members of the community” will be possible with the aforementioned HOME-ARP funds, which include affordable housing as an eligible expenditure. In future years additional budget authority may be sought to augment the City’s affordable housing

Strategic Plan Alignment

CDBG’s work directly ties into Goal #2 of the Resilient Economy priority area: expand the supply of affordable housing for low to moderate income members of the community. The HOME-ARP funds, awarded to the city through the American Rescue Plan, enabled the City to make $2 million available to the Housing Authority of Columbia (CHA) to help its McKinney Point project, adding 24 affordable apartments within a neighborhood. The annual Housing & Community Development Needs Survey helps the Housing and Community Development Commission identify needs within the community and target priority areas. Results from this survey will assist in making decisions on how best to utilize the federal CDBG and HOME funds.

CAAP Alignment

The Housing Programs Division oversees the Home Rehab & Energy Efficiency Program. This program assists low to moderate income homeowners improve the livability and efficiency of their homes, as well as strengthen neighborhoods. This program offers eligible individuals zero interest loans to make improvements to their homes, including energy efficiency improvements. In FY2023 the staff hope to develop a streamlined additional program to address essential needs such as HVAC repair/replacement.

Many Community Development Block Grant proposals from agencies and city departments focus on improvements to existing community buildings or infrastructure, or new buildings in areas with existing infrastructure, maintaining a lower carbon footprint than expansive development.

Housing & Neighborhood Services: CDBG

Fund 2660

Purpose

This program disburses funds received by the City from the Department of Housing and Urban Development's Community Development Block Grant Program. These funds are to be used to provide facilities and assistance to low to moderate income citizens of the City such as affordable housing, neighborhood revitalization and stabilization, economic and workforce development and community facilities. Guidelines for expenditure of annual Community Development Block Grant funds from 2020 through 2024 are as follows:

- 30 - 48% for Affordable Housing
- 10 - 30% for Neighborhood Revitalization and Stabilization
- 8- 15% for Economic and Workforce Development
- 8 - 15% for Community Facility
- 0 - 18% for Administration and Planning

These funding categories and guidelines for annual expenditure of CDBG funding are a direct result of public input received through the 2020-2024 consolidated planning process. An amended Council Policy Resolution to help guide CDBG and HOME funding was adopted by Council in early FY 20 incorporating these guidelines. Significant changes from the previous 5-year Consolidated Plan include additional funding allocations to support efforts to address homelessness through goals involving vouchers and a 24-hour facility and additional structure for HOME funding to assist in maintaining progress reflective of overall 5-year affordable housing goals.

Resources

	Adopted FY 2024
Entitlement Amount Estimate	$1,000,000
Reprogrammed Funds	$0
Total Resources	**$1,000,000**

Housing & Neighborhood Services: CDBG

Fund 2660

Expenditures

	Staff and Agency Requests	City Manager Recommended	Housing & Community Development Commission Recommended	City Council Adopted
Affordable Housing:				
City of Columbia - Home Rehabilitation	$90,000	$90,000	$90,000	$90,000
SIL Modification and Accessibility	$112,000	$112,000	$112,000	$112,000
Woodhaven - Home Rehabilitation	$50,000	$50,000	$50,000	$50,000
HUD Mandated Fair Housing Counseling	$3,000	$3,000	$3,000	$3,000
Subtotal (Council Policy 30-48%)	**$255,000**	**$255,000**	**$255,000**	**$255,000**
	25.5%	25.5%	25.5%	25.5%
Neighborhood Revitalization and Stabilization:				
Acquistion and Demolition Program	$40,000	$40,000	$40,000	$40,000
Code Enforcement Target Area(s)	$15,000	$15,000	$15,000	$15,000
CHA - Demolition & Construction: Providence Walkway	$320,000	$320,000	$320,000	$320,000
Subtotal (Council Policy 10-30%)	**$375,000**	**$375,000**	**$375,000**	**$375,000**
	37.5%	37.5%	37.5%	37.5%
Economic Development:				
CMCA Women's Business Center TA	$65,000	$65,000	$65,000	$65,000
Job Point - Vocational Training	$75,000	$75,000	$75,000	$75,000
Subtotal (Council Policy 8-15%)	**$140,000**	**$140,000**	**$140,000**	**$140,000**
	14.0%	14.0%	14.0%	14.0%
Community Facilities:				
VAC - Acquisition & Construction of Homeless Campus	$50,000	$50,000	$50,000	$50,000
Subtotal (Council Policy 8-15%)	**$50,000**	**$50,000**	**$50,000**	**$50,000**
	5.0%	5.0%	5.0%	5.0%
Administration & Planning:				
Housing Programs Division	$180,000	$180,000	$180,000	$180,000
Subtotal (Council Policy 0-18%)	**$180,000**	**$180,000**	**$180,000**	**$180,000**
Grand Total:	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**

HOME Requests

Fund 2660

Purpose

This program disburses funds received by the City from the HOME Investment Partnership Act Program from the Department of Housing and Urban Development. The City provides funds in the following five categories: Homeownership Assistance, Production and Preservation of Owner-Occupied Housing, Rental Production, Tenant-Based Rental Assistance, HOME Administration (15% of HOME funds is required to be set aside for CHDOs, and Administration is capped at 10%) All funds must be spent on projects that are defined by HUD as being "affordable." The Community Housing Development Organization (CHDO) Funding will be allocated as part of the FY 23 CHDO funding process in fall of 2022.

Resources

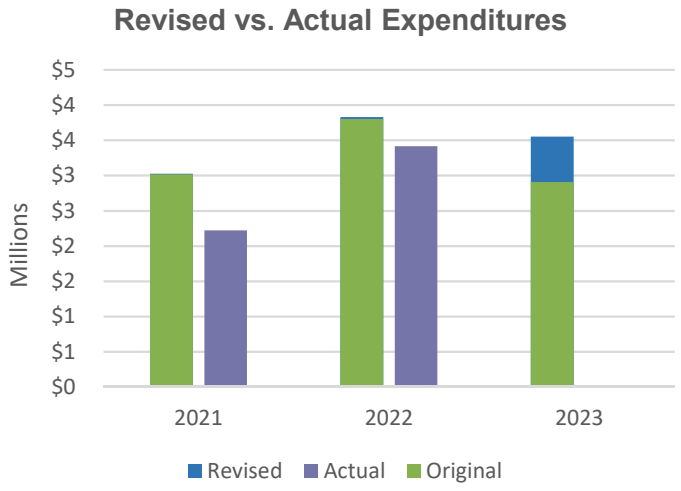
	Adopted FY 2024
Entitlement Amount Estimate	$600,000
Reprogrammed Funds	$0
Total Resources	**$600,000**

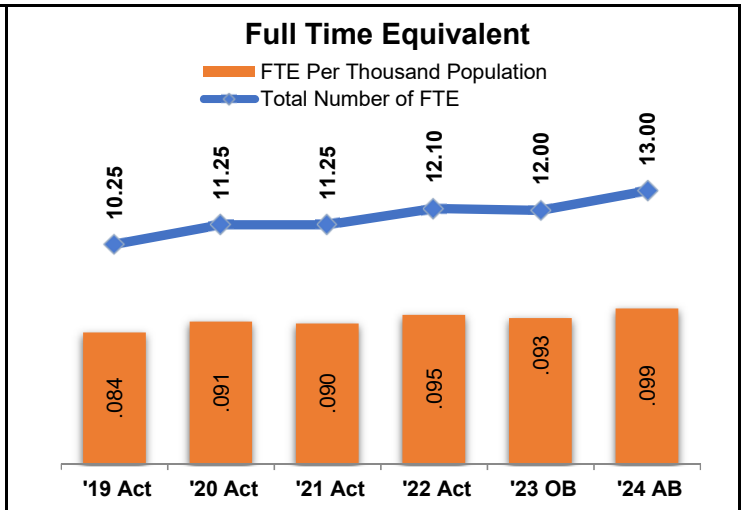
Expenditures

	Staff and Agency Requests	City Manager Recommended	Housing & Community Development Commission Recommended	City Council Adopted
Homeownership Assistance:				
Homeownership Assistance *	$70,000	$70,000	$70,000	$70,000
Subtotal Projects (Council Policy 25-35%)	**$70,000**	**$70,000**	**$70,000**	**$70,000**
	11.7%	11.7%	11.7%	11.7%
Production and Preservation of Owner-Occupied Housing:				
CHDO	$90,000	$90,000	$90,000	$90,000
Habitat for Humanity	$35,000	$35,000	$35,000	$35,000
Central Missouri Community Action	$80,000	$80,000	$80,000	$80,000
City of Columbia - Home Rehab Program	$40,000	$40,000	$40,000	$40,000
Subtotal Projects (Council Policy 15-30%)	**$245,000**	**$245,000**	**$245,000**	**$245,000**
	40.8%	40.8%	40.8%	40.8%
Rental Production:				
CHA: Providence Walkway	$150,000	$150,000	$150,000	$150,000
Subtotal Projects (Council Policy 20-35%)	**$150,000**	**$150,000**	**$150,000**	**$150,000**
	25.0%	25.0%	25.0%	25.0%
Tenant Based Rental Assistance:				
CHA: TBRA	$75,000	$75,000	$75,000	$75,000
Subtotal (Council Policy 5-15%)	**$75,000**	**$75,000**	**$75,000**	**$75,000**
	12.5%	12.5%	12.5%	12.5%
Administration:				
Housing Programs Division	$60,000	$60,000	$60,000	$60,000
Subtotal (Council Policy 0-10%)	**$60,000**	**$60,000**	**$60,000**	**$60,000**
	10.0%	10.0%	10.0%	10.0%
Grand Total:	**$600,000**	**$600,000**	**$600,000**	**$600,000**

* Includes: Neighborhood Development Homeownership Assistance Activities

Convention and Visitors Bureau





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$1,008,643	$891,443	$1,013,197	$1,267,517	$961,529	25.1%
Materials & Supplies	$19,250	$7,531	$25,611	$11,750	$11,750	(54.1%)
Travel & Training	$14,450	$9,046	$19,350	$23,900	$23,900	23.5%
Intragov. Charges	$248,918	$219,113	$253,035	$327,842	$327,842	29.6%
Utilities	$22,752	$21,067	$23,552	$23,990	$23,990	1.9%
Services & Misc	$1,403,084	$1,152,335	$1,459,693	$1,571,373	$1,571,373	7.7%
Transfer	$1,113,290	$1,112,740	$113,290	$458,715	$458,715	304.9%
Capital Additions	$0	$0	$0	$0	$0	-
Total Appropriations (Exp.)	**$3,830,388**	**$3,413,275**	**$2,907,728**	**$3,685,087**	**$3,379,099**	**26.7%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Sales Tax	$2,910,652	$3,628,169	$3,260,001	$3,308,901	$3,308,901	1.5%
Revenue from Other Govt.	$202,576	$171,585	$237,000	$210,000	$210,000	(11.4%)
Investment Income	$69,044	($6,407)	$22,691	$90,321	$90,321	298.0%
Misc.	$33,650	$36,587	$53,650	$33,327	$33,327	(37.9%)
Fees & Service Charges	$1,894	$2,012	$685	$1,502	$1,502	119.3%
Transfers	$0	$15,470	$0	$0	$0	-
Total Dedicated Funding	**$3,217,816**	**$3,847,416**	**$3,574,027**	**$3,644,051**	**$3,644,051**	**2.0%**

ized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	12.10	12.10	12.00	13.00	13.00	1.00
Part-Time	-	-	-	-	-	-
Total FTE	**12.10**	**12.10**	**12.00**	**13.00**	**13.00**	**1.00**

Convention and Visitors Bureau

Fund 2290

Department Summary

Description

The Convention and Visitors Bureau (CVB) promotes Columbia as a leisure, youth and amateur sports, meetings and conventions, and group tour destination through direct solicitations, tradeshow attendance, marketing, public relations, and tourism development. The initial 2% lodging tax levied by City Council took effect in 1980 and the public approved an additional 2% increase in 1999. In August of 2016, the public approved another 1% increase to fund the Columbia Regional Airport terminal project. This 1% is temporary and is projected to sunset after 23 years. The CVB is the liaison to a 12-member advisory board and an 11-member sports commission, both appointed by the City Council.

Department Objectives

The mission of the CVB is to generate economic growth and promote Columbia as a tourism destination that creates memorable experiences. In order to achieve that mission, the CVB focuses on the following: Increasing the number of regional and national conventions as well as youth and amateur sporting events held in Columbia; increasing the number of Sunday through Thursday visitors and lodgers while retaining existing weekend business; increasing travel visitation through the promotion, enhancement and development of festivals, sports, events and attractions; providing exceptional service to our customers; and developing strong relationships with partners and stakeholders.

When the CVB operates in accordance with its mission, the resulting economic impact greatly influences the City's General Fund via tourism-related spending. This greatly contributes to the City's ability to execute both its normal operations and objectives set forth by both the CVB's departmental Strategic Plan and the City's Strategic Plan.

Highlights/Significant Changes

Tourism Industry Update: The tourism industry solidified its road to recovery in FY2023 as travelers continued to venture back out across the country, plan trips, hold conferences and attend events. That recovery was reflected in Columbia during FY2023. When comparing lodging tax revenue Calendar Year (CY) 2021 vs. CY2022, revenues were up 24%. Additionally, hotel occupancy increased from an average of 55.7% in Fiscal Year (FY) 2021 to 60.2% in FY2022. Columbia is seeing leisure and sports travel come back, and conventions and meetings, despite their slow start to recover, are also rebounding. The CVB will continue to monitor travel trends and data in order to capture potential visitors.

In terms of spending and employment, both vital indicators of destination health, Boone County saw over $499 million in tourism-related spending during State FY2022 and tourism-related employment increased to just over 10,300. The tourism-related spending number is a record for Boone County and the tourism-related employment number is rising but has yet to reach the pre-pandemic level of over 11,000.

CVB Administration: The CVB worked with an external consultant to build a new destination-specific Strategic Plan in FY2022 and significant progress was made in FY2023. Projects include a new research plan, the implementation of an itinerary platform, executing meeting planner familiarization tours and assessing new possible partnerships with stakeholder groups.

The CVB continued to support local festivals, sports competitions and other events through its Tourism Development Program (TDP). The TDP serves to grow Columbia's tourism product through funds that support new, expanding or signature events that attract visitors to the community.

The City's Special Events Permit Application process is also housed within the CVB. Coordination and review of applications is done by the Special Events Committee made up of 15 city staff representing eight (8) city departments. The committee received 167 applications during FY2022 and 78 applications were approved.

Sports & Convention Sales: The Columbia Sports Commission and CVB sports sales team continue to successfully increase sports tourism efforts. The Columbia Sports Commission advises the Convention and Visitors Bureau with its sports sales efforts to recruit, retain, and organize regional, state, and national sporting events; makes recommendations to the Convention and Visitors Advisory Board related to the support of sporting events and sporting-related projects and promotions; and advises the City Council on any sports-related efforts. In FY2023, Columbia hosted the 2022 NCAA Division I Men's & Women's Cross Country Regional Championships.

Columbia's meeting business continues to recover from the pandemic. The meeting sales team has seen recent success in the association market, which is a very strong market for Columbia, with requests for proposals generated from groups that have booked outside of Columbia in the past along with successful site visits from the association and government markets. The meeting sales team anticipates exceeding its targets for FY2023 in room night generation and economic impact.

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Department Summary - (continued)

Highlights/Significant Changes - (continued)

Communications & Outreach: In FY 23, the CVB's destination marketing team worked on major projects to refresh the CoMo brand and completely relaunch the CVB's website at VisitColumbiaMO.com. The CVB also began a new relationship with Turner PR, a destination-focused public relations firm. Turner has helped secure a number of high-profile media placements in just a few short months and travel writer visits are planned through the end of FY 23.

The Columbia Tourism Ambassador (CTA) program remains strong. Since its inception in 2013, this program has certified almost 900 CTAs and currently has over 160 active ambassadors who continue to demonstrate a high level of commitment to visitors. Having this core group of engaged individuals who understand the importance of tourism in Columbia helps the CVB achieve its mission.

Vital to tourism's success is a strong group of tourism industry partners. The CVB prides itself on the relationships it builds and maintains with businesses across the tourism sector. The CVB annually conducts an Industry Partner Survey (IPS) to gauge partner satisfaction with various aspects of operations. The most recent survey showed overall satisfaction with the CVB measured at 4.39 out of 5.

Strategic Plan Alignment

CVB's operations support several of the priority areas outlined in the Strategic Plan. The department is working towards Organizational Excellence by continuing to create opportunities for growth and development for all CVB team members that improve engagement and promote innovation. CVB also coordinates the Columbia Tourism Ambassador Program, which provides training in customer service principles and helps improve visitor experiences. Resilient Economy is supported through ensuring that data is transparent and accessible to the community.

CVB supports the Inclusive Community priority in a variety of ways, from intentionally identifying and recruiting Advisory Board and Sports Commission members that reflect the diversity of the community, and ensuring informational resources are used to be inclusive in planning, selling and marketing Columbia as a destination.

CAAP Alignment

Along with CVB team members serving on CAAP Action Teams, CVB regularly collaborates with both the Office of Sustainability and Parks & Recreation to communicate opportunities to increase local renewable energy generation with tourism partners and ensure our natural resources are preserved and not subject to overuse/overtourism. Staff also offers volunteer opportunities to visitor groups to help preserve Columbia's natural resources and continually explores ways for the Thomas G. Walton Building (location of the CVB offices) to be more energy efficient.

Convention and Visitors Bureau

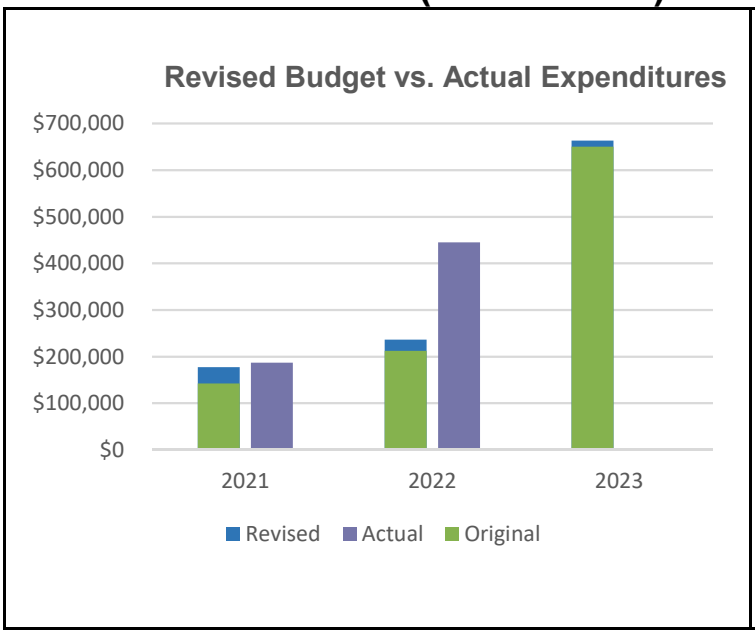
Fund 2290

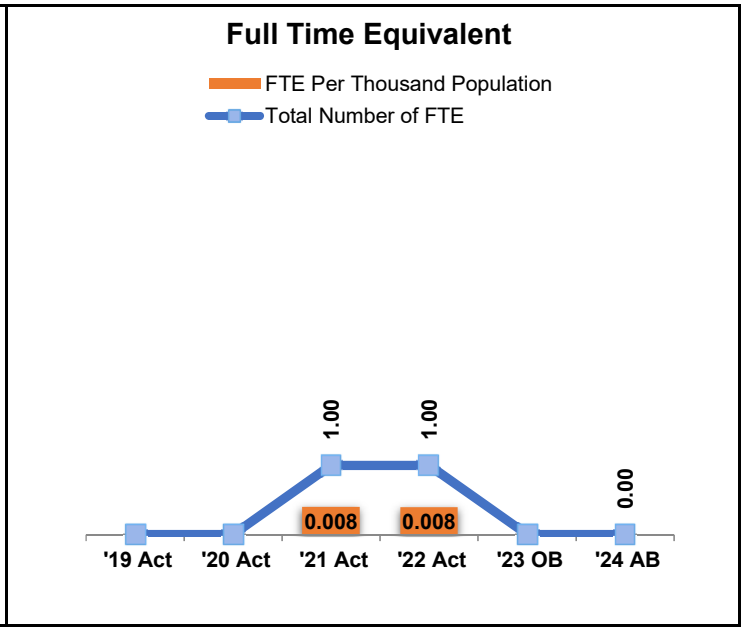
Budget Detail by Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Operations (4810)						
Personnel Services	$891,876	$783,396	$895,423	$749,447	$577,031	(16.3%)
Materials & Supplies	$19,250	$7,531	$25,611	$11,750	$11,750	(54.1%)
Travel & Training	$14,450	$9,046	$19,350	$23,900	$23,900	23.5%
Intragov. Charges	$202,859	$179,769	$206,444	$250,426	$250,426	21.3%
Utilities	$22,752	$21,067	$23,552	$23,990	$23,990	1.9%
Services & Misc	$979,008	$898,117	$1,035,617	$1,031,857	$1,031,857	(0.4%)
Transfer	$99,790	$99,790	$99,790	$445,215	$445,215	346.2%
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$2,229,986**	**$1,998,716**	**$2,305,787**	**$2,536,585**	**$2,364,169**	**10.0%**
Tourism Development (4820)						
Personnel Services	$116,767	$108,047	$117,774	$164,615	$148,406	39.8%
Materials & Supplies	$0	$0	$0	$0	$0	-
Travel & Training	$0	$0	$0	$0	$0	-
Intragov. Charges	$46,059	$39,344	$46,591	$57,507	$57,507	23.4%
Utilities	$0	$0	$0	$0	$0	-
Services & Misc	$424,076	$254,218	$424,076	$424,076	$424,076	-
Transfer	$1,013,500	$1,012,950	$13,500	$13,500	$13,500	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$1,600,402**	**$1,414,559**	**$601,941**	**$659,698**	**$643,489**	**9.6%**
Tourism Sales (4830)						
Personnel Services	$0	$0	$0	$353,455	$236,092	-
Materials & Supplies	$0	$0	$0	$0	$0	-
Travel & Training	$0	$0	$0	$0	$0	-
Intragov. Charges	$0	$0	$0	$19,909	$19,909	-
Utilities	$0	$0	$0	$0	$0	-
Services & Misc	$0	$0	$0	$115,440	$115,440	-
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$0**	**$0**	**$0**	**$488,804**	**$371,441**	**-**
Department Totals						
Personnel Services	$1,008,643	$891,443	$1,013,197	$1,267,517	$961,529	25.1%
Materials & Supplies	$19,250	$7,531	$25,611	$11,750	$11,750	(54.1%)
Travel & Training	$14,450	$9,046	$19,350	$23,900	$23,900	23.5%
Intragov. Charges	$248,918	$219,113	$253,035	$327,842	$327,842	29.6%
Utilities	$22,752	$21,067	$23,552	$23,990	$23,990	1.9%
Services & Misc	$1,403,084	$1,152,335	$1,459,693	$1,571,373	$1,571,373	7.7%
Transfer	$1,113,290	$1,112,740	$113,290	$458,715	$458,715	304.9%
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$3,830,388**	**$3,413,275**	**$2,907,728**	**$3,685,087**	**$3,379,099**	**26.7%**

Contributions Fund (Trust Fund)

Fund 2310





Note: In FY 23, 1.0 FTE Trust Administrator moved from Contributions to the City Manager's Office

Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$137,370	$124,810	$0	$0	$0	-
Materials & Supplies	$5,265	$1,027	$5,265	$5,265	$5,265	-
Travel & Training	$2,000	$0	$2,000	$2,000	$2,000	-
Intragovernmental	$3,897	$3,570	$599	$335	$335	(44.1%)
Services & Misc.	$19,985	$16,965	$4,665	$4,965	$4,965	6.4%
Transfers	$67,892	$298,692	$637,228	$16,500	$16,500	(97.4%)
Total Appropriations (Exp.)	**$236,409**	**$445,064**	**$649,757**	**$29,065**	**$29,065**	**(95.5%)**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Investment Revenue	$11,624	($199)	($756)	$4,110	$4,110	(643.7%)
Miscellaneous	$49,657	$317,685	$90,007	$53,838	$53,838	(40.2%)
Transfers	$0	$16,959	$0	$0	$0	-
Total Dedicated Sources	**$61,281**	**$334,445**	**$89,251**	**$57,948**	**$57,948**	**(35.1%)**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	1.00	1.00	0.00	0.00	0.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**1.00**	**1.00**	**0.00**	**0.00**	**0.00**	**-**

Contributions Fund

Fund 2310

Department Summary

Description

The Columbia Trust was founded in May 1999 as a formal structure for the City to receive gifts of cash, land, and other items. Other programs under the umbrella of the Trust include the City of Columbia New Century Fund, Inc. and Share the Light. Donations include gifts of cash, securities, and some types of real property. Proper procedures have been established to ensure funds and donations are expended for the purpose designated by the donor.

Department Objectives

The Columbia Trust serves as a channel both to receive and solicit donations for City of Columbia projects that enhance the lives of Columbia citizens. To that end, the Columbia Trust seeks to:

- Cooperate willingly with and express appreciation to donors.
- Handle all funds and processes in a fiduciary responsible manner.
- Increase the impact of the Trust year by year.
- Help in such a way as to truly serve those who work on or give to any Columbia Trust-related project.
- The Contributions Fund area can also serve as a means to accomplish certain goals of the City's 2021 Strategic Plan.

Highlights/Significant Changes

The Contributions Fund has four ongoing aspects: 1) The Columbia Trust which includes gifts directly to the City; 2) Share the Light, an ongoing program that allows small and repeated donations to a variety of city programs through a customer's utility bill; 3) The City of Columbia New Century Fund, a separate 501(c)(3) organization with a board appointed by City Council, and 4) Support for the Community Foundation of Central Missouri.

The New Century Fund, established in 2001, functions as a fundraising tool for the City of Columbia and is used to receive gifts and grants on behalf of the City. Most any significant enhancement to community life sponsored or directed by the City may become a project for the New Century Fund. Past programs of the New Century Fund were the Columbia Public Schools' Influenza Inoculation program (majority funding granted from the David B. Lichtenstein Foundation through the NCF); the Christy Weliver Project - a re-landscaped main entrance to Stephens Lake Park; the Children's Grove - a community-wide gardens project at Stephens Lake Park to provide a positive influence in response to the Newtown, Connecticut, tragedy of December, 2012; upgrades to the Martin Luther King Memorial on Stadium Blvd; fundraising for a new dog-themed bench at the Grindstone Park Dog Park; fund development for historical preservation in Columbia; and support of the City of Columbia Bicentennial through funding the poem commissioned by the Bicentennial's Poet Laureate Rev. Dr. Clyde Ruffin, and donation processing for other gifts related to the City's Bicentennial. The New Century Fund sponsors the annual Howard B. Lang, Jr. Award for Outstanding Volunteer Service to the City of Columbia.

Share the Light has received over $341,000 in donations since beginning in the summer of 2001. More than $251,500 has been appropriated for use in a variety of city projects including community arts funding, community beautification, youth recreation scholarships, youth dental care, public health issues, fire prevention and education, and crime prevention. Donations for this program are solicited each September.

The Columbia Trust sends acknowledgement letters to donors to City fundraising projects including Share the Light (above) and CASH and HELP utility assistance programs.

A new way to help low-income persons with their utility bills is the Utility Assistance Program, which has been rolled out throughout FY 23. Even with transitioning away from CASH and HELP, those two programs received over $55,000 in donations and distributed approximately $90,000 to families in FY 22.

The Trust Administrator position works with the Columbia Trust, the New Century Fund, and serves as the executive director of the Community Foundation of Central Missouri (CFCM), which was established in 2010. CFCM is a 501(c)(3) nonprofit organization with an independent board of community leaders and the broad charitable purpose of improving lives in the communities it serves. As of 12/31/21, there were over $15.2 million in assets in 140+ funds and other gifts administered by the Community Foundation of Central Missouri. The funds and their earnings are used for charitable purposes mostly in the Columbia and central Missouri area. Approximately $3.2MM was gifted out from Community Foundation funds and programs to nonprofit organizations in FY 2021 - FY 2022 (the City's fiscal year and CFCM's overlap). Included in that total is the Foundation's 2021 end-of-year campaign named "CoMoGives," which received and distributed over $1,868,800 in donations to 148 participating nonprofit agencies in and around Columbia. The Community Foundation's Sharp End Entrepreneurial Development Fund is a prime example of the way the Community Foundation of Central Missouri can support the City's 2022 Strategic Plan. The Fund raises money to award to minority- and women-owned businesses (MWBE businesses) to help them grow their businesses and enhance service delivery.

Department Summary (continued)

Highlights/Significant Changes (continued)

The Trust Administrator's office continues to be one of two Donation Managers for the 2020-21 Emergency Operations Plan in response to the coronavirus pandemic, and that has carried over into 2022. Collaborating with the City, Boone County, Heart of Missouri United Way, and Veterans United Foundation, the Community Foundation quickly raised nearly $250,000 for pandemic relief. The collaborative, in total, made grants of over $1,500,000 to Columbia and Boone County nonprofits.

Strategic Plan Alignment

Philanthropy can make positive impacts in all areas of life. This is also true as it can finance life-enhancements as addressed in the City of Columbia Strategic Plan. The following are ways that the Community Foundation of Central Missouri is making a difference in Columbia in support of the 2021 Strategic Plan:

- Organizational Excellence
  - All philanthropic arms of the Columbia Trust are publicly accountable, with fiscal processes and board or staff oversight to ensure that donations are made and used according to the donor's intent
  - The highest standards of trust and integrity are part-and-parcel of the work of the Columbia Trust and the office of the Trust Administrator.
- Safe Neighborhoods
  - The Community Foundation of Central Missouri (CFCM) helps support minority- and women-owned businesses in Columbia through its Sharp End Entrepreneurial Fund, which helps secure needed tools or equipment to help the businesses thrive.
  - The Community Foundation in late 2021 authorized grants totaling $10,000 to help reduce gun violence in Columbia.
  - CFCM, as part of the CoMoHelps funders collaborative, funded mental health clinics and other therapeutic service organizations to help citizens through the pandemic. The Community Foundation stands ready to help during any upcoming, broad-impact crisis
  - In 2022 the Share the Light program helped receive and appropriate $29,000 in funds for the Columbia Police Department to assist in crime prevention, education, and community relationships development, as well as for the Public Health and Human Services department to promote hygiene and tooth care to youngsters in Columbia.
- Reliable Infrastructure
  - The Community Foundation (CFCM) has worked with the City of Columbia Office of Sustainability on the COMO Energy Challenge, to educate residents on the direct correlation between electricity and other energy source consumption and increased greenhouse gasses that contribute to climate change.
  - CFCM frequently grants to environmentally-minded organizations, and the annual CoMoGives campaign run by the Community Foundation has numerous participating organizations that seek to address or mitigate climate change.
- Inclusive Communities
  - The Community Foundation's donors and grantees come from a broad array of the central Missouri population–all are welcome! CFCM is mindful of the wage disparity in our region and makes special provisions for organizations that have limited resources, such as by providing scholarships so that all organizations can have the opportunity to participate in CoMoGives.
  - In late 2021 CFCM made a Community Impact Grant to El Puente Hispanic Ministries to train and certify bilingual staff members to be court, medical, and immigration interpreters here in central Missouri.
- Resilient Economy
  - The Community Foundation of Central Missouri (CFCM) in 2022 made a special grant to Flourish, a local nonprofit, to help fund a housing stability program to work with landlords to help make more low-income housing available for those who need it most.
  - In 2021 CFCM made a grant to the Voluntary Action Center to fund personnel and upfront costs to help ensure that there would be an Opportunity Campus for the homeless community in Columbia.

CAAP Alignment

Philanthropy can also positively impact efforts to limit, mitigate, or adapt to climate change. In the minds of many there is no greater issue for Columbia (or the broader state, nation, and globe) than climate change. While CFCM has helped by making grants to the City to educate and inspire citizens regarding climate change and provided grants to environmentally-minded organizations to enhance their services and service-delivery, CFCM stands ready to serve any donor or donors who wish to make a lasting impact by opening a donor fund with CFCM that will provide revenue to address climate change for decades and generations to come. The Community Foundation is available to Columbia residents (and funders) to receive donations and distribute revenue from the corpus for years to come to address climate change.



Operating Budgets
Parks & Recreation

Vy Luong, MKT Trail, Capture CoMo Participant

Parks and **Recreation**

Description

The Parks and Recreation Department oversees 3,549 acres of park land and manages 93 parks and recreation facilities. A wide array of sports, recreation activities, lessons, and special events are available for citizens of all ages. Open space, parks, and trails provide opportunities to enjoy the natural beauty of Columbia.

Within this section, there are three budgets which support the parks and recreation activities in the City. Each of these budgets has a separate funding mechanism and are accounted for differently. Beginning in FY23, Parks and Recreation will not be included in the General Fund. This fund will, however, still receive a operating subsidy from general City funds. Recreation Services is classified as an Enterprise Fund and therefore is to be operated as a business through the charging of fees for services. Funding is all dedicated and cannot be moved to other departments. The Parks Sales Tax Fund is classified as a Special Revenue Fund and the funding received must be used for parks purposes.

Parks Services

This budget accounts for the parks and recreation program areas which do not have revenue producing capabilities. This includes Administration, a portion of Park Planning and Development, a portion of Park Management and Operations, and the Career Awareness Related Experience (C.A.R.E.) program.

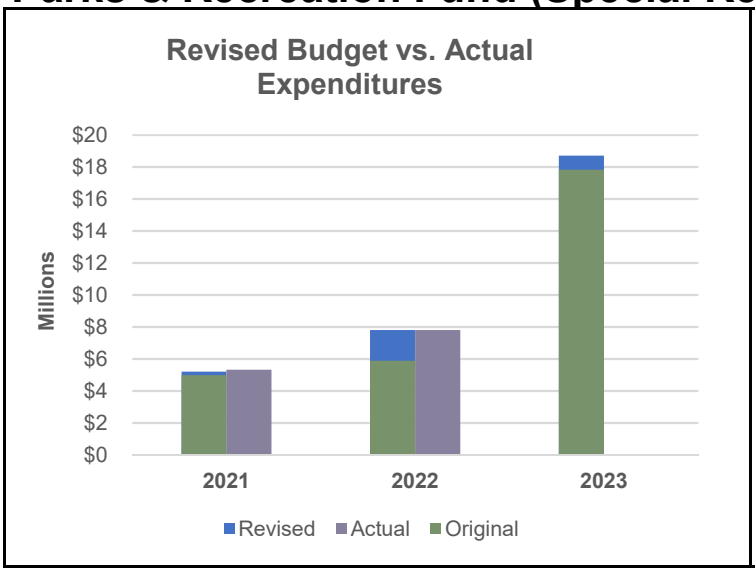
Recreation Services

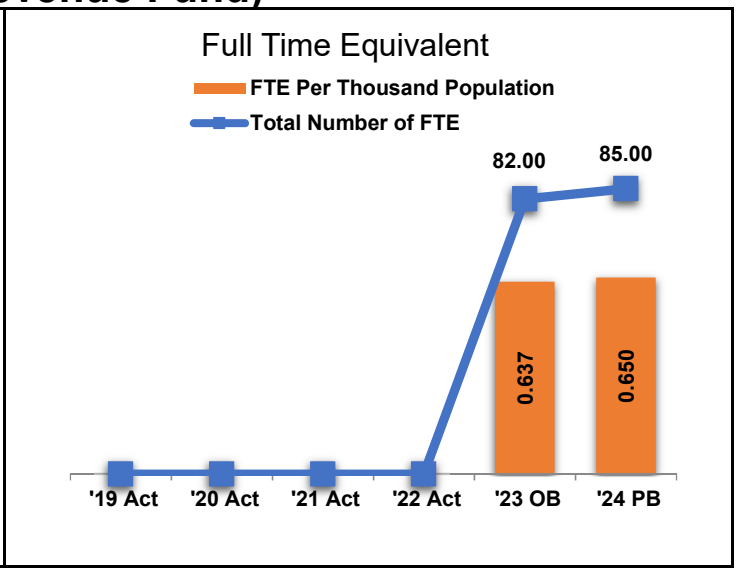
The Recreation Services Fund includes the Recreation Services Division and those costs in the Parks Services Division which are necessary for operation of facilities within Recreation Services. This includes group and individual programming to promote a high quality of life through positive cultural, psychological, emotional, and physiological development. The sections included in this fund are Sports Programming, Sports Fieldhouse, Aquatics, Community Recreation, Golf / Concessions, Senior / Life Enrichment / Special Events Programs, Special Olympics Adaptive, and the Activity and Recreation Center (ARC). While this fund does charge users for services, this fund does not recover enough funding from fees to offset all of the costs. The rest of the costs are covered through subsidies received both from the General Fund and Parks Sales Tax. As a part of a master plan, target cost recovery ratios have been determined. The department is working to reach these recovery targets over a period of time and will require future fee increases to users. A table showing the cost recovery targets and our current recovery ratios can also be found in this section.

Park Sales Tax

In November of 2000, the voters of the City of Columbia passed a Local Parks Sales Tax in the amount of a one-quarter of one percent (for five years), and a one-eighth of one percent thereafter, on retail sales made in the City. These funds must be used for parks purposes. The current one-eighth of one percent temporary sales tax was approved for a ten year extension by Columbia voters in November 2021. This temporary one-eighth cent Park Sales Tax is scheduled to expire on March 31, 2032. The extension will continue to be used to fund renovation/ improvements to existing parks, acquisition/development of parks and additional trails and greenbelts.

Parks & Recreation Fund (Special Revenue Fund)





Total Appropriations (Expenditures)

Operating Expenditures:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$0	$0	$8,637,645	$10,214,036	$9,260,734	18.3%
Materials & Supplies	$0	$0	$2,016,098	$2,105,133	$2,105,133	4.4%
Travel & Training	$0	$0	$30,594	$32,094	$32,094	4.9%
Intragovernmental	$0	$0	$1,043,820	$1,332,323	$1,332,323	27.6%
Utilities	$0	$0	$1,170,567	$1,256,643	$1,256,643	7.4%
Services & Misc.	$0	$0	$792,895	$963,869	$963,869	21.6%
Transfers	$7,810,682	$7,810,682	$3,823,662	$3,976,000	$3,976,000	4.0%
Total Operating	**$7,810,682**	**$7,810,682**	**$17,515,281**	**$19,880,098**	**$18,926,796**	**13.5%**
Debt Service	$0	$0	$319,800	$120,000	$120,000	(62.5%)
Total Appropriations (Exp.)	**$7,810,682**	**$7,810,682**	**$17,835,081**	**$20,000,098**	**$19,046,796**	**12.1%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Utility Fees & Serv	$0	$0	$4,823,900	$4,823,900	$4,823,900	
Rev From Other Govt	$0	$0	$7,000	$7,000	$7,000	
Sales Tax	$6,247,332	$7,386,064	$7,959,928	$8,688,437	$8,688,437	9.2%
Investment Revenue	$15,076	$7,166	$87,224	$156,807	$156,807	79.8%
Miscellaneous	$841	$0	$119,784	$149,092	$149,092	24.5%
Transfers	$0	$1,410	$5,061,593	$5,061,593	$5,061,593	-
Total Dedicated Sources	**$6,263,249**	**$7,394,640**	**$18,059,429**	**$18,886,829**	**$18,886,829**	**4.6%**

Parks & Recreation Fund

Fund 2200

Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	0.00	0.00	82.00	85.00	85.00	3.00
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**0.00**	**0.00**	**82.00**	**85.00**	**85.00**	**3.00**

Department Summary

Description

The Parks and Recreation Department Budget includes Administration, Park Planning & Development, Park Management and Operations, the CARE (Career Awareness Related Experience) Program, Sports Programming, Sports Fieldhouse, Aquatics, Community Recreation, Golf, Community Special Events, Life Enrichment Programs/Classes, Adapted Community Recreation, Adapted Sports/Special Olympics, and the Activity & Recreation Center (ARC). Since fiscal year 2023, all park accounts are budgeted in one fund (2200). Parks and Recreation provides a broad spectrum of leisure services to meet the needs of all segments of the community. This includes various park and trail amenities as well as group and individual programming to promote a high quality of life for Columbia citizens through positive social, cultural, emotional, and physiological development.

Department Objectives

- Fulfill the Parks and Recreation Department's mission to improve our community's health, stability, beauty, and quality of life by providing outstanding parks, trails, recreational facilities, and leisure opportunities for all Columbia citizens.
- Make good use of volunteers, partnerships, sponsorships, and grants to save taxpayer dollars.
- Provide quality recreation services, focused on excellent customer service and well-managed facilities that meet the needs of all patrons.
- Plan for growth to ensure there are resources to meet increased demands, such as development of recreation facilities and programs, maintaining core services, developing cost recovery goals, and identifying partnerships and volunteer opportunities that support efficient and effective service and program delivery.
- Develop facilities and programs that will help increase all types of tourism and economic development in Columbia.
- Create an environment that produces a high performing, qualified workforce dedicated to delivering excellent customer service and communicating with Columbia's citizens in a timely, clear manner.
- Develop ways to control expenses and raise revenues in areas that have specified cost recovery goals.

Highlights/Significant Changes

- Personnel - Addition of three FTE positions; Senior Administrative Support Assistant (ARC), Parks and Grounds Specialist (Horticulture) and a Maintenance Assistant (Maintenance). The budget for temporary personnel was also increased in the Forestry division to support trail maintenance.
- Materials and Supplies - Minimal material increases needed to offset rising cost of goods (6.1%).
- Travel and Training - Increased by $1,500 (6.5%) to cover required International Society of Arborist staff certifications.
- Utilities - Increased (9.2%) based on additional facilities, actual expenses from previous years and rate increases.
- Services - Increased $136,387 based on reallocated funds from Finance and Cultural Affairs for services now allocated in the Parks and Recreation budget. Actual increase in funds of $45,800 (6.8%) due to cost increases associated with contract services.
- The Utilities Department continued their funding support of the CARE Program in the amount of $48,093, as directed by the City Council in the FY 2020 budget.
- There are minimal Recreation Services fee increases for FY 2024.
- The General Fund subsidy is budgeted at $5,061,593.

Department Summary - (continued)

Strategic Plan Alignment

The Parks and Recreation Department has a key objective to improve the quality of life for Columbia citizens, and this aligns closely with the City's Strategic Plan goals related to organizational excellence, safe neighborhoods, resilient economy, reliable infrastructure and inclusive community. The Department strives to provide outstanding customer service through quality recreation programs, parks and facilities that serve the needs of all citizens. The Department successfully coordinates multiple special events and sports tournaments that serve as an economic driver for the city and increase the overall tourism impact for Columbia. Infrastructure improvements focus on improving access to parks and trails, creating a safe environment for citizens and reducing expenses related to maintenance and utilities.

The Department's operating budget will continue to play a key role related to staff's ability to meet the goals of the City's Strategic Plan. Consistent funding is needed to continue to make improvements that focus on creating safe, accessible parks and trails that are utilized by all citizens in our community. The funding provided through the Department's budget also allows staff to focus on recreation programs and events that provide citizens with opportunities to improve their physical and mental health. The Strategic Plan highlights the Department's need to increase the average remaining useful life of parks, recreation areas, trails, equipment and public facilities. The City's operating budget is crucial to meet this goal as funding allows for continuous maintenance and improvements to all of the Department's parks, trails and facilities.

The Department also plays a key role in providing programs for at-risk youth through after-school programming, summer camps and the development of job skills through the CARE program. It is important to continue to fund these programs and also look at ways for growth in these areas moving forward as they align closely with key objectives in the Strategic Plan.

The addition of a Parks and Grounds Specialist, a Senior Administrative Assistant and a Maintenance Assistant will have multiple strategic plan impacts by improving organizational excellence, increasing the Department's impact on the local economy and improving the care of existing infrastructure.

The Parks and Grounds Specialist will work in the Natural Resource Division which is responsible for maintaining 73 active parks, 18.5 acres of landscape beds, the Blind Boone Home, the Creasy Springs and Business Loop round-about, the Broadway adopt-a-spot beds near Stephens Lake Park, 20 rain gardens, over 20 ponds and lakes, and 200 new tree plantings yearly. The Natural Resources Division also maintains the raised planter boxes, ground level landscape beds and over 300 trees in the downtown area of Columbia. Over the next ten years, the Parks & Recreation Department will be making capital improvements to 14 existing parks and facilities that will require the force labor of the Natural Resource Division. The Department will also open the Philips Pavilion and seven new parks that will require routine landscape maintenance and tree care by the Natural Resource Division. The new position will assist with providing quality outdoor recreation opportunities for citizens and help maintain Columbia's natural environment through well-maintained greenspaces and wooded areas.

The addition of a Senior Administrative Assistant for the Activity and Recreation Center (ARC) will improve the customer experience for ARC members and daily visitors by having a more consistent presence at the front desk. This staff member will sell memberships, process daily visit transactions, register customers for classes, rent out equipment, give tours, and monitor the facility to ensure patron safety and satisfaction. In addition to working the Front Desk, this new position will assist current administrative staff with a variety of daily, monthly and quarterly tasks. ARC Administrative staff deposit over $2 million dollars annually and provide support for 6 professional staff members housed at the ARC. Over the past few years, it has become more and more difficult to find reliable part-time staff to work evenings and weekends at the facility. The Front Desk is the heart of the facility and handles over 250,000 annual visits in the building.

The addition of a Maintenance Assistant position in the Park Services Division will help to improve daily cleanliness of parks and facilities and prepare the Department for the maintenance associated with the addition of new parks and facilities in the future. The position is responsible for cleaning park shelters and restrooms, trash removal, graffiti removal and light maintenance repairs such as painting. The Parks and Recreation Department has added 8 restrooms, 8 reservable shelters, 6 non-reservable shelters and 9 playgrounds without any additional full-time maintenance staff since 2008. With the increasing number of shelter and facility rentals and additional facilities being developed over the next 10 years, this position is essential to handle the cleaning and maintenance of our park system.

As stated above, these three positions will impact operational excellence and maintain beautiful aesthetically appealing facilities for the citizens of Columbia. The addition of these full-time staff positions focuses on different areas of customer service in the Department and has a broad impact on the City's Strategic Plan. The new positions will impact our Department's ability to meet goals related to operational excellence, reliable infrastructure, safe neighbors and building an inclusive community.

Increasing the number of parks, recreation areas and trails in areas not currently being served by the City is also one of the key objectives of the City's Strategic Plan. The current list of capital improvement projects for FY2024 include the development and renovation of various parks and facilities throughout Columbia.

Department Summary - (continued)

CAAP Alignment

The Parks and Recreation Department plays a key role in the continued implementation and ultimate success of the City's Climate Action and Adaptation Plan (CAAP). The Department's operating budget includes funding for multiple work areas that focus their daily efforts on maintaining and improving areas that directly align with the CAAP. The Department's planning, construction, forestry, horticulture and maintenance staff members all work daily to create a park system that is focused on natural resources, the preservation of green space, access to open space and the reduction of energy consumption. Consistent funding related to these areas will ensure that staff can continue to focus on the key elements of the CAAP plan as they complete their daily work in the park and trail system.

Funding provided by the City's operating budget is crucial for the daily management of maintenance tasks related to the CAAP and increased future funding will allow staff to expand on the impact to the plan. The operating budget provides funding for park recycling and waste collection, conversion to LED lighting systems, facility improvements that reduce utility expenses and efficient use of water systems. As we look at daily improvements to facilities and programs, as well as capital improvement projects, funding in the operating budget should continue to prioritize these services and initiatives. In the upcoming fiscal year, staff will focus staffing efforts on increasing the number of full-time employees that align with CAAP goals related to natural resources, recycling and energy conservation.

The Parks and Recreation Department's Capital Improvement Projects align with many of CAAP's priority areas including renewable energy, clean transportation, natural resources, and municipal facility improvements.

The LA Nickell Golf Course cart facility improvements align with the CAAP priorities for renewable energy and clean transportation. Shifting from gas powered golf carts to electric golf carts will reduce the facility's greenhouse gas emissions as well as move in the direction of fleet electrification. Staff has funded the golf cart conversion and new facility with FY23 and FY24 funding with the goal of completing the project during this fiscal year. Park staff has also allocated capital funds for major improvements at Twin Lakes Recreation Area, Rock Quarry Park and Albert-Oakland Park. These improvements will impact multiple areas in the CAAP related to tree planting, LED lighting conversion and energy conservation.

The development of the Orr Street property also represents an opportunity for the Department to convert a former Brownfield cleanup site into a 2-acre greenspace in the downtown area of Columbia. The development project will focus on converting the current gravel lot into a multi-use park focused on arts, music and greenspace. The current site has zero trees creating an opportunity for the Department to make a major impact related to tree canopy and Columbia's heat map.

Annual land acquisition funding allocates $150,000 per year for the acquisition of parks, greenways, and natural areas, allowing the Department to continue to increase Columbia's natural resource inventory. This funding is the only dedicated funding in the City's budget dedicated to the preservation of green space in Columbia. As the City continues to grow outward, it is crucial to continue to utilize these funds for acquisition of land for future park and natural area development.

Parks and Recreation facilities that are scheduled for renovations and facility improvements will also be included in the City's new Municipal Building Energy Benchmarking Policy. By benchmarking these facilities prior to the improvements, the Department will be able to analyze the impact that has been made at each facility on the carbon footprint and total energy use. This date will be a valuable tool for future projects as it will provide information related to the most impactful improvements and areas for continued improvement. As staff begin the planning process for improvements to Rainbow Softball Center, Activity & Recreation Center and Rock Quarry House, this information will be vital to make sure the Department is aligning with the CAAP during each improvement project.

Participations	FY 22 (Oct 1, 2021 - Sept 30, 2022)	FY 24 Desired Increase
Community Recreation	23,944	2%
Sports Programs	73,095	2%
Senior Programs	4,747	2%
Classes	6,708	2%
ARC Visits	252,424	2%
CARE	More than 160 trainees, over 17,500 hours worked	2%

Parks & Recreation Fund

Fund 2200

Budget Detail by Division

Parks Administration (5010)	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$0	$0	$716,671	$561,288	$421,183	(21.7%)
Materials & Supplies	$0	$0	$26,218	$26,218	$26,218	-
Travel & Training	$0	$0	$5,859	$5,859	$5,859	-
Intragovernmental	$0	$0	$47,539	$61,478	$61,478	29.3%
Utilities	$0	$0	$5,808	$5,808	$5,808	-
Services & Misc.	$0	$0	$52,635	$84,782	$84,782	61.1%
Total Operating	**$0**	**$0**	**$854,730**	**$745,433**	**$605,328**	**(12.8%)**
Care (5110)						
Personnel Services	$0	$0	$488,195	$619,690	$607,184	26.9%
Materials & Supplies	$0	$0	$13,140	$18,140	$18,140	38.1%
Travel & Training	$0	$0	$600	$600	$600	-
Intragovernmental	$0	$0	$28,932	$42,385	$42,385	46.5%
Utilities	$0	$0	$1,248	$936	$936	(25.0%)
Services & Misc.	$0	$0	$5,100	$10,100	$10,100	98.0%
Total Operating	**$0**	**$0**	**$537,215**	**$691,851**	**$679,345**	**28.8%**
Planning & Dev (52xx)						
Personnel Services	$0	$0	$2,101,125	$2,684,439	$2,339,038	27.8%
Materials & Supplies	$0	$0	$230,172	$245,742	$245,742	6.8%
Travel & Training	$0	$0	$7,573	$6,396	$6,396	(15.5%)
Intragovernmental	$0	$0	$141,896	$177,894	$177,894	25.4%
Utilities	$0	$0	$15,412	$17,412	$17,412	13.0%
Services & Misc.	$0	$0	$62,320	$85,600	$85,600	37.4%
Total Operating	**$0**	**$0**	**$2,558,498**	**$3,217,483**	**$2,872,082**	**25.8%**
Parks Management (54xx)						
Personnel Services	$0	$0	$1,121,006	$1,362,800	$1,140,960	21.6%
Materials & Supplies	$0	$0	$582,123	$627,623	$627,623	7.8%
Travel & Training	$0	$0	$5,986	$10,804	$10,804	80.5%
Intragovernmental	$0	$0	$222,047	$320,352	$320,352	44.3%
Utilities	$0	$0	$281,061	$312,761	$312,761	11.3%
Services & Misc.	$0	$0	$189,555	$238,405	$238,405	25.8%
Total Operating	**$0**	**$0**	**$2,401,778**	**$2,872,745**	**$2,650,905**	**19.6%**

Parks & Recreation Fund

Fund 2200

Budget Detail by Division - (continued)

Recreation (55xx)	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$0	$0	$2,264,787	$2,303,281	$2,198,970	1.7%
Materials & Supplies	$0	$0	$506,554	$506,554	$506,554	-
Travel & Training	$0	$0	$5,735	$8,435	$8,435	47.1%
Intragovernmental	$0	$0	$280,124	$339,126	$339,126	21.1%
Utilities	$0	$0	$83,545	$94,169	$94,169	12.7%
Services & Misc.	$0	$0	$345,450	$388,823	$388,823	12.6%
Transfers	$0	$0	$75,000	$90,000	$90,000	20.0%
Total Operating	**$0**	**$0**	**$3,561,195**	**$3,730,388**	**$3,626,077**	**4.8%**
ARC (56xx)						
Personnel Services	$0	$0	$1,075,735	$1,552,975	$1,492,310	44.4%
Materials & Supplies	$0	$0	$221,400	$239,700	$239,700	8.3%
Travel & Training	$0	$0	$2,700	$0	$0	-
Intragovernmental	$0	$0	$204,326	$242,235	$242,235	18.6%
Utilities	$0	$0	$274,212	$273,588	$273,588	(0.2%)
Services & Misc.	$0	$0	$60,600	$69,924	$69,924	15.4%
Total Operating	**$0**	**$0**	**$1,838,973**	**$2,378,422**	**$2,317,757**	**29.3%**
Parks Services (57xx)						
Personnel Services	$0	$0	$870,126	$1,129,563	$1,061,089	29.8%
Materials & Supplies	$0	$0	$436,491	$441,156	$441,156	1.1%
Travel & Training	$0	$0	$2,141	$0	$0	-
Intragovernmental	$0	$0	$118,956	$148,853	$148,853	25.1%
Utilities	$0	$0	$509,281	$551,969	$551,969	8.4%
Services & Misc.	$0	$0	$77,235	$86,235	$86,235	11.7%
Total Operating	**$0**	**$0**	**$2,014,230**	**$2,357,776**	**$2,289,302**	**17.1%**
General (85xx)						
Transfers	$7,810,682	$7,810,682	$3,748,662	$3,886,000	$3,886,000	3.7%
Total Operating	**$7,810,682**	**$7,810,682**	**$3,748,662**	**$3,886,000**	**$3,886,000**	**3.7%**
Personnel Services	$0	$0	$8,637,645	$10,214,036	$9,260,734	18.3%
Materials & Supplies	$0	$0	$2,016,098	$2,105,133	$2,105,133	4.4%
Travel & Training	$0	$0	$30,594	$32,094	$32,094	4.9%
Intragovernmental	$0	$0	$1,043,820	$1,332,323	$1,332,323	27.6%
Utilities	$0	$0	$1,170,567	$1,256,643	$1,256,643	7.4%
Services & Misc.	$0	$0	$792,895	$963,869	$963,869	21.6%
Transfers	$7,810,682	$7,810,682	$3,823,662	$3,976,000	$3,976,000	4.0%
Capital Additions	$0	$0	$0	$0	$0	-
Department Totals	**$7,810,682**	**$7,810,682**	**$17,515,281**	**$19,880,098**	**$18,926,796**	**13.5%**

Debt Service Information

Sports Field House (2.125% Interest)

Original Issue	$1,058,230
Balance as of 09/30/2023	$562,765
Maturity date - 10/01/2028	

Middle third portion of the MU HealthCare Pavilion and the concrete pad for the entire pavilion structure was completed in 2019. The friends of the Farm will be making two additional annual payments on the designated loan on January 1 of each year.

Year	Principal Requirements	Interest Requirements	Total Requirements
2024	$106,893	$13,107	$120,000
2025	$109,651	$10,349	$120,000
2026	$112,480	$7,520	$120,000
2027	$115,382	$4,618	$120,000
2028	$118,359	$1,641	$120,000
Total	**$562,765**	**$37,235**	**$600,000**

Council approved the Sports Fieldhouse Project with a project budget of $3,950,000. Staff had anticipated fundraising through options such as sponsorships and donations to bridge the gap between funds available and the low bid. Unfortunately, rising steel costs impacted the bids for the sports fieldhouse project. A loan from the City's Designated Loan Fund provides this funding. This amount is based on ten years of $120,000 annual payments ($10,000/month). As P&R staff solicits sponsors and naming rights for various fieldhouse amenities, these funds may be applied to the payment of the designated loan to pay off the loan faster, if possible.

Parks & Recreation Fund

Fund 2200

Cost Recovery

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024
Sports / Concessions / Field House (5520 & 5521)				
Program Revenues	$748,923	$617,879	$762,523	$762,523
Program Expenses	$1,610,574	$1,459,262	$1,872,396	$2,043,570
Sources Over/(Under) Uses	**($861,652)**	**($841,383)**	**($1,109,873)**	**($1,281,047)**
Percent of Costs Recovered	**47%**	**42%**	**41%**	**37%**
Goal	55%	55%	55%	55%
Community Recreation (5530)				
Program Revenues	$102,466	$103,576	$88,216	$88,216
Program Expenses	$621,246	$526,819	$721,792	$646,573
Sources Over/(Under) Uses	**($518,780)**	**($423,244)**	**($633,576)**	**($558,357)**
Percent of Costs Recovered	**16%**	**20%**	**12%**	**14%**
Goal	10%	10%	10%	10%
Aquatics / Outdoor (5540)				
Program Revenues	$252,437	$209,756	$196,386	$196,386
Program Expenses	$740,828	$633,357	$681,279	$717,957
Sources Over/(Under) Uses	**($488,391)**	**($423,602)**	**($484,892)**	**($521,571)**
Percent of Costs Recovered	**34%**	**33%**	**29%**	**27%**
Goal	45%	45%	45%	45%
Golf (5550)				
Program Revenues	$1,286,286	$1,476,716	$1,433,586	$1,433,586
Program Expenses	$1,407,769	$1,320,958	$1,551,574	$1,544,124
Sources Over/(Under) Uses	**($121,483)**	**$155,758**	**($117,988)**	**($110,538)**
Percent of Costs Recovered	**91%**	**112%**	**92%**	**93%**
Goal	100%	100%	100%	100%
Special Olympics/Adaptive (5571 & 5576)				
Program Revenues	$56,650	$30,054	$52,660	$52,660
Program Expenses	$237,712	$189,223	$252,590	$246,757
Sources Over/(Under) Uses	**($181,061)**	**($159,169)**	**($199,929)**	**($194,097)**
Percent of Costs Recovered	**24%**	**16%**	**21%**	**21%**
Goal	23%	23%	23%	23%
Classes / Special Events (5575)				
Program Revenues	$295,815	$330,095	$363,555	$363,555
Program Expenses	$543,838	$462,502	$603,512	$578,196
Sources Over/(Under) Uses	**($248,023)**	**($132,406)**	**($239,957)**	**($214,641)**
Percent of Costs Recovered	**54%**	**71%**	**60%**	**63%**
Goal	60%	60%	60%	60%
ARC (56xx)				
Program Revenues	$1,920,786	$1,495,743	$1,915,086	$1,983,086
Program Expenses	$2,357,219	$2,115,625	$1,895,214	$2,382,094
Sources Over/(Under) Uses	**($436,433)**	**($619,882)**	**$19,873**	**($399,008)**
Percent of Costs Recovered	**81%**	**71%**	**101%**	**83%**

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Parks Projects								
1 Annual Land Acq/Land Preservation 00662 [ID: 1812]							**2017**	**2017**
21 PST Ballot	$150,000	$150,000	$150,000	$150,000	$150,000	$1,675,000		
Donation	$25,000							
Total	**$175,000**	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$1,675,000**		
2 Annual Park Improvements -Major Maint. Prog. 00056 [ID: 259]								
21 PST Ballot		$150,000	$150,000	$150,000	$150,000	$600,000		
Total		**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$600,000**		
3 City School Park Improvements 00249 [ID: 257]								
21 PST Ballot	$220,000	$20,000	$20,000	$20,000	$20,000	$80,000		
Total	**$220,000**	**$20,000**	**$20,000**	**$20,000**	**$20,000**	**$80,000**		
4 Park Roads & Parking 00242 [ID: 260]								
21 PST Ballot	$150,000	$150,000	$150,000	$150,000	$150,000	$600,000		
Total	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$150,000**	**$600,000**		
5 ADA Compliance Phase II 00663 [ID: 1820]							**2016**	**2023**
21 PST Ballot	$25,000	$25,000	$25,000	$25,000	$25,000	$100,000		
Total	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$100,000**		
6 Albert-Oakland Park Improvements 00864 [ID: 2137]							**2023**	**2024**
21 PST Ballot	$300,000	$340,000						
Total	**$300,000**	**$340,000**						
7 ARC Facility Improvements - 00837 [ID: 297]							**2023**	**2024**
21 PST Ballot	$275,000	$125,000						
Total	**$275,000**	**$125,000**						
8 Cosmo Rec Area: Antimi Sports Complex [ID: 2133]							**2025**	**2026**
21 PST Ballot			$200,000					
Total			**$200,000**					
9 Cosmo Rec Area: Parks Mgmt Center Improvements [ID: 457]							**2024**	**2025**
21 PST Ballot		$200,000						
Total		**$200,000**						
10 Creek Ridge Park Development [ID: 1818]							**2024**	**2025**
21 PST Ballot		$125,000						
Total		**$125,000**						
11 Douglass Park: Skate Park & Aquatic Facility 00865 [ID: 2085]							**2023**	**2024**
21 PST Ballot	$312,000							
Donation	$100,000							
Total	**$412,000**							
12 Fairview Tennis Court Improvements [ID: 2383]							**2023**	**2024**
21 PST Ballot	$48,000							
Total	**$48,000**							
13 Field Park Improvements [ID: 2228]							**2024**	**2025**
21 PST Ballot		$100,000						
Total		**$100,000**						

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Parks Projects

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
14 Gans Creek Recreation Area Improvements 00866 [ID: 1823]							**2023**	**2024**
21 PST Ballot	$225,000							
Donation	$125,000							
Total	**$350,000**							
15 Gates Nature Area Development 00867 [ID: 2028]							**2023**	**2024**
21 PST Ballot	$200,000							
Total	**$200,000**							
16 Golf Course Improvements [ID: 2368]							**2023**	**2024**
GCIF	$50,000	$30,000						
Total	**$50,000**	**$30,000**						
17 Lake of the Woods Recreation Area Improvements [ID: 1680]							**2024**	**2025**
21 PST Ballot		$700,000						
Total		**$700,000**						
18 LAN Golf Course: Cart Bldg Improvements - 00838 [ID: 2350]							**2023**	**2023**
GCIF	$40,000							
Total	**$40,000**							
19 Louisville Park Basketball Improvements 00868 [ID: 2363]							**2023**	**2024**
21 PST Ballot	$20,000							
Total	**$20,000**							
20 MLK Memorial & Battle Garden Improvements [ID: 1679]							**2024**	**2025**
21 PST Ballot		$100,000						
Total		**$100,000**						
21 Northeast Regional Park Development [ID: 1827]							**2024**	**2025**
21 PST Ballot			$1,075,000	$1,225,000	$1,475,000			
Total			**$1,075,000**	**$1,225,000**	**$1,475,000**			
22 Orr Street Property Development - 00833 [ID: 2337]							**2023**	**2023**
21 PST Ballot	$200,000							
Total	**$200,000**							
23 Park Security Improvements 00869 [ID: 2366]							**2023**	**2024**
21 PST Ballot	$20,000							
Total	**$20,000**							
24 Rock Quarry Park Improvements 00870 [ID: 308]							**2023**	**2024**
21 PST Ballot	$350,000							
Total	**$350,000**							
25 Rothwell Park Improvements [ID: 1655]							**2025**	**2026**
21 PST Ballot			$125,000					
Total			**$125,000**					
26 Shepard Park Improvements [ID: 1654]							**2025**	**2026**
21 PST Ballot			$150,000					
Total			**$150,000**					

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Parks Projects								
27 Smithton Park Improvements [ID: 1651]							2024	2025
21 PST Ballot		$100,000						
Total		**$100,000**						
28 Strawn Park Improvements [ID: 2139]							2025	2026
21 PST Ballot			$250,000					
Total			**$250,000**					
29 Strawn Park-Harmony Bends Stream Bank Repair 00812 [ID: 2364]							2023	2024
21 PST Ballot	$45,000							
Total	**$45,000**							
30 Twin Lakes Recreation Area Improvements 00860 [ID: 1634]							2023	2024
21 PST Ballot	$350,000							
Total	**$350,000**							
31 Valleyview Park Basketball Court Renovation [ID: 2384]							2023	2024
21 PST Ballot	$35,000							
Total	**$35,000**							
32 Waters-Moss - Jones House Renovations 00871 [ID: 1632]							2023	2024
21 PST Ballot	$100,000	$150,000						
Total	**$100,000**	**$150,000**						
33 Westwinds Park Improvements #00878 [ID: 1639]							2023	2024
21 PST Ballot	$150,000							
Total	**$150,000**							
34 Cosmo-Bethel Park Improvements [ID: 2335]							2027	2028
Total								
35 LOW Golf Course: Bunker and Fairway Improvements [ID: 323]							2026	2027
GCIF				$50,000				
Total				**$50,000**				
36 Magnolia Falls Phase II Improvements [ID: 2336]							2026	2027
21 PST Ballot				$75,000				
Total				**$75,000**				
37 Stephens Lake Park Improvements [ID: 1649]							2027	2028
21 PST Ballot					$310,000	$365,000		
Total					**$310,000**	**$365,000**		
38 Atkins Sports Complex Improvements [ID: 2227]							2028	2029
21 PST Ballot						$150,000		
Total						**$150,000**		
39 John W. Alspaugh Park Development [ID: 2340]							2028	2029
21 PST Ballot						$300,000		
Total						**$300,000**		
40 Silver Mill Park Development [ID: 1817]							2029	2030
21 PST Ballot						$150,000		
Total						**$150,000**		

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For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Parks Projects								
41 Sinclair Park Development [ID: 2339]							2029	2030
21 PST Ballot						$150,000		
Total						**$150,000**		
Trails								
42 Annual Trails 00673 [ID: 1813]							2017	2017
21 PST Ballot	$100,000	$100,000	$100,000	$100,000	$100,000	$400,000		
Federal Contrib	$181,849							
Total	**$281,849**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$400,000**		
43 Chapel Hill Connector - Perche Creek Trail - 00745 [ID: 1949]							2023	2024
Park Sales Tax		$500,000						
Total		**$500,000**						
44 MKT Bridge Replacements: #2, #9 & #10 - 00832 [ID: 1816]							2023	2025
21 PST Ballot		$200,000						
Total		**$200,000**						
45 Perche Crk Trail Ph 2: Gillespie to Smith - 00834 [ID: 1285]							2023	2023
21 PST Ballot			$550,000	$600,000				
Total			**$550,000**	**$600,000**				
46 Philips Lake Trail Dam Bank Restoration 00872 [ID: 2367]							2023	2024
21 PST Ballot	$65,000							
Total	**$65,000**							
47 Stephens Lake: SE Trailhead Improvements 00811 [ID: 1647]							2022	2023
Total								
48 Grindstone Nature Area Trailhead Improvements [ID: 2138]							2027	2028
21 PST Ballot					$125,000			
Total					**$125,000**			
49 Hinkson Creek Trail: Clark Lane to Vandiver [ID: 1961]							2025	2027
21 PST Ballot				$125,000		$1,115,000		
Total				**$125,000**		**$1,115,000**		
50 Bear Creek Trail: Lange to Northeast Regional Park [ID: 437]							2025	2029
21 PST Ballot		$150,000				$1,150,000		
Total		**$150,000**				**$1,150,000**		
51 COLT RR Trail Phase I: College to Brown Station [ID: 1273]							2027	2030
21 PST Ballot				$150,000		$2,850,000		
Total				**$150,000**		**$2,850,000**		

Parks and Recreation Funding Source Summary

21 PST Ballot	$3,340,000	$2,885,000	$2,945,000	$2,770,000	$2,505,000	$8,105,000

Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Parks and Recreation Funding Source Summary								
Donation	$250,000							
Federal Contrib	$181,849							
GCIF	$90,000	$30,000		$50,000				
Park Sales Tax		$500,000						
New Funding	**$3,861,849**	**$3,415,000**	**$2,945,000**	**$2,820,000**	**$2,505,000**	**$8,105,000**		
Future Ballot						$5,725,000		
Future Ballot						**$5,725,000**		
Unfunded						$14,370,500		
Unfunded						**$14,370,500**		
Total	**$3,861,849**	**$3,415,000**	**$2,945,000**	**$2,820,000**	**$2,505,000**	**$28,200,500**		

Parks and Recreation Current Capital Projects

Parks Projects

1	Albert-Oakland Park Improvements - 00676 [ID: 1918]	2017	2017
2	Battle Park Phase I Development - 00738 [ID: 1959]	2020	2021
3	Battle Park Phase II Development - 00829 [ID: 2136]	2022	2023
4	Capen/Grindstone Trailhead Improvements 00457 [ID: 280]	2016	2022
5	Cosmo Rec Area: Northeast Quarry Bike Park -00826 [ID: 1673]	2022	2023
6	Cosmo Rec Area: Football Field Improvements 00805 [ID: 2087]	2022	2023
7	Cosmo Rec Area: Playground Replacement 00806 [ID: 2237]	2022	2022
8	Cosmo Rec Area: PMC Improvements [ID: 2289]	2022	2022
9	Cosmo Rec Area: Rainbow Softball Center 00845 [ID: 1994]	2022	2022
10	Cosmo Rec Area: Shelter Replacements 00808 [ID: 2029]	2022	2022
11	Cosmo-Bethel Park: Tennis Improvements - 00830 [ID: 2343]	2023	2023
12	Douglass Family Aquatic Center Improvements -00839 [ID: 2344]	2023	2023
13	Downtown Improvements 40074 [ID: 340]	2005	2009
14	Fairview Park/Bonnie View: Phase II Imprvmnt 00741 [ID: 309]	2020	2020
15	Flat Branch Park Expansion - 00686 [ID: 2017]	2019	2020
16	Flat Branch Park: Bridge Renovations - 00831 [ID: 2341]	2023	2023
17	Indian Hills Basketball Court Improvements 00809 [ID: 2288]	2022	2022
18	Kiwanis Park Improvements - 00718 [ID: 322]	2018	2019
19	Maplewood Home Rehab 00638 [ID: 1974]	2015	2016
20	MKT Wetlands/Forum Nature Area Restoration - 00779 [ID: 1956]	2020	2021
21	Philips Park Trail & Landscape Improvements 00703 [ID: 2062]	2018	2018
22	Rock Bridge Park Improvements - 00781 [ID: 1657]	2020	2021
23	Shepard Park Tennis Court Improvements [ID: 2292]	2022	2022
24	South Regional Park - Gans/Philips Phase I 00518 [ID: 1176]	2013	2013
25	Southeast Regional Park Tennis Complex - 00693 [ID: 1951]	2017	2018
26	Sports Fieldhouse Phase II - 00846 [ID: 2135]	2022	2023
27	Stephens Lake - Hindman Garden Improvements 00835 [ID: 2342]	2023	2023
28	Vineyards Lake Park Development - Phase II [ID: 2291]	2033	2034

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C

Parks and Recreation Current Capital Projects

Parks Projects

29	Vineyards Lake/Park Dvlopm - 00782 [ID: 1950]	2020	2021
30	Whitegate Park Development - 00836 [ID: 2086]	2022	2023

Trails

31	Hinkson Cr Trail: Stadium to East Campus - 00698 [ID: 1298]	2018	2018
32	Hinkson Creek Trail: Stephens to Clark Lane -00728 [ID: 1188]	2019	2019
33	Perche Cr Trl Ph I: MKT to Gillespie Bridge- 00699 [ID: 427]	2018	2020

Parks and Recreation Impact of Capital Projects

ADA Compliance Phase II 00663 [ID: 1820]

Minimal to none.

Albert-Oakland Park Improvements - 00676 [ID: 1918]

Minimal.

Annual Park Improvements -Major Maint. Prog. 00056 [ID: 259]

Minimal to none. Will generally offset if funds are used for repairs and/or renovations on existing facilities.

ARC Facility Improvements - 00837 [ID: 297]

Minimal impact to operations The water play structure is original to the facility opening in 2001 and the natatorium ceiling has not been painted since the facility opened.

Atkins Sports Complex Improvements [ID: 2227]

Minimal impact as staff already maintains the facility.

Battle Park Phase I Development - 00738 [ID: 1959]

Depends on amenities chosen through the public process. $2,000-$4,000/year.

Battle Park Phase II Development - 00829 [ID: 2136]

Impact depends on amenities chosen through the public input process with estimates at $2,000 to $4,000 per year.

Bear Creek Trail: Lange to Northeast Regional Park [ID: 437]

Estimate $1500-$3,000 annual consts

Capen/Grindstone Trailhead Improvements 00457 [ID: 280]

Depends on final plan and what amenities are included.

Chapel Hill Connector - Perche Creek Trail - 00745 [ID: 1949]

Approximately $500/year.

City School Park Improvements 00249 [ID: 257]

No impact as maintenance is conducted by School District.

Co. House Trail Ph. 2 East: Stadium-Cowan [ID: 431]

$1500-$3000 for materials and supplies

Cosmo Rec Area: Northeast Quarry Bike Park -00826 [ID: 1673]

Biking features and park would require weekly maintenance including mowing, shelter cleaning, trash pickup and feature maintenance.

Cosmo Rec Area: Antimi Sports Complex [ID: 2133]

Minimal impact as staff already maintains the facility.

Cosmo Rec Area: Parks Mgmt Center Improvements [ID: 457]

Minimal depending on improvements.

Cosmo Rec Area: Playground Replacement 00806 [ID: 2237]

Minimal Impact on operations as staff already maintains the existing playground equipment at the park.

Cosmo Rec Area: PMC Improvements [ID: 2289]

Minimal Impact on operations as staff already maintains the existing playground equipment at the park.

Cosmo Rec Area: Rainbow Softball Center 00845 [ID: 1994]

Minimal impact as staff already operates the facility.

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For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C

Parks and Recreation Impact of Capital Projects

Parks Projects

Cosmo Rec Area: Shelter Replacements 00808 [ID: 2029]

Shelters will be closed for reservations: (Subject to change) Buford Shelter: Oct 1, 2022 - May 1, 2023 Lamb Shelter: Oct 1, 2022 - May 15, 2023 Nickell Shelter: September 5, 2024 - Dec 31, 2024

Cosmo-Bethel Park Improvements [ID: 2335]

None - Staff currently maintains the tennis courts and post-tension concrete construction will reduce expense of long-term maintenance.

Cosmo-Bethel Park: Tennis Improvements - 00830 [ID: 2343]

System conversion will reduce total annual maintenance of the lighting system.

Creek Ridge Park Development [ID: 1818]

Dependent upon amenities selected through the public improvement process. Expected costs of $2,000 to $4,000 annual cost for park property.

Douglass Park: Skate Park & Aquatic Facility 00865 [ID: 2085]

Minimal impact. Renovations to the bathhouse will reduce maintenance and utility costs.

Downtown Improvements 40074 [ID: 340]

No impact.

Fairview Park/Bonnie View: Phase II Imprvmnt 00741 [ID: 309]

Anticipate annual budget impact to operations to be approximately $5,000 - $10,000 when Phase I and II are completed.

Fairview Tennis Court Improvements [ID: 2383]

Financial impact

Field Park Improvements [ID: 2228]

Minimal impact as staff already maintains the park.

Flat Branch Park Expansion - 00686 [ID: 2017]

Staff currently maintains Flat Branch Park. Depending on final amenities, staff estimates additional mowing, clean-up and repairs to be less than $3,000 per year.

Flat Branch Park: Bridge Renovations - 00831 [ID: 2341]

Minimal impact on operations as staff already maintains all areas in Flat Branch Park.

Gans Creek Recreation Area Improvements 00866 [ID: 1823]

New shelter and playground will increase expenses related to maintenance of the park.

Gates Nature Area Development 00867 [ID: 2028]

Dependent upon amenities selected through the public improvement process. Expected costs of $2,000 to $4,000 annual cost for park property.

Golf Course Improvements [ID: 2368]

Financial and staff impacts

Grindstone Nature Area Trailhead Improvements [ID: 2138]

Minimal impact to operations as staff already maintains the nature area and parking lot.

Harmony Cr Trail: Smithton Connector [ID: 436]

Estimate $1,500-$2,000 for materials pending location of trail.

Hinkson Creek Trail: Stephens to Clark Lane -00728 [ID: 1188]

Estimated annual maintenance of $2,392 for 1.1 miles of concrete trail.

Hominy Brnch Trail Ph 3:Clark Ln-Rice Rd [ID: 386]

Moderate: $1,500-$2,500 for materials and supplies, pending length and location of trail.

Indian Hills Basketball Court Improvements 00809 [ID: 2288]

Minimal Impact on operations as staff already maintains the existing playground equipment at the park.

John W. Alspaugh Park Development [ID: 2340]

Dependent upon amenities selected through the public improvement process. Expected increase in operating costs of $5,000 to $10,000 annually for park property.

Kiwanis Park Improvements - 00718 [ID: 322]

Minimal to none. Current features exist. May increase depending on type of play equipment purchased.

Kyd Park Development [ID: 1829]

Minimal impact

Lake of the Woods Recreation Area Improvements [ID: 1680]

Moderate as some revenue will be generated to offset total expenses. Anticipate $10,000 for additional utilities with addition of sprayground features.

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For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C

Parks and Recreation Impact of Capital Projects

Parks Projects

LAN Golf Course: Cart Bldg Improvements - 00838 [ID: 2350]

No impact on operations.

Louisville Park Basketball Improvements 00868 [ID: 2363]

Basketball court will be temporarily out of service.

LOW Golf Course: Bunker and Fairway Improvements [ID: 323]

Minimal. Small reduction in cost associated with the maintenance of each bunker.

Magnolia Falls Phase II Improvements [ID: 2336]

Project will result in a reduction of maintenance due to bridge style. No need to clean out low water crossing.

Maplewood Home Rehab 00638 [ID: 1974]

Minimal. Improvements will reduce maintenance needs.

MKT Wetlands/Forum Nature Area Restoration - 00779 [ID: 1956]

Minimal impact as improvements will reduce maintenance at Forum Nature Area.

MLK Memorial & Battle Garden Improvements [ID: 1679]

Minimal. Features currently exist.

N Fork Grindstone Trail: Confluence to Eastport Pk [ID: 433]

Estimate $1,500-$2,000 for materials pending location of trail.

Park Roads & Parking 00242 [ID: 260]

Minimal impact on operation. May save funds currently used for lot repairs.

Park Security Improvements 00869 [ID: 2366]

Financial impact

Perche Cr Trl Ph I: MKT to Gillespie Bridge- 00699 [ID: 427]

Dept estimates for $2,334 for one mile of concrete trail. This will include a new bridge which will have minimal maint costs of less than $500 per year (grafitti, tree limbs, etc). Total operating cost for this project is $3,000.

Philips Lake Trail Dam Bank Restoration 00872 [ID: 2367]

Trail closure

Philips Park Trail & Landscape Improvements 00703 [ID: 2062]

Minimal impact - New bridge will reduce ongoing maintenance of low water crossing.

Philips/Gans: Ice Skating Facility - Indoor [ID: 303]

Significant. Operational study to be completed pending Council approval. Target operational goal would be to generate 70-80% of total expenses.

Philips/Gans: Ice Skating Facility - Outdoor [ID: 304]

Significant. May require an additional $20,000 in utilities, materials and labor

Rock Bridge Park Improvements - 00781 [ID: 1657]

Minimal to none.

Rock Quarry Park Improvements 00870 [ID: 308]

No impact. May reduce operational costs.

Rothwell Park Improvements [ID: 1655]

None

S. Fork Grindstone Cr: Confluence-Rolling Hills Rd [ID: 435]

Estimate $1,500-$2,000 for materials pending location of trail.

Shepard Park Improvements [ID: 1654]

None.

Shepard Park Tennis Court Improvements [ID: 2292]

Minimal Impact on operations as staff already maintains the tennis courts at the park.

Sinclair Park Development [ID: 2339]

Dependent upon amenities selected through the public improvement process. Expected increase in operating costs of $3,000 to $5,000 annually for park property.

Smithton Park Improvements [ID: 1651]

No impact. It might lower operating costs as there will be less maintenance on a concrete trail.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C

Parks and Recreation Impact of Capital Projects

Parks Projects

South Regional Park - Gans/Philips Phase I 00518 [ID: 1176]

Based on Phase I funding, budget impact to operations would be approximately $20,000 - $30,000.

Southeast Regional Park Tennis Complex - 00693 [ID: 1951]

$1,000 - $2,000/year for general upkeep and maintenance

Sports Fieldhouse Phase II - 00846 [ID: 2135]

Expenses associated with building to be offset by revenues generated through facility rentals and use.

Stephens Lake - Hindman Garden Improvements 00835 [ID: 2342]

This project will result in a reduction of labor and material costs at the Hindman Discovery Garden due to the elimination of the gravel paths.

Stephens Lake Park Improvements [ID: 1649]

Minimal as staff currently maintains the park and existing facilities.

Stephens Lake Park: E. Walnut Development [ID: 313]

Estimate $15,000-$40,000 depending on facilities built. Revenue funds may be available due to rental possibilities.

Stephens Lake: SE Trailhead Improvements 00811 [ID: 1647]

Minimal. $2500-$5,000 per year. Department is currently using a port-a-pot at this lot so the reduction in service fees may help offset operational costs of restroom.

Strawn Park-Harmony Bends Stream Bank Repair 00812 [ID: 2364]

Hole #18 will be temporarily closed to play.

Valleyview Park Basketball Court Renovation [ID: 2384]

Minimal.

Vineyards Lake Park Development - Phase II [ID: 2291]

Minimal impact on operations as park staff already mow and maintain the park.

Vineyards Lake/Park Dvlopm - 00782 [ID: 1950]

$1,000 - $2,000/year.

Waters-Moss - Jones House Renovations 00871 [ID: 1632]

Minimal.

Westwinds Park Improvements #00878 [ID: 1639]

Minimal. This project renovates existing amenities at the park.

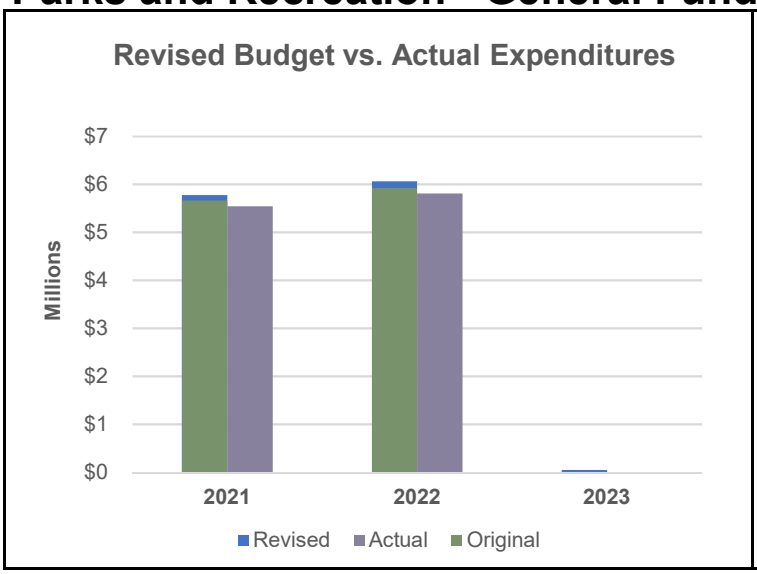
Whitegate Park Development - 00836 [ID: 2086]

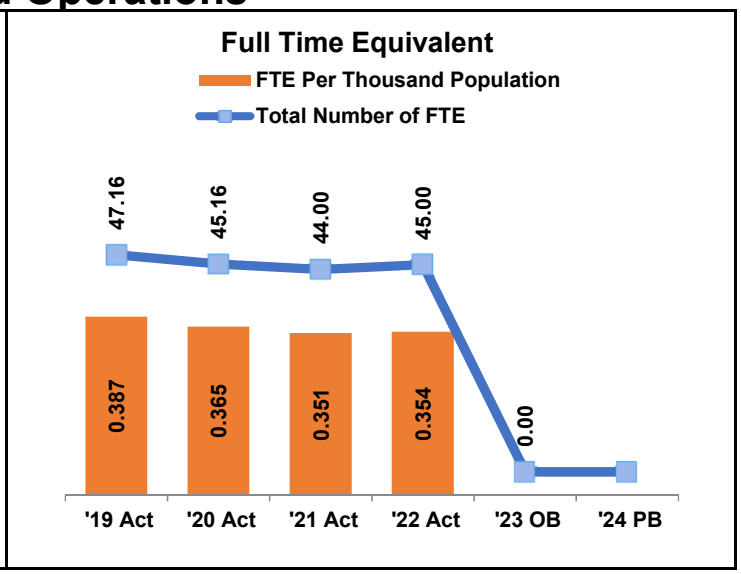
Dependent upon amenities selected through the public improvement process. Expected costs of $2,000 to $4,000 annual cost for park property.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Parks and Recreation - General Fund Operations





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$3,969,119	$3,852,064	$0	$0	$0	-
Materials & Supplies	$916,866	$939,399	$0	$0	$0	-
Travel & Training	$18,018	$16,011	$0	$0	$0	-
Intragovernmental	$412,953	$408,485	$0	$0	$0	-
Utilities	$315,905	$324,534	$0	$0	$0	-
Services & Misc.	$328,237	$269,901	$0	$0	$0	-
Capital Additions	$99,928	$0	$0	$0	$0	-
Total Appropriations (Exp.)	**$6,061,026**	**$5,810,395**	**$0**	**$0**	**$0**	**-**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Revenue from Other Govt Units	$0	$0	$0	$0	$0	-
Miscellaneous	$90,534	$75,194	$0	$0	$0	-
Transfers	$1,941,074	$1,973,201	$0	$0	$0	-
Total Dedicated Sources	**$2,031,608**	**$2,048,395**	**$0**	**$0**	**$0**	**-**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	45.00	45.00	0.00	0.00	0.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**45.00**	**45.00**	**0.00**	**0.00**	**0.00**	**-**

Parks and Recreation - General Fund Operations 11005xxx

Department Summary

Parks & Recreation - General Fund Operations was moved into the Parks & Recreation Fund (2200) in FY 23.

Budget Detail by Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Administration (5010)						
Personnel Services	$601,205	$579,703	$0	$0	$0	-
Materials & Supplies	$32,143	$29,857	$0	$0	$0	-
Travel & Training	$6,105	$5,656	$0	$0	$0	-
Intragovernmental	$40,790	$39,185	$0	$0	$0	-
Utilities	$5,008	$4,721	$0	$0	$0	-
Services & Misc.	$54,635	$28,370	$0	$0	$0	-
Total Operating	**$739,886**	**$687,491**	**$0**	**$0**	**$0**	**-**
Career Awareness & Related Experience Program (CARE) (5110)						
Personnel Services	$394,653	$379,942	$0	$0	$0	-
Materials & Supplies	$7,640	$7,442	$0	$0	$0	-
Travel & Training	$600	$521	$0	$0	$0	-
Intragovernmental	$25,806	$25,336	$0	$0	$0	-
Utilities	$936	$936	$0	$0	$0	-
Services & Misc.	$2,100	$1,297	$0	$0	$0	-
Total Operating	**$431,735**	**$415,474**	**$0**	**$0**	**$0**	**-**
Planning and Development (5200)						
Personnel Services	$1,943,418	$1,886,773	$0	$0	$0	-
Materials & Supplies	$220,520	$211,880	$0	$0	$0	-
Travel & Training	$6,577	$5,454	$0	$0	$0	-
Intragovernmental	$118,430	$116,533	$0	$0	$0	-
Utilities	$19,612	$17,068	$0	$0	$0	-
Services & Misc.	$77,020	$60,878	$0	$0	$0	-
Total Operating	**$2,385,577**	**$2,298,585**	**$0**	**$0**	**$0**	**-**

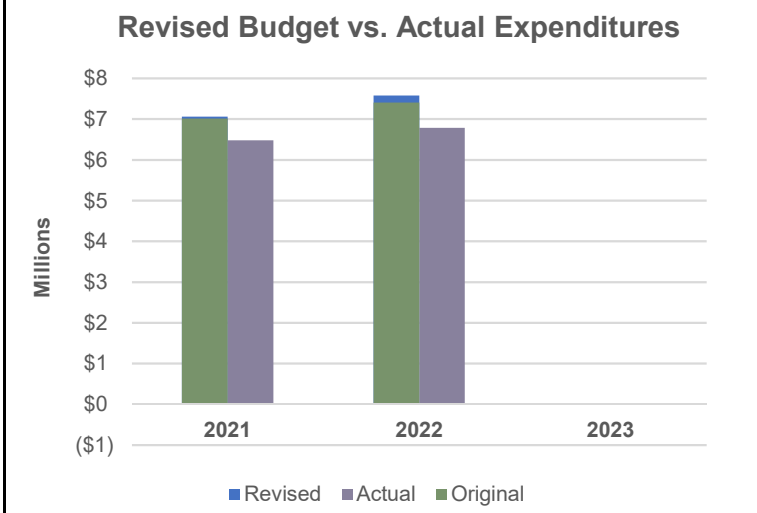
Parks and Recreation - General Fund Operations 11005xxx

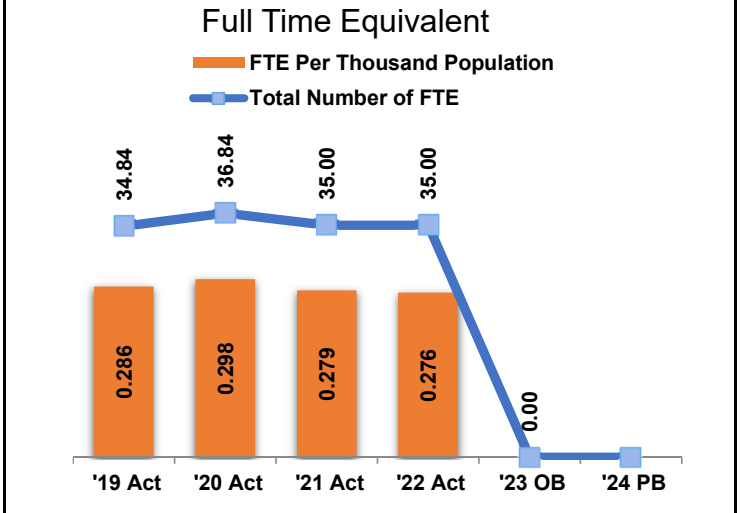
Budget Detail by Division (continued)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Parks Management (5400)						
Personnel Services	$1,029,843	$1,005,647	$0	$0	$0	-
Materials & Supplies	$656,563	$690,220	$0	$0	$0	-
Travel & Training	$4,736	$4,381	$0	$0	$0	-
Intragovernmental	$227,927	$227,431	$0	$0	$0	-
Utilities	$290,349	$301,809	$0	$0	$0	-
Services & Misc.	$194,482	$179,356	$0	$0	$0	-
Capital Additions	$99,928	$0	$0	$0	$0	-
Total Operating	**$2,503,828**	**$2,408,844**	**$0**	**$0**	**$0**	**-**
Department Totals						
Personnel Services	$3,969,119	$3,852,064	$0	$0	$0	-
Materials & Supplies	$916,866	$939,399	$0	$0	$0	-
Travel & Training	$18,018	$16,011	$0	$0	$0	-
Intragovernmental	$412,953	$408,485	$0	$0	$0	-
Utilities	$315,905	$324,534	$0	$0	$0	-
Services & Misc.	$328,237	$269,901	$0	$0	$0	-
Capital Additions	$99,928	$0	$0	$0	$0	-
Total Operating	**$6,061,026**	**$5,810,395**	**$0**	**$0**	**$0**	**-**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Recreation Services Fund (Enterprise Fund)





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$4,231,846	$3,572,770	$0	$0	$0	-
Materials & Supplies	$1,236,955	$1,135,448	$0	$0	$0	-
Travel & Training	$10,576	$6,941	$0	$0	$0	-
Intragovernmental	$555,817	$530,296	$0	$0	$0	-
Utilities	$832,994	$822,934	$0	$0	$0	-
Services & Misc.	$490,561	$512,430	$0	$0	$0	-
Transfers	$134,000	$134,000	$0	$0	$0	-
Capital Additions	$15,600	$0	$0	$0	$0	-
Total Operating	**$7,508,349**	**$6,714,818**	**$0**	**$0**	**$0**	**-**
Debt Service	$250,885	$250,885	$0	$0	$0	-
Capital Projects	$5,605,000	$5,794,880	$0	$0	$0	-
Total Appropriations (Exp.)	**$13,364,234**	**$12,760,583**	**$0**	**$0**	**$0**	**-**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Fees and Service Charges	$4,654,751	$4,275,551	$0	$0	$0	-
Revenue from Other Govt Units	$7,000	$10,560	$0	$0	$0	-
Investment Revenue	$75,363	$8,769	$0	$0	$0	-
Miscellaneous	$80,470	$535,972	$0	$0	$0	-
Transfers	$2,417,611	$2,462,510	$0	$0	$0	-
Total Dedicated Sources	**$7,235,195**	**$7,293,363**	**$0**	**$0**	**$0**	**-**

Recreation Services Fund

Fund 552x

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	35.00	35.00	0.00	0.00	0.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**35.00**	**35.00**	**0.00**	**0.00**	**0.00**	**-**

Department Summary

Recreation Services Fund was moved into the Parks & Recreation Fund (2200) in FY 23.

Budget Detail by Division

Administration (5400)	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$129,273	$128,571	$0	$0	$0	-
Materials & Supplies	$4,510	$4,395	$0	$0	$0	-
Travel & Training	$788	$681	$0	$0	$0	-
Intragovernmental	$22,629	$21,477	$0	$0	$0	-
Utilities	$0	$0	$0	$0	$0	-
Services & Misc.	$13	$70	$0	$0	$0	-
Total Operating	**$157,213**	**$155,194**	**$0**	**$0**	**$0**	**-**
Recreation (5500)						
Personnel Services	$2,067,701	$1,746,480	$0	$0	$0	-
Materials & Supplies	$444,027	$371,158	$0	$0	$0	-
Travel & Training	$6,485	$4,902	$0	$0	$0	-
Intragovernmental	$232,642	$210,981	$0	$0	$0	-
Utilities	$83,281	$79,348	$0	$0	$0	-
Services & Misc.	$343,315	$415,726	$0	$0	$0	-
Total Operating	**$3,177,451**	**$2,828,596**	**$0**	**$0**	**$0**	**-**
Recreation Center (5600)						
Personnel Services	$1,291,413	$1,060,486	$0	$0	$0	-
Materials & Supplies	$248,879	$229,639	$0	$0	$0	-
Travel & Training	$1,950	$1,357	$0	$0	$0	-
Intragovernmental	$196,871	$192,415	$0	$0	$0	-
Utilities	$234,964	$232,683	$0	$0	$0	-
Services & Misc.	$42,360	$37,092	$0	$0	$0	-
Capital Additions	$15,600	$0	$0	$0	$0	-
Total Operating	**$2,032,038**	**$1,753,671**	**$0**	**$0**	**$0**	**-**

Recreation Services Fund

Fund 552x

Budget Detail by Division (continued)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Park Services (5700)						
Personnel Services	$743,459	$637,233	$0	$0	$0	-
Materials & Supplies	$539,539	$530,256	$0	$0	$0	-
Travel & Training	$1,353	$0	$0	$0	$0	-
Intragovernmental	$103,675	$105,423	$0	$0	$0	-
Utilities	$514,749	$510,902	$0	$0	$0	-
Services & Misc.	$104,873	$59,542	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total Operating	**$2,007,648**	**$1,843,356**	**$0**	**$0**	**$0**	**-**
General (8500)						
Services & Misc.	$0	$0	$0	$0	$0	-
Transfers	$134,000	$134,000	$0	$0	$0	-
Total Operating	**$134,000**	**$134,000**	**$0**	**$0**	**$0**	**-**
Department Totals						
Personnel Services	$4,231,846	$3,572,770	$0	$0	$0	-
Materials & Supplies	$1,236,955	$1,135,448	$0	$0	$0	-
Travel & Training	$10,576	$6,941	$0	$0	$0	-
Intragovernmental	$555,817	$530,296	$0	$0	$0	-
Utilities	$832,994	$822,934	$0	$0	$0	-
Services & Misc.	$490,561	$512,430	$0	$0	$0	-
Transfers	$134,000	$134,000	$0	$0	$0	-
Capital Additions	$15,600	$0	$0	$0	$0	-
Total Operating	**$7,508,349**	**$6,714,818**	**$0**	**$0**	**$0**	**-**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.


city of
Columbia



Operating Budgets
Public Safety

Julia Jung, Downtown Columbia, Capture CoMo Participant

Public Safety Departments

Description

The City has three departments that are grouped together as Public Safety Departments. These include Police, Fire, and Municipal Court. All of these departments are accounted for in the City's General Fund. While there are some grant revenues to help offset the costs of these operations, most of the funding is classified as discretionary coming from general city funding and can be moved from one department to any other department that is funded with general city funding. The Capital Projects for Public Safety departments are budgeted in the Capital Projects Fund.

Police

The Police Department serves as the primary law enforcement agency for the City. Its mission is to reduce crime and improve public safety by enforcing the law, solving problems, and encouraging citizen responsibility for community safety and quality of life.

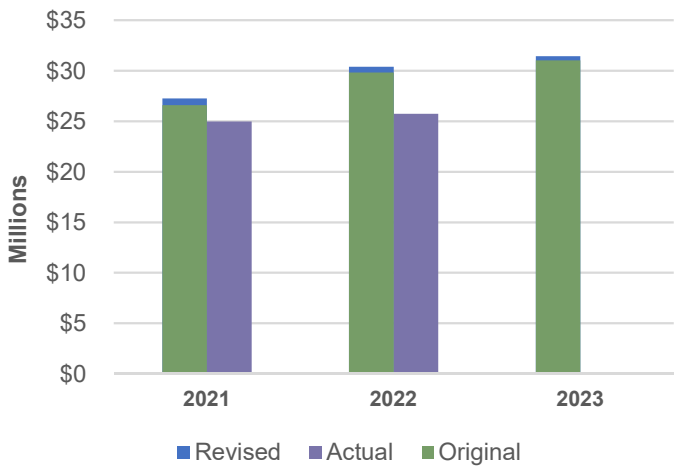
Fire

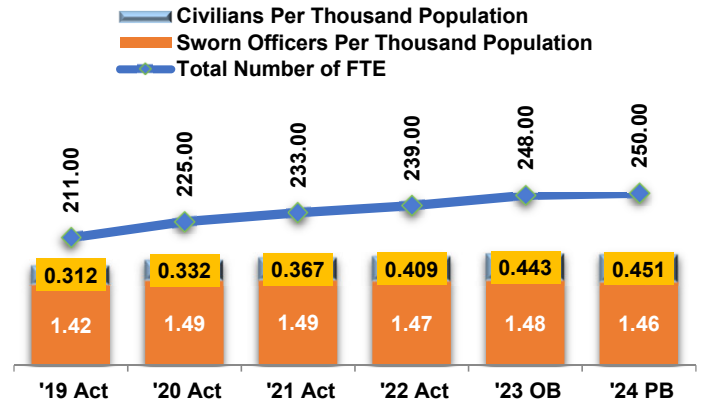
The Fire Department is charged with protecting lives and property from fire, explosion, hazardous materials and other natural or man-made disasters, or any other situation that threatens the well-being of our citizens.

Municipal Court

Municipal Court processes violations of City ordinances resulting from citizen complaints, traffic violations, or misdemeanor arrests. Activities include processing traffic violations and recording convictions, collection of fines, scheduling of trials, preparation of dockets, serving subpoenas, and issuing and service of warrants for traffic violations and other charges.

Public Safety: Police Department





In FY 20, 11 positions were transferred from other departments to consolidate all commissioned positions in the Police Department.

Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$25,151,281	$21,234,816	$25,540,655	$27,944,788	$24,201,391	9.4%
Materials & Supplies	$1,577,688	$1,321,501	$1,464,618	$1,230,668	$1,230,668	(16.0%)
Travel & Training	$237,070	$158,689	$259,120	$298,320	$298,320	15.1%
Intragov. Charges	$2,260,044	$2,226,623	$2,475,713	$2,799,052	$2,799,052	13.1%
Utilities	$291,445	$258,186	$300,842	$302,354	$302,354	0.5%
Services & Misc.	$841,586	$523,534	$960,474	$1,135,385	$1,135,385	18.2%
Transfers	$0	$0	$0	$0	$0	-
Capital Additions	$32,612	$0	$0	$30,500	$30,500	-
Total Operating	**$30,391,726**	**$25,723,349**	**$31,001,422**	**$33,741,067**	**$29,997,670**	**8.8%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Rev From Other Govt	$328,026	$321,861	$450,494	$402,276	$402,276	(10.7%)
Miscellaneous	$11,500	$193,134	$306,664	$383,695	$383,695	25.1%
Transfers	$0	$2,500	$0	$0	$0	-
Total Dedicated Funding	**$339,526**	**$517,496**	**$757,158**	**$785,971**	**$785,971**	**3.8%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	Position Changes
Full-Time	239.00	239.00	248.00	250.00	250.00	2.00
Part-Time	-	-	-	-	-	-
Total FTE	**239.00**	**239.00**	**248.00**	**250.00**	**250.00**	**2.00**
Sworn Officer Positions	187.00	187.00	191.00	191.00	191.00	-
Civilian Positions	52.00	52.00	57.00	59.00	59.00	2.00
Total Positions	**239.00**	**239.00**	**248.00**	**250.00**	**250.00**	**2.00**

Public Safety: Police Department 110021xx

Department Summary

Description

The Police Department serves as the primary law enforcement agency for the City. Its mission is to be a model police organization in partnership with our customers, operating in a participative, team based environment to deliver quality community oriented services in a proactive and efficient manner.

Department Objectives

- Build upon our effective law enforcement tradition
- Establish partnerships to achieve a safer community
- Use innovative technology to maximize our performance
- Provide a rewarding work environment and invest in personnel development
- Communicate effectively, both internally and externally
- Apply intelligence-led policing to deploy resources and assess effectiveness
- Promote accountability through geographic-based policing
- Effectively and efficiently use our available resources
- Evaluate and implement strategies to ensure fair and equitable policing

Highlights/Significant Changes

- Four significant highlights are under way in FY 23 and will continue in FY 24.
    - 1) The City has solicited vendor proposals to provide co-responder services. The vendor would hire the co-responders, who would work in tandem with officers and department staff to assist persons experiencing mental health crises. Funds are already available in the FY 23 Department of Health and Human Services budget.
    - 2) The Police Department is collaborating with other local public safety agencies to identify a new, comprehensive records management system. Funds were approved in the department's FY 23 budget.
    - 3) Last October, the department increased its use of social media, including video content, to reach a larger audience.
    - 4) The department's Police Trainer and DEI Officer are collaborating to instruct sworn staff in bias-free policing, de-escalation techniques and cultural competency training.
- The FY 24 budget includes:
    - The addition of two (2) new FTE positions as follows: one (1) Senior Administrative Supervisor responsible for financial management, and one (1) additional custodian to ensure the cleanliness of the Department's three buildings and five substations on a 24-hour basis.
    - Funding to equip Reserve Officers who can supplement the Department's workforce when staffing is low, or during incidents and special events. Reserve Officers are volunteers who are not paid but who must maintain their Missouri law enforcement certification and be properly equipped for their work.
    - $1 million to replace various types of vehicles used by patrol officers, crime scene investigators, and staff on special assignments.
    - Funding to replace and supplement equipment designed to enhance the department's ability to respond to resistance. Items include less lethal shotguns; Taser 10s, designed to create more time and space to de-escalate conflicts; and additional BOLO wraps for encounters with persons experiencing mental health crises.
    - Enhancing the department's ability to take care of the community while enforcing the law. Funds are included for advanced forensic lab tests needed for cold case investigations and a body-worn camera dictation system that will reduce officers' report writing time and allow them to spend more time in the community.
    - $20,000 to fund another community empowerment trip to visit the National Civil Rights Museum in Memphis, TN. As in the past, participants will include the Police Department and other City staff; other community members, and Columbia Public Schools students and faculty.

The following grants are anticipated to be awarded for FY 24 from the Department of Transportation-Traffic and Highway Safety Division and from the Department of Public Safety.

- Witness Protection Services
- DWI Full Time Unit Grant
- HMV Enforcement Grant
- DWI Saturation Enforcement Grant
- Youth Alcohol Grant
- Hazardous Moving Violations (HMV) Full Time Unit Grant

Department Summary - continued

Strategic Alignment and Department Goal Alignment

- **Organizational Excellence:** In FY 24, departmental reorganization, staff additions, use of Reserve Officers, police academy tuition, and selection of a new RMS system will contribute to the City's organizational excellence and to the departmental goals of effectively and efficiently using available resources and applying intelligence-led policing to deploy resources and assess effectiveness.

Performance Measures

RMS	FY 23	FY 24	FY 25
	Collaboratively see demonstrations	Develop and release RFP; select system	Implement system transition
Reserve Officers	FY 23	FY 24	FY 25
	Prepare policy	Deploy reserves and track hours	Track hours
Measure: Build a leading government organization that manages all resources wisely through accountability, innovation and efficiency.			

- **Safe Neighborhoods:** In FY 24, the co-response team, employee training, and the community empowerment trip to Memphis will contribute to enhancing neighborhood safety in the City.

Performance Measures

Co-Response	FY 23	FY 24	FY 25
	Select vendor	Develop service protocols, hire staff and start co-responding to incidents; track performance	Continue implementation; review first year's data; adapt practices as needed
Measures • Increase the number of joint police and co-responder responses to incidents in which an individual presents behavioral health issues. • Reduce the number of repeated responses to individuals presenting with behavioral health issues. • Resolve an individual's immediate crisis. • Successfully link an individual with appropriate services			

Community Empowerment Trip	FY 23	FY 24	FY 25
	To date, approximately 70 people have participated. Set up a planning committee to recruit community members.	Add 35 more participants, for 105 total	Add 35 more participants, for 140 total
Measure: Increase opportunities for authentic connection between Black and Brown communities, officers, and City leadership through contact that is not related to criminal activity or complaints.			

Department Summary - continued

Strategic Alignment and Department Goal Alignment - continued

- **CPD Goals: Build upon our effective law enforcement tradition; use innovative technology to maximize our performance.** In FY 24, using enhanced forensic lab analysis, less lethal responses to resistance, and a dictation system that produces reports directly from body-worn cameras will improve the department's ability to take care of the community while enforcing the law.
- **CPD Goal: Communicate effectively, both internally and externally.** In FY 24, increasing communications through social media and video production will improve the community's understanding of the department's work and reach more individual users.

Performance Measures

Social Media	FY 23	FY 24	FY 25
	28,900 Facebook followers 50 est. videos	31,000 Facebook followers 60 videos	33,000 Facebook followers 75 videos

CAAP Alignment

- **Transportation:** There is the potential to continue to mitigate greenhouse gas emissions by closely monitoring compliance with the Department's policy discouraging excessive vehicle idling and by using bicycles, when appropriate, for circulating through neighborhoods.
- **Health, Safety and Well-Being:** Officers encounter individuals needing mental health care every day and have seen this need increase over time. Whether influenced by climate change or other factors, the Department continues to work with government and private partners to build capacity for appropriate responses, services and facilities.

Budget Detail by Division

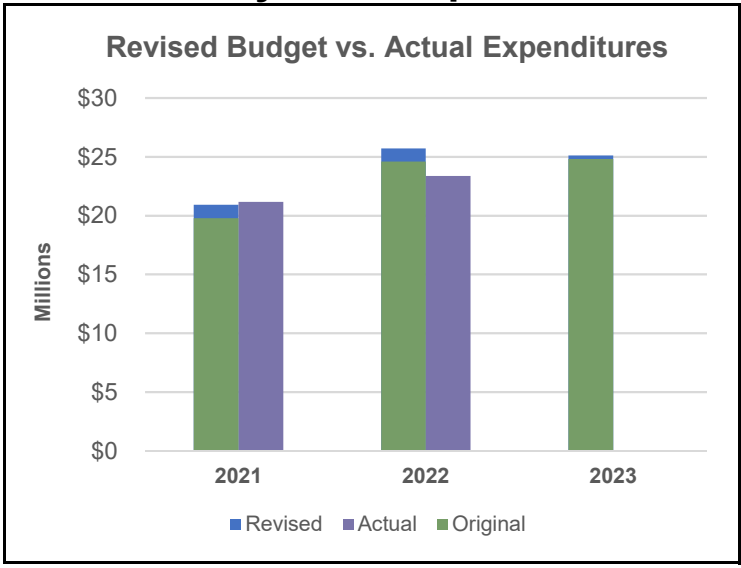
	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Administration (2100)						
Personnel Services	$1,508,293	$1,457,401	$1,709,403	$1,971,455	$1,737,755	15.3%
Materials & Supplies	$5,925	$3,091	$4,531	$11,331	$11,331	150.1%
Travel & Training	$11,500	$10,336	$10,000	$35,000	$35,000	250.0%
Intragovernmental	$209,538	$206,733	$232,390	$290,109	$290,109	24.8%
Services & Misc	$108,250	$47,782	$67,750	$67,750	$67,750	-
Total	**$1,843,506**	**$1,725,343**	**$2,024,074**	**$2,375,645**	**$2,141,945**	**17.4%**
Operations (2120)						
Personnel Services	$14,638,927	$12,407,462	$14,871,593	$17,008,250	$14,368,604	14.4%
Materials & Supplies	$154,892	$108,822	$131,164	$124,414	$124,414	(5.1%)
Travel & Training	$60,500	$45,301	$69,300	$84,000	$84,000	21.2%
Intragovernmental	$1,312,835	$1,297,774	$1,450,122	$1,555,889	$1,555,889	7.3%
Utilities	$0	$26	$0	$312	$312	-
Services & Misc	$137,230	$14,178	$177,589	$333,164	$333,164	87.6%
Capital Additions	$0	$0	$0	$20,500	$20,500	-
Total	**$16,304,384**	**$13,873,563**	**$16,699,768**	**$19,126,529**	**$16,486,883**	**14.5%**

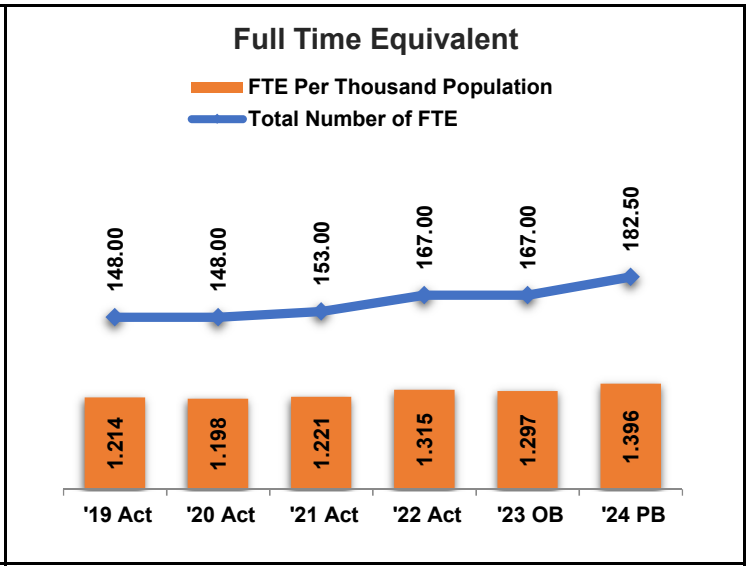
Public Safety: Police Department 110021xx

Budget Detail by Division - continued

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Support Services (213X)						
Personnel Services	$0	$0	$0	$0	$0	-
Materials & Supplies	$0	$260	$0	$0	$0	-
Travel & Training	$0	$0	$0	$0	$0	-
Intragovernmental	$923	$0	$0	$0	$0	-
Utilities	$0	$0	$0	$0	$0	-
Services & Misc	$0	$294	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$923**	**$554**	**$0**	**$0**	**$0**	**-**
Special Services (214X)						
Personnel Services	$3,660,635	$3,032,692	$3,659,028	$3,631,745	$3,133,950	(0.7%)
Materials & Supplies	$1,334,004	$1,179,999	$1,243,991	$955,191	$955,191	(23.2%)
Travel & Training	$135,070	$88,143	$152,320	$134,820	$134,820	(11.5%)
Intragovernmental	$443,355	$437,370	$477,867	$593,442	$593,442	24.2%
Utilities	$291,445	$258,160	$300,842	$302,042	$302,042	0.4%
Services & Misc	$447,869	$368,378	$555,896	$547,732	$547,732	(1.5%)
Capital Additions	$26,612	$0	$0	$10,000	$10,000	-
Total	**$6,338,990**	**$5,364,742**	**$6,389,944**	**$6,174,972**	**$5,677,177**	**(3.4%)**
Investigative Operation Supports (215X)						
Personnel Services	$5,343,426	$4,337,262	$5,300,631	$5,333,338	$4,961,082	0.6%
Materials & Supplies	$82,867	$29,328	$84,932	$139,732	$139,732	64.5%
Travel & Training	$30,000	$14,910	$27,500	$44,500	$44,500	61.8%
Intragovernmental	$293,393	$284,746	$315,334	$359,612	$359,612	14.0%
Services & Misc	$148,237	$92,902	$159,239	$186,739	$186,739	17.3%
Capital Additions	$6,000	$0	$0	$0	$0	-
Total	**$5,903,923**	**$4,759,147**	**$5,887,636**	**$6,063,921**	**$5,691,665**	**3.0%**
Department Totals						
Personnel Services	$25,151,281	$21,234,816	$25,540,655	$27,944,788	$24,201,391	9.4%
Materials & Supplies	$1,577,688	$1,321,501	$1,464,618	$1,230,668	$1,230,668	(16.0%)
Travel & Training	$237,070	$158,689	$259,120	$298,320	$298,320	15.1%
Intragovernmental	$2,260,044	$2,226,623	$2,475,713	$2,799,052	$2,799,052	13.1%
Utilities	$291,445	$258,186	$300,842	$302,354	$302,354	0.5%
Services & Misc	$841,586	$523,534	$960,474	$1,135,385	$1,135,385	18.2%
Transfers	$0	$0	$0	$0	$0	-
Capital Additions	$32,612	$0	$0	$30,500	$30,500	-
Total	**$30,391,726**	**$25,723,349**	**$31,001,422**	**$33,741,067**	**$29,997,670**	**8.8%**

Public Safety: Fire Department





Total Expenditures

Operating Expenditures:	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$22,220,042	$20,269,488	$21,667,906	$25,058,447	$23,451,236	15.6%
Materials & Supplies	$1,350,040	$1,191,803	$867,952	$907,452	$907,452	4.6%
Travel & Training	$68,335	$59,111	$70,263	$84,263	$84,263	19.9%
Intragov. Charges	$1,204,678	$1,184,628	$1,456,315	$1,652,881	$1,652,881	13.5%
Utilities	$260,649	$209,183	$260,649	$282,248	$282,248	8.3%
Services & Misc.	$606,182	$448,086	$490,251	$862,640	$862,640	76.0%
Transfers	$0	$0	$0	$0	$0	-
Capital Additions	$100	$0	$0	$0	$0	-
Total Operating	**$25,710,026**	**$23,362,300**	**$24,813,336**	**$28,847,931**	**$27,240,720**	**16.3%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Rev From Other Govt	$131,645	$291,703	$178,148	$0	$0	-
Miscellaneous	$202,905	$69,213	$221,093	$54,730	$54,730	(75.2%)
Transfers	$0	$3,000	$99,600	$247,500	$247,500	148.5%
Total Dedicated Funding	**$334,550**	**$363,916**	**$498,841**	**$302,230**	**$302,230**	**(39.4%)**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	Position Changes
Full-Time	167.00	167.00	167.00	182.50	182.50	15.50
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**167.00**	**167.00**	**167.00**	**182.50**	**182.50**	**15.50**

Public Safety: Fire Department 110023xx

Department Summary

Description

The Columbia Fire Department (CFD) is charged with protecting lives and property from fire, explosion, hazardous materials and other natural or man-made disasters, or any other situation that threatens the well-being of our customers. By also providing emergency medical, public fire education, fire investigation and code enforcement services to the public, the Department takes an active role in improving the overall safety of our customers.

Department Objectives

(1) Deliver effective emergency and non-emergency services to minimize death, injury, property, and environmental loss to our community within acceptable time/distance criteria.

(2) Provide a safe work environment for our personnel by continuing to train fire/rescue personnel to the required standards.

(3) Provide excellent customer service to the citizens and visitors of Columbia by providing fire and life safety programs.

(4) Provide a code enforcement program that includes fire inspections and review of construction plans.

(5) Support operating divisions with sufficient staff and supplies.

(6) Maintain fiscal responsibility and continue capital improvement programs.

Highlights/Significant Changes

- The Columbia Fire Department responded to 14,989 calls for service in 2022 , an increase of 4.6% from 2021. Calls for service in 2023 are expected to surpass 2022.
- The Columbia Fire Department received international accreditation through the Commission on Fire Accreditation International (CFAI) in March of 2019. The department continues through the re-accreditation process in FY 23. The department should finalize the documentation and have a site visit from the committee in the fall of 2023. Following that timeline CFD should complete the re-accreditation process in late 2024.
- The Columbia Fire Department is planning an update to some training functions in regards to EMT training for our new recruits. We have requested additional funding to allow for the EMT training to occur within our Training Academy instead of outsourcing to another entity in the area. This will allow for us to control the training done and allow for better timeframes for completion.
- The Columbia Fire Department is expanding with the growing community. Construction of Fire Station #11 is on schedule for completion in FY 23, with an expected occupancy in Fall of 2023. Fire Station #11, in the southwest, will expand services to better serve the citizens of that area and the entire community. Late in FY 23, Columbia Fire Department began acquiring a structure along with 4.64 acres for Fire Station #10 along Highway WW. Fire Station #10, anticipated in the east-central corridor, will provide services along a rapidly growing area of the community. The public improvement process is expected to begin after acquisition with plans of occupying the structure in FY 24. The construction costs are reflected in the public safety capital projects section and have increased due to rising costs in construction. There will need to be $60,000 budgeted per station in operating expenses once each station is completed.
- To meet the needs of the growing community and support the growing department, additional positions have been requested in administration, increasing the FTEs from 167 to 169. Employees per capita increased to 1.293 per thousand.

Strategic Plan Alignment

The Fire Department aligns with the City's new Strategic Plan under Safe Neighborhoods approved by the City Council in July 2021. Through the plan, the department will assist with building citizen trust and improve services to our most vulnerable populations as well as improve our emergency incident travel times by adding two additional fire stations and additional firefighters to the E/NE and SW corridors of the City. The fire department will also assist with improving the City's emergency preparedness capabilities by assisting with simulation exercises and staff training for City departments.

CAAP Alignment

The Fire Department aligns with the City's CAAP Plan by following guidelines provided by the Office of Sustainability when building new stations as well as remodels or upgrades at the City's current fire department facilities. Fire Administration and the Training Academy recycles paper, cans, plastics, and glass items. All of the fire stations utilize washable dishes and tableware for their meal times instead of paper or plastic items to reduce the amount of trash deposited at the landfill. Since we are staffed 24/7, reducing utility usage is difficult but the department does look for energy efficient appliances when replacing older units within the fire stations.

Public Safety: Fire Department

110023xx

Budget Detail by Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Administration (2310)						
Personnel Services	$1,162,166	$977,844	$1,048,338	$1,479,562	$1,356,380	41.1%
Materials & Supplies	$258,162	$159,884	$251,162	$255,662	$255,662	1.8%
Travel & Training	$0	$0	$5,500	$19,500	$19,500	254.5%
Intragovernmental	$116,018	$108,083	$152,690	$189,010	$189,010	23.8%
Utilities	$2,184	$1,872	$1,872	$2,808	$2,808	50.0%
Services & Misc	$87,400	$54,788	$24,900	$24,900	$24,900	-
Total	**$1,625,930**	**$1,302,470**	**$1,484,462**	**$1,971,442**	**$1,848,260**	**32.8%**
Emergency Services (2320)						
Personnel Services	$19,757,422	$18,362,097	$19,549,330	$22,068,118	$20,724,966	12.9%
Materials & Supplies	$1,036,984	$989,939	$562,326	$602,326	$602,326	7.1%
Travel & Training	$3,572	$3,572	$0	$0	$0	-
Intragovernmental	$975,270	$964,938	$1,181,737	$1,324,267	$1,324,267	12.1%
Utilities	$204,722	$178,869	$204,722	$225,385	$225,385	10.1%
Services & Misc	$494,933	$380,108	$437,572	$767,461	$767,461	75.4%
Capital Additions	$100	$0	$0	$0	$0	-
Total	**$22,473,003**	**$20,879,523**	**$21,935,687**	**$24,987,557**	**$23,644,405**	**13.9%**
Departmental Services (2330)						
Personnel Services	$270,932	$154,523	$210,200	$434,967	$320,426	106.9%
Materials & Supplies	$28,575	$27,296	$34,050	$29,050	$29,050	(14.7%)
Travel & Training	$64,763	$55,539	$64,763	$64,763	$64,763	-
Intragovernmental	$63,109	$62,377	$63,655	$80,252	$80,252	26.1%
Utilities	$51,871	$26,259	$51,871	$51,871	$51,871	-
Services & Misc	$7,340	$6,253	$7,340	$49,840	$49,840	579.0%
Total	**$486,590**	**$332,247**	**$431,879**	**$710,743**	**$596,202**	**64.6%**
Fire Marshal's Division (234x)						
Personnel Services	$1,029,522	$775,025	$860,038	$1,075,800	$1,049,464	25.1%
Materials & Supplies	$26,319	$14,684	$20,414	$20,414	$20,414	-
Travel & Training	$0	$0	$0	$0	$0	-
Intragovernmental	$50,281	$49,230	$58,233	$59,352	$59,352	1.9%
Utilities	$1,872	$2,184	$2,184	$2,184	$2,184	-
Services & Misc	$16,509	$6,937	$20,439	$20,439	$20,439	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$1,124,503**	**$848,060**	**$961,308**	**$1,178,189**	**$1,151,853**	**22.6%**
Department Totals						
Personnel Services	$22,220,042	$20,269,488	$21,667,906	$25,058,447	$23,451,236	15.6%
Materials & Supplies	$1,350,040	$1,191,803	$867,952	$907,452	$907,452	4.6%
Travel & Training	$68,335	$59,111	$70,263	$84,263	$84,263	19.9%
Intragovernmental	$1,204,678	$1,184,628	$1,456,315	$1,652,881	$1,652,881	13.5%
Utilities	$260,649	$209,183	$260,649	$282,248	$282,248	8.3%
Services & Misc	$606,182	$448,086	$490,251	$862,640	$862,640	76.0%
Transfers	$0	$0	$0	$0	$0	-
Capital Additions	$100	$0	$0	$0	$0	-
Total	**$25,710,026**	**$23,362,300**	**$24,813,336**	**$28,847,931**	**$27,240,720**	**16.3%**

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Fire								
1 Fire Remodel Admin. & Meeting/Conf. Room [ID: 1795]							**2026**	**2026**
Unfunded			$1,500,000					
Total			**$1,500,000**					
2 Fire Station #10 (East) - 00732 [ID: 1799]							**2023**	**2025**
Unfunded		$5,000,000						
Total		**$5,000,000**						
3 Fire Station #11 - 00733 [ID: 475]							**2022**	**2023**
Total								
4 Fire Station #12 [ID: 2362]							**2025**	**2026**
Unfunded		$5,000,000						
Total		**$5,000,000**						
5 Replace 1996 Bomb Squad [ID: 1405]							**2026**	**2026**
Unfunded		$800,000						
Total		**$800,000**						
6 Replace 1999 Foam Truck [ID: 1401]							**2026**	**2026**
Unfunded			$600,000					
Total			**$600,000**					
7 Replace 2009 Quint (11 years old) [ID: 1406]							**2026**	**2026**
Unfunded			$1,200,000					
Total			**$1,200,000**					
8 Replace 2009 Quint (15 years old) [ID: 1404]							**2024**	**2025**
Cap Imp S Tax - 2015 Ballot	$1,250,000							
Total	**$1,250,000**							
9 Replace 2009 Squad (15 years old) [ID: 1414]							**2025**	**2026**
Cap Imp S Tax - 2015 Ballot		$750,000						
Total		**$750,000**						
10 Replace 2010 Quint [ID: 1801]							**2026**	**2026**
Unfunded			$1,153,000					
Total			**$1,153,000**					
11 Replace Fire Station 5 [ID: 1399]							**2025**	**2026**
Unfunded		$5,000,000						
Total		**$5,000,000**						
12 Replace Fire Station 4 [ID: 1403]							**2026**	**2027**
Unfunded						$2,500,000		
Total						**$2,500,000**		
13 Replace/Remodel Fire Station 6 [ID: 1409]							**2026**	**2027**
Unfunded			$3,000,000					
Total			**$3,000,000**					
Police								
14 Land: Mun Serv Center S [ID: 2382]							**2025**	**2025**
Unfunded		$2,000,000						
Total		**$2,000,000**						

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Police								
15 Police Department Property & Evidence Annex 00727 [ID: 2098]							**2025**	**2026**
Unfunded		$1,500,000						
Total		**$1,500,000**						
16 Police Precinct/Municipal Svc Center N: Phase 2 [ID: 2246]							**2024**	**2024**
Cap Imp S Tax	$2,331,544							
Total	**$2,331,544**							
17 Police Headquarters Building [ID: 1192]							**2026**	**2027**
Unfunded			$700,000	$6,300,000				
Total			**$700,000**	**$6,300,000**				
18 Police Precinct/Substation - (Mun Serv Center S) [ID: 1727]							**2026**	**2027**
Unfunded			$12,000,000					
Total			**$12,000,000**					

Public Safety Funding Source Summary

Cap Imp S Tax	$2,331,544					
Cap Imp S Tax - 2015 Ballot	$1,250,000	$750,000				
New Funding	**$3,581,544**	**$750,000**				**$0**
Unfunded		$19,300,000	$20,153,000	$6,300,000		
Unfunded		**$19,300,000**	**$20,153,000**	**$6,300,000**		**$0**
Total	**$3,581,544**	**$20,050,000**	**$20,153,000**	**$6,300,000**		**$0**

Public Safety Current Capital Projects

Fire

1	Additional Quint11 for new fire station #11 [ID: 2152]	2023	2024
2	Fire Apparatus Equipment 00195 [ID: 490]		2007
3	Fire Station Sites 40173 [ID: 482]	2021	2022
4	New Quint for Fire Station #10 - 00862 [ID: 1800]	2023	2024
5	Replace 2009 Quint (14 years old) Q6 [ID: 1410]	2023	2024
6	Replace ENG 2 (14 years old) - 00783 [ID: 1407]	2021	2022
7	Replace LAD 1 (15 years old) - 00804 [ID: 1408]	2022	2022
8	Training Academy Repairs - 00630 [ID: 1607]	2016	2021
9	Training Tower Rehab [ID: 2310]	2021	2022

Police

10	Police Precinct/Municipal Svc Center N - 00641 [ID: 1336]	2016	2022
11	Record Mgt System (FY23) 00843 [ID: 2357]	2023	2023
12	Records Management System 00498 [ID: 1307]	2011	2015

Public Safety Impact of Capital Projects

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C

Public Safety Impact of Capital Projects

Fire

Additional Pumper for New Station [ID: 476]

Additional fleet maintenance cost.

Fire Apparatus Equipment 00195 [ID: 490]

Provides source for equipment that would otherwise require Supplemental funds.

Fire Station #11 - 00733 [ID: 475]

$800,000 annual cost of personnel and other operations in 2006 dollars.

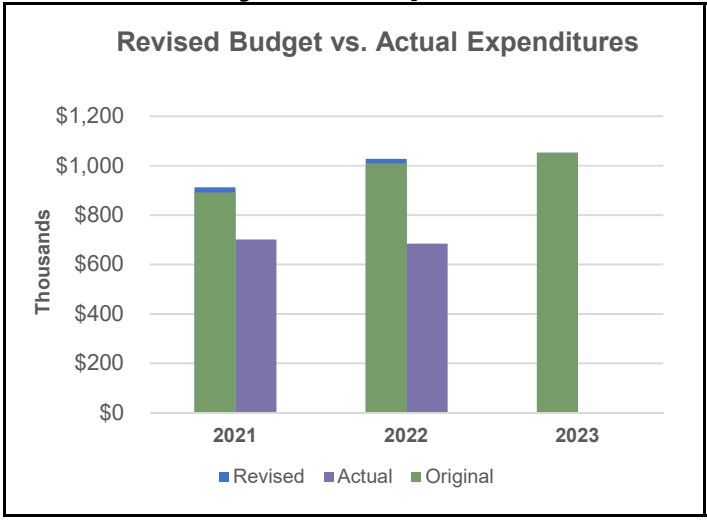
Police Department Property & Evidence Annex 00727 [ID: 2098]

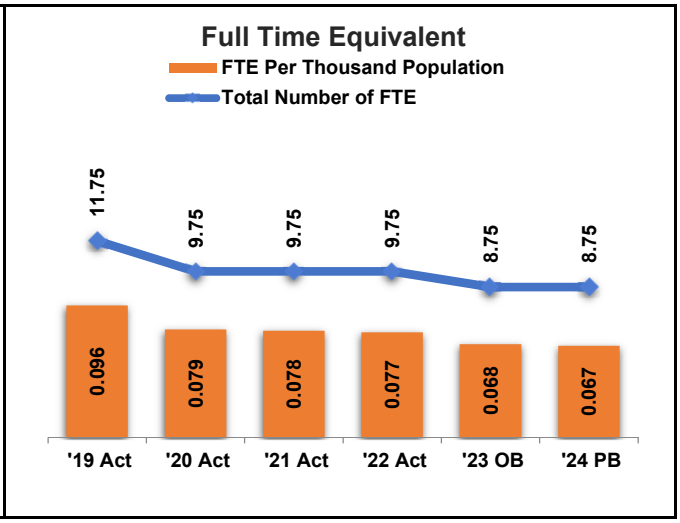
The current space was most recently remodeled in 2012-2013 as a result of an audit conducted by an external consultant.The Property and Evidence Unit currently occupies over 1/3 of the space on the first floor of the Downtown Headquarters Building. Due to the limited space available at the Downtown Headquarters Building for the Property & Evidence Unit to expand into, and the fact that it is quickly nearing capacity, an additional secure, temperature controlled storage facility will be needed in the near future. In addition, newly enacted legislation now requires us to retain items related to any type of death investigation for a minimum of 50 years. Our adoption of the You Have Options Program, or YHOP, (a forensically based, victim centered approach to the investigation of sexual assaults that is widely considered a best-practice) also requires us to retain evidence from sexual assault investigations indefinitely. Several of the most important items of evidence in these cases requires long-term refrigeration or freezing, which is also very limited in terms of space in the current storage area. Each item of evidence we seize or piece of property we collect impacts a criminal case and/or belongs to a customer of the Police Department. Construction of this facility would ensure there is adequate and proper storage of these items, including maintaining the necessary and proper chain of custody to support a successful prosecution.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Public Safety: Municipal Court





Total Expenditures

Operating Expenditures:	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$837,704	$598,616	$860,152	$858,448	$678,320	(0.2%)
Materials & Supplies	$61,883	$10,122	$53,883	$53,883	$53,883	-
Travel & Training	$7,000	$3,428	$15,000	$15,000	$15,000	-
Intragov. Charges	$63,935	$61,156	$66,008	$75,325	$75,325	14.1%
Utilities	$5,304	$5,928	$5,304	$4,056	$4,056	(23.5%)
Services & Misc.	$52,316	$5,686	$52,316	$54,087	$54,087	3.4%
Total Appropriations (Exp)	**$1,028,142**	**$684,937**	**$1,052,663**	**$1,060,799**	**$880,671**	**0.8%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Miscellaneous	$0	$0	$0	$0	$0	-
Total Dedicated Funding	**$0**	**$0**	**$0**	**$0**	**$0**	**-**

Authorized Full Time Equivalent (FTE) by Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	9.00	9.00	8.00	8.00	8.00	-
Part-Time	0.75	0.75	0.75	0.75	0.75	-
Total FTE	**9.75**	**9.75**	**8.75**	**8.75**	**8.75**	**-**

Public Safety: Municipal Court 110016xx

Department Summary

Description

The Municipal Court, under the City Charter, is organized to process violations of City ordinances resulting from citizen complaints, traffic violations, and misdemeanor arrests. By State statute it is a division of the Circuit Court of Boone County and subject to the administrative authority of the Presiding Judge of that court. Activities include processing traffic violations and recording convictions, collection of fines, scheduling of trials, and preparation of dockets. The court is also charged with serving subpoenas, issuing search warrants, and issuing and service of warrants for traffic violations and other charges.

Department Objectives

(1) Process docket and record municipal ordinance violations

(2) Collect fines

(3) Schedule and conduct trials

(4) Monitor compliance with orders

(5) Issue and serve subpoenas

(6) Issue and serve summonses and warrants

(7) Report monthly to the Circuit Court and the Office of State Courts Administrator

Highlights/Significant Changes

- In 2023, The Municipal Court continues to offer extended office hours of 7:30 AM to 5:30 PM, Monday through Thursday. Municipal Court is open 40 hours per week, and two evenings per month starting at 5:30 PM for arraignments.
- In FY 23, Municipal Court reduced their FTE by 1.00 vacant position, bringing the department to 8.75 total FTE.
- In February 2021, the Columbia Municipal Court was required by the Supreme Court to adapt ShowMe Courts for the new case management system.
- Municipal Court continues to hold the Community Support Docket, (which occurs the first Monday of each month) specifically designed for veterans and the homeless population.
- Community service is now offered in all cases, including stay of judgements.
- Municipal Court will continue to offer weddings as a service.

Strategic Plan Alignment

Municipal Court's alignment with the Strategic Plan is primarily within the Inclusive Community objectives. Municipal Court is a place for all citizens to have a just, speedy and inexpensive determination of ordinance violations. It is open to the public and provides education on the court system. And the Municipal Court both protects the rights of citizens and holds citizens accountable for their actions.

CAAP Alignment

The Court moved to an electronic system, reducing the amount of paper usage within the department.

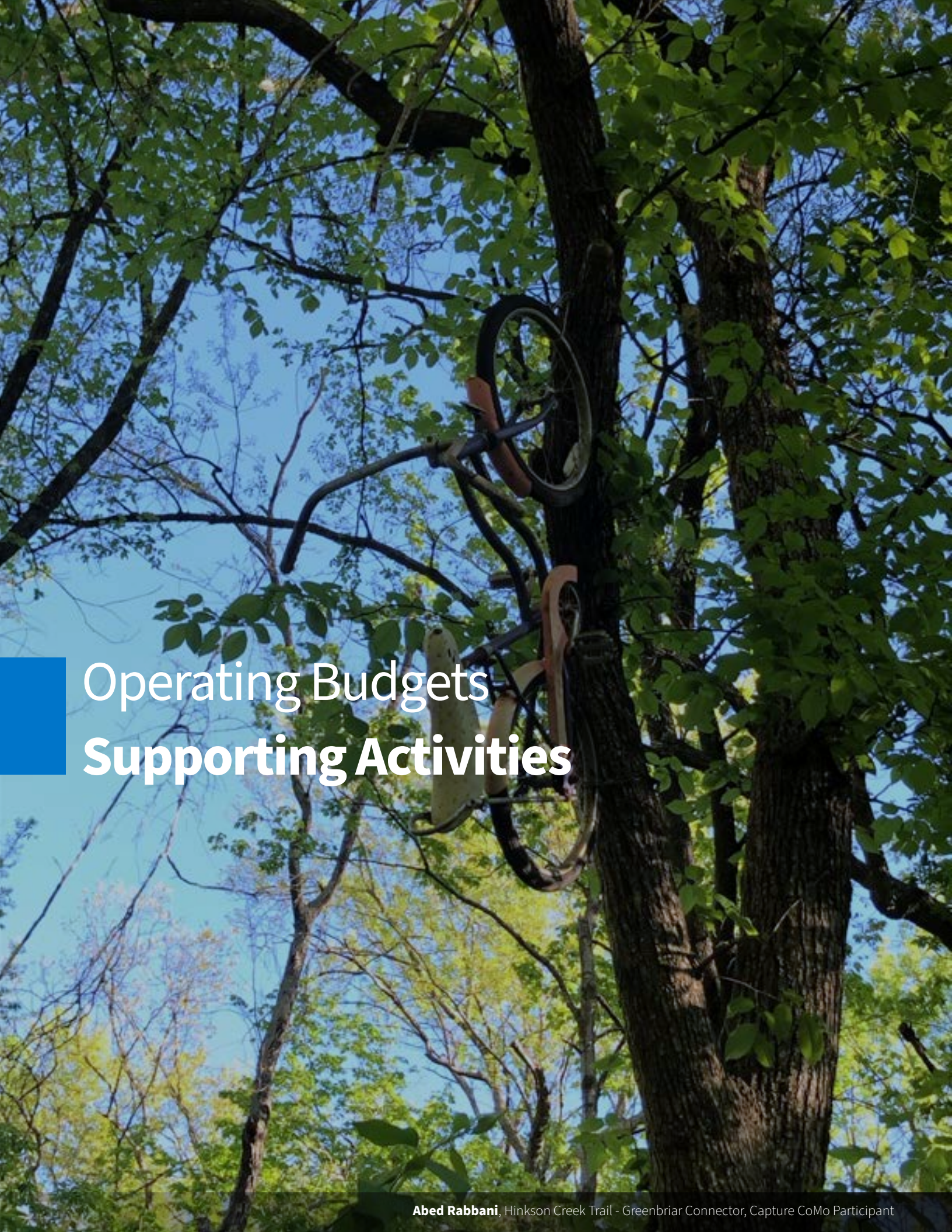
In many of the court outcomes, community service is utilized by defendants, including litter pickups, that have a positive effect on Storm Water and the environment.

Public Safety: Municipal Court

110016xx

Budget Detail by Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Court Operations (1610)						
Personnel Services	$628,598	$541,728	$650,838	$858,448	$678,320	31.9%
Materials & Supplies	$61,883	$10,122	$53,883	$53,883	$53,883	-
Travel & Training	$7,000	$3,428	$15,000	$15,000	$15,000	-
Intragov. Charges	$59,777	$58,474	$60,314	$75,325	$75,325	24.9%
Utilities	$5,304	$5,928	$5,304	$4,056	$4,056	(23.5%)
Services & Misc.	$52,316	$5,686	$52,316	$54,087	$54,087	3.4%
Total	**$814,878**	**$625,367**	**$837,655**	**$1,060,799**	**$880,671**	**26.6%**
Traffic Violations (1620)						
Personnel Services	$209,106	$56,887	$209,314	$0	$0	-
Intragov. Charges	$4,158	$2,682	$5,694	$0	$0	-
Total	**$213,264**	**$59,569**	**$215,008**	**$0**	**$0**	**-**
Department Totals						
Personnel Services	$837,704	$598,616	$860,152	$858,448	$678,320	(0.2%)
Materials & Supplies	$61,883	$10,122	$53,883	$53,883	$53,883	-
Travel & Training	$7,000	$3,428	$15,000	$15,000	$15,000	-
Intragov. Charges	$63,935	$61,156	$66,008	$75,325	$75,325	14.1%
Utilities	$5,304	$5,928	$5,304	$4,056	$4,056	(23.5%)
Services & Misc.	$52,316	$5,686	$52,316	$54,087	$54,087	3.4%
Total	**$1,028,142**	**$684,937**	**$1,052,663**	**$1,060,799**	**$880,671**	**0.8%**



Operating Budgets
Supporting Activities

Abed Rabbani, Hinkson Creek Trail - Greenbriar Connector, Capture CoMo Participant

Supporting Activities **Departments**

Description

Supporting activity departments are those departments that provide goods and services to other City departments on a cost-reimbursement basis. These departments are generally classified as Internal Service Funds, with the exception of Facilities Management and Community Relations which are now reported in General Fund.

The most significant revenues for these departments are the fees and service charges they receive from providing goods and services to other City departments. All of the funding sources within these funds are dedicated and cannot be moved from one department to another.

In the City departments which receive goods and services from supporting activity departments, the fees are accounted for in the Intragovernmental Charges category.

A brief discussion of the methodology used to recover these charges is included in each department's section.

Employee Benefit Fund

The Employee Benefit Fund accounts for the transactions and reserves associated with the City's medical, dental, prescription drug, life, and long-term disability programs for City employees, and other benefits such as safety and service awards, and sick leave buyback. Employee health and wellness programs are also managed through this fund. Coverage for health, dental, and prescription drug plans are self-insured. Other coverages are placed with commercial insurance carriers.

Self Insurance Fund

The Self-Insurance Reserve Fund accounts for the transactions and reserves associated with the City's Self-Insurance Program. This program provides coverage for the City's workers' compensation, and property and casualty claims. Claims administration is managed by the Finance Department.

Facilities Management

Facilities Management provides custodial services to City Hall, Howard Building, Gentry Building, Sanford Kimpton (Health) Building, Wabash, and Grissum Building. Building maintenance is provided to these facilities as well as the Walton Building, police buildings (excluding the Training Facility) and other City facilities.

Fleet Operations Fund

The Fleet Operations Division provides preventive maintenance, mechanical repair, repair parts, acquisition support, and fuel for the vehicles and equipment belonging to all departments.

Vehicle & Equipment Replacement Fund (VERF)

The VERF ensures adequate funds are available to fund the replacement of vehicles and equipment, stabilizes budgeting for major purchases, provides sufficient cash flow for annual purchases of equipment and promotes the use of fuel-efficient equipment and vehicles powered by alternative fuels when feasible.

Supporting Activities **Departments Continued**

Information Technology Fund

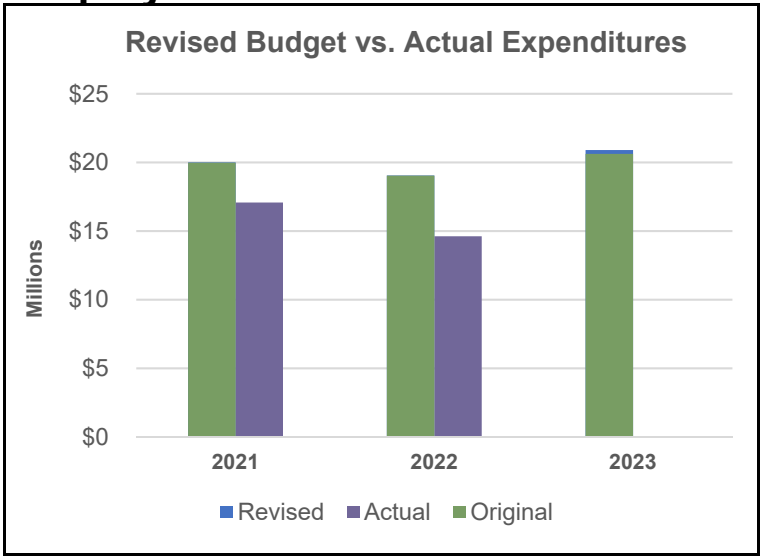
Information Technology (IT) is responsible for support and administration of the City's networks, telecommunications, geographic information systems, servers, storage, and user devices throughout all City departments. IT provides systems development, applications development, support, enhancements, upgrades, repairs, security, training, and consulting services for all City departments' technology needs. IT works to improve the operational efficiency of the City as a whole through business process improvements, consolidation, digitization, and automation.

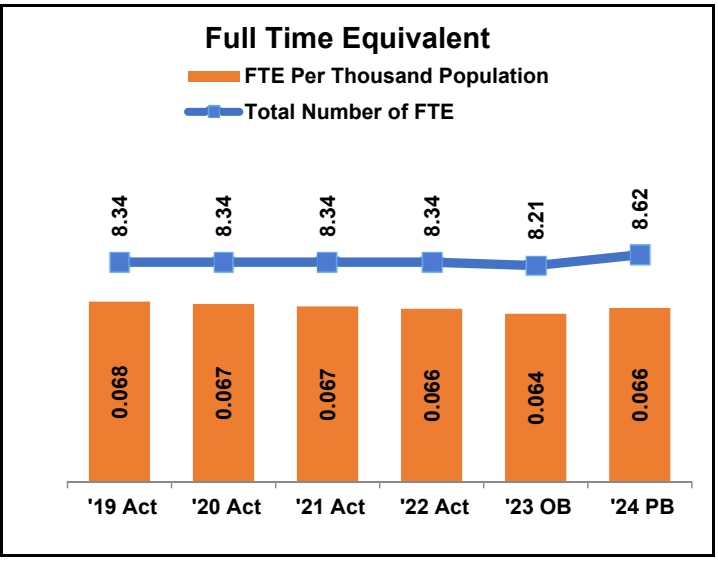
Community Relations

Community Relations provides direct technical and consultation services for City agencies, City Council, and the public. Its umbrella covers coordination of communications strategies; print and broadcast outlets, and central document support services. It has become increasingly responsible for operation and facilitation of the City's communications network (excluding telecommunications) and meeting facilities. Now that the operation is in the General Fund, there will no longer be charges to General Fund departments for these services.

Employee Benefit Fund

Fund 6590





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$836,608	$627,597	$714,220	$960,301	$913,474	34.5%
Materials & Supplies	$46,187	$13,666	$49,287	$49,287	$49,287	-
Travel & Training	$82,300	$38,508	$82,300	$82,300	$82,300	-
Intragovernmental	$41,114	$35,945	$39,482	$48,286	$48,286	22.3%
Utilities	$3,120	$2,657	$2,964	$2,995	$2,995	1.0%
Services & Misc.	$17,851,688	$13,865,537	$19,703,061	$20,638,701	$20,638,701	4.7%
Transfers	$32,661	$32,661	$32,661	$32,661	$32,661	-
Capital Additions	$150,000	$0	$0	$115,000	$115,000	-
Total Appropriations (Exp.)	**$19,043,678**	**$14,616,571**	**$20,623,975**	**$21,929,531**	**$21,882,704**	**6.3%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Intragovernmental Revenue	$17,869,839	$16,101,019	$18,393,952	$20,704,935	$20,704,935	12.6%
Investment Revenue	$92,379	($4,979)	$92,379	$218,781	$218,781	136.8%
Miscellaneous	$2,815,482	$140,359	$2,815,482	$2,825,482	$2,825,482	0.4%
Transfers	$0	$9,967	$0	$0	$0	-
Total Dedicated Sources	**$20,777,700**	**$16,246,367**	**$21,301,813**	**$23,749,198**	**$23,749,198**	**11.5%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	8.34	8.34	8.21	8.62	8.62	0.41
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**8.34**	**8.34**	**8.21**	**8.62**	**8.62**	**0.41**

Employee Benefit Fund

Fund 6590

Department Summary

Description

The Employee Benefit Fund supports the core Human Resources services of benefits administration, training, and wellness. This fund accounts for the transactions and reserves associated with the City's medical, dental, vision, prescription drug, Medicare supplement, life insurance, long-term disability insurance, and voluntary benefit programs for City employees and eligible retirees. Health and prescription drug plans are self-insured for City employees and non-Medicare retirees. Medicare retirees have access to a City sponsored fully insured Medicare supplement plan that includes Part D prescription coverage.

Other programs in this division include service awards, retirement sick leave, City University (City U) training programs, mandatory drug and alcohol programs, employee physical programs, and employee wellness programs.

Highlights/Significant Changes

- Completed a conversion of employee medical, vision, voluntary, and life insurance benefits to new providers as of January 2023. Rates for employer contributions will increase by 12.2% in calendar year 2024.
- The City's self-funded health insurance plan continues to be exposed to cost increases in medical claims and prescription drug claims. Health care inflation is expected to continue to impact the health plan in 2023 and 2024.
- Enrollment in all health insurance plans decreased by .3% from 2022 to 2023.
- The City will continue to pay 100% of the employee only medical premium in the High Deductible Health Plan (HDHP) in 2023.
- Dental coverage changed from self-funded to fully-insured through Delta Dental beginning plan year 2018 (January 1, 2018). Delta Dental rates will not increase in the plan year 2024.
- Post-65 retirees can expect a premium increase under the City sponsored fully insured Medicare supplement plan for 2024.
- Completed 8th annual IRS reporting mandates under the ACA for tax year 2022. This is required for health coverage provided to employees, COBRA participants and non-Medicare retirees under the City's self-funded medical plan.
- The City integrates Affordable Care Act (ACA) mandatory provisions into our health plans: coverage for children up to age 26, elimination of lifetime and annual dollar limits on benefits, elimination of OTC medicines/drugs as eligible expenses for flex spending accounts, preventative care coverage at 100%, uniform summary plan descriptions, and elimination of pre-existing condition exclusions. In 2015, the mandate to offer medical coverage to any employee averaging 30 or more hours per week took effect. The Patient Centered Outcome Fee of $3.00 per covered member is the required ACA fee the City will pay in 2023 for plan year 2022.
- Completed annual employee benefit survey for 2023. 71.5% of the 509 employees who responded to the survey agreed that the City of Columbia offers a competitive benefit program.
- The City continues to provide Post Traumatic Stress (PTS) counseling to City employees. This program was implemented in FY2021 and is a counseling service available to eligible employees, separate from the regular Employee Assistance Program (EAP).
- The City changed service providers for EAP services in FY 2023 and have implemented a schedule for supervisor and employee training on services offered by the new provider.
- Employee Wellness continues to add programs to support the eight dimensions of well-being, creating a holistic integration of social, emotional, intellectual, physical, spiritual, occupational, financial, and environmental well-being programs and activities. Employee wellness programs target the prevention and reduction of high claim chronic health conditions in the medical insurance plan. Programs include: physical activity challenges, nutrition education, exercise classes, free ARC memberships, discounted family ARC memberships, Walker Tracker challenges and incentives, and a fitness facility at City Hall.
- Employee Wellness hosted an Employee Wellness Fair that focused on the eight dimensions of well-being and brought together city departments and vendors that support city benefits to educate employees on their services and how those services relate to the eight dimensions of well-being.
- In FY 2023 the Wellness Coordinator started holding Mental Health First Aid (MHFA) training that teaches adults to support other adults who may be experiencing mental health challenges or crises. In addition, the HR Training Coordinator also obtained MHFA certification to assist with these trainings.
- In FY 2023 there were an average of 355 employees who enrolled for the free ARC membership or the reduced-cost ARC family membership.
- AED machines that were subject to recall were replaced throughout the City during FY 2023, and the locations of these machines were added to the GIS mapping system.
- The Federal Transit Authority required some changes to the drug and alcohol policy. To ensure that the City's policy is compliant with federal regulations, the policy was updated in FY 2023.
- Employee Wellness continues to coordinate medical physicals for positions in public safety and positions requiring a Commercial Driver's License.
- City U reevaluated the LADDERS training program for entry-level employees and the CLIMBS program for intermediate level employees. The content for these programs was updated and courses combined to streamline the program.

Department Summary - (continued)

Highlights/Significant Changes - (continued)

- The HR Training Coordinator developed and implemented a training program for City supervisors called Columbia Leadership Academy in FY 2023.
- Several programs were reintroduced during FY 2023, including Ouch! That Stereotype Hurts and Service with Principles.
- City-wide supervisor meetings were brought back to in-person only training meetings during FY2023.
- City U continues to manage and administer a citywide college tuition reimbursement program. Twelve (12) employees have participated in this program during the first nine months of FY 2023.
- City U continues to administer the Veterans On-the-job training program.

Strategic Plan Alignment

The Employee Benefit Fund supports the organizational excellence performance outcome objective one (1) to increase employee satisfaction with pay and benefits. An RFP for the Employee Assistance Program (EAP) was issued during FY 2023 and a new provider was chosen for this service.

CAAP Alignment

In FY 2023 the Human Resources Department collaborated with the Office of Sustainability to develop methods/tools to provide new employees with an overview of the CAAP, the City of Columbia's goals and opportunities for employee participation.
During FY 2024, the Human Resources Department will implement several measures to increase sustainability efforts, including an online performance management system and online benefits enrollment system to reduce paper waste.

Performance Measures

The Human Resources Department strives for organizational excellence, and to create and support an engaged workforce that delivers an efficient, innovative, transparent and collaborative City government. To accomplish this goal, the department is committed to meeting the outcome objectives set forth in the City's strategic plan, specifically to increase employee satisfaction with pay and benefits.

The Human Resources Department publishes an Employee Benefits Survey each year to gauge employee satisfaction of the benefits and programs offered through the employee benefit fund, employee wellness, and employee training initiatives. The employee participation rate in this survey during FY 2023 was 41%, which is up from the 40% participation rate in FY 2022. A favorable response rate to an employee survey without an employee incentive is 25%-30%.

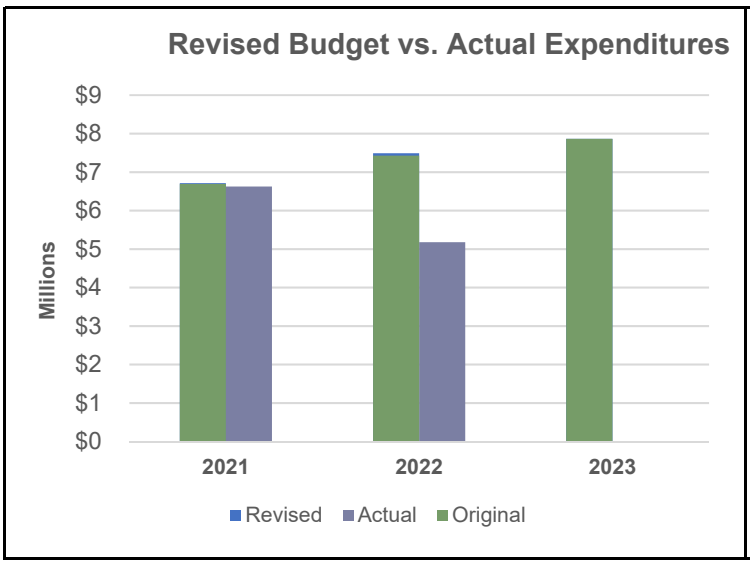
Objective: Increase the percent of employees that indicate satisfaction with benefits.

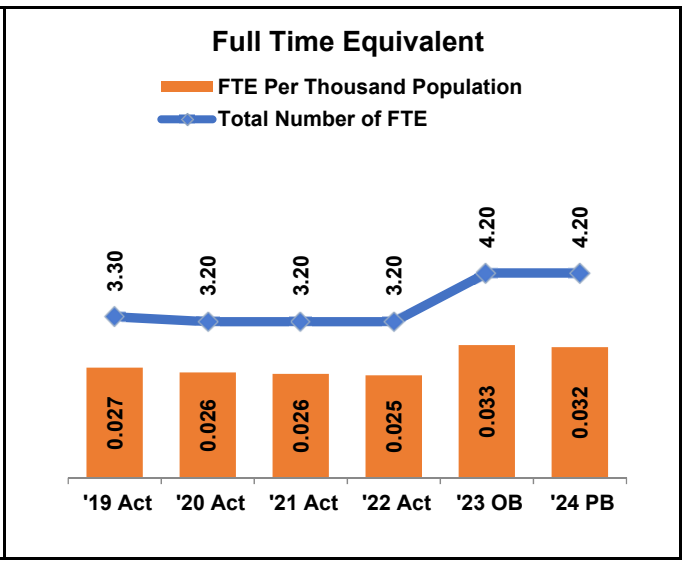
Performance Indicators	FY 2021	FY 2022	FY 2023	Projected FY 2024
		Percentage of employees satisfied		
Medical Coverage	76.2%	75.3%	71.0%	75.0%
Dental Coverage	84.3%	80.9%	84.8%	85.0%
Employee Wellness Program	90.7%	83.7%	81.3%	85.0%
City University Training Program	81.2%	79.1%	76.2%	80.0%

Fee and Service Charge Methodology

- Three intragovernmental charges, the Employee Wellness fee, the City University fee and the Insurance Administration fee, are used to charge out costs for those programs to the other city budgets.
- The Employee Wellness fee allocates costs for activities such as Hepatitis shots, flu shots, Tetanus shots, police, fire and DOT physicals, CDL drug testing, and TB testing directly to the departments based on their usage. Other costs of the operation are allocated to departments on a per employee basis.
- The City University Fee recovers the cost of this program by allocating the costs to departments based on the number of employees.
- The Insurance Administration fee recovers the cost of non-claim and premium related costs related to insurance benefits offered to City employees by allocating the costs to departments based on the number of employees.

Finance: Self Insurance





Total Expenditures

Operating Expenditures:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$300,656	$281,832	$390,711	$443,205	$395,276	13.4%
Materials & Supplies	$32,030	$13,971	$20,300	$14,800	$14,800	(27.1%)
Travel & Training	$10,370	$4,179	$10,370	$10,370	$10,370	-
Intragovernmental	$89,362	$87,369	$94,668	$118,817	$118,817	25.5%
Utilities	$1,248	$1,274	$1,248	$1,560	$1,560	25.0%
Services & Misc.	$7,012,806	$4,743,026	$7,301,316	$7,683,112	$7,683,112	5.2%
Transfers	$44,880	$44,880	$44,880	$44,880	$44,880	-
Total Operating Expenditures	**$7,491,352**	**$5,176,531**	**$7,863,493**	**$8,316,744**	**$8,268,815**	**5.8%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Intragovernmental Revenue	$5,994,399	$5,994,399	$5,994,611	$5,995,610	$5,995,610	0.0%
Investment Revenue	$292,457	($10,440)	$69,904	$275,737	$275,737	294.5%
Miscellaneous	$0	$95,262	$0	$0	$0	-
Transfers	$0	$5,935	$0	$0	$0	-
Total Dedicated Funding Sources	**$6,286,856**	**$6,085,156**	**$6,064,515**	**$6,271,347**	**$6,271,347**	**3.4%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	3.20	3.20	4.20	4.20	4.20	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**3.20**	**3.20**	**4.20**	**4.20**	**4.20**	**-**

Finance: Self Insurance

Fund 6690

Department Summary

Description

The City of Columbia's Self-Insurance Fund accounts for the transactions and reserves associated with the City's Self-Insurance Program. This program provides coverage for the City's workers' compensation and property and casualty claims. Claims administration is managed by the Risk Management Division of the City's Finance Department.

Department Objectives

The Self-Insurance Fund, managed by the Risk Management Division, supports the departmental objectives by allowing the City to conduct business in an efficient and effective manner through the handling of risk retention, insurance, safety training, and information dissemination. Risk Management is also responsible for monitoring and adhering to applicable federal, state, and local regulations.

Highlights/Significant Changes

The Risk Management Division is responsible for the City's self insurance program and the administration of the City's safety and loss prevention policies and programs as well as City-wide safety training. In FY2022, there were a total of 219 claims which was a 16% decrease from the previous year. We were able to train 822 City employees which is an increase of 10%. These training numbers have been gradually increased since the COVID 19 pandemic as more in-person training sessions have been allowed.

Planned activities include:

As of FY 2023, we have added one Safety Specialist/Risk Management Specialist to our Division. As for FY 2024, with the addition of the new Safety Specialist, we plan on increasing our City-wide safety efforts of employee training, facility safety inspections, and industrial hygiene activities. We have a driving simulator located in our City University which, unfortunately, we were forced to limit use during COVID but plan on expanding our City-wide driver safety training efforts with the simulator with the help of our additional personnel. We plan on reviewing and possibly updating the safety programs and policies Risk Management administers and also building a new intranet website to make it simpler for City employees to find safety information, policies and procedures. Risk Management's staff will begin taking part in New Employee Orientation to explain Risk Management's purpose, basic accident and injury reporting, and safety programs to our new employees.

Strategic Plan Alignment

Meet the Organizational Excellence goal through ongoing employee training; promoting employee engagement through participation in the Executive Safety Committee and departmental/operational safety meetings; handling citizen concerns/claims related to possible damage by City employees/operations.

Meet the Reliable Infrastructure goal through inspections of City owned facilities to identify ways to maintain and protect public structures; participating in promotion of best practices for protections of new properties and redesign/additional to existing structures.

CAAP Alignment

The Risk Management department routinely participates in recycling of materials used, works to minimize waste generation, and regularly participates in training and preventative measures when possible related to anticipated climate change.

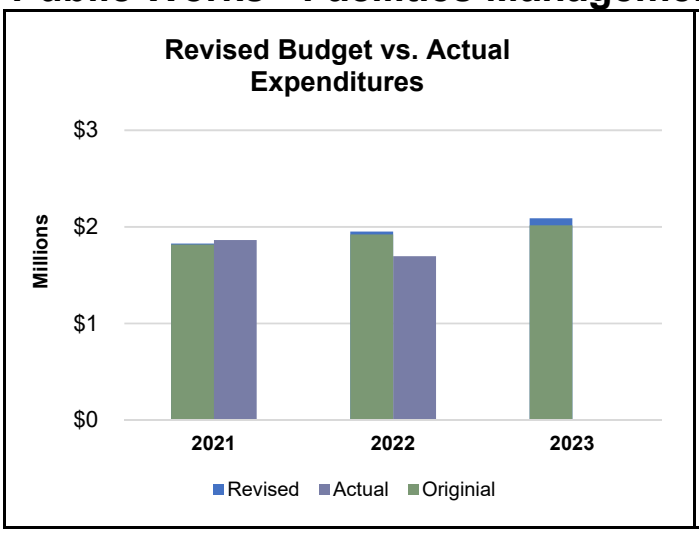
Fee and Service Charge Methodology

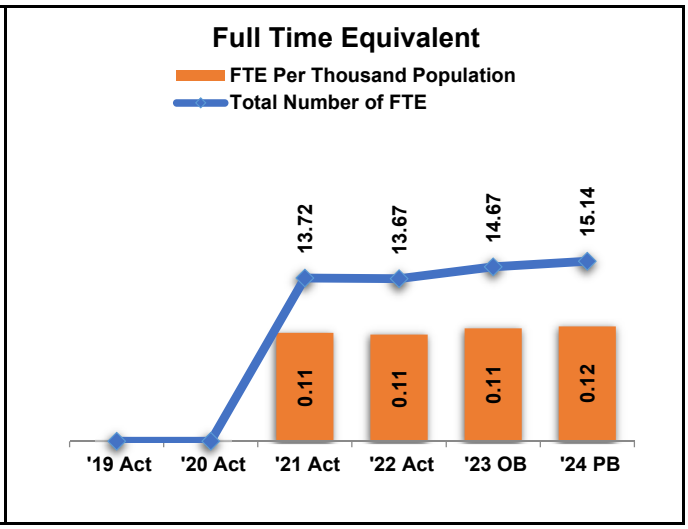
Annually, the City receives an actuarial report which provides claims forecast information used to prepare a long range funding forecast for the fund and calculate the amount that needs to be recovered from the departments for the next year to ensure the fund is properly funded.

The cost of this program is recovered through fees to departments based upon three components:

- 50% of the cost is based on the department's five year claims cost history. The five year claims cost history is used to help smooth out the cost of large claims over time.
- 30% of the cost is based on the department's work comp exposure as determined by industry rates - based on payroll expenses. The workers' compensation exposure recognizes certain jobs have more exposure to potential claims (such as firefighters, law enforcement, electric line workers, etc.) than others (such as employees who work in an office).
- 20% of the cost is based on the department's vehicle exposure which is determined by the number and types of vehicles. The vehicle exposure recognizes that certain vehicles have more exposure to potential claims (such as fire trucks) than other vehicles.

Public Works - Facilities Management





Total Appropriations (Expenditures)

Operating Expenditures:	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$1,042,430	$954,153	$1,132,842	$1,337,502	$1,239,442	18.1%
Materials & Supplies	$179,906	$162,054	$166,236	$166,236	$166,236	-
Travel & Training	$6,441	$196	$6,441	$6,441	$6,441	-
Intragov. Charges	$68,650	$67,139	$73,340	$91,380	$91,380	24.6%
Utilities	$356,144	$329,262	$359,808	$359,496	$359,496	(0.1%)
Services & Misc.	$232,811	$118,553	$212,778	$212,778	$212,778	-
Transfers	$65,100	$65,100	$65,100	$65,100	$65,100	-
Total Appropriations (Exp)	**$1,951,482**	**$1,696,456**	**$2,016,545**	**$2,238,933**	**$2,140,873**	**11.0%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Intragovernmental Revenue	$710,523	$710,523	$702,027	$589,197	$589,197	(16.1%)
Miscellaneous	$2,274	$2,112	$2,274	$1,525	$1,525	(32.9%)
Total Dedicated Funding	**$712,797**	**$712,635**	**$704,301**	**$590,722**	**$590,722**	**(16.1%)**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	Position Changes
Full-Time	12.95	12.92	13.92	15.14	15.14	1.22
Part-Time	0.75	0.75	0.75	0.00	0.00	(0.75)
Total FTE	**13.70**	**13.67**	**14.67**	**15.14**	**15.14**	**0.47**

Public Works - Facilities Management 110067x

Department Summary

Description

Facilities Management provides facilities services for City of Columbia's occupied buildings, this includes the planning, design, construction, operating, maintaining and cleaning City's buildings. Currently planning, design and construction management services are provided for Public Works and General Fund Departments in addition to building maintenance and custodial services for: City Hall, Howard, Gentry, Sanford Kempton (Health), Wabash (Bus Terminal), Grissum Building, Fleet West, Parking, and CDBG, located in the 5th Street Garage. In addition, Building Maintenance serves Walton Building, Police Stations & Training Buildings and other City facilities.

Department Objectives

Facilities Management objectives are to preserve the facility asset and operate the asset at the lowest economical cost by developing and maintaining building inventory to be functional, safe, healthy, sustainable and clean at the best cost, utilizing sustainable facilities planning, design, construction, preventive maintenance and good housekeeping affects not only the life and operational costs of a facility, but also the morale and productivity of the occupants and users and the perception of the public as they interact with City facilities.

Highlights and Significant Changes

- In FY 24:
    - Complete design of Fire Station #10.
    - Complete Masterplan for Municipal Services Center South and adjust Grissum Public Work Operations Center Master Plan.
- In FY 23:
    - Increased number of building assets to maintain with City acquisition of Ashley Street Center - VFW Post 280 (10,465 SF)
    - Complete construction of Fire Station #11.
    - Complete Public Works Department's Strategic plan.
    - Complete and present Masterplan for the Grissum Public Works Operations Center.
    - Bid 7th & Walnut Elevator Maintenance and City Wide Services.

Fee and Service Charge Methodology

In FY 21, since the custodial and building maintenance operation was moved to the General Fund, there will no longer be fees charged to General Fund departments.

There are three separate intragovernmental charges which are used to recover the costs of the facility management:

- Maintenance Charges are charged to non-General Fund departments located in buildings maintained by the building maintenance staff. These buildings include Daniel Boone, Gentry, Police, Grissum, Walton, Armory, Wabash, Health, Parking Enforcement located in the 5th Street Garage and Howard buildings. A four year average of percent of time performing routine maintenance per building is used to calculate the maintenance charge per building. This amount is then used to calculate a per square foot charge per building which is allocated to departments on the basis of the square feet they utilize.
- Custodial Charges are charged to non-General Fund departments located in buildings cleaned by custodial staff. These include the Daniel Boone, Gentry, Grissum, Howard, Health, Parking Enforcement located in the 5th Street Garage and Wabash buildings. Custodial staff maintains a record of time spent per building for the year. That is converted into a percent of time spent in a particular building and that percent is multiplied by the cost of providing custodial services. The total cost per building is then broken down into a cost per square foot. Each department is assessed a custodial charge based upon the number of square feet they utilize in the building as well as a portion of the shared common space.
- Building Utility Charges are charged to non-General Fund departments located in buildings where the Custodial and Maintenance Services Fund pays the utility bill. These buildings include Daniel Boone, Gentry, Wabash, and Howard buildings. The previous year's utility bills are used to calculate a percent spent per building which is then applied to the forecasted utility amounts for next year. The amount per building is used to calculate a per square foot charge per building which is allocated to departments on the basis of the square feet they utilize.

Department Summary - (continued)

Strategic Plan Alignment

- Facilities Management aligns with the City's Strategic Plan in planning, designing, constructing, operating, and preserving the City's occupied building assets in the following:
    - **Organizational Excellence:** Create and support an engaged workforce that delivers efficient services. Increase employee engagement and trust levels through open internal regular communications that keep staff informed about matters that affect them. Operate and maintain facilities to improve the residents and visitors' experience when in City facilities. Manage all resources wisely through accountability, innovation, and efficiency.
    - **Safe Neighborhoods:** Develop equitable emergency services facilities, ensuring the city is safe for all residents and visitors. This will improve outcomes associated with the City's community safety function. Develop Public Safety facilities to achieve targeted travel times for Columbia Fire Department response, with required resources and personnel 90% of the time, by developing station locations to improve the City's overall emergency preparedness and response capabilities. Participate in tabletop exercises/simulations for emergency response and review and update business continuity plan.
    - **Reliable Infrastructure:** Provide reliable, sustainable, and innovative infrastructure facilities for the efficient delivery of municipal services to meet the current and future needs of our residents and visitors. Maintain existing infrastructure to reduce service interruptions. Increase the average remaining useful life of building systems, equipment, and public facilities.
    - **Inclusive Community:** Provide facilities in a safe and sustainable way that are equitable in physical accessibility and inclusivity (e.g. meditation spaces, gender neutral changing areas and bathrooms, multilingual signage, lactation rooms, etc.).
    - **Resilient Economy:** Promote a sustainable and diverse economy through support for entrepreneurship, innovation, and efficiency in the management of capital assets and by preserving long-term investments

CAAP Alignment

- Increase on-site renewable energy installations in new and existing buildings. Manage energy demand to reduce peak energy use. Increase energy efficiency in municipal buildings. Support development of buildings that are resilient to anticipated future conditions. Design for and encourage water conservation. Improve stormwater management. Install solar panels on all City buildings and sites, where feasible. Require all new buildings to be solar ready.

Public Works - Facilities Management

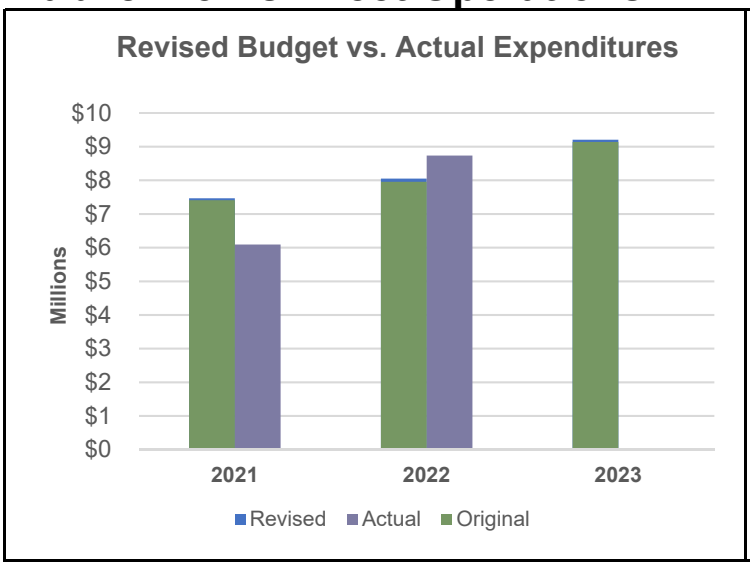
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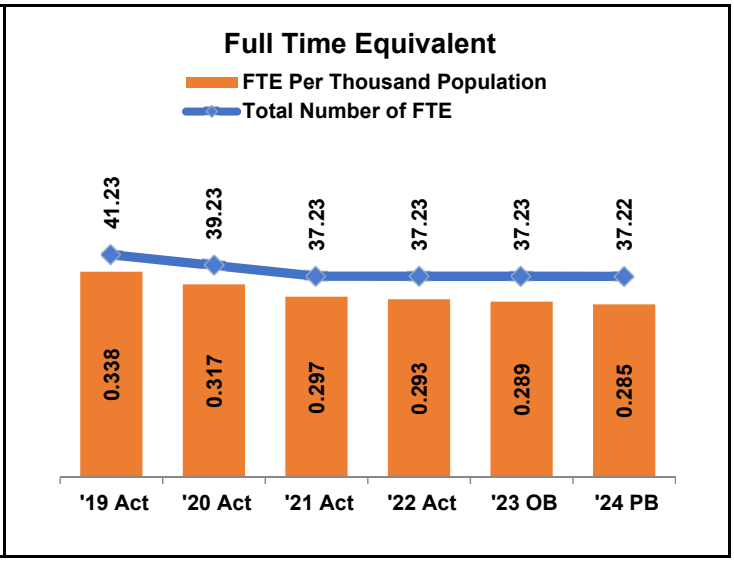
Budget Detail By Division

Building Maintenance (6710)	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$582,392	$534,128	$665,876	$768,340	$683,047	15.4%
Materials & Supplies	$107,558	$92,489	$107,558	$107,558	$107,558	-
Travel & Training	$3,917	$106	$3,917	$3,917	$3,917	-
Intragovernmental	$50,804	$49,789	$51,711	$68,382	$68,382	32.2%
Utilities	$9,330	$10,423	$9,954	$9,642	$9,642	(3.1%)
Services & Misc	$210,741	$114,828	$202,208	$202,208	$202,208	-
Transfers	$41,013	$41,013	$41,013	$41,013	$41,013	-
Total	**$1,005,755**	**$842,776**	**$1,082,237**	**$1,201,060**	**$1,115,767**	**11.0%**
Custodial Services (6720)						
Personnel Services	$460,038	$420,025	$466,966	$569,162	$556,395	21.9%
Materials & Supplies	$72,348	$69,565	$58,678	$58,678	$58,678	-
Travel & Training	$2,524	$89	$2,524	$2,524	$2,524	-
Intragovernmental	$17,846	$17,350	$21,629	$22,998	$22,998	6.3%
Utilities	$1,350	$1,306	$1,350	$1,350	$1,350	-
Services & Misc	$22,070	$3,725	$10,570	$10,570	$10,570	-
Transfers	$24,087	$24,087	$24,087	$24,087	$24,087	-
Total	**$600,263**	**$536,148**	**$585,804**	**$689,369**	**$676,602**	**17.7%**
Utilities (6715)						
Utilities	$345,464	$317,533	$348,504	$348,504	$348,504	-
Total	**$345,464**	**$317,533**	**$348,504**	**$348,504**	**$348,504**	**-**
Department Totals						
Personnel Services	$1,042,430	$954,153	$1,132,842	$1,337,502	$1,239,442	18.1%
Materials & Supplies	$179,906	$162,054	$166,236	$166,236	$166,236	-
Travel & Training	$6,441	$196	$6,441	$6,441	$6,441	-
Intragovernmental	$68,650	$67,139	$73,340	$91,380	$91,380	24.6%
Utilities	$356,144	$329,262	$359,808	$359,496	$359,496	(0.1%)
Services & Misc	$232,811	$118,553	$212,778	$212,778	$212,778	-
Transfers	$65,100	$65,100	$65,100	$65,100	$65,100	-
Total	**$1,951,482**	**$1,696,456**	**$2,016,545**	**$2,238,933**	**$2,140,873**	**11.0%**

Public Works: Fleet Operations

Fund 6720





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$2,188,721	$2,280,771	$3,177,255	$3,492,018	$2,727,338	9.9%
Materials & Supplies	$5,359,685	$6,022,063	$5,376,840	$5,376,840	$5,376,840	-
Travel & Training	$6,000	$2,759	$29,000	$29,000	$29,000	-
Intragovernmental	$358,296	$334,979	$458,982	$515,965	$515,965	12.4%
Utilities	$55,126	$60,866	$59,150	$58,526	$58,526	(1.1%)
Services & Misc.	$51,568	$26,822	$32,568	$32,568	$32,568	-
Transfers	$4,883	$4,883	$4,883	$4,883	$4,883	-
Capital Additions	$23,813	$0	$0	$0	$0	-
Total Appropriations (Exp.)	**$8,048,092**	**$8,733,143**	**$9,138,678**	**$9,509,800**	**$8,745,120**	**4.1%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Intragovernmental Revenue	$7,200,551	$7,832,564	$8,118,884	$8,868,884	$8,868,884	9.2%
Investment Revenue	$11,940	$3,579	$39	($464)	($464)	(1289.7%)
Miscellaneous	$81,598	$417,397	$36,909	$36,909	$36,909	-
Transfers	$0	$40,221	$0	$0	$0	-
Total Dedicated Sources	**$7,294,089**	**$8,293,761**	**$8,155,832**	**$8,905,329**	**$8,905,329**	**9.2%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	39.23	39.23	37.23	37.22	37.22	(0.01)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**39.23**	**39.23**	**37.23**	**37.22**	**37.22**	**(0.01)**

Public Works: Fleet Operations

Fund 6720

Department Summary

Description

The Fleet Operations Division provides preventive maintenance, mechanical repair, repair parts, acquisition support, and fuel for all the vehicles and equipment in the City of Columbia's fleet.

Highlights/Significant Changes

- For FY 24 there are no changes to parts markup or fuel markup
- For FY 24 the labor rate will increase from $65/hr to $85/hr
- Currently, 33% of the City's eligible fleet is powered by Compressed Natural Gas (CNG). The City's contractually required monthly CNG consumption was achieved in April 2015. The City has met the goal of diversifying the fleet to 15% CNG powered. Revenue from public consumption of CNG was first realized in May 2015. We have seen a decline in public consumption of CNG due to lower diesel prices and other CNG stations being opened.

Strategic Priority: Reliable Infrastructure:
In accordance with the City's Climate Action and Adaptation Plan (CAAP), the Fleet Manager serves on the plan committee and is also implementing the new AVL (Automated Vehicle Locator) that will allow for better asset tracking and also reduction in engine idle times. This will benefit the organization across all departments in a reduction in fuel costs and maintenance as well as it will reduce emissions, which will have a positive impact on the entire community.

Strategic Plan Alignment

Fleet Operations offers City-Wide support for all other city departments and divisions. Therefore, Fleet is tied to the strategic plan throughout the organization. Our primary areas of focus are sustainability and service in performing maintenance and repairs to the entire fleet.

CAAP Alignment

Fleet is aligned with the CAAP in the areas of Clean Transportation, Good Stewards and Clean Energy. The Fleet Manager serves on the Clean Transportation team and has helped create a Fleet Electrification Plan that should be approved during FY 24 which will act as a guideline for moving the fleet inventory away from fossil fueled vehicles and adding more electric vehicles to our fleet. Fleet also supports Good Stewards by actively seeking out the best value available for all services, parts and supplies that are used to maintain the fleet. Fleet also supports Clean Energy by introducing Compressed Natural Gas to the fleet in 2015 and therefore starting the movement towards greenhouse gas reduction.

Fees and Service Charge Methodology

Fleet operations charges other City departments for the types of supplies and services provided. Unlike the other supporting activity departments, these fees are not reflected in the intragovernmental charge category. Fleet utilizes a mark-up system to recover the overhead costs of their operation and charges are assessed as the services are used.

Fuel: Fleet Operations purchases the fuel issued at the Grissum Building, Fleet West (Parks and Rec) and the CNG fueling station. As departments fuel vehicles at these locations, their fuel account (reflected in the Materials and Supplies category) is charged for these purchases. A mark-up on fuel is allocated to departments and adjusted periodically so that the price per gallon paid by the departments is less than what they would pay at a retail fueling station. The mark-up rate for fuel for FY 24 is 5%, the same as last year.

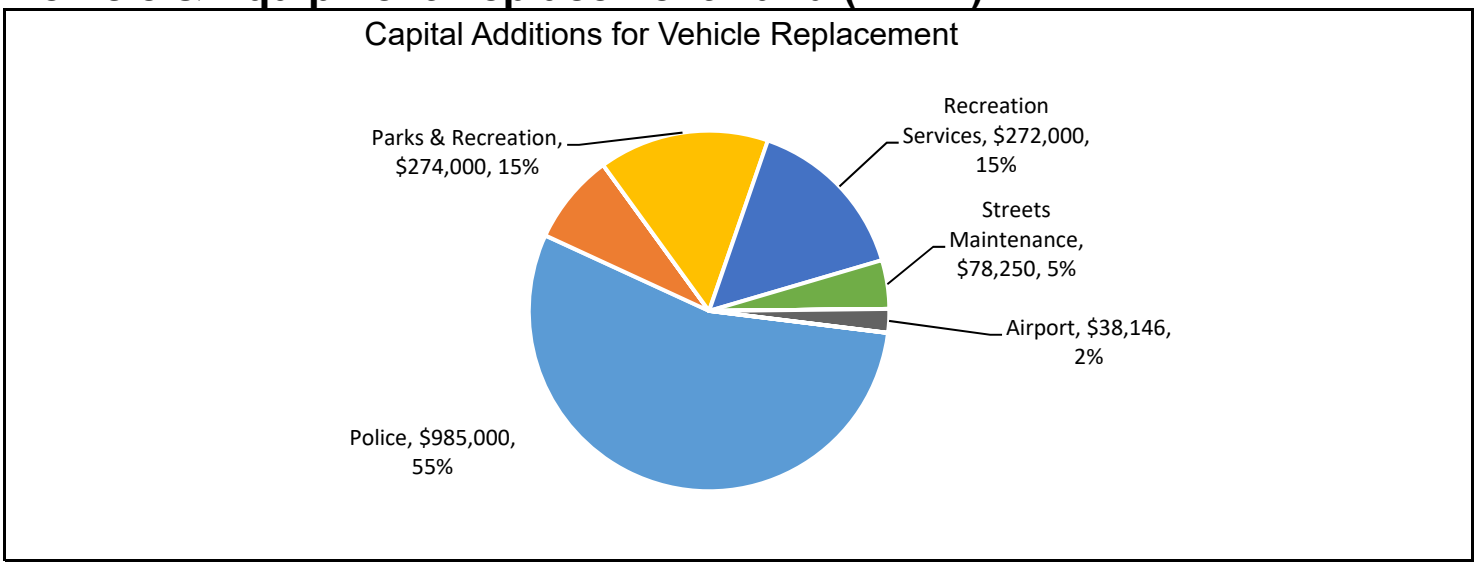
Parts Charges: Fleet purchases the parts needed to maintain and repair City department vehicles. The cost of these parts, plus a markup to recover overhead costs, is charged to each department's parts account (reflected in the Materials and Supplies category). The mark-up rate for parts for FY 24 is 27%, the same as last year.

Labor Charges: Fleet mechanic time is charged to departments who have work performed by Fleet mechanics. These charges are charged to each department's vehicle maintenance account (reflected in the Utilities, Services, and Miscellaneous category). The labor rate for FY 24 is increasing from $65/hr to $85/hr.

Admin Charge: Beginning in FY 24, a Fleet Admin Charge will be assessed for departments who utilize the services provided by Fleet. A portion of the administrative salary/wages cost to operate the Fleet department will be recovered through fees to departments based on a three year average usage.

Vehicle & Equipment Replacement Fund (VERF)

Fund 6770



Capital Additions for Vehicle Replacement

Department:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Police	$1,067,989	$924,254	$885,167	$985,000	$985,000	11.3%
Fire	$66,000	$0	$0	$146,000	$146,000	
Health	$158,983	$158,983	$0	$0	$0	
Parks & Recreation	$278,000	$40,539	$510,000	$274,000	$274,000	(46.3%)
Recreation Services	$134,000	$80,844	$177,000	$272,000	$272,000	53.7%
Streets Maintenance	$818,625	$286,075	$549,999	$78,250	$78,250	(85.8%)
Pooled Vehicles	$386,000	$0	$0	$0	$0	-
Transit	$33,986	$33,986	$0	$0	$0	-
Airport	$5,571	$0	$98,151	$38,146	$38,146	(61.1%)
Parking	$35,300	$25,727	$86,700	$0	$0	-
Total Capital Additions	**$2,984,454**	**$1,550,408**	**$2,307,017**	**$1,793,396**	**$1,793,396**	**(22.3%)**

Department Summary

Description

The purpose of the Vehicle & Equipment Replacement Fund (VERF) is to:

- Ensure adequate funds are available to fund the replacement of vehicles and equipment
- Stabilize budgeting for major purchases
- Provide sufficient cash flows for annual purchases of equipment
- Promote the use of fuel-efficient equipment, and incorporate vehicles powered by alternative fuels into the fleet when feasible.

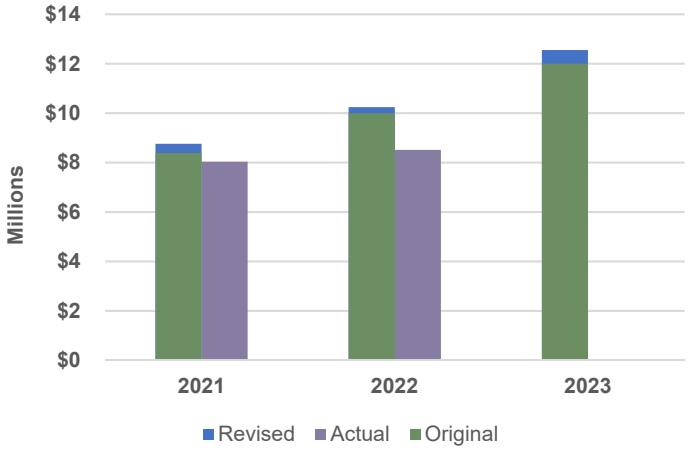
Highlights/Significant Changes

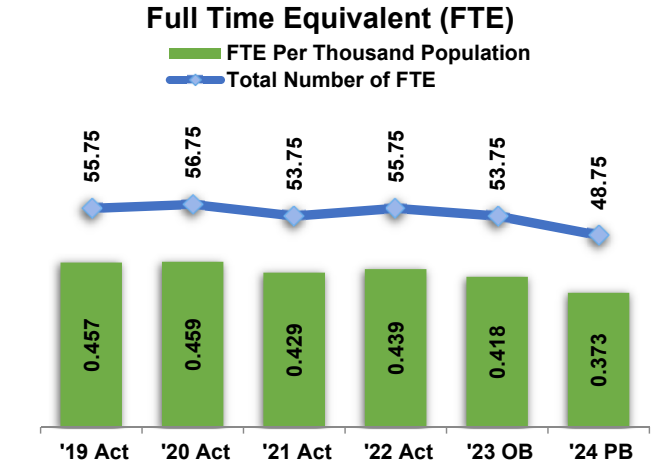
- This fund was established in FY 22.
- All new vehicle purchases and replacements take place in this fund with the exception of those for the utility departments. Utility departments each have their own Vehicle & Equipment Replacement Fund (VERF) housed in their individual funds.

Fees and Service Charge Methodology

Fleet assets will be owned by the VERF and leased to the user departments. All assets purchased through the VERF are approved during the regular budget process prior to purchase. User departments will be charged an annual lease fee for each fleet asset allocated to their department in the VERF. This fee will provide funds to purchase replacement assets.

Information Technology Fund





In FY 24, the Project Management Office was moved under the City Managers Office.

Total Appropriations (Expenditures)

Operating Expenditures:	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$5,829,028	$4,989,365	$5,814,995	$5,571,070	$5,487,288	(4.2%)
Materials & Supplies	$895,198	$815,932	$1,317,448	$1,156,398	$1,156,398	(12.2%)
Travel & Training	$198,533	$144,295	$274,038	$171,588	$171,588	(37.4%)
Intragov. Charges	$364,726	$365,392	$430,641	$609,822	$609,822	41.6%
Utilities	$259,848	$246,583	$226,660	$270,724	$270,724	19.4%
Services & Misc.	$2,299,337	$1,653,687	$2,670,226	$3,501,604	$3,501,604	31.1%
Transfers	$162,195	$162,195	$162,195	$162,195	$162,195	-
Capital Additions	$232,595	$130,085	$1,103,563	$0	$0	-
Total Appropriations (Exp)	**$10,241,460**	**$8,507,534**	**$11,999,766**	**$11,443,401**	**$11,359,619**	**(4.6%)**
Debt Service	$0	$0	$0	$0	$0	-
Total Expenditures	**$10,241,460**	**$8,507,534**	**$11,999,766**	**$11,443,401**	**$11,359,619**	**(4.6%)**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Intragovernmental Revenue	$9,680,690	$8,520,177	$9,985,582	$10,743,727	$10,743,727	7.6%
Rev from other govt	$168,242	$113,127	$209,842	$168,242	$168,242	(19.8%)
Investment Income	$107,386	$1,467	$107,386	$107,386	$107,386	-
Miscellaneous	$1,725	$582,836	$1,725	$1,725	$1,725	-
Transfers	$0	$109,381	$0	$0	$0	-
Total Dedicated Funding	**$9,958,043**	**$9,326,989**	**$10,304,535**	**$11,021,080**	**$11,021,080**	**7.0%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	Position Changes
Full-Time	55.75	55.75	53.75	48.75	48.75	(5.00)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**55.75**	**55.75**	**53.75**	**48.75**	**48.75**	**(5.00)**

Information Technology Fund

Fund 6740

Department Summary

Description

The Information Technology (IT) Department is responsible for the design, implementation, maintenance and support of the City's computing resources. In addition, IT provides application development/support, telephone, GIS and project management services. The department supports more than 1,750 users across all City departments. IT's wide area and wireless networks connect over 2,100 devices in more than 65 locations to 400+ servers in four data centers.

Department Objectives/Goals

IT's vision is to maximize technology to support evolving business needs. IT's mission is dedicated to providing superior technology services and solutions which support the overall City Strategic Priority Areas.

Highlights/Significant Changes

- 2022 Digital Cities Survey Award Winner (6th place 75,000-125,000 population category)
- New building connectivity
    - Airport Terminal
    - Ashley Street Center
    - 11 N 7th
- Security Initiatives
    - Added new security analyst position
    - Industrial Controls and Operational Technology Integration
    - Presentation Upload process
    - Log aggregation and monitoring
    - Physical security enhancements
    - Extended endpoint protection
- North American Electric Reliability Corporation Critical Infrastructure Protection Audit
    - System Security Management & Configuration Change Management improvements
- Power Pole and Water Meter GPS Inventory
- Performed Diversity, Equity, and Inclusion (DEI) analysis: compiled and categorized DEI work and determined progress so far, evaluated current data collection practices and identified gaps and areas of improvement, and determined initial priorities for a DEI Office.
- Site suitability analysis to identify the optimal location for a new fire station
- Completed a fire "target hazard" analysis used to prioritize resources and enhancing fire prevention strategies
- Consolidated public alert systems to a single platform
- BeHeard.CoMo.gov
- Upgraded Public Video Streaming hardware
- Successfully activated and utilized the IT Business Continuity and Incident Response plans to address a major equipment failure
- FY 2024 priorities - Data Architect, Data catalog software, Document Management, Chatbot, Industrial Control System endpoint protection, SeeClickFix, Physical Security, and Microsoft Office upgrades

Strategic Plan Alignment

- Chatbot - Organizational Excellence Objective 4 - Engaged with a 3rd party vendor and implemented the use of artificial intelligence through IBM Watson to calculate bus stop estimated arrival times for riders. This can be accomplished through SMS/Text messaging and online chat. Staff are currently working to enable 874-CITY for text messaging. The next planned use case will be commonly asked questions around trash services.
- Americans with Disabilities Act compliance (CoMo.gov) - Inclusive Communities Objective 2 - Engaged with a 3rd party ADA compliance vendor to scan the website for compliance and provide feedback. City staff corrected issues found and engaged the vendor multiple times to ensure ongoing compliance. A regular scan interval will take place going forward to ensure compliance.

Department Summary - (continued)

CAAP Alignment

- Fleet Electrification Plan - In support of the CAAP goal to reduce 2015 municipal emissions by 50% by 2035 and 100% by 2050, the Clean Transportation team developed a municipal fleet electrification policy. In order to execute the policy, the Project Management Office developed a fleet electrification plan for FY 23 - FY 27, projecting costs of replacement of 140 light duty vehicles with hybrid or battery electric alternatives or 20% of ~700 current fleet vehicles eligible for replacement and with available electric alternatives.
- The Natural Resources Inventory (NRI) is collecting and inventorying the natural resources through artificial intelligence (AI) and GIS methods in the metro area of Columbia, MO. Information gathered in the NRI will assist staff in meeting the goals set in the CAAP by knowing where natural resources are located and how much natural resources have changed since the last NRI was conducted in 2007. The NRI will assist city staff in providing detailed location information on natural resources to assist CAAP strategies with energy efficiency siting, housing and building development location analysis, transportation planning, formulating methods to reduce climate change impacts by moderating the heat island effects on the community, and site design to reduce storm water runoff.

Fee and Charge Methodology

Telephone Charges: Information Technology pays all of the phone bills (excluding cell phones) for departments and bills the departments a monthly charge. These costs are charged to departments' telephone accounts (reflected in the Utilities, Services, and Miscellaneous category).

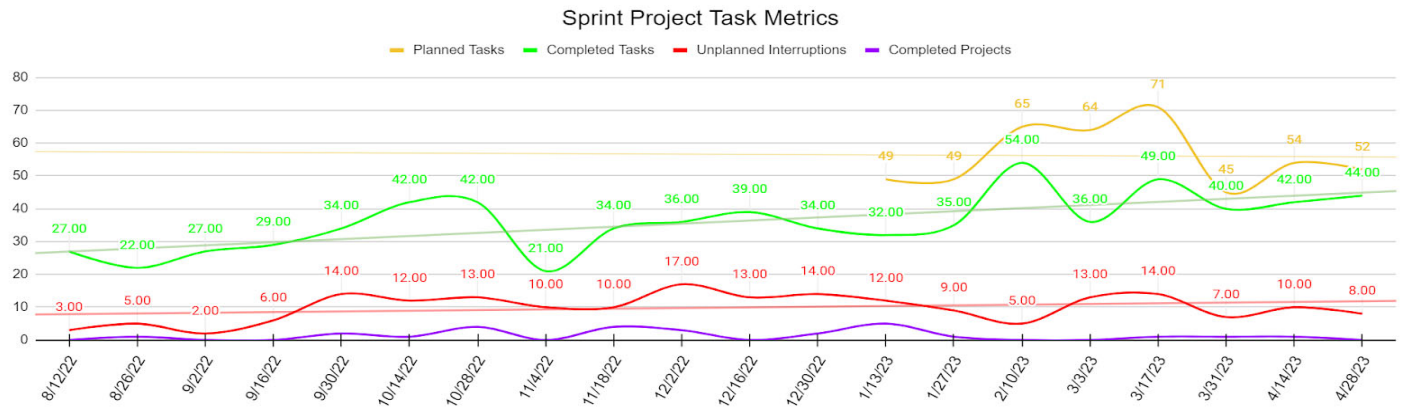
Information Service and Maintenance Fees: This is an intragovernmental charge to departments to recover the cost of network disaster recovery, document imaging, application development/support, database administration, help desk, data centers, security, and enterprise software. In FY 2021, GIS functions were moved from their own fee structure to be included with the IT Service and Maintenance Fees. Departments are charged based upon a combination of their total expenses and the number of department network users.

Computer Replacement Fees: The IT Department purchases replacement business class computers, workstation computers, laptops, and tablets for all City departments. The City has established a computer replacement plan of four years for business class computers, four years for workstation computers, and four years for laptops and tablets. The Computer Replacement Fee is an intragovernmental charge to departments. Departments are assessed a pro-rated fee annually to recover the cost of this program based on the number of business class computers, workstation computers, laptops, and tablets they have.

Printer Fees: The IT Department pays for the lease agreements for all leased printers used by City departments. Along with the lease of the machines, maintenance and toner are included in the lease. There is a fee assessed by the lessor based on the number of pages printed or copied, and whether it is done in color or black and white. Printers that are not leased in City departments have toner and maintenance provided by the IT department in the same manner as the leased machines for the same print and copy fees, along with a minimal base fee. These charges are recovered through an intragovernmental fee based on a combination of the lease or base fee costs, and actual prints and copies each month.

Performance Measures

The world of IT is always changing. Whether it be supporting day to day activities, new or existing projects, or emergency work, IT has embraced this dynamic by planning project work (tasks) into 2 week intervals called “sprints”. These bi-weekly sprints are used to review what was completed, what was not completed, and what barriers prevented the completion of planned project work. This agile methodology has provided clear direction and prioritization to all staff. Additionally, as part of continual improvement, IT started tracking “Planned Tasks” against “Done Tasks” in January. Through these performance measurement enhancements, IT has been able to more accurately plan work and complete planned project work. Lastly, an increase in throughput and accuracy of planned project work by 33% has been realized (from @ 29 tasks per sprint to @ 43 tasks per sprint).



Information Technology Fund

Fund 6740

Budget Detail By Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Administration (1810)						
Personnel Services	$389,289	$222,041	$371,168	$408,395	$408,395	10.0%
Materials & Supplies	$16,052	$6,855	$14,552	$14,552	$14,552	-
Travel & Training	$6,922	$3,718	$6,922	$6,922	$6,922	-
Intragovernmental	$8,735	$6,761	$8,649	$10,142	$10,142	17.3%
Utilities	$8,748	$6,236	$10,248	$9,936	$9,936	(3.0%)
Services & Misc	$8,797	$6,631	$10,797	$10,797	$10,797	-
Transfers	$162,195	$162,195	$162,195	$162,195	$162,195	-
	$0	$0	$0	$0	$0	-
Total	**$600,738**	**$414,436**	**$584,531**	**$622,939**	**$622,939**	**6.6%**
Telephone (1820)						
Personnel Services	$117,017	$126,460	$131,802	$136,025	$135,978	3.2%
Materials & Supplies	$35,450	$31,273	$38,000	$38,000	$38,000	-
Travel & Training	$6,200	$4,295	$6,200	$6,200	$6,200	-
Intragovernmental	$11,238	$10,007	$9,080	$32,412	$32,412	257.0%
Utilities	$235,000	$224,129	$200,000	$245,000	$245,000	22.5%
Services & Misc	$13,610	$8,690	$18,210	$190,010	$190,010	943.4%
Capital Outlay	$0	$0	$0	$0	$0	-
Total	**$418,515**	**$404,854**	**$403,292**	**$647,647**	**$647,600**	**60.6%**
Help Desk (183x)						
Personnel Services	$832,996	$647,740	$822,076	$866,222	$836,777	5.4%
Materials & Supplies	$686,666	$655,626	$733,866	$901,516	$901,516	22.8%
Travel & Training	$8,500	$7,575	$8,500	$8,500	$8,500	-
Intragovernmental	$33,346	$29,091	$39,363	$54,964	$54,964	39.6%
Utilities	$3,620	$3,270	$3,620	$3,620	$3,620	-
Services & Misc	$120,409	$74,728	$185,785	$130,198	$130,198	(29.9%)
Capital Outlay	$90,000	$0	$22,968	$0	$0	-
Total	**$1,775,537**	**$1,418,030**	**$1,816,178**	**$1,965,020**	**$1,935,575**	**8.2%**
Applications (1840)						
Personnel Services	$1,196,903	$1,052,637	$1,201,693	$1,289,850	$1,262,502	7.3%
Materials & Supplies	$2,500	$1,485	$2,500	$2,500	$2,500	-
Travel & Training	$51,945	$20,256	$81,000	$40,000	$40,000	(50.6%)
Intragovernmental	$122,017	$128,989	$140,635	$215,180	$215,180	53.0%
Utilities	$3,120	$3,588	$3,432	$4,056	$4,056	18.2%
Services & Misc	$1,099,441	$887,532	$1,206,984	$1,628,760	$1,628,760	34.9%
Capital Outlay	$0	$0	$30,000	$0	$0	-
Total	**$2,475,926**	**$2,094,487**	**$2,666,244**	**$3,180,346**	**$3,152,998**	**19.3%**

Information Technology Fund

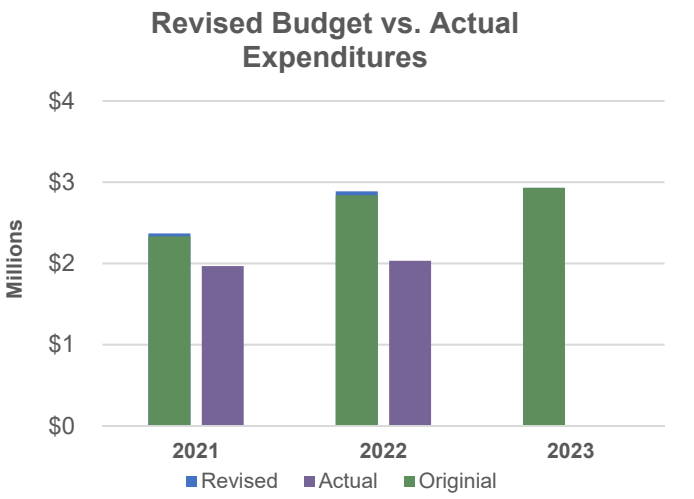
Fund 6740

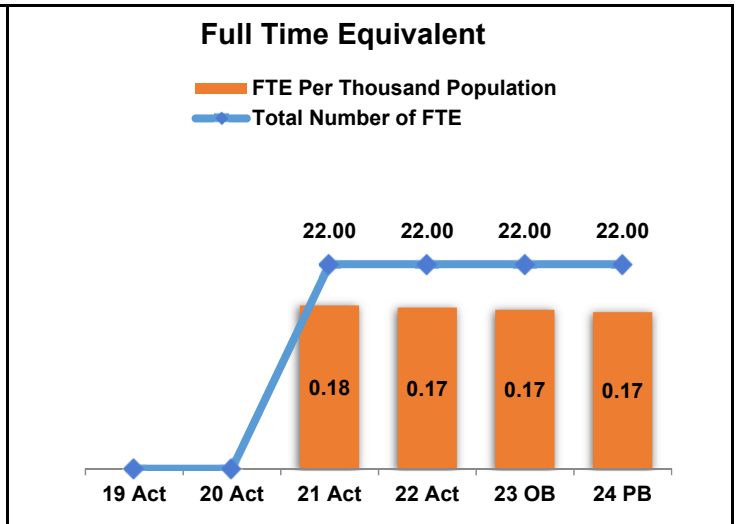
Budget Detail By Division - (continued)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Projected FY 2024	Anticipated FY 2024	% Change 24/23B
Infrastructure (1850)						
Personnel Services	$1,588,488	$1,466,747	$1,815,070	$1,876,483	$1,862,602	3.4%
Materials & Supplies	$144,350	$114,105	$518,350	$192,350	$192,350	(62.9%)
Travel & Training	$69,790	$66,450	$117,240	$69,790	$69,790	(40.5%)
Intragovernmental	$135,776	$138,670	$177,679	$237,778	$237,778	33.8%
Utilities	$4,368	$4,368	$4,368	$4,368	$4,368	-
Services & Misc	$917,932	$542,415	$970,932	$1,376,721	$1,376,721	41.8%
Capital Outlay	$142,595	$130,085	$1,050,595	$0	$0	-
Total	**$3,003,299**	**$2,462,839**	**$4,654,234**	**$3,757,490**	**$3,743,609**	**(19.3%)**
GIS (1860)						
Personnel Services	$1,100,431	$929,834	$902,220	$994,095	$981,034	10.2%
Materials & Supplies	$7,680	$5,978	$7,680	$7,480	$7,480	(2.6%)
Travel & Training	$41,176	$35,900	$40,176	$40,176	$40,176	-
Intragovernmental	$41,624	$40,534	$41,587	$59,346	$59,346	42.7%
Utilities	$3,432	$3,432	$3,432	$3,744	$3,744	9.1%
Services & Misc	$138,148	$133,691	$276,518	$165,118	$165,118	(40.3%)
Total	**$1,332,491**	**$1,149,370**	**$1,271,613**	**$1,269,959**	**$1,256,898**	**(0.1%)**
PMO (1870) *						
Personnel Services	$603,904	$543,908	$570,966	$0	$0	-
Materials & Supplies	$2,500	$609	$2,500	$0	$0	-
Travel & Training	$14,000	$6,102	$14,000	$0	$0	-
Intragovernmental	$11,990	$11,340	$13,648	$0	$0	-
Utilities	$1,560	$1,560	$1,560	$0	$0	-
Services & Misc	$1,000	$0	$1,000	$0	$0	-
Total	**$634,954**	**$563,519**	**$603,674**	**$0**	**$0**	**-**
Department Totals						
Personnel Services	$5,829,028	$4,989,365	$5,814,995	$5,571,070	$5,487,288	(4.2%)
Materials & Supplies	$895,198	$815,932	$1,317,448	$1,156,398	$1,156,398	(12.2%)
Travel & Training	$198,533	$144,295	$274,038	$171,588	$171,588	(37.4%)
Intragovernmental	$364,726	$365,392	$430,641	$609,822	$609,822	41.6%
Utilities	$259,848	$246,583	$226,660	$270,724	$270,724	19.4%
Services & Misc	$2,299,337	$1,653,687	$2,670,226	$3,501,604	$3,501,604	31.1%
Transfers	$162,195	$162,195	$162,195	$162,195	$162,195	-
Capital Outlay	$142,595	$130,085	$1,050,595	$0	$0	-
Total	**$10,151,460**	**$8,507,534**	**$11,946,798**	**$11,443,401**	**$11,359,619**	**(4.2%)**

* In FY 24, the Project Management Office (PMO) was moved under the City Managers Office.

City Manager's Office: Community Relations





Note: In FY 21, Community Relations moved into the General Fund. Prior to this, employees were budgeted in the Community Relations Fund.

Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$1,701,850	$1,285,328	$1,647,491	$1,738,846	$1,406,669	5.5%
Materials & Supplies	$375,147	$173,358	$195,084	$203,284	$203,284	4.2%
Travel & Training	$2,500	$1,520	$12,337	$12,337	$12,337	-
Intragov. Charges	$215,542	$212,752	$243,761	$324,112	$324,112	33.0%
Utilities	$13,728	$13,858	$13,728	$13,104	$13,104	(4.5%)
Services & Misc	$190,563	$107,232	$254,781	$221,181	$221,181	(13.2%)
Transfer	$237,893	$237,893	$237,893	$237,893	$237,893	-
Capital Additions	$150,000	$0	$325,030	$356,215	$356,215	9.6%
Total Appropriations (Exp.)	**$2,887,223**	**$2,031,941**	**$2,930,105**	**$3,106,972**	**$2,774,795**	**6.0%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Intragovernmental	$1,537,863	$1,606,853	$1,558,923	$1,172,476	$1,172,476	(24.8%)
Miscellaneous	$120,000	$75,342	$120,000	$70,000	$70,000	(41.7%)
Total Dedicated Funding	**$1,657,863**	**$1,682,195**	**$1,678,923**	**$1,242,476**	**$1,242,476**	**(26.0%)**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Creative Services	12.51	12.51	12.50	12.50	12.50	-
Contact Center	9.49	9.49	9.50	9.50	9.50	-
Total FTE	**22.00**	**22.00**	**22.00**	**22.00**	**22.00**	**-**

City Manager's Office: Community Relations 110009*

Department Summary

Description

Over its history, Community Relations, composed of Communications and Creative Services and the Contact Center, has helped the City Council, City Manager and City agencies with internal and external communications. In recent years the department's duties have expanded while it has focused more strategically on building citizen trust through effective listening and compassionate response.

In FY 21, the Communications and Creative Services and Contact Center divisions moved to the City Manager's Office as part of the General Fund. Both divisions provide internal and external service. While the Community Relations Department no longer exists, the budget designation for its services remains.

Communications and Creative Services functions as the City's in-house agency providing extensive services including communications, marketing, campaign design and execution, graphic design, web and app development, video productions and event services. The division also oversees the City's brand identity, social media, websites and engagement platforms.

The Contact Center assists the City Council, City Manager and City agencies with citizen feedback and requests for internal and external customers. The division's duties have expanded to focus more strategically on building citizen trust through effective listening, compassionate response and analytics.

The Contact Center provides a centralized point of contact for city information to the community, while offering assistance with customer service and community engagement to 25 City divisions. Multiple channels of communication highlight the purpose of the Contact Center through calls, emails, web forms, chat and a centralized app. Since its inception, the Contact Center has provided service for over half a million citizen interactions. The City Hall information desk and citywide mail processing are also housed in the Contact Center.

Department Objectives

Communications and Creative Services: connects, informs and engages Columbia citizens with their local government. We keep internal and external communication paths open and responsive with traditional services while integrating more modern technologies where feasible.

Contact Center: informs and engages Columbia citizens with their local government, and ensures that the City of Columbia's Core Value of service is achieved. It keeps internal and external communication paths open and responsive with traditional services while integrating more modern technologies where feasible. It exists because this community should have full access to city services and information with timely responses.

The division supports the City's Strategic Plan in multiple priority areas and one of the City's core values states "we listen and provide responses that are clear, accurate and timely."

Highlights/Significant Changes

Communications and Creative Services:

In FY 23 the Communications and Creative Services division focused on expanding and strengthening its digital communications capacity to benefit all residents. Following the launch of the new website, the division focused on deeper engagement and strategic communication through its digital channels and social media. BeHeard CoMo, the new online engagement portal allowed for more resident input for a variety of projects including IP meetings. New livestreaming equipment will allow for more direct communication from any location (not just the Council chamber) for meetings, special events, press conferences, and more. Finally a Digital Communications Coordinator position was added to craft and execute the digital communications strategy for the City to connect, communicate and inclusively engage with various audiences using social media and digital storytelling.

In the summer of 2021 the City launched a newly designed and customer-focused website. The launch of this site merged other ancillary City websites into the main site (ex: ColumbiaPowerPartners.com). This provides easier access and more robust information to residents and visitors in one location.

Contact Center:

The customer satisfaction survey achieved a Net Promoter Score (NPS) above 0 at 36, and increased from the previous year's score of 21. The survey captures customer feedback, sentiment and customer service performance.

Department Summary

Contact Center (continued):
In August of 2023, the City Hall information desk was renovated to include security measures consistent with other parts of the building for the safety of the employees.

The Contact Center offers a large variety of analytics for customer experience including, trends, volume, performance and opportunities for improvement. The division will continue adding multiple channels of communication, and enhancing citizen/employee interactions. The City is currently reviewing a more robust customer relationship management (CRM) system with public access to view citizen requests and progress.

Strategic Plan Alignment

Communications and Creative Services:
The Communications and Creative Services area will be focusing on areas of the Strategic Plan that focus on engagement, particularly in the Inclusive Community Priority Area. The division is currently developing a citywide engagement guide that will create an atmosphere for inclusive community involvement by making community engagement the expectation. This will emphasize reaching underserved communities with important City information.

We are also planning to host a biannual or quarterly event that would help residents understand the various ways to become involved with your government. This would include items such as how to get an idea on the Council agenda, how a commission successfully passes a resolution, etc.

In addition to these items, we are working on improving communication during public meetings and online. We are doing this in a number of ways, including: scaling up and adding language options to all community facing phone menus by 2023; adding bilingual opt-in options for 100% of utility bills by 2023; having an ASL interpreter for all City Council meetings by 2023; integrating a digital engagement platform; and auditing our web accessibility and make needed improvements.

Contact Center:
The Contact Center provides a vital component to the Strategic Priority Area of Organizational Excellence. Under Outcome Objective Four, the division assists with improving the residents' and visitors' experience by measuring response and resolution times. During FY23, the average mean time to respond to customers reduced to 24 hours, achieving the current goal along with reducing the mean time to resolve customer-initiated requests in GovQA.

	FY22	FY23	
Responsive Rate	96	48	Average Hours
Resolution Rate	7.06	6.11	Average Days
One Call Resolution	65%	64%	Answer Rate minus transferred and unanswered calls

Realtime customer feedback and sentiment analytics provide a voice of the community supporting Organizational Excellence by managing resources wisely. Through this method, the Contact Center collects data that assist departments in their communication methods, and information and service accessibility and effectiveness. Customer-centric metrics offer evidence that the City is fulfilling its responsibilities to the community and are captured in the Contact Center's data.

The omnichannel communication approach practiced in the Contact Center supports a successful priority of Inclusive Communities by offering multiple ways for citizens to connect with the city and the information they need to thrive in our community. These channels include calls, emails, web chat, web forms, paper forms, and in-person contact. All interactions are documented in Tyler 311.

The Strategic Plan is community focused and the Contact Center provides a centralized location for city access to our citizens and business partners.

CAAP Alignment

Contact Center:
The work of the Contact Center requires that employees remain in the environment for several hours at a time, so supervisors allow a comfortable work environment including low lighting and comfortable chairs. The low lighting decreases energy usage.

City Manager's Office: Community Relations 110009*

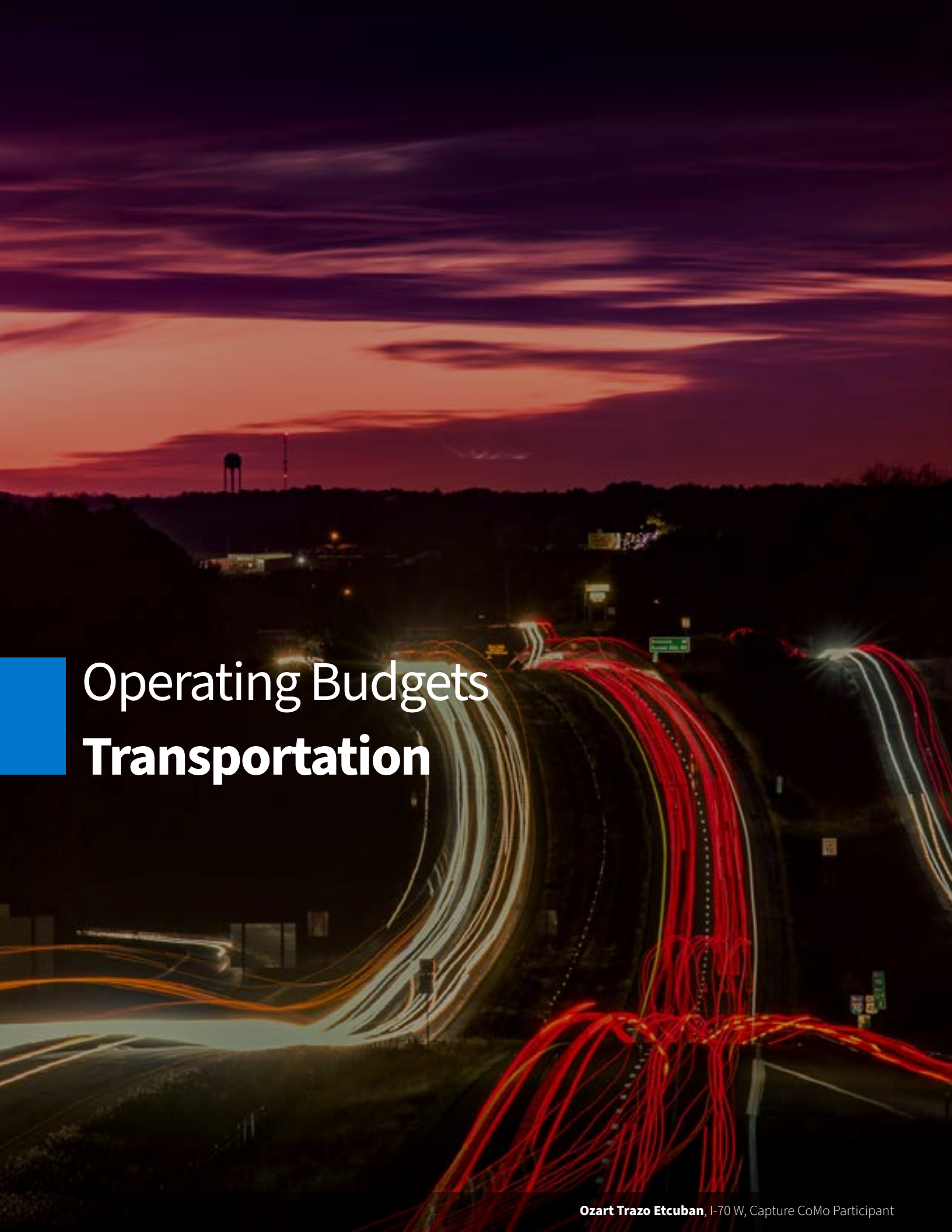
Fee and Service Methodology

The cost of Communications & Creative Services and the Contact Center are offset by fees charged out to other departments for services provided by the department. Fees for each division aim to recuperate a significant portion of the department's expenses. Fees for Communications & Creative Services are calculated based on the budgeted expenses for each billed department, and then charged out quarterly. Contact Center fees are calculated using a three year average of incidents by department, and then billed quarterly. Only departments with incidents within the prior three years would be billed.

Budget Detail By Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 23/22B
Communications & Creative Services (0910)						
Personnel Services	$1,072,716	$715,224	$997,685	$1,012,260	$737,350	1.5%
Materials & Supplies	$248,647	$77,715	$73,784	$71,784	$71,784	(2.7%)
Travel and Training	$500	$261	$4,850	$4,850	$4,850	-
Intragovernmental Charges	$165,554	$163,984	$181,910	$250,131	$250,131	37.5%
Utilities	$7,176	$7,410	$6,864	$5,928	$5,928	(13.6%)
Services & Misc	$180,564	$102,422	$168,032	$132,932	$132,932	(20.9%)
Transfers	$101,583	$101,583	$101,583	$101,583	$101,583	-
Capital Additions	$150,000	$0	$325,030	$356,215	$356,215	9.6%
Total	**$1,926,740**	**$1,168,599**	**$1,859,738**	**$1,935,683**	**$1,660,773**	**4.1%**
Contact Center (0950)						
Personnel Services	$629,134	$570,104	$649,806	$726,586	$669,319	11.8%
Materials & Supplies	$126,500	$95,643	$121,300	$131,500	$131,500	8.4%
Travel and Training	$2,000	$1,259	$7,487	$7,487	$7,487	-
Intragovernmental Charges	$49,988	$48,768	$61,851	$73,981	$73,981	19.6%
Utilities	$6,552	$6,448	$6,864	$7,176	$7,176	4.5%
Services & Misc	$9,999	$4,809	$86,749	$88,249	$88,249	1.7%
Transfers	$136,310	$136,310	$136,310	$136,310	$136,310	-
Total	**$960,483**	**$863,341**	**$1,070,367**	**$1,171,289**	**$1,114,022**	**9.4%**
Department Totals						
Personnel Services	$1,701,850	$1,285,328	$1,647,491	$1,738,846	$1,406,669	5.5%
Materials & Supplies	$375,147	$173,358	$195,084	$203,284	$203,284	4.2%
Travel and Training	$2,500	$1,520	$12,337	$12,337	$12,337	-
Intragovernmental Charges	$215,542	$212,752	$243,761	$324,112	$324,112	33.0%
Utilities, Services, & Misc.	$13,728	$13,858	$13,728	$13,104	$13,104	(4.5%)
Services & Misc	$190,563	$107,232	$254,781	$221,181	$221,181	(13.2%)
Transfers	$237,893	$237,893	$237,893	$237,893	$237,893	-
Capital Additions	$150,000	$0	$325,030	$356,215	$356,215	9.6%
Total	**$2,887,223**	**$2,031,941**	**$2,930,105**	**$3,106,972**	**$2,774,795**	**6.0%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.



Operating Budgets
Transportation

Ozart Trazo Etcuban, I-70 W, Capture CoMo Participant

Transportation **Departments**

Description

There are ten separate budgets that work together to provide a quality transportation system for the City. These budgets can be further broken down into three classifications according to the way they are funded. The General Fund budget includes Public Works Streets and Engineering. This budget receives some portion of its funding from general sources, which can be moved into other general operation budgets. The Enterprise Fund operations include Transit, Airport, Parking, Railroad, and Transload Funds. Each of these budgets is operated as a separate business and the sources are dedicated for that particular budget. Special Revenue Fund budgets include Capital Improvement Sales Tax, Transportation Sales Tax Fund, and Public Improvement Sales Tax Fund. The funding for each of these budgets can only be used for a specific purpose, so all funding is considered to be dedicated funding.

Public Works-Streets and Engineering

Streets provides maintenance of 1448 1ane miles of paved streets and 4.1 lane miles of unpaved streets, snow removal on all City streets, mechanical and manual street cleaning, mowing of public right-of-ways, and utility service cut repairs. Engineering provides survey, design, and inspection of various public improvements, review of subdivision improvements, issuance of permits, and inspection of all construction on public right-of-ways.

Transit Fund (Buses)

Transit provides public bus transportation to as many citizens as possible, at the lowest possible cost, while maintaining timely and dependable service.

Regional Airport Fund

The Airport provides safe and usable facilities for the operation of commercial, general aviation, and military aircraft, offers access to the national air transportation system, and promotes regional economic growth.

Parking Utility Fund

The Parking Utility operates, maintains, and administers six parking facilities, six surface lots, and on-street parking meters.

Transload Facility Fund

This fund operates and maintains the Transload facility, which provides loading and off-loading services for material being shipped in and out of Columbia by train. In addition, the facility can hold material for just-in-time delivery to businesses throughout the mid-Missouri area.

Capital Improvement Sales Tax Fund

This fund accounts for the one-quarter cent capital improvement sales tax that was most recently passed by voters in August 2015 and will expire on December 31, 2025. This sales tax is used to fund fire trucks and public safety facilities, as well as major street and sidewalk projects. These funds are transferred into Capital Project Funds to fund specific capital projects.

Transportation **Departments Continued**

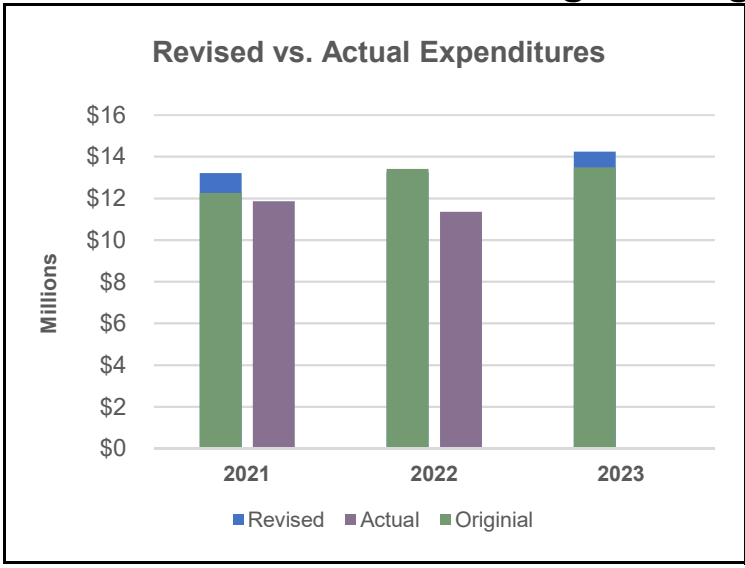
Transportation Sales Tax Fund

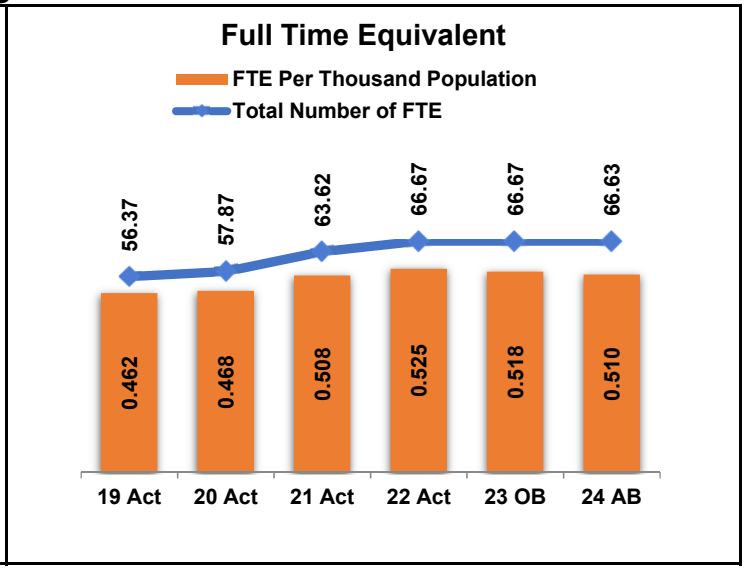
This fund accounts for the 1/2 cent permanent sales tax that was authorized by voters on April 6, 1982. These funds are used to subsidize Airport and Transit activities, fund various road projects, and pay for street and sidewalk related activities in the General Fund.

Public Improvement Fund

This fund accounts for the portion of the 1% general sales tax that is dedicated to the Capital Improvement Plan. This amounts to 2% of the amount of general sales taxes dedicated to fund capital projects. These funds are transferred into the Capital Project Funds to fund projects specified as Public Improvements.

Public Works: Streets & Engineering





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$5,251,802	$4,253,541	$5,316,514	$6,468,651	$5,518,923	21.7%
Materials & Supplies	$2,445,034	$2,137,796	$2,406,534	$2,406,534	$2,406,534	-
Travel & Training	$45,570	$30,024	$45,920	$45,920	$45,920	-
Intragov. Charges	$675,660	$667,487	$738,817	$938,512	$938,512	27.0%
Utilities	$517,667	$541,787	$518,928	$518,927	$518,927	(0.0%)
Services & Misc	$4,324,987	$3,712,929	$4,465,073	$3,837,340	$3,837,340	(14.1%)
Capital Additions	$0	$0	$0	$0	$0	-
Total Appropriations (Exp.)	**$13,260,720**	**$11,343,563**	**$13,491,786**	**$14,215,884**	**$13,266,156**	**5.4%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Revenue from other Govt.	$0	$0	$0	$0	$0	-
Transfers	$7,845,105	$7,845,105	$7,845,105	$8,449,633	$8,449,633	7.7%
Fees & Service Charges	$0	$0	$0	$0	$0	-
Other Local Taxes	$520,490	$513,828	$440,369	$518,476	$518,476	17.7%
Misc.	$85,508	$130,997	$85,508	$130,330	$130,330	52.4%
Total Dedicated Funding	**$8,451,103**	**$8,489,931**	**$8,370,982**	**$9,098,439**	**$9,098,439**	**8.7%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	66.67	66.67	66.67	66.63	66.63	(0.04)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**66.67**	**66.67**	**66.67**	**66.63**	**66.63**	**(0.04)**

Public Works: Streets & Engineering 1100602x

Department Summary

Description

The Street Division provides maintenance on approximately 1,438 lane miles of paved streets and 4.1 lane miles of gravel streets. Maintenance includes roadway surfaces, winter weather response, emergency response during other weather or catastrophic events, street cleaning/sweeping, vegetation control for public right-of-ways and maintenance of trees within the right of way, signals and all other forms of traffic control as well as personnel support for special events occurring within right of way (such as parades, Fire in the Sky, etc.).

The Engineering division provides design, contract administration, and construction inspection of Capital Improvement Program projects for the Public Works department. Survey and right-of-way services, which are also part of the Engineering division, are used by departments across the City.

Department Objectives/Goals

Streets will provide safe, sustainable infrastructure which promote a positive community with transportation options available for all modes of transport by implementing sustainable practices where practical and continually phasing in changes to more sustainable processes over time.

Engineering provides design and construction inspection for Capital Improvement Program transportation projects. Projects include streets, intersections, sidewalks, traffic calming, and other nonmotorized transportation improvements.

Highlights/Significant Changes

- Street Division performed or has programmed for FY 23 mill and overlay of approximately 35 lane miles; Onyx surface seal of 18 lane miles; Reclamite asphalt rejuvenation of 30 lane miles; crack seal of approximately 4 lane miles; and Chip seal preservation of 17 lane miles as major components of the pavement management program along with dig out repairs for all the activities and programmed repair of approximately 1,250 linear feet of curb and 80 ADA ramp replacements. Additionally, $100,000 was dedicated to implementation of the Urban Forest Master Plan (UFMP) maintenance projects. For several years significant activity will be centered on Ash tree maintenance and plantings to address anticipated loss of Ash trees along with other UFMP initiatives as appropriate. FY23 to June activity included 92 Ash tree treatments, 24 removals, 16 plantings, sight distance and pruning along with bagworm treatments.
- Street condition rating is based on the Pavement Surface Evaluation and Rating (PASER) system. The City's overall PASER rating in 2018 was 6.97, in 2019 was 6.7, 2020 was 6.4, 2021 was 6.7 and in 2022 was 6.7. A large scale evaluation is planned for late 2023. A significant increase in funding beginning in FY2021 and kept for FY 22 and FY 23 will help to slow the pace of the falling PASER rating trend. Additional funding in the amount of $2,000,000 for contractual services was identified for FY2021 by the City Manager and Council and kept in place through the current budget proposal. The recommended expenditure for the Pavement Management Program is to budget $0.71/square yard of the pavement system. This would allow for maintaining approximately 10% of the system each year with pavement preservation activity at current construction costs. The total current system is approximately 10,123,520 square yards. The current budget is approximately $6,784,000 inclusive of Construction Materials, Contractual Services and Personnel Costs. This is short of the recommended amount of $7,188,000 by $404,000 but much closer to being fully funded than in the recent past. The city typically adds approximately 18 lane miles (127,000 square yards) to the system each year. The additional funds are being focused on catching back up on deferred maintenance while we continue to explore ways to pursue more lower cost preservation treatments. If funding were to increase to the recommended Pavement Management levels soon, the PASER rating should achieve 7.0 by around 2027. If kept at the current identified funding level from 2021, the pace of degradation will be slower than experienced in the recent past for a few years, but the overall PASER rating will continue to fall and the City will not achieve the goal of 7.0 by 2032. At the current funding levels and pace of degradation, the projected PASER rating for 2030 is projected to be about a 6.1 overall. A PASER rating of 6 is still considered "good shape". However, having the overall system at that level would mean that about half the system would be better than that, and half the system in fair to poor conditions. Streets in fair and poor condition require considerably more money per square yard to bring up to 'good' condition.
- The City is responsible for street lighting and pays Boone Electric for lighting within Boone Electric's service area. Budgeted expenses for FY 2024, includes street lighting costs of $396,209 which are paid for by general sources.
- In FY 21 the Traffic Control division was shifted to be included in Streets & Engineering from other items identified for CAFR reporting. The budget for Traffic Control had not been increased for over a decade even though there have been significant additions to the overall marking requirements, including many miles of bicycle lane facilities, additional center line marking due to federal requirements and many additional symbols. The Vision Zero process identified the visibility of things within the right of way as being a long term focus area to improve. While difficult to pinpoint any particular area or location that could lead to fewer crashes, systematic marking and signing improvements could help to achieve the goal of zero fatalities and major injuries. To work towards this goal, additional funding of $135,000 for Traffic Division was identified for FY 23 with this additional money to be focused on marking and signing. The additional funding has been used for sign replacement and marking enhancements. Additional sources of funding are also being sought through federal grants to pursue contract striping with the goal of achieving marking the entire system twice per year (currently marked once per 1.25 years).

Department Summary - (continued)

Highlights/Significant Changes - (continued)

- The Street Division like all of the other city departments with equipment operator and skilled service positions, continues to struggle with limited staffing resources and vacancies. Recent additional pay has somewhat stabilized the workforce and Street Division is comprised of dedicated and trained staff. However, retention and recruitment concerns linger. While leveraging contractual services is important during the short construction season, if the department is unable to fill positions or must contract out work, then the cost can be higher than if performed by in-house sources and results in less work being accomplished. Heavy general construction labor demand and nearby large-scale construction efforts, such as the replacement of the I-70 Rocheport Bridge, will continue to cause strain for attracting and keeping equipment operators, supervisors and others for the department for at least the next two years. Additionally, there is expected to be a push for I-70 reconstruction which will likely further undermine efforts to attract and retain qualified employees unless the City approaches market wage rates and enhances career progression opportunities. Constant changes with respect to operational efficiency, such as better more proactive management practices for vegetation control, more efficient and proactive pavement management processes through the Pavement Management Program and delivery of services with fewer people have allowed the division to complete their required work with just 1 FTE addition since 2005 (44 FTE) despite the addition of over 500 lane miles of street and hundreds of miles of right of way to maintain. While filling existing vacancies continues to be a struggle, it must be noted that additional FTE need to be contemplated in order to deliver services at a better cost point and on a timely basis.
- Street Division continues to transition to a managed native vegetation centric approach for right of ways and properties maintained by Street Division. Street Division began parts of this process 12 years ago and over the last four years in coordination with the Office of Sustainability, Office of Neighborhood Services and Utilities Department. This program has been able to ramp up the conversion of more mowed turf areas to native vegetation and wildflower areas. In addition to providing habitat, the City will be saving money for fuel, reducing worker hours and reducing our municipal carbon emissions. Street Division has currently converted over 26 acres of mowed area to native pollinators (total ~89 acres of vegetation maintenance). Analysis is ongoing, but savings are being realized in worker hour requirements. Instead of mowing, workers are able to be better utilized to perform other right of way maintenance functions. There are safety benefits for workers as well by reducing exposure to some high traffic areas. While this activity may not be seen by some as necessary or desirable, Street Division has incorporated the process into the overall operation and considers the program as essential due to limitations on existing staffing. Each worker hour spent mowing removes a worker hour from active pavement preservation and does not contribute to long term maintenance for roadways. Additionally, workers mowing in some areas, especially in medians with street trees need to mount and dismount equipment from the median in order to mow grass. No matter how careful a worker is, this leads to increased wear and tear for equipment and curbed areas. Specialized equipment could be purchased, but would again not serve the goal of focusing efforts for pavement maintenance. Based on thoughtful and thorough examination of how to achieve the desired results of having street trees and limiting overall costs and maintenance activities related to mowing, the pollinator program approach remains a key component of delivery of better pavement management results with lower overall costs. Since this initiative is in line with goals within the CAAP and Strategic Plan Reliable Infrastructure Goal 3 and continues to provide significant co-benefits, the Department will continue to work with Sustainability to both document the process and expand to areas where appropriate.
- Street Division continues to transition to a managed native vegetation centric approach for right of ways and properties maintained by Street Division. Street Division began parts of this process 12 years ago and over the last three years in coordination with the Office of Sustainability, Office of Neighborhood Services and Utilities Department. This program has been able to ramp up the conversion of more mowed turf areas to native vegetation and wildflower areas. In addition to providing habitat, the City will be saving money for fuel, reducing worker hours and reducing our municipal carbon emissions. Street Division has currently converted over 5 acres of mowed area to native pollinators. Analysis is ongoing, but savings are being realized in worker hour requirements. Instead of mowing, workers are able to be better utilized to perform other right of way maintenance functions. There are safety benefits for workers as well by reducing exposure to some high traffic areas. While this activity may not be seen by some as necessary or desirable, Street Division has incorporated the process into the overall operation and considers the program as essential due to limitations on existing staffing. Each worker hour spent mowing removes a worker hour from active pavement preservation and does not contribute to long term maintenance for roadways. Additionally, workers mowing in some areas, especially in medians with street trees need to mount and dismount equipment from the median in order to mow grass. No matter how careful a worker is, this leads to increased wear and tear for equipment. Specialized equipment could be purchased, but would again not serve the goal of focusing efforts for pavement maintenance. Based on thoughtful and thorough examination of how to achieve the desired results of having street trees and limiting overall costs and maintenance activities related to mowing, the pollinator program approach remains a key component of delivery of better pavement management results with lower overall costs. Since this initiative is in line with goals within the CAAP and Strategic Plan Reliable Infrastructure Goal 3 and continues to provide significant co-benefits, the Department will continue to work with Sustainability to both document the process and expand to areas where appropriate.

Department Summary - (continued)

Highlights/Significant Changes - (continued)

- The Engineering Division oversaw the completion of the following projects in FY 2023: Walnut Street Improvements, Worley Street Audible Pedestrian Signal Improvements, Oakland Gravel Road Sidewalk, Maguire Boulevard Slope Stabilization, and North Stadium Boulevard Sidewalk.
- The Engineering Division is monitoring the following projects which are under construction or anticipated to be under construction by the end of FY 2023: Hinkson Avenue Sidewalk and Ridgemont Bridge Replacement.
- The Engineering Division plans for the following projects to be bid and/or constructed in FY 2024: Scott-Broadway Sidewalk, Grindstone Parkway Sidewalk, Greek Town Sidewalk, and Sexton Road Sidewalk.
- The Engineering Division's ongoing projects include: Neighborhood Traffic Calming Program projects and Americans with Disabilities (ADA) Sidewalk/Curb Ramp Improvements.

Strategic Plan Alignment

Each of the sidewalk improvement projects meet the strategic priority for the Reliable Infrastructure Goal 2: *Construct/Repair Sidewalk*, by providing sidewalk connections with the construction of sidewalks to fill in gaps and/or repair of the existing sidewalks. Approximately 4,195 linear feet of sidewalk was constructed and repaired, two pedestrian signal crossings were installed, and two mid-block pedestrian crossings were constructed in FY 2023.

The road improvement projects meet the strategic priority for the Reliable Infrastructure Goal 1: *Increase PASER Rating*, the strategic priority for the Reliable Infrastructure Goal 2: *Construct/Repair Sidewalk*, and the strategic priority for the Safe Neighborhoods Goal 3: *Reduce fatalities and major injuries*. The roadway improvement projects meet these goals by improving the street pavement surface which increases the PASER rating; adding sidewalks where there are gaps, repairing existing sidewalks, and improving the street geometry to provide for increased safety for both motorized and non-motorized users of the corridor. Approximately 2,670 linear feet of pavement was reconstructed and 795 linear feet of sidewalk was repaired/constructed, and two signalized intersections were improved/reconstructed in FY 2023.

CAAP Alignment

The sidewalk improvement projects and the street improvement projects meet the CAAP Transportation Strategy T-1.1.1: *Prioritize transportation funding for safe streets for walking, biking, and riding transit* and T-1.4: *Create a walkable community* by building sidewalks and crosswalks. Also, two of the sidewalk project locations are included in the Sidewalk Master Plan. The audible pedestrian crossing design, which was constructed at 4 intersections, included accessible features at crossing locations to ensure the crossings are accessible for everyone. The street improvement projects also meet the CAAP Transportation Strategy T-2.3: *Improve efficiency of vehicle traffic*, by designing the roadway geometry and pavements surfaces to improve efficiency and safety.

Public Works - Streets & Engineering 1100602x

Budget Detail

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Streets & Sidewalks (6020)						
Personnel Services	$3,427,783	$2,644,574	$3,376,520	$4,316,417	$3,587,186	27.8%
Materials & Supplies	$2,399,703	$2,106,423	$2,359,203	$2,359,203	$2,359,203	-
Travel & Training	$24,170	$16,672	$22,520	$22,520	$22,520	-
Intragov. Charges	$527,295	$521,660	$576,561	$735,175	$735,175	27.5%
Utilities	$502,227	$526,778	$503,488	$503,487	$503,487	(0.0%)
Services & Misc	$4,324,987	$3,712,929	$4,465,073	$3,837,340	$3,837,340	(14.1%)
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$11,206,165**	**$9,529,035**	**$11,303,365**	**$11,774,142**	**$11,044,911**	**4.2%**
Engineering (6027)						
Personnel Services	$1,824,019	$1,608,966	$1,939,994	$2,152,234	$1,931,737	10.9%
Materials & Supplies	$45,331	$31,373	$47,331	$47,331	$47,331	-
Travel & Training	$21,400	$13,352	$23,400	$23,400	$23,400	-
Intragov. Charges	$148,365	$145,827	$162,256	$203,337	$203,337	25.3%
Utilities	$15,440	$15,009	$15,440	$15,440	$15,440	-
Services & Misc	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$2,054,555**	**$1,814,528**	**$2,188,421**	**$2,441,742**	**$2,221,245**	**11.6%**
Department Totals						
Personnel Services	$5,251,802	$4,253,541	$5,316,514	$6,468,651	$5,518,923	21.7%
Materials & Supplies	$2,445,034	$2,137,796	$2,406,534	$2,406,534	$2,406,534	-
Travel & Training	$45,570	$30,024	$45,920	$45,920	$45,920	-
Intragov. Charges	$675,660	$667,487	$738,817	$938,512	$938,512	27.0%
Utilities	$517,667	$541,787	$518,928	$518,927	$518,927	(0.0%)
Services & Misc	$4,324,987	$3,712,929	$4,465,073	$3,837,340	$3,837,340	(14.1%)
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$13,260,720**	**$11,343,563**	**$13,491,786**	**$14,215,884**	**$13,266,156**	**5.4%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Streets								
1 Annual City/County/State Projects - 40161 [ID: 9]								
2015 CIST - Ann Cty/Cnty/St Proj		$2,145,177	$154,823					
Total		**$2,145,177**	**$154,823**					
2 Annual Historic Brick Street Renovation 00234 [ID: 12]								
Total								
3 Annual Street Landscaping - 40163 [ID: 13]								
Cap Imp S Tax - 2015 Ballot	$112,500	$225,000	$187,500					
Total	**$112,500**	**$225,000**	**$187,500**					
4 Annual Street Reconst (Complete Street) - 00647 [ID: 1899]								
2015 CIST - Ann Streets		$347,500						
Total		**$347,500**						
5 Annual Streets - 40158 [ID: 18]								
Cap Imp S Tax - 2015 Ballot		$720,000	$790,000					
Total		**$720,000**	**$790,000**					
6 Annual Traffic Calming - 00646 [ID: 1966]								
2015 CIST - Ann Trf Calming	$212,000	$237,000	$113,000					
Total	**$212,000**	**$237,000**	**$113,000**					
7 Contingency (40198) [ID: 2128]								
Cap Imp S Tax - 2015 Ballot			$470,000					
Total			**$470,000**					
8 Traffic Safety - 40159 [ID: 15]								
2015 CIST - Ann Trf Safety	$152,000	$152,000	$249,500					
Total	**$152,000**	**$152,000**	**$249,500**					
9 Ash Street Improvements 00714 [ID: 1525]							2022	2024
Cap Imp S Tax	$300,000							
Total	**$300,000**							
10 Cherry Street: 6th - 7th Brick St Renovation-00755 [ID: 2216]							2025	2026
2015 CIST - Ann Hist Brick Str		$100,000	$400,000					
Total		**$100,000**	**$400,000**					
11 Fairview & Chapel Hill Int Imprvmts 00618 [ID: 184]							2024	2026
Cap Imp S Tax - 2015 Ballot			$470,000					
Development Fees			$121,969					
Total			**$591,969**					
12 Forum Blvd Imprmt: Chapel Hill to Woodrail 00771 [ID: 1335]							2022	2025
Cap Imp S Tax - 2015 Ballot		$1,281,879						
Co Rd Tax Reb		$1,908,918						
Development Fees	$1,171,969	$1,228,031						
Total	**$1,171,969**	**$4,418,828**						
Sidewalks								
13 ADA Curb Ramp & Sidewalk Improvement 00600 [ID: 1877]								
2015 CIST - Ann Sidewalk Mjr Maint	$144,300	$144,300	$44,300					
Total	**$144,300**	**$144,300**	**$44,300**					

D = Year being designed; C = Year construction will begin.
For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Sidewalks								
14 Annual Sidewalks/Pedways (New const/re-const 40162 [ID: 17]								
Total								
15 Broadway Sdwlk - Maplewood-W Blvd 00759 [ID: 211]							**2024**	**2025**
2015 CIST - Ann Sidewalks	$550,000							
Total	**$550,000**							
16 Broadway Sdwlk - Stadium Blvd to Manor - 00756 [ID: 210]							**2024**	**2026**
2015 CIST - Ann Sidewalks	$750,000	$500,000	$200,000					
Total	**$750,000**	**$500,000**	**$200,000**					
17 Chapel Hill Sidewalk: Fairview to Face Rock 00851 [ID: 2218]							**2024**	**2024**
2015 CIST - Ann Sidewalks	$450,000							
Total	**$450,000**							
18 Grindstone Parkway Sidewalk 00820 [ID: 2333]							**2023**	**2024**
Total								
19 St Charles Sdwk: Roundabout to Demaret 00852 [ID: 2369]							**2024**	**2026**
Total								
20 Lightpost Dr Sidewalk 00817 [ID: 2314]							**2026**	**2027**
Future Ballot			$255,185					
Total			**$255,185**					
Major Maintenance								
21 MM - Garth Avenue: BL 70 to Thurman 00777 [ID: 1316]							**2024**	**2025**
Cap Imp S Tax - 2015 Ballot	$500,000							
Co Rd Tax Reb	$2,000,000							
Total	**$2,500,000**							
22 MM - Rangeline - Rogers to Wilkes (00785) [ID: 1779]							**2022**	**2022**
Total								

Streets, Sidewalks and Major Maintenance Funding Source Summary

2015 CIST - Ann Cty/Cnty/St Proj		$2,145,177	$154,823
2015 CIST - Ann Hist Brick Str		$100,000	$400,000
2015 CIST - Ann Sidewalk Mjr Maint	$144,300	$144,300	$44,300
2015 CIST - Ann Sidewalks	$1,750,000	$500,000	$200,000
2015 CIST - Ann Streets		$347,500	
2015 CIST - Ann Trf Calming	$212,000	$237,000	$113,000
2015 CIST - Ann Trf Safety	$152,000	$152,000	$249,500
Cap Imp S Tax	$300,000		
Cap Imp S Tax - 2015 Ballot	$612,500	$2,226,879	$1,917,500

Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Streets, Sidewalks and Major Maintenance Funding Source Summary								
Co Rd Tax Reb	$2,000,000	$1,908,918						
Development Fees	$1,171,969	$1,228,031	$121,969					
New Funding	**$6,342,769**	**$8,989,805**	**$3,201,092**			**$0**		
Future Ballot			$255,185			$11,192,231		
Future Ballot			**$255,185**			**$11,192,231**		
Unfunded						$786,953		
Unfunded						**$786,953**		
Total	**$6,342,769**	**$8,989,805**	**$3,456,277**			**$11,979,184**		

Streets, Sidewalks and Major Maintenance Current Capital Projects

Streets

1	Audubon Dr Traffic Calming 00791 [ID: 2254]	2021	2022
2	Bray Ave Traffic Calming 00794 [ID: 2257]	2020	2021
3	Campusview Dr Traffic Calming 00788 [ID: 2251]	2022	2022
4	Edgewood Traffic Calming 00789 [ID: 2252]	2023	2024
5	Garden-CarnationTo I-70TrafCalming 00855 [ID: 2376]	2023	2024
6	Green Valley Bridge Repair 00816 [ID: 2355]	2022	2023
7	HanoverBlvd-Riney To Clark Traffic Calming00856 [ID: 2377]	2023	2024
8	HulenDR-RollinsRd To RidgefieldRd TrafficCalm00857 [ID: 2378]	2023	2024
9	Manor Dr Traffic Calming 00823 [ID: 2347]	2022	2023
10	Northland Dr Traffic Calming 00825 [ID: 2349]	2022	2023
11	Ridgefield Rd Traffic Calming 00787 [ID: 2250]	2021	2021
12	Ridgemont Bridge Repair 00568 [ID: 1764]	2019	2022
13	Ridgemont Traffic Calming 00790 [ID: 2253]	2021	2022
14	Route B Improvements (BL70 to City Limits) 00784 [ID: 2215]	2021	2022
15	Rt K/Old Plank Rd Roundabout 00842 [ID: 2351]	2023	2025
16	Russell Blvd Traffic Calming 00824 [ID: 2348]	2022	2023
17	Smith Dr Traffic Calming 00752 [ID: 2171]	2020	2021
18	South Garth Ave Traffic Calming 00822 [ID: 2346]	2022	2023
19	Spencer-I-70 SW to Worley Traffic Calming 00854 [ID: 2370]	2023	2024
20	Urban Forestry Management Plan 00677 [ID: 2004]	2017	2019

Sidewalks

21	Downtown Sidewalk Improvements 00171 [ID: 10]		
22	Greek Town Sidewalk 00841 [ID: 2353]	2022	2024
23	Hinkson Avenue Sidewalk 00840 [ID: 2352]	2022	2023
24	Maguire Slope Stabilization 00793 [ID: 2255]	2020	2024
25	North Stadium Blvd Sdwlk - I-70 - Primrose 00761 [ID: 217]	2021	2023
26	Oakland Gravel Rd Sdwk: Vandiver to Grizzly 00802 [ID: 2217]	2022	2023
27	Rangeline/I-70 Sidewalk 00815 [ID: 2354]	2025	2026

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C

Streets, Sidewalks and Major Maintenance Current Capital Projects

Sidewalks

28	Scott-Broadway Sidewalk 00803 [ID: 2325]	2022	2024
29	Sexton Rd Sidewalk: Garth to Mary 00821 [ID: 2334]	2023	2024
30	Worley Street Pedestrian Signal Improvements [ID: 1769]	2021	2023

Major Maintenance

31	MM - Paris Road Resurfacing 00682 [ID: 2011]	2026	2027
32	Walnut Street Resurfacing (College to Old Hwy 63) [ID: 1841]	2020	2023

Streets, Sidewalks and Major Maintenance Impact of Capital Projects

Annual Streets - 40158 [ID: 18]

Approximately 20 miles of streets are added each year in which maintenance, signage and snow removal will occur.

Hinkson Avenue Sidewalk 00840 [ID: 2352]

None

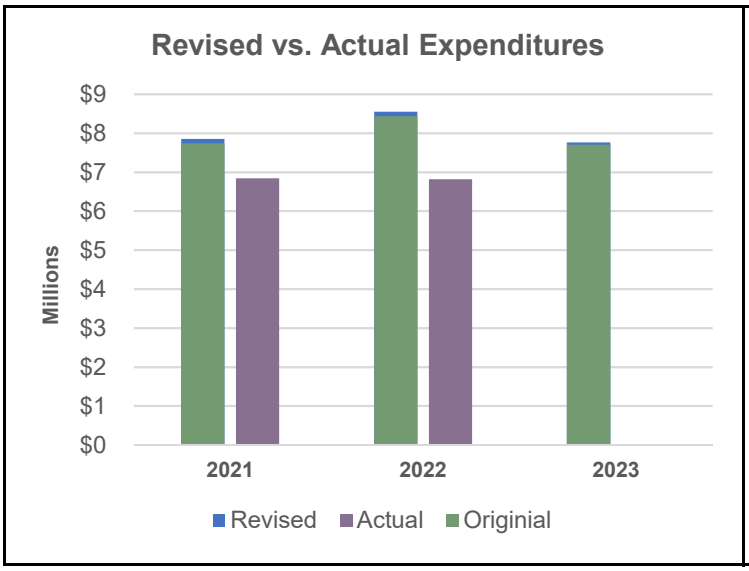
Rt K/Old Plank Rd Roundabout 00842 [ID: 2351]

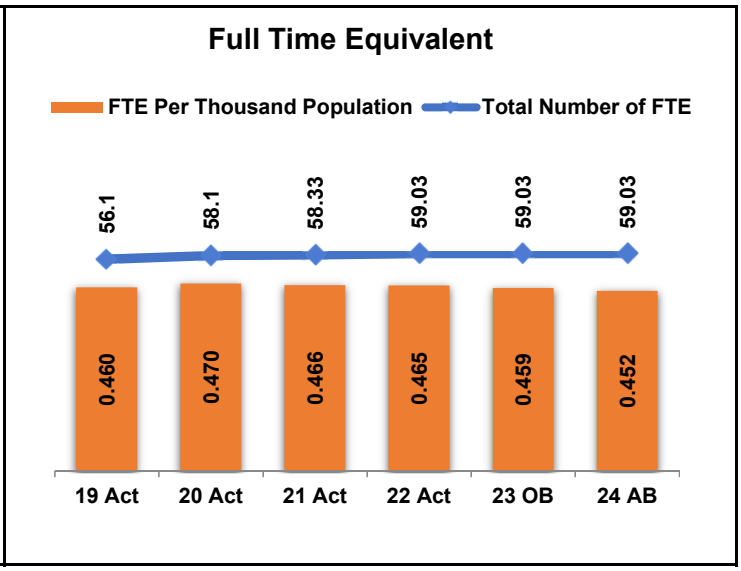
None

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Public Works: Transit





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$4,416,585	$3,583,773	$4,722,404	$5,374,885	$4,460,185	13.8%
Materials & Supplies	$1,095,277	$950,915	$1,097,277	$1,097,277	$1,097,277	-
Travel & Training	$7,000	$3,900	$5,000	$5,000	$5,000	-
Intragov. Charges	$1,047,242	$1,044,997	$946,163	$1,206,980	$1,206,980	27.6%
Utilities	$122,257	$55,588	$124,145	$124,457	$124,457	0.3%
Services & Misc	$561,504	$376,405	$761,684	$561,684	$561,684	(26.3%)
Transfer	$36,281	$36,281	$43,335	$43,335	$43,335	-
Capital Additions	$0	$0	$0	$0	$0	-
Total Operating	**$7,286,146**	**$6,051,859**	**$7,700,008**	**$ 8,413,618**	**$7,498,918**	**9.3%**
Capital Projects	$2,772,255	$1,140,424	$1,662,000	$3,431,942	$3,431,942	106.5%
Total Appropriations (Exp.)	**$10,058,401**	**$7,192,283**	**$9,362,008**	**$11,845,560**	**$10,930,860**	**26.5%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Revenue from other Govt.	$5,044,537	$3,015,225	$2,261,200	$2,445,644	$2,445,644	8.2%
Transfers	$200,000	$258,745	$2,535,254	$3,799,824	$3,799,824	49.9%
Fees & Service Charges	$1,297,925	$1,265,540	$960,105	$882,454	$882,454	(8.1%)
Investment Income	$28,969	-$10,057	$12,927	$37,388	$37,388	189.2%
Misc.	$250	$636,411	$331	$10,331	$10,331	3021.1%
Total Dedicated Funding	**$6,571,681**	**$5,165,864**	**$5,769,817**	**$7,175,641**	**$7,175,641**	**24.4%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	59.03	59.03	59.03	59.03	59.03	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**59.03**	**59.03**	**59.03**	**59.03**	**59.03**	**-**

Public Works: Transit

Fund 553x

Department Summary

Description

The Public Works Transit Division operates 15 vehicles in peak service for the fixed route and University Shuttle system. In addition, the Division operates 9 vehicles in peak service for the ADA ParaTransit Service.

Department Objective/Goals

The Transit Division mission is to transport our customers to their destination in a safe, courteous and reliable manner. Our goal is to provide mass transit to as many citizens as possible, at the lowest possible cost, while maintaining safe and dependable service with an emphasis on customer service.

Highlights/Significant Changes

- The University of Missouri contract is awaiting Council approval through the Spring semester 2024.
- The FY 20 Federal Transit Authority (FTA) funds will be used for Capital expenses related to Grissum Building/Transit garage updates and improvements that are still in the planning process.
- The City was awarded a LoNo Grant for (4) thirty-foot electric buses, (1) 40 foot CNG bus and (2) thirty-five foot CNG buses. These buses were received and are in service. This same grant will replace seven aged Paratransit vans as vehicles become available for purchase.
- A separate grant was awarded to replace three aged out 40” Diesel buses with three 35’ Gillig CNG buses. These are in service.
- The City was awarded another LoNo Grant in FY 23 to replace aged buses with (6) Battery Electric buses. These buses are in production with expected delivery in FY 24.
- GoCOMO Transit was granted the ability to hire 6 FTE operators with Class E Chauffeur’s Driving License for Paratransit service operators and to allow CDL operators to be available for fixed route service.
- A comprehensive transit study was approved in the FY 23 budget and will be conducted in FY 24.
- GoCoMo plans to be fare-free for the start of FY 24. This program will be evaluated throughout the year, however, due to the financial health of the fund.
- The transfers from Transportation Sales Tax will increase by $1.25 million for FY 24.

Strategic Plan Alignment

In spite of labor shortages and vehicle procurement delays, GoCOMO continues to serve the community with all available resources to insure that commuters and riders without have safe, reliable transportation within the City limits. The department has budgeted for a transit study that will help us better plan for our community's public transportation needs.

CAAP Alignment

As funding becomes available, GoCOMO is committed to replacing aged vehicles with Low or No Emission vehicles with Electric buses as a priority. As EV technology improves, infrastructure becomes more stable, and pricing becomes more competitive, the goal is to move to an all-electric fleet.

Fee and Service Charge Information

	FY 2021 *	FY 2022 *	FY 2023 *	FY 2024 *
Regular Fares:				
Full Fare Daily Pass	Free	Free	Free	Free
Per Ride	Free	Free	Free	Free
30 Day Full Fare Tickets/Fast Passes	Free	Free	Free	Free
25 Ride Full Fare Tickets/Fast Passes	Free	Free	Free	Free
Under 5 years of age	Free	Free	Free	Free
(K-12th Grade) w/ valid school or state ID.	Free	Free	Free	Free
Disabled, elderly and Medicare recipients fares:				
Half Fare Daily Pass	Free	Free	Free	Free
Per Ride	Free	Free	Free	Free
30 Day Half Fare Tickets/Fast Passes	Free	Free	Free	Free
25 Ride Half Fare Tickets/Fast Passes	Free	Free	Free	Free
Students (of any university, college, or trade school in the City of Columbia, with the showing of valid student ID)				
Per Regular Semester	Free	Free	Free	Free
Any agency, entity, organization or business (may purchase discounted semester passes, on behalf of their customers)				
Per regular semester if purchased in groups of 20-1,000	Free	Free	Free	Free
Per regular semester if purchased in groups of more than 1,000	Free	Free	Free	Free
Paratransit Services:				
Certified ADA eligible persons or companion, per ride	Free	Free	Free	Free
Registered personal care attendant accompanying a certified ADA eligible person.	Free	Free	Free	Free

* A Free Fare Pilot Program began in FY 21. This will be evaluated throughout FY 24 based on the financial health of the fund.

Public Works: Transit

Fund 553x

Budget Detail by Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Fixed Route (6110)						
Personnel Services	$2,175,873	$2,012,874	$2,504,662	$2,723,090	$2,225,639	8.7%
Materials & Supplies	$586,987	$442,787	$588,987	$588,987	$588,987	-
Travel & Training	$7,000	$3,900	$5,000	$5,000	$5,000	-
Intragov. Charges	$633,045	$648,732	$638,766	$769,218	$769,218	20.4%
Utilities	$115,073	$53,404	$116,961	$117,273	$117,273	0.3%
Services & Misc	$329,077	$228,764	$529,257	$329,257	$329,257	(37.8%)
Transfer	$2,295	$2,295	$2,295	$2,295	$2,295	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$3,849,350**	**$3,392,756**	**$4,385,928**	**$4,535,120**	**$4,037,669**	**3.4%**
Paratransit (6120)						
Personnel Services	$1,509,631	$1,128,235	$1,478,377	$1,822,434	$1,507,701	23.3%
Materials & Supplies	$216,052	$207,959	$216,052	$216,052	$216,052	-
Travel & Training	$0	$0	$0	$0	$0	-
Intragov. Charges	$183,601	$172,518	$187,717	$249,667	$249,667	33.0%
Utilities	$6,560	$1,560	$6,560	$6,560	$6,560	-
Services & Misc	$104,964	$52,337	$104,964	$104,964	$104,964	
Transfer	$0	$0	$0	$0	$0	
Capital Additions	$0	$0	$0	$0	$0	
Total	**$2,020,808**	**$1,562,608**	**$1,993,670**	**$2,399,677**	**$2,084,944**	**20.4%**
University Shuttle (6130)						
Personnel Services	$731,081	$442,664	$739,365	$829,361	$726,845	12.2%
Materials & Supplies	$292,238	$300,169	$292,238	$292,238	$292,238	-
Travel & Training	$0	$0	$0	$0	$0	-
Intragov. Charges	$230,596	$223,747	$119,680	$188,095	$188,095	57.2%
Utilities	$624	$624	$624	$624	$624	-
Services & Misc	$127,463	$95,304	$127,463	$127,463	$127,463	
Transfer	$0	$0	$0	$0	$0	
Capital Additions	$0	$0	$0	$0	$0	
Total	**$1,382,002**	**$1,062,508**	**$1,279,370**	**$1,437,781**	**$1,335,265**	**12.4%**
General (8500)						
Transfers	$33,986	$33,986	$41,040	$41,040	$41,040	-
Total	**$33,986**	**$33,986**	**$41,040**	**$41,040**	**$41,040**	**-**
Department Totals						
Personnel Services	$4,416,585	$3,583,773	$4,722,404	$5,374,885	$4,460,185	13.8%
Materials & Supplies	$1,095,277	$950,915	$1,097,277	$1,097,277	$1,097,277	-
Travel & Training	$7,000	$3,900	$5,000	$5,000	$5,000	-
Intragov. Charges	$1,047,242	$1,044,997	$946,163	$1,206,980	$1,206,980	27.6%
Utilities	$122,257	$55,588	$124,145	$124,457	$124,457	0.3%
Services & Misc	$561,504	$376,405	$761,684	$561,684	$561,684	(26.3%)
Transfer	$36,281	$36,281	$43,335	$43,335	$43,335	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$7,286,146**	**$6,051,859**	**$7,700,008**	**$8,413,618**	**$7,498,918**	**9.3%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Transit								
1 Annual Bus replacement - PT053 [ID: 1560]								
FTA - 5307	$145,886							
FTA Grant	$2,513,334	$1,177,736	$1,177,736					
Total	**$2,659,220**	**$1,177,736**	**$1,177,736**					
2 Annual Transit Project - PT050 [ID: 1549]								
Transp S Tax	$664,800	$629,224	$629,224					
Total	**$664,800**	**$629,224**	**$629,224**					
3 Grissum Bus Barn. - PT067 [ID: 2266]							2021	2023
FTA Grant	$107,922							
Total	**$107,922**							

Transit Funding Source Summary

FTA - 5307	$145,886							
FTA Grant	$2,621,256	$1,177,736	$1,177,736					
Transp S Tax	$664,800	$629,224	$629,224					
New Funding	**$3,431,942**	**$1,806,960**	**$1,806,960**			**$0**		
Total	**$3,431,942**	**$1,806,960**	**$1,806,960**			**$0**		

Transit Current Capital Projects

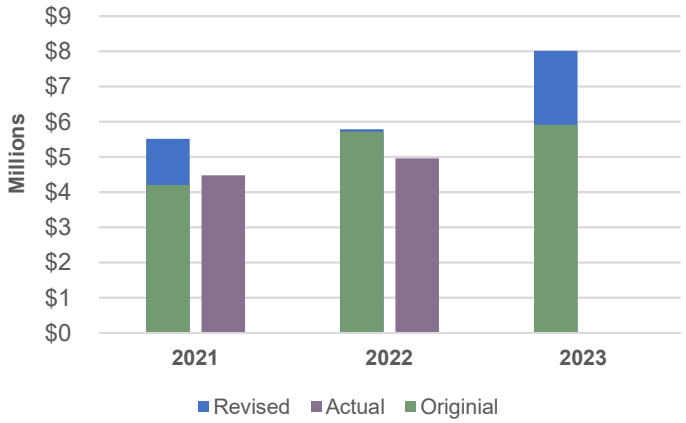
1	5339 Bus Replacement PT064 [ID: 2222]		
2	Bus Shelters PT063 [ID: 2145]		
3	FY18-FY20 5339 Funds MO-2020-021 PT069 [ID: 2317]	2021	2022
4	FY21 5307 Proj MO-2021-08 PT068 [ID: 2316]	2021	2022
5	LONO Electric Bus PT061 [ID: 2129]		
6	MO-2022-011 Repl 6 Vans PT071 [ID: 2358]	2023	2024
7	MO-2022-023 Repl 3 Electric Buses PT072 [ID: 2359]	2023	2024
8	MO-2023-003 2022 LONO PT073 [ID: 2360]	2023	2024
9	Rehab/Renovate Bus Surveil/System PT066 [ID: 2265]	2021	2022
10	Rpl 6 PT Vans/Equipment PT062 [ID: 2144]		

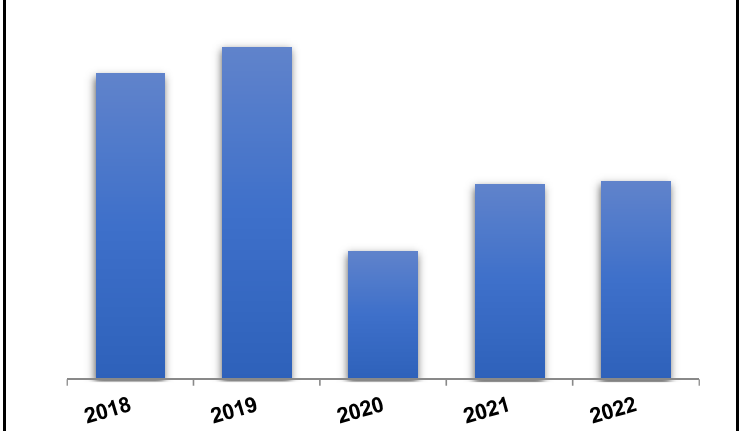
Transit Impact of Capital Projects

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Regional Airport Fund





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$780,639	$615,605	$881,881	$1,001,407	$803,834	13.6%
Materials & Supplies	$294,082	$266,309	$297,965	$307,635	$307,635	3.2%
Travel & Training	$22,500	$16,432	$23,121	$28,121	$28,121	21.6%
Intragov. Charges	$1,148,211	$1,068,167	$1,570,919	$1,783,943	$1,783,943	13.6%
Utilities	$259,664	$175,282	$290,939	$400,561	$400,561	37.7%
Services & Misc	$1,955,755	$775,064	$1,987,544	$4,458,322	$4,458,322	124.3%
Transfer	$5,571	$5,571	$98,151	$38,146	$38,146	(61.1%)
Capital Additions	$7,197	$7,196	$35,965	$0	$0	-
Total Operating	**$4,473,618**	**$2,929,627**	**$5,186,485**	**$8,018,135**	**$7,820,562**	**54.6%**
Debt Service	$719,458	$712,706	$725,760	$736,550	$736,550	1.5%
Capital Projects	$2,811,341	$23,857,782	$791,875	$2,567,565	$2,567,565	224.2%
Total Appropriations (Exp.)	**$8,004,417**	**$27,500,115**	**$6,704,120**	**$11,322,250**	**$11,124,677**	**68.9%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Revenue from other Govt.	$2,000,000	$1,795,533	$3,173,000	$1,654,500	$1,654,500	(47.9%)
Transfers	$81,490	$88,674	$81,490	$2,455,245	$2,455,245	2912.9%
Fees & Service Charges	$1,494,374	$1,132,956	$1,201,773	$1,321,887	$1,321,887	10.0%
Investment Income	$218,289	$69,104	$133,595	$193,648	$193,648	45.0%
Misc.	$28,000	$130,824	$31,142	$0	$0	-
Total Dedicated Funding	**$3,822,153**	**$3,217,090**	**$4,621,000**	**$5,625,280**	**$5,625,280**	**21.7%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	8.85	8.85	9.85	10.55	10.55	0.70
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**8.85**	**8.85**	**9.85**	**10.55**	**10.55**	**0.70**

Regional Airport Fund

Fund 554x

Department Summary

Description

The mission of Columbia Regional Airport (COU) is to provide a safe, reliable, and user-friendly airport for all aspects of modern aviation. Columbia Regional Airport has proven the ability to provide a safe and efficient facility for commercial, corporate, general aviation and military operations. The Columbia Regional Airport promotes the economic growth of the mid-Missouri region through access to the national and international air transportation system.

Department Objective/Goals

To prudently protect the taxpayers' investment by managing the Airport in strict accordance with Federal Aviation Administration Part 139 and Transportation Security Administration Part 1542 regulations by providing qualified public safety, maintenance and administrative staff. As well as, to offer a safe, reliable, and convenient place for air travelers, commercial airlines, general aviation, charter services, air cargo, and tenants; and, to implement innovative ways to increase revenues, procure new commercial, cargo and general aviation services, and increase passenger enplanements.

Highlights/Significant Changes

- In 2022, the number of enplanements increased to 79,900 over 2021 which had 77,964. This steady increase demonstrates increased demand in air service as travel begins to return to normal following the pandemic in 2020. In April and May 2023 (June numbers not yet reported), passenger enplanements exceeded 2019 levels.
- Daily inbound/outbound flights have remained stable over the last year at 10 daily. Due to the national pilot shortage, flights appear to remain at this level through the summer of 2023. We currently have three daily departures to Dallas and two daily departures to Chicago.
- Staff continues to communicate regularly with American Airlines about flight schedules that will meet passenger needs for mid-Missouri with the addition of more flights anticipated later this year. American Airlines has continued to upgrade their fleet size by using ERJ 175's. This two class aircraft improves passenger comfort and offers more capacity to each destination.
- Although United Airlines suspended service to COU in January of 2021 due to the pandemic, staff continues to communicate with them regularly to determine when they will reenter the market.
- Staff also continues to attend several annual air service conferences including JumpStart, Mead & Hunt, and Routes Take-Off North America to discuss current and future flight options and availability with several major airlines and low fare carriers. These meetings allow staff to assist with negotiating new service options.
- COU set a record with 30,622 aircraft operations in 2022. This was a 7,493 increase over the previous year and is the highest year ever reported by the Air Traffic Control Tower at COU.
- Aviation Mechanical Services LLC. will begin offering maintenance services on August 1, 2023, to commercial aircraft. This service is contracted directly with American Airlines and will improve on-time performance for all commercial flights. This service will be 24 hours a day and seven days a week. AMS LLC. plans on hiring 12 mechanics in the first three months to provide this maintenance service base.
- The Airport is partnering on two workforce development projects: a commercial drivers license training program and an aviation technology training program that provides graduates with a college degree and commercial pilot rating.
- Maintenance staff continue to make disinfecting of the terminal a priority. This keeps both internal and external customers safe. Social distancing remains recommended and masks are no longer required to be worn per TSA.
- Branding of COU has gone through a refresh with an updated logo to reflect a more modern look and the marketing agency is utilizing traditional as well as social and digital media.
- Staff has received $10,432,042 of the $10,763,287 CARES Act funding relating to the new terminal construction. The Federal Aviation Administration will hold the remaining $332,245 until closeout documents are received for the project. Staff will also be requesting reimbursement of the remaining $809,151 of the $8 million CARES Act funding related to Airport operational expenses, by the end of FY2023. This $8 million grant was awarded in April of 2020, and we have received a total of $7,190.849 to date.

Department Summary - (continued)

Highlights/Significant Changes - (continued)

- The runway extension project for RW 2-20 was completed in December of 2022. This increased the length of the primary runway from 6,500 to 7,400 feet. This project also included LED lighting which reduced the power usage by approximately 75%.
- The new terminal construction was completed in the fall of 2022, with a very successful grand opening held in October.
- One Percent for Art projects were completed in the new terminal. These projects included a national and regional artist. In addition to the One Percent for Art requirement, the airport hired a local artist to complete a mural in the public area of the new terminal. All three of these pieces of art compliment the decor of the terminal.
- Staff is currently working with a local landscaping company to complete landscaping improvements in front of the new terminal. This work is expected to begin in July.
- The construction of Taxiway A between Runway 13 and Alpha 4 was completed in early 2023.
- COU received a grant from the FAA to procure Aqueous Film Forming Foam (AFFF) testing equipment. This equipment allows staff to test the percentage of AFFF without dispensing any on the ground which ends up in the stormwater system. AFFF has a known carcinogen and this equipment allows staff to remain safe while meeting FAA requirements.
- COU received a grant from the FAA to perform a Pavement Management System Study (PMS) at the airport which is currently being conducted.
- The FAA tentatively approved two additional grants to update the Airport Master Plan to be approved in August of 2023.
- Ameren installed a natural gas line along Airport Road. This gas is now available for all hangars and terminal facilities at the airport.
- Staff selected Burns and McDonnell for a five year on-call consultant agreement for airport capital projects in March of 2023, and was approved by the FAA.

Strategic Plan Alignment

The Columbia Regional Airport aligns with many aspects of the Strategic Plan, including Reliable Infrastructure which remains a top priority, as well as Resilient Economy and Inclusive Community.

The Columbia Regional Airport has completed all the projects listed in the 2009 approved Airport Master Plan in 2023. These improvements ensure that we offer reliable infrastructure for both private and commercial aviation. Recent expansion projects include lengthening the primary runway and also a 52,000 square foot new terminal that replaced the aging 16,000 square foot terminal. These improvements ensure that our facilities are accessible by everyone and provide a safe facility for all internal and external users. The terminal project also included a national and regional art piece along with a mural being painted by a local artist which also ties into the strategic priorities of Resilient Economy and Inclusive Community. A new Master Plan will begin in August 2023. COU will receive a grant from the FAA for environmental assessment related to Glycol Recovery at the airport. This aligns with the strategic priority of Reliable Infrastructure by improving stormwater quality runoff in all eight outfalls.

CAAP Alignment

The Columbia Regional Airport has taken steps towards the Climate Action and Adaptation Plan. These steps include removing incandescent bulbs from the runway and taxiway areas and replacing them with LED bulbs. This improvement alone has reduced energy consumption by approximately 75%. COU has also selected a farmer for the new lease that intends to use regenerative and no-till farming practices which will reduce the release of carbon during agricultural work.

Staff received a grant from the Federal Aviation Administration (FAA) to purchase Aqueous Film Forming Foam testing equipment in the fall of 2021. This equipment allows staff to test the foam, which is required by the FAA, while not releasing it into the environment. This equipment also reduces staff's contact with the chemical that has known carcinogens.

The Airport is being included in a citywide grant application that will allow the installation of EV charging stations that can be utilized by rental car agencies and the public.

Additionally, the existing terminal was built in the 1960's and used fuel oil to heat 16,000 square feet for over 50 years. Staff worked with Ameren UE in 2022 to install a natural gas line along Airport Drive to service all hangars and both terminals. Utilizing natural gas will reduce carbon dioxide emissions by approximately 40% per heating unit.

Regional Airport Fund

Fund 554x

Budget Detail by Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Administration (6210)						
Personnel Services	$355,651	$336,057	$383,658	$347,874	$277,377	(9.3%)
Materials & Supplies	$5,650	$3,084	$5,650	$5,650	$5,650	-
Travel & Training	$20,500	$15,655	$18,000	$18,000	$18,000	-
Intragov. Charges	$135,648	$195,968	$238,791	$388,490	$388,490	62.7%
Utilities	$1,836	$1,974	$1,836	$1,836	$1,836	-
Services & Misc	$1,809,640	$649,488	$1,833,400	$4,271,145	$4,271,145	133.0%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$2,328,925**	**$1,202,225**	**$2,481,335**	**$5,032,995**	**$4,962,498**	**102.8%**
Airfield Areas (6220)						
Personnel Services	$291,224	$224,923	$375,257	$451,553	$373,633	20.3%
Materials & Supplies	$220,950	$216,819	$229,310	$229,310	$229,310	-
Travel & Training	$2,000	$777	$5,121	$10,121	$10,121	97.6%
Intragov. Charges	$66,468	$64,766	$76,290	$108,951	$108,951	42.8%
Utilities	$59,485	$29,539	$60,025	$60,025	$60,025	-
Services & Misc	$78,440	$62,681	$89,590	$122,623	$122,623	36.9%
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$718,567**	**$599,506**	**$835,593**	**$982,583**	**$904,663**	**17.6%**
Terminal Areas (6230)						
Personnel Services	$128,382	$52,135	$122,966	$201,980	$152,824	64.3%
Materials & Supplies	$24,239	$15,830	$38,003	$38,003	$38,003	-
Travel & Training	$0	$0	$0	$0	$0	-
Intragov. Charges	$13,109	$12,296	$17,371	$22,961	$22,961	32.2%
Utilities	$197,406	$142,834	$228,142	$337,764	$337,764	48.0%
Services & Misc	$57,950	$54,256	$57,950	$57,950	$57,950	-
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$7,197	$7,196	$0	$0	$0	-
Total	**$428,283**	**$284,548**	**$464,432**	**$658,658**	**$609,502**	**41.8%**
Public Safety (6240)						
Personnel Services	$0	$2,386	$0	$0	$0	-
Materials & Supplies	$25,002	$20,780	$25,002	$34,672	$34,672	38.7%
Travel & Training	$0	$0	$0	$0	$0	-
Intragov. Charges	$930,805	$793,263	$1,238,467	$1,263,541	$1,263,541	2.0%
Utilities	$936	$936	$936	$936	$936	-
Services & Misc	$6,604	$5,972	$6,604	$6,604	$6,604	-
Transfer	$0	$0	$0	$0	$0	-
Capital Additions	$0	$0	$35,965	$0	$0	-
Total	**$963,347**	**$823,337**	**$1,306,974**	**$1,305,753**	**$1,305,753**	**(0.1%)**

Regional Airport Fund

Fund 554x

Budget Detail by Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Concessions (6260)						
Personnel Services	$5,382	$103	$0	$0	$0	-
Supplies and Materials	$18,241	$9,797	$0	$0	$0	-
Travel and Training	$0	$0	$0	$0	$0	-
Intragovernmental Charges	$2,181	$1,874	$0	$0	$0	-
Utilities, Services, & Misc.	$0	$0	$0	$0	$0	-
Capital	$3,121	$2,666	$0	$0	$0	-
Other	$0	$0	$0	$0	$0	-
Total	$0	$0	$0	$0	$0	-
	$28,925	**$14,440**	**$0**	**$0**	**$0**	**-**
General (8500)						
Transfers	$5,571	$5,571	$98,151	$38,146	$38,146	(61.1%)
Total	**$5,571**	**$5,571**	**$98,151**	**$38,146**	**$38,146**	**(61.1%)**
Department Totals						
Personnel Services	$780,639	$615,605	$881,881	$1,001,407	$803,834	13.6%
Materials & Supplies	$294,082	$266,309	$297,965	$307,635	$307,635	3.2%
Travel & Training	$22,500	$16,432	$23,121	$28,121	$28,121	21.6%
Intragov. Charges	$1,148,211	$1,068,167	$1,570,919	$1,783,943	$1,783,943	13.6%
Utilities	$259,664	$175,282	$290,939	$400,561	$400,561	37.7%
Services & Misc	$1,955,755	$775,064	$1,987,544	$4,458,322	$4,458,322	124.3%
Transfer	$5,571	$5,571	$98,151	$38,146	$38,146	(61.1%)
Capital Additions	$7,197	$7,196	$35,965	$0	$0	-
Total	**$4,473,618**	**$2,929,627**	**$5,186,485**	**$8,018,135**	**$7,820,562**	**54.6%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Debt Service Information

2020 Airport Special Obligation Bond 2020A, 1.9% Interest

Original Issue	Interest Rate	Maturity Date	Amount Outstanding
$14,120,000	1.900%	10/01/34	$13,195,000

The City issued $14,120,000 of Airport Special Obligation Bonds, Series 2020A in May 2020. These bonds are special obligation bonds of the City payable solely from the annual appropriation of funds by the City for that purpose. These bonds were issued for extending and improving the sewerage system. Payments of principal are due on October 1 of each year through September 30, 2025, and interest payments are due on April 1 and October 1. The interest rate is 1.900% on this issue.

Fiscal Year	Principal Requirements	Interest Requirements	Total Requirements
2024	$490,000	$246,050	$736,050
2025	$505,000	$236,598	$741,598
2026	$1,085,000	$221,493	$1,306,493
2027	$1,115,000	$200,593	$1,315,593
2028	$1,140,000	$179,170	$1,319,170
2029	$1,175,000	$157,178	$1,332,178
2030	$1,205,000	$134,568	$1,339,568
2031	$1,235,000	$111,388	$1,346,388
2032	$1,260,000	$87,685	$1,347,685
2033	$1,295,000	$63,413	$1,358,413
2034	$1,325,000	$38,523	$1,363,523
2035	$1,365,000	$12,968	$1,377,968
Total	**$13,195,000**	**$1,689,627**	**$14,884,627**

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Airport								
1 Annual General Improvements - AP008 [ID: 944]								
Total								
2 Design & Const of Airport Drive 1.3 Miles (AP131) [ID: 2154]							2024	2024
FAA Grant						$1,670,565		
Unfunded						$185,619		
Total						**$1,856,184**		
3 Environmental Assessment 13-31 Extension [ID: 2373]							2026	2026
FAA Grant			$225,000					
Transp S Tax			$25,000					
Total			**$250,000**					
4 Glycol Recovery System AP141 [ID: 2151]							2025	2025
Total								
5 Master Plan Update - AP999 [ID: 1936]							2023	2023
Total								
6 R/W 2-20 & T/W A (N Ext 900Ft) (AP125) [ID: 1924]							2019	2021
Total								
7 RW 2-20 Spall repairs South of TW B [ID: 2324]							2024	2024
FAA Grant	$2,310,808							
Transp S Tax	$256,757							
Total	**$2,567,565**							
8 Snow Blower [ID: 2276]							2026	2026
FAA Grant				$987,390				
Transp S Tax				$109,710				
Total				**$1,097,100**				
9 Snow Removal Equipment Building [ID: 2345]							2025	2025
FAA Grant		$6,289,303						
Transp S Tax		$698,812						
Total		**$6,988,115**						
10 Apron Rehab: South Apron, Area 3, Btwn TW A2 & A3 [ID: 1724]							2028	2028
FAA Grant					$4,707,532			
Unfunded					$523,060			
Total					**$5,230,592**			
11 Rangeline Road Relocation [ID: 2374]							2028	2028
FAA Grant					$2,899,734			
Transp S Tax					$322,193			
Total					**$3,221,927**			
12 Snow Removal Broom Truck - AP138 [ID: 1937]							2027	2027
FAA Grant					$1,034,289			
Transp S Tax					$114,921			
Total					**$1,149,210**			

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Airport								
13 Snow Removal Equip - RW Tow Deicer - AP994 [ID: 2168]							**2027**	**2027**
Ent Rev			$8,960					
FAA Grant			$80,637					
Total			**$89,597**					
14 Terminal Building Boarding Bridge [ID: 2278]							**2027**	**2027**
FAA Grant				$1,011,240				
Transp S Tax				$112,360				
Total				**$1,123,600**				
15 Apron Rehab: South Apron, Area 1 - AP996 [ID: 1722]							**2029**	**2029**
FAA Grant					$4,211,374			
Unfunded					$467,931			
Total					**$4,679,305**			
16 Apron Rehab: South Apron, Area 2 - AP997 [ID: 1723]							**2029**	**2029**
FAA Grant						$1,851,721		
Transp S Tax						$205,747		
Total						**$2,057,468**		

Airport Funding Source Summary

Ent Rev			$8,960				
FAA Grant	$2,310,808	$6,289,303	$305,637	$1,998,630	$12,852,929	$50,163,991	
Transp S Tax	$256,757	$698,812	$25,000	$222,070	$437,114	$5,573,780	
New Funding	**$2,567,565**	**$6,988,115**	**$339,597**	**$2,220,700**	**$13,290,043**	**$55,737,771**	
Unfunded					$990,991		
Total	**$2,567,565**	**$6,988,115**	**$339,597**	**$2,220,700**	**$14,281,034**	**$55,737,771**	

Airport Current Capital Projects

1	Airport Terminal Percent for Art [ID: 2264]	2020	2021
2	Aqueous Film Forming Foam Testing Equipment AP143 [ID: 2240]	2021	2022
3	Columbia Jet Center Parking Expansion AP134 [ID: 2077]	2018	2025
4	COU Parking Lot AP124 [ID: 2076]	2021	2022
5	Design/Construct Taxilane and Apron (AP140) [ID: 2127]	2019	2020
6	Environmental Assessment (Glycol Recovery/SRE/ARFF [ID: 2371]	2023	2023
7	Hangar 730 (AP130) [ID: 2104]	2018	2018
8	New Terminal Complex: Design & Construction AP111 [ID: 1557]	2018	2021
9	Pavement Management Program [ID: 2372]	2023	2023
10	R/W 2-20 Tech Ops Agreement (AP128) [ID: 2052]	2018	2018
11	Route H AP123 [ID: 1923]	2017	2019
12	Runway 2-20 Isolated Pavement Remediations (AP126) [ID: 1720]	2018	2018
13	T/W A:South of R/W 13-31-975X50 Design/const AP139 [ID: 2124]	2021	2022
14	Two (2) Tandem Dump Trucks with Plows [ID: 2322]	2034	2034

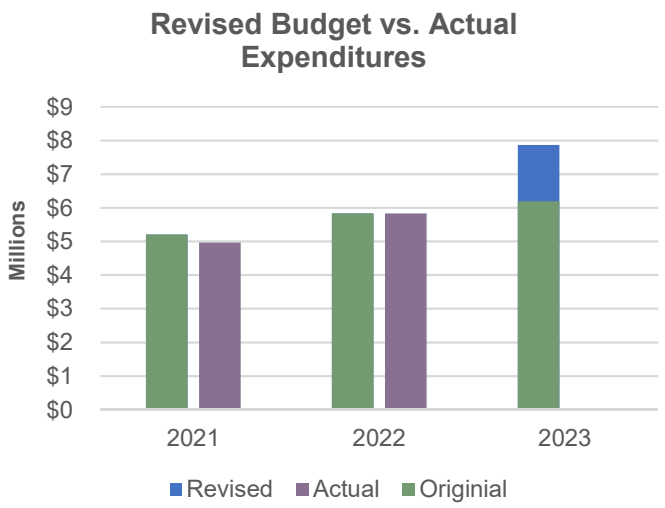
Airport Impact of Capital Projects

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Capital Improvement Sales Tax Fund

Fund 2190



Full Time Equivalent

There are no employees assigned to this department.

Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Transfer	$5,824,136	$5,824,136	$6,188,449	$7,249,844	$7,249,844	17.2%
Total Appropriations (Exp.)	**$5,824,136**	**$5,824,136**	**$6,188,449**	**$7,249,844**	**$7,249,844**	**17.2%**

Dedicated Funding Sources

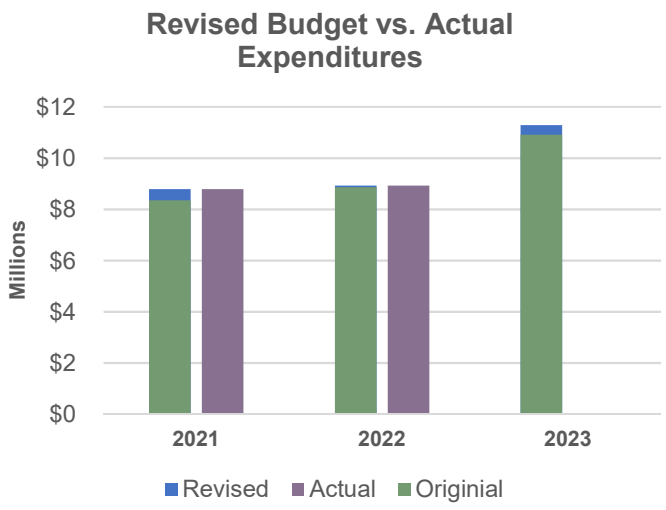
	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Sales Tax	$6,247,332	$7,386,063	$7,959,927	$8,688,437	$8,688,437	9.2%
Investment Income	$43,337	-$5,441	$15,372	$72,359	$72,359	370.7%
Total Dedicated Funding	**$6,290,669**	**$7,380,622**	**$7,975,299**	**$8,760,796**	**$8,760,796**	**9.8%**

Description

On August 4, 2015, Columbia voters passed a ten year extension of the one-quarter cent capital improvement sales tax. This vote extended the tax from January 1, 2016 to December 31, 2025. These revenues are used to service the debt and pay for other approved capital projects for Streets and Public Safety.

Transportation Sales Tax Fund

Fund 2210



Full Time Equivalent

There are no employees assigned to this department.

Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Transfer	$8,918,720	$8,918,720	$10,912,759	$15,200,444	$15,200,444	39.3%
Total Appropriations (Exp.)	**$8,918,720**	**$8,918,720**	**$10,912,759**	**$15,200,444**	**$15,200,444**	**39.3%**

Dedicated Funding Sources

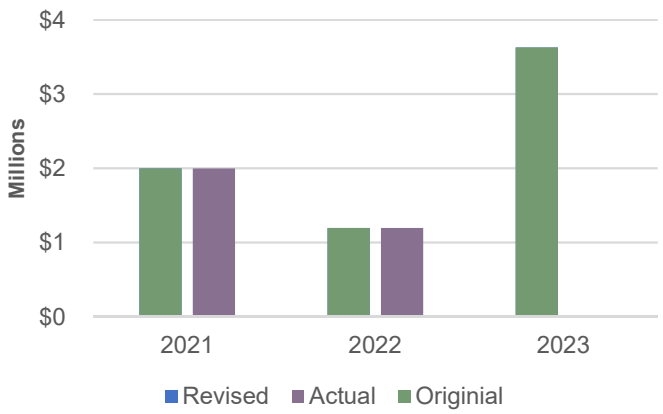
	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Sales Tax	$12,494,664	$14,776,099	$15,919,855	$17,376,873	$17,376,873	9.2%
Investment Income	$40,848	-$19,201	$96,473	$208,492	$208,492	116.1%
Transfers	$0	$0	$0	$0	$0	-
Total Dedicated Funding	**$12,535,512**	**$14,756,898**	**$16,016,328**	**$17,585,365**	**$17,585,365**	**9.8%**

Description

Section 94.600 of the Revised Missouri State Statutes allows cities to authorize a 1/2 cent sales tax for transportation purposes if a simple majority of the voters approve such action. The voters of the City of Columbia authorized the addition of this tax on April 6, 1982. State Statutes require proceeds from the tax to be accounted for in a trust fund separate from other sales tax resources. When the City receives proceeds from the transportation sales tax, the money is placed in a Transportation Sales Tax Fund. These funds are then transferred to subsidize Airport and Transit activities, fund various road projects, and pay for street and sidewalk related activities in the General Fund.

Public Improvement Fund

Fund 2220



Full Time Equivalent

There are no employees assigned to this department.

Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Transfer	$1,195,000	$1,195,000	$3,626,585	$2,006,969	$2,006,969	(44.7%)
Total Appropriations (Exp.)	**$ 1,195,000**	**$ 1,195,000**	**$ 3,626,585**	**$ 2,006,969**	**$ 2,006,969**	**(44.7%)**

Dedicated Funding Sources

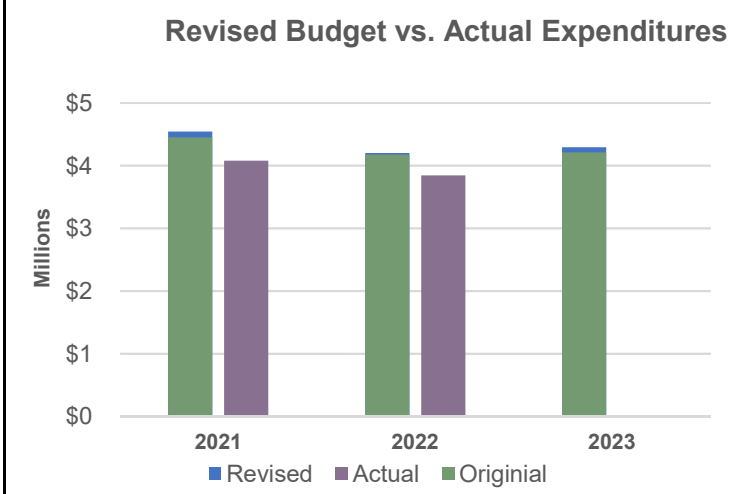
	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Sales Tax	$499,787	$614,368	$636,794	$695,075	$695,075	9.2%
Investment Income	$96,624	-$1,389	$96,624	$6,184	$6,184	(93.6%)
Development Fees	$933,131	$1,053,518	$1,043,180	$989,511	$989,511	(5.1%)
Transfers	$0	$0	$0	$0	$0	-
Total Dedicated Funding	**$1,529,542**	**$1,666,497**	**$1,776,598**	**$1,690,770**	**$1,690,770**	**(4.8%)**

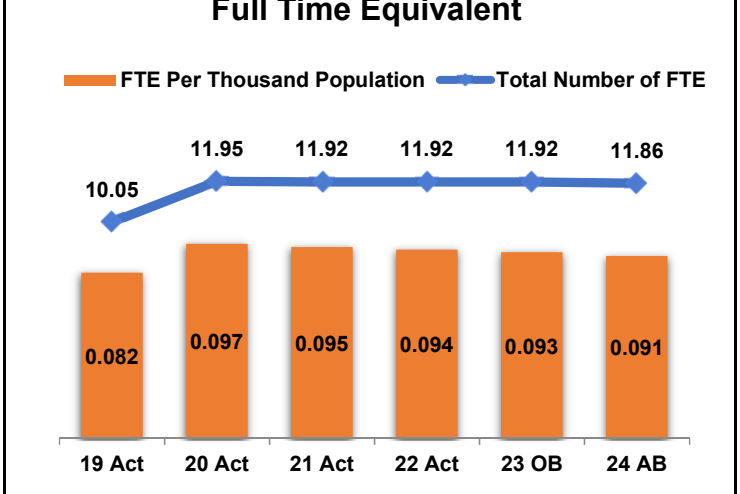
Description

The Public Improvement Fund was established to account for and disburse the portion of 1% General Revenue sales tax proceeds which have been allocated for the Capital Improvement Plan. The fund receives a portion of the city sales tax and is allocated for a wide range of public improvements to the City which includes general government projects in the Capital Improvement Plan. The amount of the one cent General Fund Sales Tax allocated to capital improvements for FY 19 is 4.1%. In FY 20, City Council approved an amendment to reallocate 2.1% of the General Sales tax back to the General Fund, leaving 2% of General Fund revenue to go to the Public Improvement Fund.

This fund is also used to account for the development fee of $0.50 per square foot which is charged on all new construction. The use of development fees is restricted to funding construction of arterial and collector streets.

Public Works: Parking Utility





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$877,359	$736,697	$865,508	$1,007,471	$835,860	16.4%
Materials & Supplies	$246,053	$106,307	$246,053	$246,053	$246,053	-
Travel & Training	$12,000	$874	$12,000	$12,000	$12,000	-
Intragov. Charges	$718,561	$617,552	$733,659	$790,114	$790,114	7.7%
Utilities	$163,186	$125,875	$163,186	$163,186	$163,186	-
Services & Misc.	$611,023	$257,561	$611,023	$612,913	$612,913	0.3%
Transfers	$60,590	$595,590	$121,509	$34,809	$34,809	(71.4%)
Capital Additions	$0	$0	$0	$0	$0	-
Total Operating	**$2,688,772**	**$2,440,456**	**$2,752,938**	**$2,866,546**	**$2,694,935**	**4.1%**
Debt Service	$1,468,115	$1,468,115	$1,459,940	$1,466,140	$1,466,140	0.4%
Capital Projects	$535,000	$1,192,073	$450,000	$300,000	$300,000	(33.3%)
Total Appropriations (Exp.)	**$4,691,887**	**$5,100,644**	**$4,662,878**	**$4,632,686**	**$4,461,075**	**(0.6%)**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Investment Income	$133,014	$116,137	$24,281	$77,133	$77,133	217.7%
Fees and Service Charges	$4,427,295	$3,934,983	$4,481,062	$4,503,530	$4,503,530	0.5%
Misc.	$0	$0	$0	$10,000	$10,000	-
Transfers	$0	$15,032	$0	$0	$0	-
Revenue from Other Govt.	$0	$940	$0	$0	$0	-
Total Dedicated Funding	**$4,560,309**	**$4,067,092**	**$4,505,343**	**$4,590,663**	**$4,590,663**	**1.9%**

Public Works: Parking Utility

Fund 556x

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	11.92	11.92	11.92	11.86	11.86	(0.06)
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**11.92**	**11.92**	**11.92**	**11.86**	**11.86**	**(0.06)**

Department Summary

Description

The Parking Utility operates, maintains, and administers six parking facilities and six surface lots as well as on-street parking meters. It is responsible for the collection of income from the facilities and on-street meters, the collection and data preparation of parking and parking facility studies, plus the installation and maintenance of the parking meters, gates, and other facilities.

Department Objective/Goals

The Parking Utility provides and maintains convenient and adequate parking, both on-street and off-street, in the downtown and college campus areas. The Parking Utility collects income for the financing, maintenance, and operation of the parking garages, parking meters, and surface lots.

Highlights/Significant Changes

- **No parking permit or meter rate increases proposed for FY 24.**
- The Parking Utility converted a large portion of old garage lighting to more efficient LED light fixtures. This project is projected to reduce the department's energy consumption by 166,361 kWh per year, as well as save the Parking Utility $16,636.11 per year in electric costs.
- With the increase in demand for electric vehicles, the Parking Utility recognizes the need for infrastructure to support that demand and hopes to have working charging stations installed in FY 23.
- Major maintenance on the 8th & Cherry garage will be performed in the summer of FY 23 with additional roof maintenance and lighting upgrade scheduled for FY 24.
- With the increase in demand for electric vehicles, the Parking Utility recognizes the need for infrastructure to support that demand and hopes to have working charging stations installed in FY 24.
- The Utility is working with Sustainability to locate and seek funding for charging stations in FY 24.
- In June 2020, the City Council approved a pilot program in which select parking spots in the downtown were designated solely for curbside pick up or carryout. This was done to assist local businesses in the downtown and their customers.
- For FY 24, the utility will continue to work with the CID to provide 15 min. metered parking in select spaces in the downtown area for pickup and carryout, and seek permission from Council to allow more flexibility in downtown metered parking hours and locations.

Strategic Plan Alignment

The Parking Utility will continue to provide safe and convenient access for vehicle parking in lots and structures for downtown patrons and employees so that the economic recovery and growth may continue.

Debt Service Information

'19 Parking System S.O. Refunding Bonds (03/18/19)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$10,400,000	2.3% - 5.00%	03/01/34	$8,480,000

In April of 2019, the City of Columbia issued $10,400,000 of Taxable Special Obligation Refunding Bonds. The Bonds were issued to refund the outstanding portion of the Series 2009 Special Obligation Build America Bonds.

20C Parking System S.O. Refunding Bonds (10/21/20)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$5,120,000	2.40% - 4.00%	10/01/30	$4,130,000

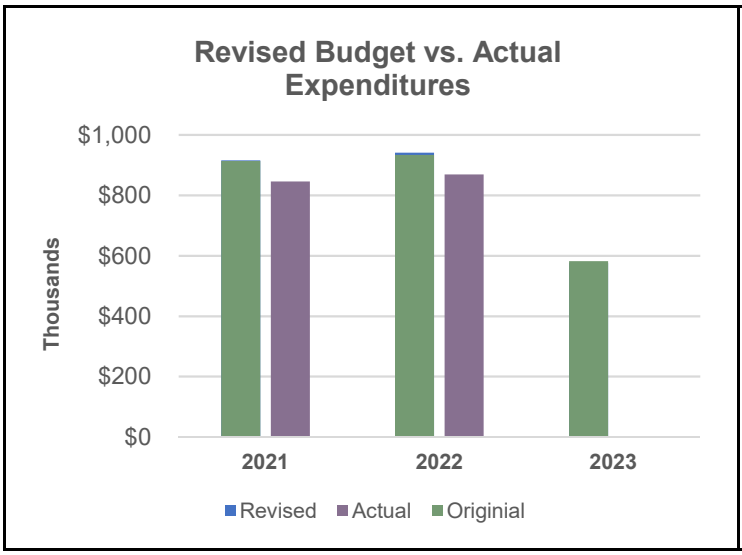
In October 2020, the City issued $5,120,000 of Special Obligation Refunding Bonds. The Bonds were issued to refund the outstanding portion of the Series 2012A-2 Tax-Exempt Special Obligation Improvement Bonds.

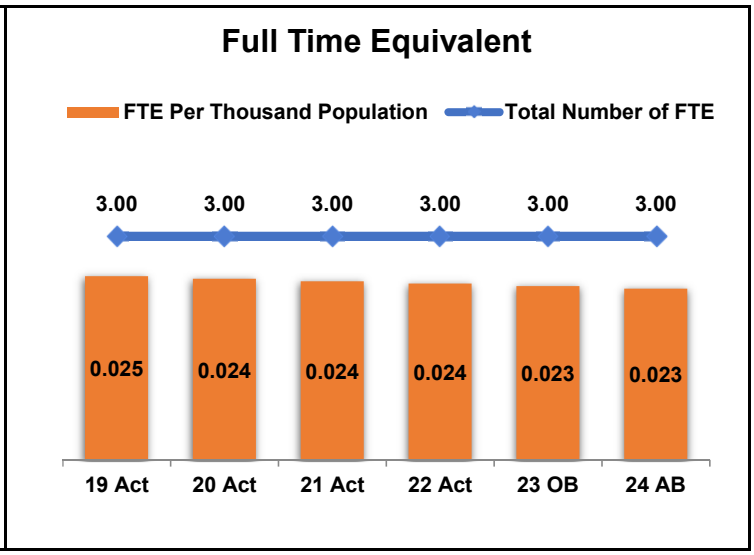
Debt Service Requirements

Parking Special Obligation Bonds

Year	Principal Requirements	Interest Requirements	Total Requirements
2024	$1,140,000	$323,140	$1,463,140
2025	$1,170,000	$291,890	$1,461,890
2026	$1,205,000	$252,815	$1,457,815
2027	$1,245,000	$212,065	$1,457,065
2028	$1,280,000	$177,240	$1,457,240
2029	$1,300,000	$151,440	$1,451,440
2030	$1,325,000	$124,490	$1,449,490
2031	$1,350,000	$93,595	$1,443,595
2032	$840,000	$65,250	$905,250
2033	$865,000	$39,675	$904,675
2034	$890,000	$13,350	$903,350
Total	**$12,610,000**	**$1,744,950**	**$14,354,950**

Utilities: Railroad





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$302,327	$264,317	$305,620	$319,964	$304,020	4.7%
Materials & Supplies	$33,600	$27,868	$46,400	$46,300	$46,300	(0.2%)
Travel & Training	$500	$0	$500	$500	$500	-
Intragov. Charges	$59,796	$56,681	$68,238	$76,004	$76,004	11.4%
Utilities	$12,456	$12,707	$12,862	$13,595	$13,595	5.7%
Services & Misc	$119,325	$111,068	$136,157	$144,777	$144,777	6.3%
Total Operating	**$528,004**	**$472,640**	**$569,777**	**$601,140**	**$585,196**	**5.5%**
Debt Service	$91,383	$91,383	$12,337	$3,084	$3,084	(75.0%)
Capital Projects	$100,000	$21,689	$100,000	$100,000	$100,000	-
Total Appropriations (Exp.)	**$719,387**	**$585,712**	**$682,114**	**$704,224**	**$688,280**	**3.2%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Fees and Service Charges	$261,400	$352,876	$288,000	$574,428	$574,428	99.5%
Transfers	$254,417	$258,458	$286,359	$129,796	$129,796	(54.7%)
Interest Revenue	$5,000	($401)	$3,500	$11,544	$11,544	229.8%
Miscellaneous	$0	$853	$0	$896	$896	-
Total Dedicated Funding	**$520,817**	**$611,786**	**$577,859**	**$716,664**	**$716,664**	**24.0%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	3.00	3.00	3.00	3.00	3.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**3.00**	**3.00**	**3.00**	**3.00**	**3.00**	**-**

Utilities: Railroad

Fund 503x

Department Summary

Description

This fund is responsible for the operation and maintenance of the short line Columbia Terminal Railroad (COLT).

Railroad is a department liaison for the Railroad Advisory Board.

Department Objectives

To provide the customers of the Columbia Terminal Railroad with safe, reliable, and efficient rail service.

Highlights/Significant Changes

- The City entered into an agreement with Ozinga Cement, Inc. for use of the COLT side track and Transload facility. This agreement will allow Ozinga Cement, Inc to utilize a sidetrack at the Transload Facility to load freight onto railroad cars and then be transported by the COLT to Norfolk Southern for delivery to the final destination. This agreement is estimated to be between $216,000 and $324,000 annually.

Debt Service Information

1/01/09 Railroad Loan #2 (Interest rates: 5.00%)

Original Issue - $130,000

Balance As of 09/30/2022 - $3,058

Final Payment - 12/01/2023

Loan Between Funds (Railroad & Electric)

Year	Principal Requirements	Interest Requirements	Total Requirements
2024	$3,058	$26	$3,084
	$3,058	**$26**	**$3,084**

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Railroad								
1 Annual Capital Maintenance - R0045 [ID: 626]								
Ent Rev	$25,000	$25,000	$25,000	$25,000				
PYA Ent Rev 1/2 mile ties & rails	$15,151							
Total	**$40,151**	**$25,000**	**$25,000**	**$25,000**				
2 Annual Rail Replacement Program - R0014 [ID: 627]								
Ent Rev	$25,000	$25,000	$25,000	$25,000				
PYA Ent Rev 1/2 mile ties & rails	$15,151							
Total	**$40,151**	**$25,000**	**$25,000**	**$25,000**				
3 Annual Surfacing Program - R0013 [ID: 629]								
Ent Rev	$25,000	$25,000	$25,000	$25,000				
PYA Ent Rev 1/2 mile ties & rails	$15,151							
Total	**$40,151**	**$25,000**	**$25,000**	**$25,000**				
4 Annual Tie Program - R0012 [ID: 630]								
Ent Rev	$25,000	$25,000	$25,000	$25,000				
PYA Ent Rev 1/2 mile ties & rails	$15,151							
Total	**$40,151**	**$25,000**	**$25,000**	**$25,000**				

Railroad Funding Source Summary

Ent Rev	$100,000	$100,000	$100,000	$100,000			
New Funding	**$100,000**	**$100,000**	**$100,000**	**$100,000**		**$0**	
PYA Ent Rev 1/2 mile ties & rails	$60,605						
Prior Year Funding	**$60,605**					**$0**	
Total	**$160,605**	**$100,000**	**$100,000**	**$100,000**		**$0**	

Railroad Current Capital Projects

1	1/2 mile ties & rails replacement - R0075 [ID: 2361]	2023	2023

Railroad Impact of Capital Projects

Annual Capital Maintenance - R0045 [ID: 626]

Routine repairs required to keep railroad in service.

Annual Rail Replacement Program - R0014 [ID: 627]

Routine replacement of rail, some approaching 100 years old, is required to maintain safety of railroad operations.

Annual Surfacing Program - R0013 [ID: 629]

Track surface, or smoothness, must be maintained with in prescribed limits to maintain railroad service.

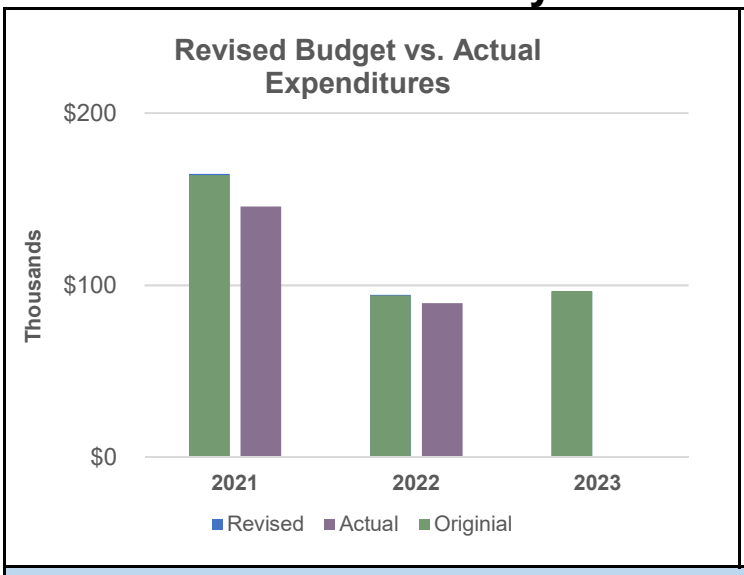
Annual Tie Program - R0012 [ID: 630]

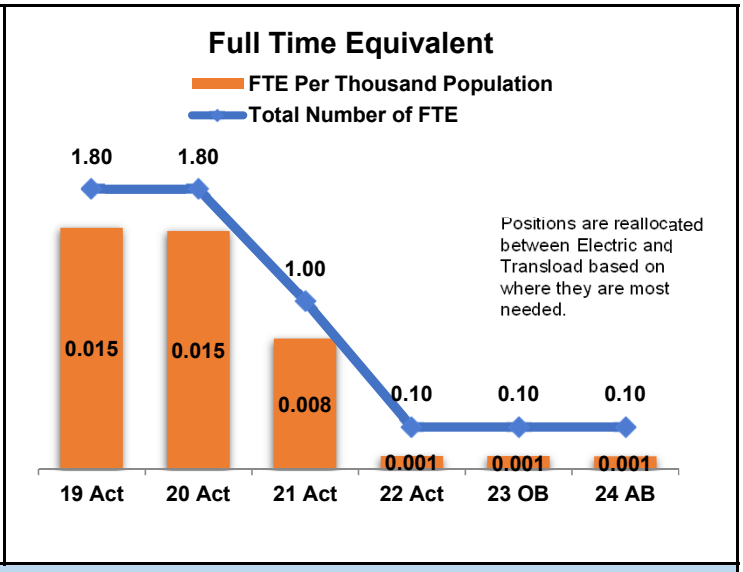
Routine tie replacement required to keep railroad operating at acceptable level of service.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Utilities: Transload Facility





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$7,334	$8,504	$8,769	$9,041	$9,041	3.1%
Materials & Supplies	$1,450	$1,348	$1,200	$1,200	$1,200	-
Intragov. Charges	$4,578	$4,227	$5,311	$5,987	$5,987	12.7%
Services & Misc	$80,998	$75,441	$81,248	$81,248	$81,248	-
Transfers	$0	$0	$0	$0	$0	-
Total Appropriations (Exp.)	**$94,360**	**$89,520**	**$96,528**	**$97,476**	**$97,476**	**1.0%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	% Change 24/23B
Fees and Service Charges	$74,000	$177,549	$80,000	$323,375	$323,375	304.2%
Interest Revenue	$1,000	($250)	$1,000	$246	$246	(75.4%)
Transfers	$0	$140	$0	$0	$0	-
Total Dedicated Funding	**$75,000**	**$177,439**	**$81,000**	**$323,621**	**$323,621**	**299.5%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Adopted FY 2024	Anticipated FY 2024	Position Changes
Full-Time	0.10	0.10	0.10	0.10	0.10	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**0.10**	**0.10**	**0.10**	**0.10**	**0.10**	**-**

Utilities: Transload Facility

Fund 5040

Department Summary

Description

This fund is responsible for the operation and maintenance of the Transload Facility.

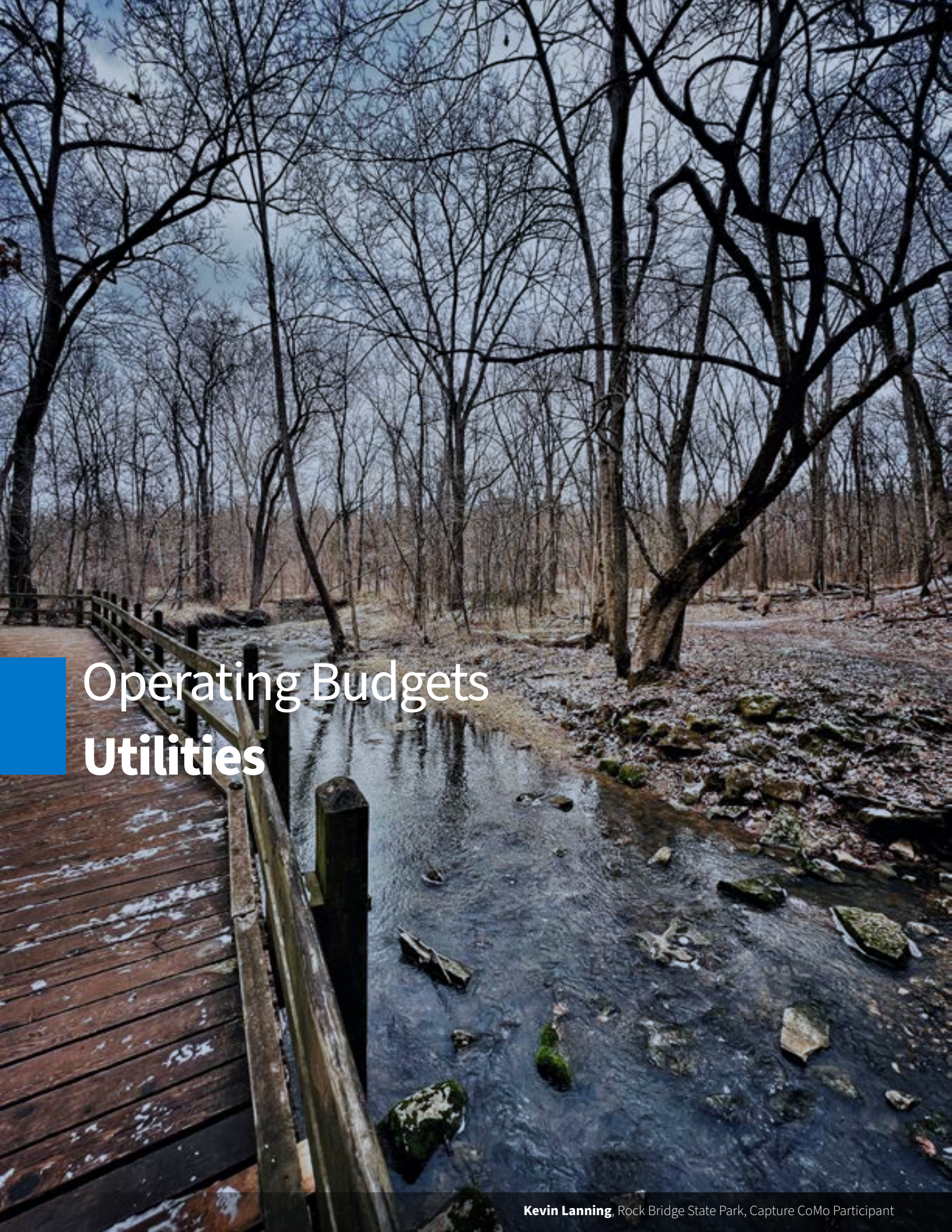
Department Objectives

To provide the customers of the Transload Facility with safe, reliable, and efficient service.

Highlights/Significant Changes

- The Transload Facility was established as a separate fund in the FY 13 budget.
- The City entered into an agreement with Ozinga Cement, Inc. for use of the COLT side track and Transload facility. This agreement will allow Ozinga Cement, Inc to utilize a sidetrack at the Transload Facility to load freight onto railroad cars and then be transported by the COLT to Norfolk Southern for delivery to the final destination. This agreement is estimated to be between $72,000 and $108,000 annually.

Operating Budgets
Utilities



Kevin Lanning, Rock Bridge State Park, Capture CoMo Participant

Utility **Departments**

Description

The City of Columbia owns and operates the Water, Electric, Sewer, Solid Waste, and Storm Water utilities. Each of these departments are classified as Enterprise Fund operations which means that they are to be self-supporting activities which render services to the general public on a user-charged basis. The revenues received are dedicated to the department that generates them. These revenues cannot be used to fund General Fund operations. Each of these utility departments pay an intragovernmental charge to the General Fund called a General and Administrative Charge. This fee is used to recover the cost of functions which have been centralized within the City such as Finance, City Council, City Manager, City Clerk, Human Resources, Law, and Public Works Administration. The Treasury Management division of the Finance Department is responsible for collecting the money from the utility customers.

The Water and Electric utilities also pay an amount to the General Fund as a Payment In Lieu of Taxes. This payment, with a legal authorization of City Charter Chapter 99, Article XII, Section 102 states that the Water and Electric utilities will pay an amount substantially equivalent to the sum which would be paid in taxes if the utilities were owned privately. The tax is equal to 7% of gross receipts and the property tax equivalent is equal to 33.33% of net fixed assets multiplied by the total City rate.

Water and Electric Fund

Water and Electric Utility Fund accounts for the billing and collection of charges for water and electric service for most city residents. Revenues are used to pay for both operating expenses and capital expenditures to maintain these services.

Sanitary Sewer Utility Fund

Sanitary Sewer Utility Fund accounts for the provision of sanitary sewer services to the residents of the City and a limited number of customers outside the city limits. All activities necessary to provide such services are accounted for in this fund.

Solid Waste Utility Fund

Solid Waste Utility Fund accounts for the revenues and expenditures of solid waste collection and operations at the landfill and the material recovery facility.

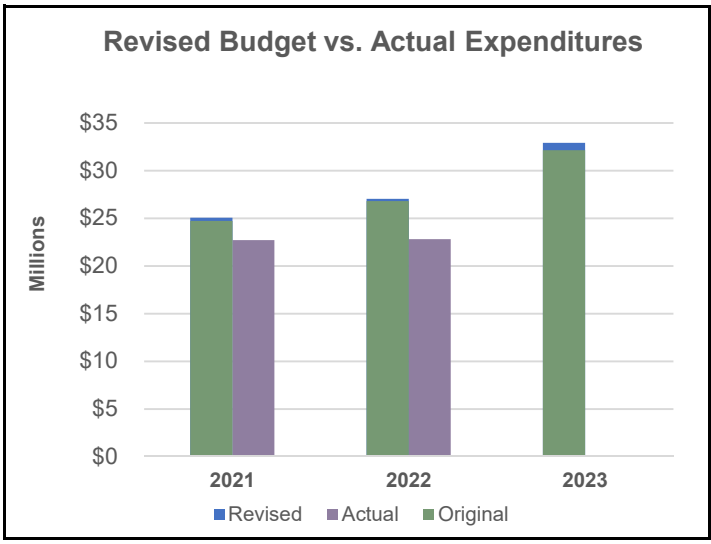
Mid-Missouri Solid Waste Management District

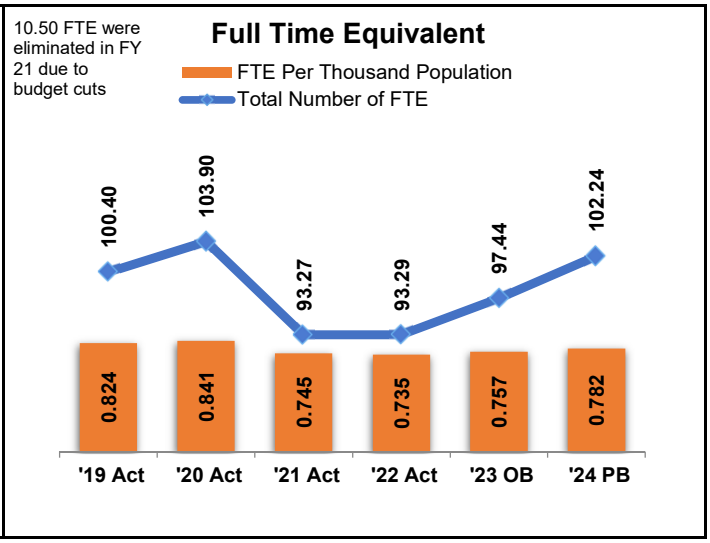
The Mid-Missouri Solid Waste Management District (MMSWMD) provides planning, technical and financial support in the area of solid waste management for an eight-county region that includes Audrain, Boone, Callaway, Cole, Cooper, Howard, Moniteau and Osage.

Storm Water Utility Fund

Storm Water Utility Fund accounts for storm water funding, implementation of storm water management projects, and provides maintenance to existing drainage facilities.

Utilities: Water





Total Appropriations (Expenditures)

Operating Expenditures:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$7,604,129	$6,495,770	$7,976,531	$8,957,095	$7,894,286	12.3%
Materials & Supplies	$3,282,451	$2,698,505	$3,353,844	$4,513,729	$4,513,729	34.6%
Travel & Training	$42,065	$22,243	$52,615	$57,915	$57,915	10.1%
Intragov. Charges	$2,278,460	$2,154,386	$2,499,698	$2,703,822	$2,703,822	8.2%
Utilities	$1,697,394	$1,677,622	$1,678,977	$1,685,394	$1,685,394	0.4%
Services & Misc.	$3,698,191	$2,862,886	$4,875,463	$5,157,105	$5,157,105	5.8%
Transfers	$5,420,042	$4,830,280	$5,816,932	$5,960,882	$5,960,882	2.5%
Capital Additions	$959,803	$363,596	$455,500	$76,900	$76,900	(83.1%)
Total Operating	**$24,982,535**	**$21,105,286**	**$26,709,560**	**$29,112,842**	**$28,050,033**	**9.0%**
Debt Service	$6,173,934	$5,811,335	$6,191,254	$4,978,882	$4,978,882	(19.6%)
Capital Projects	$5,725,000	$1,839,536	$3,550,000	$1,650,000	$1,650,000	(53.5%)
Total Appropriations (Exp)	**$36,881,469**	**$28,756,158**	**$36,450,814**	**$35,741,724**	**$34,678,915**	**(1.9%)**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Fees and service charges	$26,804,542	$28,925,976	$30,167,300	$30,328,952	$30,328,952	0.5%
Rev from other govt	$0	$2,844	$0	$0	$0	-
Investment Income	$350,000	($15,802)	$374,951	$673,407	$673,407	79.6%
Miscellaneous	$290,000	$486,263	$389,739	$297,898	$297,898	(23.6%)
Transfers	$0	$112,543	$0	$0	$0	-
Total Dedicated Funding	**$27,444,542**	**$29,511,826**	**$30,931,990**	**$31,300,257**	**$31,300,257**	**1.2%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	93.29	93.29	97.44	102.24	102.24	4.80
Part-Time	-	-	-	-	-	-
Total FTE	**93.29**	**93.29**	**97.44**	**102.24**	**102.24**	**4.80**

Utilities: Water

Fund 550x

Department Summary

Description

The Water Utility is responsible for the supply of safe drinking water and fire protection service to the City, by providing production, treatment, and distribution systems. The utility operates a well field in the Missouri River bottoms; the McBaine Water Treatment Plant; the Hillsdale, West Ash and South Pump Stations; elevated water towers; and a distribution system. The personnel test and set meters, install and maintain fire hydrants, operate a laboratory and water testing facility, perform all maintenance on towers, lines, leak repair, customer service calls, flush mains and service valves, and maintain a backflow prevention system. Crews do some extension of water mains and some is contracted to outside companies. The sale of water is the major revenue source for this fund. The Water Utility serves over 51,100 customers.

Highlights/Significant Changes

- A revenue increase was approved with the FY 23 budget to provide the financial funding to perform essential maintenance in a timely manner and to fund debt payments for capital improvements projects identified in the 2018 water ballot issue, which includes improvements to the water treatment plant. The base fee portion of the approved revenue increase will not be enacted until the remaining 2018 water bonds have been issued. It is anticipated that the water bonds will be issued in the fall of 2023. The base fee increases include:
    - $2 increase in residential base fees
    - Increase in commercial base fees based on residential equivalent
- The Water Division will continue to transfer $11,677 to Parks and Recreation to fund and utilize summer Career Awareness Related Experience (CARE) trainees in their department.
- The Water Utility budget for FY 24 has increased funding to purchase chemicals for the Water Treatment plant by $1,140,000, due to drastic price increases for lime and chlorine that are occurring.
- In FY 23, staff began to inventory the entire water distribution system in order to identify lead service lines and meet the regulatory requirements of the federal Lead and Copper Rule Revisions. City staff began field investigation work to determine the material types (lead and non-lead) for all water service lines within the distribution system. Staff also hired an engineering consultant firm to assist staff with compiling the service line inventory data, developing a lead service line replacement plan, and developing public education and outreach materials. Regulatory requirements stipulate that the water distribution system inventory must be completed by October 2024.
- City staff budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 22. Those funds were carried over to FY 23 in order to coordinate the utility customer satisfaction survey with the city-wide customer satisfaction survey and employee engagement survey. The Request for Proposals for the project has been issued and it is anticipated that the survey will commence in the fall of 2023. The utility survey portion will include all five utilities (Water, Electric, Sewer, Solid Waste, and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC), and City Council.
- The Water Utility will be adding (2) Water Distribution Technician positions with the FY 24 budget. These positions will assist with responding to customer requests, install and replace water meters, and investigate and locate water leaks. These (2) additional Water Distribution Technicians are needed due to the growth of the water distribution system and number of Water Utility customers.
- The Water Utility will be adding (3) Utility Locator positions with the FY 24 budget. These positions will return the responsibility of determining the location of water mains. The Utility Locator positions will respond to customer and contractor requests and determine the location of water mains in order to prevent customers and contractors from inadvertently damaging the water mains during excavation activities.

Strategic Plan Alignment

Organizational Excellence:

The addition of (2) Water Distribution Technicians will provide better response times to customer requests, to water meter installation and replacement requests, and to locating water leaks for Water Utility customers.

The addition of (3) Utility Locator positions will enable the Water Utility to provide timely responses to customer and contractor requests for determining the location of water mains.

Reliable Infrastructure:

Funds continue to be budgeted within the operating and CIP budgets in Utility departments to maintain existing infrastructure. In FY 23, the Water Utility hired an engineering consultant to update the Water Distribution System Master Plan (WDSMP). The WDSMP serves as a planning tool for future Capital Improvements to the City's water distribution system to identify improvements needed for capacity and reliability.

Department Summary - continued

Strategic Plan Alignment - continued

Inclusive Community:

Funding is being budgeted in FY 24 for electronic utility bills to be available in Spanish (bilingual) for those utility customers that request it. This will improve community engagement.

CAAP Alignment

Natural Resources:

A rate structure to encourage reduced water use was adopted by the City Council in January 2019 with a three tiered rate structure for summer months. In February 2020, City Council established water conservation incentives for both residential and commercial customers that included rebates for residential/commercial toilets, a low to moderate income program for residential toilets, and water kits and outdoor water conservation for irrigation rain sensors and weather-based irrigation controllers.

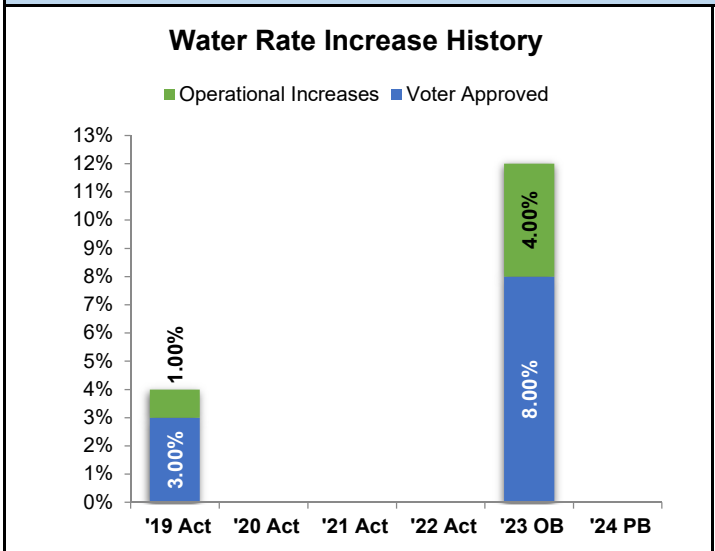
Performance Measurements

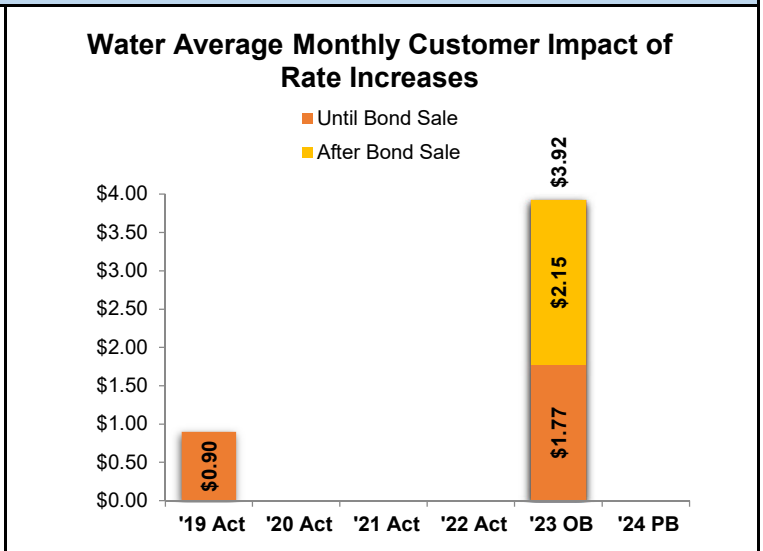
*Residents Satisfaction with Water services **

2023	2024	2025	Goal
			Increase 3%

*Staff is currently awaiting the Request for Proposal (RFP) results to begin conducting the utility survey

Rate Increase Information*





Rate increases will be evaluated in January to February each year after the fiscal year end financials are available to determine if an increase is necessary.

Utilities: Water

Fund 550x

Budget Detail By Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Admin & General (70xx)						
Personnel Services	$1,895,100	$1,624,870	$2,294,409	$2,387,106	$1,947,888	4.0%
Materials & Supplies	$49,964	$30,108	$60,364	$54,364	$54,364	(9.9%)
Travel & Training	$13,459	$5,714	$18,009	$18,309	$18,309	1.7%
Intragovernmental	$2,168,234	$2,044,160	$2,370,816	$2,701,898	$2,701,898	14.0%
Utilities	$26,744	$23,084	$24,830	$25,142	$25,142	1.3%
Services & Misc	$899,044	$509,288	$1,137,807	$942,607	$942,607	(17.2%)
Transfers	$5,420,042	$4,830,280	$5,816,932	$5,960,882	$5,960,882	2.5%
Capital Additions	$37,000	$34,607	$47,000	$0	$0	-
Total	**$10,509,587**	**$9,102,111**	**$11,770,167**	**$12,090,308**	**$11,651,090**	**2.7%**
Production (7120)						
Personnel Services	$1,734,670	$1,298,380	$1,673,114	$1,778,932	$1,508,399	6.3%
Materials & Supplies	$1,495,772	$1,406,214	$1,686,300	$2,839,300	$2,839,300	68.4%
Travel & Training	$12,500	$5,046	$15,000	$15,000	$15,000	-
Intragovernmental	$0	$0	$0	$0	$0	-
Utilities	$1,571,269	$1,553,539	$1,552,516	$1,552,591	$1,552,591	0.0%
Services & Misc	$1,831,165	$1,389,643	$2,612,174	$2,815,674	$2,815,674	7.8%
Capital Additions	$281,500	$235,601	$50,000	$0	$0	-
Total	**$6,926,875**	**$5,888,422**	**$7,589,104**	**$9,001,497**	**$8,730,964**	**18.6%**
Distribution (72xx)						
Personnel Services	$3,974,359	$3,572,520	$4,009,008	$4,791,057	$4,437,999	19.5%
Materials & Supplies	$1,736,715	$1,262,182	$1,607,180	$1,620,065	$1,620,065	0.8%
Travel & Training	$16,106	$11,483	$19,606	$24,606	$24,606	25.5%
Intragovernmental	$110,226	$110,226	$128,882	$1,924	$1,924	(98.5%)
Utilities	$99,381	$100,999	$101,631	$107,661	$107,661	5.9%
Services & Misc	$967,983	$963,955	$1,125,482	$1,398,824	$1,398,824	24.3%
Capital Additions	$641,303	$93,388	$358,500	$76,900	$76,900	(78.5%)
Total	**$7,546,073**	**$6,114,754**	**$7,350,289**	**$8,021,037**	**$7,667,979**	**9.1%**
Department Totals						
Personnel Services	$7,604,129	$6,495,770	$7,976,531	$8,957,095	$7,894,286	12.3%
Materials & Supplies	$3,282,451	$2,698,505	$3,353,844	$4,513,729	$4,513,729	34.6%
Travel & Training	$42,065	$22,243	$52,615	$57,915	$57,915	10.1%
Intragovernmental	$2,278,460	$2,154,386	$2,499,698	$2,703,822	$2,703,822	8.2%
Utilities	$1,697,394	$1,677,622	$1,678,977	$1,685,394	$1,685,394	0.4%
Services & Misc	$3,698,191	$2,862,886	$4,875,463	$5,157,105	$5,157,105	5.8%
Transfers	$5,420,042	$4,830,280	$5,816,932	$5,960,882	$5,960,882	2.5%
Capital Additions	$959,803	$363,596	$455,500	$76,900	$76,900	(83.1%)
Total	**$24,982,535**	**$21,105,286**	**$26,709,560**	**$29,112,842**	**$28,050,033**	**9.0%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Water								
1 Deep Well Abandonment - W0249 [ID: 1500]							**2021**	**2022**
Total								
2 Differential Payments - W0143 [ID: 642]								
Ent Rev	$100,000	$100,000						
Total	**$100,000**	**$100,000**						
3 Fire Hydrants & Valve Replacements - W0127 [ID: 587]								
Total								
4 Installation of New Mains to Create Loops - W0123 [ID: 586]								
Ent Rev	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000		
Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**		
5 Main Relocation for Streets & Highways - W0125 [ID: 589]								
Ent Rev								
Total								
6 New & Replacement of Mains Under Highways - W0119 [ID: 604]							**2023**	**2024**
Total								
7 New Service Lines - W0128 [ID: 592]								
Ent Rev	$450,000	$450,000	$450,000	$450,000	$450,000	$2,250,000		
Total	**$450,000**	**$450,000**	**$450,000**	**$450,000**	**$450,000**	**$2,250,000**		
8 Tower and Reservoir Maintenance - W0282 [ID: 2148]							**2022**	**2024**
Ent Rev	$500,000	$700,000	$700,000	$700,000	$700,000	$700,000		
Total	**$500,000**	**$700,000**	**$700,000**	**$700,000**	**$700,000**	**$700,000**		
9 Water Main Replacements - W0130 [ID: 590]								
Ent Rev								
Total								
10 Water Meter Replacements - W0231 [ID: 1362]								
Total								
11 Bus Loop - Phase 6A - 3,200' Main Replace - W0200 [ID: 722]							**2021**	**2024**
Ent Rev	$400,000							
Total	**$400,000**							
12 Country Club Drive S/E Walnut Phase 2 - W0273 [ID: 1935]							**2018**	**2024**
PYA Ent Rev - Close Loops - W0123	$160,000							
Total	**$160,000**							
13 Leslie Ln -Garth to Providence Relocate - W0297 [ID: 2211]							**2020**	**2024**
PYA Ent Rev - Close Loops - W0123	$453,000							
Total	**$453,000**							
14 New Well Platforms - W0279 [ID: 1988]							**2022**	**2023**
Total								

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Water								
15 S Glenwood Ave & Glenwood Ct Main Repl - W00288 [ID: 2205]							**2020**	**2024**
PYA Ent Rev - Main Replacements - W0130	$297,000							
Total	**$297,000**							
16 Water Treatment Plant Upgrade - Phase 1 - W0236 [ID: 1487]							**2020**	**2022**
Total								
17 Well & Pump Station Control W0264 [ID: 1887]							**2014**	**2024**
Ent Rev	$100,000							
Total	**$100,000**							
18 Westwind Dr/S Greenwood:W Bl to Greenwood Ct-W0300 [ID: 2244]							**2023**	**2024**
Total								
19 Woodbine Drive Main Replacement - W0289 [ID: 2206]							**2020**	**2024**
PYA Ent Rev - Main Replacements - W0130	$91,000							
Total	**$91,000**							
20 16" Main - Barberry to Worley - 4,300 FT - W0244 [ID: 1495]							**2027**	**2028**
Future Ballot				$700,000	$700,000			
Total				**$700,000**	**$700,000**			
21 16" Transmission Main to Prathersville Tank-W0242 [ID: 1493]							**2028**	**2028**
Future Ballot					$1,500,000			
Total					**$1,500,000**			
22 Brown Station Rd - Stark Av to Mojave Ct - W0241 [ID: 1492]							**2026**	**2027**
Ent Rev			$700,000					
Total			**$700,000**					
23 Gibbs Road/Dawn Drive - W0272 [ID: 1934]							**2027**	**2027**
Ent Rev				$1,424,000				
Total				**$1,424,000**				
24 2MG Elevated Storage - Prathersville - W0243 [ID: 1494]							**2028**	**2029**
Future Ballot					$500,000	$4,500,000		
Total					**$500,000**	**$4,500,000**		
25 Alluvial Wells #19 AND #20 - W0277 [ID: 1986]							**2027**	**2029**
Future Ballot				$700,000	$700,000	$600,000		
Total				**$700,000**	**$700,000**	**$600,000**		
26 Water Treatment Plant Upgrade - Phase 2 W0285 [ID: 2122]							**2029**	**2032**
Future Ballot						$35,000,000		
Total						**$35,000,000**		

Water Funding Source Summary

Water Funding Source Summary

Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Ent Rev	$1,650,000	$1,350,000	$1,950,000	$2,674,000	$1,250,000	$3,450,000		
New Funding	**$1,650,000**	**$1,350,000**	**$1,950,000**	**$2,674,000**	**$1,250,000**	**$3,450,000**		
PYA Ent Rev - Close Loops - W0123	$613,000							
PYA Ent Rev - Main Replacements - W0130	$388,000							
Prior Year Funding	**$1,001,000**					**$0**		
Future Ballot				$1,400,000	$3,400,000	$40,100,000		
Future Ballot				**$1,400,000**	**$3,400,000**	**$40,100,000**		
Total	**$2,651,000**	**$1,350,000**	**$1,950,000**	**$4,074,000**	**$4,650,000**	**$43,550,000**		

Water Current Capital Projects

1	16"Main-BrownStationRd-Route B to Peabody-W0230 [ID: 1284]	2018	2023
2	Backup Generators for ASR's & Pump Stations W0150 [ID: 649]	2021	2022
3	Construct Warehouse & Enclosed Parking - W0263 [ID: 1695]	2019	2023
4	Contingency - Enterprise Revenue - W0003 [ID: 1865]		
5	Fiber to Water Facilities - W0283 [ID: 2149]	2020	2022
6	Lime Softening Residual Discharge Pipe - W0234 [ID: 1485]	2018	2024
7	LOW: St. Charles to Mexico Gravel Main Rep - W0298 [ID: 2243]	2023	2024
8	Main Adjustment-Nifong Blvd Improvements-W0256 [ID: 1507]	2018	2021
9	New Elevated Storage - W0286 [ID: 2031]	2022	2024
10	New Southeast Pump Station - W0280 [ID: 1989]	2018	2024
11	Old 63, Gordon St & Charles St Main Repl - W0290 [ID: 2202]	2020	2023
12	Refurbish Existing Deep Well for Emergency-W0140 [ID: 581]	2021	2022
13	Replace Alluvial Well #1 - W0301 [ID: 1985]	2022	2023
14	Replacement of Alluvial Well 10 - W0302 [ID: 2272]	2023	2024
15	Replumb Influent Connections at WTP W0211 [ID: 1110]	2014	2021
16	Riback Rd & Blackberry Ln Main Replacement - W0287 [ID: 2204]	2020	2023
17	Ridgemont Rd & Highridge Cir Main Repl - W0291 [ID: 2203]	2020	2023
18	Ridgemont Rd-College Pk to Highridge Reloc- W0296 [ID: 2210]	2020	2020
19	Sinclair Rd, Nifong - Southampton Loop Close-W0292 [ID: 2207]	2020	2023
20	Strawn Road Main Extension - W0303 [ID: 2302]	2022	2023
21	Walnut St-Melbourne St - William St Relocate-W0295 [ID: 2209]	2020	2022
22	Well Field Valve Upgrades - W0274 [ID: 1983]	2017	2022
23	West Ash Upgrades - W0145 [ID: 644]	2020	2022
24	WTP Scada Upgrades - W0278 [ID: 1987]	2019	2020

Water Impact of Capital Projects

Backup Generators for ASR's & Pump Stations W0150 [ID: 649]

Increased maintenance requirement

Differential Payments - W0143 [ID: 642]

Expansion of system requires additional maintenance

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C

Water Impact of Capital Projects

Water

Fire Hydrants & Valve Replacements - W0127 [ID: 587]

Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

Installation of New Mains to Create Loops - W0123 [ID: 586]

Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

Main Relocation for Streets & Highways - W0125 [ID: 589]

Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

New Service Lines - W0128 [ID: 592]

Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

Refurbish Existing Deep Well for Emergency-W0140 [ID: 581]

Incremental impact on operational costs. An additional ASR well to maintain.

Water Main Replacements - W0130 [ID: 590]

Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

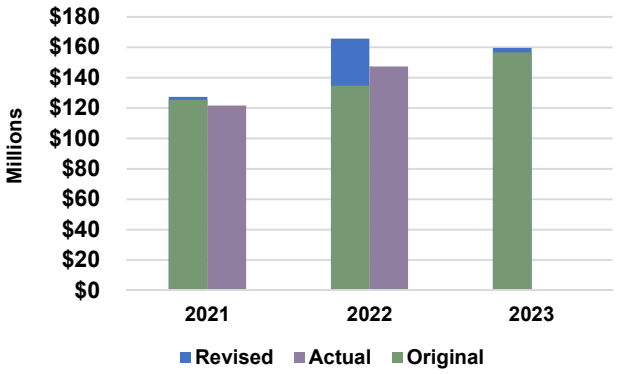
West Ash Upgrades - W0145 [ID: 644]

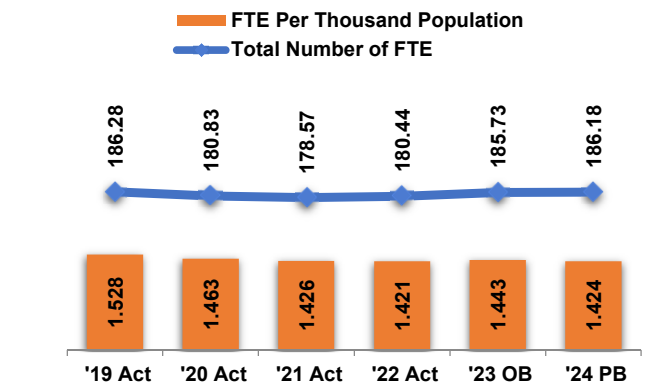
Will provide greater flexibility in operation

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Utilities: Electric





Total Appropriations (Expenditures)

Operating Expenditures:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$18,330,096	$15,745,120	$18,997,620	$20,343,339	$17,977,738	7.1%
Purchased Power	$102,357,608	$93,654,293	$80,338,608	$83,302,851	$83,302,851	3.7%
Materials & Supplies	$3,300,729	$5,005,229	$3,755,473	$4,181,603	$4,181,603	11.3%
Travel & Training	$397,695	$190,577	$397,695	$461,195	$461,195	16.0%
Intragovernmental	$6,283,929	$5,458,069	$7,161,068	$6,451,639	$6,451,639	(9.9%)
Utilities	$528,111	$440,433	$529,816	$555,246	$555,246	4.8%
Services & Misc	$13,084,584	$9,099,073	$12,164,903	$13,227,294	$13,227,294	8.7%
Transfers	$13,219,081	$12,838,470	$13,692,870	$14,382,229	$14,382,229	5.0%
Capital Additions	$3,998,669	$1,343,271	$9,176,000	$5,998,500	$5,998,500	(34.6%)
Total Operating	**$161,500,502**	**$143,774,534**	**$146,214,053**	**$148,903,896**	**$146,538,295**	**1.8%**
Debt Service	$10,545,003	$9,943,599	$10,552,133	$9,892,024	$9,892,024	(6.3%)
Capital Projects	$8,450,000	$5,764,761	$11,426,576	$5,950,000	$5,950,000	(47.9%)
Total Appropriations (Exp)	**$180,495,505**	**$159,482,894**	**$168,192,762**	**$164,745,920**	**$162,380,319**	**(2.0%)**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Fees and service charges	$130,019,267	$146,011,579	$134,272,058	$147,932,698	$147,932,698	10.2%
Intragovernmental Revenue	$219,468	$219,468	$256,840	$169,770	$169,770	(33.9%)
Rev from other govt	$0	$52	$90	$0	$0	-
Investment Income	$750,000	$88,577	$450,000	$1,326,037	$1,326,037	194.7%
Miscellaneous	$1,352,204	$1,834,809	$1,577,721	$1,414,101	$1,414,101	(10.4%)
Transfers	$0	$228,268	$0	$0	$0	-
Total Dedicated Funding	**$132,340,939**	**$148,382,753**	**$136,556,709**	**$150,842,606**	**$150,842,606**	**10.5%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	179.69	179.69	184.98	185.43	185.43	0.45
Part-Time	0.75	0.75	0.75	0.75	0.75	-
Total FTE	**180.44**	**180.44**	**185.73**	**186.18**	**186.18**	**0.45**

Utilities: Electric

Fund 551x

Department Summary

Description

The Electric Utility provides the citizens of Columbia with a safe, reliable, and cost effective electric supply. This requires the Department to operate and maintain the electric generating and distribution system to serve more than 52,500 customers.

The sale of electricity is the main revenue source for this fund. The growth rate in new customers is about 1% since last year. In addition to retail sales to customers, the Electric Utility receives revenues as a transmission owning member of the Midcontinent Independent System Operator (MISO) and by providing dark fiber services to customer groups defined by the State of Missouri.

Highlights/Significant Changes

- The City Council approved a 6.9% overall rate adjustment for the Electric Utility.
- The Integrated Electric Resource and Master Plan (IERMP) task force final report was presented to the City Council in December 2021. City staff are working with the City Council on recommendations and capital project funding priorities. This process consisted of an integrated electric resource plan, electric system master plan, and a cost of service study.
- The Electric Utility will continue to transfer $19,810 to Parks and Recreation to fund and utilize summer Career Awareness Related Experience (CARE) trainees in their department.
- City staff has budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 22. Those funds were carried over to FY 23 in order to coordinate the utility customer satisfaction survey with the city-wide customer satisfaction survey and employee engagement survey. The Request for Proposals for the project has been issued and it is anticipated that the survey will commence in the fall of 2023. The utility survey portion will include all five utilities (Water, Electric, Sewer, Solid Waste, and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC), and City Council.
- Work will continue at the Municipal Power Plant to rebuild the interior of the cooling towers and maintaining the facility with roof replacement.
- City staff will hire a consultant in 2023 to assist with the Request for Proposal process to select a vendor for conversion to Advanced Metering Infrastructure (AMI)

Strategic Plan Alignment

Reliable Infrastructure:

Funds continue to be budgeted within the operating or CIP budgets in Utilities to maintain existing infrastructure. Two substation improvement projects will move forward in FY 24. A transformer upgrade project is proposed for Bolstad Substation. A transformer and circuit breaker upgrade is proposed for Perche Creek Substation.

Funds continue to be budgeted to maintain existing infrastructure. The Electric utility is working with the City Council to implement the Integrated Electric Resource and Master Plan. In addition, funds will be carried over into FY 24 for a customer satisfaction survey.

Inclusive Community:

Funding is being budgeted in FY 24 for electronic utility bills to be available in Spanish (bilingual) for those utility customers that request it. This will improve community engagement.

CAAP Alignment

Energy:

The proposed ordinance changes for the community solar program will be brought forward to the Water & Light Advisory Board and City Council in late summer, early fall of 2023. The planned implementation of this new program is January 2024.

A consultant is being selected in 2023 to provide a feasibility study for Energy storage (battery) program. The study is expected in FY 24. Staff will select a consultant in 2023 to assist with the RFP process to select a vendor for conversion to AMI meters.

Department Summary - continued

CAAP Alignment - continued

Housing, Buildings & Development:

Funding will be provided in the FY 24 budget to fund a portion of the cost to install solar PV on the Columbia Housing Authority (CHA) Resource Center. Providing solar on this center will reduce costs for the CHA, which will in turn provide additional funding for more affordable housing.

In addition, the FY 24 budget includes $50,000 for a direct install smart thermostat program for income qualifying households. This program will be carried out via a Request for Proposal (RFP) for installation for local contractors. It is estimated that the City would provide this service to approximately 166 income eligible customers annually. According to multiple studies, the installation of a smart thermostat in income eligible homes can reduce energy costs for participants.

Transportation:

Funding was provided in the FY 23 budget to do a pilot program for residential and commercial electric vehicle charging stations to determine how to move forward with potential rebates. The residential program is currently being implemented.

Performance Measurements

Renewable Energy Standard (by December 31, 2022)

2021	2022	2023 (Est)	Goal
14.63%	18.5%	20.2%	25%

Increase electricity renewable energy sources to 100% by 2035 (CAAP E-1.3.2)

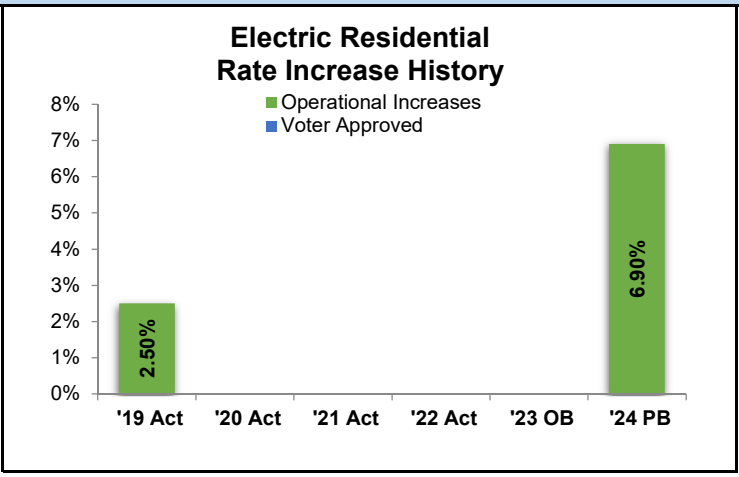
2021	2022	2023 (Est)	Goal
14.63%	18.5%	20.2%	100%

*Residents Satisfaction with Electric services **

2023	2024	2025	Goal
			Increase 3%

*Staff is currently awaiting the Request for Proposal (RFP) results to begin conducting the utility survey

Rate Increase Information*



Utilities: Electric

Fund 551x

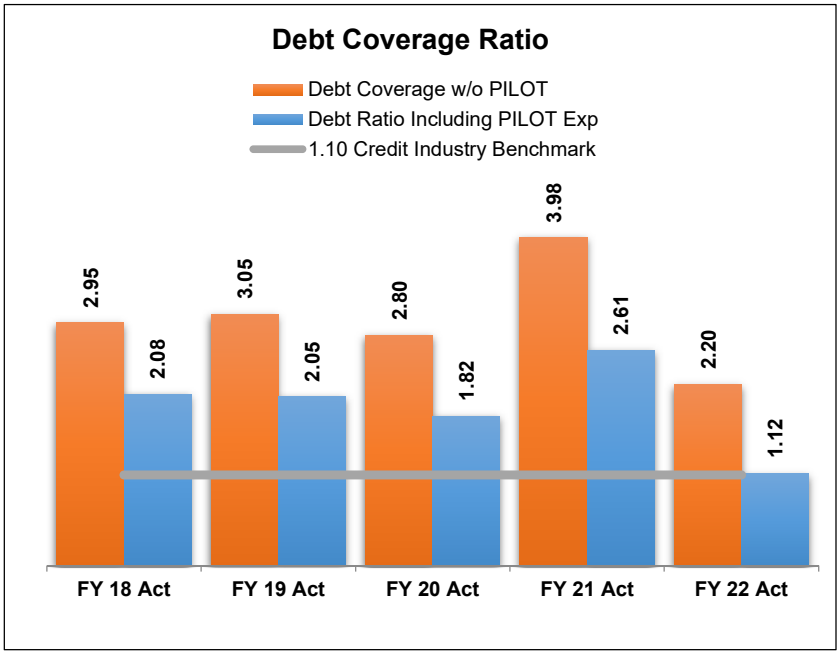
Budget Detail By Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Admin & General (74xx)						
Personnel Services	$4,331,638	$3,648,896	$4,787,904	$4,932,986	$4,208,284	3.0%
Purchased Power	$0	$0	$0	$0	$0	-
Materials & Supplies	$131,903	$59,902	$139,573	$120,703	$120,703	(13.5%)
Travel & Training	$119,895	$52,313	$119,895	$119,895	$119,895	-
Intragovernmental	$5,456,446	$4,693,181	$5,725,843	$5,429,358	$5,429,358	(5.2%)
Utilities	$65,689	$48,416	$60,584	$59,294	$59,294	(2.1%)
Services & Misc	$2,999,847	$2,092,774	$3,153,516	$3,635,457	$3,635,457	15.3%
Transfers	$13,182,095	$12,801,483	$13,655,884	$14,345,243	$14,345,243	5.0%
Capital Additions	$0	$0	$165,000	$99,000	$99,000	(40.0%)
Total	**$26,287,513**	**$23,396,966**	**$27,808,199**	**$28,741,936**	**$28,017,234**	**3.4%**
Production (75xx)						
Personnel Services	$2,877,387	$2,327,543	$2,798,937	$2,954,308	$2,251,262	5.6%
Purchased Power	$102,357,608	$93,654,293	$80,338,608	$83,302,851	$83,302,851	3.7%
Materials & Supplies	$956,893	$2,151,365	$1,379,700	$1,368,200	$1,368,200	(0.8%)
Travel & Training	$118,300	$52,737	$118,300	$118,300	$118,300	-
Intragovernmental	$492	$492	$462	$1,924	$1,924	316.5%
Utilities	$246,086	$185,835	$246,086	$250,806	$250,806	1.9%
Services & Misc	$2,416,155	$1,358,430	$3,013,887	$3,162,537	$3,162,537	4.9%
Transfers	$0	$0	$0	$0	$0	-
Capital Additions	$1,149,630	$601,701	$89,000	$1,490,000	$1,490,000	1574.2%
Total	**$110,122,551**	**$100,332,396**	**$87,984,980**	**$92,648,926**	**$91,945,880**	**5.3%**
Transmission and Distribution (76xx)						
Personnel Services	$11,121,071	$9,768,680	$11,410,779	$12,456,045	$11,518,192	9.2%
Purchased Power	$0	$0	$0	$0	$0	-
Materials & Supplies	$2,211,933	$2,793,962	$2,236,200	$2,692,700	$2,692,700	20.4%
Travel & Training	$159,500	$85,527	$159,500	$223,000	$223,000	39.8%
Intragovernmental	$826,991	$764,396	$1,434,763	$1,020,357	$1,020,357	(28.9%)
Utilities	$216,336	$206,181	$223,146	$245,146	$245,146	9.9%
Services & Misc	$7,668,581	$5,647,869	$5,997,500	$6,429,300	$6,429,300	7.2%
Transfers	$36,986	$36,986	$36,986	$36,986	$36,986	-
Capital Additions	$2,849,039	$741,570	$8,922,000	$4,409,500	$4,409,500	(50.6%)
Total	**$25,090,437**	**$20,045,172**	**$30,420,874**	**$27,513,034**	**$26,575,181**	**(9.6%)**
Department Totals						
Personnel Services	$18,330,096	$15,745,120	$18,997,620	$20,343,339	$17,977,738	7.1%
Purchased Power	$102,357,608	$93,654,293	$80,338,608	$83,302,851	$83,302,851	3.7%
Materials & Supplies	$3,300,729	$5,005,229	$3,755,473	$4,181,603	$4,181,603	11.3%
Travel & Training	$397,695	$190,577	$397,695	$461,195	$461,195	16.0%
Intragovernmental	$6,283,929	$5,458,069	$7,161,068	$6,451,639	$6,451,639	(9.9%)
Utilities	$528,111	$440,433	$529,816	$555,246	$555,246	4.8%
Services & Misc	$13,084,584	$9,099,073	$12,164,903	$13,227,294	$13,227,294	8.7%
Transfers	$13,219,081	$12,838,470	$13,692,870	$14,382,229	$14,382,229	5.0%
Capital Additions	$3,998,669	$1,343,271	$9,176,000	$5,998,500	$5,998,500	(34.6%)
Total	**$161,500,502**	**$143,774,534**	**$146,214,053**	**$148,903,896**	**$146,538,295**	**1.8%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Utilities: Water and Electric Bonds

Debt Service Ratios



Debt ratios have been updated to match the ratings listed in the Annual Comprehensive Financial Report (ACFR).

Debt coverage ratio is ***net revenues*** (operating revenues plus interest less operating expenses) divided by ***total debt service*** (annual interest plus annual principal payments on long-term debt).

The debt coverage ratio is a measure of the entity's ability to meet its annual interest and principal payments.

A ratio of less than 1.10 or a declining trend of three or more years is a negative factor and warrants close monitoring.

Credit rating firms look at this debt service coverage to determine the funds financial health and ability to obtain bonds in the future.

While the 1.10 credit rating benchmark generally only applies to revenue bonds, Water and Electric have both revenue bonds and special obligation bonds. For our analysis, we have included the total bond debt payment (on revenue and special obligation bonds).

For the period shown, the debt coverage ratio has been consistently above the 1.10 level without including PILOT expense.

Utilities: Water and Electric Bonds

Debt Service Information

'14 Water and Electric System Rev. Refunding Bonds (05/17/11)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$14,180,000	2.00% - 3.00%	10/01/28	$5,815,000

In July of 2014, the City issued $14,180,000 of Water and Electric System Revenue Refunding Bonds. The bonds are planned to be payable solely from, and secured by a pledge of the revenues of the Water and Electric system. The bonds were issued to refund the $2,010,000 of the outstanding 2003 Water and Electric Series A Refunding Bonds and the $12,745,000 of the outstanding 2004 Water and Electric Series A Improvement Bonds.

'15 Water and Electric System Refunding & Improvement Rev. Bonds (08/05/2015)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$51,280,000	3.125% - 5.00%	10/01/45	$31,470,000

In August 2015, the City issued $51,280,000 of Water and Electric System Refunding & Improvement Revenue Bonds. The bonds are planned to be payable solely from, and secured by a pledge of the revenues by the Water and Electric system. $18,065,000 of the bonds were issued to refund $20,620,000 of the outstanding 2005 Water and Electric Series A Refunding & Improvement Bond. $33,215,000 of the bonds were issued to provide funding for extending and improving the Electric Utility.

'19 Water and Electric System Revenue Bond: Series 2019A (5/21/2019)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$15,150,000	3.00% - 5.00%	10/01/49	$14,260,000

In May 2019, The City issued $15,150,000 of Water and Electric System Revenue Bonds. The bonds are planned to be payable solely from, and secured by a pledge of the revenues of the Water and Electric system. The bonds were issued for the purpose of providing funds for acquiring, constructing, extending and improving the Water System.

19 Water and Electric System Revenue Refunding Bonds: Series 2019B (October 2019)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$70,445,000	3.00% - 5.00%	10/01/42	$59,915,000

In October of 2019, the City issued $70,445,000 of Water and Electric System Revenue Refunding Bonds. The bonds are to be paid by the net revenues of the system and certain accounts under the Bond Ordinance to the extent pledged under the Ordinance. The bonds were issued for the current refunding of the 2009A Water and Electric System Revenue Bonds and the refunding of the 2011A Water and Electric System Revenue Refunding and Improvement Bonds.

20 Water and Electric System Revenue Refunding Bonds (September 2020)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$41,105,000	2.00% - 5.00%	10/01/33	$35,180,000

In September of 2020, the City issued $41,105,000 of Water and Electric System Revenue Refunding Bonds. The bonds are to be paid by the net revenues of the system and certain accounts under the Bond Ordinance to the extent pledged under the Ordinance. The bonds were issued for the current refunding of the 2012D and 2012E Water and Electric System Special Obligation Bonds.

Utilities: Water and Electric Bonds

Debt Service Requirements

Fiscal Year	Principal Requirements	Interest Requirements	Total Requirements
2024	$9,510,000	$5,343,906	$14,853,906
2025	$9,960,000	$4,894,225	$14,854,225
2026	$10,430,000	$4,433,975	$14,863,975
2027	$10,935,000	$3,947,925	$14,882,925
2028	$10,280,000	$3,468,650	$13,748,650
2029	$10,745,000	$2,999,625	$13,744,625
2030	$9,465,000	$2,578,906	$12,043,906
2031	$9,310,000	$2,255,125	$11,565,125
2032	$9,595,000	$1,985,881	$11,580,881
2033	$7,105,000	$1,755,925	$8,860,925
2034	$7,340,000	$1,545,025	$8,885,025
2035	$6,455,000	$1,336,575	$7,791,575
2036	$5,245,000	$1,152,056	$6,397,056
2037	$5,410,000	$982,856	$6,392,856
2038	$2,320,000	$855,500	$3,175,500
2039	$2,395,000	$771,250	$3,166,250
2040	$2,490,000	$683,900	$3,173,900
2041	$2,580,000	$593,200	$3,173,200
2042	$2,670,000	$499,200	$3,169,200
2043	$2,235,000	$409,366	$2,644,366
2044	$2,320,000	$323,734	$2,643,734
2045	$2,405,000	$234,878	$2,639,878
2046	$2,500,000	$142,597	$2,642,597
2047	$700,000	$84,175	$784,175
2048	$725,000	$61,019	$786,019
2049	$745,000	$37,131	$782,131
2050	$770,000	$12,513	$782,513
Total	**$146,640,000**	**$43,389,118**	**$190,029,118**

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Electric								
1 13.8 kV Overhead System Replacement - E0118 [ID: 651]								
Total								
2 13.8 kV System - New Commercial Services- E0117 [ID: 556]								
Ent Rev	$500,000	$500,000	$800,000	$800,000	$800,000	$3,200,000		
Total	**$500,000**	**$500,000**	**$800,000**	**$800,000**	**$800,000**	**$3,200,000**		
3 13.8 kV System - New Residential Services - E0116 [ID: 564]								
Ent Rev			$500,000	$500,000	$500,000	$2,000,000		
Total			**$500,000**	**$500,000**	**$500,000**	**$2,000,000**		
4 13.8 kV System Automation - E0200 [ID: 1893]								
Ent Rev								
Total								
5 13.8 kV Underground System Replacement - E0107 [ID: 562]								
Total								
6 161 & 69 kV Transformer Replacement - E0192 [ID: 1776]								
Ent Rev	$500,000	$500,000	$500,000	$500,000	$500,000	$2,000,000		
Total	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$2,000,000**		
7 161&69 kV Transmission System Replacement - E0101 [ID: 567]								
Total								
8 Contingency Funds from Bonds - E0009 [ID: 557]								
2015 Electric Bond		$900,000						
Total		**$900,000**						
9 Conversion of Overhead to Underground - E0027 [ID: 555]								
Ent Rev			$2,000,000	$2,000,000	$2,000,000	$8,000,000		
Total			**$2,000,000**	**$2,000,000**	**$2,000,000**	**$8,000,000**		
10 Fiber Optic System Additions - E0082 [ID: 560]								
Ent Rev			$100,000					
Total			**$100,000**					
11 Mercury Vapor Streetlight Replacement - E0182 [ID: 1599]								
Total								
12 MPP: elimination of obsolete equipment- E0208 [ID: 2102]								
Ent Rev	$300,000	$300,000						
Total	**$300,000**	**$300,000**						
13 New & Replace Transformers & Capacitors - E0021 [ID: 559]								
Ent Rev	$2,400,000	$2,400,000	$2,400,000	$2,400,000	$2,400,000	$9,600,000		
Total	**$2,400,000**	**$2,400,000**	**$2,400,000**	**$2,400,000**	**$2,400,000**	**$9,600,000**		
14 New 13.8 kV Substation Feeder Additions - E0115 [ID: 566]								
Ent Rev			$1,600,000	$1,600,000	$1,600,000	$6,400,000		
Total			**$1,600,000**	**$1,600,000**	**$1,600,000**	**$6,400,000**		

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Electric								
15 Protective Relay Upgrade - E0145 [ID: 984]								
Ent Rev	$100,000	$100,000	$100,000					
Total	**$100,000**	**$100,000**	**$100,000**					
16 Relocation of 13.8 kV System for Streets - E0199 [ID: 1847]								
Ent Rev			$500,000	$500,000	$500,000	$2,000,000		
Total			**$500,000**	**$500,000**	**$500,000**	**$2,000,000**		
17 Replace 69 & 161 kV Circuit Breakers - E0153 [ID: 1109]								
Ent Rev	$250,000	$250,000	$250,000	$250,000	$250,000	$1,000,000		
Total	**$250,000**	**$250,000**	**$250,000**	**$250,000**	**$250,000**	**$1,000,000**		
18 Secondary Electric System for New Services - E0053 [ID: 563]								
Ent Rev		$750,000	$750,000	$750,000	$750,000	$3,000,000		
Total		**$750,000**	**$750,000**	**$750,000**	**$750,000**	**$3,000,000**		
19 Street Light Additions and Replacements - E0052 [ID: 565]								
Ent Rev	$100,000	$100,000	$100,000	$100,000	$100,000	$400,000		
Total	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$400,000**		
20 161/69kV Autotransformer Replacement - E0219 [ID: 2328]							**2026**	**2026**
Ent Rev			$2,500,000					
Total			**$2,500,000**					
21 Bolstad T1 & T2 Switchgear & Transf Rpl - E0218 [ID: 2327]							**2023**	**2023**
Total								
22 Boone-Stephens Solar Interconnection - E0221 [ID: 2330]							**2023**	**2023**
Total								
23 Brushwood Lake Road Loop Closure - E0185 [ID: 1602]							**2024**	**2025**
Ent Rev		$750,000						
Unfunded								
Total		**$750,000**						
24 Extend Hinkson Creek Substation Feeders - E0193 [ID: 1837]							**2022**	**2024**
Future Ballot					$10,000,000			
Total					**$10,000,000**			
25 More's Lake Restoration - E0204 [ID: 1982]							**2016**	**2017**
Total								
26 Perche Creek 161 kV Bus Reconfiguration - E0217 [ID: 2326]							**2023**	**2023**
Total								
27 Perche Substation Transformer & Switchgear - E0184 [ID: 1601]							**2022**	**2023**
Total								
28 Replace 13.8 kV Switchgear at Substations - E0189 [ID: 1773]								
Ent Rev	$200,000	$200,000	$200,000	$200,000	$200,000	$800,000		
Total	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$200,000**	**$800,000**		

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Electric								
29 Business Loop 70 - Phase 5 Undergrounding - E0140 [ID: 689]							**2028**	**2028**
Ent Rev					$5,000,000			
Total					**$5,000,000**			
30 Grindstone-Perche 161 kV Overhead - E0223 [ID: 2332]							**2023**	**2027**
2015 Electric Bond		$5,000,000	$5,000,000	$16,100,000				
Ent Rev				$3,900,000				
Total		**$5,000,000**	**$5,000,000**	**$20,000,000**				
31 New Hinkson Substation - E0222 [ID: 2331]							**2024**	**2028**
Future Ballot				$1,000,000	$7,000,000			
Total				**$1,000,000**	**$7,000,000**			
32 Warehouse & Enclosed Equipment Parking - E0176 [ID: 1593]							**2024**	**2028**
Future Ballot					$4,400,000			
Total					**$4,400,000**			
33 Business Loop 70 - Phase 6 Undergrounding - E0141 [ID: 690]							**2028**	**2030**
Ent Rev					$100,000	$3,000,000		
Total					**$100,000**	**$3,000,000**		

Electric Funding Source Summary

2015 Electric Bond		$5,900,000	$5,000,000	$16,100,000			
Ent Rev	$4,350,000	$5,850,000	$12,300,000	$13,500,000	$14,700,000	$40,600,000	
New Funding	**$4,350,000**	**$11,750,000**	**$17,300,000**	**$29,600,000**	**$14,700,000**	**$40,600,000**	
Future Ballot				$1,000,000	$21,400,000		
Future Ballot				**$1,000,000**	**$21,400,000**	**$0**	
Total	**$4,350,000**	**$11,750,000**	**$17,300,000**	**$30,600,000**	**$36,100,000**	**$40,600,000**	

Electric Current Capital Projects

1	College Undergrounding-Univ to Bouchelle - E0179 [ID: 1596]	2016	2021
2	Contingency Funds from Enterprise Revenue - E0003 [ID: 1359]		
3	Downtown Streetlights - E0180 [ID: 1597]	2014	2021
4	Hinkson Creek Transformer and Switchgear E0214 [ID: 2232]	2020	2021
5	Landfill Gas Generator #4 - E0175 [ID: 1584]	2018	2023
6	Mill Creek Sub Transmisn Connect to 2 Subs-E0148 [ID: 1050]	2011	2024
7	Millcreek & Vawter School Relocation - E0213 [ID: 2201]	2020	2020
8	New South Side 161/13.8 Kv Substation - E0121 [ID: 551]	2014	2024
9	Nifong & Bethel Relocation - E0212 [ID: 2200]	2020	2020
10	Power Plant Substation Upgrades - E0151 [ID: 1056]	2016	2024
11	Reconfiguration of Substation Feeders-E0201 [ID: 1894]	2016	2024
12	Replace Measurement & Data Acquistion Sys - E0159 [ID: 1203]	2014	2016
13	Sewer Connection to Municipal Power Plant - E0211 [ID: 2150]	2020	2021

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C

Electric Current Capital Projects

Electric

14	Substation Upgrades-Grnstn & Perche - E0194 [ID: 1838]	2015	2024
15	Truman Solar Feeders - E0205 [ID: 2088]	2018	2021
16	UG Distribution Lines in Trans Corridor - E0198 [ID: 1845]	2016	2024
17	UMC 69kV Tie Line - E0220 [ID: 2329]	2023	2023
18	Upgrade of Energy Management System - E0216 [ID: 2233]	2021	2022

Electric Impact of Capital Projects

13.8 kV System - New Commercial Services- E0117 [ID: 556]

Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

13.8 kV System - New Residential Services - E0116 [ID: 564]

Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

13.8 kV Underground System Replacement - E0107 [ID: 562]

Work is performed because of numerous faults on a line. Replacing problem cable will reduce outages.

Conversion of Overhead to Underground - E0027 [ID: 555]

Long-term could reduce maintenance

Fiber Optic System Additions - E0082 [ID: 560]

Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

More's Lake Restoration - E0204 [ID: 1982]

W&L ceased using lake for ash handling in September 2015.

New & Replace Transformers & Capacitors - E0021 [ID: 559]

Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

New 13.8 kV Substation Feeder Additions - E0115 [ID: 566]

Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

New South Side 161/13.8 Kv Substation - E0121 [ID: 551]

Additional substation to maintain may require additional staff.

Secondary Electric System for New Services - E0053 [ID: 563]

Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

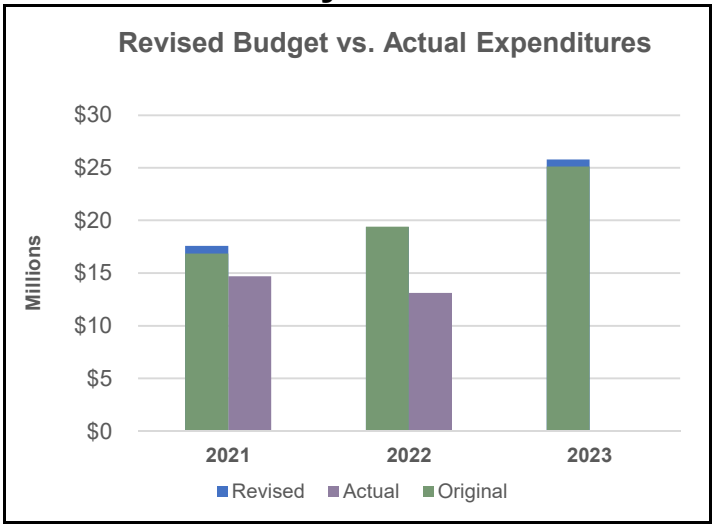
Street Light Additions and Replacements - E0052 [ID: 565]

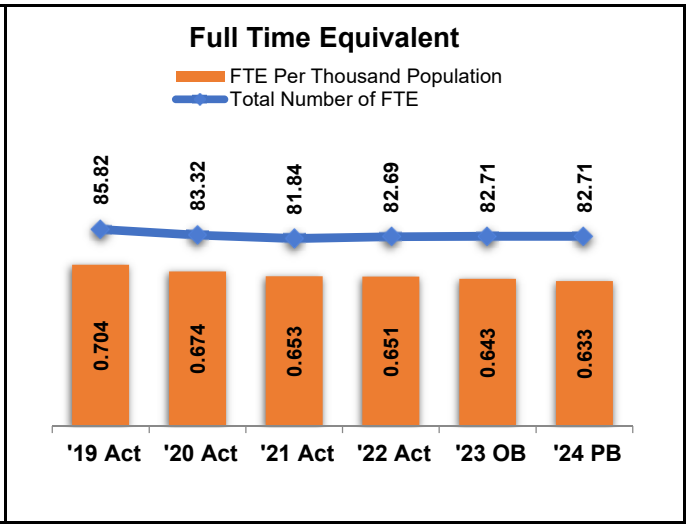
Incremental impact on operational costs. General growth in system will require additional maintenance with periodic increase in staff.

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For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Utilities: Sanitary Sewer





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$6,507,562	$4,709,025	$6,704,696	$7,737,241	$5,949,953	15.4%
Materials & Supplies	$1,486,933	$1,039,737	$1,467,873	$1,512,761	$1,512,761	3.1%
Travel & Training	$37,174	$12,031	$37,174	$39,174	$39,174	5.4%
Intragov. Charges	$2,935,032	$2,053,127	$3,031,501	$3,307,616	$3,307,616	9.1%
Utilities	$1,301,728	$1,127,435	$1,292,703	$1,300,703	$1,300,703	0.6%
Services & Misc.	$3,095,800	$1,307,030	$3,542,072	$3,065,452	$3,065,452	(13.5%)
Transfers	$66,902	$66,902	$73,613	$48,172	$48,172	(34.6%)
Capital Additions	$1,564,796	$990,788	$1,135,360	$1,236,000	$1,236,000	8.9%
Total Operating	**$16,995,927**	**$11,306,077**	**$17,284,992**	**$18,247,119**	**$16,459,831**	**5.6%**
Debt Service	$7,883,238	$7,274,068	$7,844,230	$7,649,068	$7,649,068	(2.5%)
Capital Projects	$7,034,050	$4,783,355	$3,695,000	$3,895,000	$3,895,000	5.4%
Total Appropriations (Exp)	**$31,913,215**	**$23,363,499**	**$28,824,222**	**$29,791,187**	**$28,003,899**	**3.4%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Fees and Service Charges	$24,068,438	$25,756,480	$26,230,838	$25,615,097	$25,615,097	(2.3%)
Rev From Other Govt	$0	$6,473	$11,208	$0	$0	-
Investment Income	$500,000	$37,768	$300,000	$836,676	$836,676	178.9%
Miscellaneous	$59,907	$266,475	$261,819	$106,225	$106,225	(59.4%)
Transfers	$0	$82,896	$0	$0	$0	-
Total Dedicated Funding	**$24,628,345**	**$26,150,092**	**$26,803,865**	**$26,557,998**	**$26,557,998**	**(0.9%)**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	82.69	82.69	82.71	82.71	82.71	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**82.69**	**82.69**	**82.71**	**82.71**	**82.71**	**-**

Utilities: Sanitary Sewer

Fund 555x

Department Summary

Description

The Sewer Utility is charged with the responsibility to protect the public health and to ensure minimal impact upon the aquatic environment by adequate collection and treatment of wastewater from properties within the City of Columbia corporate limits and areas outside the City that can be feasibly connected to the City's system. This is achieved by engineering review of proposed and existing facilities and thorough effective and economical operation and maintenance of collection and treatment systems.

Sewer charges are the major revenue source for this fund. There are more than 51,800 Sewer Utility customers. Additionally, 4,065 Boone County Regional Sewer District customers are connected to the City. The University of Missouri has 190 connections on the main campus to the City system.

Department Objectives

To ensure new construction meets current Federal, State and City requirements. To provide the lowest practical cost for maintaining sanitary sewer facilities and resources. To provide proper treatment of wastewater by complying with the standards imposed for effluent discharged to the environment. To provide a prudent, reasonable, and responsible approach to meeting the objectives through careful management of the material and human resources provided for that purpose.

Highlights/Significant Changes

- The Sewer Utility continues to face challenges recruiting and retaining qualified personnel in equipment operator, wastewater treatment plant operator, and utility maintenance mechanic positions. This negatively impacts the Sewer Utility's ability to provide routine maintenance and perform repairs on the sanitary sewer infrastructure. The Utility will continue to spend funds on a contractor to assist in routine maintenance of the collection system. Additional funds will be spent with contractors to perform other routine maintenance work at the Wastewater Treatment Plant.
- A Utility Rate Study to evaluate the costs of current services and revenue sufficiency was completed in FY 22. The study indicates an operating revenue rate increase is necessary.
- In FY 24, the Sewer Utility will work with an engineering consultant to complete development and analysis of the hydraulic sewer model to assist with evaluating capacity restrictions and inflow and infiltration hot spots. FY 23 was spent flow monitoring the sewer system in order to calibrate the sewer model.
- In FY 24, the sewer utility will continue to fund significant rehabilitation of the sewer collection system.
- The FY 24 CIP includes funding, or partial funding, for the engineering and construction of multiple Private Common Collector Elimination Projects and an additional two new Capital Improvement Projects.
- In FY 20, Council approved a budget amendment to transfer funds from each utility to Parks and Recreation to utilize CARE trainees in house. This is expected to continue into FY 24.
- City staff has budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 22. Those funds were carried over to FY 23 in order to coordinate the utility customer satisfaction survey with the city-wide customer satisfaction survey and employee engagement survey. The Request for Proposals for the project has been issued and it is anticipated that the survey will commence in the fall of 2023. The utility survey portion will include all five utilities (Water, Electric, Sewer, Solid Waste, and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC), and City Council.

Strategic Plan Alignment

Reliable Infrastructure:

Funds continue to be budgeted within the operating or CIP budgets in Utilities to maintain existing infrastructure. The wastewater (Sewer) and stormwater utilities are implementing the Integrated Management Plan. Some highlights from the Integrated Management Plan include but are not limited to:

- Rehabilitate up to 1% of collection system structures per year, depending upon contractor availability and pricing.
- Continue private common collector elimination projects, depending on ability to gain easements, as well as contractor availability and pricing.
- Implement community outreach to build awareness of the backflow prevention program and modified private Inflow and Infiltration program.
- Conduct comprehensive flow monitoring to calibrate the sewer collection system model

Inclusive Community:

Funding is being budgeted in FY 24 for electronic utility bills to be available in Spanish (bilingual) for those utility customers that request it. This will improve community engagement.

Department Summary - (continued)

CAAP Alignment

The Sewer Utility budget aligns with the Climate Action and Adaptation Plan (CAAP) through continued capital funding of significant rehabilitation and upgrade projects and through operational efforts at the Wastewater Treatment Plant facility. The Sewer Utility continues to rehabilitate existing sewer infrastructure and upgrade private sewer systems to public systems. Rehabilitating existing infrastructure reduces inflow and infiltration into the sewer system which can reduce the occurrence of building backups and sewer overflows. Reducing building backups preserves and enhances affordable housing which are mitigation strategies that support both Housing (H-1.6.2) and Transportation (T-1.5.4) actions. Reducing sewer backups and overflows prevents illness due to water quality issues supporting the Health and Safety adaptation Strategy HS-1.3.

Through its operational budget, the Wastewater Treatment Plant supports the Natural Resource adaptation strategies in the CAAP. The grounds around the Wastewater Treatment Plant and associated constructed wetlands have diverse native plant communities. The Sewer Utility supports these natural resources through maintenance and expansion of these native plant areas to reduce mowing and increase habitat. This work supports Strategy NR-1.1 to Increase the accessibility and quality of habitat for native plants and animals and the overall goal NR-1 to increase climate resilience. Additionally, native plantings support the adaptive goal NR-3 to reduce negative impact from stormwater runoff. The Sewer Utility is continuing to work towards finalizing a mitigation bank through the U.S. Army Corps of Engineers that is more than 470 acres of Sewer Utility property that will be enhanced and improved with wetlands restoration and stream buffer improvements, a significant contribution to goals NR-1 and NR-3.

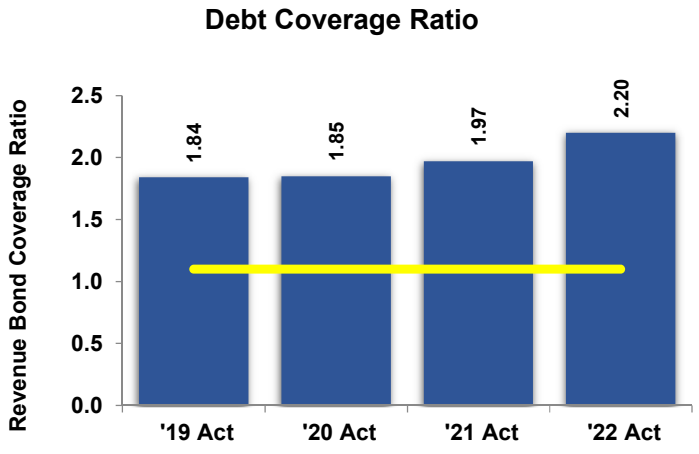
Performance Measurements

Residents Satisfaction with Sewer services *

2023	2024	2025	Goal
			Increase 3%

*Staff is currently awaiting the Request for Proposal (RFP) results to begin conducting the utility survey

Debt Coverage Ratios



Debt ratios have been updated to match the ratings listed in the Annual Comprehensive Financial Report (ACFR).

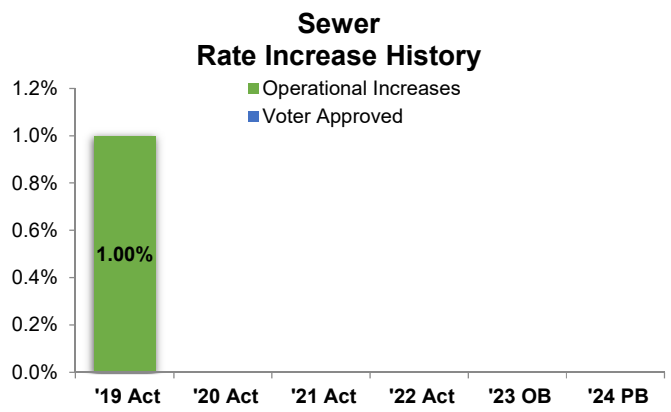
Debt coverage ratio is ***net operating income*** (operating revenues plus interest income less operating expenses) divided by ***total debt service*** (annual interest plus annual principal payments on long-term debt).

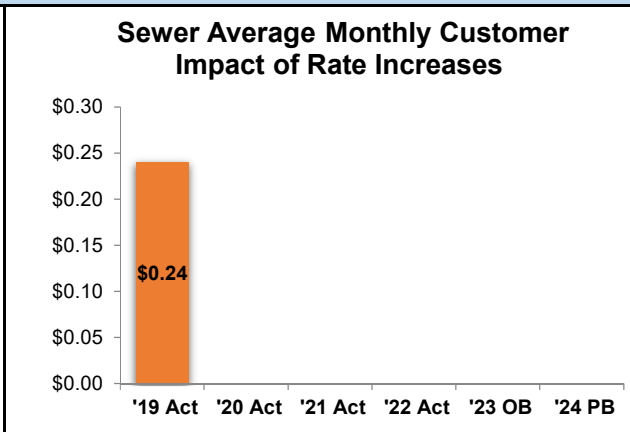
The debt coverage ratio is a measure to show the entity's ability to meet its annual interest and principal payments.
A ratio of less than 1.10 or a declining trend of three or more years is a negative factor and warrants close monitoring.

Credit rating firms look at this debt service coverage to determine the funds financial health and ability to obtain bonds in the future.

For the period shown, the debt coverage ratio has been consistently above the 1.10 level.

Rate Increase Information





* FY 19 rate increase was changed to an operating increase due to a large cash balance that resulted in bonds not needing to be sold

Utilities: Sanitary Sewer

Fund 555x

Budget Detail By Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Administration/UCS (631x)						
Personnel Services	$551,793	$498,818	$587,691	$623,648	$537,079	6.1%
Materials & Supplies	$33,716	$28,264	$33,548	$35,368	$35,368	5.4%
Travel & Training	$9,581	$1,407	$9,581	$9,581	$9,581	-
Intragovernmental	$1,857,925	$1,049,199	$1,904,602	$1,969,801	$1,969,801	3.4%
Utilities	$19,051	$17,431	$10,493	$18,493	$18,493	76.2%
Services & Misc	$544,127	$338,279	$551,845	$557,725	$557,725	1.1%
Transfers	$66,902	$66,902	$73,613	$48,172	$48,172	(34.6%)
Capital Additions	$0	$0	$0	$132,000	$132,000	-
Total	**$3,083,095**	**$2,000,300**	**$3,171,373**	**$3,394,788**	**$3,308,219**	**7.0%**
Engineering (6315)						
Personnel Services	$1,242,836	$1,067,245	$1,255,224	$1,406,750	$1,265,446	12.1%
Materials & Supplies	$36,115	$26,740	$29,925	$31,675	$31,675	5.8%
Travel & Training	$10,000	$5,864	$10,000	$12,000	$12,000	20.0%
Intragovernmental	$199,862	$190,914	$205,180	$259,677	$259,677	26.6%
Utilities	$12,832	$8,961	$12,296	$12,296	$12,296	-
Services & Misc	$943,755	$94,449	$1,358,684	$863,684	$863,684	(36.4%)
Capital Additions	$0	$0	$0	$0	$0	-
Total	**$2,445,400**	**$1,394,174**	**$2,871,309**	**$2,586,082**	**$2,444,778**	**(9.9%)**
Treatment Plant/Field O&M (632x)						
Personnel Services	$3,178,325	$2,221,608	$3,293,275	$3,921,749	$2,938,398	19.1%
Materials & Supplies	$1,078,295	$763,503	$1,065,593	$1,093,493	$1,093,493	2.6%
Travel & Training	$11,623	$4,760	$11,623	$11,623	$11,623	-
Intragovernmental	$498,179	$451,782	$508,875	$608,317	$608,317	19.5%
Utilities	$1,252,863	$1,090,300	$1,253,434	$1,253,434	$1,253,434	-
Services & Misc	$1,366,884	$774,677	$1,280,157	$1,282,657	$1,282,657	0.2%
Capital Additions	$828,268	$618,889	$1,123,000	$749,000	$749,000	(33.3%)
Total	**$8,214,437**	**$5,925,518**	**$8,535,957**	**$8,920,273**	**$7,936,922**	**4.5%**
Line Maintenance (6330)						
Personnel Services	$1,534,608	$921,354	$1,568,506	$1,785,094	$1,209,030	13.8%
Materials & Supplies	$338,807	$221,230	$338,807	$352,225	$352,225	4.0%
Travel & Training	$5,970	$0	$5,970	$5,970	$5,970	-
Intragovernmental	$379,066	$361,232	$412,844	$469,821	$469,821	13.8%
Utilities	$16,983	$10,743	$16,480	$16,480	$16,480	-
Services & Misc	$241,033	$99,625	$351,386	$361,386	$361,386	2.8%
Capital Additions	$736,528	$371,900	$12,360	$355,000	$355,000	2772.2%
Total	**$3,252,995**	**$1,986,084**	**$2,706,353**	**$3,345,976**	**$2,769,912**	**23.6%**
Department Totals						
Personnel Services	$6,507,562	$4,709,025	$6,704,696	$7,737,241	$5,949,953	15.4%
Materials & Supplies	$1,486,933	$1,039,737	$1,467,873	$1,512,761	$1,512,761	3.1%
Travel & Training	$37,174	$12,031	$37,174	$39,174	$39,174	5.4%
Intragovernmental	$2,935,032	$2,053,127	$3,031,501	$3,307,616	$3,307,616	9.1%
Utilities	$1,301,728	$1,127,435	$1,292,703	$1,300,703	$1,300,703	0.6%
Services & Misc	$3,095,800	$1,307,030	$3,542,072	$3,065,452	$3,065,452	(13.5%)
Transfers	$66,902	$66,902	$73,613	$48,172	$48,172	(34.6%)
Capital Additions	$1,564,796	$990,788	$1,135,360	$1,236,000	$1,236,000	8.9%
Total	**$16,995,927**	**$11,306,077**	**$17,284,992**	**$18,247,119**	**$16,459,831**	**5.6%**

This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Debt Service Information

'03 Sanitary Sewerage System Revenue Bonds (04/01/03)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$3,620,000	2.00% - 5.25%	01/01/24	$225,000

In 2003, the City participated in the State Revolving Loan Program to issue $3,620,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

'04 Sanitary Sewerage System Revenue Bonds (05/28/04)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$650,000	2.00% - 5.25%	01/01/25	$85,000

In 2004, the City participated in the State Revolving Loan Program to issue $650,000 in bonds. Voters approved the issuance of these bonds in November of 1997.

'06 Sanitary Sewerage System Revenue Bonds (11/01/06)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$915,000	4.00% - 5.00%	07/01/26	$165,000

In November 2006, the City participated in the State Revolving Loan Program to issue $915,000 in bonds. Voters approved the issuance of these bonds in November 2003.

'07 Sanitary Sewerage System Revenue Bonds (11/01/07)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$1,800,000	4.00% - 5.00%	01/01/28	$520,000

In November 2007, the City participated in the State Revolving Loan Program to issue $1,800,000 in bonds. Voters approved the issuance of these bonds in November 2003.

'10 Sanitary Sewerage System Revenue Bonds (01/14/10)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$59,335,000	1.49%	07/01/32	$29,524,400

In January 2010, the City participated in the State Revolving Loan Program to issue $59,335,000 in bonds (State of Missouri - Direct Loan Program - ARRA). The bonds were issued for the purpose of improvements for the wastewater treatment plant. Voters approved the issuance of these bonds in April 2008. * The bond issue of $59,335,000 is a "not to exceed" amount. Interest expense, included in the debt service requirements listed, is based on principal of $59,335,000. Actual interest expense will be 1.49% of the actual draw downs made towards the maximum amount of $59,335,000.

Debt Service Information

'15 Sanitary Sewerage System Revenue Bonds (03/31/15)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$18,200,000	3.00% - 5.00%	10/01/35	$13,055,000

In March 2015, the City issued $18,200,000 of Sewerage System Revenue Bonds. The bonds were issued for the purpose of constructing, improving and extending the City-owned sanitary sewer utility. This issuance is part of a 2008 voter approval of $77,000,000 ($7,421,000) and a 2013 voter approval of $32,340,000 ($10,779,000).

'15 Sanitary Sewerage Special Obligation Revenue Refunding Bonds (12/8/15)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$4,710,000	2.00% - 5.00%	02/01/26	$1,435,000

In December 2015, the City issued $7,080,000 of Special Obligation Revenue Refunding Bonds. A portion of this issued, $4,710,000 was to currently refund the outstanding portion, $4,710,000 of the City's Special Obligation Revenue Refunding and Improvement Bonds Series 2006, sewer portion.

'17 Sanitary Sewerage Systems Revenue Bonds (04/19/17)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$15,790,000	2.00% - 5.00%	10/01/37	$12,800,000

In April of 2017, the City issued $15,790,000 of Sewerage Systems Revenue Bonds. The bonds were issued for the purpose of constructing, improving and extending the City-owned sanitary sewer utility. This issuance is part of a 2013 voter approval of $32,340,000.

'19 Special Obligation Refunding Bonds, Series 2019 (09/19)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$9,805,000	2.49%	10/01/34	$9,805,000

In September 2019, the City issued $9,805,000 of Special Obligation Refunding Bonds to currently refund the outstanding portion, $9,756,971 of the City's Special Obligation Bonds, Series 2009.

'20 Sanitary Sewerage System Refunding Rev. Bonds (10/2/20)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$6,125,000	1.25% - 5.00%	10/01/36	$5,530,000

In October 2020, the City issued $6,125,000 of Sewerage System Revenue Bonds. The bonds were issued for the purpose of refunding the City's Sewerage System Revenue Bonds, Series 2012.

Debt Service Requirements

Sewer Revenue and Special Obligation Bonds

Year	Principal Requirements	Interest Requirements	Total Requirements
2024	$5,700,400	$1,723,668	$7,424,068
2025	$5,756,300	$1,564,558	$7,320,858
2026	$5,923,300	$1,409,076	$7,332,376
2027	$6,211,600	$1,266,021	$7,477,621
2028	$6,361,100	$1,132,205	$7,493,305
2029	$6,517,000	$990,637	$7,507,637
2030	$6,684,200	$840,422	$7,524,622
2031	$6,842,800	$692,702	$7,535,502
2032	$7,012,700	$545,553	$7,558,253
2033	$3,555,000	$409,623	$3,964,623
2034	$3,650,000	$310,416	$3,960,416
2035	$3,755,000	$207,495	$3,962,495
2036	$2,650,000	$115,613	$2,765,613
2037	$1,475,000	$55,219	$1,530,219
2038	$1,050,000	$17,063	$1,067,063
Total	**$73,144,400**	**$11,280,271**	**$84,424,671**

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Sewer								
1 Annual Sewer Rehabilitation - SW100 [ID: 753]								
Ent Rev	$2,700,000	$2,700,000	$2,700,000	$2,700,000	$2,700,000	$5,400,000		
Total	**$2,700,000**	**$2,700,000**	**$2,700,000**	**$2,700,000**	**$2,700,000**	**$5,400,000**		
2 Annual Sewer System Improvements - SW183 [ID: 750]								
Ent Rev	$500,000	$500,000	$500,000	$500,000	$500,000	$500,000		
Total	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$500,000**	**$500,000**		
3 Calvert Drive Sewer Relocation - SW252 [ID: 1698]							**2021**	**2023**
PYA Ent Rev - Hinkson Bank	$77,000							
Total	**$77,000**							
4 FY 2019 Sewer Rehabilitation Project [ID: 2126]							**2019**	**2021**
Total								
5 Hinkson Bnk Stabilization at Clear Creek FM- SW544 [ID: 2312]							**2022**	**2022**
Total								
6 North Garth Sewer Replacement - SW511 [ID: 2018]							**2017**	**2021**
Total								
7 PCCE #21 - Stanford - SW507 [ID: 1912]							**2017**	**2022**
Total								
8 PCCE #28 - Hickory Hill Drive & Sunset Drive SW521 [ID: 1910]							**2021**	**2024**
PYA Ent Rev - PCCE #8								
Thilly Lathop - SW221	$51,500							
Total	**$51,500**							
9 PCCE #31 - Oakwood Court-SW531 [ID: 1907]							**2022**	**2024**
Ent Rev	$290,000							
PYA Ballot - PCCE #21 Stanford	$22,000							
PYA Ent Rev - PCCE #21	$30,000							
Total	**$342,000**							
10 PCCE #35 - Richmond Avenue-SW532 [ID: 1904]							**2022**	**2024**
Ent Rev	$255,000							
PYA Ballot - N Garth Sewer	$99,000							
Total	**$354,000**							
11 PCCE #38 - North Eighth Street-SW534 [ID: 1903]							**2023**	**2024**
Ent Rev			$535,000					
Total			**$535,000**					
12 Sewer Rehabilitation #10 - SW529 [ID: 2270]							**2022**	**2023**
PYA Ent Rev	$1,900							
PYA Ent Rev Sewer Rehab #8	$39,000							
Total	**$40,900**							
13 Sewer Rehabilitation #8 - SW527 [ID: 2172]							**2020**	**2022**
Total								

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Sewer								
14 WWTP Mechanical Screens Wetland Pump Station SW520 [ID: 2048]							**2022**	**2023**
PYA Ent Rev - WWTP Digester SW508	$100,000							
Total	**$100,000**							
15 5th to Wilkes Relief Sewer Phase 2-SW542 [ID: 2284]							**2026**	**2028**
Ent Rev				$270,250				
Total				**$270,250**				
16 FBRS - 4th Street - Elm to Rogers/Broadway -SW258 [ID: 1864]							**2025**	**2028**
Unfunded						$4,400,000		
Total						**$4,400,000**		
17 PCCE #34 - Forest Hill Court & Ridge Road -SW533 [ID: 1905]							**2022**	**2027**
Ent Rev		$655,000						
PYA Ballot - PCCE #25 Glenwood	$129,500							
PYA Ent Rev PCCE #25 SW504	$13,000							
Total	**$142,500**	**$655,000**						
18 PCCE #40-Sunset Dr, ProspectSt, CrestlandAve SW535 [ID: 1902]							**2023**	**2028**
PYA Ent Rev - PCCE #16	$425,000							
Total	**$425,000**							
19 PCCE #41 - W Stewart Road & West Blvd - SW536 [ID: 1901]							**2024**	**2028**
Ent Rev	$40,000		$380,000					
Total	**$40,000**		**$380,000**					
20 PCCE #42 - W Broadway & Aldeah-SW537 [ID: 2280]							**2024**	**2027**
Ent Rev	$60,000		$170,000					
Total	**$60,000**		**$170,000**					
21 PCCE #43 - Rice Road-SW538 [ID: 2282]							**2024**	**2027**
Ent Rev	$50,000		$150,000					
Total	**$50,000**		**$150,000**					
22 PCCE #44 - Club Ct & Vine St [ID: 2283]							**2026**	**2028**
Ent Rev			$85,000	$325,000				
Total			**$85,000**	**$325,000**				
23 B-9 Relief Sewer - Garth & Vandiver [ID: 795]							**2027**	**2030**
Ent Rev				$75,000		$675,000		
Total				**$75,000**		**$675,000**		
24 Cow Branch Outfall [ID: 725]							**2029**	**2031**
Unfunded						$3,800,000		
Total						**$3,800,000**		
25 Mill Creek Trunk Sewer [ID: 2046]							**2029**	**2030**
Unfunded						$6,000,000		
Total						**$6,000,000**		
26 Nelson Creek Outfall [ID: 2039]							**2029**	**2031**
Unfunded						$5,000,000		
Total						**$5,000,000**		

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Sewer								
27 PCCE #46 Fredora Maupin [ID: 2297]							**2027**	**2030**
Ent Rev				$45,000		$340,000		
Total				**$45,000**		**$340,000**		
28 PCCE #47 W Ash Street [ID: 2298]							**2027**	**2029**
Ent Rev				$25,000		$125,000		
Total				**$25,000**		**$125,000**		
29 PCCE #48 S West Blvd [ID: 2299]							**2027**	**2029**
Ent Rev				$25,000		$200,000		
Total				**$25,000**		**$200,000**		
30 PCCE #49 N William Street [ID: 2300]							**2027**	**2030**
Ent Rev				$25,000		$75,000		
Total				**$25,000**		**$75,000**		
31 PCCE #50 N Country Club Dr Club Ct [ID: 2301]							**2027**	**2030**
Ent Rev				$35,000		$230,000		
Total				**$35,000**		**$230,000**		
32 Upper Bear Creek Sewer Replacement [ID: 1529]							**2029**	**2031**
Ent Rev						$610,000		
Total						**$610,000**		
33 WWTP New Digester Addition [ID: 2049]							**2026**	**2030**
Ent Rev			$2,000,000	$2,000,000	$2,000,000	$5,700,000		
Total			**$2,000,000**	**$2,000,000**	**$2,000,000**	**$5,700,000**		
34 WWTP SCADA System Replacement [ID: 2044]							**2028**	**2029**
Ent Rev		$2,000,000						
Total		**$2,000,000**						

Sanitary Sewer Funding Source Summary

Ent Rev	$3,895,000	$5,855,000	$6,520,000	$6,025,250	$5,200,000	$16,105,000	
New Funding	**$3,895,000**	**$5,855,000**	**$6,520,000**	**$6,025,250**	**$5,200,000**	**$16,105,000**	
PYA Ballot - N Garth Sewer	$99,000						
PYA Ballot - PCCE #21 Stanford	$22,000						
PYA Ballot - PCCE #25 Glenwood	$129,500						
PYA Ent Rev	$1,900						
PYA Ent Rev - Hinkson Bank	$77,000						
PYA Ent Rev - PCCE #16	$425,000						
PYA Ent Rev - PCCE #21	$30,000						
PYA Ent Rev - PCCE #8 Thilly Lathop - SW221	$51,500						
PYA Ent Rev - WWTP Digester SW508	$100,000						

Sanitary Sewer Funding Source Summary

Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
PYA Ent Rev PCCE #25 SW504	$13,000							
PYA Ent Rev Sewer Rehab #8	$39,000							
Prior Year Funding	**$987,900**					**$0**		
Unfunded						$26,463,500		
Unfunded						**$26,463,500**		
Total	**$4,882,900**	**$5,855,000**	**$6,520,000**	**$6,025,250**	**$5,200,000**	**$42,568,500**		

Sanitary Sewer Current Capital Projects

1	5th to Wilkes Relief Sewer - SW525 [ID: 2147]	2020	2021
2	Court and Hickory Street Sewer Relocation - SW505 [ID: 1890]	2015	2022
3	FY 2018 Sewer Rehabilitation Project - SW518 [ID: 2224]	2018	2019
4	Hwy 63 Connector south of I-70 - SW516 [ID: 2041]	2021	2023
5	NWK-2018-001181 Sewer Mitigation Bank-SW530 [ID: 2296]	2022	2023
6	PCCE # 3 - Stewart & Medavista Ph I - V- SW198 [ID: 780]	2012	2022
7	PCCE # 8 : Thilly Lathrop SW221 [ID: 1241]	2010	2022
8	PCCE #18 - Spring Valley Road SW241 [ID: 1365]	2017	2022
9	PCCE #23 - Lakeshore Drive & Edgewood Ave - SW503 [ID: 1911]	2021	2023
10	PCCE #27 - Grace Ellen - SW254 [ID: 1606]	2016	2022
11	PCCE #29 - East Sunset Lane - SW522 [ID: 1909]	2022	2023
12	PCCE #30 - W Stewart, Edgewood, Westmount - SW519 [ID: 1908]	2021	2025
13	Route B Economic Dev Sewer Ext [ID: 2319]	2021	2022
14	Sewer Rehabilitation #9 - SW528 [ID: 2269]	2021	2023
15	South Providence Sewer Replacement - SW526 [ID: 2099]	2020	2023
16	White Oak Sewer Relocation-SW540 [ID: 2279]	2023	2025
17	WWTP - Digester Complex Improvements - SW508 [ID: 1303]	2017	2019

Sanitary Sewer Impact of Capital Projects

5th to Wilkes Relief Sewer - SW525 [ID: 2147]

Minimal impact to Sewer operations. Project will add approximately 1700 LF of pipe for sewer maintenance.

5th to Wilkes Relief Sewer Phase 2-SW542 [ID: 2284]

None. Mostly replacing existing sewer system. Will add approximately 1000 feet of pipe for maintenance.

B-8 Relief Sewer - Rangeline & Vandiver [ID: 794]

Needs evaluation to determine if improvement will reduce the incidence of mostly wet weather SSOs due to capacity issues.

B-9 Relief Sewer - Garth & Vandiver [ID: 795]

Needs evaluation to determine if relief sewer will reduce the incidence of mostly wet weather SSOs due to capacity issues.

Calvert Drive Sewer Relocation - SW252 [ID: 1698]

Eliminate sewer main from under a building.

Court and Hickory Street Sewer Relocation - SW505 [ID: 1890]

Reduce maintenance and inflow and infiltration.

Cow Branch Outfall [ID: 725]

Increase in operations and maintenance.

FBRS - 4th Street - Elm to Rogers/Broadway -SW258 [ID: 1864]

Needs evaluation to determine if relief sewer will reduce the incidence of mostly wet weather SSOs due to capacity issues.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C

Sanitary Sewer Impact of Capital Projects

Sewer

Hinkson Bnk Stabilization at Clear Creek FM- SW544 [ID: 2312]

Reduce risk of future failure and emergency repairs.

Hominy Branch Outfall Ext:LOW Rd-Mxco Grvl [ID: 727]

Increase in maintenance.

Hwy 63 Connector south of I-70 - SW516 [ID: 2041]

Reduce frequency of cleaning required.

Mill Creek Trunk Sewer [ID: 2046]

Increased operations and maintenance costs.

North Garth Sewer Replacement - SW511 [ID: 2018]

Reduce maintenance.

NWK-2018-001181 Sewer Mitigation Bank-SW530 [ID: 2296]

Will include long term vegetative and landscape maintenance. Initial establishment will require more intensive maintenance than in the long term.

PCCE # 3 - Stewart & Medavista Ph I - V- SW198 [ID: 780]

Reduce maintenance calls and inflow and infiltration. Increase feet of sewer system for maintenance.

PCCE # 8 : Thilly Lathrop SW221 [ID: 1241]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #18 - Spring Valley Road SW241 [ID: 1365]

Reduce maintenance calls and inflow and infiltration. Increase feet of sewer system for maintenance.

PCCE #21 - Stanford - SW507 [ID: 1912]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #23 - Lakeshore Drive & Edgewood Ave - SW503 [ID: 1911]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #27 - Grace Ellen - SW254 [ID: 1606]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #28 - Hickory Hill Drive & Sunset Drive SW521 [ID: 1910]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #29 - East Sunset Lane - SW522 [ID: 1909]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #30 - W Stewart, Edgewood, Westmount - SW519 [ID: 1908]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #31 - Oakwood Court-SW531 [ID: 1907]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #34 - Forest Hill Court & Ridge Road -SW533 [ID: 1905]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #35 - Richmond Avenue-SW532 [ID: 1904]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #38 - North Eighth Street-SW534 [ID: 1903]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #40-Sunset Dr, ProspectSt, CrestlandAve SW535 [ID: 1902]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #41 - W Stewart Road & West Blvd - SW536 [ID: 1901]

Increase feet of sewer system line for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #42 - W Broadway & Aldeah-SW537 [ID: 2280]

Increase feet of sewer system line maintenance. Reduce inflow and infiltration.

PCCE #43 - Rice Road-SW538 [ID: 2282]

Increase feet of sewer system line maintenance. Reduce inflow and infiltration.

PCCE #44 - Club Ct & Vine St [ID: 2283]

Increase feet of sewer system line maintenance. Reduce inflow and infiltration.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C

Sanitary Sewer Impact of Capital Projects

Sewer

PCCE #46 Fredora Maupin [ID: 2297]

Increase feet of sewer system pipe for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #47 W Ash Street [ID: 2298]

Increase feet of sewer system pipe for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #48 S West Blvd [ID: 2299]

Increase feet of sewer system pipe for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #49 N William Street [ID: 2300]

Increase feet of sewer system pipe for maintenance. Reduce maintenance calls and inflow and infiltration.

PCCE #50 N Country Club Dr Club Ct [ID: 2301]

Increase feet of sewer system pipe for maintenance. Reduce maintenance calls and inflow and infiltration.

Rocky Fork Outfall Sewer [ID: 733]

Increase in maintenance and operations.

Route B Economic Dev Sewer Ext [ID: 2319]

Minimal.

Sewer District - Hillcreek Road [ID: 1370]

Eliminate on site systems. Increase operations and maintenance.

Sewer Rehabilitation #10 - SW529 [ID: 2270]

Reduced operational maintenance due to rehabilitation

Sewer Rehabilitation #9 - SW528 [ID: 2269]

Reduced operational maintenance due to rehabilitation

South Providence Sewer Replacement - SW526 [ID: 2099]

Reduction in cleaning frequency for maintenance.

Upper Bear Creek Sewer Replacement [ID: 1529]

Needs evaluation to determine if improvement will reduce potential for wet weather SSOs due to capacity issues.

White Oak Sewer Relocation-SW540 [ID: 2279]

None, replaces existing infrastructure.

WWTP - Digester Complex Improvements - SW508 [ID: 1303]

Reduce maintenance.

WWTP Mechanical Screens Wetland Pump Station SW520 [ID: 2048]

Significantly reduce manual labor maintenance. Increase to mechanical maintenance.

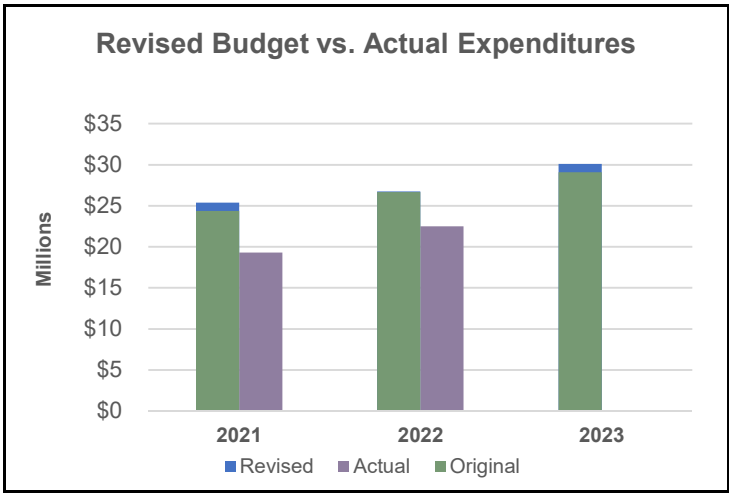
WWTP SCADA System Replacement [ID: 2044]

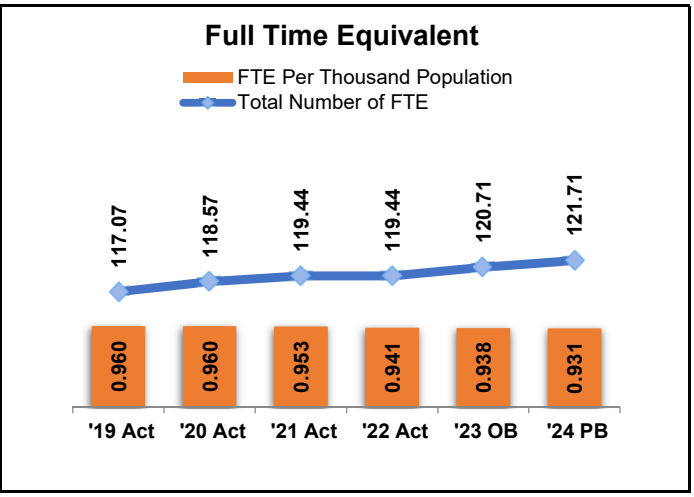
Improved operations and maintenance.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Utilities: Solid Waste





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$8,620,587	$7,444,077	$8,932,742	$10,521,743	$8,769,816	17.8%
Materials & Supplies	$4,944,177	$4,821,620	$4,668,308	$3,880,138	$3,880,138	(16.9%)
Travel & Training	$20,981	$8,500	$27,481	$27,481	$27,481	-
Intragovernmental	$3,987,011	$3,575,238	$4,745,375	$5,456,656	$5,456,656	15.0%
Utilities	$272,983	$191,320	$273,245	$247,967	$247,967	(9.3%)
Services & Misc	$3,206,752	$3,593,913	$3,971,122	$5,246,058	$5,246,058	32.1%
Transfers	$327,588	$327,588	$346,097	$367,429	$367,429	6.2%
Capital Additions	$5,193,579	$2,253,358	$5,620,000	$4,247,000	$4,247,000	(24.4%)
Total Operating	**$26,573,658**	**$22,215,614**	**$28,584,370**	**$29,994,472**	**$28,242,545**	**4.9%**
Debt Service	$719,450	$710,978	$720,825	$721,820	$721,820	0.1%
Capital Projects	$3,153,120	$187,812	$0	$1,234,038	$1,234,038	-
Total Appropriations (Exp)	**$30,446,228**	**$23,114,404**	**$29,305,195**	**$31,950,330**	**$30,198,403**	**9.0%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Fees and Service Charges	$22,187,450	$26,443,467	$26,551,748	$25,555,571	$25,555,571	(3.8%)
Rev from Other Govt	$0	$97	$167	$0	$0	-
Investment Income	$250,000	($12,579)	$200,000	$610,786	$610,786	205.4%
Miscellaneous	$105,200	$190,078	$210,106	$106,156	$106,156	(49.5%)
Transfers	$0	$131,740	$0	$0	$0	-
Total Dedicated Funding	**$22,542,650**	**$26,752,803**	**$26,962,021**	**$26,272,513**	**$26,272,513**	**(2.6%)**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	118.69	118.69	120.71	121.71	121.71	1.00
Part-Time	0.75	0.75	0.00	0.00	0.00	-
Total FTE	**119.44**	**119.44**	**120.71**	**121.71**	**121.71**	**1.00**

Utilities: Solid Waste

Fund 557x

Department Summary

Description

This utility is dedicated to the management of resources for the protection of public health through proper collection and disposal of waste generated from individual households and businesses within the community. Human resources are managed to provide refuse and recycling collection, material recovery, and disposal services utilizing sound engineering practices. Natural resources are managed through education, refuse, and recycling management for the protection of the environment. There are over 51,500 Solid Waste Utility accounts served by the City.

Department Objective/Goals

To provide for collection, material recovery, and disposal service while protecting the environment.

Highlights/Significant Changes

- There are no revenue or fee increases proposed for collections services or for landfill disposal services for FY 24.
- A Cost of Service Study to evaluate the costs of current services was completed in FY 22.
- The prices for all recycling materials saw a significant increase in FY 22 but decreased in FY 23. The prices for fibrous materials have regressed to slightly below historical averages during FY 23. The prices for containers and #1 & #2 plastics have remained slightly above historical averages during FY 23. Over the past several years #3 - #7 plastics have been difficult to move. The market for #3 - #7 plastics improved during FY 21 and FY 22, which allowed Solid Waste to consistently find buyers for this material. However, during FY 23 the market for #3 - #7 plastics has regressed down to the point where the material is once again difficult to move. It is anticipated that Solid Waste will continue to struggle finding a consistent market for #3 - #7 moving forward. The long term solution for finding a consistent market for as much of this material as possible would be to construct a new Material Recovery Facility that is capable of separating this material into five (5) separate commodities (#3, #4, #5, #6 & #7 plastics).
- The Solid Waste Utility continues to face challenges recruiting and retaining qualified personnel in refuse collector positions, specifically with the curbside residential portion of the operation. This continues to negatively impact the collection of curbside refuse and recycling resulting in the continued reliance on personnel from temporary staffing agencies. Due to staffing shortages, curbside recycling services were suspended for a portion of FY 20, FY 21 and again in FY 23. This service was suspended in order to provide priority to the collection of garbage due to its inherent potential to cause health concerns if left uncollected. In FY 20, management negotiated with the union to set a starting pay guideline of $17 per hour for Refuse Collectors and $18.70 per hour for Senior Refuse Collectors. In FY 22, the City modified the Additional Pay provision to provide $7.50 per hour for hours worked actively engaged in the manual collection of curbside material and $5.00 per hour for hours worked for driving a vehicle that is staffed with temporary agency personnel which manually collect material curbside material. The City also hires temporary employees, provides training and assistance in obtaining their commercial drivers license, to enable them to apply for a permanent position at the new starting rate. These measures have not resulted in any improvements to the current staffing levels within the Utility's refuse collector positions. During FY 23 the utility experienced a vacancy rate of approximately 22 percent for refuse collectors (average of 13 vacancies of the budgeted 59 positions).
- City staff has budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 22. Those funds were carried over to FY 23 in order to coordinate the utility customer satisfaction survey with the city-wide customer satisfaction survey and employee engagement survey. The Request for Proposals for the project has been issued and it is anticipated that the survey will commence in the fall of 2023. The utility survey portion will include all five utilities (Water, Electric, Sewer, Solid Waste, and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC), and City Council.
- Staff implemented a route management system for Solid Waste collections in FY 23. The route management system will improve the efficiency and reliability of solid waste collections while improving customer service and billing accuracy. The system will provide a global positioning system (GPS), container service verification, automated dispatch, driver turn-by-turn directions, and vehicle and driver performance monitoring and reporting.
- In March 2023, City Council approved revisions to Chapter 22 of the City Code to allow the current residential curbside refuse collection operation to be converted to an automated collection system, which includes the use of roll carts. In June 2023, City Council approved a lease purchase agreement to provide 13 automated side load refuse trucks that will be used for residential curbside automated refuse collection. In June of 2023, staff began working with a professional marketing firm on a marketing and outreach program to educate and inform customers about the upcoming transition to automated collections. Also in FY 23, staff selected a vendor that will provide roll carts for automated refuse collection. Staff anticipates that the automated residential refuse collection will begin in March of 2024.

Strategic Plan Alignment

Reliable Infrastructure:

Funds continue to be budgeted within the operating or CIP budgets in Utilities to maintain existing infrastructure. The Columbia Landfill Site Master Plan was approved by Council in April 2018. The master plan identified approximately 125 acres on the Columbia Landfill property as the best option to serve the City's future waste disposal needs and provide a source of renewable energy. City staff began the multi-year permitting process with the Missouri Department of Natural Resources (MDNR) to secure approval for the additional area for waste disposal in the fall of 2018. It is anticipated that the City will complete the permitting process in FY 24. This additional waste disposal area will provide Columbia with 40-80 years of additional disposal capacity.

Department Summary - continued

Strategic Plan Alignment - continued

Inclusive Community:

Funding is being budgeted in FY 24 for electronic utility bills to be available in Spanish (bilingual) for those utility customers that request it. This will improve community engagement.

CAAP Alignment

Waste:

A comprehensive evaluation of the City's residential and commercial recycling program (collections and Material Recovery Facility capacity) to determine necessary program improvements to achieve the City's waste diversion goals began in October 2022 and is scheduled to be completed in September 2023. The scope of the project is to evaluate residential and commercial collections, MRF, materials currently being recycled, additional materials that could be recycled, and methods for marketing recycled materials. This should focus on efforts in order to develop recycling and waste diversion programs, improve collection operations, protect the public and environment, and decrease greenhouse gas emissions.

Performance Measurements

*Residents Satisfaction with Sewer services **

2023	2024	2025	Goal
			Increase 3%

*Staff is currently awaiting the Request for Proposal (RFP) results to begin conducting the utility survey

Budget Detail By Division

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Administration (651x)						
Personnel Services	$1,328,449	$1,274,757	$1,441,255	$1,520,446	$1,391,711	5.5%
Materials & Supplies	$86,336	$32,692	$89,418	$41,698	$41,698	(53.4%)
Travel & Training	$12,081	$6,015	$17,081	$17,081	$17,081	-
Intragovernmental	$1,651,171	$1,408,092	$2,355,100	$2,516,936	$2,516,936	6.9%
Utilities	$64,465	$48,005	$64,415	$63,620	$63,620	(1.2%)
Services & Misc	$378,509	$365,656	$366,744	$404,744	$404,744	10.4%
Transfers	$327,588	$327,588	$346,097	$367,429	$367,429	6.2%
Capital Additions	$0	$0	$0	$65,000	$65,000	-
Total	**$3,848,599**	**$3,462,805**	**$4,680,110**	**$4,996,954**	**$4,868,219**	**6.8%**
Commercial (652x)						
Personnel Services	$1,726,290	$1,511,148	$1,794,725	$2,176,964	$1,887,107	21.3%
Materials & Supplies	$1,180,270	$1,280,117	$951,270	$1,076,270	$1,076,270	13.1%
Travel & Training	$1,000	$0	$1,000	$1,000	$1,000	-
Intragovernmental	$569,797	$553,323	$569,115	$715,683	$715,683	25.8%
Utilities	$30,739	$17,824	$31,051	$22,256	$22,256	(28.3%)
Services & Misc	$371,345	$309,638	$565,564	$573,579	$573,579	1.4%
Capital Additions	$1,044,092	$202,092	$1,774,000	$1,902,000	$1,902,000	7.2%
Total	**$4,923,533**	**$3,874,142**	**$5,686,725**	**$6,467,752**	**$6,177,895**	**13.7%**

Utilities: Solid Waste

Fund 557x

Budget Detail By Division, cont.

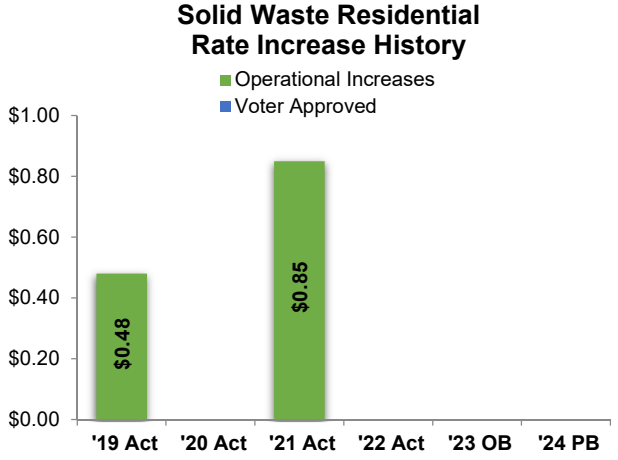
	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Residential (6530)						
Personnel Services	$1,585,753	$1,366,307	$1,657,052	$2,172,336	$1,793,618	31.1%
Materials & Supplies	$1,963,422	$1,789,505	$1,716,650	$780,650	$780,650	(54.5%)
Travel & Training	$600	$0	$600	$600	$600	-
Intragovernmental	$689,665	$662,402	$666,865	$858,197	$858,197	28.7%
Utilities	$21,065	$8,064	$20,753	$20,753	$20,753	-
Services & Misc	$798,018	$757,022	$845,717	$1,844,577	$1,844,577	118.1%
Capital Additions	$1,946,731	$1,022,231	$2,239,000	$0	$0	-
Total	**$7,005,255**	**$5,605,531**	**$7,146,637**	**$5,677,113**	**$5,298,395**	**(20.6%)**
Landfill (6540)						
Personnel Services	$1,259,968	$1,114,268	$1,442,532	$1,541,359	$1,243,726	6.9%
Materials & Supplies	$781,350	$549,077	$741,350	$762,950	$762,950	2.9%
Travel & Training	$3,700	$1,300	$3,700	$3,700	$3,700	-
Intragovernmental	$440,339	$354,432	$498,145	$615,500	$615,500	23.6%
Utilities	$102,193	$78,253	$102,037	$86,037	$86,037	(15.7%)
Services & Misc	$1,306,850	$1,941,989	$1,856,850	$2,024,700	$2,024,700	9.0%
Capital Additions	$1,235,000	$381,992	$1,197,000	$1,025,000	$1,025,000	(14.4%)
Total	**$5,129,400**	**$4,421,310**	**$5,841,614**	**$6,059,246**	**$5,761,613**	**3.7%**
University (6560)						
Personnel Services	$0	$0	$0	$0	$0	-
Materials & Supplies	$0	$9,656	$0	$0	$0	-
Intragovernmental	$0	$0	$0	$0	$0	-
Services & Misc	$0	$3,570	$0	$0	$0	-
Total	**$0**	**$13,226**	**$0**	**$0**	**$0**	**-**
Recycling (657x)						
Personnel Services	$2,720,127	$2,177,597	$2,597,178	$3,110,638	$2,453,654	19.8%
Materials & Supplies	$932,799	$1,160,573	$1,169,620	$1,218,570	$1,218,570	4.2%
Travel & Training	$3,600	$1,185	$5,100	$5,100	$5,100	-
Intragovernmental	$636,039	$596,989	$656,150	$750,340	$750,340	14.4%
Utilities	$54,521	$39,175	$54,989	$55,301	$55,301	0.6%
Services & Misc	$352,029	$216,037	$336,247	$398,458	$398,458	18.5%
Capital Additions	$967,756	$647,043	$410,000	$1,255,000	$1,255,000	206.1%
Total	**$5,666,871**	**$4,838,600**	**$5,229,284**	**$6,793,407**	**$6,136,423**	**29.9%**
Department Totals						
Personnel Services	$8,620,587	$7,444,077	$8,932,742	$10,521,743	$8,769,816	17.8%
Materials & Supplies	$4,944,177	$4,821,620	$4,668,308	$3,880,138	$3,880,138	(16.9%)
Travel & Training	$20,981	$8,500	$27,481	$27,481	$27,481	-
Intragovernmental	$3,987,011	$3,575,238	$4,745,375	$5,456,656	$5,456,656	15.0%
Utilities	$272,983	$191,320	$273,245	$247,967	$247,967	(9.3%)
Services & Misc	$3,206,752	$3,593,913	$3,971,122	$5,246,058	$5,246,058	32.1%
Transfers	$327,588	$327,588	$346,097	$367,429	$367,429	6.2%
Capital Additions	$5,193,579	$2,253,358	$5,620,000	$4,247,000	$4,247,000	(24.4%)
Total	**$26,573,658**	**$22,215,614**	**$28,584,370**	**$29,994,472**	**$28,242,545**	**4.9%**

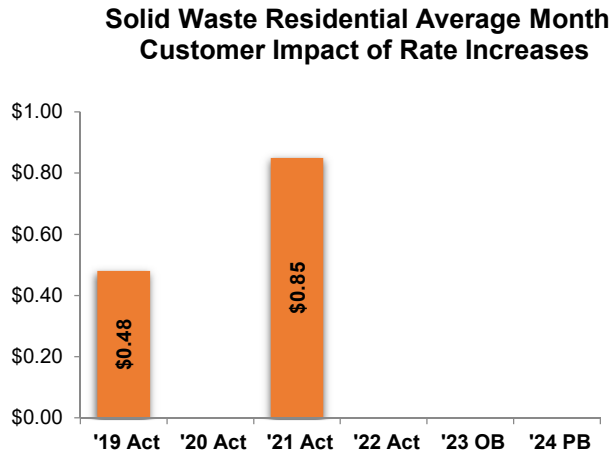
This section no longer includes the "Other" category or "Capital Projects" Fund as it did in prior budget documents.

Utilities: Solid Waste

Fund 557x

Rate Increase Information





Utilities: Solid Waste

Fund 557x

Debt Service Information

'15 Solid Waste System Special Oblig. Refunding Bonds (12/8/15)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$1,235,000	2.00%-5.00%	02/01/26	$270,000

In December 2015, the City issued $7,080,000 of Special Obligation Revenue Refunding Bonds. A portion of this issue, $1,235,000 was to currently refund the outstanding portion of, $1,235,000 of the City's Special Obligation Revenue Refunding and Improvement Bonds, Series 2006 solid waste portions.

'17 Solid Waste System Special Oblig. Bonds (04/19/17)	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
	$5,520,000	3.00%-3.375%	02/01/37	$4,200,000

In April 2017, the City issued $5,520,000 of Special Obligation Revenue Bonds. These bonds were issued to fund the construction of Landfill Cell #6.

Debt Service Requirements

Special Obligation and Refunding Solid Waste Bonds

Year	Principal Requirements	Interest Requirements	Total Requirements
2024	$330,000	$131,719	$461,719
2025	$335,000	$122,328	$457,328
2026	$360,000	$112,419	$472,419
2027	$270,000	$103,219	$373,219
2028	$275,000	$95,044	$370,044
2029	$285,000	$86,644	$371,644
2030	$295,000	$77,944	$372,944
2031	$300,000	$69,019	$369,019
2032	$310,000	$59,869	$369,869
2033	$320,000	$50,219	$370,219
2034	$330,000	$40,063	$370,063
2035	$340,000	$29,381	$369,381
2036	$355,000	$18,088	$373,088
2037	$365,000	$6,159	$371,159
Total	**$4,470,000**	**$1,002,115**	**$5,472,115**

Loans Between Funds

10/01/15 Loan from Designated Loan Fund for Collection and Administration Building Relocation at Landfill

Original Issue - $2,500,000
Balance As of 9/30/2023 - $501,170
Maturity Date - 09/30/2025

Year	Principal Requirements	Interest Requirements	Total Requirements
2024	$247,769	$8,732	$256,501
2025	$253,401	$3,099	$256,500
Total	**$501,170**	**$11,831**	**$513,001**

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Solid Waste								
1 Annual Landfill Gas Recovery Project - RF031 [ID: 883]								**2014**
Ent Rev		$300,000	$100,000	$100,000	$100,000	$400,000		
Total		**$300,000**	**$100,000**	**$100,000**	**$100,000**	**$400,000**		
2 Household Hazardous Waste Collectin Facility RF069 [ID: 882]							**2022**	**2025**
Ent Rev		$200,000						
Total		**$200,000**						
3 Landfill Heavy Equipment Storage Shelter - RF075 [ID: 2096]							**2022**	**2023**
Ent Rev	$234,038							
PYA '17 SW Bonds - Landfill #6	$114,477							
PYA Ent Rev - Landfill #6 RF059	$1,776							
PYA Ent Rev - Leachate RF051	$73,463							
PYA Ent Rev LF Ops Center Bldg Improv RF063	$200,000							
Total	**$623,754**							
4 Landfill Scale House Relocation & Rd Improv-RF077 [ID: 2095]							**2024**	**2025**
Ent Rev		$2,250,000						
Total		**$2,250,000**						
5 LF Operations Center Building Improvements - RF063 [ID: 2036]							**2022**	**2023**
PYA Ent Rev	$-200,000							
Total	**$-200,000**							
6 Material Recovery Facility Expansion Phs 2 - RF074 [ID: 1551]							**2022**	**2026**
Future Bond			$10,500,000					
Total			**$10,500,000**					
7 Vehicle Wash Bay - RF065 [ID: 2033]							**2022**	**2023**
Ent Rev	$1,000,000							
Total	**$1,000,000**							
8 Bioreactor Landfill Cell #7 - RF073 [ID: 1944]							**2024**	**2027**
Ent Rev			$2,500,000	$2,500,000				
Total			**$2,500,000**	**$2,500,000**				
9 Bioreactor Landfill Cell #8 [ID: 2037]							**2029**	**2031**
Ent Rev					$1,500,000	$5,500,000		
Total					**$1,500,000**	**$5,500,000**		

Solid Waste Funding Source Summary

Ent Rev	$1,234,038	$2,750,000	$2,600,000	$2,600,000	$1,600,000	$5,900,000
New Funding	**$1,234,038**	**$2,750,000**	**$2,600,000**	**$2,600,000**	**$1,600,000**	**$5,900,000**
PYA '17 SW Bonds - Landfill #6	$114,477					
PYA Ent Rev	$-200,000					
PYA Ent Rev - Landfill #6 RF059	$1,776					

Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Solid Waste Funding Source Summary								
PYA Ent Rev - Leachate RF051	$73,463							
PYA Ent Rev LF Ops	$200,000							
Center Bldg Improv RF063								
Prior Year Funding	**$189,716**					**$0**		
Future Bond			$10,500,000					
Future Funding			**$10,500,000**			**$0**		
Total	**$1,423,754**	**$2,750,000**	**$13,100,000**	**$2,600,000**	**$1,600,000**	**$5,900,000**		

Solid Waste Current Capital Projects

1	912 E Walnut (SW Collection Site) RF068 [ID: 2110]	2018	2020
2	CID Special Project - RF067 [ID: 2055]	2020	2022
3	Landfill Expansion Permitting - RF061 [ID: 1585]	2017	2021
4	Landfill Fuel Station Pump Addition - RF060 [ID: 1995]	2017	2021
5	Landfill Gate Improvements - RF066 [ID: 2054]	2020	2021
6	LF Station Facility Improvements Phs2 - RF062 [ID: 2034]	2018	2021
7	Material Recovery Facility Phase 1 - RF055 [ID: 884]	2017	2021
8	Small Vehicle Drop-Off Facility - RF070 [ID: 2093]	2021	2022
9	SW Recycling Drop-Off Site - RF071 [ID: 2091]	2021	2022
10	Vehicle Storage Shelters - RF064 [ID: 2035]	2021	2022

Solid Waste Impact of Capital Projects

Annual Landfill Gas Recovery Project - RF031 [ID: 883]
Gas recovery system required in order for the landfill to meet State and Federal regulations.

Bioreactor Landfill Cell #7 - RF073 [ID: 1944]
Continued disposal services for city collections as well as regional waste disposal.

Bioreactor Landfill Cell #8 [ID: 2037]
Allow landfilling operations to continue.

Bioreactor Landfill Cell #9 [ID: 2038]
Allow landfilling operations to continue.

Landfill Expansion Permitting - RF061 [ID: 1585]
Preparation for future operation

Landfill Fuel Station Pump Addition - RF060 [ID: 1995]
Daily use by route trucks once collections relocates to the site

Landfill Scale House Relocation & Rd Improv-RF077 [ID: 2095]
Improve vehicular safety and improve reliability of scale house by providing redundant inbound and outbound scales

LF Station Facility Improvements Phs2 - RF062 [ID: 2034]
Allow for fueling at vehicles during inclement weather.

Material Recovery Facility Expansion Phs 2 - RF074 [ID: 1551]
Expansion and modernization of facility for anticipated growth.

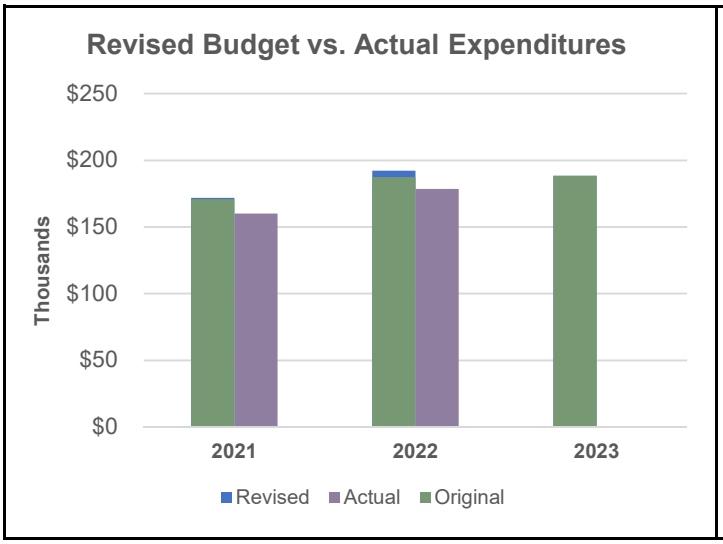
SW Recycling Drop-Off Site - RF071 [ID: 2091]
Improve recycling drop-off service for the west side of Columbia.

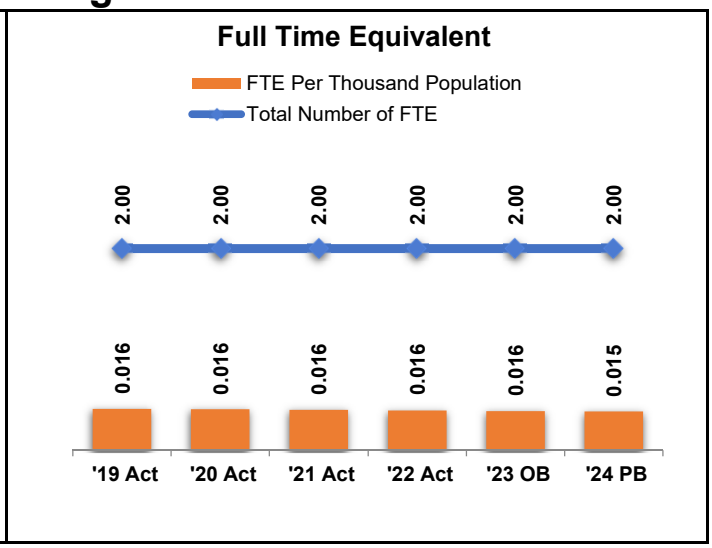
Vehicle Storage Shelters - RF064 [ID: 2035]
Covered parking & block heater outlets for collection vehicles.

Vehicle Wash Bay - RF065 [ID: 2033]
All SW Ops to routinely wash equipment & vehicles

D = Year being designed; C = Year construction will begin.
For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Utilities: Mid-Missouri Solid Waste Management District





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$148,539	$140,306	$144,020	$156,929	$156,929	9.0%
Materials & Supplies	$2,420	$1,368	$2,170	$2,170	$2,170	-
Travel & Training	$2,200	$1,092	$2,200	$2,200	$2,200	-
Intragovernmental	$33,636	$33,571	$34,751	$38,807	$38,807	11.7%
Utilities	$624	$624	$624	$624	$624	-
Services & Misc	$4,825	$1,618	$4,820	$4,820	$4,820	-
Total Operating	**$192,244**	**$178,578**	**$188,585**	**$205,550**	**$205,550**	**9.0%**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Rev from Other Govt	$116,089	$103,410	$121,049	$135,829	$135,829	12.2%
Investment Income	$115	($7)	$115	$0	$0	-
Transfers	$61,304	$63,920	$65,449	$65,665	$65,665	0.3%
Total Dedicated Funding	**$177,508**	**$167,323**	**$186,613**	**$201,494**	**$201,494**	**8.0%**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	2.00	2.00	2.00	2.00	2.00	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**2.00**	**2.00**	**2.00**	**2.00**	**2.00**	**-**

Utilities: Mid-Missouri Solid Waste Management District Fund 2320

Department Summary

Description

The Mid-Missouri Solid Waste Management District (MMSWMD) provides planning, technical and financial support in the area of waste reduction, and recycling for an eight-county region that includes Audrain, Boone, Callaway, Cole, Cooper, Howard, Moniteau and Osage.

Department Objectives

Coordinate and provide technical assistance and educational materials and programs for waste reduction. Monitor grant awards to assure compliance with MDNR requirements.

Highlights/Significant Changes

- MMSWMD collected 19.409 tons of electronic waste and 13.94 tons of waste tires in Boone County in May 2022. This waste was diverted from the landfill for recycling and proper disposal.
- MMSWMD supported local governments throughout mid-Missouri by organizing and funding an opportunity to dispose of illegally dumped tires from public property and roadways.
- The MMSWMD awarded $253,301 in grant funding for regional waste reduction and diversion projects during FY 23.
- MMSWMD hosted multiple grant training workshops throughout 2022 to assist potential grantees in understanding the grant process, as well as provide assistance with completing grant applications.

Strategic Plan Alignment

As a distinct entity operating through an Administrative Services Agreement with the City of Columbia, The Mid-Missouri Solid Waste Management District does not operate under the City of Columbia Strategic Plan.

The City of Columbia may apply for grants from MMSWMD as part of the City's work toward Strategic Priority Area Reliable Infrastructure Outcome Objective Two: Improve Columbia's infrastructure to equitably expand where infrastructure is lacking.

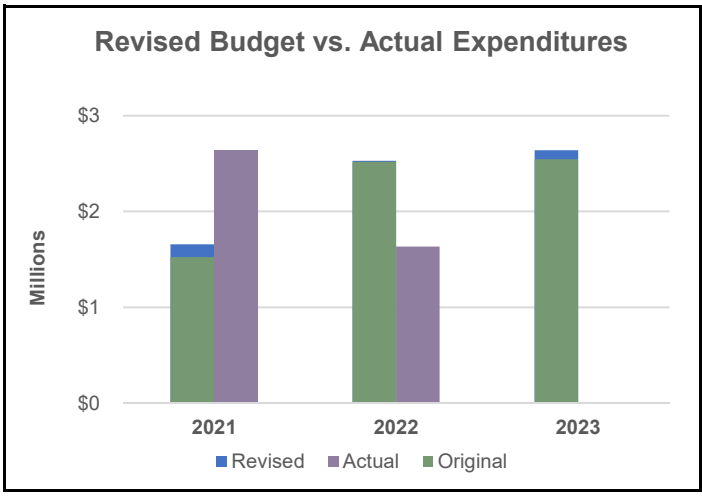
CAAP Alignment

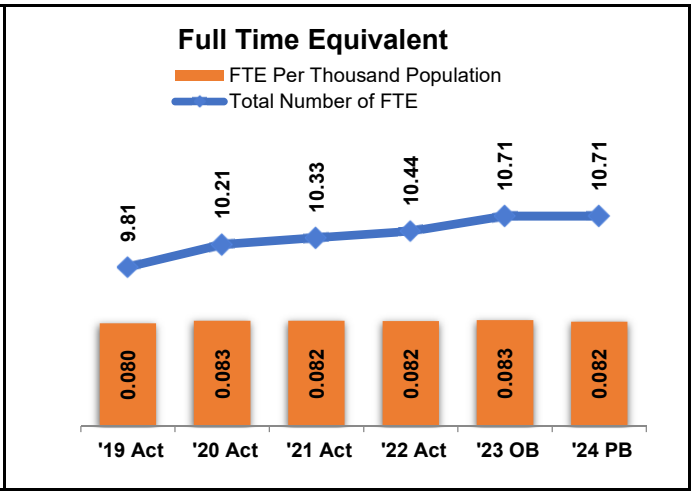
As a distinct entity operating through an Administrative Services Agreement with the City of Columbia, The Mid-Missouri Solid Waste Management District does not operate under the City of Columbia Climate Action and Adaptation Plan. MMSWMD's mission does, however, align with several CAAP goals including:

- W-1. Reduce waste generation.
- W-2. Increase diversion.

MMSWMD staff provide technical support on the Resource Stewardship CAAP team and encourage the City of Columbia to apply for waste reduction, education, recycling, or composting grants from MMSWMD.

Utilities: Storm Water





Total Appropriations (Expenditures)

Operating:	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Personnel Services	$833,451	$615,233	$891,629	$996,884	$782,105	11.8%
Materials & Supplies	$181,324	$138,327	$180,830	$182,731	$182,731	1.1%
Travel & Training	$6,724	($256)	$6,724	$6,724	$6,724	-
Intragovernmental	$243,005	$217,609	$190,562	$236,346	$236,346	24.0%
Utilities	$7,930	$6,332	$8,306	$6,942	$6,942	(16.4%)
Services & Misc	$1,026,454	$429,001	$1,050,024	$964,984	$964,984	(8.1%)
Transfers	$150,684	$150,684	$196,893	$196,974	$196,974	0.0%
Capital Additions	$77,120	$77,120	$20,000	$0	$0	-
Total Operating	**$2,526,692**	**$1,634,050**	**$2,544,968**	**$2,591,585**	**$2,376,806**	**1.8%**
Capital Projects	$2,275,000	$1,693,442	$2,190,000	$2,120,000	$2,120,000	(3.2%)
Total Appropriations (Exp)	**$4,801,692**	**$3,327,491**	**$4,734,968**	**$4,711,585**	**$4,496,806**	**(0.5%)**

Dedicated Funding Sources

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Fees and Service Charges	$3,656,125	$3,712,574	$3,803,658	$3,777,294	$3,777,294	(0.7%)
Rev from Other Govt	$0	$130,779	$0	$0	$0	-
Investment Income	$35,789	($3,649)	$35,789	$61,821	$61,821	72.7%
Miscellaneous	$3,700	$9,170	$8,503	$7,250	$7,250	(14.7%)
Transfers	$0	$10,440	$0	$0	$0	-
Total Dedicated Funding	**$3,695,614**	**$3,859,315**	**$3,847,950**	**$3,846,365**	**$3,846,365**	**(0.0%)**

Authorized Full Time Equivalent (FTE)

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	Position Changes
Full-Time	10.44	10.44	10.71	10.71	10.71	-
Part-Time	0.00	0.00	0.00	0.00	0.00	-
Total FTE	**10.44**	**10.44**	**10.71**	**10.71**	**10.71**	**-**

Utilities: Storm Water

Fund 558x

Department Summary

Description

The Storm Water Utility operates through funding approved by voters in April 1993 and increased by voters in 2015. Funding sources primarily consist of monthly Storm Water Utility charges for all properties. The Storm Water Utility was established to provide funding for the implementation of storm water management projects and maintenance of existing storm water drainage facilities. In 2002, the Storm Water Utility began funding projects, education and outreach activities to address storm water quality and meet regulatory requirements.

Department Objectives

- Assure the movement of emergency vehicles during storm runoff events.
- Protect the public from rapidly flowing storm water runoff or flash floods.
- Minimize losses and property damage resulting from uncontrolled storm water runoff.
- Establish requirements for construction of storm water management facilities in newly developed areas.
- Coordinate with all City departments, Boone County and the University of Missouri to comply with the requirements of the Municipal Separate Storm Sewer System (MS4) permit.

Highlights/Significant Changes

- FY 20 was the final storm water revenue increase of five approved by voters in April 2015. There are no revenue increases currently proposed for FY 24.
- The Storm Water Utility continues to face challenges recruiting and retaining qualified personnel in equipment operator positions. This negatively impacts the ability of the Storm Water Utility to provide routine maintenance and perform repairs on the storm water drainage infrastructure, creating a significant backlog.
- The FY 24 CIP includes funding, or partial funding, for the engineering and construction of ten Capital Improvement Projects.
- To continue the implementation of the Wastewater and Stormwater Integrated Management Plan, the Storm Water Utility will continue to fund assessment and improvement of corrugated metal pipe in FY 24. That assessment was used to apply for ARPA funding for lining of identified pipes, described further below. Additionally, a water quality monitoring plan will be developed in FY 24.
- City staff has budgeted funds for a consultant to perform a utility customer satisfaction survey during FY 22. Those funds were carried over to FY 23 in order to coordinate the utility customer satisfaction survey with the city-wide customer satisfaction survey and employee engagement survey. The Request for Proposals for the project has been issued and it is anticipated that the survey will commence in the fall of 2023. The utility survey portion will include all five utilities (Water, Electric, Sewer, Solid Waste, and Storm Water). The results will be presented to the Water & Light Advisory Board (WLAB), the Finance Audit & Advisory Committee (FAAC), and the City Council.
- The City Storm Water Utility was approved for ARPA reimbursement funds from the Missouri Department of Natural Resources for the following projects and amounts:
    - Nebraska Ave: $619,660.60
    - Calvert Drive $2,219,928.20
    - Stormwater Pipe Lining: $796,446.25

  This results in more than $3,500,000.00 of federal reimbursement for these projects. The projects are required to be completed by December 31, 2026 and City staff will continue to work towards completion of these projects.

Strategic Plan Alignment

Reliable Infrastructure:

Funds continue to be budgeted within the operating and CIP budgets in Utilities to maintain existing infrastructure. The Sewer and Storm Water utilities are implementing the Integrated Management Plan. Some highlights from the Integrated Management Plan include but are not limited to:

- Continuation of assessment of CMP pipes
- Continuation of implementing the CAM process
- Developing a water quality monitoring plan

Inclusive Community:

Funding is being budgeted in FY 24 for electronic utility bills to be available in Spanish (bilingual) for those utility customers that request it. This will improve community engagement.

Department Summary - continued

CAAP Alignment

The Storm Water Utility budget aligns with the Climate Action and Adaptation Plan (CAAP) through continued capital funding of significant flood resilience and green infrastructure projects. These capital projects align with the Natural Resource adaptive goals to increase climate resilience (NR-1) and reduce negative impacts from storm water runoff and flooding (NR-3). In the Hinkson Creek Collaborative Adaptive Management (CAM) process, both Storm Water Utility staff and CAM stakeholders continue to seek opportunities to increase opportunities on public and private properties to enhance and maintain habitat for native plants and animals, supporting NR-1 of the CAAP.

Performance Measurements

*Residents Satisfaction with Sewer services **

2023	2024	2025	Goal
			Increase 3%

*Staff is currently awaiting the Request for Proposal (RFP) results to begin conducting the utility survey

Utilities: Storm Water

Fund 558x

Rate Increase Information

Storm Water Residential Rate Increase History

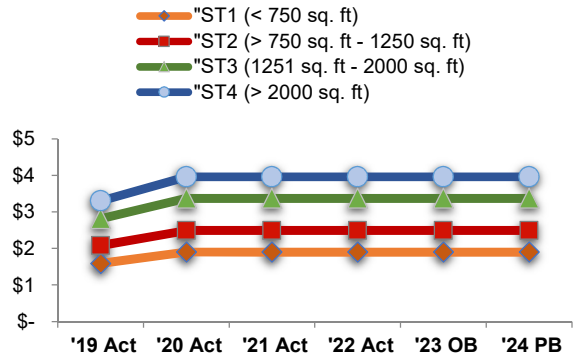
Current rates for FY 2022 are as follows:

ST1	$1.90/month/unit	residential < 750 sq. feet
ST2	$2.49/month/unit	residential 751 - 1250 sq. feet
ST3	$3.37/month/unit	residential 1251 - 2000 sq. feet
ST4	$3.96/month/unit	residential over 2000 sq. feet

Proposed rates for FY 2023 are as follows:

ST1	$1.90/month/unit	residential < 750 sq. feet
ST2	$2.49/month/unit	residential 751 - 1250 sq. feet
ST3	$3.37/month/unit	residential 1251 - 2000 sq. feet
ST4	$3.96/month/unit	residential over 2000 sq. feet

Storm Water Residential Monthly Customer Rate



Budget Detail By Design

	Revised FY 2022	Actual FY 2022	Original FY 2023	Proposed FY 2024	Anticipated FY 2024	% Change 24/23B
Admin/Education/Engineering (6610)						
Personnel Services	$323,987	$318,946	$404,358	$379,095	$355,981	(6.2%)
Materials & Supplies	$7,992	$1,164	$7,998	$7,998	$7,998	-
Travel & Training	$5,224	($256)	$5,224	$5,224	$5,224	-
Intragovernmental	$74,640	$65,205	$64,776	$92,114	$92,114	42.2%
Utilities	$2,049	$1,552	$2,093	$2,030	$2,030	(3.0%)
Services & Misc	$178,225	$79,931	$117,674	$288,234	$288,234	144.9%
Transfers	$150,684	$150,684	$196,893	$196,974	$196,974	0.0%
Total	**$742,801**	**$617,226**	**$799,015**	**$971,669**	**$948,555**	**21.6%**
Field Operations (6620)						
Personnel Services	$509,464	$296,287	$487,271	$617,789	$426,124	26.8%
Materials & Supplies	$173,333	$137,163	$172,833	$174,734	$174,734	1.1%
Travel & Training	$1,500	$0	$1,500	$1,500	$1,500	-
Intragovernmental	$168,365	$152,404	$125,786	$144,232	$144,232	14.7%
Utilities	$5,881	$4,780	$6,213	$4,912	$4,912	(20.9%)
Services & Misc	$848,229	$349,070	$932,350	$676,750	$676,750	(27.4%)
Capital Additions	$77,120	$77,120	$20,000	$0	$0	-
Total	**$1,783,892**	**$1,016,824**	**$1,745,953**	**$1,619,917**	**$1,428,252**	**(7.2%)**
Department Totals						
Personnel Services	$833,451	$615,233	$891,629	$996,884	$782,105	11.8%
Materials & Supplies	$181,324	$138,327	$180,830	$182,731	$182,731	1.1%
Travel & Training	$6,724	($256)	$6,724	$6,724	$6,724	-
Intragovernmental	$243,005	$217,609	$190,562	$236,346	$236,346	24.0%
Utilities	$7,930	$6,332	$8,306	$6,942	$6,942	(16.4%)
Services & Misc	$1,026,454	$429,001	$1,050,024	$964,984	$964,984	(8.1%)
Transfers	$150,684	$150,684	$196,893	$196,974	$196,974	0.0%
Capital Additions	$77,120	$77,120	$20,000	$0	$0	-
Total	**$2,526,692**	**$1,634,050**	**$2,544,968**	**$2,591,585**	**$2,376,806**	**1.8%**

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Storm Water								
1 Annual CAM Projects - SS114 [ID: 1611]								
Ent Rev	$30,000	$30,000	$30,000	$30,000	$30,000	$120,000		
Total	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$30,000**	**$120,000**		
2 Annual Projects - SS017 [ID: 839]								
Ent Rev	$150,000							
Total	**$150,000**							
3 Annual Property Acquisition - SS118 [ID: 1726]								
Ent Rev	$50,000							
Total	**$50,000**							
4 Annual Water Quality Improvements - SS115 [ID: 1621]								
Ent Rev	$25,000	$25,000	$25,000	$25,000	$25,000	$100,000		
Total	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$25,000**	**$100,000**		
5 Alan Lane - SS144 [ID: 870]							**2021**	**2024**
PYA Ent Rev - Hick-man & 6th SS134	$215,000							
Total	**$215,000**							
6 Battle Riparian Buffer Enhancement [ID: 2381]							**2023**	**2025**
Total								
7 Bernadette - SS159 [ID: 2281]							**2023**	**2024**
Ent Rev	$165,000							
PYA Ent Rev - Hick-man & 6th SS134	$139,500							
Total	**$304,500**							
8 Braemore Drainage - SS152 [ID: 817]							**2022**	**2025**
Ent Rev	$200,000	$840,000						
Total	**$200,000**	**$840,000**						
9 Brandon Road Culvert Replacement - SS160 [ID: 2320]							**2023**	**2025**
Ent Rev	$25,000	$555,000						
Total	**$25,000**	**$555,000**						
10 Bray/Longwell Drainage - SS148 [ID: 818]							**2021**	**2022**
Total								
11 Calvert Drive - SS117 [ID: 1612]							**2019**	**2024**
ARPA DNR	$2,219,928							
Ent Rev	$1,000,000	$460,000						
PYA Ent Rev - Garth & Oak Tower SS110	$177,000							
PYA Ent Rev - Vandiver/Sylvan	$340,000							
Total	**$3,736,928**	**$460,000**						
12 Capri Estates Drainage - SS145 [ID: 828]							**2020**	**2025**
Ent Rev	$245,000							
Total	**$245,000**							

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Storm Water								
13 FY19 Storm Water Rehabilitation Project SS146 [ID: 2165]							**2019**	**2022**
Total								
14 Garth @ Oak Tower SS110 [ID: 819]							**2017**	**2021**
Total								
15 Greenwood Stewart Phase 2 SS156 [ID: 1615]							**2022**	**2026**
Ent Rev			$1,400,000					
Total			**$1,400,000**					
16 Hinkson Bnk Stabilzation at Clear Creek FM - SS158 [ID: 2313]							**2022**	**2022**
Total								
17 Nebraska Avenue-SS153 [ID: 1616]							**2022**	**2024**
ARPA DNR	$619,661							
PYA Ent Rev - FY19								
S. Water Rehab SS146	$18,500							
Total	**$638,161**							
18 Ross Drainage - SS150 [ID: 2260]							**2020**	**2020**
Total								
19 Ross Street Outlet Improvement - SS161 [ID: 2318]							**2023**	**2024**
PYA Ent Rev - Annual Projects	$60,000							
PYA Ent Rev - Hinkson								
Valley SS158	$52,500							
Total	**$112,500**							
20 Royal Lytham - Fallwood - SS090 [ID: 815]							**2022**	**2024**
PYA Ent Rev - Bray Ave SS148	$10,000							
PYA Ent Rev - Ross								
Drainage SS150	$21,000							
Total	**$31,000**							
21 Seventh and Locust [ID: 1374]							**2025**	**2026**
Ent Rev			$320,000					
Total			**$320,000**					
22 Sexton Road at Jackson - SS162 [ID: 824]							**2023**	**2025**
Ent Rev			$300,000					
Total			**$300,000**					
23 Sexton/McBaine Drainage - SS154 [ID: 825]							**2022**	**2024**
Ent Rev	$230,000							
Total	**$230,000**							
24 Bourn Avenue [ID: 1623]							**2027**	**2028**
Ent Rev					$650,000			
Total					**$650,000**			
25 Hickman to Wilkes Stormwater [ID: 2286]							**2026**	**2028**
Ent Rev			$50,000	$250,000				
Total			**$50,000**	**$250,000**				

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
Storm Water								
26 Hinkson Avenue [ID: 1206]							2028	2028
Ent Rev					$300,000			
Total					**$300,000**			
27 Quail Drive Phase 2 Stormwater Improvements [ID: 2380]							2027	2028
Ent Rev				$170,000				
Total				**$170,000**				
28 West Worley Storm System Replacement - SS119 [ID: 1882]							2027	2028
Ent Rev				$30,000	$200,000			
Total				**$30,000**	**$200,000**			
29 Worley Again East Phase I - SS155 [ID: 1629]							2023	2027
Ent Rev			$690,000					
Total			**$690,000**					
30 English/Subella/Jake Drainage [ID: 829]							2029	2031
Ent Rev						$180,000		
Total						**$180,000**		
31 Fredora - Greenwood [ID: 2287]							2028	2029
Ent Rev					$300,000			
Total					**$300,000**			
32 Lakshire Estates Lake Modification [ID: 1622]							2029	2029
Ent Rev						$150,000		
Total						**$150,000**		
33 Leawood Subdivision [ID: 1627]							2029	2030
Ent Rev						$1,775,000		
Total						**$1,775,000**		
34 Mary Jane Jamesdale [ID: 1619]							2028	2029
Ent Rev						$150,000		
Total						**$150,000**		
35 Mill Creek Phase 3 - SS111 [ID: 1620]							2028	2029
Ent Rev						$210,000		
Total						**$210,000**		
36 Rollins/Cowan/Ridge Drainage [ID: 872]							2029	2029
Ent Rev						$170,000		
Total						**$170,000**		
37 Stewart Park Drainage [ID: 835]							2029	2031
Ent Rev						$100,000		
Total						**$100,000**		

Storm Water Funding Source Summary

Storm Water Funding Source Summary

Funding Source	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C
ARPA DNR	$2,839,589							
Ent Rev	$2,120,000	$1,910,000	$2,815,000	$505,000	$1,505,000	$3,855,000		
New Funding	**$4,959,589**	**$1,910,000**	**$2,815,000**	**$505,000**	**$1,505,000**	**$3,855,000**		
PYA Ent Rev - Annual Projects	$60,000							
PYA Ent Rev - Bray Ave SS148	$10,000							
PYA Ent Rev - FY19 S. Water Rehab SS146	$18,500							
PYA Ent Rev - Garth & Oak Tower SS110	$177,000							
PYA Ent Rev - Hickman & 6th SS134	$354,500							
PYA Ent Rev - Hinkson Valley SS158	$52,500							
PYA Ent Rev - Ross Drainage SS150	$21,000							
PYA Ent Rev - Vandiver/Sylvan	$340,000							
Prior Year Funding	**$1,033,500**					**$0**		
Total	**$5,993,089**	**$1,910,000**	**$2,815,000**	**$505,000**	**$1,505,000**	**$3,855,000**		

Storm Water Current Capital Projects

1	Aldeah & Ash Storm Pipe Rehab - SS123 [ID: 1868]	2018	2022
2	Capri Drive - SS149 [ID: 873]	2021	2023
3	Crestridge Drive Culvert Replacement - SS151 [ID: 2047]	2021	2024
4	Greenwood South - SS140 [ID: 1631]	2018	2021
5	Hickman & 6th & 7th - SS134 [ID: 1618]	2020	2022
6	Leslie Lane Storm water Improvements SS147 [ID: 2225]	2020	2021
7	Mill Creek - 307 W Alhambra - SS136 [ID: 2008]	2017	2023
8	Quail Drive - SS143 [ID: 821]	2019	2022

Storm Water Impact of Capital Projects

Alan Lane - SS144 [ID: 870]

Reduce regular maintenance issues concerning sinkholes, failing pipes and inlets.

Aldeah & Ash Storm Pipe Rehab - SS123 [ID: 1868]

Upgrade failing infrastructure. Reduce occurrence of sinkholes.

Battle Riparian Buffer Enhancement [ID: 2381]

None

Bernadette - SS159 [ID: 2281]

Minimal impact to Storm water operations

Bourn Avenue [ID: 1623]

Reduction in maintenance.

Braemore Drainage - SS152 [ID: 817]

Reduce maintenance calls. Increase water quality BMP maintenance.

Brandon Road Culvert Replacement - SS160 [ID: 2320]

Reduce maintenance calls and flooding issues.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C

Storm Water Impact of Capital Projects

Storm Water

Bray/Longwell Drainage - SS148 [ID: 818]

Reduce maintenance calls and flooding issues.

Calvert Drive - SS117 [ID: 1612]

Increase in regular landscape or cleaning maintenance for water quality improvements installations.

Capri Drive - SS149 [ID: 873]

Reduce maintenance calls.

Capri Estates Drainage - SS145 [ID: 828]

Reduce maintenance calls. Increased maintenance of water quality BMPs.

Crestridge Drive Culvert Replacement - SS151 [ID: 2047]

Reduce street flooding and maintenance calls.

East Downtown [ID: 1613]

Reduce maintenance calls. Possible increase in water quality BMP maintenance.

Fredora - Greenwood [ID: 2287]

None to minimal.

FY19 Storm Water Rehabilitation Project SS146 [ID: 2165]

Upgrade failing infrastructure. Reduce occurrence of sinkholes.

Garth @ Oak Tower SS110 [ID: 819]

Upgrade failing infrastructure.

Garth-Jewell [ID: 1617]

Upgrade failing infrastructure.

Grasslands-Brandon Drainage [ID: 830]

Reduce street flooding issue. Increase in regular landscape or cleaning maintenance if water quality improvements are installed.

Greenwood South - SS140 [ID: 1631]

Reduce flooding issues and regular maintenance issues concerning sinkholes, erosion, failing pipes and inlets.

Greenwood Stewart Phase 2 SS156 [ID: 1615]

Reduction in traditional structural maintenance. Increase in regular landscape or cleaning maintenance if water quality improvements are installed.

Hickman & 6th & 7th - SS134 [ID: 1618]

Reduce maintenance calls and flooding. Increase water quality BMP maintenance.

Hickman to Wilkes Stormwater [ID: 2286]

None to minimal.

Hinkson Avenue [ID: 1206]

Reduce maintenance calls.

Hinkson Bnk Stabilzation at Clear Creek FM - SS158 [ID: 2313]

Minimal

Lakshire Estates Lake Modification [ID: 1622]

Will need to negotiate maintenance requirements with homeowners.

Leawood Subdivision [ID: 1627]

Reduce maintenance calls. Increase water quality BMP maintenance.

Leslie Lane Storm water Improvements SS147 [ID: 2225]

Upgrade failing infrastructure.

Martinshire Drive [ID: 820]

Reduce flooding issues. Increase in regular landscape or cleaning maintenance if water quality improvements are installed.

Mary Jane Jamesdale [ID: 1619]

Reduce maintenance calls and flooding.

Mill Creek Detention Retrofits [ID: 1625]

Will require maintenance agreement with homeowners association so they will maintain.

Mill Creek Phase 3 - SS111 [ID: 1620]

Reduction in street flooding issues. Increase in regular landscape or cleaning maintenance if water quality improvements are installed.

D = Year being designed; C = Year construction will begin.

For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.

Funding Source	Proposed FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Future Cost	D	C

Storm Water Impact of Capital Projects

Storm Water

Nebraska Avenue-SS153 [ID: 1616]
Reduce street flooding issues. Increase in regular landscape or cleaning maintenance if water quality improvements are installed.

Parkade Blvd and Plaza [ID: 1630]
Reduce maintenance calls.

Pear Tree Circle Storm Drainage [ID: 834]
Reduce flooding issues. Increase to numbers of structures and pipes to be maintained.

Pine Drive [ID: 2285]
None to minimal.

Quail Drive - SS143 [ID: 821]
Reduce maintenance calls and flooding issues.

Quail Drive Phase 2 Stormwater Improvements [ID: 2380]
Reduce maintenance calls and flooding issues

Rangeline Street Smith Street [ID: 1478]
Reduction in maintenance. Less labor, materials and equipment costs to repair previously inadequate facilities.

Rockingham - E. Briarwood [ID: 1626]
Reduce maintenance calls. Possible increase in water quality BMP maintenance.

Rollins/Cowan/Ridge Drainage [ID: 872]
Reduction in flooding issues and traditional structural maintenance.

Ross Drainage - SS150 [ID: 2260]
replacing failing infrastructure

Ross Street Outlet Improvement - SS161 [ID: 2318]
None to minimal.

Royal Lytham - Fallwood - SS090 [ID: 815]
Reduce maintenance calls and flooding.

Sappington Drainage [ID: 823]
Reduce flooding issues regular maintenance issues concerning sinkholes, failing pipes and inlets.

Seventh and Locust [ID: 1374]
Reduce maintenance calls. Possible increase in water quality BMP maintenance.

Sexton Road at Jackson - SS162 [ID: 824]
Reduction street flooding issues and traditional structural maintenance.

Sexton/McBaine Drainage - SS154 [ID: 825]
Reduction in street flooding issues.

Sixth & Elm Storm Drain Replacement - SS109 [ID: 1532]
Reduce regular maintenance issues concerning sinkholes, failing pipes and inlets.

Stewart Park Drainage [ID: 835]
Reduce flooding and erosion issues. Increase in regular landscape or cleaning maintenance if water quality improvements are installed.

Wayne Road [ID: 837]
Reduce regular maintenance issues concerning sinkholes, failing pipes and inlets.

West Worley Storm System Replacement - SS119 [ID: 1882]
Reduce potential for pavement failure.

Woodland-Northridge Drainage [ID: 838]
Reduce maintenance calls and flooding.

Worley Again East Phase I - SS155 [ID: 1629]
Increase in regular landscape or cleaning maintenance if water quality improvements are installed.

D = Year being designed; C = Year construction will begin.
For projects planned beyond five years, please refer to the City's Capital Improvement Plan Document.


city of
Columbia

city of Columbia

FY 24

Capital Improvement Projects

For the Fiscal Year Ending September 30, 2024



Capital Improvement Program - Overview - City of Columbia, Missouri FY 2023

What is a Capital Improvement Program?

The City of Columbia's Capital Improvement Program (CIP) is a multi-year plan for capital investments in the City's infrastructure, facilities, and equipment. It is designed to address the challenges of supporting future infrastructure needs, while also addressing the City's current facility requirements. It includes items such as roads, bridges, sidewalks, public utilities, drainage projects, recreational facilities, building, and equipment. A CIP is important because it connects city development, comprehensive plans, and financial plans. Projects within the CIP are intended to reflect the community's values and goals, and also the overall policy goals of the City Council, including existing city-wide long range plans.

Columbia's City Charter provides policy for the Manager to follow in developing a CIP:

> "The City Manager shall also secure an estimate of all capital projects pending and those which it is recommended should be undertaken (a) within the budget year, and (b) within the next five (5) succeeding years. In preparing the budget, the city manager shall review and may revise the estimates, as the manager may deem necessary."
> **Article 5. Section 35.**

The City of Columbia's master plans are the basis for the CIP. Columbia has several master plans designed to reflect the long-term needs and goals of each department. These plans are formulated to establish long term development plans that reflect Council policies. These long term plans are periodically revised and updated to reflect the City's changing needs. The CIP is meant to contain projects that fulfill these long-term needs and goals.

City of Columbia Master Plans

- Community Development Department Master Plans
    - Sidewalks
    - Bicycles
    - Columbia Imagined: The Plan for How We Live and Grown
    - 2040 Long Range Transportation Plan
    - Metro Greenbelt/Trails
    - CATSO Major Roadway Plan and Transportation Improvement Plan
- Fire Master Plan
- Airport Master Plan
- Parks and Recreation Master Plan
- Transit: Long Range Plan, Para-Transit, CBD
- Wastewater and Storm Water Integrated Management Plan
- Water and Light
    - Electrical distribution
    - Water distribution
    - Water system
- COLT (Railroad)
- Downtown Columbia Charrette Report (2010)

The CIP manual is intended as a communication device, giving the public an opportunity to view the City's proposed plans for capital investment as well as providing the necessary link for offering feedback to the City Council and the City staff.

How is the CIP Document organized?

The CIP Document is grouped by department and includes a department narrative, a cover page with actuals from prior two years, anticipated current year, and proposed upcoming year, and report pages for all projects planned within the next five years. Each narrative includes information on what projects are upcoming, an update on current projects, and details on how projects in the department are funded.

The cover page includes information on the upcoming fiscal year as well as the prior three years. A graph shows the life-to-date authority compared to the actual expenditures, per department. Capital Improvement Projects are budgeted *life-to-date*, which means that authority budgeted in one fiscal year may be spent in another fiscal year. Directly below the graph is the data that feeds the graph. The information here shows the life-to-date authority, or appropriation. The table shows the expenditures in three categories: Prior Year Expenditures, Current Year Expenditures, and Encumbrances. The Total Remaining Authority by year is the Life-to-Date Appropriation less those three expenditures. The amount in the Proposed FY 2024 column reflects the remaining authority, plus the total amount of appropriations planned for FY 2024. The Fiscal Impact section of the summary page details the planned funding sources for FY 2024 – where relevant, a pie graph is featured.

The report pages include information such as the name of the project, status, ward, fiscal year construction beings, the total amount appropriated, amount spent to date, funding still needed, and any amounts that are unfunded and/or will require passage of a future ballot in order to be funded and proceed. If a funding source shows a negative amount, it is likely that the negative amount was transferred to another project.

How is the CIP developed?

The CIP begins as a planning document, which gives the City an opportunity to prioritize and coordinate existing and future capital project needs. It is prepared under the direction of the City Manager with the assistance of the Planning and Finance Departments. The City staff review of capital projects has proven to be almost a year-round process, with all city departments continually reexamining and prioritizing their capital needs. However, the capital financing process is most involved from January through May each year. During this period City staff is responsible for compiling project needs, reviewing cost estimates, identifying financing options and planning a program schedule. Meetings are scheduled with each department to review, add, modify and prioritize all project requests. The Planning and Zoning Commission are invited to review the CIP Dashboard in June. The proposed CIP is considered by City Council during the annual budget process. Following approval from the Council, it then becomes a financial document so the City can determine capital projects that are within its current and future fiscal capacity. A summary of the CIP process is provided below.

Schedule	Task
January	Projects are discussed within departments
February	Project priorities are discussed between departments and City administration
March	Final project requests are submitted by departments
March/April	Requests are reviewed by the City Manager and updated online on the CIP Dashboard.
June/July	The Planning & Zoning Commission reviews the CIP Dashboard.
July	Public hearing is held on the CIP. A five year CIP, with funding needs, is presented to

	Council with budget document and the public is given the opportunity to comment.
August	Budget hearings are held. The public has additional opportunities to comment.
September	Budget hearing incorporating final revisions and adoption of yearly CIP with approved adjustments. Revised CIP document is prepared to reflect any changes made during the budget process.

Deciding which CIP projects to move forward and determining project timing are both very important to serving the needs of the City of Columbia. During the initial stages of the annual CIP process, departments prioritize CIP project requests based on six different categories ranging from Urgent to Deferrable. Using common criteria for determining and prioritizing CIP projects is critical to formulating long-term and short-term plans that reflect the City's values and goals.

Various citizen committees may be formed and appointed by the Council to evaluate projects to be funded through proposed ballot issues. A recent example was the committee formed to assist with passage of the Transportation Sales Tax issue approved by voters in November 2005, which included a list of priority projects to be funded by this tax as part of the CIP.

How are projects in the CIP funded?

The City of Columbia Finance Department evaluates the City's ability to pay for proposed capital projects. This is accomplished by reviewing past revenue and expenditure trends, as well as forecasting future revenues and expenditures for the course of the CIP period. The purpose of this process is to determine the amount of revenue, reserves, and fund balances available from existing sources to pay for capital investments to meet community needs. The following is a list of funding sources for City of Columbia CIP:

Capital Improvement Sales Tax

The City of Columbia uses the Capital Improvement Sales Tax to meet capital needs for Public Safety and Transportation. This is a temporary one-quarter cent (0.25%) sales tax which was first approved in 1991 and must be approved by voters to be extended. In August, 2015 voters approved the extension of the sales tax which will expire on December 31, 2025.

Parks Sales Tax

Columbia voters approved a one-quarter cent (0.25%) Parks Sales Tax in April, 2000. Half of this tax, or one-eighth cent (0.125%), is a permanent tax to support operational costs as well as limited capital projects. The remaining one-eighth cent is temporary and must be presented to the voters to be extended. This temporary portion has been used for capital projects, including construction of new parks and trails. The current one-eighth temporary tax was extended by voters in November 2021, for ten years, and will expire March 30, 2032.

Development Charges

When a building permit is issued for new construction, the City of Columbia assesses a fee, currently $0.50 per square foot. Revenue from this fee is used for construction of collector and arterial streets.

County Revenue

This revenue originates with Boone County's one-half cent (0.50%) sales tax for road and bridge maintenance. Boone County has agreed to share a portion of the revenue with local municipalities. The City of Columbia utilizes this funding source to improve, maintain, construct and repair city streets and roads. This County tax was renewed by voters in 2018 for a 10-year period, and expires in 2028.

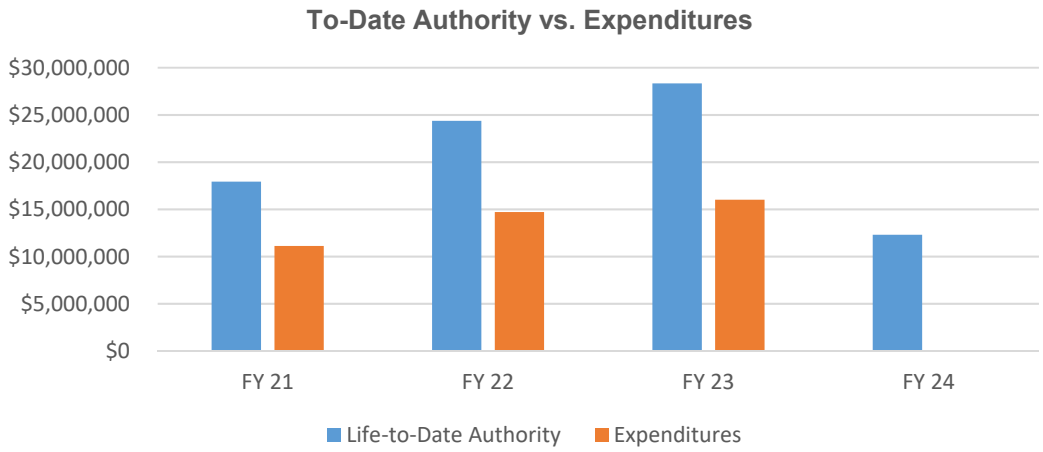
Transportation Sales Tax Fund
This fund accounts for the City's one-half cent (0.50%) sales tax used to fund transportation-related projects. Examples include the public mass transportation system, construction and maintenance of streets, roads, bridges and airports, to the extent of tax revenues.

Designated Loan Fund
This fund includes monies set aside to provide loans to various Enterprise and Internal Service Funds.

Public Improvement Fund
The Public Improvement Fund was established to account for and disburse the portion of 1% General Revenue sales tax proceeds which have been allocated for the Capital Improvement Plan. The fund receives a portion of the city sales tax and is allocated for a wide range of public improvements to the City which includes general government projects. The amount of the one cent General Fund Sales Tax allocated to capital improvements from FY 01 to FY 19 was 4.1%. In FY 20, City Council approved an amendment to reallocate 2.1% of the General Sales tax back to the General Fund.

Bond Funds
Utility funds (Water, Electric, and Sewer) may obtain voter approval for bond issues to help finance their capital project needs.

Enterprise Revenue
Enterprise Funds (Railroad, Water, Electric, Airport, Solid Waste, Sewer, Storm Water, and Parking) generate their own revenue which may be used to finance their capital project needs.



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023	Adopted FY 2024
Total Life to Date Appropriation	**$17,922,751**	**$24,360,937**	**$28,332,602** *	**$12,293,208** ***
Prior Year Expenditures	$10,975,186	$11,299,650	$14,702,129 *	
Current Year Expenditures	$142,922	$3,402,322	$1,302,416 **	
Encumbrances	$191,092	$93,904	$689,849 *	
Total Remaining Authority	**$6,613,551**	**$9,565,061**	**$11,638,208**	

** This is current as of June 2023*

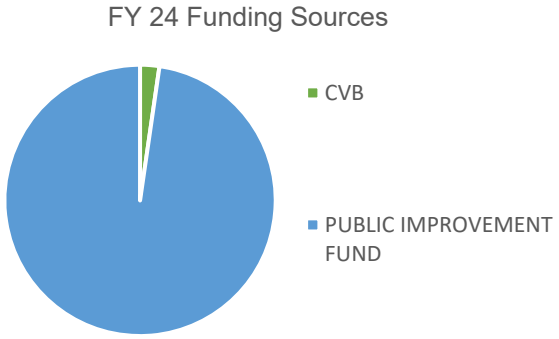
*** Includes estimate from department*

**** Includes FY 24 budget request of $655,000*

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Projects planned in FY 24 are funded through the Public Improvement Fund and Convention & Visitor's Bureau (CVB).



General Government Capital Projects

A Look Ahead

Long term capital planning for General Government needs includes capital projects for public facilities and other community-related capital projects the City chooses to support. Examples include community-based capital projects in the City's central business area. The City has worked closely with the Special Business District and other groups to provide funding for improvements to the central business area of the City. Capital contingency funds are also budgeted in this section.

Current Projects

There is $655,000 in appropriations planned for General Government Capital Projects for FY 24. The majority of this appropriation is for Daniel Boone Building Repairs ($500,000). An additional $100,000 is for HVAC work at the Health Department. The remainder is made up of $40,000 for major maintenance in public buildings and $15,000 for Walton Building improvements. Excluding the Walton Building, these projects are funded through our Public Improvement Fund. The Walton Building, which is where the Convention & Visitors Bureau (CVB) is housed, is funded through a transfer from CVB.

Funding Sources

The City primarily uses local funding sources to meet its capital improvement needs for General Government projects. However grant funds are utilized whenever possible. The amount of the one cent General Fund Sales Tax allocated to capital improvements for FY 24 is 2%.

PBMM: Health Department Repairs 00768 — ANNUAL — 2194

Description:
Health Department repairs including, but not limited to, HVAC systems and tenant building components at end of useful life.

Current Status:
On-going Project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
1		

Eligible for Percent for Arts?	No
Current Funding Request:	$100,000
Total Appropriated:	$225,000
Total City Project Cost:	$325,000
Total Spent To Date:	$5,883
Remaining Authority To Date:	$219,117

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Gen Fd/PI	$20,000	$100,000					
PYA Gen Fd/PI	$5,000						
PYA Gen Fd/PI - OGG Conting - 40138	$200,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

PBMM: Daniel Boone Building Repairs 00766 — ANNUAL — 2192

Description:
Daniel Boone Building repairs including, but not limited to, HVAC systems, LED conversion and other building components at end of useful life.

Current Status:
On-going Project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
1		

Eligible for Percent for Arts?	No
Current Funding Request:	$500,000
Total Appropriated:	$1,000,000
Total City Project Cost:	$1,500,000
Total Spent To Date:	$392,578
Remaining Authority To Date:	$607,422

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Gen Fd/PI	$870,000	$500,000					
PYA Gen Fd/PI	$130,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

Pub Bldgs Major Maint Ren 00021 — ANNUAL — 514

Description:
Funding for major work needed on City-owned buildings.

Current Status:
On-Going Projects

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$100,000
Total Appropriated:	$1,307,533
Total City Project Cost:	$1,407,533
Total Spent To Date:	$814,049
Remaining Authority To Date:	$493,484

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Gen Fd Transfer	$-20,000						
Gen Fd/PI	**$2,314,939**	$40,000					
PYA Gen Fd/PI	**$-677,406**						
PYA Gen Fd/PI - % for Art Cty Hall - M0252	$-250,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

Walton Bldg Cap Improv 00587 — 1-2 Years — 1846

Description:
Major capital improvements at the Walton Building including parking lot replacement and roof replacement

Current Status:
Future year funding for major capital improvements such as roof replacement, etc. COMPLETED

Justification for Changes:

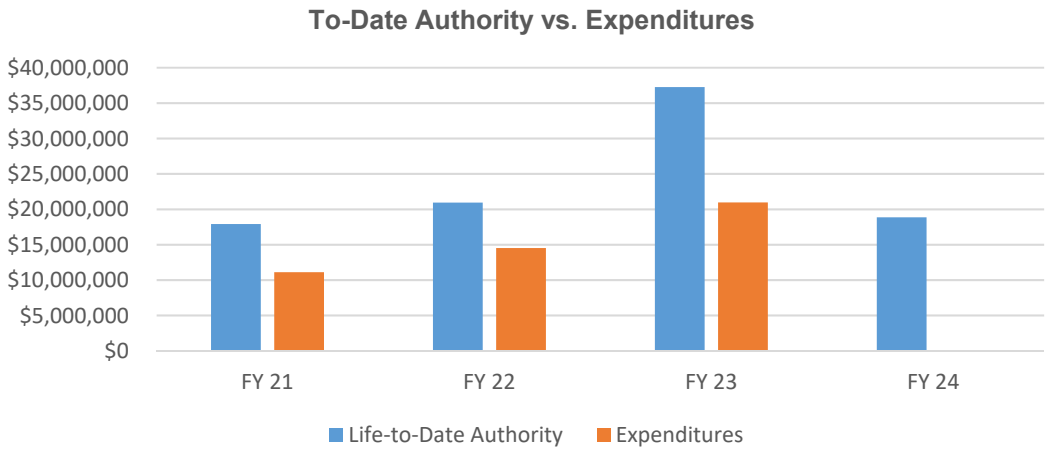
Classification:
Combination

Ward	Begin Design	Begin Construction
1	2015	2023

Eligible for Percent for Arts?	No
Current Funding Request:	$15,000
Total Appropriated:	$633,843
Total City Project Cost:	$648,843
Total Spent To Date:	$562,196
Remaining Authority To Date:	$71,647

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Cap FB - Chamber Reimb	$40,359						
Chamber Reimbursement	$215,984						
CVB	$377,500	$15,000					

Future Funding:	**$0**
Future Unfunded:	**$0**



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023	Adopted FY 2024
Total Life to Date Appropriation	**$17,922,751**	**$20,942,331**	**$37,266,525** *	**$18,871,038** ***
Prior Year Expenditures	$10,975,186	$ 12,215,289	$18,704,190 *	
Current Year Expenditures	$142,922	$ 2,299,198	$2,261,236 **	
Encumbrances	$191,092	$357,923	$1,291,910 *	
Total Remaining Authority	**$6,613,551**	**$6,069,921**	**$15,009,189**	

** This is current as of June 2023*

*** Includes estimate from department*

**** Includes FY 24 budget request of $3,861,849*

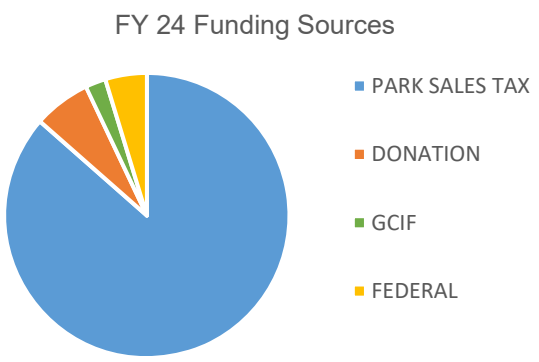
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Parks & Recreation Capital Projects are primarily funded through the Park Sales Tax. This tax was renewed by the voter's in FY 21.

Beginning in FY 24, Rec Services captial projects will be included in Parks & Recreation.

Note: In FY 24, Rec Services and Parks & Rec capital projects were combined into one fund.



Parks & Recreation Capital Projects

A Look Ahead

Long-term capital planning in the Parks and Recreation Department takes place in three categories of capital projects; parks, trails and recreation facilities. Staff uses master plans, the recommendations of the Parks and Recreation Commission, and public input to assist in the planning process. In addition to the large easily identifiable projects, staff has established a generic "annual needs" program which provides funding for projects that are desirable, necessary, and meet needs identified in a master plan, although a specific project may not be identified at this point in time. These annual funds are often utilized as the City's matching funds for various state and federal grants.

The long-term capital plan is guided by the *2013 Parks, Recreation and Open Space Master Plan*. This planning document is the result of extensive public input, numerous public and focus group meetings to ascertain citizens' recreation facility needs and the results of two city-wide surveys. Public hearings were held by both the Parks and Recreation Commission and the City Council prior to their adoption of the Master Plan in October 2013.

The long-term capital plan for trails and greenbelts is derived from both the 2013 Trails Plan and the *2013 Parks, Recreation and Open Space Master Plan*. Public input played a key role in the development of the recommendations made in both of these planning documents. Public hearings were held by the Park and Recreation Commission, the Planning and Zoning Commission, and City Council as part of the approval process of the Trails Plan.

Parks and Recreation staff periodically reviews the condition of the various facilities used to provide recreation programs and services. Citizens also provide feedback on needed improvements and/or enhancements to these facilities. The capital plan for these facilities is developed using such input, as well as guidance from the *2013 Parks, Recreation and Open Space Master Plan*. Parks and Recreation staff periodically reviews the condition of the various facilities used to provide recreation programs and services.

Current Projects

- $300,000 - Albert-Oakland Park Improvements - Proposed improvements include the replacement of shelters #2 and #3 and adjacent playground, renovations to the tennis and pickleball courts, and renovations to the Albert-Oakland Family Aquatic Center bathhouse.

- $275,000 - ARC Facility Improvements - Proposed improvements include the replacement of the water play structure in the Waterzone and all rubber flooring in the aquatics offices and meeting room. The water play structure and flooring are original to the building and over 20 years old. Capital funds will also be used to improve access points in the building, make building foundation repairs and paint the natatorium ceiling. Funding was also included in FY2023.

- $907,000 - Douglass Park Skate Park and Aquatic Facility Improvements - The project will include phase II improvements to the skate park, improvements to the existing basketball courts and renovations to the aquatic facility bathhouse. Funding comes from Park Sales Tax revenue, a private donation and a Community Revitalization Grant from the Missouri Department of Economic Development.

- $350,000 - Gans Creek Recreation Area Improvements - Proposed improvements will include the construction of a small shelter, 6 to 8 mile natural surface trail on the east side of park. Funding will also be used to add a playground and additional cross country small shelters at the running facility. Funding includes a $125,000 donation from the Frank W. Morris Memorial Trust.

- $200,000 - Gates Nature Area Development - This project will include development of the 65-acre park property. Proposed improvements could include parking, trails, neighborhood park features and interpretive signage. Park development and amenities will be selected through the public improvement process.

- $40,000 - Golf Course: Golf Cart Building Improvements - This project will include renovations of the existing cart storage building at L.A. Nickell Golf Course. Renovations include improving the electric service to allow for electrification of the golf cart fleet, enclosing the building to improve security, new concrete floor and new exterior fencing. Funding was also included in FY2023.

- $200,000 - Orr Street Park Development - This project will focus on the development of the 2-acre Orr Street park property including site cleanup, open space, walking trail and landscaping. Funding was also included in FY2023.

- $350,000 - Rock Quarry Park Improvements - Proposed improvements to the park include replacement of the existing playground, parking lot improvements, refurbishment of the tennis courts and renovations to the Rock Quarry Home.

- $350,000 - Twin Lakes Recreation Area Improvements - Proposed improvements could include replacement of the current aquatic facility, parking renovations and new shelter.

- $100,000 - Waters-Moss Jones House Renovations - This project will include renovations to the Jones house at Waters-Moss Memorial Wildlife Area to convert the building into a space for rent or use by park staff.

- $150,000 - Westwinds Park Improvements - Project includes playground replacement, replacing existing playground safety surfacing, gravel trail improvements and misc improvements such as signs, fencing and retaining wall replacement.

Funding Sources

Parks and Recreation capital projects are primarily funded with a temporary one-eighth cent park sales tax. This tax was first effective in April 2001 and was extended by voters through ballots held in 2005, 2010, 2015 and 2021. The current tax was approved by voters for a ten-year extension and will expire March 31, 2032. This tax is the primary funding source for the department's capital improvement program.

After extensive public and user group input, staff recommends to Council a list of projects from the CIP for consideration of funding by the park sales tax along with an implementation schedule. These projects are tied to the ballot issue via legislation and commit the projects for completion.

Another CIP funding source is the Recreation Services User Fees (RSR). A portion of fees paid by park users are set aside to provide funding for capital projects at recreational facilities. Currently, RSR is being used to repay the City's designated loan fund for the construction of the Columbia Sports Fieldhouse Phase I construction. It is anticipated that based on an estimated loan payment of $120,000 per year, this loan will be paid off in 2028. Additionally, user fees charged at the City's two golf courses (GCIF) and the Activity & Recreation Center (ARC) may only be used for those facilities.

Staff is continuously searching for funding opportunities through various grants and donations. Grants have also provided significant funding for the parks and trail system in Columbia.

Fiscal Impact:

- Albert-Oakland Park Improvements - Staff anticipates minimal impact related to expenses as the maintenance should remain relatively the same.

- ARC Facility Improvements - The improvements replace the existing water play structure and flooring that is over 20 years old. These improvements will reduce the required maintenance for the water play structure.

- Douglass Park Skate Park and Aquatic Facility Improvements - Staff anticipates minimal impact related to expenses as the maintenance should remain relatively the same.

- Gans Creek Recreation Area Improvements - Annual maintenance estimates for the park, after all construction is completed, are estimated at $3,000 to $4,000 and include mowing, utilities, maintenance, trash service and shelter cleaning. The Columbia Trail Association has agreed to assist with the trail maintenance.

- Gates Nature Area Development - Annual maintenance estimates for the park, after all construction is completed, are estimated at $4,000 to $6,000 and include mowing, utilities, maintenance, trash service and cleaning shelters.

- LAN Golf Course: Golf Cart Building Improvements - Staff anticipates minimal impact as the project will improve the existing facility and provide the opportunity to convert from gas golf carts to electric golf carts.

- Rock Quarry Park Improvements- Staff anticipates minimal impact related to expenses as the maintenance should remain relatively the same.

- Twin Lakes Recreation Area Improvements - Staff anticipates minimal impact related to expenses as the maintenance should remain relatively the same.

- Waters-Moss Jones House Renovations - Any increased maintenance expenses would likely be offset by rental revenue.

- Westwinds Park Improvements - Staff anticipates minimal impact to expenses as the maintenance should remain relatively the same.

Strategic Plan Alignment

The Parks & Recreation Department's Capital Improvement Projects (CIP) align with the Strategic Plan's Priorities Areas in Organizational Excellence and Reliable Infrastructure. Organizational Excellence outcome objective four is to improve the residents' and visitors' experience across City services. ARC Improvements include the replacement of the water play structure and renovations to the water slide. These popular features are 20 years old and original to the facility. The ARC is the only public indoor aquatic facility in Columbia.

Reliable Infrastructure Outcome Objective One is to maintain and expand Columbia's infrastructure. All of the Parks & Recreation Department's Capital Improvement Projects lend themselves to accomplishing this outcome objective. The proposed ARC improvements previously mentioned will extend the lifespan of the pool and features by 15-20 years. The Douglass Pool improvements project will include the renovation of the existing bathhouse, improving the usability of the facility. Playground replacements at Twin Lakes Recreation Area, Rock Quarry Park and Douglass Park ensure there are safe playgrounds in place at each park for the next 20 to 25 years.

Reliable Infrastructure Outcome Objective Two is to improve Columbia's infrastructure to equitably expand where infrastructure is lacking. The current list of projects for FY2024 include the development and renovation of various parks and facilities throughout Columbia.

Reliable Infrastructure Outcome Objective Three is to Prepare Columbia's natural and built environments for the impacts of climate change. In an effort to continue moving towards fleet electrification, the Department is also planning on renovating the existing cart shed at LA Nickell Golf Course. This renovation would include similar cart charging infrastructure as the one at Lake of the Woods and will be able to accommodate an equal number of electric golf carts. Improvements at Twin Lakes Recreation Area, Orr Street property, Rock Quarry Park and Gans Creek Recreation Area will include the planting of new trees at each site improving the City's tree canopy inventory.

CAAP Alignment

The LA Nickell Cart Shed improvements align with the CAAP priorities for renewable energy and clean transportation. Shifting from gas powered golf carts to electric will reduce the facility's greenhouse gas emissions as well as move in the direction of fleet electrification.

The ARC Improvements project aligns with the City's CAAP goals to reduce greenhouse gas emissions. The existing boiler is original to the facility and was rated at 85% efficiency when it was installed during the facility construction over 20 years ago. Due to calcification and part degradation, it is estimated by an engineer to currently be operating at approximately 50% efficiency. The replacement boiler is rated at 97% efficiency and will greatly reduce the energy consumption required to heat all non-aquatic facility water for the entire facility.

Improvements at Douglass Park align with the CAAP goals to reduce energy consumption. The basketball courts, bathhouse, and swimming pool will all receive new LED lighting.

Improvements at Twin Lakes Recreation Area, Orr Street property, Rock Quarry Park and Gans Creek Recreation Area will include the planting of new trees at each site improving the City's tree canopy inventory.

Annual land acquisition funding allocates $150,000 per year for the acquisition of parks, greenways, and natural areas, allowing the Department to continue to increase Columbia's natural resource inventory. This funding is the only dedicated funding in the City's budget dedicated to the preservation of green space in Columbia. As the City continues to grow outward, it is crucial to continue to utilize these funds for acquisition of land for future park and natural area development.

Annual Land Acq/Land Preservation 00662 — ANNUAL — 1812

Description:
Land acquisition for all park types (neighborhood, community, regional, special purpose), greenways, and natural areas

Current Status:

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
Citywide	2017	2017

Eligible for Percent for Arts?	No
Current Funding Request:	$2,450,000
Total Appropriated:	$2,175,000
Total City Project Cost:	$4,625,000
Total Spent To Date:	$965,239
Remaining Authority To Date:	$1,209,761

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000
Donation		$25,000					
Parks Sales Tax - 2015 Ballot	$2,025,000						

Future Funding: **$1,525,000**

Future Unfunded: **$0**

Annual Park Improvements -Major Maint. Prog. 00056 ANNUAL 259

Description:
Funding for major maintenance and small renovation projects. Also used as grant match for State/Federal programs.

Current Status:
Projects selected annually and identified in the CIP as individual project with this as the funding source. FY24 projects include Louisville Improvements ($20k), Park Security ($20k), Philips Dam ($65k), and Strawn Bank Repairs ($45k).

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$1,200,000
Total Appropriated:	$10,476
Total City Project Cost:	$1,210,476
Total Spent To Date:	$0
Remaining Authority To Date:	$10,476

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot			$150,000	$150,000	$150,000	$150,000	$150,000
Park Sales Tax	$516,900						
Parks Sales Tax - 2015 Ballot	$60,000						
PYA Park Sales Tax	$-566,424						

Future Funding:	**$450,000**
Future Unfunded:	**$0**

City School Park Improvements 00249 — ANNUAL — 257

Description:
Annual funds for improvements to playgrounds and other shared facilities on school property.

Current Status:
City/School Improvement Project Planned in FY2024 pending agreement.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$380,000
Total Appropriated:	$430,015
Total City Project Cost:	$810,015
Total Spent To Date:	$366,783
Remaining Authority To Date:	$63,232

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 PST - Ann City/Schl Playground - 00249	$155,000						
21 PST Ballot	$20,000	$220,000	$20,000	$20,000	$20,000	$20,000	$20,000
Park Sales Tax	$290,000						
PYA - various	$-20,000						
PYA 2015 PST - An Cty/ Cnty/Sch Playgrnd - 00249	$-15,000						
PYA Park Sales Tax	$15						

Future Funding:	**$60,000**
Future Unfunded:	**$0**

Park Roads & Parking 00242 — ANNUAL — 260

Description:
Annual improvements to roads and parking areas to provide an attractive and safe surface for park users.

Current Status:
To upgrade existing roads and parking areas as they deteriorate. Work will generally consist of asphalt overlays of road and parking surfaces that need a complete upgrade or preventative sealing of newer asphalt.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$1,350,000
Total Appropriated:	$2,830,677
Total City Project Cost:	$4,180,677
Total Spent To Date:	$2,771,852
Remaining Authority To Date:	$58,825

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000	$150,000
Park Sales Tax	$1,698,500						
Parks Sales Tax - 2015 Ballot	$950,000						
PYA Park Sales Tax	$32,177						

Future Funding:	**$450,000**
Future Unfunded:	**$0**

Annual Trails 00673 — ANNUAL — 1813

Description:
Funds used to either acquire, construct, or repair new and existing trails and trail related amenities such as bridges. May also be used as a match for future grants.

Current Status:
Annual project

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
Citywide	2017	2017

Eligible for Percent for Arts?	No
Current Funding Request:	$1,081,849
Total Appropriated:	$881,834
Total City Project Cost:	$1,963,683
Total Spent To Date:	$755,656
Remaining Authority To Date:	$126,178

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000
Federal Contrib	$91,834	$181,849					
Miscellaneous Revenues	$40,000						
Parks Sales Tax - 2015 Ballot	$650,000						

Future Funding:	**$300,000**
Future Unfunded:	**$0**

ADA Compliance Phase II 00663 — 1-2 Years — 1820

Description:
Bringing existing parks, playgrounds and P&R managed facilities into compliance with the American with Disabilities Act. Projects based on report developed by Gerald Morgan, P.A. at MU.

Current Status:
Bringing existing parks, playgrounds and P&R managed facilities into compliance with the American with Disabilities Act. Projects based on report developed by Gerald Morgan, P.A. at MU.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
Citywide	2016	2023

Eligible for Percent for Arts?	No
Current Funding Request:	$225,000
Total Appropriated:	$179,800
Total City Project Cost:	$404,800
Total Spent To Date:	$178,871
Remaining Authority To Date:	$929

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot	$25,000	$25,000	$25,000	$25,000	$25,000	$25,000	$25,000
Park Sales Tax	$29,800						
Parks Sales Tax - 2015 Ballot	$125,000						

Future Funding:	**$75,000**
Future Unfunded:	**$0**

Albert-Oakland Park Improvements 00864 — 1-2 Years — 2137

Description:
Proposed project would include replacement of shelters #2 and #3 and adjacent playground, renovations to the tennis and pickleball courts, and renovations to the AOFAC bathhouse.

Current Status:
Proposed project would include replacement of shelters #2 and #3 and adjacent playground ($230,000), renovations to the tennis and pickleball courts ($260,000), and renovations to the AOFAC bathhouse ($150,000).

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
2	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$640,000
Total Appropriated:	$0
Total City Project Cost:	$640,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$300,000	$340,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

ARC Facility Improvements - 00837

1-2 Years | 297

Description:
Project will include general facility improvements including flooring, carpeting, control desk renovations, replacement of the water play structure, and painting of the natatorium ceiling.

Current Status:
1/17/23: The project was approved by Council.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
1	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$400,000
Total Appropriated:	$565,000
Total City Project Cost:	$965,000
Total Spent To Date:	$13,276
Remaining Authority To Date:	$551,724

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot	$487,772	$275,000	$125,000				
Donation	$27,228						
Park Sales Tax	$50,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Douglass Park: Skate Park & Aquatic Facility 00865 — 1-2 Years — 2085

Description:
Project will include phase II construction of the skate park and renovations to the aquatic facility bathhouse.

Current Status:
08/23/22: Planning staff finalizing basketball court surfacing concepts for donations from Veterans United and Mizzou Athletics. Project plans and funding to be approved by Council in September.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
1	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$412,000
Total Appropriated:	$495,000
Total City Project Cost:	$907,000
Total Spent To Date:	$0
Remaining Authority To Date:	$495,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$312,000					
Donation		$100,000					
Grant	$495,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Fairview Tennis Court Improvements — 1-2 Years — 2383

Description:
Resurface four tennis courts and improve rebound wall

Current Status:
Crack fill and resurface the four Fairview tennis courts. Make repairs to the rebound wall.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
4	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$48,000
Total Appropriated:	$0
Total City Project Cost:	$48,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$48,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Gans Creek Recreation Area Improvements 00866 — 1-2 Years — 1823

Description:
Project at Gans Creek Recreation Area will include the construction of a medium shelter, playground, 4-mile natural surface trail and parking lot on the northeast side of park.

Current Status:
Project is currently in preliminary design. Staff has had discussions regarding construction of the 4-mile trail and design of the park amenities at the entrance to the park.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
6	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$350,000
Total Appropriated:	$0
Total City Project Cost:	$350,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$225,000					
Donation		$125,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Gates Nature Area Development 00867 — 1-2 Years — 2028

Description:
Undeveloped 65 acre property purchased by the Parks and Recreation Department in 2016. Park development and amenities will be selected through the public improvement process

Current Status:
Parks and Recreation purchased the 65 acre property in 2016 and plans to develop the property as a nature area for surrounding community. Park will include parking, trails, neighborhood park features, interpretive signage.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
5	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$200,000
Total Appropriated:	$0
Total City Project Cost:	$200,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$200,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Golf Course Improvements — 1-2 Years — 2368

Description:
Development of golf course master plans and addition of artificial turf hitting areas on driving ranges.

Current Status:
Master plan provides the long-term guide for improvements at each facility including tee construction, bunker renovation, fairway expansion and greens construction.

Justification for Changes:
Hitting areas provide year round access to the driving range when natural grass hitting areas are too wet or not actively growing during winter months.

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
2 & 3	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$80,000
Total Appropriated:	$0
Total City Project Cost:	$80,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
GCIF		$50,000	$30,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

LAN Golf Course: Cart Bldg Improvements - 00838 | 1-2 Years | 2350

Description:
Proposed project would include the renovation of an existing building to store the 52 golf carts utilized at L.A. Nickell Golf Course. Renovations include improving the electric to convert the golf cart fleet to electric carts, enclosing the existing buildings, new concrete floor and entrance, and new fencing.

Current Status:
06/20/2023: Requisition for professional engineering services submitted with Simon and Struemph to proceed with plans and details to obtain proper permits.

Justification for Changes:
The fleet of gas-powered carts are being replaced with electric golf carts as part of the CAAP.

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
2	2023	2023

Eligible for Percent for Arts?	No
Current Funding Request:	$40,000
Total Appropriated:	$75,000
Total City Project Cost:	$115,000
Total Spent To Date:	$3,077
Remaining Authority To Date:	$71,923

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
GCIF	$75,000	$40,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Louisville Park Basketball Improvements 00868 — 1-2 Years — 2363

Description:
Renovation of existing basketball court

Ward	Begin Design	Begin Construction
4	2023	2024

Eligible for Percent for Arts? No

Current Funding Request: $20,000

Total Appropriated: $0

Current Status:
Renovation of existing basketball court

Total City Project Cost: $20,000

Total Spent To Date: $0

Remaining Authority To Date: $0

Justification for Changes:

Classification:
System Maintenance_Replacement

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$20,000					

Future Funding: **$0**

Future Unfunded: **$0**

Parks & Recreation

Orr Street Property Development - 00833 | 1-2 Years | 2337

Description:
Project will focus on the development of the 2-acre Orr Street park property including site cleanup, open space, walking trail and landscaping.

Current Status:
2023-08-23: Public input meetings held on 7/21 and 8/4 to coincide with downtown events. Both meetings well attended. Public comment period will conclude on 8/25. Rental houses under contract for purchase. Demo permit process to proceed in September. Council approval anticipated in October.

Justification for Changes:
Development of 2-acre property to a downtown event park.

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
1	2023	2023

Eligible for Percent for Arts?	No
Current Funding Request:	$200,000
Total Appropriated:	$1,350,000
Total City Project Cost:	$1,550,000
Total Spent To Date:	$133
Remaining Authority To Date:	$1,349,867

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot	$100,000	$200,000					
Grant	$1,250,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Park Security Improvements 00869 — 1-2 Years — 2366

Description:
Add or replace security cameras and public announcement systems in parks and facilities.

Current Status:
Add or replace security cameras in parks and facilities.

Justification for Changes:

Classification:
Equipment

Ward	Begin Design	Begin Construction
All Wards	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$20,000
Total Appropriated:	$0
Total City Project Cost:	$20,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$20,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Rock Quarry Park Improvements 00870 — 1-2 Years — 308

Description:
Project will include playground replacement, tennis court refurbishment, parking lot improvements and improvements to the Rock Quarry Home.

Current Status:
Proposed improvements to the park include replacement of the existing playground, parking lot improvements, refurbishment of the tennis courts and renovations to the Rock Quarry Home.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
6	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$350,000
Total Appropriated:	$0
Total City Project Cost:	$350,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$350,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Strawn Park-Harmony Bends Stream Bank Repair 00812 1-2 Years 2364

Description:
Stream bank repairs on hole #18

Current Status:
2023-04-11: P&R Sports Turf Staff completed aeration/seeding of disc golf course. P&R Forestry to begin on clearing for additional spectator areas. Richardson Excavation to grade driving range tee pad area. CDCG Volunteers to form tee pads and trash/toilet pads (per plans). T&S Contractor to pour concrete.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
2	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$45,000
Total Appropriated:	$0
Total City Project Cost:	$45,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$45,000					
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Parks & Recreation

Twin Lakes Recreation Area Improvements 00860 1-2 Years 1634

Description:
Improvements at Twin Lakes Recreation Area will include replacement of the current aquatic facility, parking renovations and new shelter.

Current Status:
2023-06-20: Planning staff held planning charrette with interns.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
4	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$350,000
Total Appropriated:	$100,000
Total City Project Cost:	$450,000
Total Spent To Date:	$99,104
Remaining Authority To Date:	$896

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot	$100,000	$350,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Valleyview Park Basketball Court Renovation — 1-2 Years — 2384

Description:
Project will include asphalt overlay, striping, and basketball hoop replacement.

Current Status:
Design phase. Project will include asphalt overlay, striping and basketball hoop replacement.

Justification for Changes:
Deteriorated asphalt and basketball hoops

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
2	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$35,000
Total Appropriated:	$0
Total City Project Cost:	$35,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$35,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Waters-Moss - Jones House Renovations 00871 1-2 Years 1632

Description:
Complete renovations to the Jones house at Waters-Moss Memorial Wildlife Area to convert to space for rent or use by park staff.

Current Status:
Project would focus on the renovation of the Jones House at WMMWA to renovate existing home into space for rent by the public or use by recreation staff for camps and classes.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
6	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$250,000
Total Appropriated:	$0
Total City Project Cost:	$250,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$100,000	$150,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Westwinds Park Improvements #00878 — 1-2 Years — 1639

Description:
Improvements include playground replacement, playground surfacing improvements, miscellaneous park improvements and ADA walkway improvements.

Current Status:
Project includes playground replacement, replacing existing playground surfacing with synthetic product, converting the existing gravel trail to concrete and misc improvements such as signs, fencing and a shelter.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
4	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$150,000
Total Appropriated:	$0
Total City Project Cost:	$150,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$150,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Chapel Hill Connector - Perche Creek Trail - 00745 | 1-2 Years | 1949

Description:
Construct trail connection between Chapel Hill Pedway to Perche Creek Trail.

Current Status:
This project is on hold due to PST funding reduction.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
4	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$500,000
Total Appropriated:	$0
Total City Project Cost:	$500,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Park Sales Tax			$500,000				
Parks Sales Tax - 2015 Ballot							

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Perche Crk Trail Ph 2: Gillespie to Smith - 00834 — 1-2 Years — 1285

Description:
Connecting the Perche Creek Trail from Gillespie Bridge Road to Smith Drive. Approx. 1.5 miles and two major bridges.

Current Status:
Funding in FY23 will be used for planning and engineering design.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
4	2023	2023

Eligible for Percent for Arts?	No
Current Funding Request:	$1,150,000
Total Appropriated:	$150,000
Total City Project Cost:	$1,300,000
Total Spent To Date:	$0
Remaining Authority To Date:	$150,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot	$150,000			$550,000	$600,000		

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Philips Lake Trail Dam Bank Restoration 00872 1-2 Years 2367

Description:
Armor the shoreline of the dam along Philips Lake Trail.

Current Status:
Armor the shoreline of the dam along Philips Lake Trail.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
6	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$65,000
Total Appropriated:	$0
Total City Project Cost:	$65,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot		$65,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Cosmo Rec Area: Antimi Sports Complex — 3-5 Years — 2133

Description:
Project will include renovations to the black and gold fields at the complex as well as renovations to the two tee ball fields. Renovations will include new backstops, dugouts, fencing improvements and shade structures.

Current Status:
Project will include renovations to the black and gold fields at the complex as well as renovations to the two tee ball fields. Renovations will include new backstops, dugouts, fencing improvements and shade structures.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
2	2025	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$200,000
Total Appropriated:	$0
Total City Project Cost:	$200,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot				$200,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Cosmo Rec Area: Parks Mgmt Center Improvements — 3-5 Years — 457

Description:
Project will include the replacement of the fabrication shop at the Parks Management Center. Current building is used by Equipment Mechanic, construction staff and maintenance staff.

Current Status:
Project will include the replacement of the fabrication shop at the Parks Management Center. Current building is used by Equipment Mechanic, construction staff and maintenance staff and is 50+ years old.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
2	2024	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$200,000
Total Appropriated:	$0
Total City Project Cost:	$200,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot			$200,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Creek Ridge Park Development — 3-5 Years — 1818

Description:
Undeveloped 21.1 acre property purchased by the Parks and Recreation Department in 2017. Neighborhood park development and amenities will be selected through the public improvement process when funding is allocated for park development.

Current Status:
Parks and Recreation purchased the 21.1 acre property in 2017 and plans to develop the property as a neighborhood park. It is anticipated that the park will include neighborhood park features such as a shelter, playground and nature trail.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
5	2024	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$125,000
Total Appropriated:	$0
Total City Project Cost:	$125,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot			$125,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Field Park Improvements

3-5 Years

2228

Description:
Proposed project could include seating improvements, playground installation, sign replacement and miscellaneous improvements to the park.

Current Status:
Proposed project could include seating improvements, playground installation, sign replacement and miscellaneous improvements to the park.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
1	2024	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$100,000
Total Appropriated:	$0
Total City Project Cost:	$100,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot			$100,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Lake of the Woods Recreation Area Improvements — 3-5 Years — 1680

Description:
Project will renovate the existing swimming pool at Lake of the Woods Recreation Area including pool renovations, deck improvements and restroom/concession building improvements. Improvements could also include replacement of the parking lot.

Current Status:
Project includes pool renovations ($250k), improvements to the deck/lights ($100k) and restroom/concession building ($150k). Parking lot replacement if funding allows.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2024	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$700,000
Total Appropriated:	$0
Total City Project Cost:	$700,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot			$700,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

LOW Golf Course: Bunker and Fairway Improvements — 3-5 Years — 323

Description:
Complete bunker renovations and extend Zoysia fairways at Lake of the Woods Golf Course.

Current Status:
Planned improvements to existing bunkers and extending zoysia fairways. Improvements will improve ease of play on the course and decrease necessary daily maintenance.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
3	2026	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$50,000
Total Appropriated:	$0
Total City Project Cost:	$50,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
GCIF					$50,000		
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Magnolia Falls Phase II Improvements — 3-5 Years — 2336

Description:
Project will include installation of a pedestrian bridge over Mill Creek.

Current Status:
Project will include installation of pedestrian bridge over Mill Creek. Current low water crossing is old concrete drive installed by original developer.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
5	2026	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$75,000
Total Appropriated:	$0
Total City Project Cost:	$75,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot					$75,000		

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

MLK Memorial & Battle Garden Improvements — 3-5 Years — 1679

Description:
Improvements to the MLK Memorial, Battle Garden and MKT Trail trailhead parking lot including asphalt overlay, lighting, garden and memorial improvements and other general park improvements.

Current Status:
Project includes parking, lighting, garden improvements and memorial improvements.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
4	2024	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$100,000
Total Appropriated:	$0
Total City Project Cost:	$100,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot			$100,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Northeast Regional Park Development — 3-5 Years — 1827

Description:
Development of the former fairgrounds property including synthetic turf multi-purpose sports fields, indoor building improvements, construction of an 8-lane track with synthetic multipurpose field and 4 practice baseball fields. Project will also include utility upgrades, parking lot improvements and LED lighting upgrades.

Current Status:
Development including synthetic turf multi-purpose sports fields, indoor building improvements, construction of an 8-lane track with synthetic multipurpose field, 4 practice baseball fields, utility and lighting upgrades, and parking lot improvements.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
3	2024	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$3,775,000
Total Appropriated:	$0
Total City Project Cost:	$3,775,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot				$1,075,000	$1,225,000	$1,475,000	

Future Funding:	**$0**
Future Unfunded:	**$0**

Rothwell Park Improvements — 3-5 Years — 1655

Description:
Proposed project to replace the existing playground structure, add new safety surfacing and improve small open seating area in the park.

Current Status:
Project will replace the existing asphalt and gravel trail with concrete ($40k), replace existing playground structure and surfacing ($75k), replace the open seating area amenities ($25k) and misc park improvements ($10k).

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
4	2025	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$125,000
Total Appropriated:	$0
Total City Project Cost:	$125,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot				$125,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Shepard Park Improvements — 3-5 Years — 1654

Description:
Project includes renovations to the restrooms and replacement of the existing medium-sized shelter at the park.

Current Status:
Project includes renovations to the restroom and replacing the existing medium-sized shelter at the park.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
6	2025	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$150,000
Total Appropriated:	$0
Total City Project Cost:	$150,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot				$150,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Smithton Park Improvements — 3-5 Years — 1651

Description:
Improvements to the existing facilities at Smithton Neighborhood Park including the backstop, playground, playground safety surface and trail.

Current Status:
Improvements to the park include playground replacement, playground surfacing replacement, backstop replacement and shelter renovations.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
1	2024	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$100,000
Total Appropriated:	$0
Total City Project Cost:	$100,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot			$100,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Strawn Park Improvements — 3-5 Years — 2139

Description:
Strawn Park improvements would include the installation of 4 pedestrian bridges throughout the Harmony Bends Disc Golf Course.

Ward	Begin Design	Begin Construction
2	2025	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$250,000
Total Appropriated:	$0
Total City Project Cost:	$250,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Current Status:
Strawn Park improvements would include the installation of 4 pedestrian bridges throughout the Harmony Bends disc golf course. Current low water crossings flood during major rain events limiting park access.

Justification for Changes:

Classification:

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot				$250,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

Hinkson Creek Trail: Clark Lane to Vandiver — 3-5 Years — 1961

Description:
A proposed trail along Hinkson Creek that begins at Clark Lane and ends at the existing Vandiver Pedway. Approximately 1.4 miles in length.

Current Status:
Proposed trail along Hinkson Creek that begins at the new sidewalks on the west end of Clark Lane and ends at the existing Vandiver Pedway.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2025	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$1,240,000
Total Appropriated:	$0
Total City Project Cost:	$1,240,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot					$125,000		$290,000
						Future Funding:	**$825,000**
						Future Unfunded:	**$0**

Parks & Recreation

MKT Bridge Replacements: #2, #9 & #10 - 00832 — 3-5 Years — 1816

Description:
Replace wooden bridges #2, #9 and #10 on the MKT Trail.

Current Status:
1/23/23: Park Staff are applying for an RTP Grant to get an additional $250,000 of funding to replace bridges 2 and 9 and repair bridge 10 if funding allows.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
4, 5	2023	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$200,000
Total Appropriated:	$75,000
Total City Project Cost:	$275,000
Total Spent To Date:	$0
Remaining Authority To Date:	$75,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot	$75,000		$200,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Atkins Sports Complex Improvements — 6-10 Years — 2227

Description:
Project will include construction of a small shelter, shade structures, playground, batting cages, maintenance facility and infrastructure improvements at Atkins Sports Complex.

Current Status:
Project will include construction of a shelter, playground, batting cages, maintenance facility and infrastructure improvements at Atkins Sports Complex.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2028	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$150,000
Total Appropriated:	$0
Total City Project Cost:	$150,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot							$150,000
						Future Funding:	**$0**
						Future Unfunded:	**$0**

John W. Alspaugh Park Development — 6-10 Years — 2340

Description:
Develop a nature area in Northeast Columbia including nature trails, prairie restoration, and parking.

Ward	Begin Design	Begin Construction
3	2028	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$300,000
Total Appropriated:	$0
Total City Project Cost:	$300,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Current Status:
The Parks & Recreation department has identified the need for a nature area in Northeast Columbia. Once the appropriate property becomes available the Parks & Recreation department plans to develop a nature area with amenities including nature trails, prairie restoration, and parking.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot							$300,000
						Future Funding:	**$0**
						Future Unfunded:	**$0**

Stephens Lake Park Improvements — 6-10 Years — 1649

Description:
Project would include phase II improvements at the amphitheater including the construction of canopy over the existing stage, permanent seating in the lower section of the amphitheater and improved ADA accessibility. The project at the park will also fund the replacement of the existing spraygrounds.

Current Status:
Project would include phase II improvements at the amphitheater including the construction of canopy over the existing stage, permanent seating in the lower section of the amphitheater and improved ADA accessibility. The project at the park will also fund the replacement of the existing spraygrounds.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2027	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$675,000
Total Appropriated:	$0
Total City Project Cost:	$675,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot						$310,000	$365,000
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Bear Creek Trail: Lange to Northeast Regional Park — 6-10 Years — 437

Description:
Construction of hard surface trail connecting Lange Park to Northeast Regional Park.

Current Status:
Construction of hard surface trail connecting Lange Park to Northeast Regional Park. Trail construction will require acquisition of 6 easements.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
2, 3	2025	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$1,300,000
Total Appropriated:	$0
Total City Project Cost:	$1,300,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot			$150,000				$1,150,000

Future Funding:	**$0**
Future Unfunded:	**$0**

Parks & Recreation

COLT RR Trail Phase I: College to Brown Station | 6-10 Years | 1273

Description:
Construction of 3 miles of trail in the location of the existing Colt railroad connecting Columbia College area to Brown Station Park area. Detailed cost estimates have not been created. Bridges over Business Loop 70 and I-70 may be very expensive.

Current Status:
Construction of 3 miles of trail in the location of the existing Colt railroad connecting Columbia College area to Brown Station Park area. Detailed cost estimates have not been created. Bridges over Business Loop 70 and I-70 may be very expensive.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2027	2030

Eligible for Percent for Arts?	No
Current Funding Request:	$3,000,000
Total Appropriated:	$0
Total City Project Cost:	$3,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot					$150,000		
						Future Funding:	**$2,850,000**
						Future Unfunded:	**$0**

Parks & Recreation

Grindstone Nature Area Trailhead Improvements — 6-10 Years — 2138

Description:
Proposed project will include trail improvements, invasive species removal and parking expansion at the existing parking lot.

Current Status:
Proposed project will include trail improvements, invasive species removal and parking expansion at the existing parking lot.

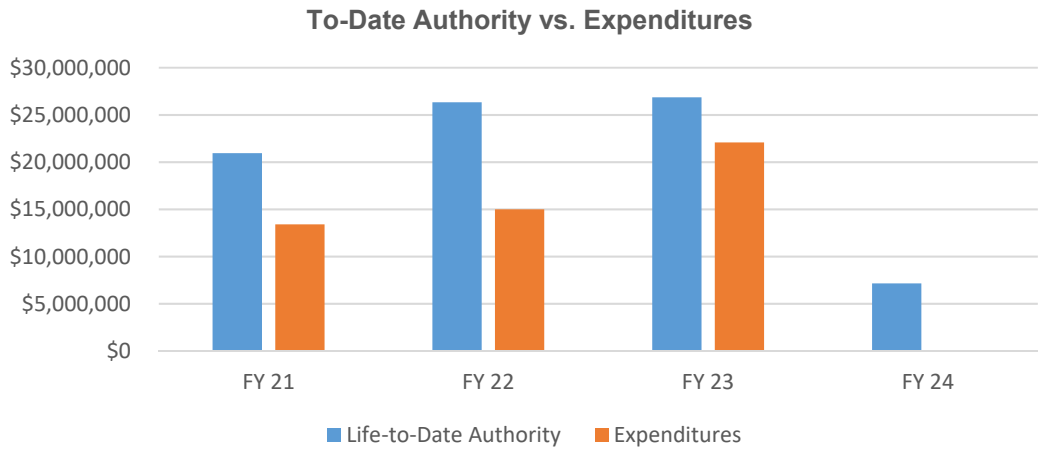
Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
6	2027	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$125,000
Total Appropriated:	$0
Total City Project Cost:	$125,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
21 PST Ballot						$125,000	
					Future Funding:		**$0**
					Future Unfunded:		**$0**



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023		Adopted FY 2024	
Total Life to Date Appropriation	**$20,934,963**	**$26,323,460**	**$26,858,418**	*	**$7,154,939**	***
Prior Year Expenditures	$7,788,034	$13,467,533	$14,988,963	*		
Current Year Expenditures	$5,614,077	$1,521,430	$7,089,529	**		
Encumbrances	$644,505	$4,549,298	$1,206,531	*		
Total Remaining Authority	**$6,888,347**	**$6,785,199**	**$3,573,395**			

** This is current as of June 2023*

*** Includes estimate from department*

**** Includes FY 24 budget request of $3,581,544*

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Funding for Public Safety Capital Projects primarily comes from Capital Improvement Sales Tax. For FY 24, proposed projects include replacing a 2009 quint and work on the Molly Thomas Bowden Neighbhorhood Policing Center.

Public Safety Capital Projects

A Look Ahead

The Columbia Fire Department has identified several capital projects to support the operations of the growing community. Fire Station #5, located at the corner of Ballenger Lane and Ria Street, is an aging structure in need of immediate structural corrections. An evaluation on alternative locations for Fire Station #5 to adjust for growth and call demand will also be considered. Fire Station #4, located on Oakland Gravel Road and Fire Station #6 on Chapel Hill Road, are two additional older stations within the city and require remodels due to a lack of recent upgrades. A remodel of Fire Administration on Orr St is also on the horizon within the next few years to adjust office space for new support positions within the department. As we continue to adapt to the growing community, we will evaluate the need to expand services to include the positioning of Fire Station #12 and future fire facilities. Several fire stations will require roof repairs or replacements, as well as concrete repairs to station parking lots and the bay aprons. All of these construction projects will help support the City's Strategic Plan with the Safe Neighborhoods section to improve the city's fire protection coverage. These construction projects will be planned using recommendations from the CAAP to ensure that we are being good stewards of the environment.

The Fire department will continue replacing a fire apparatus each year following the vehicle replacement master plan schedule. As well, with the addition of Fire Stations #10 and #11, the department will require an additional fire apparatus for each station to be purchased and placed in service immediately. Quint 11 has been ordered and should be delivered in the fall of 2024 and Quint 10 will be ordered by late summer of 2023. Several other front line and specialty fire apparatus are in line for replacement in the next five years.

The Columbia Police Department's capital improvement plans respond to community growth and support the strategic priorities of Safe Neighborhoods and Organizational Excellence. Building designs will take CAAP priorities, especially those relating to energy use and vehicle emissions, into account. In FY 2024, work on Phase 2 of the Molly Thomas Bowden Neighborhood Policing Center is planned. Completing this center is a priority to fulfill CPD's commitment to establish a center that responds to the needs of residents in north Columbia. Additional future projects include, in priority order:

- Providing adequate storage for evidence supports Organizational Excellence. As the steward for items used during criminal prosecutions, the Department must maintain evidence in a secure, controlled environment, sometimes for many years. The Department is evaluating space in a building adjacent to Police headquarters to see if it could be adapted for proper storage.
- A proposed new facility in south Columbia would support Safe Neighborhoods in an area that continues to grow and develop. Its function would be similar to that of the Molly Thomas Bowden Neighborhood Policing Center.
- As Department staff transitions to north and south locations, the Department's downtown location can be remodeled to more effectively house administrative personnel and contribute to Organizational Excellence.

Current Projects

The Fire department is currently underway with two large capital projects. Fire Station #11 is under construction in the southwest section of the city with anticipated opening in the fall of 2023. A site acquired in June of 2023 for Fire Station #10 in the east section of the city is set to begin the public improvement process. It is desired the process will pave the way to retrofit the current structure on the site into usable space to service the area and prepare for the permanent Fire Station #10 to be designed and built in 2025. Challenges to both of these projects have caused an increase in funding needed to complete the expansions due to rising construction and material costs.

Funding Sources

The city utilizes primarily local funding sources to meet its capital improvement needs for public safety; however grant funds are utilized whenever possible.

Sales taxes from the Capital Improvement Sales Tax make up a substantial amount of funding for public safety. In 1991, 1995, 1999, 2005 and 2015 Columbia voters extended the ¼ Cent Capital Improvement Sales Tax ballot issues that included listings of specific projects to be funded with this tax. The current tax expires in December 2025.

Public Safety

Police Precinct/Municipal Svc Center N: Phase 2 — 1-2 Years — 2246

Description:
Finishing out 2nd floor of the North Precinct/Service Center Bldg.

Current Status:
2/14/23: Pushed project out to identity funding. Goal is to complete in FY24/FY25.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
2	2024	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$2,331,544
Total Appropriated:	$0
Total City Project Cost:	$2,331,544
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Cap Imp S Tax		$2,331,544					
						Future Funding:	**$0**
						Future Unfunded:	**$0**

Land: Mun Serv Center S

3-5 Years

2382

Description:
Land purchase for the construction of 3rd Facility in South Columbia, part of proposed Municipal Service Center

Current Status:
2/14/23: Need to identify possible land available for site of 3rd Facility (S. Municipal Service Center).

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
	2025	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$2,000,000
Total Appropriated:	$0
Total City Project Cost:	$2,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded			$2,000,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Police Department Property & Evidence Annex 00727 — 3-5 Years — 2098

Description:
Construction of facility capable of securely warehousing property and evidence obtained by the Columbia Police Department.

Current Status:
2/14/23: Project on hold for now. Temporarily using space in another City Owned building. Need to determine plans for future growth and space needs.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
2	2025	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$1,500,000
Total Appropriated:	$19,987
Total City Project Cost:	$1,519,987
Total Spent To Date:	$0
Remaining Authority To Date:	$19,987

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Gen Fd Transfer	$63,047						
PYA Gen Fd Transfer	$-43,060						
Unfunded			$1,500,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Police Headquarters Building

3-5 Years 1192

Description:
Construction/Renovation of downtown Police Headquarters (at site of current Police Building)

Ward	Begin Design	Begin Construction
1	2026	2027

Eligible for Percent for Arts? No

Current Funding Request: $7,000,000

Total Appropriated: $0

Total City Project Cost: $7,000,000

Current Status:
Future Project
1/31/19 - remains unfunded. Will need to revisit needs assessment closer to date to get updated budget numbers.

Total Spent To Date: $0

Remaining Authority To Date: $0

Justification for Changes:

Classification:

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded				$700,000	$6,300,000		

Future Funding: **$0**

Future Unfunded: **$0**

Police Precinct/Substation - (Mun Serv Center S) 3-5 Years 1727

Description:
Construction of 3rd Facility in South Columbia, part of proposed Municipal Service Center

(This number does NOT include land cost)

Current Status:
Future Project
1/31/19 - remains unfunded. Will need to revisit needs assessment closer to date to get updated budget numbers.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
	2026	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$12,000,000
Total Appropriated:	$0
Total City Project Cost:	$12,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded				$12,000,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Fire Remodel Admin. & Meeting/Conf. Room

3-5 Years | 1795

Description:
Remodel Admin. & Meeting/Conf. Room

Current Status:
Future project
2/17/17 - Moved to to next Ballot

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
1	2026	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$1,500,000
Total Appropriated:	$0
Total City Project Cost:	$1,500,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded				$1,500,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Fire Station #10 (East) - 00732

3-5 Years | 1799

Description:
Additional Fire Station #10 (East) - 00732

Ward	Begin Design	Begin Construction
6	2023	2025

Eligible for Percent for Arts? Yes

Current Funding Request: $5,000,000

Total Appropriated: $6,285

Total City Project Cost: $5,006,285

Total Spent To Date: $6,852

Remaining Authority To Date: $-566

Current Status:
7/23...City purchased land at 1020 El. Chaparral on the east side of the city. Public Improvement Process will begin soon to retrofit the current building for a station crew as well as the plans to build the new structure FS #10 on the lot.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Gen Fd/PI	$1,700,000						
PYA Cap Imp S Tax	$-2,493,715						
PYA Gen Fd/PI	$800,000						
Unfunded			$5,000,000				

Future Funding: **$0**

Future Unfunded: **$0**

Public Safety

Fire Station #12 3-5 Years 2362

Description:
New fire station needed to community growth (North).

This fire station would assist with capacity overages for fire stations 4 and 5.

Current Status:

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
2,3	2025	2026

Eligible for Percent for Arts?	Yes
Current Funding Request:	$5,000,000
Total Appropriated:	$0
Total City Project Cost:	$5,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded			$5,000,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Replace 1996 Bomb Squad

3-5 Years | 1405

Description:
Replace 1996 Bomb Squad

Current Status:
Future project
2/17/17 - Moved to next Ballot

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
	2026	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$800,000
Total Appropriated:	$0
Total City Project Cost:	$800,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded			$800,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Public Safety

Replace 1999 Foam Truck — 3-5 Years — 1401

Description:
Replace 1999 Foam Truck

Current Status:
Future project
2/17/17 - Moved out to be covered in next Ballot

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
	2026	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$600,000
Total Appropriated:	$0
Total City Project Cost:	$600,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded				$600,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Replace 2009 Quint (11 years old) 3-5 Years 1406

Description:
Replace 2009 Quint (11 years old)

Current Status:
Future project

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
	2026	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$1,200,000
Total Appropriated:	$0
Total City Project Cost:	$1,200,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded				$1,200,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Public Safety

Replace 2009 Quint (15 years old) 3-5 Years 1404

Description:
Replace 2009 Quint (15 years old)

Current Status:
Future project

Justification for Changes:

Classification:
Equipment

Ward	Begin Design	Begin Construction
	2024	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$1,250,000
Total Appropriated:	$0
Total City Project Cost:	$1,250,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Cap Imp S Tax - 2015 Ballot		$1,250,000					
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Public Safety

Replace 2009 Squad (15 years old) 3-5 Years 1414

Description:
Replace 2009 Squad (15 years old)

Current Status:
Future project

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
	2025	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$750,000
Total Appropriated:	$0
Total City Project Cost:	$750,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Cap Imp S Tax - 2015 Ballot			$750,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Replace 2010 Quint

3-5 Years 1801

Description:
Replace 2010 Quint

Current Status:
Future project

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
	2026	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$1,153,000
Total Appropriated:	$0
Total City Project Cost:	$1,153,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded				$1,153,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Replace Fire Station 4

3-5 Years | 1403

Description:
Replace Fire Station 4

Current Status:
11.01.2021 - Fire Chief and Finance Director discussed adding this to CIP for FY24. Building cost (no new land)will be needed.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
3	2026	2027

Eligible for Percent for Arts?	Yes
Current Funding Request:	$2,500,000
Total Appropriated:	$0
Total City Project Cost:	$2,500,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded							$2,500,000
						Future Funding:	**$0**
						Future Unfunded:	**$0**

Public Safety

Replace Fire Station 5

3-5 Years

1399

Description:
Replace Fire Station 5

Current Status:
11.01.2021 - Fire Chief and Finance Director discussed adding this to CIP for FY23 with the placement of Fire Station 10. Land purchase and building cost will both be needed.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
3	2025	2026

Eligible for Percent for Arts?	Yes
Current Funding Request:	$5,000,000
Total Appropriated:	$0
Total City Project Cost:	$5,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded			$5,000,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Replace/Remodel Fire Station 6 — 3-5 Years — 1409

Description:
Replace Fire Station 6

Current Status:
Future project

Justification for Changes:

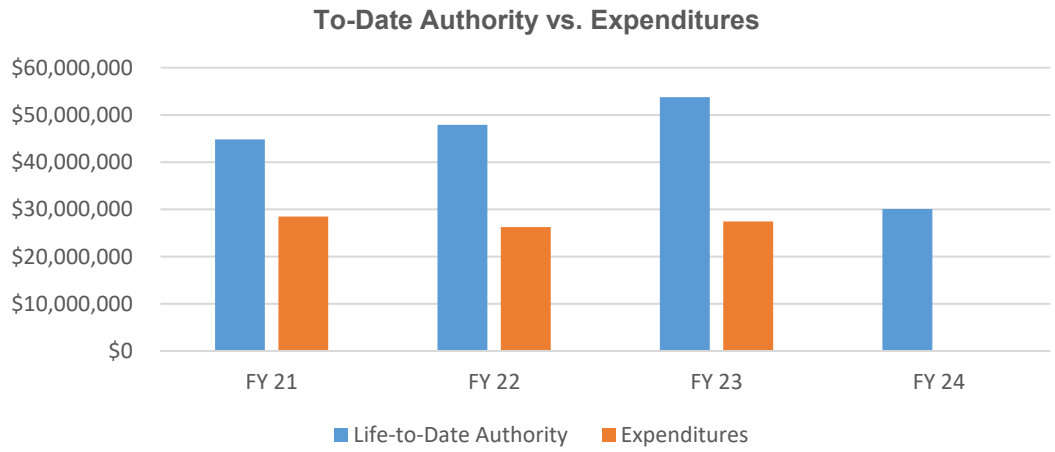
Classification:

Ward	Begin Design	Begin Construction
4	2026	2027

Eligible for Percent for Arts?	Yes
Current Funding Request:	$3,000,000
Total Appropriated:	$0
Total City Project Cost:	$3,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded				$3,000,000			

Future Funding:	**$0**
Future Unfunded:	**$0**



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023	Adopted FY 2024
Total Life to Date Appropriation	**$44,800,193**	**$47,897,808**	**$53,736,730** *	**$30,053,877** ***
Prior Year Expenditures	$16,703,063	$22,098,854	$25,993,415 *	
Current Year Expenditures	$11,765,341	$4,121,355	$1,415,168 **	
Encumbrances	$3,407,836	$778,222	$2,617,039 *	
Total Remaining Authority	**$12,923,953**	**$20,899,377**	**$23,711,108**	

** This is current as of June 2023*

*** Includes estimate from department*

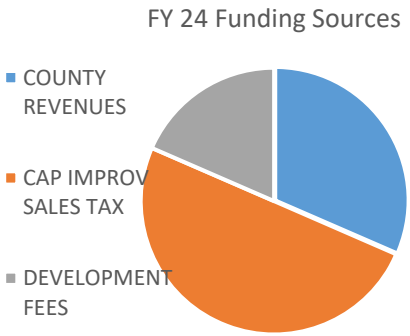
**** Includes FY 24 budget request of $6,342,769*

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Projects are funded by Capital Improvement Sales Tax, County Road Tax Rebate, Public Improvement Fund/Development Fees, and Misc. Revenues.

In FY 24, projects will be funded through the County Road Tax Rebate, Development Fees, and Capital Improvement Sales Tax.



Streets and Sidewalks Capital Projects

A Look Ahead

Projects that are planned to be constructed over the next five years include the following:

Ash Street Improvements - This project will include the construction of bike and pedestrian improvements along both sides of Ash Street between Providence Road and Clinkscales Road. The non-motorized improvements will address goals in both the Strategic Plan/Infrastructure and the CAAP.

Garth Avenue Improvements - This project will include completing major maintenance of Garth Avenue between Business Loop 70 and Thurman Street. The improvements will include sidewalk repairs, filling in sidewalk gaps, concrete pavement repair, curb and gutter repair, and an asphalt overlay. Both the sidewalk improvements and the pavement repairs will address Strategic Plan/Infrastructure goals. The repair and construction of sidewalks will address CAAP goals.

Forum Boulevard Improvements - This project will include improving Forum Boulevard from Chapel Hill Road to Woodrail Avenue to include additional driving lanes, turn lanes, bike lanes, sidewalks, and intersection improvements. The project will also include replacement of the bridge over Hinkson Creek. The non-motorized improvements will address goals in both the Strategic Plan/Infrastructure and the CAAP.

Route K and Old Plank intersection improvements - This project will include the construction of a roundabout at the State Route K and Old Plank Road intersection. The project will also include construction of sidewalks and crosswalks.

Sidewalk projects - Various sidewalk improvement projects will be completed throughout the City over the next few years to fill in sidewalk gaps and to repair existing sidewalks. Sidewalk project locations include the north side of Chapel Hill Road between Fairview Road and Rock Face Court; the south side of Broadway between Stadium Boulevard and West Boulevard; the northwest side of Scott Boulevard between Christian Fellowship Road and Silvey Street; the south side of Grindstone Parkway between Veterans United Drive and Norfleet Drive; and the north side of St. Charles Road between Clark Lane and Demaret Drive. Funds will also be included for the sidewalk cost share program. The sidewalk improvements will address goals in both the Strategic Plan/Infrastructure and the CAAP. Many of these locations are also included in the Sidewalk Master Plan.

Current Projects

Projects that are in final design or are ready for construction include the following:

Ridgemont Bridge replacement - This project includes the replacement of the bridge on Ridgemont over County House Branch. The construction of the bridge will include two driving lanes, and an 8-foot wide sidewalk on the south side of the bridge. The bridge will be constructed such that it can be expanded to include a 5-foot wide sidewalk on the north side of the bridge. The construction of the bridge is anticipated to be completed in the fall/winter of 2023.

Sexton Road sidewalk replacement - This project includes the reconstruction of the sidewalk along the south side of Sexton Road between Garth Avenue and Mary Street. The project also includes improvements to the two mid-block pedestrian crossings. Construction of the project is anticipated to be completed in the spring of 2024.

Greek Town sidewalk improvements - This project includes the reconstruction of portions of existing sidewalks along the streets surrounded by Providence Road, Kentucky Boulevard, Tiger Avenue, and Rollins Street. The project also includes the construction of new sidewalks along Curtis Avenue to fill in the sidewalk gaps. This is a cost share project between the City and the University of Missouri. Construction of the project is anticipated for the summer of 2024.

Hinkson Avenue sidewalk improvements - This project includes the construction of sidewalks to fill in

the sidewalk gaps on the south side of Hinkson Avenue between Nichols Street and College Avenue and construction of sidewalks on both sides of Nichols Street. This is a cost share project and construction is anticipated for the fall/winter of 2023.

Funding Sources

Funding sources include ¼-cent capital improvement program sales tax, county road rebate tax, development fees, developer contributions, transportation sales tax, and various federal and state grants. The ¼-cent capital improvement program sales tax is a temporary sales tax shared with public safety (fire and police). It has been extended by voters every 10 years (2016-2025).

Streets, Sidewalks and Major Maintenance

Annual City/County/State Projects - 40161 ANNUAL 9

Description:
Combination projects

Current Status:
Annual projects.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$2,300,000
Total Appropriated:	$516,342
Total City Project Cost:	$2,816,342
Total Spent To Date:	$15,500
Remaining Authority To Date:	$500,842

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 CIST - Ann Cty/Cnty/St Proj	$-244,300		$2,145,177	$154,823			
Cap Imp S Tax	$426,500						
PYA 2015 CIST - Ann CCS Proj - 40161	$-20,000						
PYA Cap Imp S Tax	$354,142						

Future Funding:	**$0**
Future Unfunded:	**$0**

Streets, Sidewalks and Major Maintenance

Annual Street Landscaping - 40163 ANNUAL 13

Description:
Annual landscaping projects

Current Status:
Annual project.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$525,000
Total Appropriated:	$474,452
Total City Project Cost:	$999,452
Total Spent To Date:	$195,818
Remaining Authority To Date:	$278,634

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Cap Imp S Tax - 2015 Ballot	**$225,000**	$112,500	$225,000	$187,500			
PYA - various	**$249,452**						

Future Funding:	**$0**
Future Unfunded:	**$0**

Streets, Sidewalks and Major Maintenance

Annual Street Reconst (Complete Street) - 00647 ANNUAL 1899

Description:

Current Status:
Annual project.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction

Eligible for Percent for Arts?	No
Current Funding Request:	$347,500
Total Appropriated:	$2,136,382
Total City Project Cost:	$2,483,882
Total Spent To Date:	$0
Remaining Authority To Date:	$2,136,382

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 CIST - Ann Str Recon	$1,812,500						
2015 CIST - Ann Streets	$240,000		$347,500				
PYA - various	$83,882						

Future Funding:	**$0**
Future Unfunded:	**$0**

Annual Streets - 40158

ANNUAL 18

Description:
Yearly right-of-way preservation.

Current Status:
Annual projects.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$1,510,000
Total Appropriated:	$527,168
Total City Project Cost:	$2,037,168
Total Spent To Date:	$48,500
Remaining Authority To Date:	$478,668

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Cap Imp S Tax	$1,621						
Cap Imp S Tax - 2015 Ballot	**$140,000**		$720,000	$790,000			
PYA - various	**$73,485**						
PYA 2015 CIST - Ann Str - 40158	$-85,000						
PYA Cap Imp S Tax	**$397,062**						

Future Funding: **$0**

Future Unfunded: **$0**

Streets, Sidewalks and Major Maintenance

Annual Traffic Calming - 00646 — ANNUAL — 1966

Description:
2015 Capital Improvement Sales Tax Ballot project to address traffic calming issues. As specific projects are identified and approved, funds will be appropriated from this project to the specific projects.

Current Status:
Annual Project

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction

Eligible for Percent for Arts?	No
Current Funding Request:	$562,000
Total Appropriated:	$624,158
Total City Project Cost:	$1,186,158
Total Spent To Date:	$131,725
Remaining Authority To Date:	$492,433

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 CIST - Ann Trf Calming	$872,000	$212,000	$237,000	$113,000			
PYA - various	$-100,842						
PYA 2015 CIST - Ann Trf Calmng - 00646	$-147,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

Streets, Sidewalks and Major Maintenance

Contingency (40198) ANNUAL 2128

Description:
Set up a contingency account for capital improvement sales tax that shows the amount that is unallocated to specific projects.

Current Status:

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction

Eligible for Percent for Arts?	No
Current Funding Request:	$470,000
Total Appropriated:	$148,277
Total City Project Cost:	$618,277
Total Spent To Date:	$0
Remaining Authority To Date:	$148,277

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 CIST - Contingency	$1,020,560						
Cap Imp S Tax - 2015 Ballot				$470,000			
PYA 2015 CIST - Contingency - 40198	$-872,283						

Future Funding:	**$0**
Future Unfunded:	**$0**

Traffic Safety - 40159

ANNUAL 15

Description:
Yearly traffic safety

Current Status:
Annual projects.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$788,432
Total Appropriated:	$723,292
Total City Project Cost:	$1,511,724
Total Spent To Date:	$327,929
Remaining Authority To Date:	$395,362

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 CIST - Ann Trf Safety	$509,000	$152,000	$152,000	$249,500			
PYA - various	$472,451						
PYA 2015 CIST - Ann Trf Sfty - 40159	$40,774						
PYA Cap Imp S Tax	$-64,001						

Future Funding:	**$0**
Future Unfunded:	**$0**

ADA Curb Ramp & Sidewalk Improvement 00600 — ANNUAL — 1877

Description:
Reconstruct curb ramps, sidewalks, and other associated structures to comply with American Disabilities Act (ADA) requirements.

Current Status:
Under construction. On going project replacing curb ramps.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$332,900
Total Appropriated:	$2,166,292
Total City Project Cost:	$2,499,192
Total Spent To Date:	$1,304,765
Remaining Authority To Date:	$861,527

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 CIST - Ann Sidewalk Mjr Maint	**$629,100**	$144,300	$144,300	$44,300			
PYA - various	$386,851						
PYA Cap Imp S Tax	**$1,150,341**						

Future Funding:	**$0**
Future Unfunded:	**$0**

Streets, Sidewalks and Major Maintenance

Ash Street Improvements 00714 — 1-2 Years — 1525

Description:
This project includes the design of bike/pedestrian improvements along Ash Street between Providence and Clinkscales.

Current Status:
7/11/23: Working on preliminary plans.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1	2022	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$300,000
Total Appropriated:	$3,116,990
Total City Project Cost:	$3,416,990
Total Spent To Date:	$238,104
Remaining Authority To Date:	$2,878,886

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Cap Imp S Tax		$300,000					
Co Rd Tax Reb	$2,146,562						
PYA - various	$516,990						
PYA Cnty Rd Tax - Disc Prkwy: Gans - 00633	$453,438						

Future Funding:	**$0**
Future Unfunded:	**$0**

Chapel Hill Sidewalk: Fairview to Face Rock 00851 — 1-2 Years — 2218

Description:
This project includes the construction of sidewalk to fill in the sidewalk gap on the north side of Chapel Hill Road between Fairview Road to Face Rock Court.

Current Status:
Future project. Estimate for budget purposes only.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4	2024	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$450,000
Total Appropriated:	$0
Total City Project Cost:	$450,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 CIST - Ann Sidewalks		$450,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Streets, Sidewalks and Major Maintenance

Cherry Street: 6th - 7th Brick St Renovation-00755 — 3-5 Years — 2216

Description:
Brick street renovation on Cherry Street from 6th St to 7th St

Current Status:
Estimate for budget purposes only.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
1	2025	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$500,000
Total Appropriated:	$0
Total City Project Cost:	$500,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 CIST - Ann Hist Brick Str			$100,000	$400,000			
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Fairview & Chapel Hill Int Imprvmts 00618

3-5 Years

184

Description:
Construction of an improvement at the intersection of Fairview and Chapel Hill.

Current Status:
7/11/23: Intersection study under review.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4	2024	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$591,969
Total Appropriated:	$130,000
Total City Project Cost:	$721,969
Total Spent To Date:	$100,449
Remaining Authority To Date:	$29,551

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Cap Imp S Tax - 2015 Ballot				$470,000			
Co Rd Tax Reb	$100,000						
Development Fees				$121,969			
PYA Transp S Tax	$30,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

Streets, Sidewalks and Major Maintenance

Forum Blvd Imprmt: Chapel Hill to Woodrail 00771 — 3-5 Years — 1335

Description:
This project includes improvements along Forum Boulevard between Chapel Hill Road and Woodrail Avenue. The project includes widening of Forum Boulevard to five lanes (2 lanes in each direction and turn lanes where needed); reconstruction/widening the bridge over Hinkson Creek; widening the box culvert over MKT trail; designing sidewalks and bike facilities; completing intersection improvements: and completing an asphalt overlay of the corridor.

Current Status:
7/11/23: Working on preliminary plans.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4, 5	2022	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$5,590,797
Total Appropriated:	$6,865,234
Total City Project Cost:	$12,456,031
Total Spent To Date:	$241,729
Remaining Authority To Date:	$6,623,505

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Cap Imp S Tax - 2015 Ballot			$1,281,879				
Co Rd Tax Reb	$2,191,203		$1,908,918				
Development Fees	$2,726,985	$1,171,969	$1,228,031				
PYA Cnty Rd Tax - Disc Prkwy: Gans - 00633	$628,116						
PYA Dev Fees- Disc Prkwy: Gans - 00633	$1,318,930						

Future Funding:	**$0**
Future Unfunded:	**$0**

Broadway Sdwlk - Maplewood-W Blvd 00759 — 3-5 Years — 211

Description:
This project includes the construction sidewalk along the south side of Broadway, east of Maplewood to west of West Boulevard.

Current Status:
Future project, part of Broadway study with CBB. Estimate for budget purposes only.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4	2024	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$550,000
Total Appropriated:	$0
Total City Project Cost:	$550,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 CIST - Ann Sidewalks		$550,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Streets, Sidewalks and Major Maintenance

Broadway Sdwlk - Stadium Blvd to Manor - 00756 — 3-5 Years — 210

Description:
This project includes the construction of sidewalk along the south side of Broadway between Stadium Boulevard to west of Manor Drive. The project also includes stormwater improvements.

Current Status:
Future project. Estimate for budget purposes only.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4	2024	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$1,450,000
Total Appropriated:	$0
Total City Project Cost:	$1,450,000
Total Spent To Date:	$76
Remaining Authority To Date:	$-76

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 CIST - Ann Sidewalks		$750,000	$500,000	$200,000			
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Lightpost Dr Sidewalk 00817 — 3-5 Years — 2314

Description:
Fill in sidewalk gaps on Lightpost Drive.

Current Status:
Future project.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
3	2026	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$255,185
Total Appropriated:	$0
Total City Project Cost:	$255,185
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Future Ballot				$255,185			

Future Funding:	**$0**
Future Unfunded:	**$0**

Streets, Sidewalks and Major Maintenance

MM - Garth Avenue: BL 70 to Thurman 00777 — 3-5 Years — 1316

Description:
This project will include major maintenance of the street between Business Loop 70 and Thurman Street. The improvements will include sidewalk and curb ramp repair, pavement repair, curb and gutter repair, and an asphalt overlay. Also, the project includes improving the pedestrian crossing at the elementary school.

Current Status:
7/11/23: The interested parties meeting is set for August 8th.

Justification for Changes:

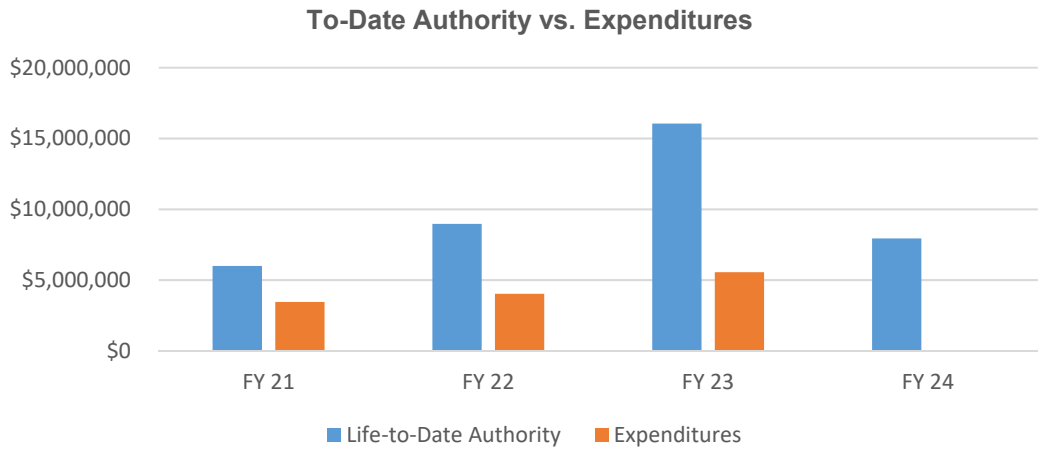
Classification:

Ward	Begin Design	Begin Construction
1, 2	2024	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$2,500,000
Total Appropriated:	$1,450,000
Total City Project Cost:	$3,950,000
Total Spent To Date:	$61,297
Remaining Authority To Date:	$1,388,703

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Cap Imp S Tax - 2015 Ballot		$500,000					
Co Rd Tax Reb	$1,055,000	$2,000,000					
PYA Cnty Rd Tax - Disc Prkwy: Gans - 00633	$395,000						

Future Funding:	**$0**
Future Unfunded:	**$0**



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023	Adopted FY 2024
Total Life to Date Appropriation	**$5,994,343**	**$8,966,725**	**$16,050,330** *	**$7,941,357** ***
Prior Year Expenditures	$948,725	$2,886,156	$4,026,580 *	
Current Year Expenditures	$2,507,178	$1,140,424	$1,526,048 **	
Encumbrances	$459,240	$395,376	$5,988,287 *	
Total Remaining Authority	**$2,079,200**	**$4,544,769**	**$4,509,415**	

** This is current as of June 2023*

*** Includes estimate from department*

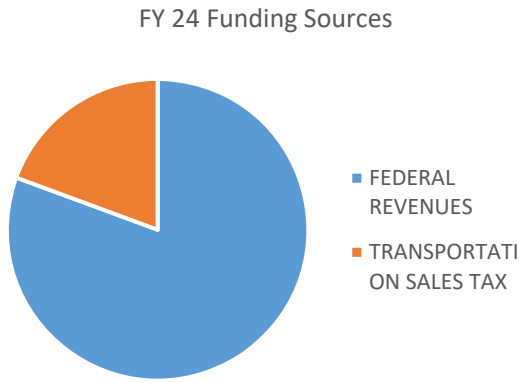
**** Includes FY 24 budget request of $3,431,942*

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

There is funding planned for three Transit projects in FY 24 - two are related to annual transit projects and bus replacement and the other is for the Grissum Bus Barn.

Funding for these projects comes from FTA (Federal Revenues) local match funding and a transfer from Transportation Sales Tax.



Transit Capital Projects

A Look Ahead

In FY23, GoCOMO moved forward with a comprehensive transit study conducted by a consulting firm.

Over the next five years, GoCOMO will, as funding, infrastructure, and availability allow, replace vehicles at the end of their useful life with Low or No emission vehicles, with a priority on electric buses.

Current Projects

Vehicle replacement is an on-going priority. With vehicle availability at or near a standstill due to manufacturing delays, GoCOMO is ordering vehicles, but with the understanding that fulfillment may be several years in the future. The upgrade to the video surveillance around Wabash station for security purposes has been completed.

Funding Sources

GoCOMO applies for funding through grants offered by the FTA and MoDOT for both vehicle replacement and operating expenses. Transportation Sales Tax proceeds provide local matching funds required by the FTA. GoCOMO remained fare-free for FY 23, so no matching funds are available through the fare system.

Annual Bus replacement - PT053 ANNUAL 1560

Description:
Federal Grant for on-going bus replacement, This project is where the federal money will be appropriated if the grant is awarded. The local match is located in CIP #1549.

Current Status:
On-Going Project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
1		

Eligible for Percent for Arts?	No
Current Funding Request:	$12,722,554
Total Appropriated:	$0
Total City Project Cost:	$12,722,554
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
FTA - 5307	$4,174,654	$145,886					
FTA Grant	$3,533,208	$2,513,334	$1,177,736	$1,177,736			

Future Funding:	**$0**
Future Unfunded:	**$0**

Annual Transit Project - PT050 ANNUAL 1549

Description:
Annual Transit Project for appropriating local match funds each year. Any remaining local match funds in completed projects may be transferred to this project to be used in new projects. No charges should be made directly to this project. As grant approvals are received the grant funds will be appropriated to a new project number and the amount needed as local match will be transferred from this project.

Current Status:
Ongoing

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
1		

Eligible for Percent for Arts?	No
Current Funding Request:	$1,923,248
Total Appropriated:	$1,010,293
Total City Project Cost:	$2,933,541
Total Spent To Date:	$190,551
Remaining Authority To Date:	$819,742

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
PYA - various	$-185,945						
PYA Transp S Tax	**$-543,168**						
Transp S Tax	**$1,739,407**	$664,800	$629,224	$629,224			

Future Funding:	**$0**
Future Unfunded:	**$0**

Grissum Bus Barn. - PT067

1-2 Years | 2266

Description:
Rehab/Renovate the Grissum Bus Barn.

Current Status:

Justification for Changes:

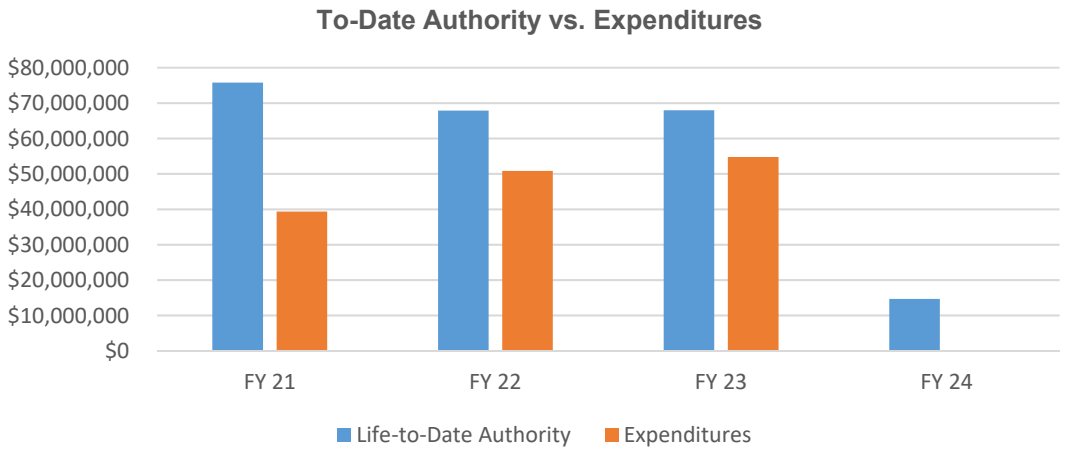
Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
	2021	2023

Eligible for Percent for Arts?	No
Current Funding Request:	$107,922
Total Appropriated:	$26,981
Total City Project Cost:	$134,903
Total Spent To Date:	$0
Remaining Authority To Date:	$26,981

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
FTA Grant		$107,922					
Transp S Tax	$26,981						

Future Funding:	**$0**
Future Unfunded:	**$0**



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023	Adopted FY 2024
Total Life to Date Appropriation	**$75,778,978**	**$ 67,867,857**	**$ 67,947,045 ***	**$14,697,063 *****
Prior Year Expenditures	$26,252,194	$ 26,989,203	$ 50,845,057 *	
Current Year Expenditures	$13,104,468	$ 23,855,854	$ 3,930,183 **	
Encumbrances	$22,132,734	$ 3,246,583	$ 1,042,307 *	
Total Remaining Authority	**$14,289,582**	**$13,776,217**	**$12,129,498**	

** This is current as of June 2023*

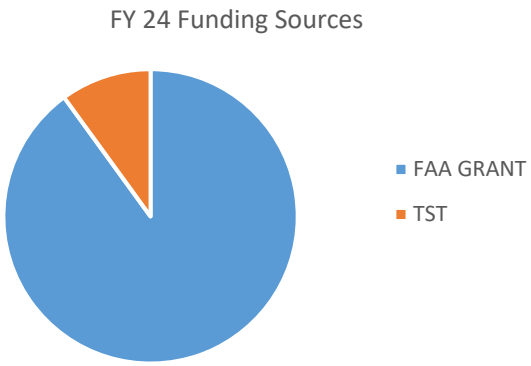
*** Includes estimate from department*

**** Includes FY 24 budget request of $2,567,565*

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Airport has one capital project planned for FY 24 - RW 2-20 Spall Repairs of TW B. This project will be funded with an FAA Grant, and a 10% matching grant from Transportation Sales Tax (TST).



Airport Capital Projects

A Look Ahead

The Capital Improvements Plan (CIP) budget is updated annually. The CIP is a multi-year plan for capital expansion and the replacement of aging facilities. As part of preparing the CIP, airport runways, taxiways, aprons and all associated airfield and public infrastructure are evaluated for adequacy and replacement requirements. The airport staff and contract Consulting Engineers develop recommendations for the CIP based on the Airport Master Plan, existing infrastructure conditions, and FAA or TSA requirements. These recommendations then go through a review process that includes the Airport Manager, Economic Development Director, City Manager, and finally the Columbia City Council.

Various evaluation tools are utilized to prepare recommendations outlined in the annual CIP. These include routine inspections for evaluation and projection of future traffic quantities and types through Airport Master Plan updates, and the evaluation of existing and projected operating practices.

In addition, we have active safety, security and preventive maintenance programs in place to identify problem areas that may require inclusion in the CIP. These programs include:

1. Three daily inspections of all airfield areas by Airport Safety Officers
2. FAA issued CertAlerts and Advisory Circulars
3. Wildlife Hazard Management Plan
4. TSA issued Airport Security Plan 1542 amendments
5. Monthly and annual inspections by Airport Maintenance personnel in compliance with the FAA-approved pavement maintenance plan
6. Periodic crack filling and sealing of all airfield paved areas in accordance with the pavement maintenance plan
7. Annual compliance inspection by FAA officials
8. Annual compliance inspection by TSA officials

Current Projects

Glycol Recovery System
This system will capture runoff from aircraft deicing. This will ensure that the glycol is recycled. This project is expected to be completed in 2024.

Airport Master Plan Update
The last master plan update was done in 2008. The Runway 2 Extension project was the last project in that master plan. The new master plan will cover projects for approximately 20 years. This planning project will begin in August 2023 and is expected to be complete in 2024.

Car Rental and Airport Administration Design and Construction
The design for the rental car facility began in 2023 and is expected to conclude in six months.

The construction is expected to begin in early 2024.

Airport Terminal Boarding Bridge
The FAA is funding a fourth boarding bridge for the new terminal. This bridge will complete the airside needs of the new terminal.

Runway 2-20 Isolated Rehabilitation Project
A PCI survey was completed in 2023 and this data will determine the scope of rehabilitation needed for Runway 2-20 in early 2024.

Funding Sources

Funding for the airport CIP program is a combination of Federal Airport Improvement Program (AIP) grants, Missouri Department of Transportation (MoDOT), and City of Columbia matching funds from various sources, including transportation sales tax revenues. This Federal funding generally covers 90% of qualifying project costs. For major runway projects, AIP discretionary funding may be available (also at 90%) for amounts greater than entitlement fund balances.

The City passed a temporary 1% hotel tax in August of 2016 to fund some of the new Airport terminal project costs including issuing a bond. Other sources that will be used to fund the projects associated with the new Airport terminal include bonding on passenger facility charges, CARES funds, FAA grants, and transportation sales taxes.

Airport

RW 2-20 Spall repairs South of TW B | 1-2 Years | 2324

Description:
This project will allow the repairs of the primary runway spalls that are forming due to increased air traffic.

Current Status:
Future project.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
	2024	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$2,567,565
Total Appropriated:	$0
Total City Project Cost:	$2,567,565
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
FAA Grant		$2,310,808					
Transp S Tax		$256,757					

Future Funding:	**$0**
Future Unfunded:	**$0**

Airport

Environmental Assessment 13-31 Extension — 3-5 Years — 2373

Description:
Environmental Assessment and possible land acquisition for Runway 13-31 Extension

Current Status:
Future project

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
	2026	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$250,000
Total Appropriated:	$0
Total City Project Cost:	$250,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
FAA Grant				$225,000			
Transp S Tax				$25,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Airport

Snow Blower | 3-5 Years | 2276

Description:
Snow Blower for the airport movement areas. This will allow maintenance staff to remove snow from the runways quickly to comply with FAA requirements.

Current Status:
02/14/2023 This project is a planned purchase in 2027.

Justification for Changes:

Classification:
Equipment

Ward	Begin Design	Begin Construction
	2026	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$1,097,100
Total Appropriated:	$0
Total City Project Cost:	$1,097,100
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
FAA Grant					$987,390		
Transp S Tax					$109,710		

Future Funding:	**$0**
Future Unfunded:	**$0**

Airport

Snow Removal Broom Truck - AP138 — 3-5 Years — 1937

Description:
Snow Removal Broom Truck assigned to taxiways and cross-wind runway. This will allow the quick removal of snow for safe aircraft operations.

Current Status:
02/14/2023 This equipment purchase has been moved to 2027 due to aging equipment.

Justification for Changes:

Classification:
Equipment

Ward	Begin Design	Begin Construction
	2027	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$1,149,210
Total Appropriated:	$0
Total City Project Cost:	$1,149,210
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
FAA Grant						$1,034,289	
Transp S Tax						$114,921	
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Snow Removal Equip - RW Tow Deicer - AP994 | 3-5 Years | 2168

Description:
The purchase of a tow deicer will help the airport expedite snow and ice removal for commercial and private flights.

Current Status:
02/14/2023 This equipment purchase has been moved to 2027.

Justification for Changes:

Classification:
Equipment

Ward	Begin Design	Begin Construction
	2027	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$89,597
Total Appropriated:	$0
Total City Project Cost:	$89,597
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev				$8,960			
FAA Grant				$80,637			

Future Funding:	**$0**
Future Unfunded:	**$0**

Airport

Snow Removal Equipment Building — 3-5 Years — 2345

Description:
Maintenance/Snow Removal Equipment Facility Construction

Current Status:
Future project

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
	2025	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$6,988,115
Total Appropriated:	$0
Total City Project Cost:	$6,988,115
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
FAA Grant			$6,289,303				
Transp S Tax			$698,812				

Future Funding:	**$0**
Future Unfunded:	**$0**

Airport

Terminal Building Boarding Bridge — 3-5 Years — 2278

Description:
This will be the addition of the fourth boarding bridge on the new airport terminal.

Current Status:
Future project

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
	2027	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$1,123,600
Total Appropriated:	$0
Total City Project Cost:	$1,123,600
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
FAA Grant					$1,011,240		
Transp S Tax					$112,360		

Future Funding:	**$0**
Future Unfunded:	**$0**

Apron Rehab: South Apron, Area 1 - AP996 — 6-10 Years — 1722

Description:
Remove the existing pavement and install a new section consistent with the Taxiway A project. This replacement will be necessary for general age replacement.

Current Status:
Future project FY2029

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
Airport	2029	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$4,679,305
Total Appropriated:	$0
Total City Project Cost:	$4,679,305
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
FAA Grant						$4,211,374	
Unfunded						$467,931	
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Airport

Apron Rehab: South Apron, Area 2 - AP997 — 6-10 Years — 1723

Description:
Remove the existing pavement and install a new section consistent with the Taxiway A project. General replacement due to age.

Current Status:
Future Project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
Airport	2029	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$2,057,468
Total Appropriated:	$0
Total City Project Cost:	$2,057,468
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
FAA Grant							$1,851,721
Transp S Tax							$205,747
						Future Funding:	**$0**
						Future Unfunded:	**$0**

Apron Rehab: South Apron, Area 3, Btwn TW A2 & A3 — 6-10 Years — 1724

Description:
Remove the existing pavement and install a new section consistent with the Taxiway A project. This will be a general maintenance project to ensure the pavement can withstand aircraft weight.

Current Status:
Future Project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
Airport	2028	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$5,230,592
Total Appropriated:	$0
Total City Project Cost:	$5,230,592
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
FAA Grant						$4,707,532	
Unfunded						$523,060	

Future Funding:	**$0**
Future Unfunded:	**$0**

Design and Reconstruct Terminal Pavement (AP135) 6-10 Years 2107

Description:
This project is a rehab of pavement in the ramp area. This enhancement is to reconstruct old pavement to ensure integrity for increased traffic.

Current Status:
Future project

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
Outside City	2030	2030

Eligible for Percent for Arts?	No
Current Funding Request:	$3,526,583
Total Appropriated:	$0
Total City Project Cost:	$3,526,583
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Transp S Tax							$352,659
						Future Funding:	**$3,173,924**
						Future Unfunded:	**$0**

Rangeline Road Relocation

6-10 Years | 2374

Description:
This is design and construction of the Rangeline Road relocation needed to extend the crosswind runway.

Current Status:
Future project

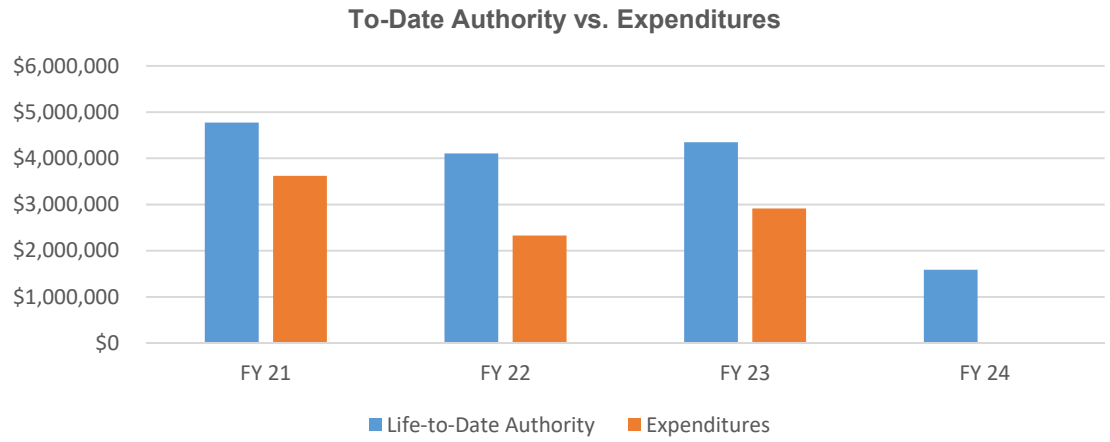
Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
	2028	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$3,221,927
Total Appropriated:	$0
Total City Project Cost:	$3,221,927
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
FAA Grant						$2,899,734	
Transp S Tax						$322,193	
					Future Funding:		**$0**
					Future Unfunded:		**$0**



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023		Adopted FY 2024	
Total Life to Date Appropriation	**$4,773,164**	**$4,103,796**	**$4,345,703**	*	**$1,588,596**	***
Prior Year Expenditures	$3,023,520	$1,430,379	$2,330,268	*		
Current Year Expenditures	$595,302	$899,889	$584,017	**		
Encumbrances	$71,896	$636,210	$142,822	*		
Total Remaining Authority	**$1,082,446**	**$1,137,318**	**$1,288,596**			

** This is current as of June 2023*

*** Includes estimate from department*

**** Includes FY 24 budget request of $300,000*

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Parking Capital Projects are funded through parking revenue. In FY 24, staff is proposing $300,000 in funding for repair and maintenance of the downtown parking ramp.

Parking Utility Capital Projects

A Look Ahead

The Parking Utility will over the next five years seek to install, in conjunction with the city-wide fleet electrification project, level 2 charging stations in public areas. The Utility will also continue to upgrade surveillance cameras and lighting throughout city parking structures and elevators for maximum security. Yearly analysis of garage and lot conditions will continue so as to keep all parking resources operating in the best condition possible.

Current Projects

The security fencing project for the 5th/Walnut structure is completed. The top floor was completed in February 2022 and fencing for the individual level panel openings was completed in April 2023. The major maintenance for the 8th/Cherry structure is in process and expected to be completed by August 11, 2023. Camera and server upgrades are in progress, as well.

Funding Sources

As the Parking Utility is a self-funding entity, all funding for projects will come from revenues related to parking permits and metered spaces.

Ramp Maintenance and Repair PK078 — 1-2 Years — 2115

Description:
Perform maintenance and repairs to ramp roof. Including, but not limited to, replacing membrane and working on trench drain.

Current Status:
Future proposal

Justification for Changes:

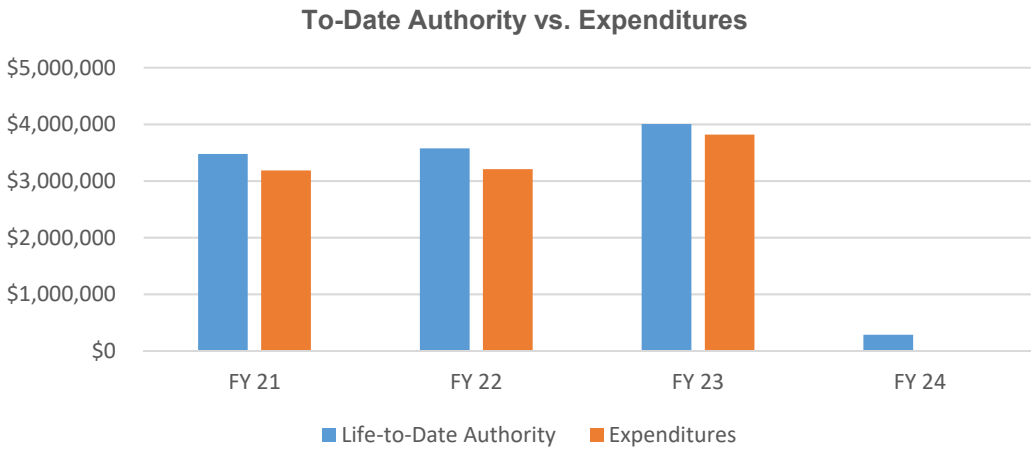
Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$900,000
Total Appropriated:	$100,000
Total City Project Cost:	$1,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$100,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$100,000	$300,000	$300,000	$300,000			

Future Funding:	**$0**
Future Unfunded:	**$0**



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023	Adopted FY 2024
Total Life to Date Appropriation	**$3,476,080**	**$3,576,080**	**$4,004,340** *	**$285,548** ***
Prior Year Expenditures	$3,120,140	$3,186,190	$3,207,879 *	
Current Year Expenditures	$66,050	$21,689	$610,913 **	
Encumbrances	$0	$0	$0 *	
Total Remaining Authority	**$289,890**	**$368,201**	**$185,548**	

** This is current as of June 2023*

*** Includes estimate from department*

**** Includes FY 24 budget request of $100,000*

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Railroad Capital Projects are funded through enterprise revenue. In FY 24, staff is proposing $100,000 in funding for four annual projects.

Railroad Capital Projects

A Look Ahead

The Capital Improvements Plan (CIP) Budget is updated annually. The CIP is a multi-year plan for capital expansion and replacement of aging facilities and infrastructure. As part of preparing the CIP, the short line railroad is evaluated for adequacy and replacement requirements. The railroad engineering staff develops recommendations for the CIP based on the condition of existing infrastructure, other public projects impacting the railroad, railroad traffic conditions, railroad customer requirements, and railroad operating requirements. These recommendations then go through a review process including the Director of Water & Light, the City Manager, the Railroad Advisory Board (a citizen advisory board), and finally the Columbia City Council.

Various evaluation tools are utilized to make recommendations outlined in the annual CIP. These include evaluation of existing infrastructure conditions through routine inspections, review of maintenance records, evaluation and projection of future traffic quantities and types, evaluation of existing and projected operating practices, and use of detailed analytical models to predict failure rates and asset lives.

Current Projects

Annual maintenance projects continue to be worked on as funding is available.

The Railroad received a grant from the Missouri Department of Transportation (MoDOT) to replace ½ mile of tie and rail. This project is currently being bid and will begin construction in the spring 2023.

Funding Sources

Funding for the railroad CIP program is a combination of enterprise revenue and funding from other governmental entities.

Annual Capital Maintenance - R0045 ANNUAL 626

Description:
Routine capitalized railroad infrastructure maintenance.

Current Status:
Annual project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
3, Outside City		

Eligible for Percent for Arts?	No
Current Funding Request:	$115,151
Total Appropriated:	$793,597
Total City Project Cost:	$908,748
Total Spent To Date:	$768,597
Remaining Authority To Date:	$25,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	**$875,933**	$25,000	$25,000	$25,000	$25,000		
PYA - various	$-81,489						
PYA Ent Rev	$-847						
PYA Ent Rev 1/2 mile ties & rails R0075		$15,151					

Future Funding: **$0**

Future Unfunded: **$0**

Annual Rail Replacement Program - R0014 ANNUAL 627

Description:
Replace rail in track. Done on a continuous annual basis.

Current Status:
Annual project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
3, Outside City		

Eligible for Percent for Arts?	No
Current Funding Request:	$115,151
Total Appropriated:	$459,438
Total City Project Cost:	$574,589
Total Spent To Date:	$434,438
Remaining Authority To Date:	$25,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	**$150,000**	$25,000	$25,000	$25,000	$25,000		
PYA - various	$-97,412						
PYA Ent Rev	$406,850						
PYA Ent Rev 1/2 mile ties & rails R0075		$15,151					

Future Funding:	**$0**
Future Unfunded:	**$0**

Annual Surfacing Program - R0013 ANNUAL 629

Description:
Ballast and surface track. Done on a continuous annual basis.

Current Status:
Annual project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
3, Outside City		

Eligible for Percent for Arts?	No
Current Funding Request:	$115,151
Total Appropriated:	$442,858
Total City Project Cost:	$558,009
Total Spent To Date:	$417,857
Remaining Authority To Date:	$25,001

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	**$140,000**	$25,000	$25,000	$25,000	$25,000		
PYA - various	$-96,325						
PYA Ent Rev	$399,183						
PYA Ent Rev 1/2 mile ties & rails R0075		$15,151					

Future Funding: **$0**

Future Unfunded: **$0**

Annual Tie Program - R0012

ANNUAL 630

Description:
Replace crossties in track. Done on a continuous annual basis.

Current Status:
Annual project

Justification for Changes:

Classification:
System Maintenance_Replacement

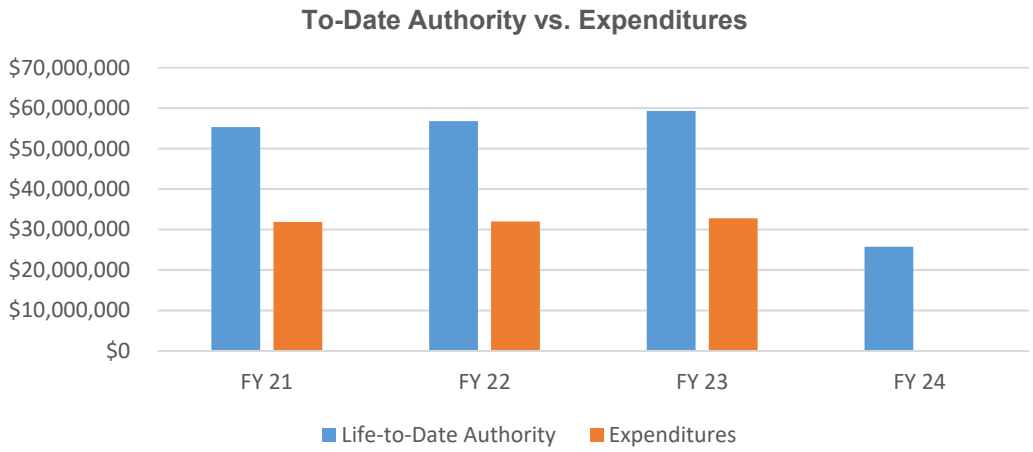
Ward	Begin Design	Begin Construction
3, Outside City		

Eligible for Percent for Arts?	No
Current Funding Request:	$115,151
Total Appropriated:	$1,466,918
Total City Project Cost:	$1,582,069
Total Spent To Date:	$1,441,918
Remaining Authority To Date:	$25,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	**$125,000**	$25,000	$25,000	$25,000	$25,000		
PYA - various	$-68,031						
PYA Ent Rev	**$1,409,949**						
PYA Ent Rev 1/2 mile ties & rails R0075		$15,151					

Future Funding: **$0**

Future Unfunded: **$0**



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023	Adopted FY 2024
Total Life to Date Appropriation	**$55,294,082**	**$56,791,299**	**$59,291,299** *	**$25,713,950** ***
Prior Year Expenditures	$29,099,300	$30,228,083	$31,966,560 *	
Current Year Expenditures	$2,776,907	$1,738,427	$821,330 **	
Encumbrances	$1,954,985	$767,532	$2,439,459 *	
Total Remaining Authority	**$21,462,890**	**$24,057,257**	**$24,063,950**	

** This is current as of June 2023*

*** Includes estimate from department*

**** Includes FY 24 budget request of $1,650,000 from enterprise revenues*

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year

Fiscal Impact

The budget includes the major capital improvements that are outlined in our Capital Improvement Program. Projects will cause an incremental impact on operational costs.

Funding for Water Capital Projects primarily comes from Enterprise Revenue generated by the Water Utility and the 2018 Water Ballot bond sales. For FY 24, the requested $1,650,000 in new funding is from Enterprise Revenue.

Water Capital Projects

A Look Ahead

The Capital Improvements Plan (CIP) Budget is updated annually. The CIP is a multi-year plan for capital expansion and replacement of aging facilities and infrastructure. As part of preparing the CIP, the water system is evaluated for adequacy and replacement requirements. The water utility engineering staff develops recommendations for the CIP after consultation with the water distribution and water production staff. These recommendations then go through a review process including the Director of Water & Light, the City Manager, the Columbia Water & Light Advisory Board (a citizen advisory board), and finally the Columbia City Council.

Various evaluation tools are utilized to make the recommendations outlined in the annual CIP. These include evaluation of fire flows and system pressure; evaluation of customer growth patterns; communication with inter-connected systems; and the evaluation of needs to upgrade smaller size lines and/or replace older lines due to a history of breaks.

In addition, an active preventive maintenance program is in place to identify problem areas that may require inclusion in the CIP. This program includes:

1.) Formal monthly inspections of pump stations and storage facilities.
2.) Annual flushing and testing of distribution systems.
3.) Sampling and monitoring of supply wells.
4.) Cooperation and compliance with State operated agencies such as the Department of Natural Resources

Current Projects

These capital investments in the water system will help insure continued reliable service. A bond proposal was approved by voters on August 7, 2018.

Water Treatment Plant Upgrade Phase 1

Project will restore capacity of the existing McBaine Water Treatment Plant, modernize the facility, and provide planning for future phases of improvements. Staff has entered into a contract with HDR Engineering, Inc. for the design of the project. The contract includes pilot testing and evaluation of treatment alternatives to be incorporated into a future phase of improvements. Construction will be funded with a future bond sale.

Southeast Pressure Zone

This project will construct a pump station to provide a new pressure zone in the Southeast portion of the City's water service territory to increase water pressure and the level of service to customers in this area. Staff has entered into a contract with Black and Veatch for design services and to assist site selection for the new pump station.

New Elevated Storage

Staff is currently evaluating suitable locations for a new water tower in the Southwest portion of the City's water service territory. The project provides water system reliability within the City's main pressure zone.

West Ash Pump Station

This project will modernize this pump station with new controls and electrical gear to ensure continued reliability of the facility. Staff has entered into a contract with HDR Engineering Inc. for design services on this project.

Funding Sources

Funding for the water CIP program is a combination of revenue bonds and enterprise revenue. In general, an attempt is made to balance funding between these two sources, with more reliance on bond funding when undertaking projects lasting a long period of time. Staff has evaluated the capital plan to place a higher emphasis on production and storage upgrades during the next several years. A ballot issue was approved by voters in August 2018. These revenue bonds will provide funding for numerous identified projects for the period FY 2019 - FY 2023. Enterprise revenue and prior year appropriations will provide funding for other CIP projects in FY 2024.

Differential Payments - W0143

ANNUAL 642

Description:
On-going project to pay Developers the difference between 6" water main and the size of main required for system-wide needs and future growth.

Current Status:
On-going project to pay developers the difference to upsize new water main required for system-wide needs and future growth.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$200,000
Total Appropriated:	$467,387
Total City Project Cost:	$667,387
Total Spent To Date:	$292,356
Remaining Authority To Date:	$175,031

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2008 Ballot	$400,000						
Ent Rev	$67,387	$100,000	$100,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Installation of New Mains to Create Loops - W0123 ANNUAL 586

Description:
Project is for planning purposes to extend mains and "close loops" to maintain fire flow. This project identifies funding requirements and needed improvements.

Current Status:
On-going project to provide distribution "loops" that insure adequate fire flow. As specific improvements are identified and planned, they will be added as separate projects in the one to two year horizon.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$1,000,000
Total Appropriated:	$2,540,755
Total City Project Cost:	$3,540,755
Total Spent To Date:	$1,886,234
Remaining Authority To Date:	$654,521

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2003 Ballot	$300,000						
2008 Ballot	$566,300						
Ent Rev	$960,000	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000
PYA Ballot	$614,455						
PYA Ent Rev	$100,000						

Future Funding:	**$400,000**
Future Unfunded:	**$0**

New Service Lines - W0128

ANNUAL 592

Description:
On-going project to install/replace services to meet growth.

Current Status:
On-going project to install services to meet growth.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$4,500,000
Total Appropriated:	$11,948,264
Total City Project Cost:	$16,448,264
Total Spent To Date:	$11,444,198
Remaining Authority To Date:	$504,066

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2003 Ballot	$750,000						
Connection Fee Revenues	$250,000						
Ent Rev	$8,749,349	$450,000	$450,000	$450,000	$450,000	$450,000	$450,000
PYA - various	$1,808,805						
PYA Ballot	$100,110						
PYA Ent Rev	$290,000						

Future Funding:	**$1,800,000**
Future Unfunded:	**$0**

Tower and Reservoir Maintenance - W0282 ANNUAL 2148

Description:
Evaluation of water towers and resevoirs.

Current Status:
7/26/23-RFP for design is being finalized.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
Citywide	2022	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$4,000,000
Total Appropriated:	$2,300,000
Total City Project Cost:	$6,300,000
Total Spent To Date:	$0
Remaining Authority To Date:	$2,300,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$2,300,000	$500,000	$700,000	$700,000	$700,000	$700,000	$700,000

Future Funding:	**$0**
Future Unfunded:	**$0**

Water

Bus Loop - Phase 6A - 3,200' Main Replace - W0200 | 1-2 Years | 722

Description:
Project to replace 3,200' of main on Business Loop 70 - Phase 6A.(Fay St. to Old 63)

Current Status:
2/22/23-Easement acquisition is approximately 50% complete.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
3	2021	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$400,000
Total Appropriated:	$1,057,561
Total City Project Cost:	$1,457,561
Total Spent To Date:	$91,380
Remaining Authority To Date:	$966,182

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$417,296	$400,000					
PYA Ballot	$640,265						

Future Funding:	**$0**
Future Unfunded:	**$0**

Water

Country Club Drive S/E Walnut Phase 2 - W0273 — 1-2 Years — 1935

Description:
Replace and close loop approx. 3200 ft. along Country Club Drive S southwardly to East Walnut.

Current Status:
7/26/2023-Easement acquisition continues.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
3	2018	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$160,000
Total Appropriated:	$560,000
Total City Project Cost:	$720,000
Total Spent To Date:	$13,918
Remaining Authority To Date:	$546,082

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$560,000						
PYA Ent Rev - Close Loops - W0123		$160,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Water

Leslie Ln -Garth to Providence Relocate - W0297 | 1-2 Years | 2211

Description:
Relocation / replacement of existing water main prior to proposed street work and upgrade in accordance with long term planning.

Current Status:
7/26/23-Project will be rebid in October.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
2	2020	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$453,000
Total Appropriated:	$252,000
Total City Project Cost:	$705,000
Total Spent To Date:	$33,799
Remaining Authority To Date:	$218,201

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
PYA Ent Rev - Close Loops - W0123		$453,000					
PYA Ent Rev - Main Relctn for Streets/Hwys - W0125	$252,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

Water

S Glenwood Ave & Glenwood Ct Main Repl - W00288 | 1-2 Years | 2205

Description:
Project to replace aging water distribution infrastructure due to maintenance history.

Current Status:
7/26/23-Project will be rebid in October.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
4	2020	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$297,000
Total Appropriated:	$143,000
Total City Project Cost:	$440,000
Total Spent To Date:	$27,371
Remaining Authority To Date:	$115,629

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2018 Water Ballot	$143,000						
PYA Ent Rev - Main Replacements - W0130		$297,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Well & Pump Station Control W0264

1-2 Years | 1887

Description:
Control upgrades for wells and pump stations. Existing control systems have reached their end of life and are no longer supported by the manufacturer.

Current Status:
1/20/2023 - First Water Tower panel being installed. Various well platform panels ready for installation pending contractor availability. South Pump panel under construction.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
Citywide	2014	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$100,000
Total Appropriated:	$863,352
Total City Project Cost:	$963,352
Total Spent To Date:	$646,108
Remaining Authority To Date:	$217,244

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Bond Proceeds	$120,000						
Ent Rev	$500,000	$100,000					
PYA Ent Rev	$43,352						
PYA Ent Rev - WTP Reclaim Well Mod - W0275	$200,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

Woodbine Drive Main Replacement - W0289 | 1-2 Years | 2206

Description:
Project to replace aging water distribution infrastructure due to maintenance history.

Current Status:
7/26/23-Project will be rebid in October.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
5	2020	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$91,000
Total Appropriated:	$124,000
Total City Project Cost:	$215,000
Total Spent To Date:	$3,573
Remaining Authority To Date:	$120,427

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2018 Water Ballot	$124,000						
PYA Ent Rev - Main Replacements - W0130		$91,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Brown Station Rd - Stark Av to Mojave Ct - W0241 3-5 Years 1492

Description:
Water Main in conjunction with roadway improvements

Current Status:
1/23/23-Project is proposed in FY24.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2026	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$700,000
Total Appropriated:	$0
Total City Project Cost:	$700,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev				$700,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Gibbs Road/Dawn Drive - W0272 — 3-5 Years — 1934

Description:
Replace / Upgrade approx. 7120 ft. of 2", 3", and 4" main along Gibbs Road/Dawn Drive.

Current Status:
4/23/23-Project Proposed for FY27. Project continually evaluated based on development in the area.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
2, Outside City	2027	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$1,424,000
Total Appropriated:	$0
Total City Project Cost:	$1,424,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev					$1,424,000		

Future Funding:	**$0**
Future Unfunded:	**$0**

16" Main - Barberry to Worley - 4,300 FT - W0244 — 6-10 Years — 1495

Description:
16" Water Main from Barberry to Worley, crossing I-70 then along Silvey St. forming a loop closure.

Current Status:
1/23/23-Project proposed in FY24-25

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
1, 2	2027	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$1,400,000
Total Appropriated:	$0
Total City Project Cost:	$1,400,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Future Ballot					$700,000	$700,000	
					Future Funding:		**$0**
					Future Unfunded:		**$0**

16" Transmission Main to Prathersville Tank-W0242

6-10 Years | 1493

Description:
West Ash Pump Station North to Prathersville Tank, Transmission Main identified and recommended in 2008 Jacobs Eng Long Range Study.

Current Status:
1/23/23-Project proposed for FY24.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
1, 2	2028	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$1,500,000
Total Appropriated:	$0
Total City Project Cost:	$1,500,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Future Ballot						$1,500,000	
					Future Funding:		**$0**
					Future Unfunded:		**$0**

2MG Elevated Storage - Prathersville - W0243 | 6-10 Years | 1494

Description:
New Elevated Storage Tank identified in Jacobs Eng 2015 Long Range Study.

Current Status:
1/23/23-Project proposed FY24-25

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
2	2028	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$5,000,000
Total Appropriated:	$0
Total City Project Cost:	$5,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Future Ballot						$500,000	$4,500,000

Future Funding:	**$0**
Future Unfunded:	**$0**

Alluvial Wells #19 AND #20 - W0277

6-10 Years | 1986

Description:
Construction of new Alluvial Wells No. 19 and 20 in the McBaine Well Field.

Current Status:
1/23/23-Proposed for FY24-25. Will re-evaluate need as necessary.

Justification for Changes:

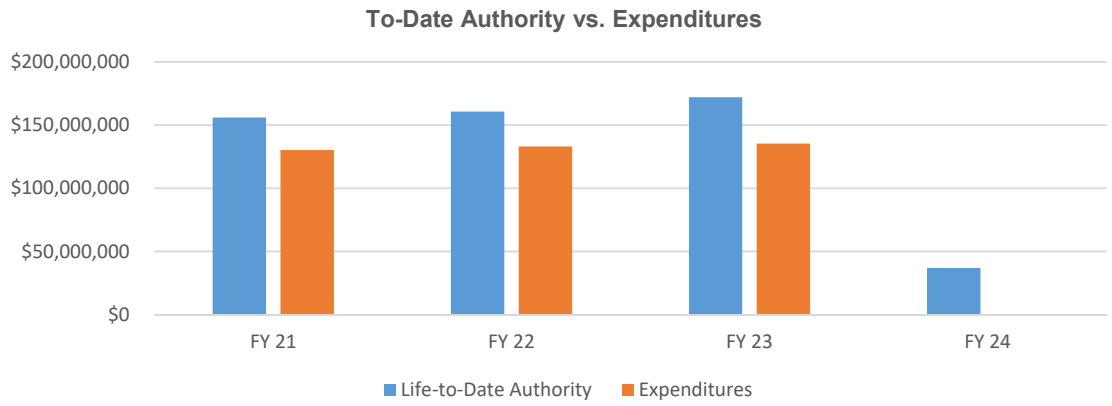
Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
Citywide	2027	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$2,000,000
Total Appropriated:	$0
Total City Project Cost:	$2,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Future Ballot					$700,000	$700,000	$600,000

Future Funding:	**$0**
Future Unfunded:	**$0**



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023		Adopted FY 2024	
Total Life to Date Appropriation	**$155,994,566**	**$160,713,959**	**$172,036,047**	*	**$37,019,811**	***
Prior Year Expenditures	$126,026,851	$127,360,759	$133,125,520	*		
Current Year Expenditures	$4,297,346	$5,764,761	$2,210,108	**		
Encumbrances	$1,123,371	$627,187	$4,030,608	*		
Total Remaining Authority	**$24,546,998**	**$26,961,252**	**$32,669,811**			

** This is current as of June 2023*

*** Includes estimate from department*

**** Includes FY 24 budget request of $4,350,000*

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

This includes the major capital improvements that are outlined in our Capital Improvement Program. Funding for Electric Capital Projects primarily comes from Enterprise Revenue generated by the Electric Utility.

Due to the significant delay in the major substation and transmission projects and the requirement to spend down funds from the bond sale, transfers between enterprise funded projects and bond funded projects may be necessary to ensure bond funds are spent within the required time period.

Electric Capital Projects

A Look Ahead

The electric system is regularly evaluated for adequacy and replacement requirements to develop the multi-year CIP to plan for capital expansion and replacement of aging facilities and infrastructure. The engineering staff of the electric utility develops recommendations for the CIP after consultation with the electric distribution and electric production staff. These recommendations then go through a review process that includes the Utilities Director, the City Manager, the Columbia Water & Light Advisory Board (a citizen advisory board), and finally the Columbia City Council.

Evaluation of potential CIP projects includes evaluation of circuit loading after system peak; evaluation of customer growth patterns; communication with inter-connected systems; and, evaluation of the need to upgrade lower voltage lines and/or replace older lines due to a history of faults. The Integrated Electric Resource and Master Plan (IERMP) was completed in 2021 and presented to the City Council in December 2021. This plan includes recommended improvements to distribution circuits and substations. Staff is working to program the identified improvements into the Capital Improvement Program as funding becomes available.

In addition, an active preventive maintenance program is in place that can identify problem areas that may require inclusion in the CIP. This includes:

1.) Formal monthly inspections of electric substations.
2.) Periodic oil testing of distribution transformers and other major equipment.
3.) Infra-red scans of electric substations every six months.
4.) Infra-red scans of transformers at large industrial customers annually.
5.) Eleven tree-trimming crews to maintain clearances on overhead lines.

These projects closely align with the Strategic Plan goals of organizational excellence and reliable infrastructure. Improving existing electric infrastructure reduces the occurrence of outages.

Current Projects

The FY24 Capital Improvement Plan includes projects to add an additional station class transformer and switchgear lineup to the Perche Creek Substation and to replace two existing transformer and switchgear lineups at the Bolstad Substation. Work at Perche Creek Substation will also include replacing circuit breakers that are past their useful life. Additionally, staff is working to develop a plan to implement and fund Advanced Metering Infrastructure (AMI) that will allow for remote meter reading, the ability to better monitor load, and the implementation of more advanced rate structures in the future.

Funding Sources

Funding for the electric CIP program is a combination of revenue bonds and enterprise revenue. The City Council approved a 6.9% rate adjustment in June 2023. The last multi-year revenue bond was passed by voters in 2015. Funds from the initial sale of bonds were appropriated to projects in FY 2015 and FY 2016. Some major projects that were intended to be funded with the first sale of bonds were delayed to incorporate input from the IERMP. At this time, bond funds for the new substation will be reallocated to upgrade existing substations, with City Council approval. Future sales of the 2015 approved bonds will likely occur with City Council direction concerning transmission projects. Funding for several annual projects will come from enterprise revenue.

Electric

13.8 kV System - New Commercial Services- E0117 ANNUAL 556

Description:
This is an on-going project to install electric lines in new commercial developments.

Current Status:
On-going project to address commercial development.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$6,600,000
Total Appropriated:	$16,106,442
Total City Project Cost:	$22,706,442
Total Spent To Date:	$14,024,362
Remaining Authority To Date:	$2,082,080

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2006 Ballot	$3,700,000						
Ent Rev	$11,800,000	$500,000	$500,000	$800,000	$800,000	$800,000	$800,000
PYA Ent Rev	$606,442						

Future Funding: **$2,400,000**

Future Unfunded: **$0**

Electric

13.8 kV System - New Residential Services - E0116 ANNUAL 564

Description:
This is an on-going project to install electric lines in new residential developments.

Current Status:
This is an on-going project to install electric lines in new residential developments.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$3,500,000
Total Appropriated:	$11,635,000
Total City Project Cost:	$15,135,000
Total Spent To Date:	$9,766,767
Remaining Authority To Date:	$1,868,233

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2006 Ballot	$4,850,000						
Ent Rev	$7,900,000			$500,000	$500,000	$500,000	$500,000
PYA - various	$-1,040,000						
PYA Ent Rev	$-75,000						

Future Funding:	**$1,500,000**
Future Unfunded:	**$0**

Electric

161 & 69 kV Transformer Replacement - E0192 ANNUAL 1776

Description:
Project to replace substation transformers. Substation transformers can last 40 years; however, they cost in excess of $500,000 each. This project is to fund periodic replacement of old transformers and to insure one spare is always available.

Current Status:
On-going project to replace station class transformers at various substations.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$5,100,000
Total Appropriated:	$971,000
Total City Project Cost:	$6,071,000
Total Spent To Date:	$471,000
Remaining Authority To Date:	$500,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 Electric Bond	$600,000						
Ent Rev	$500,000	$500,000	$500,000	$500,000	$500,000	$500,000	$500,000
PYA 2015 Ballot	$600,000						
PYA 2015 Electric New S. Side Subst - E0121	$600,000						
PYA Ent Rev	$-729,000						

Future Funding:	**$1,500,000**
Future Unfunded:	**$0**

Electric

Contingency Funds from Bonds - E0009 ANNUAL 557

Description:
No funds will be spent directly from this project. This is an on-going project to allocate bond funds that can be used when other projects do not have sufficient funds due to cost increases or unforeseen events. It is anticipated that funds will be transferred to other projects as needed.

Current Status:
Funding For Additional Projects That Develop During Bond Period

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$900,000
Total Appropriated:	$0
Total City Project Cost:	$900,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2006 Ballot	$905,396						
2015 Electric Bond	$1,100,000		$900,000				
PYA 2006 Ballot	$-905,396						
PYA 2015 Ballot	$-1,100,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

Electric

Conversion of Overhead to Underground - E0027 ANNUAL 555

Description:
On-going project to convert existing overhead system to underground. Most of the funds will be moved to specific projects. Some funds will remain to cover opportunities that come up with development or redevelopment.

Current Status:
On-going project to convert existing overhead system to underground.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$14,000,000
Total Appropriated:	$12,819,432
Total City Project Cost:	$26,819,432
Total Spent To Date:	$11,750,715
Remaining Authority To Date:	$1,068,717

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2006 Ballot	$1,101,500						
Ent Rev	$4,148,500			$2,000,000	$2,000,000	$2,000,000	$2,000,000
PYA - various	$7,019,432						
PYA Ent Rev	$550,000						

Future Funding:	**$6,000,000**
Future Unfunded:	**$0**

Electric

Fiber Optic System Additions - E0082 ANNUAL 560

Description:
On-going project to expand and improve the fiber optic system.

Current Status:
On-going project to expand and improve the fiber optic system.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$100,000
Total Appropriated:	$3,599,643
Total City Project Cost:	$3,699,643
Total Spent To Date:	$3,249,011
Remaining Authority To Date:	$350,632

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$1,945,000			$100,000			
PYA Ent Rev	$1,654,643						

Future Funding:	**$0**
Future Unfunded:	**$0**

Electric

MPP: elimination of obsolete equipment- E0208 ANNUAL 2102

Description:
Multi-year project to eliminate obsolete portions of the Municipal Power Plant (MPP) that are no longer in service, including asbestos abatement and removal of out of service equipment.

Current Status:
09/12/2023: ongoing work to abate asbestos at Power Plant

Justification for Changes:

Classification:
Equipment

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$600,000
Total Appropriated:	$1,500,000
Total City Project Cost:	$2,100,000
Total Spent To Date:	$1,209,690
Remaining Authority To Date:	$290,310

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$1,500,000	$300,000	$300,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Electric

New & Replace Transformers & Capacitors - E0021 ANNUAL 559

Description:
On-going project to purchase required transformers and capacitors for electric system expansion and replace existing. Anticipate replacement of 2% of installed kva annually and adding 3% of installed kva annually.

Current Status:
On-going project to purchase system transformers and capacitors.

Justification for Changes:

Classification:
Equipment

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$22,953,424
Total Appropriated:	$23,091,657
Total City Project Cost:	$46,045,081
Total Spent To Date:	$21,586,397
Remaining Authority To Date:	$1,505,260

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2006 Ballot	$5,709,600						
2015 Electric Bond	$1,400,000						
Ent Rev	$4,824,576	$2,400,000	$2,400,000	$2,400,000	$2,400,000	$2,400,000	$2,400,000
PYA - various	$9,557,481						
PYA 2015 Ballot	$1,600,000						
PYA 2015 El Subst Upgr Grindstone/Perche - E0194	$800,000						
PYA 2015 Electric Mill Creek Subst Trans. - E0148	$553,424						
					Future Funding:		**$7,200,000**
					Future Unfunded:		**$0**

Electric

New 13.8 kV Substation Feeder Additions - E0115 ANNUAL 566

Description:
This is an on-going project to plan major electrical feeders from substations. Once identified, specific projects will be established with the identifier "Substation Feeder". Installation of electric lines for City projects will be done under this project, as will small projects requiring moving existing lines for street and highway projects.

Current Status:
On-going project to plan extend major electrical feeders from substations.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$11,200,000
Total Appropriated:	$12,147,294
Total City Project Cost:	$23,347,294
Total Spent To Date:	$8,326,941
Remaining Authority To Date:	$3,820,353

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2006 Ballot	$3,762,000						
Ent Rev	$7,500,000			$1,600,000	$1,600,000	$1,600,000	$1,600,000
PYA - various	$2,020,800						
PYA Ent Rev	$-1,135,506						

Future Funding:	**$4,800,000**
Future Unfunded:	**$0**

Electric

Protective Relay Upgrade - E0145 ANNUAL 984

Description:
Project to upgrade relays at electric substations.

Current Status:
On-going project to upgrade protective relays on electric transmission and distribution circuits.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$300,000
Total Appropriated:	$1,063,815
Total City Project Cost:	$1,363,815
Total Spent To Date:	$1,048,199
Remaining Authority To Date:	$15,616

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$580,000	$100,000	$100,000	$100,000			
PYA Ent Rev	$483,815						

Future Funding:	**$0**
Future Unfunded:	**$0**

Electric

Relocation of 13.8 kV System for Streets - E0199 ANNUAL 1847

Description:
Track costs associated with relocation of electric distribution lines for streets and other projects.

Current Status:
Ongoing project to relocate electric facilities in conflict with future street improvements.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$3,500,000
Total Appropriated:	$2,150,000
Total City Project Cost:	$5,650,000
Total Spent To Date:	$1,258,939
Remaining Authority To Date:	$891,061

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$2,000,000			$500,000	$500,000	$500,000	$500,000
PYA Ent Rev	$150,000						

Future Funding: **$1,500,000**

Future Unfunded: **$0**

Electric

Replace 69 & 161 kV Circuit Breakers - E0153 ANNUAL 1109

Description:
Annual project would replace old technology circuit breakers on 69kV and 161kV lines at all substations.

Current Status:
On-going project to replace old circuit breakers on 69kV and 161kV lines.

Justification for Changes:

Classification:
Equipment

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$2,250,000
Total Appropriated:	$1,719,000
Total City Project Cost:	$3,969,000
Total Spent To Date:	$912,379
Remaining Authority To Date:	$806,621

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	**$1,500,000**	$250,000	$250,000	$250,000	$250,000	$250,000	$250,000
PYA 2015 Ballot	**$500,000**						
PYA Ent Rev	**$-281,000**						

Future Funding: **$750,000**

Future Unfunded: **$0**

Electric

Secondary Electric System for New Services - E0053 ANNUAL 563

Description:
On-going project to install new electric services. Funded annually to meet growth. funds are used for service drops, meters and metering connections.

Current Status:
On-going project to install new electric services.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$6,000,000
Total Appropriated:	$23,092,333
Total City Project Cost:	$29,092,333
Total Spent To Date:	$20,191,497
Remaining Authority To Date:	$2,900,836

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2006 Ballot	$2,400,000						
Ent Rev	$12,650,000		$750,000	$750,000	$750,000	$750,000	$750,000
PYA Ent Rev	$8,042,333						

Future Funding: **$2,250,000**

Future Unfunded: **$0**

Electric

Street Light Additions and Replacements - E0052 ANNUAL 565

Description:
On-going project to replace existing street lights and install new street lights.

Current Status:
On-going project to replace existing street lights and install new street lights.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$900,000
Total Appropriated:	$5,856,651
Total City Project Cost:	$6,756,651
Total Spent To Date:	$5,340,412
Remaining Authority To Date:	$516,239

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2006 Ballot	$600,000						
Ent Rev	$2,060,000	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000
PYA - various	$2,848,651						
PYA Ent Rev	$348,000						

Future Funding:	**$300,000**
Future Unfunded:	**$0**

Electric

Extend Hinkson Creek Substation Feeders - E0193 — 1-2 Years — 1837

Description:
Project to add or extend feeders for Hinkson Substation.

Current Status:
Future project

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
5	2022	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$10,000,000
Total Appropriated:	$0
Total City Project Cost:	$10,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Future Ballot						$10,000,000	

Future Funding:	**$0**
Future Unfunded:	**$0**

Electric

161/69kV Autotransformer Replacement - E0219 | 3-5 Years | 2328

Description:
Replacement of existing 161/69 kV Auto-Transformer.

Current Status:
Future project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
	2026	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$2,500,000
Total Appropriated:	$0
Total City Project Cost:	$2,500,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev				$2,500,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Electric

Brushwood Lake Road Loop Closure - E0185 — 3-5 Years — 1602

Description:
Project to extend three phase 13.8KV electric line on Brushwood Lake Road to provide a loop feed to part of the South West service territory.

Current Status:
Future project.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
5, Outside City	2024	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$750,000
Total Appropriated:	$0
Total City Project Cost:	$750,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev			$750,000				
Unfunded							

Future Funding:	**$0**
Future Unfunded:	**$0**

Electric

Grindstone-Perche 161 kV Overhead - E0223

3-5 Years

2332

Description:
161 kV overbuild of existing 69 kV transmission line connecting Grindstone Substation to Perche Substation.

Current Status:
1/23/23 - Proposed

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
	2023	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$30,500,000
Total Appropriated:	$0
Total City Project Cost:	$30,500,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2015 Electric Bond			$5,000,000	$5,000,000	$16,100,000		
Ent Rev					$3,900,000		
PYA 2015 Electric Mill Creek Subst Trans. - E0148		$500,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Electric

Business Loop 70 - Phase 5 Undergrounding - E0140

6-10 Years

689

Description:
Business Loop 70 project to convert 3,600 feet of overhead line to underground between Providence Rd and College Ave.

Current Status:
Future project

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1, 3	2028	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$5,000,000
Total Appropriated:	$100,000
Total City Project Cost:	$5,100,000
Total Spent To Date:	$0
Remaining Authority To Date:	$100,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$100,000					$5,000,000	
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Electric

Business Loop 70 - Phase 6 Undergrounding - E0141 — 6-10 Years — 690

Description:
Business Loop 70 project to convert overhead line to underground, between College Ave and Power Plant.

Current Status:
Future project

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1, 3	2028	2030

Eligible for Percent for Arts?	No
Current Funding Request:	$3,100,000
Total Appropriated:	$0
Total City Project Cost:	$3,100,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev						$100,000	
					Future Funding:		**$3,000,000**
					Future Unfunded:		**$0**

Electric

New Hinkson Substation - E0222

6-10 Years

2331

Description:
New 161/13.8 kV substation to replace existing 69/13.8 kV Hinkson Substation.

Current Status:
1/23/23 - Proposed

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
	2024	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$8,500,000
Total Appropriated:	$0
Total City Project Cost:	$8,500,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Future Ballot					$1,000,000	$7,000,000	
PYA 2015 Electric Mill Creek Subst Trans - E0148	$500,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

Electric

Warehouse & Enclosed Equipment Parking - E0176

6-10 Years

1593

Description:
Project to construct a new storeroom building for water and electric, including enclosed storage for line trucks and other equipment. Cost would be split 20% water and 80% electric.

Current Status:
Future project

Justification for Changes:

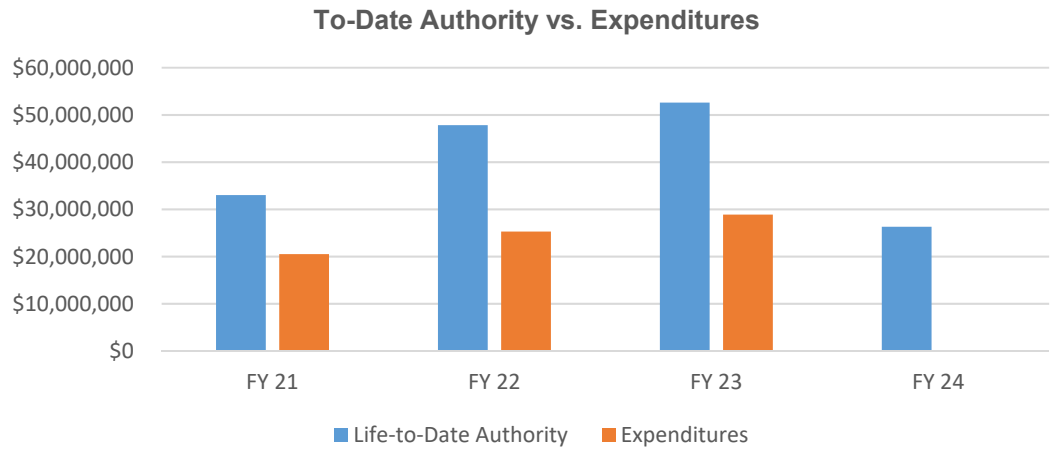
Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
Citywide	2024	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$4,400,000
Total Appropriated:	$400,000
Total City Project Cost:	$4,800,000
Total Spent To Date:	$210,410
Remaining Authority To Date:	$189,591

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$400,000						
Future Ballot						$4,400,000	

Future Funding:	**$0**
Future Unfunded:	**$0**



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023	Adopted FY 2024
Total Life to Date Appropriation	**$33,010,401**	**$ 47,801,721**	**$52,601,895 ***	**$ 26,281,900 *****
Prior Year Expenditures	$16,339,661	$ 20,477,156	$25,260,511 *	
Current Year Expenditures	$4,150,205	$ 4,783,355	$3,607,309 **	
Encumbrances	$2,109,358	$ 1,320,593	$1,347,175 *	
Total Remaining Authority	**$10,411,177**	**$21,220,617**	**$22,386,900**	

** This is current as of June 2023*

*** Includes estimate from department*

**** Includes FY 24 budget request of $3,895,000*

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Sanitary Sewer Utility Capital Projects are funded by enterprise revenue collected from ratepayers and revenue bond funds approved by voters in 2013. FY 24 includes $3,895,000 of enterprise revenue to fund future rehabilitation projects and construction for two Private Common Collector Elimination projects, as well as design work for an additional five Private Common Collector Elimination Projects.

Sanitary Sewer Utility Capital Projects

A Look Ahead

In 2018, the City Council adopted the Wastewater and Stormwater Integrated Management Plan (IMP) for the Sewer and Storm Water Utilities. The goal of the IMP is to develop an adaptable and affordable long-term plan that addresses the City's wastewater and stormwater management needs and meets Clean Water Act requirements. Sewer Utility staff started implementation of the 5-year Action Plan recommendations presented in the IMP and will utilize the recommendations to inform future Sewer Utility CIP budgets. The Sewer Capital Improvement Plan includes approximately $3 million each year to fund rehabilitation of the sewer system. Rehabilitation work not only improves the operational efficiency of the system, but improves water quality of the streams adjacent to the sewer system. The next five years also includes multiple Private Common Collector Elimination (PCCE) sewer improvement projects. These PCCE projects eliminate poor and deteriorated private sewer systems that pollute the environment due to lack of maintenance. These projects closely align with the Strategic Plan goals of organizational excellence and reliable infrastructure. Improving existing sewer infrastructure reduces the occurrence of building backups and sewer overflows which improves local water quality and the resilience of existing housing. These improvements align with the Housing and Health and Safety Goals of the Climate Action and Adaptation Plan (CAAP).

Current Projects

The Sewer Utility is completing work on three Private Common Collector Elimination (PCCE) sewer improvement projects. Each of these projects included many residential landowners and some with multiple phases of construction. Smaller PCCE projects have been completed in this year and more will be completed in the next year. Eight PCCE projects will receive either design or construction funding in FY 2024. Two other sewer projects are completing the bidding process, and another is beginning construction.

The Sewer Utility should complete the Sewer Rehabilitation #9 project in the next year and move forward with Sewer Rehabilitation #10 project. These sewer system rehabilitation projects reduce inflow and infiltration by "no-dig" methods. Rehabilitating the sewer system can reduce the incidence of building backups and sanitary sewer overflows.

The design build project for the Automated Debris Removal System at the Constructed Wetlands started in FY 2023 and will continue through FY 2024.

Supply chain and pricing increases will continue to be a challenge in FY 2024 and will affect construction and rehabilitation costs.

Funding Sources

Funding for the sanitary sewer utility CIP program is a combination of revenue bonds and enterprise revenue. In FY 2013, Columbia voters approved a $32 million ballot issue for the primary purpose of rehabilitating the existing sewer collection system to address inflow and infiltration. This ballot issue also included funding for elimination of private common collector sewers, sewer extension improvements and digester improvements at the Columbia Wastewater Treatment Plant. Some FY2024 projects are being funded with bond funds remaining from the 2017 issuance of sewerage bonds approved by voters in 2013. The remaining funds are from enterprise revenue collected from user rates. The most recent operating revenue rate increase occurred in 2018. A Utility Rate Study completed in FY 2022 shows that operating rate increases will be required to implement and fund the work outlined in the Wastewater and Stormwater Integrated Management Plan, the CIP and regular operations of the Sewer Utility.

Sewer

Annual Sewer Rehabilitation - SW100 ANNUAL 753

Description:
Replace, repair sewer lines and sewer structures.

Current Status:
Annual Project

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction

Eligible for Percent for Arts?	No
Current Funding Request:	$18,900,000
Total Appropriated:	$8,955,200
Total City Project Cost:	$27,855,200
Total Spent To Date:	$5,103,076
Remaining Authority To Date:	$3,852,124

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2003 Ballot	**$1,500,000**						
2008 Ballot	**$1,807,500**						
2014 Ballot	**$2,390,000**						
Ent Rev	**$9,293,732**	$2,700,000	$2,700,000	$2,700,000	$2,700,000	$2,700,000	$2,700,000
PYA - various	$-2,086,202						
PYA 2014 Ballot	$-903,942						
PYA Ballot	$-534,791						
PYA Ent Rev	**$-2,511,097**						

Future Funding: **$2,700,000**

Future Unfunded: **$0**

Sewer

Annual Sewer System Improvements - SW183 ANNUAL 750

Description:
Streambank stabilization, Inflow and Infiltration reduction and sewer improvements performed as part of other street or storm water projects.

Current Status:
Annual Project

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction

Eligible for Percent for Arts?	No
Current Funding Request:	$3,000,000
Total Appropriated:	$598,083
Total City Project Cost:	$3,598,083
Total Spent To Date:	$19,825
Remaining Authority To Date:	$578,258

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2014 Ballot	$2,000,000						
Ent Rev	$1,369,825	$500,000	$500,000	$500,000	$500,000	$500,000	$500,000
PYA - various	$-1,587,000						
PYA Ballot	$-370,083						
PYA Ent Rev	$-814,659						

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

Calvert Drive Sewer Relocation - SW252

1-2 Years | 1698

Description:
Relocate a sanitary sewer our from under a building. Coordinate with storm water project (Vandiver/Sylvan)

Current Status:
8/22/23: Preparing Public Hearing documents

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
3	2021	2023

Eligible for Percent for Arts?	No
Current Funding Request:	$77,000
Total Appropriated:	$350,000
Total City Project Cost:	$427,000
Total Spent To Date:	$0
Remaining Authority To Date:	$350,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
2014 Ballot	$220,000						
Ent Rev	$350,000						
PYA Ballot	$-220,000						
PYA Ent Rev - Hinkson Bank Stabil. SW544		$77,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

PCCE #28 - Hickory Hill Drive & Sunset Drive SW521 — 1-2 Years — 1910

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
06/23/23: Held IP meeting on May 2, 2023. Currently coordinating individual site visits with property owners.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4	2021	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$51,500
Total Appropriated:	$370,260
Total City Project Cost:	$421,760
Total Spent To Date:	$24,803
Remaining Authority To Date:	$345,457

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$285,000						
PYA 2014 Ballot - PCCE #22 Shannon Place - SW502	$41,814						
PYA Ent Rev - PCCE #8 Thilly Lathop - SW221	$40,446	$51,500					

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

PCCE #31 - Oakwood Court-SW531 1-2 Years 1907

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
06/23/2023: Received survey, preparing preliminary design and drawings. Scheduling IP meeting in July.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4	2022	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$342,000
Total Appropriated:	$30,000
Total City Project Cost:	$372,000
Total Spent To Date:	$28,421
Remaining Authority To Date:	$1,579

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$30,000	$290,000					
PYA Ballot - PCCE #21 Stanford SW507		$22,000					
PYA Ent Rev - PCCE #21 Stanford SW507		$30,000					

Future Funding: **$0**

Future Unfunded: **$0**

Sewer

PCCE #35 - Richmond Avenue-SW532 | 1-2 Years | 1904

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
09/12/2023: IP Meeting scheduled.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1	2022	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$354,000
Total Appropriated:	$30,000
Total City Project Cost:	$384,000
Total Spent To Date:	$29,781
Remaining Authority To Date:	$219

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$30,000	$255,000					
PYA Ballot - N Garth Sewer SW511		$99,000					

Future Funding: **$0**

Future Unfunded: **$0**

Sewer

PCCE #38 - North Eighth Street-SW534 | 1-2 Years | 1903

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
08/23/2023: IP Meeting Held.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$535,000
Total Appropriated:	$30,000
Total City Project Cost:	$565,000
Total Spent To Date:	$27,104
Remaining Authority To Date:	$2,896

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$30,000			$535,000			
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Sewer

Sewer Rehabilitation #10 - SW529

1-2 Years

2270

Description:
Trenchless rehabilitation of existing sewer main on large trunk lines in Bear Creek and Hinkson Creek watersheds. Significant maintenance work to meet Integrated Management Plan and regulatory requirements.

Current Status:
6/15/23: Final Design

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
All	2022	2023

Eligible for Percent for Arts?	No
Current Funding Request:	$40,900
Total Appropriated:	$7,102,786
Total City Project Cost:	$7,143,686
Total Spent To Date:	$54
Remaining Authority To Date:	$7,102,733

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
PYA 2014 Ballot - Sewer Main Rehab - SW100	$4,250,000						
PYA 2014 Ballot - Swr Main /Manhole Rehab - SW518	$270,096						
PYA Ent Rev	$2,582,690	$1,900					
PYA Ent Rev Sewer Rehab #8 (SW527)		$39,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

WWTP Mechanical Screens Wetland Pump Station SW520 1-2 Years 2048

Description:
Add mechanical screens and conveyor, or equivalent system to the wetland pump station to improve performance and safety of the operations.

Current Status:
09/12/2023: First phase of design build underway

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
4	2022	2023

Eligible for Percent for Arts?	No
Current Funding Request:	$100,000
Total Appropriated:	$4,000,000
Total City Project Cost:	$4,100,000
Total Spent To Date:	$0
Remaining Authority To Date:	$4,000,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$3,000,000						
PYA 2014 Ballot - Annual Sewer Syst Improv - SW183	$1,000,000						
PYA Ent Rev - WWTP Digester SW508		$100,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

PCCE #34 - Forest Hill Court & Ridge Road -SW533 — 3-5 Years — 1905

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
8/25/2023: Survey complete. In preparation for preliminary design.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4	2022	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$797,500
Total Appropriated:	$80,000
Total City Project Cost:	$877,500
Total Spent To Date:	$65,521
Remaining Authority To Date:	$14,479

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$80,000		$655,000				
PYA Ballot - PCCE #25 Glenwood SW504		$129,500					
PYA Ent Rev PCCE #25 SW504		$13,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

PCCE #42 - W Broadway & Aldeah-SW537 | 3-5 Years | 2280

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1	2024	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$230,000
Total Appropriated:	$0
Total City Project Cost:	$230,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev		$60,000		$170,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

PCCE #43 - Rice Road-SW538 | 3-5 Years | 2282

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
3	2024	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$200,000
Total Appropriated:	$0
Total City Project Cost:	$200,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev		$50,000		$150,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

White Oak Sewer Relocation-SW540 | 3-5 Years | 2279

Description:
Replace and relocate a broken 8" VCP that is 24 feet deep and near an inground pool. Significant maintenance issue.

Current Status:
Future project.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
4	2023	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$0
Total Appropriated:	$150,000
Total City Project Cost:	$150,000
Total Spent To Date:	$92
Remaining Authority To Date:	$149,908

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
PYA 2014 Ballot - Annual Sewer Syst Improv - SW183	$150,000						
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Sewer

5th to Wilkes Relief Sewer Phase 2-SW542 — 6-10 Years — 2284

Description:
Extend relief sewer from 6th Street and Hickman Avenue to 7th Street and Wilkes. Basement backups and redevelopment are reasons for work. Project to be coordinated with Hickman to Wilkes Storm Water project.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1	2026	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$270,250
Total Appropriated:	$394,888
Total City Project Cost:	$665,138
Total Spent To Date:	$0
Remaining Authority To Date:	$394,888

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev					$270,250		
PYA Ent Rev - 5th to Wilkes SW525	$394,888						

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

B-9 Relief Sewer - Garth & Vandiver

6-10 Years

795

Description:
Replacing and upgrading or adding sewer lines to allow for increased capacity and reduce sanitary sewer overflows. Regulatory compliance and system enhancement.

Current Status:
Future project

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
2	2027	2030

Eligible for Percent for Arts?	No
Current Funding Request:	$750,000
Total Appropriated:	$0
Total City Project Cost:	$750,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev					$75,000		
					Future Funding:		**$675,000**
					Future Unfunded:		**$0**

Sewer

Cow Branch Outfall

6-10 Years | 725

Description:
Construct gravity sewer up the lower portion of the Cow Branch Watershed and Remove existing Cow Branch Pump Station. System expansion.

Current Status:
Unfunded Future project.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
Outside City	2029	2031

Eligible for Percent for Arts?	No
Current Funding Request:	$3,800,000
Total Appropriated:	$0
Total City Project Cost:	$3,800,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded							$400,000
						Future Funding:	**$3,400,000**
						Future Unfunded:	**$3,400,000**

Sewer

Mill Creek Trunk Sewer — 6-10 Years — 2046

Description:
Construction of trunk sewers to serve new development in southwest around KK, Scott Blvd, etc. System expansion. As needed.

Current Status:
Unfunded future project.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
6	2029	2030

Eligible for Percent for Arts?	No
Current Funding Request:	$6,000,000
Total Appropriated:	$0
Total City Project Cost:	$6,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded							$600,000
						Future Funding:	**$5,400,000**
						Future Unfunded:	**$5,400,000**

Sewer

Nelson Creek Outfall | 6-10 Years | 2039

Description:
Construct 30,000 feet of gravity sewer to serve the Nelson Creek Watershed. System expansion. As needed.

Current Status:
Unfunded Future project.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2029	2031

Eligible for Percent for Arts?	No
Current Funding Request:	$5,000,000
Total Appropriated:	$0
Total City Project Cost:	$5,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Unfunded							$500,000
						Future Funding:	**$4,500,000**
						Future Unfunded:	**$4,500,000**

Sewer

PCCE #40-Sunset Dr, ProspectSt, CrestlandAve SW535 — 6-10 Years — 1902

Description:
Replace failing private common collector along Sunset Drive and Crestland Avenue.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4	2023	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$425,000
Total Appropriated:	$45,000
Total City Project Cost:	$470,000
Total Spent To Date:	$0
Remaining Authority To Date:	$45,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$45,000						
PYA Ent Rev - PCCE #16 Bingham SW240		$425,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

PCCE #41 - W Stewart Road & West Blvd - SW536 | 6-10 Years | 1901

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4	2024	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$420,000
Total Appropriated:	$0
Total City Project Cost:	$420,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev		$40,000		$380,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

PCCE #44 - Club Ct & Vine St | 6-10 Years | 2283

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
3	2026	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$410,000
Total Appropriated:	$0
Total City Project Cost:	$410,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev				$85,000	$325,000		

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

PCCE #46 Fredora Maupin | 6-10 Years | 2297

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4	2027	2030

Eligible for Percent for Arts?	No
Current Funding Request:	$385,000
Total Appropriated:	$0
Total City Project Cost:	$385,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev					$45,000		$340,000

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

PCCE #47 W Ash Street | 6-10 Years | 2298

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1	2027	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$150,000
Total Appropriated:	$0
Total City Project Cost:	$150,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev					$25,000		$125,000

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

PCCE #48 S West Blvd | 6-10 Years | 2299

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4	2027	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$225,000
Total Appropriated:	$0
Total City Project Cost:	$225,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev					$25,000		$200,000

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

PCCE #49 N William Street | 6-10 Years | 2300

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
3	2027	2030

Eligible for Percent for Arts?	No
Current Funding Request:	$100,000
Total Appropriated:	$0
Total City Project Cost:	$100,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev					$25,000		$75,000
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Sewer

PCCE #50 N Country Club Dr Club Ct | 6-10 Years | 2301

Description:
Replace failing private common collector sewer. Petition project. Regulatory compliance.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
3	2027	2030

Eligible for Percent for Arts?	No
Current Funding Request:	$265,000
Total Appropriated:	$0
Total City Project Cost:	$265,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev					$35,000		$230,000

Future Funding:	**$0**
Future Unfunded:	**$0**

Sewer

Upper Bear Creek Sewer Replacement

6-10 Years | 1529

Description:
Replacing and upgrading sewer lines to allow for increased capacity and reduce sanitary sewer overflows. Regulatory compliance and system enhancement.

Current Status:
Future project

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
3	2029	2031

Eligible for Percent for Arts?	No
Current Funding Request:	$610,000
Total Appropriated:	$0
Total City Project Cost:	$610,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev							$60,000
						Future Funding:	**$550,000**
						Future Unfunded:	**$0**

Sewer

WWTP New Digester Addition

6-10 Years | 2049

Description:
As WWTP plant flow increases it will be necessary to construct a new digester. All related piping, access and equipment will be required. Regulatory compliance.

Current Status:
Unfunded Future project.

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
4	2026	2030

Eligible for Percent for Arts?	No
Current Funding Request:	$11,700,000
Total Appropriated:	$0
Total City Project Cost:	$11,700,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev				$2,000,000	$2,000,000	$2,000,000	$2,000,000

Future Funding: **$3,700,000**

Future Unfunded: **$0**

Sewer

WWTP SCADA System Replacement

6-10 Years | 2044

Description:
Replace SCADA system that operates the WWTP equipment when it becomes outdated and parts are no longer available.

Ward	Begin Design	Begin Construction
4	2028	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$2,000,000
Total Appropriated:	$0
Total City Project Cost:	$2,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

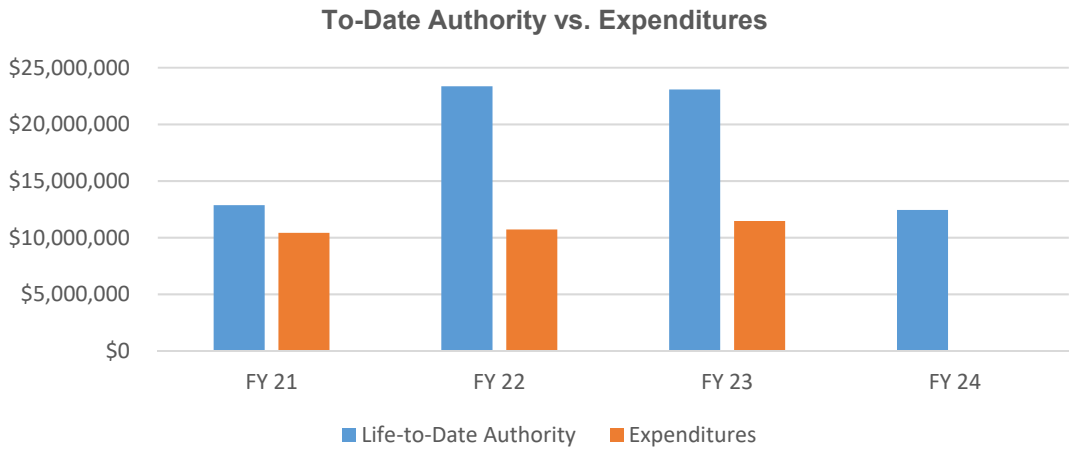
Current Status:
Future project.

Justification for Changes:

Classification:
System Maintenance_Replacement

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev			$2,000,000				

Future Funding:	**$0**
Future Unfunded:	**$0**



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023	Adopted FY 2024
Total Life to Date Appropriation	**$12,861,510**	**$23,354,630**	**$23,071,147** *	**$12,436,928** ***
Prior Year Expenditures	$10,227,752	$10,526,415	$10,714,228 *	
Current Year Expenditures	$187,812	$187,812	$754,146 **	
Encumbrances	$15,948	$687,885	$399,883 *	
Total Remaining Authority	**$2,429,998**	**$11,952,518**	**$11,202,890**	

** This is current as of June 2023*

*** Includes estimate from department*

**** Includes FY 24 budget request of $1,234,038*

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Funding for Solid Waste Capital Projects primarily comes from Enterprise Revenue generated by the Solid Waste Utility. For FY 24, $1,234,038 is planned to be appropriated for additional funding needed for the heavy equipment storage shelter at the landfill and a vehicle wash bay.

Solid Waste Utility Capital Projects

A Look Ahead

The multi-year Capital Improvement Plan (CIP) budget is updated annually. Collections, Recovery and Disposal functions of the utility require facility expansions periodically to account for collections, administrative, material recovery and disposal space needs as well as regulatory compliance requirements. Evaluation for CIP needs is influenced by the quantity of material collected for disposal and recovery, the volume of space available for disposal, and the age/condition of existing facilities.

The Solid Waste Management Master Visioning Plan was developed in summer 2008 to outline a direction for the future. The plan was updated in 2011, 2018 and again in 2019. The visioning plan includes types of collection, equipment, landfill and material recovery programs. A cost of service study was conducted in 2021 to determine rates required to sustain and expand the utility as the City grows and industry standards and regulations evolve.

Bioreactor Landfill Cell #6 was completed in December of 2018 and is the last disposal cell that can be constructed within the permitted airspace. The existing permitted landfill disposal area is anticipated to reach capacity between 2026 and 2031. A Landfill Site Master Plan has been completed and was adopted by the Council in April 2018. This master plan identifies how the City's Landfill property can be utilized for future disposal purposes. In October 2018, the utility began the multi-year regulatory process of permitting additional landfill space on the current Columbia Landfill property.

The utility completed construction of a new recycling drop off facility on the Parks Management property in 2022. The utility continues to evaluate City owned property to construct additional recycling drop off sites, in an effort to keep pace with the growing use of existing sites. Additionally, the utility recently initiated a comprehensive evaluation of the utilities' recycling and waste diversion program.

Current Projects

- Landfill Expansion Permitting began in FY 2019. This is a multi-year, three phase project to get authority for a new bioreactor landfill disposal area within the footprint of the City's existing Landfill property. The project involves extensive subsurface and geotechnical evaluations, public involvement and community outreach, landfill conceptual design, landfill permit application, and necessary regulatory support to get approvals from MDNR.

  The first and second phases have been completed. This work included the Preliminary Site Investigation, the Detailed Site Investigation Work Plan and landfill conceptual design, all of which have been approved by the Missouri Department of Natural Resources.

  The third and final phase began in FY 2022. This work will include the Detail Site Investigation submittal and the landfill permit application. It is anticipated that this phase will be completed in CY 2023. Once this is complete, the design of Bioreactor Landfill Cell #7 can begin.

- Material Recovery Facility Phase 1 began in FY2023 and anticipated to be completed in the fall of CY 2023. The project involves conducting a comprehensive evaluation of the City's residential and commercial recycling program (collections and Material Recovery Facility capacity) in order to determine necessary program improvements to achieve the

City's waste diversion goals. The project will evaluate residential & commercial collections, the Material Recovery Facility, materials currently being recycled, additional materials that could be recycled and methods for marketing recycled materials in order to ensure that the recycling and waste diversion program meets the goals established in Columbia's Climate Action and Adaptation Plan.

- Construction improvements to the existing Landfill fueling station were completed in FY2023. The improvements allow Solid Waste vehicles to refuel at the Landfill, making Solid Waste operations more efficient.

CIP projects scheduled for fiscal year 2024:

- Construct a vehicle storage shelter for approximately 20 solid waste collection vehicles at the landfill.
- Construct a vehicle wash bay facility which consists of constructing a building addition onto the south end of the existing Solid Waste Administration and Collection Facility.

Funding Sources

Funding is primarily derived from enterprise revenue. In addition, since the early 1990's the City has taken advantage of available grant funding to expand recovery efforts (recycling, composting, waste minimization).

Annual Landfill Gas Recovery Project - RF031 ANNUAL 883

Description:
Annual funding for the installation, expansion, improvements and repair of the landfill gas recovery system. The gas recovery system requires annual improvements and repairs to accommodate the continual addition of new trash and the constant settling of the landfill disposals areas.

Current Status:
2/1/23: Annual Project

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
3		2014

Eligible for Percent for Arts?	No
Current Funding Request:	$1,000,000
Total Appropriated:	$1,799,067
Total City Project Cost:	$2,799,067
Total Spent To Date:	$1,454,969
Remaining Authority To Date:	$344,097

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$2,025,947		$300,000	$100,000	$100,000	$100,000	$100,000
Miscellaneous Revenues	$3,120						
PYA Ent Rev	$-230,000						

Future Funding:	**$300,000**
Future Unfunded:	**$0**

Solid Waste

Landfill Heavy Equipment Storage Shelter - RF075 | 1-2 Years | 2096

Description:
Constructing a heavy equipment storage shelter for approximately 20 pieces of landfill equipment

Current Status:
2/1/23: Proposed project

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2022	2023

Eligible for Percent for Arts?	No
Current Funding Request:	$623,754
Total Appropriated:	$500,000
Total City Project Cost:	$1,123,754
Total Spent To Date:	$0
Remaining Authority To Date:	$500,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$500,000	$234,038					
PYA '17 SW Bonds - Landfill #6 RF059		$114,477					
PYA Ent Rev - Landfill #6 RF059		$1,776					
PYA Ent Rev - Leachate RF051		$73,463					
PYA Ent Rev LF Ops Center Bldg Improv RF063		$200,000					

Future Funding: **$0**

Future Unfunded: **$0**

Solid Waste

LF Operations Center Building Improvements - RF063 | 1-2 Years | 2036

Description:
This project has been combined with RF075 - Landfill Heavy Equipment Storage Shelter. This project can be closed.

Current Status:
2/1/2023: This project has been combined with RF075 - Landfill Heavy Equipment Storage Shelter. This project can be closed.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
3	2022	2023

Eligible for Percent for Arts?	No
Current Funding Request:	$-200,000
Total Appropriated:	$200,000
Total City Project Cost:	$0
Total Spent To Date:	$0
Remaining Authority To Date:	$200,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$200,000						
PYA Ent Rev		$-200,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Vehicle Wash Bay - RF065

1-2 Years | 2033

Description:
Construct an additional vehicle maintenance bay and a large vehicle wash bay facility at Columbia Landfill for Solid Waste equipment and collection vehicles.

Current Status:
2/1/23 - Design work for the project began on 11/28/2022.

Justification for Changes:

Classification:
Equipment

Ward	Begin Design	Begin Construction
3	2022	2023

Eligible for Percent for Arts?	No
Current Funding Request:	$1,000,000
Total Appropriated:	$1,200,000
Total City Project Cost:	$2,200,000
Total Spent To Date:	$185,963
Remaining Authority To Date:	$1,014,038

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$1,200,000	$1,000,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Solid Waste

Bioreactor Landfill Cell #7 - RF073 — 3-5 Years — 1944

Description:
Design and construction for Bioreactor Landfill Cell #7, new access road, leachate collection system, gas collection system and stormwater basin. This disposal cell is outside of the currently permitted disposal area. Landfill Expansion Permitting Project must be completed prior to constructing this project.

Current Status:
2/1/23: Future Project

Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
3	2024	2027

Eligible for Percent for Arts?	No
Current Funding Request:	$5,000,000
Total Appropriated:	$6,000,000
Total City Project Cost:	$11,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$6,000,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$6,000,000			$2,500,000	$2,500,000		

Future Funding:	**$0**
Future Unfunded:	**$0**

Household Hazardous Waste Collectin Facility RF069 — 3-5 Years — 882

Description:
Project involves constructing a new Household Hazardous Waste Collection Facility at the Columbia landfill.

Current Status:
2/1/23: Proposed project

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
3	2022	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$200,000
Total Appropriated:	$350,000
Total City Project Cost:	$550,000
Total Spent To Date:	$0
Remaining Authority To Date:	$350,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$350,000		$200,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Solid Waste

Landfill Scale House Relocation & Rd Improv-RF077 — 3-5 Years — 2095

Description:
Site grading, landfill road construction, new landfill scale house, relocating the two existing scales, installing two new scales, installing a vehicle wheel wash system, installing security cameras and electrical improvements and demolishing existing scale house.

Current Status:
2/1/23: Proposed project

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2024	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$2,250,000
Total Appropriated:	$250,000
Total City Project Cost:	$2,500,000
Total Spent To Date:	$0
Remaining Authority To Date:	$250,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$250,000		$2,250,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Solid Waste

Material Recovery Facility Expansion Phs 2 - RF074 — 3-5 Years — 1551

Description:
Project involves constructing a Material Recovery Facility expansion to include; new material processing equipment, additional material storage area, additional truck loading area, improved office, employee lounge and maintenance area.

Current Status:
2/1/23: Future project

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2022	2026

Eligible for Percent for Arts?	Yes
Current Funding Request:	$10,500,000
Total Appropriated:	$650,000
Total City Project Cost:	$11,150,000
Total Spent To Date:	$0
Remaining Authority To Date:	$650,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$650,000						
Future Bond				$10,500,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Solid Waste

Bioreactor Landfill Cell #8

6-10 Years | 2037

Description:
Design & Construction of Bioreactor Landfill Cell #7. This disposal cell is outside of the currently permitted disposal area. Landfill Expansion Permitting Project must be completed prior to constructing this project.

Current Status:
2/1/23: Proposed Future Project

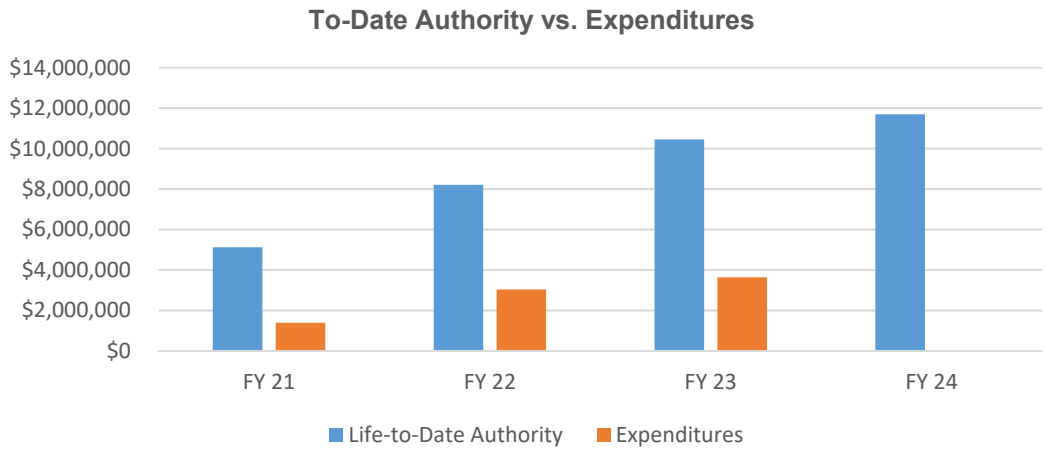
Justification for Changes:

Classification:
Capacity Expansion for Growth

Ward	Begin Design	Begin Construction
3	2029	2031

Eligible for Percent for Arts?	No
Current Funding Request:	$7,000,000
Total Appropriated:	$0
Total City Project Cost:	$7,000,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev						$1,500,000	$1,500,000
					Future Funding:		**$4,000,000**
					Future Unfunded:		**$0**



Capital Projects Authority

	Actual FY 2021	Actual FY 2022	Anticipated FY 2023	Adopted FY 2024
Total Life to Date Appropriation	**$5,123,855**	**$8,210,101**	**$10,450,101** *	**$11,691,230** ***
Prior Year Expenditures	$223,460	$1,342,608	$3,036,051 *	
Current Year Expenditures	$1,166,847	$1,693,443	$602,760 **	
Encumbrances	$264,855	$458,490	$79,646 *	
Total Remaining Authority	**$3,468,693**	**$4,715,560**	**$6,731,644**	

** This is current as of June 2023* *

*** Includes estimate from department*

**** Includes FY 24 budget request of $4,959,586*

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Storm Water Utility Capital Projects are funded by enterprise revenue collected from development charges and ratepayers with the rates initially approved by voters in 1993 and rate increases approved by voters in 2015. The FY 24 Capital Projects plan includes $2,120,000 of enterprise revenue and $2,839,589 will be funded using American Rescue Plan Act (ARPA) funds from the Department of Natural Resources (DNR).

Storm Water Utility Capital Projects

A Look Ahead

In 2018, the City Council adopted the Wastewater and Stormwater Integrated Management Plan (IMP). The goal of the IMP is to develop an adaptable and affordable long-term plan that addresses the City's wastewater and stormwater management needs and meets Clean Water Act requirements. Storm Water Utility staff continue to implement the recommendations presented in the 5-year Action Plan of the IMP and will utilize the recommendations to inform future Storm Water Utility CIP budgets. More than 15 storm water improvement projects are planned to be funded over the next five years, as funding allows. The 5 year action plan in the Integrated Management Plan includes projects that address flooding and resiliency by improving deteriorated and undersized storm water systems. Where appropriate and feasible, future projects will also incorporate green infrastructure to improve water quality and resilience. These projects closely align with the Strategic Plan goals of organizational excellence and reliable infrastructure. Flood resilience and green infrastructure align with the Natural Resource Goal of the Climate Action and Adaptation Plan (CAAP) to reduce negative impacts from storm water runoff and flooding.

Current Projects

The Storm Water Utility recently completed a stormwater improvement project at Bray Avenue to help reduce flooding.

The City Storm Water Utility was approved for ARPA reimbursement funds from the Missouri Department of Natural Resources for the following projects and amounts:

- Nebraska Ave: $619,660.60
- Calvert Drive $2,219,928.20
- Stormwater Pipe Lining: $796,446.25

This results in more than $3,500,000.00 of federal reimbursement for these projects. The projects will need to be completed by December 31, 2026 and City staff will work towards completion of these projects.

There are more than six projects currently in design that could begin construction in FY 2024, including Nebraska Avenue, Crestridge Drive, Royal Lytham & Fallwood, Bernadette, Ross Street Outlet, and Alan Lane. Additionally, staff is designing Calvert Drive, a multi-year storm water improvement project that will have significant improvements to Hinkson Creek water quality and neighborhood flooding in the area. The Capri Drive project is slated to begin construction in FY 2024.

Supply chain and pricing increases will continue to be a challenge and will affect construction costs in FY 2024.

Funding Sources

Funding for the storm water CIP program is by enterprise revenue approved by voters in 1993. A storm water ballot issue was approved by voters in the April 2015 election. The approval of the ballot issue allowed the Storm Water Utility rates to be increased over a five year period. The first incremental increase was approved with the FY 2016 budget, the final incremental increase was approved with the FY 2020 budget. These increases provided additional funding to increase

maintenance and replacement of existing storm water infrastructure and allow for completion of projects currently identified in the CIP. A cost of service study and revenue sufficiency analysis completed in FY 2022 shows that operating rate increases are not recommended in the immediate future. The analysis recommended steps towards including an impervious area rate structure for residential properties to replace the current main floor area rate structure. The City will be receiving more than $3.5 million in reimbursement from MDNR ARPA funds. This should delay the need for a rate adjustment in the next year. Rate increases, required to be approved by the voters, will be necessary in the future to continue to implement and fund the work outlined in the Wastewater and Stormwater Integrated Management Plan and regular operations of the Storm Water Utility.

Annual CAM Projects - SS114 — ANNUAL — 1611

Description:
Implement water quality improvements in the Hinkson watershed in conjunction with the Hinkson Creek Collaborative Adaptive Management process.

Current Status:
On-Going

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$270,000
Total Appropriated:	$120,169
Total City Project Cost:	$390,169
Total Spent To Date:	$100
Remaining Authority To Date:	$120,069

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	**$51,034**	$30,000	$30,000	$30,000	$30,000	$30,000	$30,000
Ent Rev - 2015 Ballot	**$120,000**						
PYA Ent Rev	**$-50,865**						

Future Funding:	**$90,000**
Future Unfunded:	**$0**

Annual Projects - SS017 ANNUAL 839

Description:
Annual Projects

Current Status:
Ongoing

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$150,000
Total Appropriated:	$513,535
Total City Project Cost:	$663,535
Total Spent To Date:	$0
Remaining Authority To Date:	$513,535

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$462,123	$150,000					
Ent Rev - 2015 Ballot	$500,000						
PYA Ent Rev	$-448,588						

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Annual Property Acquisition - SS118 — ANNUAL — 1726

Description:
Annual funds for the acquisition of flooding properties that meet storm water management goals.

Current Status:
On-going

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
Citywide		

Eligible for Percent for Arts?	No
Current Funding Request:	$50,000
Total Appropriated:	$250,000
Total City Project Cost:	$300,000
Total Spent To Date:	$0
Remaining Authority To Date:	$250,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$250,000	$50,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Annual Water Quality Improvements - SS115 ANNUAL 1621

Description:
Install water quality improvements where feasible and when opportunity allows.

Current Status:
On-Going

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1		

Eligible for Percent for Arts?	No
Current Funding Request:	$225,000
Total Appropriated:	$125,054
Total City Project Cost:	$350,054
Total Spent To Date:	$0
Remaining Authority To Date:	$125,054

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	**$75,000**	$25,000	$25,000	$25,000	$25,000	$25,000	$25,000
Ent Rev - 2015 Ballot	**$50,000**						
PYA Ent Rev	$54						

Future Funding:	**$75,000**
Future Unfunded:	**$0**

Storm Water

Alan Lane - SS144 — 1-2 Years — 870

Description:
This is an old drainage system that is deteriorated and undersized and needs to be replaced.

Current Status:
8/22/23: Easement descriptions received. Waiting on internal easement review.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
3	2021	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$215,000
Total Appropriated:	$436,000
Total City Project Cost:	$651,000
Total Spent To Date:	$24,859
Remaining Authority To Date:	$411,141

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev - 2015 Ballot	$436,000						
PYA Ent Rev - Hickman & 6th SS134		$215,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Bernadette - SS159 — 1-2 Years — 2281

Description:
Replace existing stormwater infrastructure along Bernadette Drive to address street and structure flooding.

Current Status:
8/28/23: Public process to begin in fall of 2023.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$304,500
Total Appropriated:	$150,000
Total City Project Cost:	$454,500
Total Spent To Date:	$0
Remaining Authority To Date:	$150,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$150,000	$165,000					
PYA Ent Rev - Hickman & 6th SS134		$139,500					

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Calvert Drive - SS117 — 1-2 Years — 1612

Description:
Install a large water quality cell to assist with stormwater management at Sylvan and Vandiver/Quail. Reduce pollutant load to Hinkson Creek and provide channel protection. Reconstruction of storm water drainage on Vandiver and Sylvan.

Current Status:
8/22/23: Preparing Public Hearing documents.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
3	2019	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$4,196,928
Total Appropriated:	$1,203,943
Total City Project Cost:	$5,400,871
Total Spent To Date:	$25,131
Remaining Authority To Date:	$1,178,812

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
ARPA DNR		$2,219,928					
Ent Rev	$1,203,943	$1,000,000	$460,000				
PYA Ent Rev - Garth & Oak Tower SS110		$177,000					
PYA Ent Rev - Vandiver/Sylvan SS157		$340,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Nebraska Avenue-SS153 — 1-2 Years — 1616

Description:
Replace undersized system to alleviate severe street flooding.

Current Status:
8/28/23: Easement acquisition. One easement acquired.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1	2022	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$638,161
Total Appropriated:	$1,100,000
Total City Project Cost:	$1,738,161
Total Spent To Date:	$160,690
Remaining Authority To Date:	$939,310

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
ARPA DNR		$619,661					
Ent Rev	$1,100,000						
PYA Ent Rev - FY19 S. Water Rehab SS146		$18,500					

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Ross Street Outlet Improvement - SS161 — 1-2 Years — 2318

Description:
Replacement and realignment of existing unreinforced box culvert currently located under a residence. Relocate and construct approximately 225 linear feet of storm water pipe and 2 new structures.

Current Status:
8/22/23: Ordinance to Acquire

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
6	2023	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$112,500
Total Appropriated:	$150,000
Total City Project Cost:	$262,500
Total Spent To Date:	$9,871
Remaining Authority To Date:	$140,129

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$150,000						
PYA Ent Rev - Annual Projects SS017		$60,000					
PYA Ent Rev - Hinkson Valley SS158		$52,500					

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Royal Lytham - Fallwood - SS090 — 1-2 Years — 815

Description:
Reconstruct existing stormwater system to reduce flooding issues and replace failing pipes and inlets.

Ward	Begin Design	Begin Construction
5	2022	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$31,000
Total Appropriated:	$172,537
Total City Project Cost:	$203,537
Total Spent To Date:	$22,537
Remaining Authority To Date:	$150,000

Current Status:
8/28/23: Final Design

Justification for Changes:

Classification:
System Maintenance_Replacement

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$183,500						
PYA Ent Rev	$-10,963						
PYA Ent Rev - Bray Ave SS148		$10,000					
PYA Ent Rev - Ross Drainage SS150		$21,000					

Future Funding: **$0**

Future Unfunded: **$0**

Storm Water

Sexton/McBaine Drainage - SS154 — 1-2 Years — 825

Description:
Replace existing storm water drain to reduce flooding issues.

Current Status:
8/22/23: Preliminary design.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1	2022	2024

Eligible for Percent for Arts?	No
Current Funding Request:	$230,000
Total Appropriated:	$50,000
Total City Project Cost:	$280,000
Total Spent To Date:	$8,879
Remaining Authority To Date:	$41,121

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$50,000	$230,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Braemore Drainage - SS152 — 3-5 Years — 817

Description:
Reconstruct under sized existing stormwater system to reduce flooding issues. Includes water quality improvements. Includes replacing system at Fairview. Significant maintenance and improvement work.

Current Status:
09/12/2023: Scope of work to hire consultant expected in FY24.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
4	2022	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$1,040,000
Total Appropriated:	$30,000
Total City Project Cost:	$1,070,000
Total Spent To Date:	$0
Remaining Authority To Date:	$30,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$30,000	$200,000	$840,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Brandon Road Culvert Replacement - SS160 | 3-5 Years | 2320

Description:
Replace a failing culvert near 215 Brandon Road.

Current Status:
09/12/2023: Scope of work to hire consultant expected FY24.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
5	2023	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$580,000
Total Appropriated:	$110,000
Total City Project Cost:	$690,000
Total Spent To Date:	$0
Remaining Authority To Date:	$110,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$110,000	$25,000	$555,000				

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Capri Estates Drainage - SS145 — 3-5 Years — 828

Description:
Construction of storm drainage system in older area where system is not in conformance with current standards. Includes water quality improvements.

Current Status:
8/28/23: Acquiring additional survey to finalize design.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
2	2020	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$245,000
Total Appropriated:	$330,000
Total City Project Cost:	$575,000
Total Spent To Date:	$9,400
Remaining Authority To Date:	$320,600

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$330,000	$245,000					

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Greenwood Stewart Phase 2 SS156 — 3-5 Years — 1615

Description:
Replace failing Reinforced Concrete Box (RCB) on new alignment and extend system to address other flooding issues.

Current Status:
Future project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
4	2022	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$1,400,000
Total Appropriated:	$200,000
Total City Project Cost:	$1,600,000
Total Spent To Date:	$0
Remaining Authority To Date:	$200,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$200,000			$1,400,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Seventh and Locust | 3-5 Years | 1374

Description:
Replace failing rock box. Help protect building at 7th and Cherry from flooding. Add water quality treatment - tree planters or other devices - to system to 8th & Cherry.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1	2025	2026

Eligible for Percent for Arts?	No
Current Funding Request:	$320,000
Total Appropriated:	$0
Total City Project Cost:	$320,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev				$320,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Sexton Road at Jackson - SS162 — 3-5 Years — 824

Description:
Replace existing stormwater system to reduce flooding issues.

Current Status:
1/3/23: Concept Design to begin late FY2023.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
1	2023	2025

Eligible for Percent for Arts?	No
Current Funding Request:	$300,000
Total Appropriated:	$45,000
Total City Project Cost:	$345,000
Total Spent To Date:	$0
Remaining Authority To Date:	$45,000

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$45,000			$300,000			

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Worley Again East Phase I - SS155 — 3-5 Years — 1629

Description:
Replace undersized system and install detention and water quality improvements. Reduce street and structure flooding.

Ward	Begin Design	Begin Construction
1	2023	2027

Eligible for Percent for Arts? No

Current Funding Request: $690,000

Total Appropriated: $60,000

Current Status:
Future Project

Total City Project Cost: $750,000

Total Spent To Date: $0

Remaining Authority To Date: $60,000

Justification for Changes:

Classification:
Combination

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$60,000			$690,000			

Future Funding: **$0**

Future Unfunded: **$0**

Storm Water

Bourn Avenue | 6-10 Years | 1623

Description:
Replacement of failing storm pipes and inlets, address some open channel concerns, install water quality improvements.

Current Status:
Future project.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
4	2027	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$650,000
Total Appropriated:	$0
Total City Project Cost:	$650,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev						$650,000	

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

English/Subella/Jake Drainage — 6-10 Years — 829

Description:
Upgrade and reconstruct existing stormwater system to reduce flooding issues.

Current Status:
Future project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
4	2029	2031

Eligible for Percent for Arts?	No
Current Funding Request:	$180,000
Total Appropriated:	$0
Total City Project Cost:	$180,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev							$18,000
						Future Funding:	**$162,000**
						Future Unfunded:	**$0**

Storm Water

Fredora - Greenwood | 6-10 Years | 2287

Description:
Replace existing storm system to reduce flooding.

Current Status:
Future project.

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
4	2028	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$300,000
Total Appropriated:	$0
Total City Project Cost:	$300,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev						$300,000	

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Hickman to Wilkes Stormwater — 6-10 Years — 2286

Description:
Improve existing box hydraulics at Alton Avenue and reduce yard ponding. Coordinate with 5th to Wilkes Relief Sewer Phase 2.

Current Status:
Future project.

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
1	2026	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$300,000
Total Appropriated:	$0
Total City Project Cost:	$300,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev				$50,000	$250,000		

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Hinkson Avenue | 6-10 Years | 1206

Description:
Replace and improve undersized and failing storm system from Ann and Amelia to Hinkson Ave and Old 63, including Stephens Stables. Significant maintenance and reduce street flooding.

Current Status:
Future Project

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2028	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$300,000
Total Appropriated:	$0
Total City Project Cost:	$300,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev						$300,000	
					Future Funding:		**$0**
					Future Unfunded:		**$0**

Storm Water

Lakshire Estates Lake Modification — 6-10 Years — 1622

Description:
Rehabilitate dam to reduce risk of flooding and dam failure. Improve outlet and spillway to provide water quality benefit to Hinkson. Plant natives around pond edge.

Current Status:
Future project.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2029	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$150,000
Total Appropriated:	$0
Total City Project Cost:	$150,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev							$150,000
						Future Funding:	**$0**
						Future Unfunded:	**$0**

Storm Water

Leawood Subdivision | 6-10 Years | 1627

Description:
Replace undersized corrugated metal pipe (CMP) system that is failing. Extend storm drainage system to alleviate flooding. Install water quality improvements. In coordination or follow up to the Braemore project.

Current Status:
Future project.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
4	2029	2030

Eligible for Percent for Arts?	No
Current Funding Request:	$1,775,000
Total Appropriated:	$0
Total City Project Cost:	$1,775,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev							$200,000
						Future Funding:	**$1,575,000**
						Future Unfunded:	**$0**

Storm Water

Mary Jane Jamesdale | 6-10 Years | 1619

Description:
Improve storm system to alleviate street flooding and erosion issues.

Current Status:
Future project.

Justification for Changes:

Classification:

Ward	Begin Design	Begin Construction
3	2028	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$150,000
Total Appropriated:	$0
Total City Project Cost:	$150,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev							$150,000
						Future Funding:	**$0**
						Future Unfunded:	**$0**

Storm Water

Mill Creek Phase 3 - SS111 | 6-10 Years | 1620

Description:
Construct new storm system at intersection of Valencia & El Cortez to reduce street flooding. Install water quality improvements.

Current Status:
Future project

Justification for Changes:

Classification:
Combination

Ward	Begin Design	Begin Construction
5	2028	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$210,000
Total Appropriated:	$0
Total City Project Cost:	$210,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$10,000						$210,000
PYA Ent Rev	$-10,000						

Future Funding:	**$0**
Future Unfunded:	**$0**

Storm Water

Quail Drive Phase 2 Stormwater Improvements

6-10 Years | 2380

Description:
Adding an inlet and associated piping to manage stormwater appropriately and help prevent structure flooding

Ward	Begin Design	Begin Construction
3	2027	2028

Eligible for Percent for Arts? No

Current Funding Request: $170,000

Total Appropriated: $0

Current Status:
Proposed

Total City Project Cost: $170,000

Total Spent To Date: $0

Remaining Authority To Date: $0

Justification for Changes:

Classification:
System Maintenance_Replacement

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev					$170,000		

Future Funding: **$0**

Future Unfunded: **$0**

Storm Water

Rollins/Cowan/Ridge Drainage — 6-10 Years — 872

Description:
Replace failing storm inlets and pipes to prevent sinkholes and failing pavement. Significant maintenance.

Current Status:
Future project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
4	2029	2029

Eligible for Percent for Arts?	No
Current Funding Request:	$170,000
Total Appropriated:	$0
Total City Project Cost:	$170,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev							$170,000
						Future Funding:	**$0**
						Future Unfunded:	**$0**

Storm Water

Stewart Park Drainage — 6-10 Years — 835

Description:
Drainage improvements and erosion stabilization.

Ward	Begin Design	Begin Construction
1	2029	2031

Eligible for Percent for Arts? No

Current Funding Request: $100,000

Total Appropriated: $0

Current Status:
Future project

Total City Project Cost: $100,000

Total Spent To Date: $0

Remaining Authority To Date: $0

Justification for Changes:

Classification:
Combination

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev							$100,000

Future Funding: **$0**

Future Unfunded: **$0**

Storm Water

West Worley Storm System Replacement - SS119 | 6-10 Years | 1882

Description:
Replacement or rehabilitation of approximately 200 linear feet of 72 inch diameter storm sewer near West Worley and Stadium Blvd. Improve failing pipe to prevent sinkholes. Major maintenance.

Current Status:
Future Project

Justification for Changes:

Classification:
System Maintenance_Replacement

Ward	Begin Design	Begin Construction
1	2027	2028

Eligible for Percent for Arts?	No
Current Funding Request:	$230,000
Total Appropriated:	$0
Total City Project Cost:	$230,000
Total Spent To Date:	$0
Remaining Authority To Date:	$0

Funding Source	Prior Year Funding	Current Year Budget	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Ent Rev	$800,000				$30,000	$200,000	
PYA Ent Rev	$-800,000						

Future Funding: **$0**

Future Unfunded: **$0**


city of
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Operating Budgets
Appendices

Nicole Wells, Blind Boone House, Capture CoMo Participant


city of
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Glossary & Acronyms

ACA - Affordable Care Act

Accrual Basis of Accounting - Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period inccurred.

Account Number - A system of numbering or otherwise designating accounts, entries, invoices, vouchers, in such a manner that the number sequence used quickly reveals certain required information.

Adopted Budget - Refers to the budget amount as originally approved by the City Council at the beginning of the fiscal year.

Anticipated Expenditures and Revenues - The expenditures or revenues that are expected by the close of the budget year/fiscal year.

Appropriation - The legal authorizations made by the City Council (who approve department budgets) to the departments, offices and agencies of the City, allowing the departments to make expenditures and incur obligations for specific purposes within the amounts approved.

Assessed Valuation - This is the value of property set for tax purposes. The assessed value is set by the County Assessor, who is charged with determining the taxable value of property according to a formula set by the State of Missouri.

Assessment - a valuation set on taxable property, income, etc.

Audit - An examination of records or financial accounts to check their accuracy.

Balanced Budget - a budget in which revenues are equal to expenditures. Thus neither a budget deficit nor a budget surplus exists.

Bond - a debt security, under which the issuer owes the holders a debt and is obliged to pay them interest and/or to repay the principal at a later date, termed the maturity date.

Budget - The financial plan for the operation of the City for the fiscal year.

Budgetary Control - The control and management of a governmental or enterprise fund/entity in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Capital Expenditure - Amounts spent for tangible assets that will be used for more than one year and have a cost of $5,000 or more. These amounts generally include the amount to acquire or improve a fixed asset. Some capital expenditures, such as fleet replacements are generally included in the department's operating budget rather than in the capital improvement program (CIP). Capital expenditures for major road, bridge, facilities, sidewalks, public utilities, drainage projects, recreational facilities buildings and equipment that require more than one year to construct or which are funded with federal grant funds that are obtained over more than one city fiscal year are included in the capital improvement program.

Capital Improvement Program (CIP)- Is a multi-year plan for capital investments in the city's infrastructure, facilities, and equipment and includes items such as roads, bridges, sidewalks, public utilities, drainage projects, recreational facilities, buildings, and equipment. In general, fleet replacements are not included in the CIP. Fleet items that are custom built and take more than one fiscal year to receive or are funded by federal grants that are received over several of the city's fiscal years are included in the CIP.

Capital Projects Fund - This fund is used to account for the acquisition and construction of major capital facilities or improvements within the general government funds.

Debt Service Fund - The debt service funds are used to account for the accumulation of resources and payment of general long-term debt principal and interest.

Deficit - An excess of the liabilities of a fund over its assets. Also, the excess of expenditures over revenues during the budget year.

Department - The Department is the primary unit in City operations. Each is managed by a department director. Departments are generally composed of divisions which share a common purpose or which perform similar duties.

Depreciation - The decrease in value of physical assets due to use and the passage of time. In accounting for depreciation, the cost of a fixed asset is prorated over the estimated service life of such an asset, and each year is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

Encumbrance - Commitment for unperformed contracts for goods or services. An amount of money committed and set aside, but not yet expended, for the purpose of a specific good or service.

Enterprise Funds - These funds are used to account for resources committed to self-supporting activities of governmental units that render services to the general public on a user-charged basis. Budgeted enterprise funds include: Water and Electric Utility, Sanitary Sewer Utility, Regional Airport, Transit, Solid Waste Collection, Parking Facilities, Recreation Services, Railroad, Transload, and Storm Water Utility.

Expendable Trust Fund - A trust fund whose principal and earnings may be expended. The only expendable trust fund that is budgeted is the Contributions Fund.

Expenditure - An actual obligation incurred for goods or services received whether or not yet paid by a City check, electronic funds transfer or by an interfund transfer for internal City bills.

Fiscal Year - The period used for the accounting year. The City of Columbia has a fiscal year of October 1st through the following September 30th.

Fixed Asset - An asset item with a value of $5,000 or more and is expected to have an estimated life of greater than one year.

Full-time equivalent - 1.00 FTE or 2080 hours

Fund - A fund is a self balancing set of accounts designed to track specific revenues and the uses of those revenues.

Fund Balance - An accumulated excess of revenues over expenditures. Any amount left over after expenditures are subtracted from resources is then added to the beginning fund balance each year. Each fund begins and ends each year with a positive or negative fund balance. The exception to this is Enterprise Funds and Internal Service Funds which are accounted for in the same manner as private businesses and record retained earnings as opposed to a fund balance.

Fund Equity - Additional funds generated by the cost of operating as internal service funds which is used to offset charges assessed to other internal departments.

Fund Type - In governmental accounting, all funds are classified into seven generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

GAAP - Generally Accepted Accounting Principals

General Fund - The fund used to account for all City activities not required to be accounted for elsewhere. The General Fund of a governmental unit is made up of the resources available for the purpose of carrying on the unit's operating activities. The General Fund includes the following departments: City Council, City Clerk and Elections, City Manager, Municipal Court, Human Resources, Law, Community Development, Cultural Affairs, Economic Development, Finance, Fire, Police, Health, Community Relations, Divisions of Public Works (Administration and Streets and Engineering), and Divisions of Parks and Recreation (Administration, C.A.R.E. Program, and Parks).

General Obligation Bonds - Bonds backed by the full faith and credit of the City.

GIS - Geospatial Information Systems

Governmental/Trust Funds - Includes the General Fund, Expendable Trust Funds, Non-Expendable Trust Funds, Special Revenue Funds, Debt Service Funds and Capital Projects Fund.

Intergovernmental Revenues - Revenues from other governments in the form of grants, entitlement, shared revenues or payments in lieu of taxes.

Internal Service Funds - These funds are used to finance, administer, and account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis. Budgeted internal service funds are Employee Benefit Fund, Self Insurance Reserve Fund, Fleet Operations Fund and Information Technology Fund. In prior years, Custodial and Maintenance, Community Relations and Utility Customer Servcies were also internal service funds. In FY 21, Custodial and Maintenance (now Facilities Management) and Community Relations moved to the General Fund. The operations of Utility Customer Services were moved to the Utilities.

Intragovernmental Charges - Charges assessed to all other departments i.e. Enterprise, Special Revenue, Governmental and other Internal Service funds for services provided to those various departments. Some of the services include, delivery of mail, vehicle repair, custodial and building maintenance & computer support.

Legal Debt Margin - The amount of additional debt the City may legally issue. It is currently 20% of the assessed value less general obligation debt currently outstanding.

Major Fund - funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

Modified Accrual Basis - General Fund, Special Revenue, Debt Service, Capital Projects, and Expendable Trust Funds are recognized on the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. This basis measures resources available to the City.

Net Assets - A funds total assets less all liabilities.

Net Income - The excess of revenues over expenses. Net income is calculated for Internal Service Funds and Enterprise Funds. Net income is not calculated for a governmental fund.

Net-Working Capital - The total of all current assets less the total of all current liabilities.

Non-Expendable Trust Funds - A trust fund whose principal must be preserved intact. Revenues earned on the principal may be expended.

Non-Operating Expenses - Expenses incurred by Enterprise and Internal Service Funds that are not directly related to the fund's primary service activities. Examples of non-operating expenses include Interest Expense, Loss on Disposal of Fixed Assets, and Miscellaneous Expenses.

Non-Operating Revenues - Enterprise and Internal Service Fund revenues that are not directly related to the fund's primary service activities. Examples of non-operating revenues include Interest revenue, gain on disposal of fixed assets, and miscellaneous revenue.

Operating Budget - The annual budget and process which provide a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget are capital projects which are determined by a separate, but interrelated process.

Permanent employee - position created without intent of limitation and intended to exist for at least one budget year.

PIOs - Public Information Specialists

Property Tax - This refers to the property tax placed on property. The tax income is determined by multiplying the tax rate by each $100 of assessed valuation.

Proposed Budget - The recommended City budget submitted by the City Manager to the City Council in late July each year.

Retained Earnings - Profits generated by enterprise funds that are either reinvested into the fund or are kept as a reserve for specific objectives - such as to pay off a debt or purchase capital assets.

Revenue Bonds - Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund. In addition, these bonds may contain a mortgage on the enterprise fund's property.

Revenues - Money generated through taxes, charges, licenses and other sources to fund City operations.

Special Obligation Bonds - Special obligations of the City. The payment of the principal of and the interest on the Bonds is subject to an annual appropriation by the City. The City is not required or obligated to make any such annual appropriation.

Special Revenue Funds - These funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. Budgeted special revenue funds include: Convention and Tourism Fund, Contributions Fund, Transportation Sales Tax Fund, Community Development Block Grant Fund, Mid Mo Solid Waste Management District Fund, Parks Sales Tax, Capital Impr. 1/4 Cent Tax , Stadium TDD's Fund, Non Motorized Grant Fund and Public Improvement Fund.

Subsidy - Legally authorized subsidy from a fund receiving revenue to the fund through which the resources are to be expended.

Supplementals - A list of requests by each department which include computers, all other equipment, vehicles, trucks (capital items) and personnel. Requests are listed in priority order and then reviewed and amended by the City Manager and the Department Director based on the budget year's spending limitations.

Transfer - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

User Charges or Fees - The payment of a charge or fee for direct receipt of a service such as; admission into a swimming pool, health services or police and fire services.

Utility Charges - applied based on the consumption of a commodity - charges for sewer, water and publicly provided electricity etc.

VERF - Vehicle & Equipment Replacement Fund


city of
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Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
City Council					
No personnel assigned to this budget					
City Clerk (0210)					
8804 - Deputy City Clerk	1.00	1.00	1.00	1.00	
8803 - City Clerk	1.00	1.00	1.00	1.00	
^ 1006 - Senior Administrative Support Assistant	0.00	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
Department Total	**2.00**	**3.00**	**3.00**	**3.00**	**0.00**
City Manager					
Administration (0510)					
9998 - City Manager	1.00	1.00	1.00	1.00	
^ 9970 - Diversity, Equity, and Inclusion Administrator	0.00	0.00	0.00	1.00	1.00
^ 9970 - Diversity, Equity, and Inclusion Officer	0.00	1.00	1.00	0.00	(1.00)
9960 - Grant Administrator	0.00	1.00	0.00	0.00	
^ 9957 - Engagement & Public Communications Manage	0.00	0.00	0.00	1.00	1.00
9950 - City Management Fellow	2.00	2.00	2.00	2.00	
^ 9930 - Public Information Officer	0.00	1.00	1.00	0.00	(1.00)
9911 - Assistant to City Manager	0.00	1.00	1.00	1.00	
9905 - Deputy City Manager	0.20	0.20	0.20	0.20	
9901 - Assistant City Manager	0.75	0.90	1.00	2.00	1.00
4619 - Trust Administrator	0.00	0.00	1.00	1.00	
4610 - Internal Auditor	1.00	1.00	1.00	1.00	
1006 - Senior Administrative Support Assistant	1.00	0.00	0.00	0.00	
TBD - Engagement Coordinator	0.00	0.00	0.00	1.00	1.00
TBD - Constituent Services & Legislative Affairs Office	0.00	0.00	0.00	1.00	1.00
TBD - DEI Admin Tech	0.00	0.00	0.00	1.00	1.00
	5.95	**9.10**	**9.20**	**13.20**	**4.00**
Project Management Office (0560)					
7942 - Project Leader	0.00	0.00	0.00	4.00	4.00
^ 7940 - Project Management Office Manager	0.00	0.00	0.00	1.00	1.00
^ 7940 - PMO Manager	0.00	0.00	0.00	0.00	
7930 - Business Analyst	0.00	0.00	0.00	1.00	1.00
TBD - Data Architect	0.00	0.00	0.00	1.00	1.00
	0.00	**0.00**	**0.00**	**7.00**	**7.00**
Department Total	**5.95**	**9.10**	**9.20**	**20.20**	**11.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Finance					
Administration (1010)					
9960 - Grant Administrator	0.00	0.00	1.00	0.00	(1.00)
6800 - Director, Finance	1.00	1.00	1.00	1.00	
6750 - Assistant Director, Finance	0.40	0.40	0.40	0.40	
^ 6615 - Economist Supervisor	0.00	0.00	0.00	1.00	1.00
6610 - Economic Analyst	0.00	0.00	1.00	1.00	
^ 6608 - Economist	1.00	1.00	1.00	0.00	(1.00)
6607 - Enterprise Resource Plan Administrator	0.00	1.00	1.00	1.00	
6605 - Budget Officer	1.00	1.00	1.00	0.00	(1.00)
6604 - Budget Analyst	1.50	0.50	0.50	0.00	(0.50)
6603 - Senior Budget Analyst	2.00	3.00	3.00	0.00	(3.00)
6212 - Payroll Manager	0.00	0.00	0.00	1.00	1.00
^ 1400 - Administrative Technician	1.00	1.00	1.00	0.00	(1.00)
1205 - Payroll Specialist	0.00	0.00	0.00	1.00	1.00
1005 - Administrative Support Assistant	1.00	0.00	0.00	0.00	
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
	8.90	**8.90**	**10.90**	**7.40**	**(3.50)**
Accounting (1020)					
^ 6604 - Finance Analyst	0.00	0.00	0.00	0.25	0.25
^ 6604 - Budget Analyst	0.00	0.00	0.00	0.00	
6212 - Payroll Manager	0.00	1.00	1.00	0.00	(1.00)
6208 - Accountant I	1.00	1.00	1.00	1.00	
6207 - Accountant II	2.00	2.00	2.00	2.00	
6206 - Assistant Controller	1.00	1.00	1.00	1.00	
6205 - Controller	1.00	1.00	1.00	1.00	
6203 - Senior Accountant	4.00	4.00	4.00	4.00	
6201 - Accounting Supervisor	2.00	2.00	2.00	2.00	
1205 - Payroll Specialist	1.00	1.00	1.00	0.00	(1.00)
1203 - Accounting Assistant	8.50	9.00	9.00	10.00	1.00
	20.50	**22.00**	**22.00**	**21.25**	**(0.75)**
Treasury Management (1030)					
6750 - Assistant Director, Finance	0.20	0.20	0.20	0.20	
6700 - Treasurer	1.00	1.00	1.00	1.00	
6698 - Assistant Treasurer	0.00	0.00	1.00	1.00	
1210 - Treasury Support Supervisor	1.00	1.00	1.00	1.00	
^ 1203 - Accounting Assistant	0.00	0.00	0.00	1.00	1.00
^ 1201 - Cashier I	0.00	0.00	0.00	5.00	5.00
^ 1201 - Cashier	6.00	6.00	6.00	0.00	(6.00)
^ 1200 - Cashier II	0.00	0.00	0.00	1.00	1.00
^ 1200 - Lead Cashier	1.00	1.00	1.00	0.00	(1.00)
	9.20	**9.20**	**10.20**	**10.20**	**0.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Purchasing (1040)					
6750 - Assistant Director, Finance	0.20	0.20	0.20	0.20	
6401 - Purchasing Agent	1.00	1.00	1.00	1.00	
6399 - Assistant Purchasing Agent	0.00	1.00	1.00	1.00	
6308 - Contract Compliance Officer	1.00	1.00	1.00	1.00	
^ 6307 - Procurement Officer II	0.00	0.00	0.00	1.00	1.00
^ 6307 - Senior Procurement Officer	1.00	1.00	1.00	0.00	(1.00)
^ 6305 - Procurement Officer I	0.00	0.00	0.00	3.00	3.00
^ 6305 - Procurement Officer	3.00	3.00	3.00	0.00	(3.00)
^ 1006 - Senior Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
	7.20	**8.20**	**8.20**	**8.20**	**0.00**
Business License (1050)					
6507 - Business Services Technician	1.00	2.00	2.00	2.00	
6505 - Business Services Manager	1.00	1.00	1.00	1.00	
	2.00	**3.00**	**3.00**	**3.00**	**0.00**
Office of Budget and Management (1060)					
9960 - Grant Administrator	0.00	0.00	0.00	1.00	1.00
6605 - Budget Officer	0.00	0.00	0.00	1.00	1.00
^ 6604 - Finance Analyst	0.00	0.00	0.00	0.25	0.25
^ 6604 - Budget Analyst	0.00	0.00	0.00	0.00	
6603 - Senior Budget Analyst	0.00	0.00	0.00	3.00	3.00
	0.00	**0.00**	**0.00**	**5.25**	**5.25**
Department Total	**47.80**	**51.30**	**54.30**	**55.30**	**1.00**
Human Resources (1210)					
4606 - Asst Director, Human Resources	0.66	0.66	0.66	0.40	(0.26)
4605 - Human Resources Manager	0.50	0.50	0.50	0.25	(0.25)
4604 - Director, Human Resources	0.75	0.75	0.75	0.75	
^ 4603 - Human Resources Generalist	0.00	0.00	0.00	3.00	3.00
^ 4603 - Human Resources Coordinator	1.00	2.00	3.00	0.00	(3.00)
4602 - Leave & Accom Specialist	0.00	1.00	1.00	1.00	
4601 - Human Resources Analyst	0.75	0.75	0.75	0.85	0.10
4600 - HR Supervisor	2.00	1.00	1.00	1.00	
^ 1403 - Human Resources Tech II	0.00	0.00	0.00	0.50	0.50
^ 1403 - Lead Human Resources Tech	0.50	0.50	0.50	0.00	(0.50)
^ 1402 - Human Resources Technician I	0.00	0.00	0.00	1.38	1.38
^ 1402 - Human Resources Technician	1.50	1.50	1.38	0.00	(1.38)
^ 1006 - Senior Administrative Support Assistant	2.00	2.00	2.00	0.00	(2.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	2.00	2.00
Department Total	**9.66**	**10.66**	**11.54**	**11.13**	**(0.41)**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Law					
Counselor (1510)					
3410 - City Counselor	1.00	1.00	1.00	1.00	
3408 - Deputy City Counselor	1.00	1.00	1.00	1.00	
3301 - Assistant City Counselor	4.75	4.75	4.75	4.75	
3295 - Assistant to City Counselor	1.00	1.00	1.00	1.00	
3290 - Paralegal	0.00	0.00	1.00	1.00	
^ 1006 - Senior Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
	8.75	**8.75**	**9.75**	**9.75**	**0.00**
Prosecution (1520)					
3301 - Assistant City Counselor	1.00	1.00	1.00	1.00	
3300 - City Prosecutor	1.00	1.00	1.00	1.00	
^ 1006 - Senior Administrative Support Assistant	4.00	4.00	4.00	0.00	(4.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	4.00	4.00
	6.00	**6.00**	**6.00**	**6.00**	**0.00**
Department Total	**14.75**	**14.75**	**15.75**	**15.75**	**0.00**
Public Works Administration (6010)					
6204 - Financial Analyst	0.10	0.10	0.10	0.10	
5901 - Director, Public Works	0.20	0.20	0.20	0.20	
5800 - Assistant to the Public Works Director	0.33	0.33	0.33	0.33	
^ 1006 - Senior Administrative Support Assistant	0.30	0.35	0.35	0.00	(0.35)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	0.29	0.29
Department Total	**0.93**	**0.98**	**0.98**	**0.92**	**(0.06)**
Public Health & Human Services					
Administration (3010)					
7700 - Director, Public of Health & Human Services	1.00	1.00	1.00	1.00	
7680 - Asst Director, Pub Health & Human Services	1.00	1.00	1.00	1.00	
^ 1008 - Administrative Supervisor II	0.00	0.00	0.00	1.00	1.00
^ 1008 - Senior Administrative Supervisor	1.00	1.00	1.00	0.00	(1.00)
^ 1006 - Senior Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1005 - Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
^ 1003 - Administrative Technician I	0.00	0.00	0.00	1.00	1.00
	5.00	**5.00**	**5.00**	**5.00**	**0.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Planning and Promotion (3020 & 3030)					
^ 7375 - Public Health Education Supervisor	0.00	0.00	0.00	1.00	1.00
^ 7375 - Public Health Promotion Supervisor	1.00	1.00	1.00	0.00	(1.00)
7360 - Tobacco Enforcement and Educ Officer	0.50	0.50	0.50	0.00	(0.50)
^ 7312 - Public Health Planner	0.00	0.00	0.00	5.00	5.00
7308 - Public Health Planning Supervisor*	1.00	1.00	0.00	0.00	
7306 - Community Health Worker Supervisor	0.00	2.00	2.00	2.00	
7304 - Public Health Planning Manager	0.00	0.00	1.00	1.00	
7305 - Community Health Worker	0.00	6.00	6.00	6.00	
^ 7303 - Health Program Coordinator	0.00	0.00	0.00	6.00	6.00
^ 7303 - Health Educator	5.85	8.85	9.00	0.00	(9.00)
4801 - Public Information Specialist*	1.00	1.00	1.00	1.00	
^ 4103 - Senior Planner*	3.00	5.00	5.00	0.00	(5.00)
^ 1006 - Senior Administrative Support Assistant	0.00	0.00	1.00	0.00	(1.00)
^ 1005 - Administrative Support Assistant	0.25	0.25	0.25	0.00	(0.25)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
^ 1003 - Administrative Technician I	0.00	0.00	0.00	0.25	0.25
	12.60	**25.60**	**26.75**	**23.25**	**(3.50)**

*** In prior budget documents, these positions were included on the Administration (3010) totals**

Prevention and Investigation (3040)					
^ 7303 - Health Program Coordinator	0.00	0.00	0.00	3.00	3.00
^ 7303 - Health Educator	0.00	0.00	0.00	0.00	
7335 - HIV Nurse Case Coordinator	0.00	0.00	1.00	1.00	
7334 - HIV Medical Case Coordinator	0.00	0.00	7.00	7.00	
7333 - HIV Medical Case Coordination Supervisor	0.00	0.00	1.00	1.00	
7330 - Prevention & Investigation Manager	0.00	0.00	1.00	1.00	
7320 - Disease Intervention Specialist	0.00	0.00	2.00	2.00	
^ 1006 - Senior Administrative Support Assistant	0.00	0.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
	0.00	**0.00**	**13.00**	**16.00**	**3.00**
Animal Control (3110)					
7105 - Animal Control Supervisor	1.00	1.00	1.00	1.00	
7101 - Animal Control Officer	6.00	6.00	6.00	6.00	
^ 1005 - Administrative Support Assistant	0.50	0.50	0.50	0.00	(0.50)
^ 1003 - Administrative Technician I	0.00	0.00	0.00	0.50	0.50
	7.50	**7.50**	**7.50**	**7.50**	**0.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Environmental Public Health (3210)					
7207 - Environmental Public Health Supervisor	1.00	1.00	1.00	1.00	
7201 - Environmental Public Health Specialist	8.00	8.00	8.00	8.00	
7360 Tobacco Enforcement & Education Officer	0.00	0.00	0.00	0.50	0.50
^ 1006 - Senior Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1005 - Administrative Support Assistant	0.25	0.25	0.25	0.00	(0.25)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
^ 1003 - Administrative Technician I	0.00	0.00	0.00	0.25	0.25
	10.25	**10.25**	**10.25**	**10.75**	**0.50**
Community Health (3300)					
7600 - Community Health Manager	1.00	1.00	1.00	1.00	
7515 - Nursing Supervisor	1.00	1.00	1.00	1.00	
7510 - Licensed Practical Nurse	1.00	1.00	1.00	1.00	
7506 - Nurse Practitioner	1.00	1.00	1.00	1.00	
7503 - Public Health Nurse	8.00	9.00	9.00	9.00	
7309 - Communicable Disease Specialist	1.00	2.00	2.00	2.00	
^ 1030 - Medical Billing Specialist	0.00	0.00	0.00	2.00	2.00
^ 1030 - Medical Billing Clerk	1.00	1.00	2.00	0.00	(2.00)
1007 - Administrative Supervisor I	0.00	0.00	0.00	1.00	1.00
1007 - Administrative Supervisor	1.00	1.00	1.00	0.00	(1.00)
^ 1005 - Administrative Support Assistant	3.00	3.00	3.00	0.00	(3.00)
^ 1003 - Administrative Technician I	0.00	0.00	0.00	3.00	3.00
	18.00	**20.00**	**21.00**	**21.00**	**0.00**
Women, Infants and Children (WIC) (3410)					
7451 - WIC Office Specialist	3.00	3.00	3.00	3.00	
7405 - Nutrition Supervisor	1.00	1.00	1.00	1.00	
7403 - Nutritionist	2.50	2.50	2.50	2.50	
^ 1005 - Administrative Support Assistant	2.00	2.00	2.00	0.00	(2.00)
^ 1003 - Administrative Technician I	0.00	0.00	0.00	2.00	2.00
	8.50	**8.50**	**8.50**	**8.50**	**0.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Human Services (4410 & 4440)					
^ 7312 - Public Health Planner	0.00	0.00	0.00	1.00	1.00
7302 - Social Services Supervisor	1.00	0.00	0.00	0.00	
7301 - Social Services Specialist	2.75	2.75	4.00	4.00	
^ 7299 - Social Services Home Visitor	0.00	0.00	0.00	3.00	3.00
^ 7299 - Social Services Home Visit Specialist	3.00	3.00	3.00	0.00	(3.00)
7298 - Social Services Program Coordinator	0.00	1.00	1.00	1.00	
^ 7296 - Social Services Supervisor	0.00	0.00	0.00	1.00	1.00
^ 7296 - Social Work Supervisor	0.00	1.00	1.00	0.00	(1.00)
4616 - Human Services Manager	1.00	1.00	1.00	1.00	
^ 4103 - Senior Planner	0.00	0.00	1.00	0.00	(1.00)
^ 1006 - Senior Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
	8.75	**9.75**	**12.00**	**12.00**	**0.00**
Mental Health Collaboration (4450)					
7296 - Social Work Supervisor	1.00	1.00	1.00	0.00	(1.00)
7300 - Clinical Social Worker	6.00	6.00	5.00	0.00	(5.00)
	7.00	**7.00**	**6.00**	**0.00**	**(6.00)**
Department Total	**77.60**	**93.60**	**110.00**	**104.00**	**(6.00)**
Economic Development (42xx)					
^ 8909 - Coordinator for Global Entrepreneurs	0.00	0.00	0.00	1.00	1.00
^ 8909 - Refugee Entrepreneurship Coordinator	0.00	0.00	0.50	0.00	(0.50)
^ 8907 - Minority Business Program Specialist	0.00	0.00	0.00	1.00	1.00
^ 8907 - Supplier Diversity Program Coordinator	0.00	1.00	1.00	0.00	(1.00)
8905 - Business Development Specialist	0.00	1.00	1.00	1.00	
^ 8903 - Entrepreneurship Program Specialist	0.00	0.00	0.00	1.00	1.00
^ 8903 - Entrepreneurship Program Coordinator	1.00	1.00	1.00	0.00	(1.00)
8901 - Assistant Director, Economic Development	1.00	1.00	1.00	1.00	
8900 - Director, Economic Development	0.25	0.25	0.25	0.50	0.25
4810 - Marketing Speciaist	0.00	0.00	0.00	0.50	0.50
^ 1006 - Senior Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
Department Total	**3.25**	**5.25**	**5.75**	**7.00**	**1.25**
Cultural Affairs (4610)					
4629 - Cultural Affairs Manager	1.00	1.00	1.00	1.00	
4627 - Program Specialist	1.00	1.00	1.00	1.00	
Department Total	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Office of Sustainability (065x)					
9918 - Sustainability Analyst	1.00	1.00	1.00	1.00	
9917 - Community Conservationist	1.00	1.00	1.00	1.00	
9915 - Sustainability Manager	1.00	1.00	1.00	1.00	
4509 - Environmental Program Coordinator	1.00	1.00	1.00	1.00	
2584 - Environmental Education Coordinator	1.00	1.00	1.00	1.00	
Department Total	**5.00**	**5.00**	**5.00**	**5.00**	**0.00**
Community Development					
Planning (4010)					
4107 - Development Services Manager	1.00	1.00	1.00	1.00	
4105 - Director, Community Development	0.41	0.41	0.41	0.40	(0.01)
4104 - Neighborhood Communications Coord	1.00	1.00	1.00	0.00	(1.00)
4103 - Senior Planner	1.08	1.08	1.08	1.08	
4101 - Planner	1.60	1.60	1.60	2.60	1.00
^ 1008 - Administrative Supervisor II	0.00	0.00	0.00	0.40	0.40
^ 1008 - Senior Administrative Supervisor	0.32	0.32	0.32	0.00	(0.32)
^ 1006 - Senior Administrative Support Assistant	0.50	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
	5.91	**6.41**	**6.41**	**6.48**	**0.07**
Economic Planning (4020)					
4105 - Director, Community Development	0.30	0.30	0.30	0.30	
4103 - Senior Planner	1.92	1.92	1.92	1.92	
4101 - Planner	0.40	0.40	0.40	0.40	
^ 1008 - Administrative Supervisor II	0.00	0.00	0.00	0.25	0.25
^ 1008 - Senior Administrative Supervisor	0.25	0.25	0.25	0.00	(0.25)
	2.87	**2.87**	**2.87**	**2.87**	**0.00**
Volunteer Services (4030)					
4622 - Neighborhood Services Manager	0.50	0.50	0.50	0.00	(0.50)
4615 - Volunteer Program Specialist	1.00	2.00	2.00	0.00	(2.00)
1006 - Senior Administrative Support Assistant	0.25	0.25	0.25	0.00	(0.25)
	1.75	**2.75**	**2.75**	**0.00**	**(2.75)**
Neighborhood Services (4035)					
4652 - Senior Code Enforcement Specialist	2.00	2.00	2.00	0.00	(2.00)
4650 - Code Enforcement Specialist	5.00	5.00	5.00	0.00	(5.00)
4622 - Neighborhood Services Manager	0.50	0.50	0.50	0.00	(0.50)
4105 - Director, Community Development	0.05	0.05	0.05	0.00	(0.05)
4104 - Neighborhood Communications Coord	0.00	0.00	0.00	0.00	
1008 - Senior Administrative Supervisor	0.10	0.10	0.10	0.00	(0.10)
1006 - Senior Administrative Support Assistant	0.75	0.75	0.75	0.00	(0.75)
	8.40	**8.40**	**8.40**	**0.00**	**(8.40)**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Building & Site Development (4040)					
5098/5113 - Engineering Specialist/Engineer	2.00	2.00	2.00	2.00	
5108 - Engineering Manager	1.00	1.00	1.00	1.00	
5013 - Right of Way Technician	1.00	1.00	1.00	1.00	
5007 - City Arborist	1.00	1.00	1.00	1.00	
^ 4998 - Project Compliance Inspector I	0.00	0.00	0.00	4.00	4.00
^ 4998 - Project Compliance Inspector	3.00	4.00	4.00	0.00	(4.00)
4108 - Senior Plan Reviewer	3.00	3.00	3.00	3.00	
4105 - Director, Community Development	0.24	0.24	0.24	0.30	0.06
3205 - Building Regulations Supervisor	1.00	1.00	1.00	1.00	
^ 3203 - Building Inspector II	0.00	0.00	0.00	2.00	2.00
^ 3203 - Senior Building Inspector	1.00	1.00	1.00	0.00	(1.00)
^ 3202 - Building Inspector I	0.00	0.00	0.00	4.00	4.00
^ 3202 - Building Inspector	4.00	5.00	5.00	0.00	(5.00)
2160 - Addressing Specialist	0.25	0.25	0.25	0.25	
4810 - Marketing Specialist	0.05	0.00	0.00	0.00	
4801 - Public Information Specialist	0.00	0.05	0.05	0.05	
^ 1008 - Administrative Supervisor II	0.00	0.00	0.00	0.35	0.35
^ 1008 - Senior Administrative Supervisor	0.33	0.33	0.33	0.00	(0.33)
^ 1006 - Senior Administrative Support Assistant	2.00	2.00	2.00	0.00	(2.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	2.00	2.00
	19.87	**21.87**	**21.87**	**21.95**	**0.08**
Department Total	**38.80**	**42.30**	**42.30**	**31.30**	**(11.00)**
Housing & Neighborhood Services					
Volunteer Services (4030)					
4622 - Neighborhood Services Manager	0.00	0.00	0.00	0.50	0.50
4615 - Volunteer Program Specialist	0.00	0.00	0.00	2.00	2.00
^ 1006 - Senior Administrative Support Assistant	0.00	0.00	0.00	0.00	
^ 1004 - Administrative Technician II	0.00	0.00	0.00	0.25	0.25
	0.00	**0.00**	**0.00**	**2.75**	**2.75**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Neighborhood Services (4035)					
^ 4652 - Code Enforcement Specialist II	0.00	0.00	0.00	2.00	2.00
^ 4652 - Senior Code Enforcement Specialist	0.00	0.00	0.00	0.00	
^ 4650 - Code Enforcement Specialist I	0.00	0.00	0.00	5.00	5.00
^ 4650 - Code Enforcement Specialist	0.00	0.00	0.00	0.00	
4622 - Neighborhood Services Manager	0.00	0.00	0.00	0.50	0.50
4105 - Director, Housing & Neighborhood Programs	0.00	0.00	0.00	1.00	1.00
4104 - Neighborhood Communications Coord	0.00	0.00	0.00	1.00	1.00
^ 1006 - Senior Administrative Support Assistant	0.00	0.00	0.00	0.00	
^ 1004 - Administrative Technician II	0.00	0.00	0.00	0.75	0.75
	0.00	**0.00**	**0.00**	**10.25**	**10.25**
Department Total	**0.00**	**0.00**	**0.00**	**13.00**	**13.00**
CDBG (4130)					
3975 - Housing Program Manager	1.00	1.00	1.00	1.00	
^ 3961 - Housing Specialist II	0.00	0.00	0.00	1.00	1.00
^ 3961 - Senior Housing Specialist	1.00	1.00	1.00	0.00	(1.00)
^ 3960 - Housing Specialist I	0.00	0.00	0.00	1.00	1.00
^ 3960 - Housing Specialist	1.00	1.00	1.00	0.00	(1.00)
^ 1400 - Administrative Technician	1.00	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
Department Total	**4.00**	**4.00**	**4.00**	**4.00**	**0.00**
Convention & Visitors Bureau					
Operations (4810)					
^ 9800 - Event Services Specialist	0.00	0.00	0.00	1.00	1.00
9901 - Assistant City Manager	0.25	0.10	0.00	0.00	
8950 - Director, Convention & Tourism	1.00	1.00	1.00	1.00	
^ 8948 - Assistant Director, Convention and Visitor's Bur	0.00	0.00	0.00	0.25	0.25
^ 4810 - Communications Coordinator	0.00	0.00	0.00	1.00	1.00
^ 4810 - Marketing Specialist	0.00	0.00	0.00	0.00	
4801 - Public Information Specialist	1.00	1.00	1.00	1.00	
^ 4320 - Tourism Admin Supervisor	0.25	0.25	0.25	0.00	(0.25)
^ 4319 - Tourism Sales Manager	0.00	0.00	0.00	0.50	0.50
^ 4317 - Sports Tourism Supervisor	0.50	0.50	0.50	0.00	(0.50)
4315 - Sports Sales Specialist	0.80	0.80	0.80	0.00	(0.80)
4310 - Industry Relations Specialist	1.00	1.00	1.00	1.00	

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
^ 4309 - Tourism Operations Analyst	1.00	1.00	1.00	0.00	(1.00)
4302 - Tourism Services Supervisor	1.00	1.00	1.00	0.00	(1.00)
^ 4300 - Tourism Services Specialist	3.00	3.00	3.00	0.00	(3.00)
^ 2998 - Communications and Outreach Supervisor	0.00	0.00	0.00	1.00	1.00
^ 1006 - Senior Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
	10.80	**10.65**	**10.55**	**7.75**	**(2.80)**
Tourism Development (4820)					
^ 8948 - Assistant Director, Convention and Visitor's Bur	0.00	0.00	0.00	0.75	0.75
^ 4320 - Tourism Admin Supervisor	0.75	0.75	0.75	0.00	(0.75)
^ 4317 - Sports Tourism Supervisor	0.50	0.50	0.50	0.00	(0.50)
4315 - Sports Sales Specialist	0.20	0.20	0.20	0.20	
	1.45	**1.45**	**1.45**	**0.95**	**(0.50)**
Sales (4830)					
^ 4319 - Tourism Sales Manager	0.00	0.00	0.00	0.50	0.50
4315 - Sports Sales Specialist	0.00	0.00	0.00	0.80	0.80
4302 - Tourism Services Supervisor	0.00	0.00	0.00	0.00	
^ 4300 - Tourism Sales Specialist	0.00	0.00	0.00	3.00	3.00
^ 4300 - Tourism Services Specialist	0.00	0.00	0.00	0.00	
	0.00	**0.00**	**0.00**	**4.30**	**4.30**
Department Total	**12.25**	**12.10**	**12.00**	**13.00**	**1.00**
Contributions Fund (8553)					
4619 - Trust Administrator	1.00	1.00	0.00	0.00	
Department Total	**1.00**	**1.00**	**0.00**	**0.00**	**0.00**
Parks & Recreation					
Administration (5010)					
8970 - Director, Parks & Recreation	1.00	1.00	1.00	1.00	
8762 - Assistant Director, Parks & Recreation	1.00	0.00	0.00	0.00	
8760 - Assistant Director, Parks & Recreation	0.00	1.00	1.00	1.00	
^ 4810 - Communications Coordinator	0.00	0.00	0.00	1.00	1.00
^ 4810 - Marketing Specialist	1.00	1.00	1.00	0.00	(1.00)
^ 1007 - Administrative Supervisor I	0.00	0.00	0.00	1.00	1.00
^ 1007 - Administrative Supervisor	1.00	1.00	1.00	0.00	(1.00)
^ 1006 - Senior Administrative Support Assistant	2.50	2.50	2.50	0.00	(2.50)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	2.50	2.50
	6.50	**6.50**	**6.50**	**6.50**	**0.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Career Awareness & Related Experience Program (CARE) (5110)					
8660 - CARE Program Supervisor	1.00	1.00	1.00	1.00	
^ 1005 - Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1003 - Administrative Technician I	0.00	0.00	0.00	1.00	1.00
	2.00	**2.00**	**2.00**	**2.00**	**0.00**
Planning and Development (52xx)					
8710 - Parks Dev Superintendent	1.00	1.00	1.00	1.00	
^ 8700 - Parks Planner	0.00	0.00	0.00	4.00	4.00
5205 - Forester	1.00	1.00	1.00	1.00	
5203 - Horticulturist	1.00	1.00	1.00	1.00	
^ 4103 - Senior Planner	2.00	3.00	3.00	0.00	(3.00)
4101 - Planner	2.00	0.00	0.00	0.00	
2415 - Parks Supervisor	0.00	1.00	1.00	1.00	
^ 2413 - Parks Program Supervisor	0.00	1.00	1.00	0.00	(1.00)
^ 2412 - Parks & Grounds Tech - 955	6.00	6.00	6.00	0.00	(6.00)
2411 - Electrician - 955	1.00	1.00	1.00	1.00	
2405 - Construction Specialist - 955	1.00	1.00	1.00	1.00	
^ 2399 - Maintenance Technician III - 955	0.00	0.00	0.00	4.00	4.00
^ 2398 - Maintenance Technician II - 955	0.00	0.00	0.00	9.00	9.00
^ 2380 - Construction Mechanic - 955	3.00	3.00	3.00	0.00	(3.00)
^ 2379 - Construction Technician - 955	3.00	3.00	3.00	0.00	(3.00)
^ 2370 - Parks & Grounds Specialist - 955	2.00	2.00	3.00	0.00	(3.00)
^ 2304 - Crew Leader - 955	0.00	0.00	0.00	3.00	3.00
	23.00	**24.00**	**25.00**	**26.00**	**1.00**
Parks Management (54xx)					
8750 - Park & Recreation Manager	1.00	1.00	1.00	1.00	
^ 2417 - Parks Crew Supervisor	0.00	0.00	0.00	1.00	1.00
^ 2417 - Parks & Facilities Specialist	1.00	1.00	1.00	0.00	(1.00)
2415 - Parks Supervisor	1.00	1.00	1.00	1.00	
^ 2403 - Maintenance Specialist - 955	0.00	1.00	1.00	0.00	(1.00)
^ 2399 - Maintenance Technician III - 955	0.00	0.00	0.00	1.00	1.00
^ 2398 - Maintenance Technician II - 955	0.00	0.00	0.00	3.00	3.00
^ 2397 - Maintenance Technician I - 955	0.00	0.00	0.00	3.00	3.00
^ 2397 - Maintenance Assistant - 955	2.00	2.00	2.00	0.00	(2.00)
^ 2396 - Maintenance Technician - 955	5.00	4.00	3.00	0.00	(3.00)
^ 2375 - Parks Equipment Mechanic - 955	0.00	0.00	0.00	1.00	1.00
^ 2375 - Equipment Mechanic - 955	0.50	0.50	1.00	0.00	(1.00)
^ 1008 - Administrative Supervisor II	0.00	0.00	0.00	1.00	1.00
^ 1008 - Senior Administrative Supervisor	1.00	1.00	1.00	0.00	(1.00)
^ 1006 - Senior Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
	12.50	**12.50**	**12.00**	**13.00**	**1.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Recreation (55xx)					
8750 - Park & Recreation Manager	1.00	1.00	1.00	1.00	
8610 - Rec and Communication Programs Supt	1.00	1.00	1.00	1.00	
8530 - Recreation Supervisor	3.50	3.50	3.50	3.50	
8520 - Recreation Specialist	7.50	7.50	8.50	8.50	
^ 8510 - Recreation Assistant	0.00	0.00	0.00	1.00	1.00
^ 8510 - Recreation Leader	1.00	1.00	1.00	0.00	(1.00)
2003 - Custodian - 955	2.00	3.00	3.00	3.00	
	16.00	**17.00**	**18.00**	**18.00**	**0.00**
Recreation Center (56xx)					
8530 - Recreation Supervisor	1.50	1.50	1.50	1.50	
8520 - Recreation Specialist	2.50	1.50	1.50	1.50	
^ 2403 - Maintenance Specialist - 955	1.00	1.00	1.00	0.00	(1.00)
^ 2399 - Maintenance Technician III - 955	0.00	0.00	0.00	1.00	1.00
^ 2398 - Maintenance Technician II - 955	0.00	0.00	0.00	1.00	1.00
^ 2397 - Maintenance Technician I - 955	0.00	0.00	0.00	2.00	2.00
^ 2397 - Maintenance Assistant - 955	1.00	2.00	2.00	0.00	(2.00)
^ 2396 - Maintenance Technician - 955	1.00	1.00	1.00	0.00	(1.00)
^ 1007 - Administrative Supervisor I	0.00	0.00	0.00	1.00	1.00
^ 1007 - Administrative Supervisor	1.00	1.00	1.00	0.00	(1.00)
^ 1006 - Senior Administrative Support Assistant	0.50	0.50	0.50	0.00	(0.50)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.50	1.50
	8.50	**8.50**	**8.50**	**9.50**	**1.00**
Park Services (57xx)					
^ 2418 - Sports Turf Supervisor	0.00	0.00	0.00	1.00	1.00
^ 2418 - Sports Turf Specialist	1.00	1.00	1.00	0.00	(1.00)
^ 2416 - Golf Course Supervisor	0.00	0.00	0.00	2.00	2.00
^ 2416 - Golf Course Specialist	2.00	2.00	2.00	0.00	(2.00)
2415 - Parks Supervisor	1.00	1.00	1.00	1.00	
^ 2412 - Parks & Grounds Tech - 955	3.00	3.00	3.00	0.00	(3.00)
^ 2399 - Maintenance Technician III - 955	0.00	0.00	0.00	2.00	2.00
^ 2398 - Maintenance Technician II - 955	0.00	0.00	0.00	4.00	4.00
^ 2396 - Maintenance Technician - 955	1.00	1.00	1.00	0.00	(1.00)
2375 - Equipment Mechanic - 955	0.50	0.50	0.00	0.00	
^ 2370 - Parks & Grounds Specialist - 955	1.00	1.00	2.00	0.00	(2.00)
	9.50	**9.50**	**10.00**	**10.00**	**0.00**
Department Total	**78.00**	**80.00**	**82.00**	**85.00**	**3.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Police					
Administration (2110)					
4801 - Public Information Specialist	2.00	2.00	2.00	2.00	
3007 - Police Chief	1.00	1.00	1.00	1.00	
3002 - Police Sergeant - CPOA	2.00	2.00	1.00	1.00	
3000/3001 - Police OIT/Police Officer - CPOA	2.00	3.00	4.00	4.00	
2999 - Civilian Investigator	0.00	1.00	1.00	1.00	
2998 - Communications and Outreach Supv	1.00	1.00	1.00	1.00	
^ 1400 - Administrative Technician	1.00	1.00	1.00	0.00	(1.00)
1022 - Assistant to Police Chief	1.00	1.00	1.00	1.00	
1015 - Records Custodian	1.00	2.00	3.00	3.00	
^ 1008 - Administrative Supervisor II	0.00	0.00	0.00	1.00	1.00
^ 1008 - Senior Administrative Supervisor	0.00	0.00	0.00	0.00	
^ 1004 - Administrative Technician II	2.00	2.00	3.00	4.00	1.00
	13.00	**16.00**	**18.00**	**19.00**	**1.00**
Operations (212x)					
8690 - Park Safety Officer	0.00	1.00	1.00	1.00	
8689 - Park Safety Supervisor	0.00	1.00	1.00	1.00	
3011 - Community Service Aide	6.00	7.00	14.00	14.00	
3010 - Police Lieutenant - CPLA	3.00	4.00	4.00	4.00	
3004 - Assistant Police Chief	2.00	2.00	2.00	2.00	
3002 - Police Sergeant - CPOA	15.00	16.00	18.00	18.00	
3000/3001 - Police OIT/Police Officer - CPOA	94.00	103.00	106.00	106.00	
2996 - Patrol Administrative Supervisor	1.00	1.00	1.00	1.00	
	121.00	**135.00**	**147.00**	**147.00**	**0.00**
Special Services (214x)					
8690 - Park Safety Officer	1.00	0.00	0.00	0.00	
8689 - Park Safety Supervisor	1.00	0.00	0.00	0.00	
^ 6106 - Inventory Technician	0.00	0.00	0.00	1.00	1.00
^ 6106 - Stores Clerk	1.00	1.00	1.00	0.00	(1.00)
3016 - Property & Evidence Unit Supervisor	1.00	1.00	1.00	1.00	
3013 - Property & Evidence Tech	3.00	4.00	5.00	5.00	
3011 - Community Service Aide	4.00	4.00	4.00	4.00	
3010 - Police Lieutenant - CPLA	2.00	1.00	1.00	1.00	
3008 - Police Trainer	2.00	2.00	2.00	2.00	
3004 - Assistant Police Chief	1.00	1.00	1.00	1.00	
3002 - Police Sergeant - CPOA	2.00	1.00	1.00	1.00	
3000/3001 - Police OIT/Police Officer - CPOA	14.00	1.00	1.00	1.00	
2555 - Airport Operations Supv	1.00	1.00	1.00	1.00	
2550 - Airport Safety Officer	9.00	9.00	12.00	12.00	
2114 - Equipment Technician	1.00	1.00	1.00	1.00	
2112 - Equipment Supervisor	1.00	1.00	1.00	1.00	

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
2001 - Custodian	2.00	3.00	3.00	4.00	1.00
^ 1010 - Information Specialist	10.00	10.00	5.00	0.00	(5.00)
1009 - Information Center Supervisor	1.00	1.00	1.00	1.00	
^ 1003 - Administrative Technician I	0.00	0.00	0.00	5.00	5.00
	57.00	**42.00**	**41.00**	**42.00**	**1.00**
Investigative Operations Support (215x)					
3017 - Crime Scene Investigator	2.00	3.00	4.00	4.00	
3015 - Crime Analyst	1.00	1.00	1.00	1.00	
3010 - Police Lieutenant - CPLA	2.00	2.00	2.00	2.00	
3004 - Assistant Police Chief	1.00	1.00	1.00	1.00	
3002 - Police Sergeant - CPOA	5.00	5.00	5.00	5.00	
3000/3001 - Police OIT/Police Officer - CPOA	29.00	32.00	28.00	28.00	
^ 2995 - Digital Forensic Specialist	0.00	0.00	0.00	1.00	1.00
^ 2995 - Digital Forensic Investigator	1.00	1.00	1.00	0.00	(1.00)
1006 - Senior Administrative Support Assistant	1.00	1.00	0.00	0.00	
	42.00	**46.00**	**42.00**	**42.00**	**0.00**
Department Total	**233.00**	**239.00**	**248.00**	**250.00**	**2.00**
Fire					
Administration (2310)					
4801 - Public Information Specialist	0.00	0.00	0.00	1.00	1.00
3110 - Deputy Fire Chief	1.00	0.00	1.00	1.00	
3109 - Assistant Fire Chief	2.00	3.00	2.00	3.00	1.00
3108 - Fire Chief	1.00	1.00	1.00	1.00	
2114 - Equipment Technician	0.00	1.00	1.00	1.00	
^ 1400 - Administrative Technician	1.00	1.00	1.00	0.00	(1.00)
^ 1008 - Administrative Supervisor II	0.00	0.00	0.00	1.00	1.00
^ 1008 - Senior Administrative Supervisor	1.00	1.00	1.00	0.00	(1.00)
^ 1005 - Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
^ 1003 - Administrative Technician I	0.00	0.00	0.00	1.00	1.00
	7.00	**8.00**	**8.00**	**10.00**	**2.00**
Emergency Services (2320)					
3117 - Fire Trainer	0.00	0.00	2.00	0.00	(2.00)
3116 - Training and Safety CA - 1055	0.00	3.00	3.00	3.00	
3107 - Fire Battalion Chief	3.00	3.00	3.00	3.00	
3106 - Fire Division Chief	3.00	3.00	3.00	3.00	
^ 3105 - Fire Captain - 1055	9.00	36.00	36.00	45.00	9.00
3104 - Fire Lieutenant	27.00	0.00	0.00	0.00	
^ 3103 - Fire Engineer - 1055	36.00	36.00	36.00	45.00	9.00
^ 3101/3102 Fire Fighter I/II - 1055	55.00	57.00	69.00	63.00	(6.00)
	133.00	**138.00**	**152.00**	**162.00**	**10.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Departmental Services (2330)					
3117 - Fire Trainer	0.00	0.00	0.00	2.50	2.50
3115 - Chief Training Officer	2.00	1.00	1.00	1.00	
	2.00	**1.00**	**1.00**	**3.50**	**2.50**
Fire Marshal's Division (234x)					
3107 - Fire Battalion Chief	1.00	1.00	1.00	1.00	
3114 - Assistant Fire Marshal - 1055	4.00	4.00	4.00	5.00	1.00
^ 1005 - Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1003 - Administrative Technician I	0.00	0.00	0.00	1.00	1.00
	6.00	**6.00**	**6.00**	**7.00**	**1.00**
Department Total	**148.00**	**153.00**	**167.00**	**182.50**	**15.50**
Municipal Court					
Court Operations (1610)					
3406 - Deputy Court Clerk	3.00	3.00	3.00	3.00	
3404 - Court Services Analyst	0.75	0.75	0.75	0.75	
3403 - Deputy Court Administrator	1.00	1.00	1.00	1.00	
3402 - Municipal Court Administrator	1.00	1.00	1.00	1.00	
3401 - Municipal Judge	1.00	1.00	1.00	1.00	
^ 1006 - Senior Administrative Support Assistant	0.00	0.00	0.00	0.00	
^ 1004 - Administrative Technician II	0.00	0.00	0.00	2.00	2.00
	6.75	**6.75**	**6.75**	**8.75**	**2.00**
Traffic Violations (1620)					
^ 1006 - Senior Administrative Support Assistant	2.00	2.00	2.00	0.00	(2.00)
1005 - Administrative Support Assistant	1.00	1.00	0.00	0.00	
	3.00	**3.00**	**2.00**	**0.00**	**(2.00)**
Department Total	**9.75**	**9.75**	**8.75**	**8.75**	**0.00**
Employee Benefit Fund					
Insurance (1310)					
4606 - Asst Director, Human Resources	0.00	0.00	0.00	0.30	0.30
4605 - Human Resources Manager	0.50	0.50	0.50	0.75	0.25
4604 - Director, Human Resources	0.15	0.15	0.15	0.15	
4601 - Human Resources Analyst	0.25	0.25	0.25	0.15	(0.10)
^ 1403 - Human Resources Tech II	0.00	0.00	0.00	0.50	0.50
^ 1403 - Lead Human Resources Tech	0.50	0.50	0.50	0.00	(0.50)
^ 1402 - Human Resources Technician I	0.00	0.00	0.00	1.37	1.37
^ 1402 - Human Resources Technician	1.50	1.50	1.37	0.00	(1.37)
^ 1006 - Senior Administrative Support Assistant	0.20	0.50	0.50	0.00	(0.50)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	0.50	0.50
	3.10	**3.40**	**3.27**	**3.72**	**0.45**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Employee Wellness (1350)					
4606 - Asst Director, Human Resources	0.17	0.17	0.17	0.15	(0.02)
4604 - Director, Human Resources	0.05	0.05	0.05	0.05	
^ 4580 - Human Resources Wellness Coordinator	0.00	0.00	0.00	1.00	1.00
^ 4580 - Wellness Coordinator	0.00	1.00	1.00	0.00	(1.00)
4580 - Wellness Educator	1.00	0.00	0.00	0.00	
^ 4575 - Human Resources Training Assistant	0.00	0.00	0.00	0.50	0.50
^ 4575 - Training Assistant	0.50	0.50	0.50	0.00	(0.50)
^ 1006 - Senior Administrative Support Assistant	1.30	1.10	1.10	0.00	(1.10)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.10	1.10
	3.02	**2.82**	**2.82**	**2.80**	**(0.02)**
City University (1355)					
4606 - Asst Director, Human Resources	0.17	0.17	0.17	0.15	(0.02)
4604 - Director, Human Resources	0.05	0.05	0.05	0.05	
^ 4570 - Human Resources Training Coordinator	0.00	0.00	0.00	1.00	1.00
^ 4570 - Training Coordinator	1.00	1.00	1.00	0.00	(1.00)
^ 4575 - Human Resources Training Assistant	0.00	0.00	0.00	0.50	0.50
^ 4575 - Training Assistant	0.50	0.50	0.50	0.00	(0.50)
^ 1006 - Senior Administrative Support Assistant	0.50	0.40	0.40	0.00	(0.40)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	0.40	0.40
	2.22	**2.12**	**2.12**	**2.10**	**(0.02)**
Department Total	**8.34**	**8.34**	**8.21**	**8.62**	**0.41**
Self Insurance Fund (1080)					
6750 - Assistant Director, Finance	0.20	0.20	0.20	0.20	
6600 - Risk Manager	1.00	1.00	1.00	1.00	
6595 - Risk Management Specialist	1.00	1.00	2.00	2.00	
^ 1006 - Senior Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
Department Total	**3.20**	**3.20**	**4.20**	**4.20**	**0.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Facilities Management (General Fund)					
Building Maintenance (6710)					
9905 - Deputy City Manager	0.02	0.02	0.02	0.02	
6204 - Financial Analyst	0.10	0.10	0.10	0.10	
5901 - Director, Public Works	0.10	0.10	0.10	0.10	
5800 - Assistant to the Public Works Director	0.05	0.05	0.05	0.05	
2407 - Building & Grounds Supervisor	0.80	0.70	0.70	0.70	
^ 2399 - Maintenance Technician III - 955	0.00	0.00	0.00	3.00	3.00
^ 2398 - Maintenance Technician II - 955	0.00	0.00	0.00	1.00	1.00
^ 2397 - Maintenance Technician I - 955	0.00	0.00	0.00	1.00	1.00
^ 2397 - Maintenance Assistant - 955	1.00	1.00	1.00	0.00	(1.00)
^ 2394 - Senior Bldg Maint Mechanic - 955	2.00	2.00	3.00	0.00	(3.00)
^ 2390 - Building Maint Mechanic - 955	1.00	1.00	1.00	0.00	(1.00)
2385 - Building Facilities Manager	1.00	0.95	0.95	0.95	
^ 1006 - Senior Administrative Support Assistant	0.65	0.60	0.60	0.00	(0.60)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	0.80	0.80
	6.72	**6.52**	**7.52**	**7.72**	**0.20**
Custodial Services (6720)					
5901 - Director, Public Works	0.05	0.05	0.05	0.07	0.02
2407 - Building & Grounds Supervisor	0.20	0.30	0.30	0.30	
2385 - Building Facilities Manager	0.00	0.05	0.05	0.05	
2003 - Custodian - 955	4.75	4.75	4.75	5.00	0.25
^ 2002 - Custodial Supervisor	0.00	0.00	0.00	2.00	2.00
^ 2002 - Custodian Supervisor	2.00	2.00	2.00	0.00	(2.00)
	7.00	**7.15**	**7.15**	**7.42**	**0.27**
Department Total	**13.72**	**13.67**	**14.67**	**15.14**	**0.47**
Fleet Operations Fund (6810)					
9905 - Deputy City Manager	0.03	0.03	0.03	0.03	
6204 - Financial Analyst	0.10	0.10	0.10	0.10	
^ 6100 - Inventory Technician - 955	0.00	0.00	0.00	4.00	4.00
^ 6100 - Stores Clerk - 955	4.00	4.00	4.00	0.00	(4.00)
5901 - Director, Public Works	0.05	0.05	0.05	0.06	0.01
^ 2108 - Mechanic II - 955	10.00	0.00	0.00	10.00	10.00
^ 2108 - Vehicle Mechanic II - 955	10.00	10.00	10.00	0.00	(10.00)
^ 2107 - Mechanic I - 955	0.00	0.00	0.00	11.00	11.00
^ 2107 - Vehicle Mechanic 955	11.00	11.00	11.00	0.00	(11.00)
2106 - Fleet Operations Manager	1.00	1.00	1.00	1.00	
2104 - Vehicle Maintenance Supervisor	7.00	7.00	7.00	7.00	
^ 2102 - Vehicle Maintenance Specialist - 955	0.00	0.00	0.00	1.00	1.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
^ 2102 - Vehicle Service Worker - 955	1.00	1.00	1.00	0.00	(1.00)
^ 2101 - Vehicle Maintenance Assistant	0.00	0.00	0.00	1.00	1.00
^ 2101 - Vehicle Maintenance Assistant	1.00	1.00	1.00	0.00	(1.00)
2100 - Fleet Operations Superintendent	1.00	1.00	1.00	1.00	
^ 1006 - Senior Administrative Support Assistant	1.05	1.05	1.05	0.00	(1.05)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.03	1.03
Department Total	**47.23**	**37.23**	**37.23**	**37.22**	**(0.01)**
IT Fund (18xx)					
7960 - Assistant Director, Information Technology	1.00	1.00	1.00	1.00	
7950 - Director, Information Technology	1.00	1.00	1.00	1.00	
7946 - Physical Security and Network Tech	0.00	1.00	1.00	1.00	
7942 - Project Leader	3.00	3.00	3.00	0.00	(3.00)
7940 - PMO Manager	1.00	1.00	1.00	0.00	(1.00)
^ 7935 - Systems Administrator III	0.00	0.00	0.00	1.00	1.00
^ 7935 - Senior Systems Administrator	1.00	1.00	1.00	0.00	(1.00)
7931 - Technical Trainer	1.00	1.00	1.00	1.00	
7930 - Business Analyst	1.00	1.00	1.00	0.00	(1.00)
^ 7929 - IT Infrastructure Supervisor	0.00	0.00	0.00	1.00	1.00
^ 7929 - Infrastructure Supervisor	1.00	1.00	1.00	0.00	(1.00)
^ 7928 - System Administrator I	0.00	0.00	0.00	2.00	2.00
^ 7928 - Associate System Administrator	2.00	2.00	2.00	0.00	(2.00)
^ 7927 - Systems Administrator II	0.00	0.00	0.00	5.00	5.00
^ 7927 - Systems Administrator	5.00	5.00	5.00	0.00	(5.00)
^ 7926 - Information Technology Manager	3.00	3.00	3.00	4.00	1.00
^ 7925 - Database Administrator II	0.00	0.00	0.00	1.00	1.00
^ 7925 - Senior Database Administrator	1.00	1.00	1.00	0.00	(1.00)
^ 7924 - Database Administrator I	0.00	0.00	0.00	1.00	1.00
^ 7924 - Database Administrator	1.00	1.00	1.00	0.00	(1.00)
^ 7922 - Systems Analyst	0.00	0.00	0.00	7.00	7.00
^ 7922 - Systems Analyst	7.00	7.00	7.00	0.00	(7.00)
^ 7921 - Application Developer III	0.00	0.00	0.00	1.00	1.00
^ 7921 - Senior Systems Analyst	1.00	1.00	1.00	0.00	(1.00)
7920 - Computer Support Technician	6.00	6.00	6.00	6.00	
^ 7919 - Cyber Security Analyst I	0.00	0.00	0.00	2.00	2.00
^ 7919 - Cyber Security Analyst	1.00	1.00	2.00	0.00	(2.00)
^ 7918 - Network Engineer I	0.00	0.00	0.00	1.00	1.00
^ 7918 - Network Engineer	1.00	1.00	1.00	0.00	(1.00)
^ 7917 - Network Engineer II	0.00	0.00	0.00	1.00	1.00
^ 7917 - Senior Network Engineer	1.00	1.00	1.00	0.00	(1.00)
^ 7915 - Cybersecurity Analyst II	0.00	0.00	0.00	1.00	1.00
^ 7915 - Senior Cyber Security Analyst	1.00	1.00	1.00	0.00	(1.00)
^ 7913 - IT Helpcesk Supervisor	0.00	0.00	0.00	1.00	1.00

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
^ 7913 - Help Desk Supervisor	1.00	1.00	1.00	0.00	(1.00)
^ 7900 - Application Developer I	0.00	0.00	0.00	1.00	1.00
^ 7900 - Associate Systems Analyst	0.00	1.00	1.00	0.00	(1.00)
^ 6106 - Inventory Technician	0.00	0.00	0.00	1.00	1.00
^ 6106 - Stores Clerk	1.00	1.00	1.00	0.00	(1.00)
5003 - Engineering Technician	1.00	0.00	0.00	0.00	
4200 - Financial Specialist	0.00	0.00	0.00	0.00	
2190 - GIS Tech	2.00	3.00	1.00	1.00	
2185 - GIS Supervisor	2.00	2.00	2.00	2.00	
2180 - GIS Specialist	1.00	1.00	0.00	0.00	
^ 2175 - GIS Analyst	3.00	3.00	3.00	4.00	1.00
^ 2173 - GIS Data Analyst	1.00	1.00	1.00	0.00	(1.00)
2160 - Addressing Specialist	0.75	0.75	0.75	0.75	
^ 2125 - Geospatial Services Manager	1.00	1.00	1.00	0.00	(1.00)
Department Total	**53.75**	**55.75**	**53.75**	**48.75**	**(5.00)**
Community Relations (General Fund)					
Community Relations Office (0910)					
9944 - Web Developer	0.00	1.00	1.00	1.00	
9942 - Digital Communications Coordinator	0.00	1.00	1.00	1.00	
9940 - Web Content Editor	1.00	0.00	0.00	0.00	
9934 - Video Engineering Specialist	1.00	1.00	1.00	1.00	
9933 - Audio Visual Tech	1.00	1.00	1.00	1.00	
9932 - Video Producer	3.00	3.00	3.00	3.00	
9926 - Community Relations Director	0.85	0.00	0.00	0.00	
9924 - Media and Event Services Manager	1.00	1.00	1.00	1.00	
4803 - Graphic Artist	2.00	2.00	2.00	2.00	
4801 - Public Information Specialist	1.00	1.00	1.00	1.00	
^ 4799 - Creative Services and Marketing Manager	0.00	0.00	0.00	1.00	1.00
^ 4799 - Comms & Creative Services Manager	1.00	1.00	1.00	0.00	(1.00)
^ 1006 - Senior Administrative Support Assistant	0.66	0.50	0.50	0.00	(0.50)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	0.50	0.50
	12.51	**12.50**	**12.50**	**12.50**	**0.00**
Contact Center (0950)					
9928 - Community Relations Assistant Director	1.00	0.00	0.00	0.00	
9926 - Community Relations Director	0.15	0.00	0.00	0.00	
^ 9802 - Customer Service Manager	0.00	0.00	0.00	1.00	1.00
^ 9802 - Community Relations Manager	0.00	1.00	1.00	0.00	(1.00)
1385 - Customer Services Supervisor	1.00	1.00	1.00	1.00	

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
1213 - Customer Service Rep II	7.00	7.00	7.00	7.00	
^ 1006 - Senior Administrative Support Assistant	0.34	0.50	0.50	0.00	(0.50)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	0.50	0.50
	9.49	**9.50**	**9.50**	**9.50**	**0.00**
Department Total	**22.00**	**22.00**	**22.00**	**22.00**	**0.00**
Public Works: Streets & Engineering (6021 & 6027)					
6204 - Financial Analyst	0.30	0.30	0.30	0.30	
5901 - Director, Public Works	0.30	0.30	0.30	0.30	
5800 - Assistant to the Public Works Director	0.32	0.32	0.32	0.32	
^ 5109 - Engineering Supervisor	2.00	2.00	2.00	0.00	(2.00)
^ 5108 - Engineering Manager	0.00	0.00	0.00	1.00	1.00
Engineering Manager	0.00	0.00	0.00	1.00	1.00
5107 - Engineering & Operations Manager	1.00	1.00	1.00	1.00	
5098/5113 - Engineering Specialist/Engineer	5.00	5.00	5.00	5.00	
5023 - City Land Surveyor	1.00	1.00	1.00	1.00	
5022 - Assistant City Land Surveyor	1.00	1.00	1.00	1.00	
5015 - Property Acquisition Coordinator	1.00	1.00	1.00	1.00	
^ 5004 - Engineering Technician II	0.00	0.00	0.00	1.00	1.00
^ 5004 - Senior Engineering Technician	1.00	1.00	1.00	0.00	(1.00)
^ 5003 - Enginerring Technician I	0.00	0.00	0.00	6.00	6.00
^ 5003 - Engineering Technician	4.00	4.00	4.00	0.00	(4.00)
^ 5000 - Associate Engineering Technician	2.00	2.00	2.00	0.00	(2.00)
^ 4998 - Project Compliance Inspector I	0.00	0.00	0.00	2.00	2.00
^ 4998 - Project Compliance Inspector	2.00	2.00	2.00	0.00	(2.00)
^ 4996 - Project Compliance Inspector II	0.00	0.00	0.00	1.00	1.00
^ 4996 - Senior Project Compliance Inspector	1.00	1.00	1.00	0.00	(1.00)
^ 3034 - Sign and Signals Technician - 955	0.00	0.00	0.00	1.00	1.00
^ 3034 - Sign Technician - 955	1.00	1.00	1.00	0.00	(1.00)
3033 - Traffic Signal Technician	2.00	2.00	2.00	2.00	
2450 - Construction Project Supt	1.00	1.00	1.00	1.00	
2311 - Street Maintenance Superintendent	1.00	1.00	1.00	1.00	
^ 2307 - Traffic Operations Supervisor	0.00	0.00	0.00	1.00	1.00
^ 2307 - Public Works Supervisor III	1.00	1.00	1.00	0.00	(1.00)
^ 2306 - Streets Supervisor	0.00	0.00	0.00	4.00	4.00
^ 2306 - Public Works Supervisor II	4.00	4.00	4.00	0.00	(4.00)
2304 - Crew Leader - 955	6.00	6.00	6.00	6.00	
^ 2303 - Equipment Operator - 955	0.00	0.00	0.00	27.00	27.00
^ 2303 - CDL Operator - 955	24.00	27.00	27.00	0.00	(27.00)

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
4810 - Marketing Specialist	0.40	0.00	0.00	0.00	
4801 - Public Information Specialist	0.00	0.45	0.45	0.45	
^ 1006 - Senior Administrative Support Assistant	1.30	1.30	1.30	0.00	(1.30)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.26	1.26
Department Total	**63.62**	**66.67**	**66.67**	**66.63**	**(0.04)**
Transit Fund					
Fixed Route (6110)					
9905 - Deputy City Manager	0.05	0.05	0.05	0.05	
6204 - Financial Analyst	0.20	0.20	0.20	0.20	
5901 - Director, Public Works	0.08	0.08	0.08	0.10	0.02
5800 - Assistant to the Public Works Director	0.15	0.15	0.15	0.15	
4810 - Marketing Specialist	0.30	0.00	0.00	0.00	
4801 - Public Information Specialist	0.00	0.25	0.25	0.25	
^ 4702 - Parking & Transit Manager	0.00	0.00	0.00	0.50	0.50
^ 4702 - Transit & Parking Manager	0.50	0.50	0.50	0.00	(0.50)
2505 - Transportation Superintendent	0.62	0.00	0.00	0.00	
2504 - Bus Supervisor	2.24	2.24	2.24	2.24	
2503 - Lead Bus Driver - 955	6.00	6.00	6.00	6.00	
2502 - Bus Driver - 955	13.87	15.87	15.87	15.87	
^ 2490 - Transit Maint Technician - 955	0.00	0.00	0.00	1.25	1.25
^ 2490 - Transit Maint Asst	1.25	1.25	1.25	0.00	(1.25)
^ 2480 - Transit Supervisor	0.00	0.00	0.00	2.00	2.00
^ 2306 - Public Works Supervisor II	0.00	2.00	2.00	0.00	(2.00)
^ 1006 - Senior Administrative Support Assistant	1.05	1.05	1.05	0.00	(1.05)
^ 1005 - Administrative Support Assistant	1.62	1.46	1.46	0.00	(1.46)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.03	1.03
^ 1003 - Administrative Technician I	0.00	0.00	0.00	1.46	1.46
	27.93	**31.10**	**31.10**	**31.10**	**0.00**
Paratransit (6120)					
2505 - Transportation Superintendent	0.25	0.00	0.00	0.00	
2504 - Bus Supervisor	0.50	0.50	0.50	0.50	
2502 - Bus Driver - 955	20.13	18.13	18.13	18.13	
2500 - Compliance Clerk	1.00	1.00	1.00	1.00	
^ 2499 - Paratransit Scheduler	0.00	0.00	0.00	1.00	1.00
^ 2490 - Transit Maint Technician - 955	0.00	0.00	0.00	1.00	1.00
^ 2490 - Transit Maint Asst	1.00	1.00	1.00	0.00	(1.00)
^ 1005 - Administrative Support Assistant	1.25	1.19	1.19	0.00	(1.19)
^ 1003 - Administrative Technician I	0.00	0.00	0.00	0.19	0.19
	24.13	**21.82**	**21.82**	**21.82**	**0.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
University Shuttle (6130)					
2505 - Transportation Superintendent	0.13	0.00	0.00	0.00	
2504 - Bus Supervisor	1.26	1.26	1.26	1.26	
2502 - Bus Driver - 955	4.00	4.00	4.00	4.00	
^ 2490 - Transit Maint Technician - 955	0.00	0.00	0.00	0.75	0.75
^ 2490 - Transit Maint Asst	0.75	0.75	0.75	0.00	(0.75)
^ 1005 - Administrative Support Assistant	0.13	0.10	0.10	0.00	(0.10)
^ 1003 - Administrative Technician I	0.00	0.00	0.00	0.10	0.10
	6.27	**6.11**	**6.11**	**6.11**	**0.00**
Department Total	**58.33**	**59.03**	**59.03**	**59.03**	**0.00**
Regional Airport Fund					
Administration (6210)					
8900 - Director, Economic Development	0.75	0.75	0.75	0.50	(0.25)
5901 - Director, Public Works	0.10	0.10	0.10	0.05	(0.05)
2560 - Asst to Airport Manager	1.00	1.00	1.00	1.00	
2556 - Airport Manager	1.00	1.00	1.00	1.00	
	2.85	**2.85**	**2.85**	**2.55**	**(0.30)**
Airfield Areas (6220)					
^ 2398 - Maintenance Technician II - 955	0.00	0.00	0.00	4.00	4.00
^ 2404 - Maintenance Mechanic - 955	3.00	3.00	4.00	0.00	(4.00)
2400 - Crew Leader, Airport	0.00	0.00	0.00	1.00	1.00
2400 - Maintenance Crew Leader	1.00	1.00	1.00	0.00	(1.00)
	4.00	**4.00**	**5.00**	**5.00**	**0.00**
Terminal Areas (6230)					
^ 2397 - Maintenance Technician I - 955	0.00	0.00	0.00	3.00	3.00
^ 2397 - Maintenance Assistant - 955	1.00	2.00	2.00	0.00	(2.00)
	1.00	**2.00**	**2.00**	**3.00**	**1.00**
Department Total	**7.85**	**8.85**	**9.85**	**10.55**	**0.70**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Parking Utility Fund (6410)					
9905 - Deputy City Manager	0.05	0.05	0.05	0.05	
6204 - Financial Analyst	0.20	0.20	0.20	0.20	
5901 - Director, Public Works	0.12	0.12	0.12	0.12	
5800 - Assistant to the Public Works Director	0.15	0.15	0.15	0.15	
^ 4702 - Parking & Transit Manager	0.00	0.00	0.00	0.50	0.50
^ 4702 - Transit & Parking Manager	0.50	0.50	0.50	0.00	(0.50)
^ 3032 - Parking Maintenance Technician II - 955	0.00	0.00	0.00	1.00	1.00
^ 3032 - Parking Meter Repair Tech - 955	1.00	1.00	1.00	0.00	(1.00)
^ 3024 - Parking Operatings Supervisor	0.00	0.00	0.00	1.00	1.00
^ 3024 - Parking Utility Supervisor	1.00	1.00	1.00	0.00	(1.00)
^ 3018 - Parking Maintenance Technician I - 955	0.00	0.00	0.00	2.00	2.00
^ 3018 - Parking Meter Repair Asst - 955	2.00	2.00	2.00	0.00	(2.00)
^ 2398 - Maintenance Technician II - 955	0.00	0.00	0.00	1.00	1.00
^ 2397 - Maintenance Technician I - 955	0.00	0.00	0.00	3.00	3.00
^ 2397 - Maintenance Assistant - 955	3.00	3.00	3.00	0.00	(3.00)
^ 2395 - Maintenance Associate - 955	1.00	1.00	1.00	0.00	(1.00)
^ 3030 - Sr Utility Maint Mech - 955	1.00	1.00	1.00	0.00	(1.00)
4810 - Marketing Specialist	0.25	0.00	0.00	0.00	
4801 - Public Information Specialist	0.00	0.25	0.25	0.25	
^ 2304 - Crew Leader - 955	0.00	0.00	0.00	1.00	1.00
^ 1006 - Senior Administrative Support Assistant	1.65	1.65	1.65	0.00	(1.65)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.59	1.59
Department Total	**11.92**	**11.92**	**11.92**	**11.86**	**(0.06)**
Railroad Fund (7810)					
2626 - Railroad Operator	1.00	1.00	1.00	1.00	
2620 - Railroad Operations Manager	1.00	1.00	1.00	1.00	
^ 2410 - Railroad Maint Technician	0.00	0.00	0.00	1.00	1.00
^ 2410 - Railroad Maint Specialist	1.00	1.00	1.00	0.00	(1.00)
Department Total	**3.00**	**3.00**	**3.00**	**3.00**	**0.00**
Transload Fund (7910)					
2616 - Transload Operations Supv	0.50	0.05	0.05	0.05	
^ 2298 - Equipment Operator - WL	0.00	0.00	0.00	0.05	0.05
^ 2298 - CDL Operator - W&L	0.50	0.05	0.05	0.00	(0.05)
Department Total	**1.00**	**0.10**	**0.10**	**0.10**	**0.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Water Fund					
Administration and General (70xx)					
9905 - Deputy City Manager	0.12	0.12	0.12	0.12	
5135 - Water Quality Compliance Officer	1.00	1.00	1.00	1.00	
5134 - Laboratory Supervisor	0.50	0.50	0.50	0.50	
^ 5132 Labroratory Specialist	0.00	0.00	0.00	1.00	1.00
^ 5132 - Laboratory Analyst	1.00	1.00	1.00	0.00	(1.00)
5109 - Engineering Supervisor	1.00	1.00	1.00	1.00	
5108 - Engineering Manager	0.20	0.20	0.20	0.00	(0.20)
5041 - Lab Tech - W&L	2.00	2.00	2.00	2.00	
5098/5113 - Engineering Specialist/Engineer	2.00	2.00	2.00	2.00	
^ 5004 - Engineering Technician II	0.00	0.00	0.00	2.00	2.00
^ 5004 - Senior Engineering Technician	2.00	2.00	2.00	0.00	(2.00)
^ 4998 - Project Compliance Inspector I	0.00	0.00	0.00	2.00	2.00
^ 4998 - Project Compliance Inspector	1.00	1.00	1.00	0.00	(1.00)
^ 4996 - Project Compliance Inspector II	0.00	0.00	0.00	0.50	0.50
^ 4996 - Senior Project Compliance Inspector	0.50	0.50	0.50	0.00	(0.50)
4801 - Public Information Specialist	0.25	0.25	0.50	0.50	
4514 - Utility Services Manager	0.20	0.20	0.20	0.20	
^ 4510 - Utility Services Specialist II	0.00	0.00	0.00	0.20	0.20
^ 4510 - Energy Management Specialist	0.20	0.20	0.20	0.00	(0.20)
^ 4502 - Rate Analyst II	0.00	0.00	0.00	0.50	0.50
^ 4502 - Senior Rate Analyst	0.20	0.20	0.50	0.00	(0.50)
^ 4501 - Rate Analyst I	0.00	0.00	0.00	0.50	0.50
^ 4501 - Rate Analyst	0.20	0.20	0.50	0.00	(0.50)
2990 - Director, Columbia Utilities	0.20	0.20	0.00	0.00	
2990 - Director, Utilities	0.00	0.00	0.20	0.20	
^ 2988 - Assistant Director, Water Utilities	0.00	0.00	0.00	1.00	1.00
^ 2988 - Asst Dir, Utilities PE - Water	0.00	0.00	1.00	0.00	(1.00)
2980 - Assistant Director, Columbia Utilities	0.25	0.25	0.00	0.00	
2980 - Assist Dir, Util - Rates and Fiscal Planning	0.00	0.00	0.25	0.25	
2981 - Assistant Director, Columbia Utilities PE	0.20	0.20	0.00	0.00	
2408 - Construction Project Supervisor	0.40	0.40	0.40	0.40	
^ 2312 - Water Distribution Tech - W&L	1.00	1.00	1.00	0.00	(1.00)
2190 - GIS Tech	0.00	0.00	1.00	1.00	
2185 - GIS Supervisor	0.00	0.00	0.50	0.50	
2180 - GIS Specialist	0.00	0.00	0.50	0.50	
1220 - Utility Customer Serv Mgr	0.25	0.25	0.25	0.25	
1218 - Utility Customer Serv Rep II	1.75	1.75	1.75	1.75	
1216 - Utility Customer Serv Rep I	1.75	1.75	2.25	2.25	
1215 - Billing Auditor	1.30	1.32	1.32	1.32	
1214 - Utility Customer Service Supervisor	0.50	0.50	0.50	0.50	
^ 1007 - Administrative Supervisor I	0.00	0.00	0.00	0.40	0.40

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
^ 1007 - Administrative Supervisor	0.40	0.40	0.40	0.00	(0.40)
^ 1006 - Senior Administrative Support Assistant	1.20	1.20	1.20	0.00	(1.20)
^ 1005 - Administrative Support Assistant	0.35	0.35	0.35	0.00	(0.35)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.20	1.20
^ 1003 - Administrative Technician I	0.00	0.00	0.00	0.35	0.35
	21.92	**21.94**	**26.09**	**25.89**	**(0.20)**
Production (7120)					
2661 - Water Production Manager	1.00	1.00	1.00	1.00	
2645 - Water Production Superintendent	1.00	1.00	1.00	1.00	
^ 2642/2643 - Water Operator II/III - WL	0.00	0.00	0.00	6.00	6.00
^ 2642/2643 - Water Trtmt Plant Oper II/III - W&L	6.00	6.00	6.00	0.00	(6.00)
^ 2641 - Water Operator I - WL	0.00	0.00	0.00	6.00	6.00
^ 2641 - Water Treatment Plant Oper I - W&L	6.00	6.00	6.00	0.00	(6.00)
2426 - Utility Maint Supervisor	1.00	1.00	1.00	1.00	
^ 2425 - Utility Maint Mechanic II - WL	0.00	0.00	0.00	3.00	3.00
^ 2425 - Utility Maint Mechanic - W&L	3.00	3.00	3.00	0.00	(3.00)
^ 2325 - Instrumentation Technician - WL	0.00	0.00	0.00	2.00	2.00
^ 2325 - Instrument Technician - W&L	2.00	2.00	2.00	0.00	(2.00)
^ 1005 - Administrative Support Assistant	1.00	1.00	1.00	0.00	(1.00)
^ 1003 - Administrative Technician I	0.00	0.00	0.00	1.00	1.00
	21.00	**21.00**	**21.00**	**21.00**	**0.00**
Distribution (72xx)					
6107 - Warehouse Operator - W&L	0.40	0.40	0.40	0.40	
^ 6105 - Storeroom Superintendent	0.00	0.00	0.00	0.40	0.40
^ 6105 - Stores Superintendent	0.40	0.40	0.40	0.00	(0.40)
^ 6103 - Storeroom Supervisor	0.00	0.00	0.00	0.40	0.40
^ 6103 - Stores Supervisor	0.40	0.40	0.40	0.00	(0.40)
^ 6102 - Stores Clerk - W&L	0.80	0.80	0.80	0.00	(0.80)
^ 6101 - Storeroom Assistant - W&L	1.20	1.20	1.20	0.00	(1.20)
^ 6098 - Inventory Technician - WL	0.00	0.00	0.00	2.00	2.00
^ 2883 - Utility Service Worker II - WL	0.00	0.00	0.00	2.00	2.00
^ 2883 - Lead Utility Service Worker - W&L	2.00	2.00	2.00	0.00	(2.00)
^ 2881 - Utility Service Worker - CDL - W&L	1.00	1.00	1.00	0.00	(1.00)
^ 2880 - Utility Service Worker I - WL	0.00	0.00	0.00	3.50	3.50
^ 2880 - Utility Service Worker - W&L	2.50	2.50	2.50	0.00	(2.50)
^ 2878 - Metered Services Supervisor	0.00	0.00	0.00	0.40	0.40
^ 2878 - Meter Reading Supervisor	0.40	0.40	0.40	0.00	(0.40)
^ 2874 - Meter Reader II - WL	0.00	0.00	0.00	0.80	0.80
^ 2874 - Senior Meter Reader - W&L	0.80	0.80	0.80	0.00	(0.80)
^ 2870 - Meter Reader I - WL	0.00	0.00	0.00	2.00	2.00
^ 2870 - Meter Reader - W&L	2.00	2.00	2.00	0.00	(2.00)
2876 - Metered Services Technician	0.40	0.40	0.40	0.40	
2770 - Electric Services Superintendent	0.25	0.25	0.25	0.25	

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
2690 - Water Distribution Manager	1.00	1.00	1.00	1.00	
2655 - Water Distribution Supt	2.00	2.00	2.00	2.00	
^ 2431 - Utility Locator I - WL	0.00	0.00	0.00	3.00	3.00
^ 2431 - Utility Locator - W&L	0.00	0.00	0.00	0.00	
2317 - Water Distribution Supervisor	4.00	4.00	4.00	4.00	
^ 2314 - Crew Leader, Water Distribution - WL	0.00	0.00	0.00	11.00	11.00
^ 2314 - Water Distribution Crew Leader - W&L	11.00	11.00	11.00	0.00	(11.00)
2312 - Water Distribution Tech - W&L	3.00	3.00	3.00	5.00	2.00
^ 2298 - Equipment Operator - WL	0.00	0.00	0.00	0.40	0.40
^ 2298 - CDL Operator - W&L	8.40	8.40	8.40	0.00	(8.40)
^ 2296 - Water Distribution Operator II - WL	0.00	0.00	0.00	6.00	6.00
^ 2296 - Water Distribution Operator - W&L	6.00	6.00	6.00	0.00	(6.00)
^ 2295 - Water Distribution Operator I - WL	0.00	0.00	0.00	8.00	8.00
^ 1006 - Senior Administrative Support Assistant	2.40	2.40	2.40	0.00	(2.40)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	2.40	2.40
	50.35	**50.35**	**50.35**	**55.35**	**5.00**
Department Total	**93.27**	**93.29**	**97.44**	**102.24**	**4.80**
Electric Fund					
Administration and General (74xx)					
9905 - Deputy City Manager	0.23	0.23	0.23	0.23	
5134 - Laboratory Supervisor	0.50	0.50	0.50	0.50	
^ 5132 Labroratory Specialist	0.00	0.00	0.00	1.00	1.00
^ 5132 - Laboratory Analyst	1.00	1.00	1.00	0.00	(1.00)
5109 - Engineering Supervisor	2.00	2.00	2.00	2.00	
5108 - Engineering Manager	0.80	0.80	0.80	1.00	0.20
5098/5113 - Engineering Specialist/Engineer	8.75	8.75	8.75	9.00	0.25
5041 - Lab Tech - W&L	1.00	1.00	1.00	1.00	
^ 5003 - Enginerring Technician I	0.00	0.00	0.00	2.00	2.00
^ 5003 - Engineering Technician	2.00	2.00	2.00	0.00	(2.00)
^ 4998 - Project Compliance Inspector I	0.00	0.00	0.00	1.00	1.00
^ 4998 - Project Compliance Inspector	1.00	1.00	1.00	0.00	(1.00)
^ 4996 - Project Compliance Inspector II	0.00	0.00	0.00	0.50	0.50
^ 4996 - Senior Project Compliance Inspector	0.50	0.50	0.50	0.00	(0.50)
4801 - Public Information Specialist	0.25	0.25	0.50	0.50	
^ 4521 - Utility Services Specialist I	0.00	0.00	0.00	2.00	2.00
^ 4521 - Energy Technician	2.00	2.00	2.00	0.00	(2.00)
4514 - Utility Services Manager	0.80	0.80	0.80	0.80	

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
^ 4513 - Utility Services Supervisor	0.00	0.00	0.00	2.00	2.00
^ 4513 - Energy Services Supervisor	2.00	2.00	2.00	0.00	(2.00)
^ 4510 - Utility Services Specialist II	0.00	0.00	0.00	5.80	5.80
^ 4510 - Energy Management Specialist	5.80	5.80	5.80	0.00	(5.80)
^ 4502 - Rate Analyst II	0.00	0.00	0.00	0.80	0.80
^ 4502 - Senior Rate Analyst	0.80	0.80	0.80	0.00	(0.80)
^ 4501 - Rate Analyst I	0.00	0.00	0.00	0.80	0.80
^ 4501 - Rate Analyst	0.80	0.80	0.80	0.00	(0.80)
4500 - Energy Market Analyst	1.00	1.00	1.00	1.00	
2990 - Director, Columbia Utilities	0.45	0.45	0.00	0.00	
2990 - Director, Utilities	0.00	0.00	0.45	0.45	
2982 - Assistant Director, Electric Utilities	0.00	0.00	0.00	1.00	1.00
2982 - Asst Director, Utilities PE - Electric	0.00	0.00	1.00	0.00	(1.00)
2981 - Assistant Director, Columbia Utilities PE	0.80	0.80	0.00	0.00	
2980 - Assistant Director, Columbia Utilities	0.45	0.40	0.00	0.00	
2980 - Assist Dir, Util - Rates and Fiscal Planning	0.00	0.00	0.40	0.40	
2408 - Construction Project Supervisor	0.60	0.60	0.60	0.60	
2190 - GIS Tech	0.00	0.00	1.00	1.00	
2185 - GIS Supervisor	0.00	0.00	0.50	0.50	
2180 - GIS Specialist	0.00	0.00	0.50	0.50	
1220 - Utility Customer Serv Mgr	0.42	0.42	0.42	0.42	
1218 - Utility Customer Serv Rep II	2.94	2.94	2.94	2.94	
1216 - Utility Customer Serv Rep I	2.94	2.94	3.78	3.78	
1215 - Billing Auditor	1.30	1.32	1.32	1.32	
1214 - Utility Customer Service Supervisor	0.84	0.84	0.84	0.84	
^ 1007 - Administrative Supervisor I	0.00	0.00	0.00	0.60	0.60
^ 1007 - Administrative Supervisor	0.60	0.60	0.60	0.00	(0.60)
^ 1006 - Senior Administrative Support Assistant	1.80	1.80	1.80	0.00	(1.80)
^ 1005 - Administrative Support Assistant	0.55	0.55	0.55	0.00	(0.55)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.80	1.80
^ 1003 - Administrative Technician I	0.00	0.00	0.00	0.55	0.55
	44.92	**44.89**	**48.18**	**48.63**	**0.45**
Production (75xx)					
7695 - Columbia Energy Center Supervisor	1.00	1.00	1.00	1.00	
7694 - Bio Gas Plant Supervisor	1.00	1.00	1.00	1.00	
^ 7693 - Bio Gas Plant Technician - W&L	1.00	1.00	1.00	0.00	(1.00)
^ 7692 - Columbia Energy Center Tech - W&L	1.00	1.00	1.00	0.00	(1.00)
^ 6102 - Stores Clerk - W&L	1.00	1.00	1.00	0.00	(1.00)
^ 6098 - Inventory Technician - WL	0.00	0.00	0.00	1.00	1.00
^ 2695 - Power Plant Operator II - WL	0.00	0.00	0.00	5.00	5.00
^ 2695 - Lead Power Plant Operator - W&L	5.00	5.00	5.00	0.00	(5.00)
^ 2694 - Power Plant Operator I - WL	0.00	0.00	0.00	6.00	6.00
^ 2694 - Power Plant Operator - W&L	6.00	6.00	6.00	0.00	(6.00)

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
2637 - Power Plant Tech Supv	1.00	1.00	1.00	1.00	
2636 - Power Production Supt	0.70	0.70	0.70	0.70	
2635 - Asst Power Production Supt	2.00	2.00	2.00	2.00	
2631 - Associate Power Plant Oper	0.00	0.00	0.00	0.00	
2426 - Utility Maint Supervisor	2.00	2.00	2.00	2.00	
^ 2422 - Utility Maintenance Mechanic I - WL	0.00	0.00	0.00	4.00	4.00
^ 2422 - Associate Utility Maint Mech - W&L	4.00	4.00	4.00	0.00	(4.00)
^ 2421 - Utility Maint Mechanic III - WL	0.00	0.00	0.00	2.00	2.00
^ 2421 - Sr Utility Maint Mechanic - W&L	2.00	2.00	2.00	0.00	(2.00)
^ 2325 - Instrumentation Technician - WL	0.00	0.00	0.00	4.00	4.00
^ 2325 - Instrument Technician - W&L	2.00	2.00	2.00	0.00	(2.00)
^ 2298 - CDL Operator - W&L	1.00	0.00	0.00	0.00	
^ 1400 - Administrative Technician	0.50	0.50	0.50	0.00	(0.50)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	0.50	0.50
	31.20	**30.20**	**30.20**	**30.20**	**0.00**
Transmission and Distribution (76xx)					
6107 - Warehouse Operator - W&L	0.60	0.60	0.60	0.60	
^ 6105 - Storeroom Superintendent	0.00	0.00	0.00	0.60	0.60
^ 6105 - Stores Superintendent	0.60	0.60	0.60	0.00	(0.60)
^ 6103 - Storeroom Supervisor	0.00	0.00	0.00	0.60	0.60
^ 6103 - Stores Supervisor	0.60	0.60	0.60	0.00	(0.60)
^ 6102 - Stores Clerk - W&L	1.20	1.20	1.20	0.00	(1.20)
^ 6101 - Storeroom Assistant - W&L	1.80	1.80	1.80	0.00	(1.80)
^ 6098 - Inventory Technician - WL	0.00	0.00	0.00	3.00	3.00
2888 - NERC Compliance Officer	2.00	2.00	2.00	2.00	
^ 2883 - Utility Service Worker II - WL	0.00	0.00	0.00	2.00	2.00
^ 2883 - Lead Utility Service Worker - W&L	2.00	2.00	2.00	0.00	(2.00)
^ 2880 - Utility Service Worker I - WL	0.00	0.00	0.00	2.50	2.50
^ 2880 - Utility Service Worker - W&L	2.50	2.50	2.50	0.00	(2.50)
^ 2879 - Metered Services Coordinator	0.00	0.00	0.00	1.00	1.00
^ 2879 - Services Coordinator	1.00	1.00	1.00	0.00	(1.00)
^ 2878 - Metered Services Supervisor	0.00	0.00	0.00	0.60	0.60
^ 2878 - Meter Reading Supervisor	0.60	0.60	0.60	0.00	(0.60)
2876 - Metered Services Technician	0.60	0.60	0.60	0.60	
^ 2874 - Meter Reader II - WL	0.00	0.00	0.00	1.20	1.20
^ 2874 - Senior Meter Reader - W&L	1.20	1.20	1.20	0.00	(1.20)
^ 2870 - Meter Reader I - WL	0.00	0.00	0.00	3.00	3.00
2870 - Meter Reader - W&L	3.00	3.00	3.00	0.00	(3.00)
^ 2860 - Utility Data Specialist - WL	0.00	0.00	0.00	1.00	1.00
^ 2860 - Electronic Data Specialist - W&L	1.00	1.00	1.00	0.00	(1.00)
^ 2855 - Electrical District Manager	0.00	0.00	0.00	1.00	1.00
^ 2855 - Electric District Manager	1.00	1.00	1.00	0.00	(1.00)
2851 - Electric District Coordinator	2.00	2.00	2.00	2.00	

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
^ 2803 - Electric Meter Repair Specialist II - WL	0.00	0.00	0.00	2.00	2.00
^ 2803 - Lead Electric Meter Rpr Worker - W&L	2.00	2.00	2.00	0.00	(2.00)
^ 2801 - Electric Meter Rpr Specialist - WL	0.00	0.00	0.00	2.00	2.00
^ 2801 - Electric Meter Rpr Worker - W&L	2.00	2.00	2.00	0.00	(2.00)
^ 2781 - Vegetation Management coordinator - WL	0.00	0.00	0.00	2.00	2.00
^ 2781 - Consulting Utility Forester - W&L	1.00	2.00	2.00	0.00	(2.00)
2770 - Electric Services Superintendent	0.75	0.75	0.75	0.75	
2730 - Line Superintendent	2.00	2.00	2.00	2.00	
^ 2706 - Crew Leader, Line - WL	0.00	0.00	0.00	11.00	11.00
^ 2706 - Line Crew Leader - W&L	11.00	11.00	11.00	0.00	(11.00)
2703/2701 Linewrkr/App Lineworker - W&L	25.00	25.00	25.00	25.00	
^ 2640 - NERC Certified System Operator	0.00	0.00	0.00	10.00	10.00
^ 2640 - NERC Certified BAO	10.00	10.00	10.00	0.00	(10.00)
2636 - Power Production Supt	0.30	0.30	0.30	0.30	
2635 - Asst Power Production Supt	1.00	1.00	1.00	1.00	
2616 - Transload Operations Supv	0.50	0.95	0.95	0.95	
2434 - Utility Locator Supervisor	1.00	1.00	1.00	1.00	
^ 2432 - Utility Locator II - WL	0.00	0.00	0.00	1.00	1.00
^ 2432 - Lead Utility Locator - W&L	1.00	1.00	1.00	0.00	(1.00)
^ 2431 - Utility Locator I - WL	0.00	0.00	0.00	5.00	5.00
^ 2431 - Utility Locator - W&L	5.00	5.00	5.00	0.00	(5.00)
2337 - Substation Repair Supt	1.00	1.00	1.00	1.00	
^ 2335 - Crew Leader, Substation - WL	0.00	0.00	0.00	3.00	3.00
^ 2335 - Substation Technician Crew Leader - W&L	3.00	3.00	3.00	0.00	(3.00)
2333/2334 Substation Technician - W&L	3.00	3.00	4.00	4.00	
^ 2332 - Crew Leader, Communication Technician - WL	0.00	0.00	0.00	1.00	1.00
^ 2332 - Comm Technician Crew Leader - W&L	1.00	1.00	1.00	0.00	(1.00)
2330/2331 - Communication Technician - W&L	2.00	2.00	3.00	3.00	
^ 2298 - Equipment Operator - WL	0.00	0.00	0.00	6.55	6.55
^ 2298 - CDL Operator - W&L	5.10	6.55	6.55	0.00	(6.55)
^ 1400 - Administrative Technician	0.50	0.50	0.50	0.00	(0.50)
^ 1006 - Senior Administrative Support Assistant	2.60	2.60	2.60	0.00	(2.60)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	3.10	3.10
	102.45	**105.35**	**107.35**	**107.35**	**0.00**
Department Total	**178.57**	**180.44**	**185.73**	**186.18**	**0.45**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Sanitary Sewer Utility Fund					
Administration/UCS (6310 & 6312)					
9905 - Deputy City Manager	0.12	0.12	0.12	0.12	
5107 - Engineering & Operations Manager	0.80	0.80	0.00	0.00	
4801 - Public Information Specialist	0.20	0.20	0.40	0.40	
^ 4501 - Rate Analyst I	0.00	0.00	0.00	0.30	0.30
^ 4501 - Rate Analyst	0.45	0.45	0.30	0.00	(0.30)
^ 4502 - Rate Analyst II	0.00	0.00	0.00	0.30	0.30
^ 4502 - Senior Rate Analyst	0.45	0.45	0.30	0.00	(0.30)
2990 - Director, Columbia Utilities	0.20	0.20	0.00	0.00	
2990 - Director, Utilities	0.00	0.00	0.20	0.20	
^ 2984 - Asst Dir, Sewer and Storm Water Utilities	0.00	0.00	0.00	0.80	0.80
^ 2984 - Asst Dir, Util PE - Sewer and Stormwater	0.00	0.00	0.80	0.00	(0.80)
2980 - Assistant Director, Columbia Utilities	0.15	0.15	0.00	0.00	
2980 - Assist Dir, Util - Rates and Fiscal Planning	0.00	0.00	0.15	0.15	
1220 - Utility Customer Serv Mgr	0.16	0.16	0.16	0.16	
1218 - Utility Customer Serv Rep II	1.12	1.12	1.12	1.12	
1216 - Utility Customer Serv Rep I	1.12	1.12	1.44	1.44	
1215 - Billing Auditor	0.30	0.15	0.15	0.15	
1214 - Utility Customer Service Supervisor	0.32	0.32	0.32	0.32	
^ 1006 - Senior Administrative Support Assistant	0.90	0.90	0.90	0.00	(0.90)
^ 1005 - Administrative Support Assistant	0.05	0.05	0.05	0.00	(0.05)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	0.90	0.90
^ 1003 - Administrative Technician I	0.00	0.00	0.00	0.05	0.05
	6.34	**6.19**	**6.41**	**6.41**	**0.00**
Engineering (6315)					
5109 - Engineering Supervisor	0.80	1.80	0.80	0.80	
5108 - Engineering Manager	0.00	0.00	0.80	0.80	
5098/5113 - Engineering Specialist/Engineer	5.00	5.00	5.00	5.00	
^ 5004 - Engineering Technician II	0.00	0.00	0.00	1.00	1.00
^ 5003 - Enginerring Technician I	0.00	0.00	0.00	2.00	2.00
^ 5003 - Engineering Technician	2.00	2.00	2.00	0.00	(2.00)
^ 4998 - Project Compliance Inspector I	0.00	0.00	0.00	2.00	2.00
^ 4998 - Project Compliance Inspector	2.00	2.00	2.00	0.00	(2.00)
^ 4996 - Project Compliance Inspector II	0.00	0.00	0.00	0.80	0.80
^ 4996 - Senior Project Compliance Inspector	0.80	0.80	0.80	0.00	(0.80)
^ 2438 - Sewer Technician	1.00	1.00	1.00	0.00	(1.00)
	11.60	**12.60**	**12.40**	**12.40**	**0.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
SLUDGE MANAGEMENT (632x)					
2614 - Wastewater Operations Supv	1.00	1.00	1.00	1.00	
^ 2419 - Utility Maintenance Mechanic I - 955	0.00	0.00	0.00	2.00	2.00
^ 2419 - Associate Utility Maint Mech - 955	2.00	2.00	2.00	0.00	(2.00)
2591 - Sewer Supervisor	1.00	1.00	1.00	1.00	
^ 2303 - Equipment Operator - 955	0.00	0.00	0.00	3.00	3.00
^ 2303 - CDL Operator - 955	3.00	3.00	3.00	0.00	(3.00)
FIELD OPERATIONS:					
2885 - Wetlands Lead Operator - 955	1.00	1.00	1.00	1.00	
^ 2601 - Wastewater Operator I - 955	0.00	0.00	0.00	1.00	1.00
^ 2601 - WWTP Operator - 955	2.00	1.00	1.00	0.00	(1.00)
WWT OPERATIONS:					
2606 - Assistant WWTP Superintendent	1.00	0.00	0.00	0.00	
^ 2604 - Wastewater Treatment Plant Chief Operator	0.00	0.00	0.00	1.00	1.00
^ 2604 - WWTP Chief Operator	0.00	1.00	1.00	0.00	(1.00)
^ 2601 - Wastewater Operator I - 955	0.00	0.00	0.00	11.00	11.00
^ 2601 - WWTP Operator - 955	10.00	11.00	11.00	0.00	(11.00)
^ 2590 - Wastewater Operator II - 955	0.00	0.00	0.00	4.00	4.00
^ 2590 - Sewer Utility Lead Oper - 955	4.00	4.00	4.00	0.00	(4.00)
WWT MAINTENANCE:					
^ 2607 - Wastewater Treatment Plant Superintendent	0.00	0.00	0.00	1.00	1.00
^ 2607 - WWTP Superintendent	1.00	1.00	1.00	0.00	(1.00)
^ 2429 - Utility Maint Mechanic II - 955	0.00	0.00	0.00	1.00	1.00
^ 2429 - Utility Maint Mechanic - 955	1.00	1.00	1.00	0.00	(1.00)
2426 - Utility Maint Supervisor	1.00	1.00	1.00	1.00	
^ 2420 - Utility Maint Mechanic III - 955	0.00	0.00	0.00	1.00	1.00
^ 2420 - Sr Utility Maint Mechanic - 955	1.00	1.00	1.00	0.00	(1.00)
^ 2419 - Utility Maintenance Mechanic I - 955	0.00	0.00	0.00	4.00	4.00
^ 2419 - Associate Utility Maint Mech - 955	4.00	4.00	4.00	0.00	(4.00)
^ 2397 - Maintenance Technician I - 955	0.00	0.00	0.00	2.00	2.00
^ 2397 - Maintenance Assistant - 955	2.00	2.00	2.00	0.00	(2.00)
^ 2324 - Instrumentation Technician - 955	0.00	0.00	0.00	1.00	1.00
^ 2324 - Instrument Technician - 955	1.00	1.00	1.00	0.00	(1.00)
2003 - Custodian - 955	2.00	2.00	2.00	2.00	
LABORATORY:					
5134 - Laboratory Supervisor	1.00	1.00	1.00	1.00	
^ 5132 Labroratory Specialist	0.00	0.00	0.00	1.00	1.00
^ 5132 - Laboratory Analyst	1.00	1.00	1.00	0.00	(1.00)
5040 - Laboratory Technician - 955	2.00	2.00	2.00	2.00	
4999 - Pretreatment Inspector	1.00	1.00	1.00	1.00	
	43.00	**43.00**	**43.00**	**43.00**	**0.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Line Maintenance (6330)					
2884 - Jet Lead Operator - 955	4.00	4.00	4.00	4.00	
2587 - Collections Assistant	2.00	2.00	2.00	2.00	
2430 - Sewer and Storm Water Maintenance Supt	0.90	0.90	0.90	0.90	
2428 - Sewer and Storm Water Maintenance Supv	2.00	2.00	2.00	2.00	
^ 2320 - Closed Circuit Television Technician - 955	0.00	0.00	0.00	2.00	2.00
^ 2320 - CCTV Technician	2.00	2.00	2.00	0.00	(2.00)
2304 - Crew Leader - 955	2.00	2.00	2.00	2.00	
^ 2303 - Equipment Operator - 955	0.00	0.00	0.00	8.00	8.00
^ 2303 - CDL Operator	8.00	8.00	8.00	0.00	(8.00)
	20.90	**20.90**	**20.90**	**20.90**	**0.00**
Department Total	**81.84**	**82.69**	**82.71**	**82.71**	**0.00**
Solid Waste Utility Fund					
Administration (651x)					
9905 - Deputy City Manager	0.12	0.12	0.12	0.12	
4801 - Public Information Specialist	0.25	0.25	0.50	0.50	
^ 4502 - Rate Analyst II	0.00	0.00	0.00	0.30	0.30
^ 4502 - Senior Rate Analyst	0.45	0.45	0.30	0.00	(0.30)
^ 4501 - Rate Analyst I	0.00	0.00	0.00	0.30	0.30
^ 4501 - Rate Analyst	0.45	0.45	0.30	0.00	(0.30)
2990 - Director, Columbia Utilities	0.10	0.10	0.00	0.00	
2990 - Director, Utilities	0.00	0.00	0.10	0.10	
2980 - Assistant Director, Columbia Utilities	0.15	0.15	0.00	0.00	
2980 - Assist Dir, Util - Rates and Fiscal Planning	0.00	0.00	0.15	0.15	
^ 2218 - Solid Waste Supervisor II	0.00	0.00	0.00	2.00	2.00
^ 2218 - Solid Waste Supervisor III	2.00	2.00	2.00	0.00	(2.00)
^ 2209 - Material Recovery Superintendent	0.00	0.00	0.00	1.00	1.00
^ 2209 - Recovery Superintendent	1.00	1.00	1.00	0.00	(1.00)
^ 2206 - Solid Waste Superintendent	0.00	0.00	0.00	1.00	1.00
^ 2206 - Solid Waste Collection Superint	1.00	1.00	1.00	0.00	(1.00)
2205 - Solid Waste Manager	1.00	1.00	0.00	0.00	
^ 2986 - Assistant Director, Solid Waste Utilities	0.00	0.00	0.00	1.00	1.00
^ 2986 - Asst Dir, Util - Solid Waste	0.00	0.00	1.00	0.00	(1.00)
2003 - Custodian - 955	1.00	1.00	1.00	1.00	
1220 - Utility Customer Serv Mgr	0.16	0.16	0.16	0.16	
1218 - Utility Customer Serv Rep II	1.12	1.12	1.12	1.12	
1216 - Utility Customer Serv Rep I	1.12	1.12	1.44	1.44	
1215 - Billing Auditor	0.10	0.15	0.15	0.15	
1214 - Utility Customer Service Supervisor	0.32	0.32	0.32	0.32	
^ 1007 - Administrative Supervisor I	0.00	0.00	0.00	1.00	1.00
^ 1007 - Administrative Supervisor	1.00	1.00	1.00	0.00	(1.00)

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
^ 1006 - Senior Administrative Support Assistant	4.00	4.00	4.00	0.00	(4.00)
^ 1005 - Administrative Support Assistant	1.05	1.05	1.05	0.00	(1.05)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	4.00	4.00
^ 1003 - Administrative Technician I	0.00	0.00	0.00	1.05	1.05
	16.39	**16.44**	**16.71**	**16.71**	**0.00**
Commercial (652x)					
2222 - Container Maint Technician	2.40	2.40	2.40	2.40	
^ 2217 - Solid Waste Supervisor II	2.53	2.53	2.53	0.00	(2.53)
^ 2216 - Solid Waste Supervisor I	0.00	0.00	0.00	2.53	2.53
^ 2214 - Refuse Collector II - 955	0.00	0.00	0.00	16.41	16.41
^ 2214 - Senior Refuse Collector - 955	17.13	17.13	16.41	0.00	(16.41)
^ 2213 - Refuse Collector I - 955	0.00	0.00	0.00	2.18	2.18
^ 2213 - Refuse Collector - 955	2.11	2.11	2.18	0.00	(2.18)
	24.17	**24.17**	**23.52**	**23.52**	**0.00**
Residential (6530)					
2222 - Container Maint Technician	0.60	0.60	0.60	0.60	
^ 2217 - Solid Waste Supervisor II	1.55	1.55	1.55	0.00	(1.55)
^ 2216 - Solid Waste Supervisor I	0.00	0.00	0.00	1.55	1.55
^ 2214 - Refuse Collector II - 955	0.00	0.00	0.00	12.15	12.15
^ 2214 - Senior Refuse Collector - 955	12.35	12.35	12.15	0.00	(12.15)
^ 2213 - Refuse Collector I - 955	0.00	0.00	0.00	9.90	9.90
^ 2213 - Refuse Collector - 955	7.05	7.05	9.90	0.00	(9.90)
	21.55	**21.55**	**24.20**	**24.20**	**0.00**
Landfill (6540)					
5114 - Bioreactor Specialist	1.00	1.00	1.00	1.00	
^ 2303 - Equipment Operator - 955	0.00	0.00	0.00	9.00	9.00
^ 2303 - CDL Operator - 955	9.00	9.00	9.00	0.00	(9.00)
2220 - Traffic Control Operator - 955	1.00	1.00	2.00	2.00	
^ 2218 - Solid Waste Supervisor III	1.00	1.00	1.00	0.00	(1.00)
^ 2217 - Solid Waste Supervisor II	1.00	1.00	1.00	0.00	(1.00)
^ 2216 - Solid Waste Supervisor I	1.00	1.00	1.00	3.00	2.00
2207 - Landfill Superintendent	1.00	1.00	1.00	1.00	
^ 1201 - Cashier	1.75	2.00	2.00	0.00	(2.00)
^ 1190 - Scale House Cashier	0.00	0.00	0.00	2.00	2.00
	16.75	**17.00**	**18.00**	**18.00**	**0.00**

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
Recycling (657x)					
6108 - Warehouse Operator - 955	3.00	3.00	3.00	3.00	
^ 2218 - Solid Waste Supervisor III	0.00	0.00	0.00	0.00	
^ 2217 - Solid Waste Supervisor II	3.92	3.92	3.92	0.00	(3.92)
^ 2216 - Solid Waste Supervisor I	0.00	0.00	0.00	4.92	4.92
^ 2214 - Refuse Collector II - 955	0.00	0.00	0.00	15.44	15.44
^ 2214 - Senior Refuse Collector - 955	14.52	14.52	15.44	0.00	(15.44)
^ 2213 - Refuse Collector I - 955	0.00	0.00	0.00	2.92	2.92
^ 2213 - Refuse Collector - 955	5.84	5.84	2.92	0.00	(2.92)
2210 - Material Handler - 955	13.00	13.00	13.00	13.00	
	40.28	**40.28**	**38.28**	**39.28**	**1.00**
Department Total	**119.14**	**119.44**	**120.71**	**121.71**	**1.00**
Mid-Missouri Solid Waste Management District (1910)					
2208 - Solid Waste District Admin	1.00	1.00	1.00	1.00	
^ 1400 - Administrative Technician	1.00	1.00	1.00	0.00	(1.00)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	1.00	1.00
Department Total	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**
Storm Water Utility Fund					
Admin/Education/Engineering (6610)					
9905 - Deputy City Manager	0.06	0.06	0.06	0.06	
5109 - Engineering Supervisor	0.20	0.20	0.20	0.20	
5108 - Engineering Manager	0.00	0.00	0.20	0.20	
5107 - Engineering & Operations Manager	0.20	0.20	0.00	0.00	
^ 2984 - Asst Dir, Sewer and Storm Water Utilities	0.00	0.00	0.00	0.20	0.20
^ 2984 - Asst Dir, Util PE - Sewer and Stormwater	0.00	0.00	0.20	0.00	(0.20)
5098/5113 - Engineering Specialist/Engineer	1.00	1.00	1.00	1.00	
^ 4996 - Project Compliance Inspector II	0.00	0.00	0.00	0.20	0.20
^ 4996 - Senior Project Compliance Inspector	0.20	0.20	0.20	0.00	(0.20)
4801 - Public Information Specialist	0.05	0.05	0.10	0.10	
^ 4502 - Rate Analyst II	0.00	0.00	0.00	0.10	0.10
^ 4502 - Senior Rate Analyst	0.10	0.10	0.10	0.00	(0.10)
^ 4501 - Rate Analyst I	0.00	0.00	0.00	0.10	0.10
^ 4501 - Rate Analyst	0.10	0.10	0.10	0.00	(0.10)
2990 - Director, Columbia Utilities	0.05	0.05	0.00	0.00	
2990 - Director, Utilities	0.00	0.00	0.05	0.05	
2980 - Assistant Director, Columbia Utilities	0.00	0.05	0.00	0.00	
2980 - Assist Dir, Util - Rates and Fiscal Planning	0.00	0.00	0.05	0.05	
2582 - Storm Water MS4 Technician	1.00	1.00	1.00	1.00	
1220 - Utility Customer Serv Mgr	0.01	0.01	0.01	0.01	
1218 - Utility Customer Serv Rep II	0.07	0.07	0.07	0.07	

Authorized Full Time Equivalent (FTE)

	Actual FY 2021	Actual FY 2022	Revised FY 2023	Proposed FY 2024	Position Change
1216 - Utility Customer Serv Rep I	0.07	0.07	0.09	0.09	
1215 - Billing Auditor	0.00	0.06	0.06	0.06	
1214 - Utility Customer Service Supervisor	0.02	0.02	0.02	0.02	
^ 1006 - Senior Administrative Support Assistant	0.10	0.10	0.10	0.00	(0.10)
^ 1004 - Administrative Technician II	0.00	0.00	0.00	0.10	0.10
	3.23	**3.34**	**3.61**	**3.61**	**0.00**
Field Operations (6620)					
2884 - Jet Lead Operator - 955	1.00	1.00	1.00	1.00	
2585 - Storm Water Supervisor	1.00	0.00	0.00	0.00	
2430 - Sewer and Storm Water Maintenance Supt	0.10	0.10	0.10	0.10	
2428 - Sewer and Storm Water Maintenance Supv	0.00	1.00	1.00	1.00	
2304 - Crew Leader - 955	1.00	1.00	1.00	1.00	
^ 2303 - Equipment Operator - 955	0.00	0.00	0.00	4.00	4.00
^ 2303 - CDL Operator - 955	4.00	4.00	4.00	0.00	(4.00)
	7.10	**7.10**	**7.10**	**7.10**	**0.00**
Department Total	**10.33**	**10.44**	**10.71**	**10.71**	**0.00**
Total	**1,472.85**	**1,514.85**	**1,571.50**	**1,604.50**	**33.00**

^ Amendments to the City of Columbia Classification and Pay Plan for FY 24

Exhibit A

mClass	Munis Code	Subclass	Life	Salvage Value % of Cost
Land	**LD**			
	LND	**Land**	**NON**	**0.00%**
Buildings	**BD**			
	BLD	**Buildings**	**40**	**0.00%**
		Fireproof Construction (Walls are constructed of brick, stone, iron or other hard combustible materials)	**50**	**0.00%**
		Non-fireproof Construction (Boiler house, concession stands, garages, sheds)	**33**	**0.00%**
		Fire Station , Building, Pool, Park Center	**40**	**0.00%**
Infrastructure	**IF**			
	IMP	**Improvements**	**40**	**0.00%**
		Airport		
		Airport Aprons	**30**	**0.00%**
		Airport Runway	**30**	**0.00%**
		Parks & Recreation		
		Bike Trail (Asphalt)	**20**	**0.00%**
		Sewer		
		Trickling Filters	**50**	**0.00%**
		Clarifiers	**50**	**0.00%**
		Storm Sewers	**50**	**0.00%**
		Streets		
		Road System - Base (including culverts)	**40**	**0.00%**
		Road System - Asphalt Overlay	**20**	**0.00%**
		Road System - Concrete Overlay	**30**	**0.00%**
		Sidewalks	**15**	**0.00%**
		Bridge	**75**	**0.00%**

Class	Munis Code	Subclass	Life	Salvage Value % of Cost
	IMP	**Improvements**		
		Other Infrastructure		
		Gravel parking lot	**5**	**0.00%**
		Landscaping	**10**	**0.00%**
		Parking Lot (Asphalt Overlay)	**20**	**0.00%**
		Parking Lot (Concrete Overlay)	**30**	**0.00%**
		Reservoirs, dams, and waterways	**100**	**0.00%**
		Tunnels	**25**	**0.00%**
		Water - lake, river, and other intakes	**100**	**0.00%**
		Landfill		
	LDF	Landfill (Excavation of cells)	**40**	**0.00%**
		Railroad		
	RRT	Railroad Tracks	**30**	**0.00%**
	SIG	Signals	**15**	**0.00%**
	XNG	Crossings	**10**	**0.00%**
		Sewer		
	SLN	Sewer Lines	**75**	**0.00%**
Structures	**ST**			
	STR	**Structures and Improvements**	**40**	**0.00%**
		Parks & Recreation		
		Batting Cages	**10**	**0.00%**
		Bench seats	**10**	**10.00%**
		Benches	**20**	**10.00%**
		Bleachers (fixed)	**20**	**0.00%**
		Bleachers, portable	**20**	**10.00%**
		Dugouts	**10**	**0.00%**
		Golf Course Improvements	**10**	**0.00%**
		Picnic Shelter	**20**	**0.00%**
		Playground equipment	**15**	**10.00%**

Class	Munis Code	Subclass	Life	Salvage Value % of Cost
	STR	**Structures and Improvements**		
		Pool Slide	**15**	**10.00%**
		Tennis Courts	**10**	**0.00%**
		Yard and athletic field lighting	**20**	**0.00%**
		Sewer		
		Sludge Digesters/Thickeners	**20**	**0.00%**
		Sewer Pump Stations	**40**	**0.00%**
		Solid Waste		
		Landfill (Leachate System)	**30**	**0.00%**
		Landfill (Liners)	**30**	**0.00%**
		Landfill (Test Wells)	**30**	**0.00%**
		Weighing Scales	**10**	**10.00%**
		Streets		
		Signs	**10**	**0.00%**
		Street Lights	**20**	**0.00%**
		Traffic Signals	**40**	**0.00%**
		Transit		
		Bus Shelter	**20**	**0.00%**
		Other Structures and Improvements		
		Brick or stone Fence	**25**	**0.00%**
		Chain Link Fence	**20**	**0.00%**
		Curb and gutters	**20**	**0.00%**
		Retaining walls	**25**	**0.00%**
		Service and Taps	**50**	**0.00%**
		Storage Tanks	**20**	**0.00%**
		Wire Fence	**10**	**0.00%**

Class	Munis Code	Subclass	Life	Salvage Value % of Cost
	STR	**Structures and Improvements**		
		Wood Fence	**15**	**0.00%**
		Underground sprinklers	**15**	**0.00%**
Furniture, Fixtures, and Equipment	**FF**			
	ART	**Art**		
		Museum or Exhibits	**99**	**0.00%**
		Picture on wall	**10**	**0.00%**
	BOA	**Boat or canoes**	**10**	**10.00%**
	CAR	**Cars, Small SUVs, and Vans**	**5**	**15.00%**
	COM	**Communication Equipment**		
		Camera	**5**	**0.00%**
		Police car camera	**5**	**0.00%**
		Radio System	**10**	**0.00%**
		Television/Video Equipment	**10**	**10.00%**
	CMP	**Computer Equipment**		
		Computer Equipment	**5**	**0.00%**
		Copy Machine	**5**	**10.00%**
	DOG	**Dogs**		
		Arson Dog	**6**	**0.00%**
		K-9	**6**	**0.00%**
		Fire		
	FTR	Fire Truck	**10**	**10.00%**
	HYD	Hydrants	**25**	**0.00%**

Class	Munis Code	Subclass	Life	Salvage Value % of Cost
		Police		
	PAT	Police Vehicles	**5**	**0.00%**
		Transit		
	BUS	Bus	**10**	**10.00%**
	SOF	**Software**	**3**	**0.00%**
		Ethernet /Server	**5**	**0.00%**
		Solid Waste		
	RCN	Refuse Containers	**10**	**0.00%**
	RTR	Refuse Truck	**10**	**10.00%**
	STA	**Statues**	**25**	**0.00%**
		Streets & Sidewalks		
	DTR	Dump Truck	**10**	**10.00%**
	SPL	Snow plows	**10**	**10.00%**
	SYS	**Systems**		
		Fire alarm systems	**10**	**0.00%**
		Sprinkler System	**15**	**0.00%**
	TDT	**Tandem Truck**	**10**	**10.00%**
	SMT	**Trucks**		
		Light truck (Less than 1,500 ton)	**5**	**15.00%**
		Truck (greater than 1,500 ton)	**7**	**15.00%**
	UTV	**Utility Vehicle**	**5**	**20.00%**
	MAC	**Machinery, Tools, and Instruments**	**10**	**10.00%**
		Fire		

		Rescue tools, hydraulic	**10**	**10.00%**
Class	**Munis Code**	**Subclass**	**Life**	**Salvage Value % of Cost**
	MAC	**Machinery, Tools, and Instruments**		
		Health		
		Animal Cages	**10**	**10.00%**
		Blood analysis apparatus	**10**	**0.00%**
		Blood plasma cabinets	**10**	**10.00%**
		Blood pressure apparatus	**10**	**0.00%**
		Exam tables	**10**	**10.00%**
		X-ray machines	**10**	**10.00%**
		Parks & Recreation		
		Ballfield Groomer	**10**	**10.00%**
		Beverage system or cooler	**10**	**10.00%**
		Drinking Fountains	**10**	**10.00%**
		Lawn mowers	**10**	**10.00%**
		Nets, steels	**10**	**0.00%**
		Pool Vacuum	**15**	**10.00%**
		Workout Equipment	**10**	**10.00%**
		Police		
		Investigative equipment	**15**	**10.00%**
		Streets & Sidewalks		
		Asphalt breaker, power	**15**	**10.00%**
		Blue Print Machines	**10**	**10.00%**
		Paint Stripper	**10**	**10.00%**
		Striper machine	**20**	**10.00%**
		Miscellaneous Equipment		
		Air Cleaners	**20**	**0.00%**
		Air Compressors	**10**	**0.00%**
		Air Conditioning units	**10**	**0.00%**
		Air Hoists	**10**	**0.00%**

		Air Systems	**10**	**0.00%**
Class	**Munis Code**	**Subclass**	**Life**	**Salvage Value % of Cost**
	MAC	**Machinery, Tools, and Instruments**		
		Miscellaneous Equipment		
		Alignment gauges, chamber, toe-in, etc.	**10**	**0.00%**
		Amplifiers	**10**	**0.00%**
		Arc welding apparatus	**10**	**10.00%**
		Automobile lifts	**10**	**0.00%**
		AVV equipment	**10**	**10.00%**
		Backstops	**10**	**10.00%**
		Blowers	**10**	**0.00%**
		Boilers	**10**	**0.00%**
		Books	**50**	**10.00%**
		Cabinets	**10**	**10.00%**
		Carpets	**10**	**0.00%**
		Cases	**10**	**10.00%**
		Cubicles	**10**	**10.00%**
		Defibrillator	**10**	**10.00%**
		Freezers	**12**	**10.00%**
		Furnaces	**15**	**0.00%**
		Furniture	**10**	**10.00%**
		Generators	**10**	**10.00%**
		HVAC equipment	**10**	**10.00%**
		Icemaker	**10**	**10.00%**
		Pavers, asphalt	**10**	**0.00%**
		Refrigerators	**12**	**10.00%**
		Tents	**10**	**10.00%**
		Trailer	**20**	**10.00%**
		Miscellaneous Machines		
		Auger	**10**	**10.00%**
		Backhoe	**10**	**10.00%**
		Booms	**5**	**10.00%**

		Boring machines	**10**	**10.00%**
		Brake lining machines	**10**	**10.00%**
Class	**Munis Code**	**Subclass**	**Life**	**Salvage Value % of Cost**
	MAC	**Machinery, Tools, and Instruments**		
		Miscellaneous Machines		
		Brooms, power driven	**10**	**10.00%**
		Brooms, traction driven	**15**	**10.00%**
		Buffers, electric	**10**	**10.00%**
		Camera/Recorder/Processor	**10**	**10.00%**
		Chippers	**10**	**0.00%**
		Cranes	**20**	**10.00%**
		Dozers	**10**	**10.00%**
		Electric Drills	**15**	**10.00%**
		Electric floor scrubbers or waxing machines	**10**	**10.00%**
		Forklift	**10**	**10.00%**
		Front end loaders	**10**	**10.00%**
		Hydraulic jacks	**10**	**10.00%**
		Jackhammer	**5**	**0.00%**
		Tractors	**10**	**10.00%**
FERC		**Steam Production**		
310	**LND**	Land and Land Rights	**NON**	**0.00%**
311	**STR**	Structures and Improvements	**40**	**0.00%**
312	**MAC**	Boiler plant equipment	**10**	**10.00%**
313	**MAC**	Engines and Engine-driven generators	**10**	**10.00%**
314	**MAC**	Turbogenerator units	**33**	**0.00%**
315	**MAC**	Accessory electric equipment	**10**	**10.00%**
316	**MAC**	Miscellaneous power plant equipment	**10**	**10.00%**
		Nuclear Production		
320	**LND**	Land and Land Rights	**NON**	**0.00%**
321	**STR**	Structures and Improvements	**40**	**0.00%**
325	**MAC**	Miscellaneous power plant equipment	**10**	**10.00%**

		Hydraulic Production		
330	**LND**	Land and Land Rights	**NON**	**0.00%**
331	**STR**	Structures and Improvements	**40**	**0.00%**
Class	**Munis Code**	**Subclass**	**Life**	**Salvage Value % of Cost**
FERC		**Hydraulic Production**		
332	**INF**	Reservoirs, dams, and waterways	**100**	**0.00%**
		Other Production		
340	**LND**	Land and Land Rights	**NON**	**0.00%**
341	**STR**	Structures and Improvements	**40**	**0.00%**
342	**MAC**	Fuel holders, producers, and accessories	**10**	**0.00%**
343	**MAC**	Prime movers	**10**	**0.00%**
344	**MAC**	Generators	**10**	**10.00%**
345	**MAC**	Accessory electric equipment	**10**	**10.00%**
346	**MAC**	Miscellaneous power plant equipment	**10**	**10.00%**
348	**MAC**	Energy Storage Equipment - Production	**10**	**0.00%**
		Transmission Plant		
350	**LND**	Land and Land Rights	**NON**	**0.00%**
351	**INF**	Reserved	**40**	**0.00%**
352	**STR**	Structures and Improvements	**40**	**0.00%**
353	**MAC**	Station equipment	**10**	**10.00%**
354	**MAC**	Towers and fixtures	**33**	**0.00%**
355	**MAC**	Poles and fixtures	**33**	**0.00%**
356	**MAC**	Overhead conductors and devices	**50**	**0.00%**
357	**MAC**	Underground conduit	**50**	**0.00%**
358	**MAC**	Underground conductors and devices	**50**	**0.00%**
359	**INF**	Roads and trails	**40**	**0.00%**
		Distribution Plant		
360	**LND**	Land and Land Rights	**NON**	**0.00%**
361	**STR**	Structures and Improvements	**40**	**0.00%**
362	**MAC**	Station equipment	**10**	**10.00%**
363	**MAC**	Storage battery equipment	**10**	**10.00%**
364	**MAC**	Poles, Towers, and Fixtures	**33**	**0.00%**

365	**MAC**	Overhead conductors and devices	**50**	**0.00%**
366	**MAC**	Underground conduit	**50**	**0.00%**
367	**MAC**	Underground conductors and devices	**50**	**0.00%**
Class	**Munis Code**	**Subclass**	**Life**	**Salvage Value % of Cost**
FERC		**Distribution Plant**		
368	**MAC**	Line transformers	**40**	**0.00%**
369	**MAC**	Services	**10**	**0.00%**
370	**MAC**	Meters	**20**	**0.00%**
371	**MAC**	Installations on customers' premises	**NON**	**0.00%**
373	**LND**	Leased property on customers' premises	**NON**	**0.00%**
		General Plant		
389	**LND**	Land and Land Rights	**NON**	**0.00%**
390	**STR**	Structures and Improvements	**40**	**0.00%**
391	**MAC**	Office furniture and equipment	**10**	**10.00%**
392	**MAC**	Transportation equipment	**10**	**10.00%**
393	**MAC**	Stores equipment	**10**	**10.00%**
394	**MAC**	Tools, shop and garage equipment	**10**	**10.00%**
395	**MAC**	Laboratory equipment	**10**	**10.00%**
396	**MAC**	Power operated equipment	**10**	**10.00%**
397	**COM**	Communication equipment	**5**	**0.00%**
398	**MAC**	Miscellaneous equipment	**10**	**10.00%**
399	**MAC**	Other tangible property	**10**	**0.00%**
		Water		
		Distribution Water Mains	**50**	**0.00%**
		Transmission Water Mains	**50**	**0.00%**
		Water - wells	**50**	**0.00%**
		Water Mains	**25**	**0.00%**
		Water Pumps	**25**	**0.00%**
		Water Towers	**50**	**0.00%**
		Water Treatment Systems	**50**	**0.00%**

Class	**Munis Code**	**Subclass**	**Life**	**Salvage Value % of Cost**
		Electric		
		Distribution Lines - Lights	**40**	**0.00%**
		Electric (line transformers)	**25**	**0.00%**
		Electric (meters)	**20**	**0.00%**
		Electric (poles, towers, and fixtures)	**33**	**0.00%**
		Electric (Towers)	**50**	**0.00%**
		Electric (Turbo generator units)	**33**	**0.00%**
		Electric (undergound conductors)	**50**	**0.00%**
		Electric (underground conduit)	**50**	**0.00%**
		Fiber Optic	**20**	**0.00%**
		Substations (light)	**40**	**0.00%**
		Transformers	**40**	**0.00%**


city of
Columbia

Financial Notes & Policies

The City of Columbia has a council-manager form of government. All powers of the City are vested in an elective Council, which enacts legislation, adopts budgets, determines policies, and appoints the City Manager.

The City Manager is the chief executive and administrative officer of the City and is responsible to the Council for the proper administration of all the City's affairs. The City Manager keeps the Council advised of the financial condition of the City and makes recommendations concerning its future needs.

The fiscal year of the City begins on the first day of October and ends on the last day of September each year. The fiscal year constitutes the budget and accounting year.

REVENUE POLICY

The City will endeavor to maintain a diversified and stable revenue base to minimize the effects of economic fluctuations as well as eliminate an over dependence on any single revenue source.

The City will project and update revenues annually. These revenue forecasts will be presented to the City Council prior to the beginning of the budget process.

Departments submit their revenue estimates for the current year and projected revenue for the next year to the Finance Department.

Revenue trends are to be examined monthly and incorporated into annual revenue forecasts.

Revenue sources are not utilized by the City while legal action is pending.

Monthly reports comparing actual to budgeted revenues will be prepared by the Finance Department and presented to the City Manager.

Cash investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the portfolio.

User fees and rates will be examined annually and adjusted as necessary to cover the costs of providing the services.

The City will follow a policy of collecting, on a timely basis, all fees, charges, taxes, and other revenues properly due the City. The City will follow an aggressive policy of collecting all delinquencies due the City.

BUDGET POLICY

Between 120 and 180 days prior to the adoption of the budget, the City Manager shall prepare and submit to the Council a statement of the policy recommendations for programs and priorities which, in the opinion of the City Manager, will be of benefit to the city.

The City Manager shall submit a budget to Council at least 60 days prior to the beginning of each budget year.

Expenditures proposed in the budget for each department, office, or agency shall be itemized by character, object, function, activity, and fund.

The City Council shall hold public hearings on the budget as submitted, at which all interested persons shall be given an opportunity to be heard.

The City Council shall adopt the budget, by majority vote, no later than the last Monday of the month proceeding the first month of the budget year. If the City Council does not take final action by this date, the budget will be considered effective as it was submitted.

The budget shall be on record in the City Clerk's office and open to public inspection. The budget is also available for viewing and/or printing on the City's website at **www.como.gov**

The City will annually submit documentation to obtain the Government Finance Officials Association (GFOA) Distinguished Budget Presentation Award.

After adoption of the budget, the budget can be amended via ordinance or resolution. The City Manager can submit ordinances and resolutions to the Council to increase expenditures or revenues. When the Council approves the ordinance or resolution, additional appropriations are made in the appropriate department.

At the request of the City Manager, the Council may by resolution, transfer any unencumbered appropriation balance or portion thereof from one office department or agency to another. No transfer shall be made of specified fixed appropriations.

All appropriations shall lapse at the end of the budget year to the extent that they shall not have been expended or lawfully encumbered.

Financial Notes & Policies

CAPITAL IMPROVEMENTS POLICY

The City develops a five-year program for capital improvements and updates it annually for budgeting purposes. A Capital Improvement Plan (CIP) document is prepared which lists all project requests that go beyond the five year budget guideline.

Estimated costs and potential funding sources for each capital improvement project proposal are identified before the document is submitted to the City Council for approval.

The capital improvement program will be included in the Annual Budget. The Annual Budget will implement the first year of the capital improvement program.

FIXED ASSET POLICY

The following fixed asset policy shall be in force commencing with fiscal year 2000. This policy is consistent with Government Financial Officers Association Recommended Practices and should be reviewed periodically and compared to recommended practices of the GFOA or other nationally recognized government finance organization.

Fixed assets should be capitalized only if they have an estimated life of more than one year following the date of acquisition and have a purchase cost of $10,000 or more. Items which cost less than $10,000 and/or have a life of one year or less will be expensed upon acquisition.

Purchase cost of a fixed asset includes freight, installation charges, carrying cases, adaptors and other items which are connected to the fixed asset and necessary for its operation or use.

Fixed assets' capitalization threshold should be applied to individual fixed assets rather than to groups of fixed assets.

A small tag with a fixed asset number will be issued by the Finance Department for all items that can be reasonably tagged (physically). Said tag will be affixed to the fixed asset until such time it is declared surplus property and properly disposed through the Purchasing Agent as required by City ordinance.

Departments will notify the Finance Department of any change in location or loss of a fixed asset.

Departments should exercise control over their non-capitalized fixed assets by establishing and maintaining adequate control procedures at the departmental level.

ACCOUNTING POLICY

An independent financial audit shall be made of all accounts of the City government at least annually and more frequently if deemed necessary by the City Council.

The General Fund, Special Revenue, Debt Service, General Capital Projects, and Expendable Trust Funds will be accounted for under the modified accrual basis of accounting.

Enterprise Funds, Internal Service Funds, and Non-Expendable Trust Funds will be accounted for under the accrual basis of accounting.

Full disclosure will be provided in the financial statements and bond representations.

The City will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from GFOA.

The Annual Financial Report will be prepared in accordance with revised GASB standards.

PURCHASING POLICY

The Purchasing Division shall have responsibility for and authority to contract for, purchase, store and distribute all supplies, materials and equipment required for the operation and maintenance of offices, departments or agencies of the City.

It shall be the policy of the City to encourage competitive business practices through public bidding or requests for proposals wherever possible and feasible.

In evaluating bids and awarding contracts, the head of the Purchasing Division is authorized to give preference to recycled and environmentally preferable products according to prescribed guidelines.

DEBT POLICY

The City may issue general obligation bonds, revenue bonds, special obligation bonds, and short-term notes and leases.

The City may issue refunding bonds for the purpose of refunding, extending or unifying the whole or any part of its valid outstanding revenue bonds.

The City will limit long-term debt to only those capital projects that cannot be financed from current revenue or other available sources.

The City will follow a policy of full disclosure on every financial report and bond prospectus.

When the City finances capital projects by issuing bonds, it will repay the bonds within a period not to exceed the expected useful life of the projects.

The City's policy shall be to manage its budget and financial affairs in such a way so as to ensure continued investment grade bond ratings.

No bonds shall be issued without the assent of the requisite number of qualified electors of the City voting thereon.

RESERVE/FUND BALANCE POLICY

The City calculates an unreserved, undesignated fund balance equal to 20% of expenditures for the adopted general fund budget. These funds will be used to avoid cash flow interruptions, generate investment income, reduce need for short-term borrowing and assist in maintaining what is considered an investment grade bond rating capacity.

Self-Insurance Reserves shall be maintained at a level to protect the City against incurred and reported losses as well as those incurred but not reported and future losses within the retention.

A contingency reserve account will be appropriated annually in the General Fund to provide for unanticipated expenditures of a nonrecurring nature and/or to meet unexpected increases in costs.

At the direction of the Council and the oversight of the City Manager, the General Fund portion of the budget is to be balanced except where Council approves the use of excess reserves.

All other funds will follow a 20% guideline for fund balance reserve as well. These funds will be used to avoid cash flow interruptions, generate investment income, reduce need for short-term borrowing and assist in maintaining what is considered an investment grade bond rating capacity.

ENTERPRISE FUND POLICY

Enterprise funds will be used to account for the acquisition, operation, and maintenance of City facilities and services which are intended to be entirely or predominately self-supporting from user charges or for which periodic net income measurement is desirable.

The Water and Electric department will pay into the General Fund of the City annually an amount substantially equivalent to that sum which would be paid in taxes if the water and electric utilities were privately owned.

Enterprise funds are required to establish rates that generate revenues sufficient to cover the cost of operations including debt expense and capital needs. In accordance with the City Charter, operating costs must include any intragovernmental charges. Rate calculations also take into consideration any approved subsidies from General Government Funds.

INTERNAL SERVICE FUND POLICY

Internal service funds will be used to account for the provision of goods and services by one department of the City to the other departments.

Internal service funds are to be self-supporting from user charges to the respective user departments.

Internal service funds are to only recover the complete cost of operations without producing any significant amount of profit in excess of the fund's requirement. In computing revenue requirements for rate setting purposes, the rate base should include such items as debt expense, interest expense, operating expense, prorated reserves (for lease/purchase arrangements) and depreciation expense or estimated capital outlay, either of which are usually financed 100% internally through rates.

If a large fund balance has occurred in excess of reasonable revenue requirements, rates should be adjusted in the next fiscal year based on a four- year average of net income/loss. This allows the City to maintain appropriate levels of retained earnings without large swings in the rates charged out to departments in any given year.

BASIS OF ACCOUNTING

Governmental Funds use the modified accrual basis of accounting. Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period incurred.

BASIS OF BUDGETING

The City's budget is prepared on a modified accrual basis, which is the same as the Basis of Accounting for all funds except Enterprise Funds and Internal Service Funds.


city of
Columbia

City of Columbia, Missouri

Columbia Website Address: www.como.gov

" A Full Service City providing comprehensive services to our residents and customers"

City Contact Center: 573-874-CITY

City Clerk ***573-874-2489***
Records and maintains all City records.
City Clerk: Sheela Amin

City Manager ***573-874-6338***
Responsible for the general administration of the City of Columbia and all of its functions.
City Manager: De'Carlon Seewood

Convention & Visitor's ***573-874-2489***
Promotes Columbia as a meeting, leisure, group tour, and sports destination.
Director: Amy Schneider

Community Development ***573-874-7239***
Provides planning, economic and community development support to the City of Columbia.
Director: Timothy Teddy

Cultural Affairs ***573-874-7512***
Enhances the vitality of the City through creative expression.
Manager: Sarah Dresser

Economic Development ***573-441-5543***
Supports and facilitates the growth of City's economy, as well as manages the Airport.
Director: Stacey Button

Finance ***573-874-7457***
Administers, directs, and coordinates all financial services for the City of Columbia.
Director: Matthew Lue

Fire ***573-874-7391***
Serves as the fire protection agency for the City of Columbia.
Fire Chief: Clayton Farr

Human Resources ***573-874-7677***
Coordinates all personnel issues regarding employment and benefits.
Director: Kathy Baker

Information Technology ***573-874-7500***
Provides administration and support of the City of Columbia's computer network and telephone.
Director: Mark Neckerman

Law ***573-874-7223***
Manages all litigation and advises Council and all City-related personnel on legal matters.
City Counselor: Nancy Thompson

Municipal Court ***573-874-7230***
Processes violations of laws and City ordinances.
Judge: Cavanaugh Noce

Parks and Recreation ***573-874-7460***
Oversees and maintains park lands and a variety of sports and leisure programs.
Director: Gabe Huffington

Police ***573-874-7652***
Serves as the law enforcement agency for the City of Columbia.
Police Chief: Geoffrey Jones

Public Health & Human Services ***573-874-7347***
Assists to prevent disease and injury by promoting better health in the community. Includes community and social services programs.
Director: Stephanie Browning

Public Information Officer ***573-874-7438***
Manages news conferences and media relations, serves as spokesperson for the City and coordinates internal communication between management and staff.
PIO: Sydney Olsen

Public Works ***573-874-7253***
Manages transportation activities of streets and sidewalks, engineering, traffic, parking facilities, transit, as well as fleet operations and facilities management.
Director: Shane Creech

Sustainability ***573-817-5025***
Coordinates internal and external sustinability efforts in Columbia.
Manager: Eric Hempel

Utilities ***573-874-7613***
Provides safe and dependable drinking water, electricity, sewer, storm water, solid waste collection and operates COLT railroad and Transload Facility.
Director: David Sorrell


city of
Columbia

Boards and Commissions

Liaison Department

Board/Commission Name

City Manager

1. City of Columbia New Century Fund, Inc. Board
2. Downtown Columbia Leadership Council
3. Tax Increment Financing Commission
4. Youth Advisory Council

Community Development

5. Bicycle/Pedestrian Commission
6. Board of Adjustment
7. Building Construction Codes Commission
8. Growth Impact Study Working Group
9. Historic Preservation Commission
10. Housing and Community Development Commission
11. Planning and Zoning Commission
12. Tree Board

Convention & Visitors Bureau

13. Columbia Sport Commission
14. Convention and Visitors Advisory Board

Cultural Affairs

15. Commission on Cultural Affairs
16. Commission on Cultural Affairs Standing Committee on Public Art
17. Mayor's Task Force on the U.S.S. Columbia

Economic Development

18. Airport Advisory Board

Finance

19. Finance Advisory and Audit Committee
20. Firefighter's Retirement Board
21. Investment Committee
22. Liquor License Review Board
23. Marijuana Facility License Review Board
24. Police Retirement Board
25. Tobacco Retailer License Review Board

Health & Human Services

26. ARPA Evaluation Committee
27. Board of Health
28. Human Services Commission
29. Substance Abuse Advisory Commission

Human Resources

30. Personnel Advisory Board

Law

31. Citizens Police Review Board
32. Commission on Human Rights
33. Disabilities Commission

Boards and Commissions

Liaison Department

Board/Commission Name

Parks & Recreation

34. Mayor's Council on Physical Fitness and Health
35. Parks and Recreation Commission

Public Works

36. Parking Advisory Commission
37. Public Transit Advisory Commission
38. Rock Quarry Road Scenic Roaday Stakeholder Advisory Group

Sustianability

39. Climate and Environment Commission

Utilities

40. Railroad Advisory Board
41. Water and Light Advisory Board

Other Affiliated Groups

42. Collaborative Adaptive Management (Three Groups)
43. Columbia and Boone County Library District Board
44. Columbia Area Transportation Study Organization (CATSO)
45. Columbia Arts Fund Advisory Committee
46. Columbia Housing Authority Board
47. Community Land Trust Organization Board
48. Columbia Parks and Recreation Fund Advisory Committee
49. Columbia Police Chief's Vehicle Stops Committee
50. Conley Fund Advisory Committee
51. Loan and Grant Committee
52. St. Charles Transportation Development District
53. University of Missouri Extension Council of Boone County

Grants - Awarded

Department	Title	Summary	Type	Amount
Airport				
Airport	Federal Aviation Administration CARES Act Grant	Awarded to be used according to the Office of Airports Revenue Use Policy.	Federal	$ 641,726.73
Airport	Federal Aviation Administration Construction Oversight	Awarded for the extension of Runway 20.	Federal	$ 143,680.63
Airport	Reconstruction of Taxiway A	Awarded for the reconstruction of Taxiway A, south of Runway 13-31.	Federal	$ 1,445,438.00
				$ 2,230,845.36
ARPA				
ARPA	American Rescue Plan	Awarded to create partnerships to improve workforce development.	Federal	$ 1,468,294.68
				$ 1,468,294.68
Community Development				
Community Development	Federal Highway Administration (FHWA) Grant	Awarded as a Consolidated Planning Grant to assist with salaries within the Community Development Department.	Federal	$ 30,707.67
Community Development	U.S. Department of Housing and Urban Development (HUD) HOME Funds	Awarded to fund partnerships with local nonprofit groups for various projects.	Federal	$ 153,067.49
Community Development	Small Business Assistance Program for Administration of CARES Funding	Awarded to assist in funding for small businesses.	Federal	$ 80,680.12
				$ 264,455.28
Convention and Visitors Bureau				
Convention and Visitors Bureau	Missouri Division of Tourism	Awarded to fund a marketing program to promote tourism in Columbia.	Federal	$ 11,409.45
				$ 11,409.45
MMSWD				
MMSWD	Mid-Missouri Solid Waste Management District	Awarded for quarterly billing reimbursements.	State	$ 50,000.00
				$ 50,000.00
Office of Cultural Affairs				
Office of Cultural Affairs	2022-2023 Arts Council Operating Support	Awarded to support the Community Arts and Culture Programming.	Federal	$ 27,140.00
Office of Cultural Affairs	American Rescue Plan Grants to Local Arts Agencies	Awarded to support subgranting to the nonprofit arts sector.	Federal	$ 150,000.00
				$ 177,140.00
Capital Projects				
General	Capital Project - STP-2100 (527)	Awarded as a MODOT reimbursement	Federal	$ 100,563.78
				$ 100,563.78
Parks and Recreation				
Parks and Recreation	FEMA Funds	Awarded for debris removal from local parks and trails.	Federal	$ 49,927.94
Parks and Recreation	FEMA Funds	Awarded for trail mitigation and repairs.	Federal	$ 41,906.20
Parks and Recreation	John Hall Memorial Trust Donation	Awarded for the maintenance and improvements to Cosmo Park.	Other	$ 17,477.00
Parks and Recreation	COMATA	Awarded as a private donation to be used for various expenses.	Other	$ 200,000.00
				$ 309,311.14
Police				
Police	TSA Law Enforcement Officer (LEO) Reimbursement	Awarded to fund to personnel costs for an airport safety officer.	Federal	$ 3,660.00
Police	Domestic and Other Violence Emergencies (DOVE) Grant	Awarded for the funding of the DOVE (Domestic Violence) Unit, This would include officer salaries and benefits.	Federal	$ 34,319.37
Police	Impaired Driving Enforcement	Awarded to fund personnel costs for officers to conduct special DWI traffic enforcements.	Federal	$ 36,270.66
Police	Youth Alcohol Enforcement	Awarded to provide overtime funding for off duty officers to conduct compliance on underage drinking laws.	Federal	$ 6,426.05
Police	Hazardous Moving Violations Enforcement	Awarded to provide overtime funding and training for off duty officers to conduct special HMV traffic enforcements.	Federal	$ 21,159.79
Police	Saturation Patrol	Awarded to fund personnel costs related to saturation campaigns.	Federal	$ 1,699.07
				$ 103,534.94

Grants - Awarded

Public Health and Human Services

Department	Title	Summary	Type	Amount
PHHS	Animal Control	Awarded to fund a portion of animal control service expenses.	State	$ 30,649.00
PHHS	Brighter Beginnings	Awarded to fund personnel costs related to the Brighter Beginnings program.	State	$ 4,015.48
PHHS	Child Care Sanitation Contract	Awarded to conduct environmental child care inspections and enforce the correction of violations.	State	$ 9,395.00
PHHS	Epidemiology and laboratory capacity for infectious diseases	Awarded to support programs related to the HIV epidemic.	Federal	$ 137,284.22
PHHS	Healthy Families Missouri Home Visiting	Awarded to provide home visitation services for the Healthy Families America evidence-based model.	State	$ 89,762.10
PHHS	HIV Case Management	Awarded to assist individuals living with HIV/AIDS with access to treatment.	Federal	$ 1,092,726.00
PHHS	HIV Prevention	Awarded to fund prevention services for HIV, STIs and Viral Hepatitis.	Federal	$ 114,911.00
PHHS	Immunization cooperative agreements	Awarded to fund COVID-19 and adult vaccinations.	Federal	$ 136,591.79
PHHS	Overdose Data to Action	Awarded fo fund injury prevention, control research and state & community based programs.	Federal	$ 12,899.18
PHHS	Live Well Boone County	Awarded to provide additional health services for the community.	State	$ 74,025.31
PHHS	Local Public Health Disparities Initiative	Awarded to reduce health related disparities and help with contact tracing.	Federal	$ 234,898.26
PHHS	Maternal and Child Health Block Grants	Awarded to build community-based systems and expand resources.	Federal	$ 21,772.77
PHHS	Maternal and Child Health Block Grants (TOP)	Awarded to implement a teen pregnancy outreach program.	Federal	$ 24,864.57
PHHS	MO Summer Food Service Program	Awarded to develop a summer food service program.	State	$ 854.00
PHHS	Monkeypox Response	Awarded to conduct Monkeypox contact tracing and provide resources to mitigate infections.	Federal	$ 25,000.00
PHHS	Participation Agreement for State Investment in Local Public Health Services (CORE)	Awarded for maternal child and child care health programs.	State	$ 123,313.02
PHHS	Provisions Of Title X Family Planning Services - MFHC	Awarded to fund voluntary family planning services.	State	$ 85,700.00
PHHS	Public health emergency preparedness	Awarded to fund public health and healthcare preparedness programs.	Federal	$ 79,045.50
PHHS	Public Health Services	Awarded to provide health services to county residents.	State	$ 30,367.13
PHHS	Show Me Healthy Women	Awarded to fund Breast and Cervical Cancer screening and diagnostic services.	Federal	$ 725.60
PHHS	Title V Maternal and Child Health Block Grant to the States and Child Care and Development Block Grant	Awarded to support health consultation services.	Federal	$ 139.31
PHHS	Tuberculosis Diagnostic Services	Awarded to provide tuberculosis diagnostic services.	Federal	$ 2,335.00
PHHS	WIC Local Agency Nutrition Services	Awarded to provide nutrition, breastfeeding promotion and support, and health referral services and benefits.	Federal	$ 118,683.27
				$ 2,449,957.51

Public Works

Public Works - Streets	Safe Streets for All Implementation Grant	Submitted to fund a project to eliminate traffic deaths and serious injuries by 2030.	Federal	$1,440,000.00
Public Works - Transit	RAISE Grant	Submitted for the remodel of the Grissum building	Federal	$23,179,173.00
				$24,619,173.00

Grants - Awarded

Department	Title	Summary	Type	Amount
Utilities				
Utilities-Storm Water	Nebraska SWIP	Submitted for the rehabilitation of an existing stormwater system and channel stabilization.	Federal Flow Through	$711,515.42
Utilities-Storm Water	Stormwater Pipe Lining	Submitted for lining pipes which are near the end of their service lives, but still sound enough to be lined in order to avoid the disruptions and risks inherent in a project with excavation.	Federal Flow Through	$796,466.25
Utilities-Storm Water	Calvert Detention	Submitted for a new detention basin designed for the use with a water quality storm event which will reduce sedimentation and erosion issues downstream.	Federal Flow Through	$2,219,928.20
				$ 3,727,909.87

Grand Total	**$35,512,595.01**

Grants - Submitted (awaiting award status)

Department	Title	Summary	Type	Amount
City Manager's Office				
City Manager's Office	Community Revitalization Grant	Submitted for the purpose of purchasing the McKinney building on Broadway. Would be used to highlight the history of Black Columbia and have meeting rooms for community use.	State	$1,000,000.00
				$1,000,000.00
Community Development				
Community Development - Planning	Columbia Historic Preservation Plan	Submitted for the purpose of procuring a credentialed consultant to complete a strategic preservation plan.	Federal	$25,000.00
Community Development - Tree Board	Community Forestry Cost Share	Submitted for the purpose of advertising and promotion of the City Tree Board. This would also include tree related educational materials.	State	$11,350.00
				$36,350.00
Convention and Visitors Bureau				
Convention and Visitors Bureau	Promote Missouri Fund - Matching Grant	The Promote Missouri Fund Marketing Matching Grant is intended to assist Destination Marketing Organizations to promote their communities to potential visitors.	State	$250,000.00
				$250,000.00
Economic Development				
Economic Development - Airport	Pavement Management System Study	This study will provide determination of pavement condition index (PCI) for airfield movement areas of COU.	Federal	$87,120.00
Economic Development - Airport	Airport Master Plan	This will assist in updating the airport master plan as a requirement of the FAA.	Federal	$630,000.00
				$717,120.00
Fire				
Fire	ARPA/SLFRF/FPG Interoperability Equipment grant	Submitted for the purchase of additional fleet radio and equipment.	State	$20,000.00
Fire	Global Fire Prevention Grant	Submitted for the purchase of four digital cameras to be used with Fire and Arson Investigation cases.	Insurance Company	$9,887.60
				$29,887.60
Housing and Neighborhood Services				
Housing and Neighborhood Services - CDBG	HOME Investment Partnerships	Submitted for the creation and preservation of affordable to low-income housing.	Federal	$600,000.00
Housing and Neighborhood Services - CDBG	Community Development Block Grant	Submitted to support low-income household activities and projects.	Federal	$1,000,000.00
				$1,600,000.00
Information Technology				
Information Technology	Disaster Recovery Improvements	Submitted to complete the small data center at Molly Bowden police station to accommodate mission critical services for business continuity.	Federal	$257,000.00
				$257,000.00
Office of Cultural Affairs				
Office of Cultural Affairs	Community Arts Programming-Annual Off-Year	Submitted to support arts marketing, printed arts guides, public art mobile app, Creative Kids Family Fun Fest, Partner in Education programs, Stephens Lake Park Amphitheater Concert Series, online annual arts funding software, and technical assistance workshops.	State	$25,000.00
Office of Cultural Affairs	Asphalt Art Locust Street	Submitted for funds to paint the street at the location of Locust Street from the Waugh Street intersection to College Avenue.	Private Entity	$25,000.00
				$50,000.00

Grants - Submitted (awaiting award status)

Department	Title	Summary	Type	Amount
Parks and Recreation				
Parks and Recreation	Recreational Trails Program	Submitted to contract with a professional engineering firm for the design and construction for the replacement of bridge #2 and bridge #9 on the MKT Trail.	Federal	$250,000.00
Parks and Recreation	Community Revitalization - Orr Street	Submitted for the development of the Orr Street Park.	Federal	$1,250,000.00
Parks and Recreation	Community Revitalization - Douglass Park	Submitted for renovations and improvements at Douglass Park. This would include an expansion of the Skate Park, a new pool liner and bathroom improvements.	Federal	$495,000.00
				$1,995,000.00
Police				
Police	Impaired Driving Enforcement	Submitted for the 50% funding of the DWI Unit. This would include officer salaries and benefits, training and vehicle replacement.	Federal	$167,474.80
Police	Impaired Driving Enforcement	Submitted to provide overtime funding, training and equipment for off duty officers to conduct special DWI traffic enforcements.	Federal	$13,377.00
Police	Hazardous Moving Violations Enforcement	Submitted for the 50% funding of the HMV Unit. This would include officer salaries and benefits and training.	Federal	$48,827.60
Police	Hazardous Moving Violations Enforcement	Submitted to provide overtime funding and training for off duty officers to conduct special HMV traffic enforcements.	Federal	$12,200.00
Police	Youth Alcohol Enforcement	Submitted to provide overtime funding for off duty officers to conduct compliance on underage drinking laws.	Federal	$16,200.00
Police	2022 BYRNE Justice Assistance Grant (JAG) Program	Submitted to purchase portable radios to replace current end-of-life radios.	Federal	$21,777.00
Police	STOP Violence Against Women Grant (VAWA)	Submitted for the funding of the DOVE (Domestic Violence) Unit, This would include officer salaries and benefits.	Federal	$169,358.67
				$449,215.07
Police and Fire				
Police and Fire	FY2020 Coronavirus Emergency Supplemental Funding grant	Submitted for the purchase of personal protective equipment (PPE), uniform cleaning and replacement for both the Police and Fire departments.	Federal	$131,888.00
				$131,888.00
Public Health and Human Services				
PHHS	First Responders-Comprehensive Addiction and Recovery Act	Submitted to support a proposed project that seeks to develop a county-wide approach to identification, emergency treatment, and referral resources for opioid overdoses and service access disparities	Federal	$1,999,139.24
PHHS	Local Public Health Disparities Initiatives	Submitted to reduce COVID-19 related health disparities. This includes increasing access to testing and vaccines, health education, and by providing referrals to community resources.	State	$466,881.30
PHHS	HIV Case Management	Submitted to provide staff to assist those living with HIV in a 37 county region.	State	$942,137.00
PHHS	MonkeyPox Response	Submitted to respond to the 2022 monkeypox outbreak.	State	$10,000.00
PHHS	Disease Intervention Specialist Workforce Program	Submitted to provide staff to monitor and respond to STI outbreaks.	State	$193,000.00
PHHS	Workforce Development	Submitted to improve workforce development.	Federal	$516,393.71
PHHS	Food Council	Submitted to fund programs related to the food system.	Missouri Foundation for Health	$518,494.00
				$4,646,045.25
Public Works				
Public Works - Transit	LowNo Electric Bus Purchase	Submitted for the replacement of buses with electric units.	Federal	$2,896,675.00
				$2,896,675.00

Grants - Submitted (awaiting award status)

Department	Title	Summary	Type	Amount
Office of Sustainability				
Sustainability	Community Conservation Cost-share program	Submitted to fund a contractor to inventory downtown street trees and produce educational materials.	State	$4,000.00
Sustainability	Charging and Fueling Infrastructure Discretionary Grant	Submitted to fund construction of new electric vehicle charging stations in parking areas.	Federal	$3,610,708.00
				$3,614,708.00
Utilities				
Utilities-Solid Waste	Recycling Bin Replacement	Submitted to purchase replacement of apartment recycling containers.	State	$92,000.00
Utilities-Water	Lead Service Line Funding	Submitted to comply with the Lead and Copper Rule Revisions and share compliance deliverables with the Missouri Department of Natural Resources.	Federal	$249,546.00
				$341,546.00
Grand Total				**$18,732,554.92**