

City of Columbia, Missouri



Proposed Budget

For the Fiscal Year ending September 30, 2027



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Introduction

Each year, City staff work with the Mayor and City Council to develop a budget that reflects the priorities of our community. While the Council establishes the City's policy priorities, those decisions are also informed by the voices of our residents through opportunities like our annual Community Survey, the annual Community Summit, and ongoing budget engagement opportunities throughout the year. Community input is central to everything we do, and this budget reflects the values and priorities shared by the people we serve.

At the core of local government is a simple responsibility: to deliver the services that improve the quality of life for our community. The City of Columbia is a full-service city, providing far more services than many municipalities across the country. In addition to electric, water, sewer, stormwater and solid waste utility services, the City operates a fare-free bus system, the Columbia Regional Airport, rail and transload operations, public health services, a total of 79 parks and a number of recreation facilities, and public safety departments, among other services. Each plays an important role in supporting the quality of life our residents expect while helping our community continue to thrive.

As Columbia continues to grow, so do the demands placed on our organization. We are seeing increased needs for housing, infrastructure and public safety while continuing to invest in our employees, who are the backbone of every service we provide. Meeting these needs requires thoughtful planning and responsible stewardship, particularly at a time when projected revenues are not keeping pace with rising costs.

With 20 departments, approximately 1,600 employees and a budget of over \$600 million, the City must carefully balance available resources while continuing to provide the essential services our residents expect. The budget that follows outlines how those resources are organized across the City's various funds and how each plays a role in supporting the programs and services that keep Columbia moving forward.

Understanding Our Budget

The City of Columbia's annual budget is a document that outlines the priorities for the upcoming fiscal year. This comprehensive document allows residents the opportunity to review how City funds are being utilized to support the functions of government and the priorities outlined by Columbia residents and City Council representatives.

Each year, the City of Columbia's Finance Department strives to create a document that adheres to the highest principles of governmental accounting and modern municipal budgeting, enabling the City to manage resources effectively and helping residents better understand how the City allocates resources to provide services. This is reflected in the fact that the City has received the Distinguished Budget Presentation Award from the Government Finance Officers Association for 29 consecutive years.

It is important that residents are equipped with knowledge about how the City's budget is formed. The following information forms an important context around how our City's budget operates.

Each year, the City's fiscal year runs from Oct. 1 through Sept. 30. The City Council approves the budget, which is proposed by the City Manager, to go into effect Oct. 1. Residents can participate in two public hearings before the budget is approved, which allows them the opportunity to express opinions or concerns.

The City's budget is made up of six different fund types:

1. General Fund
2. Enterprise Funds
3. Internal Service Funds
4. Special Revenue Funds
5. Debt Service Funds
6. Capital Projects Fund

General Fund

This is one of the City's largest funds and is made up of what you typically think of when you think of local government. General Fund revenue doesn't have the same restrictions that other funds have. It can be used for a variety of purposes. The largest expense in the General Fund is personnel, and the largest functional group is public safety.

Enterprise Funds

Enterprise Funds are used to provide services to the public on a user-charged basis. Examples include utility bills paid by utility customers. Funds from those bills can only be utilized to provide those services.

The revenue generated by these funds covers maintenance, operation, and upkeep. As these are enterprise funds for a public entity, they are not designed to make a profit. They only generate enough revenue to cover the needs of the services they provide.

Internal Service Funds

Internal Service Funds are used to account for goods and services provided by one department to others, on a cost reimbursement basis. These costs are typically paid in the form of monthly fees or one-time transfers from the departments receiving service to the department providing it. An example of this would be the City's Fleet division, which provides maintenance to City-owned vehicles for all City departments.

Special Revenue Funds

These are funds that account for specific revenues that are legally restricted to particular purposes. Examples include revenue from the voter-approved Parks Sales Tax, which can only go to Parks and Recreation operations and projects.

Debt Service Funds

Debt Service Funds account for the resources, financing and expenditures related to long-term debt for the governmental funds.

Capital Project Fund

This fund is used to account for the acquisition and construction of major capital facilities or improvements within the general government funds.

Priorities for Fiscal Year 2027

Each year, the Mayor and City Council identify priorities that help guide the development of the City's budget. These priorities are informed by a variety of factors, including community feedback, engagement opportunities, insights from City staff and the ongoing needs of our residents.

The Fiscal Year 2027 (FY27) budget focuses on the following priority areas:

- City Employees
- Public Safety
- Affordable Housing
- Resilient Economy

While these priorities provide a framework for budget decisions, they are part of a larger commitment to maintaining the full range of services provided by the City. Every department plays an important role in supporting the community, and continued investment across all areas of City government remains essential to meeting the needs of our residents.

City Employees

Over the past four years, the City has invested in its workforce through initiatives like the comprehensive classification and compensation study, which reviewed salaries across the organization and helped establish a goal of leading the market with competitive wages and benefits. These efforts have increased applicant numbers and improved retention, helping Columbia become an employer of choice in a competitive labor market.

Although the FY27 budget presented significant financial challenges, we have remained committed to employees. The FY27 budget includes a 3% wage increase, reaffirming that our workforce remains a top priority of the City Council and City management.

The City also worked to minimize increases in benefit costs for employees. A restructuring of family health insurance plans resulted in decreased employee costs across all three family coverage options, while dental premiums increased modestly and vision rates remained unchanged. These efforts reflect the City's continued commitment to supporting employees while responsibly managing public resources.

Public Safety

A safe community remains essential to Columbia's continued growth and success. The FY27 budget includes increases for both Police and Fire that are independent of the proposed General Sales and Use Tax Dedicated to Public Safety. These investments ensure our public safety departments have the resources necessary to meet the needs of a growing community.

For the Police Department, the budget includes funding to purchase protective equipment and establish a dedicated inventory for the Police Academy, ensuring recruits have the equipment needed for quality training.

The budget also continues support for the Block by Block Safety Ambassador Program that started in FY26, an initiative developed through collaboration between The District, the City of Columbia and the University of Missouri to provide additional support for downtown safety efforts. Safety Ambassadors provide a visible presence during some of the busiest hours, helping identify concerns, connect individuals with available resources and support a safe and welcoming environment. The program complements the work of the Columbia Police Department by providing additional support in the community while allowing law enforcement to continue focusing on their critical public safety responsibilities.

The Fire Department will continue investing in critical equipment by replacing aging confined life safety equipment and upgrading Knox Box systems. These investments help firefighters respond safely and effectively while continuing to provide the high level of service our community expects.

Affordable Housing

Affordable housing remains one of the City's highest priorities. Feedback from our community continues to highlight the importance of ensuring residents have access to safe and attainable housing options. Housing stability strengthens neighborhoods, supports local employers and helps individuals and families build long-term connections within our community.

In 2024, the City of Columbia partnered with Boone County to complete a comprehensive housing study that examined current housing trends, demands and disparities throughout the City and County. The recommendations outlined in the study continue to guide the City's efforts to increase the production and availability of attainable housing, including identifying new tools, partnerships and investments that can help address these challenges. The study and its implementation efforts were recently recognized with an Achievement Award from the National Association of Counties for strengthening services and opportunities for residents.

The FY27 budget continues the City's investment in affordable housing through approximately \$610,000 in HOME funding, \$500,000 in Community Development Block Grant funding dedicated to affordable housing activities and continued support for the Affordable Housing Trust Fund established in FY25.

The City is also exploring additional ways to encourage affordable housing development, including the potential use of fee waivers for Community Housing Development Organizations to help reduce development costs and increase housing opportunities throughout the community. Through continued collaboration with nonprofit organizations, housing partners and the development community, the City remains committed to expanding access to attainable housing for residents throughout Columbia.

Resilient Economy

A resilient economy creates opportunities for residents, supports local businesses and provides the financial foundation needed to maintain the services our community values. As Columbia continues to grow, the City remains focused on strengthening our economic future through strategic investment, responsible financial planning and efforts to attract new opportunities.

Columbia Regional Airport is one example of the City's continued investment in economic growth. The airport was recently recognized as the fastest-growing airport in the United States, reflecting the impact of expanded service and continued investment in this important regional asset. In 2025, COU welcomed a record 242,167 passengers, a 17% increase over the previous year. This growth has continued in 2026, with historic passenger increases seen each month. New and expanded service from United Airlines, American Airlines and Allegiant has improved connectivity for residents and businesses, including nonstop service to new destinations and increased capacity to key markets. Continued investment in the airport strengthens Columbia's position as a regional hub, supports economic development and creates new opportunities for the future.

Regional Economic Development Inc. (REDI), the City's Economic Development Department, continues to focus on recruiting new employers, supporting existing businesses and encouraging entrepreneurship throughout the community. The City recently hired an Assistant Director of Economic Development and is currently hiring an additional Business Development Specialist to support these efforts by recruiting and expanding taxable businesses and retailers that provide quality jobs and strengthen the local sales tax base. Supporting entrepreneurs and small businesses also remains an important part of building a diverse and resilient economy.

A resilient economy also requires thoughtful financial planning. The City completed an internal cost of service study to ensure rates remain appropriate and sustainable, as well as a business license fee study with implementation planned for FY27. These efforts will help ensure the City can continue providing high-quality services while maintaining a strong financial foundation.

Throughout the FY27 budget process, City staff also evaluated proposed expenditures to ensure ongoing and one-time expenses aligned with projected revenues. This review resulted in reductions to initial budget requests and allowed the City to balance available resources while continuing to invest in the priorities established by the Mayor and City Council.

Generating additional revenue to keep up with increased costs

For the last several years, I have been discussing the importance of finding additional ways for the City to enhance revenue. The reality for any City is that revenue is collected through taxes or fees, and we have seen a shift in tax revenue recently. City staff have worked hard to reduce costs and to maximize the effect of our resources.

While the City's governmental revenue comes from a variety of sources, the largest portion comes from sales tax. However, the collection rate of local sales tax revenue is being outpaced by the cost of services provided by the City, a trend that is not sustainable.

As our community grows and service costs increase, the City is actively exploring innovative and sustainable ways to generate revenue. By planning now, we can continue to support the programs and services that make our community a great place to live. With thoughtful action, we can avoid reductions and ensure a strong future for years to come.

In FY27, some departments will make adjustments to fees to keep pace with rising operational costs and maintain high-quality services. This presents an opportunity for our community to come together in shaping Columbia's financial future. Through open dialogue and shared understanding, we can find balanced, sustainable solutions that support the services we value and ensure a strong foundation for the years ahead.

Conclusion

Each year, City departments work together to develop a balanced budget that reflects the priorities of our community. This process is never easy, particularly as we face increasing demands, rising costs and limited revenue growth. I am proud of the thoughtful work and dedication of our employees as they continue to find ways to provide high-quality services while making the most of our available resources.

Over the last several years, we have seen the cost of providing essential services grow faster than some of our traditional revenue sources, including sales tax. The City has worked diligently to reduce costs, improve efficiency and maximize the impact of every dollar available. At the same time, we must continue exploring sustainable ways to support the services our residents rely on and ensure the long-term financial health of our organization.

As we plan for the future, maintaining an open dialogue with our community will be essential. Through thoughtful discussion and shared understanding, we can identify balanced solutions that support the programs and services that make Columbia a great place to live while building a strong financial foundation for the years ahead.

I am confident the FY27 budget provides a responsible path forward. Developed with the guidance of our residents and the leadership of the Mayor and City Council, this budget reflects our commitment to investing in our employees, supporting our community priorities

and preparing Columbia for continued growth and success. Together, we will continue working to make Columbia the best place to live, work, learn and play.

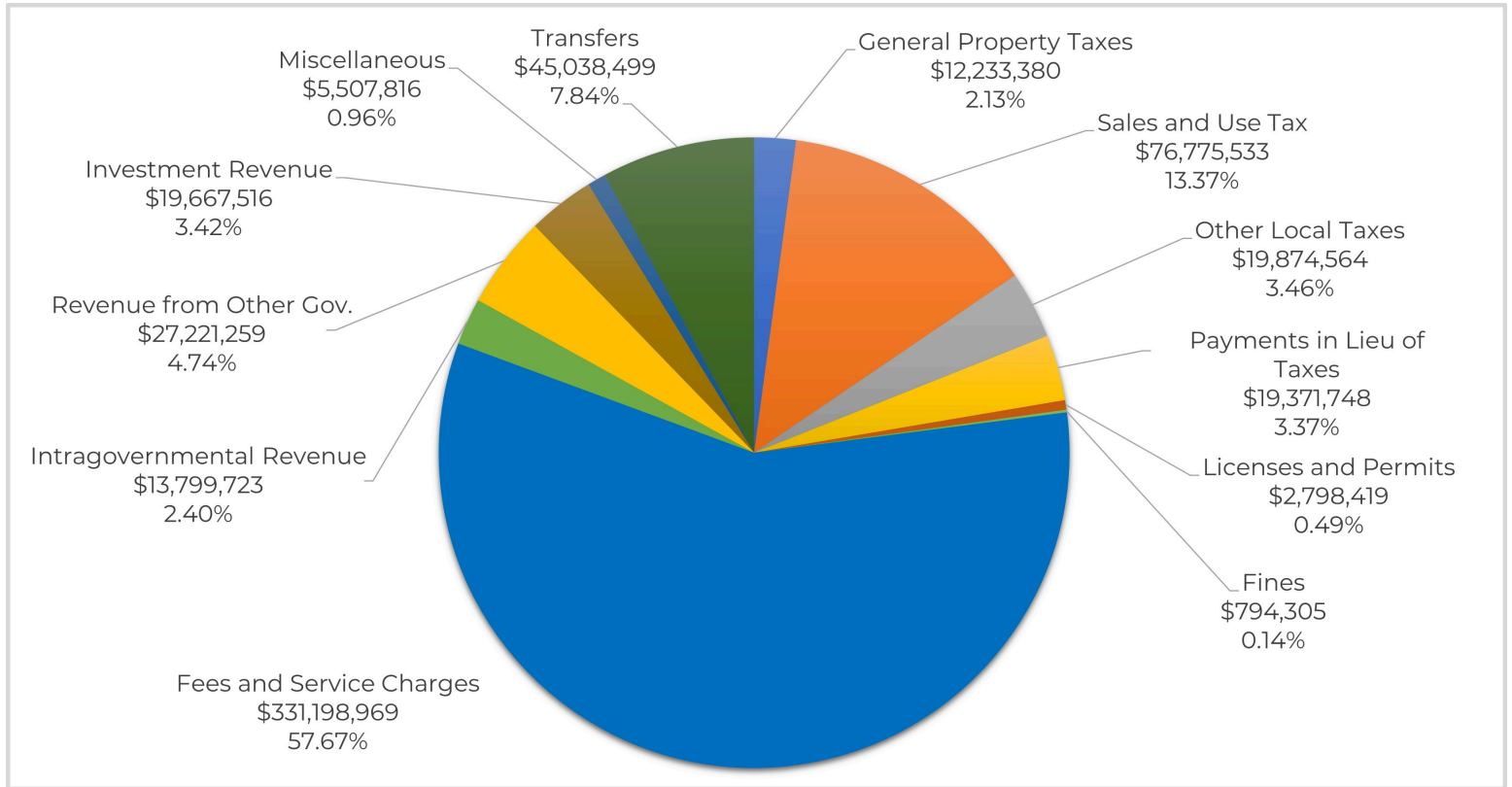
Sincerely,

A handwritten signature in blue ink, reading "De'Carlton Seewood". The signature is fluid and cursive, with the first name "De'Carlton" and the last name "Seewood" clearly distinguishable.

De'Carlton Seewood
City of Columbia City Manager

Budget in Brief - Revenue

FY 27 Total Revenue by Category



Total Revenue by Category

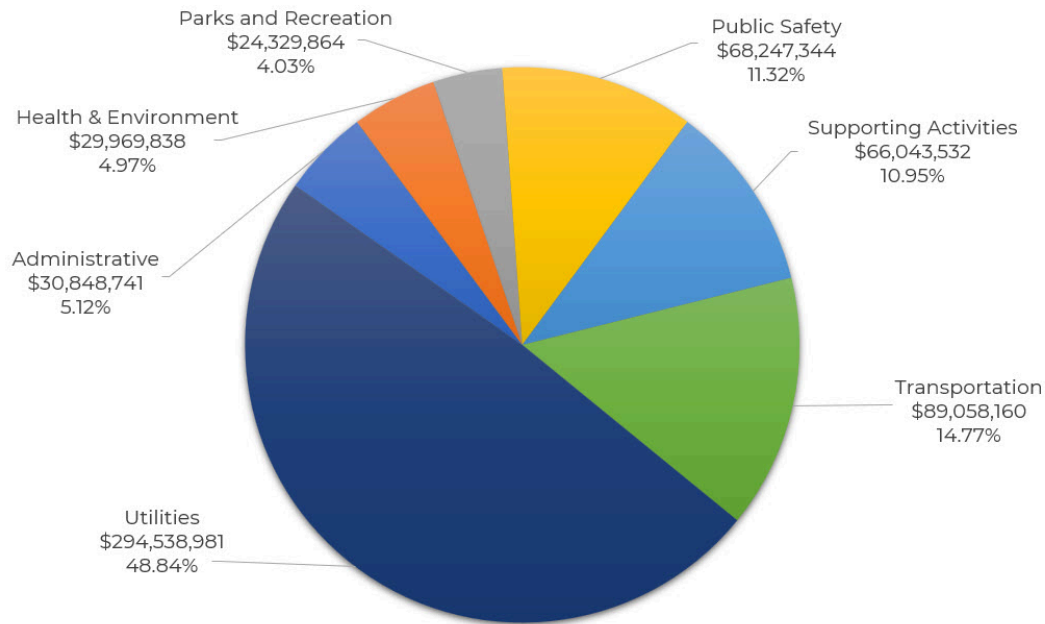
	Revised FY 25	Actual FY 25	Original FY 26	Proposed FY 27	% Change 27/26B
General Property Taxes	\$10,807,135	\$11,558,147	\$11,128,271	\$12,233,380	9.9%
Sales and Use Tax	\$74,028,683	\$73,860,765	\$75,699,500	\$76,775,533	1.4%
Other Local Taxes	\$19,110,607	\$21,975,705	\$18,566,305	\$19,874,564	7.0%
Payments in Lieu of Taxes	\$20,496,679	\$18,620,518	\$19,147,163	\$19,371,748	1.2%
Licenses and Permits	\$2,113,238	\$2,209,760	\$2,555,777	\$2,798,419	9.5%
Fines	\$338,663	\$559,237	\$632,668	\$794,305	25.5%
Fees and Service Charges	\$313,832,930	\$325,376,561	\$319,585,995	\$331,198,969	3.6%
Intragovernmental Revenue	\$14,748,904	\$14,255,684	\$16,596,074	\$13,799,723	(16.8%)
Revenue from Other Gov.	\$23,785,834	\$32,240,623	\$17,129,052	\$27,221,259	58.9%
Investment Revenue	\$12,031,718	\$21,990,217	\$17,763,870	\$19,667,516	10.7%
Miscellaneous	\$4,789,807	\$24,412,938	\$5,819,633	\$5,507,816	(5.4%)
Transfers	\$42,356,501	\$48,142,053	\$54,619,886	\$45,038,499	(17.5%)
Appropriated Fund Balance	\$1,600,000	\$0	\$0	\$0	-
Total Revenue	\$540,040,699	\$595,202,208	\$559,244,194	\$574,281,731	2.7%

Total Revenue by Fund Type

	Revised FY 25	Actual FY 25	Original FY 26	Estimated FY 26	Proposed FY 27	% Change 27/26B
General Governmental Funds:						
1100 General	\$133,874,848	\$144,397,385	\$132,611,892	\$131,125,836	\$133,845,266	0.9%
2190 Capital Imp. Sales Tax	\$9,404,262	\$9,359,777	\$9,574,924	\$9,586,303	\$9,696,107	1.3%
2200 Parks & Recreation	\$20,772,281	\$20,790,516	\$20,375,285	\$21,176,206	\$21,465,199	5.3%
2210 Transportation Sales Tax	\$18,994,341	\$18,938,132	\$19,373,277	\$19,372,921	\$19,602,770	1.2%
2220 Public Improvement	\$1,668,239	\$1,761,027	\$936,959	\$865,630	\$38,841	(95.9%)
2290 Convention & Tourism	\$4,414,210	\$5,116,571	\$4,451,104	\$5,870,486	\$4,790,730	7.6%
2310 Contributions	\$62,779	\$142,904	\$18,377	\$125,192	\$18,285	(0.5%)
2320 Mid-Mo Solid Waste Mgt	\$210,641	\$194,652	\$198,408	\$199,631	\$223,640	12.7%
2660 CDBG	\$1,935,728	\$4,205,143	\$1,515,150	\$1,200,014	\$1,111,646	(26.6%)
3xxx Debt Service	\$1,801,342	\$1,817,958	\$1,806,857	\$1,836,969	\$2,067,397	14.4%
4400 Capital Projects	\$14,894,805	\$26,703,152	\$20,515,092	\$25,434,240	\$15,775,723	(23.1%)
Total Governmental Funds	\$208,033,476	\$233,427,216	\$211,377,325	\$216,793,428	\$208,635,604	(1.3%)
Enterprise Funds:						
503x Railroad	\$590,752	\$1,463,339	\$1,014,185	\$1,284,033	\$1,114,370	9.9%
504x Transload Facility	\$331,802	\$318,822	\$263,385	\$322,879	\$300,243	14.0%
550x Water	\$35,826,752	\$40,359,556	\$40,467,673	\$36,886,943	\$40,308,995	(0.4%)
551x Electric	\$162,731,749	\$174,366,450	\$173,751,048	\$176,310,704	\$173,916,703	0.1%
553x Transit	\$8,285,171	\$11,674,329	\$8,579,917	\$5,616,767	\$7,308,456	(14.8%)
554x Airport	\$10,093,345	\$9,905,212	\$9,865,921	\$8,515,243	\$18,608,927	88.6%
555x Sanitary Sewer Utility	\$26,947,245	\$29,719,147	\$29,051,395	\$29,346,198	\$30,266,052	4.2%
556x Parking Utility	\$5,217,419	\$4,126,349	\$4,347,515	\$4,259,022	\$4,582,670	5.4%
557x Solid Waste Utility	\$27,641,226	\$31,030,530	\$27,511,999	\$28,614,381	\$29,196,003	6.1%
558x Storm Water Utility	\$4,082,418	\$7,179,977	\$4,481,435	\$4,956,435	\$4,367,329	(2.5%)
Total Enterprise Funds	\$281,747,879	\$310,143,712	\$299,334,473	\$296,112,605	\$309,969,748	3.6%
Internal Service Funds:						
6590 Employee Benefit	\$22,031,619	\$20,009,395	\$19,461,457	\$20,007,194	\$22,070,892	13.4%
6690 Self Insurance Reserve	\$6,000,560	\$7,079,346	\$4,658,379	\$4,810,592	\$5,790,167	24.3%
6720 Fleet Operations	\$9,322,317	\$10,460,907	\$6,275,394	\$9,651,440	\$8,172,645	30.2%
6740 Information Technology	\$12,455,846	\$13,230,100	\$11,286,915	\$11,572,353	\$11,589,449	2.7%
6750 Public Communications	\$0	\$0	\$0	\$0	\$2,350,265	-
6760 Utility Customer Service	\$2	\$0	\$1,074,436	\$3,106,675	\$3,120,221	190.4%
6770 VERF	\$449,000	\$851,532	\$5,775,815	\$6,006,129	\$2,582,740	(55.3%)
Total Internal Service Funds	\$50,259,344	\$51,631,280	\$48,532,396	\$55,154,383	\$55,676,379	14.7%
Total All Funds	\$540,040,699	\$595,202,208	\$559,244,194	\$568,060,416	\$574,281,731	2.7%

Budget in Brief - Expenditures

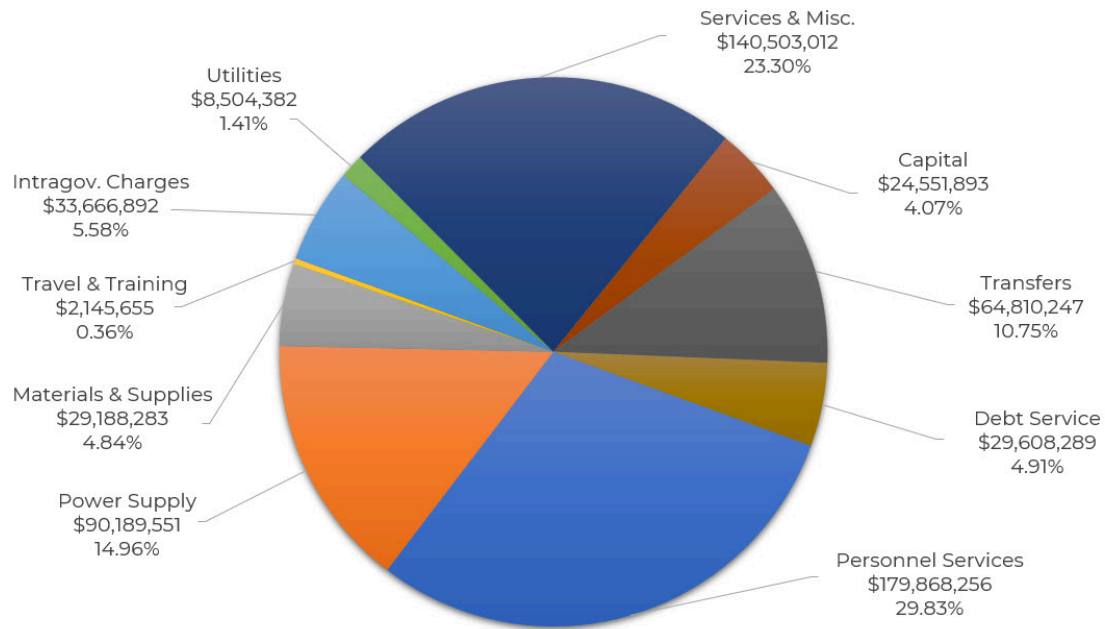
FY 27 Total Appropriations by Functional Group



Total Appropriations (Expenditures) by Function

	Revised FY 25	Actual FY 25	Original FY 26	Proposed FY 27	% Change 27/26B
Administrative	\$48,199,936	\$36,600,993	\$27,108,734	\$30,848,741	13.8%
Health & Environment	\$35,264,413	\$29,804,148	\$30,667,430	\$29,969,838	(2.3%)
Parks and Recreation	\$25,159,898	\$34,225,254	\$29,823,462	\$24,329,864	(18.4%)
Public Safety	\$73,048,068	\$68,807,920	\$79,097,543	\$68,247,344	(13.7%)
Supporting Activities	\$74,876,952	\$55,007,404	\$68,113,837	\$66,043,532	(3.0%)
Transportation	\$74,162,974	\$77,245,106	\$87,180,681	\$89,058,160	2.2%
Utilities	\$296,339,096	\$274,763,223	\$286,101,624	\$294,538,981	2.9%
Total Appropriations (Exp.)	\$627,051,337	\$576,454,048	\$608,093,311	\$603,036,460	(0.8%)

FY 27 Appropriations by Category



Total Appropriations (Expenditures) by Category

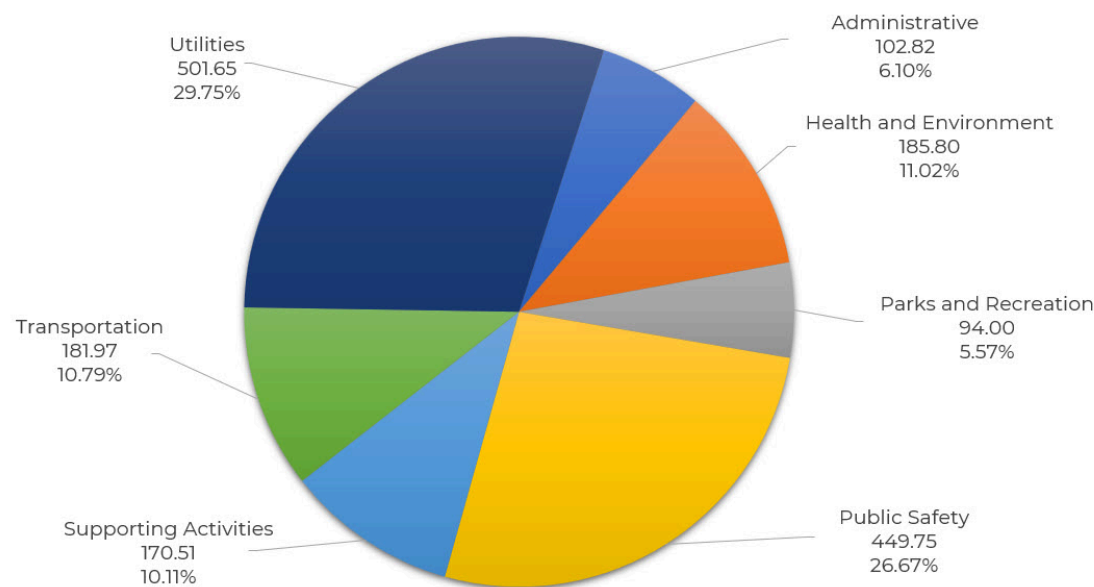
	Revised FY 25	Actual FY 25	Original FY 26	Proposed FY 27	% Change 27/26B
Personnel Services	\$168,726,459	\$165,058,380	\$174,640,859	\$179,868,256	3.0%
Power Supply	\$103,793,591	\$97,156,871	\$88,841,762	\$90,189,551	1.5%
Materials & Supplies	\$31,920,806	\$28,781,071	\$27,355,389	\$29,188,283	6.7%
Travel & Training	\$2,222,966	\$1,316,376	\$2,108,545	\$2,145,655	1.8%
Intragov. Charges	\$35,910,176	\$35,694,579	\$33,477,279	\$33,666,892	0.6%
Utilities	\$7,989,581	\$7,776,439	\$8,180,633	\$8,504,382	4.0%
Services & Misc.	\$148,790,153	\$126,712,684	\$137,293,346	\$140,503,012	2.3%
Capital	\$31,207,939	\$36,912,750	\$32,283,668	\$24,551,893	(23.9%)
Transfers	\$67,242,220	\$67,742,571	\$74,367,049	\$64,810,247	(12.9%)
Debt Service	\$29,247,448	\$9,302,329	\$29,544,781	\$29,608,289	0.2%
Total Appropriations (Exp.)	\$627,051,337	\$576,454,048	\$608,093,311	\$603,036,460	(0.8%)

Total Appropriations (Expenditures) by Fund Type

	Revised FY 25	Actual FY 25	Original FY 26	Estimated FY 26	Proposed FY 27	% Change 27/26B
General Governmental Funds:						
1100 General	\$166,150,526	\$143,577,449	\$135,361,435	\$128,601,542	\$133,831,347	(1.1%)
2190 Capital Imp. Sales Tax	\$8,652,856	\$9,348,381	\$16,069,678	\$16,069,678	\$10,763,556	(33.0%)
2200 Parks & Recreation	\$21,919,898	\$21,609,360	\$22,833,462	\$17,274,554	\$21,419,864	(6.2%)
2210 Transportation Sales Tax	\$20,773,337	\$20,937,088	\$23,549,151	\$28,928,971	\$20,087,907	(14.7%)
2220 Public Improvement	\$1,423,031	\$1,423,031	\$316,969	\$316,969	\$190,000	(40.1%)
2290 Convention & Tourism	\$3,778,604	\$3,554,330	\$4,174,227	\$3,953,600	\$4,294,472	2.9%
2310 Contributions	\$88,776	\$78,005	\$78,893	\$83,999	\$76,000	(3.7%)
2320 Mid-Mo Solid Waste Mgt	\$218,337	\$200,138	\$218,562	\$224,264	\$220,944	1.1%
2660 CDBG	\$5,105,399	\$4,499,714	\$1,298,209	\$2,971,442	\$1,309,791	0.9%
3xxx Debt Service	\$1,759,543	\$1,759,543	\$1,765,268	\$1,764,023	\$2,025,530	14.7%
4400 Capital Projects	\$15,029,805	\$20,687,886	\$30,016,437	\$25,166,087	\$17,311,029	(42.3%)
Total Governmental Funds	\$244,900,112	\$227,674,926	\$235,682,291	\$225,355,129	\$211,530,440	(10.2%)
Enterprise Funds:						
503x Railroad	\$737,793	\$704,710	\$719,420	\$675,265	\$1,100,435	53.0%
504x Transload Facility	\$197,261	\$197,465	\$313,465	\$323,883	\$371,160	18.4%
550x Water	\$38,880,130	\$46,225,282	\$38,397,904	\$33,684,758	\$41,159,903	7.2%
551x Electric	\$191,916,505	\$171,650,949	\$172,899,873	\$172,747,082	\$177,308,421	2.5%
553x Transit	\$8,694,071	\$8,213,702	\$8,695,632	\$7,842,158	\$8,559,778	(1.6%)
554x Airport	\$12,170,516	\$11,715,307	\$8,902,374	\$8,580,455	\$18,914,906	112.5%
555x Sanitary Sewer Utility	\$31,184,157	\$22,700,300	\$33,565,364	\$23,511,883	\$35,135,580	4.7%
556x Parking Utility	\$4,262,330	\$3,258,781	\$4,936,666	\$3,844,596	\$5,028,486	1.9%
557x Solid Waste Utility	\$30,002,902	\$27,523,665	\$36,302,673	\$33,647,621	\$34,658,970	(4.5%)
558x Storm Water Utility	\$4,137,065	\$6,462,889	\$4,717,248	\$2,028,492	\$6,055,163	28.4%
Total Enterprise Funds	\$322,182,730	\$298,653,050	\$309,450,619	\$286,886,193	\$328,292,802	6.1%
Internal Service Funds:						
6590 Employee Benefit	\$22,834,494	\$16,108,794	\$24,155,461	\$17,803,008	\$21,978,440	(9.0%)
6690 Self Insurance Reserve	\$8,674,383	\$8,495,257	\$9,010,332	\$8,486,055	\$9,675,868	7.4%
6720 Fleet Operations	\$9,863,337	\$9,765,024	\$7,737,143	\$9,507,018	\$9,802,902	26.7%
6740 Information Technology	\$12,949,722	\$11,968,171	\$13,186,648	\$12,051,221	\$12,480,488	(5.4%)
6750 Public Communications	\$0	\$0	\$0	\$0	\$3,040,174	-
6760 Utility Customer Services	\$0	\$0	\$3,374,839	\$3,106,675	\$3,652,606	8.2%
6770 VERF	\$5,646,560	\$3,788,826	\$5,495,978	\$5,435,852	\$2,582,740	(53.0%)
Total Internal Service Funds	\$59,968,495	\$50,126,073	\$62,960,401	\$56,389,829	\$63,213,218	0.4%
Total All Funds	\$627,051,337	\$576,454,048	\$608,093,311	\$568,631,151	\$603,036,460	(0.8%)

Personnel Summary

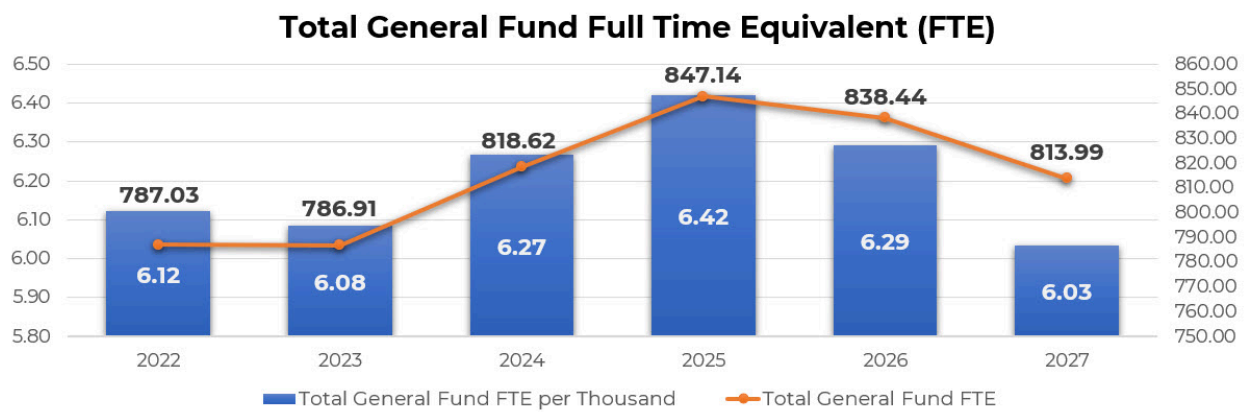
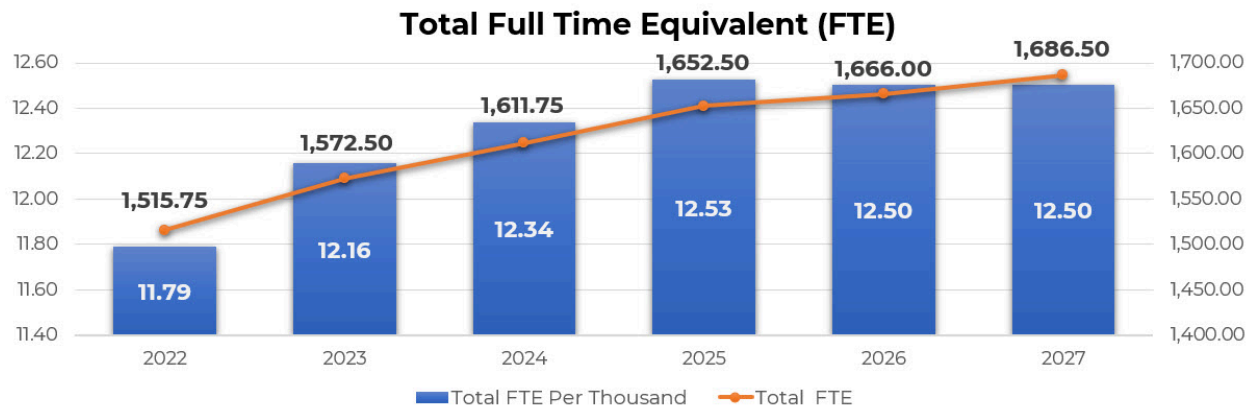
FY 27 Authorized Full Time Equivalent by Function



FTE by Function

	Original FY 25	Original FY 26	Proposed FY 27	Position Changes
Administrative	112.62	109.32	102.82	(6.50)
Health and Environment	184.80	185.55	185.80	0.25
Parks and Recreation	88.00	92.00	94.00	2.00
Public Safety	453.25	448.25	449.75	1.50
Supporting Activities	138.96	159.26	170.51	11.25
Transportation	164.22	176.97	181.97	5.00
Utilities	510.65	494.65	501.65	7.00
Total FTE	1,652.50	1,666.00	1,686.50	20.50

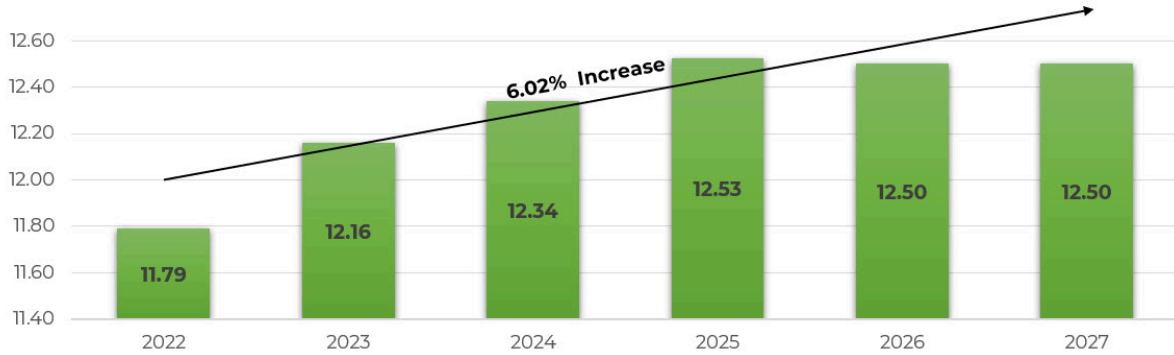
Authorized Full Time Equivalent (FTE) Summary



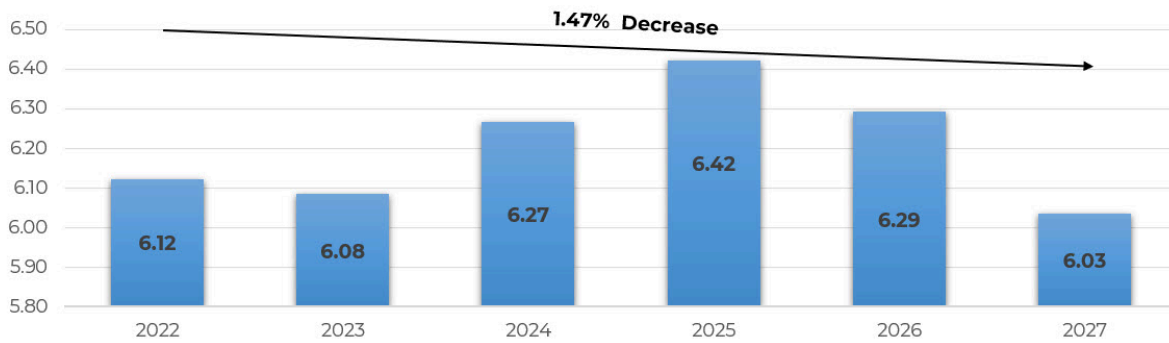
Fiscal Year	Number of FTE	General Fund FTE	Population	FTE Per Thousand	General Fund FTE Per Thousand
2022	1,515.75	787.03	128,545	11.79	6.12
2023	1,572.50	786.91	129,328	12.16	6.08
2024	1,611.75	818.62	130,621	12.34	6.27
2025	1,652.50	847.14	131,927	12.53	6.42
2026	1,666.00	838.44	133,246	12.50	6.29
2027	1,686.50	813.99	134,880	12.50	6.03

Authorized Full Time Equivalent (FTE) Summary

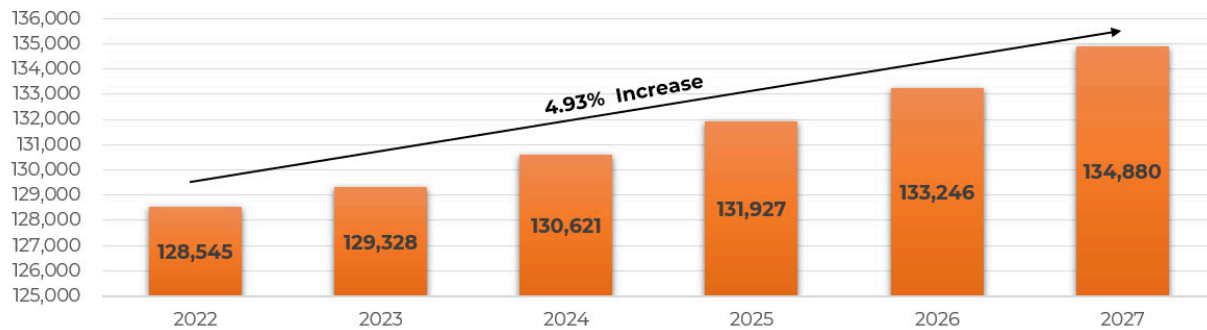
Total FTE per Thousand Population



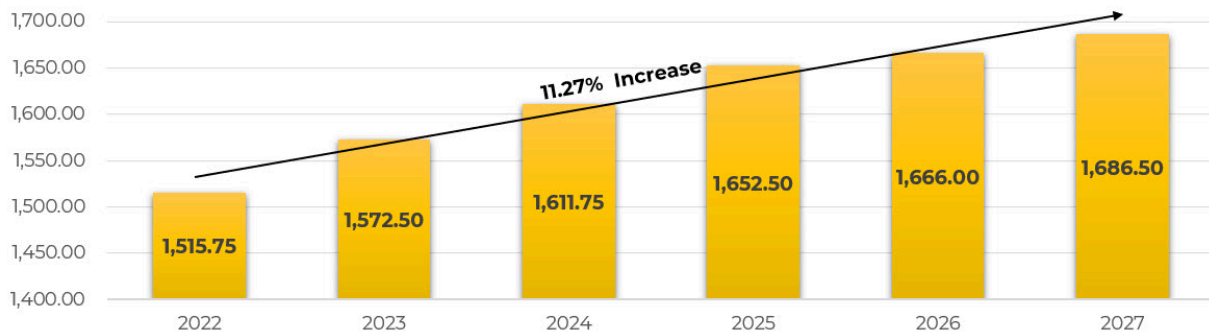
General Fund FTE per Thousand Population



City of Columbia Population



Total number of FTE



FTE by Fund Type

	Original FY 25	Original FY 26	Proposed FY 27	Position Changes
Administrative:				
City Clerk (GF)	3.00	3.00	3.00	-
City Manager (GF)	21.20	22.20	18.20	(4.00)
Finance Department (GF)	57.50	54.30	52.50	(1.80)
Human Resources (GF)	14.15	13.25	12.35	(0.90)
Law Department (GF)	15.75	15.55	15.75	0.20
Public Works Administration (GF)	1.02	1.02	1.02	-
Total Administrative	112.62	109.32	102.82	(6.50)
Health and Environment:				
Public Health & Human Services (GF)	106.00	105.50	105.50	-
Community Development (GF)	31.30	31.30	31.30	-
Housing & Neighborhood Services (GF)	15.00	16.00	16.00	-
Economic Development (GF)	7.50	7.75	8.00	0.25
Cultural Affairs (GF)	2.00	2.00	2.00	-
Convention & Tourism Fund (SRF)	13.00	13.00	13.00	-
Office of Sustainability (GF)	6.00	6.00	6.00	-
CDBG Fund (SRF)	4.00	4.00	4.00	-
Total Health and Environment	184.80	185.55	185.80	0.25
Parks and Recreation:				
Parks and Recreation Fund (SRF)	88.00	92.00	94.00	2.00
Total Parks and Recreation	88.00	92.00	94.00	2.00
Public Safety:				
Police Department (GF)	259.00	254.00	253.00	(1.00)
Fire Department (GF)	185.50	185.50	188.00	2.50
Municipal Court (GF)	8.75	8.75	8.75	-
Total Public Safety	453.25	448.25	449.75	1.50
Supporting Activities:				
Employee Benefit Fund (ISF)	8.85	8.75	9.65	0.90
Self Insurance Reserve Fund (ISF)	4.00	5.20	5.00	(0.20)
Facilities Management (GF)	19.14	19.14	19.14	-
Fleet Operations Fund (ISF)	37.22	37.22	37.97	0.75
Utility Customer Service Fund (ISF)	0.00	21.20	24.00	2.80
Information Technology Fund (ISF)	48.75	48.75	48.75	-
Community Relations (GF)	21.00	19.00	0.00	(19.00)
Public Communications (ISF)	0.00	0.00	26.00	26.00
Total Supporting Activities	138.96	159.26	170.51	11.25

Transportation:

Streets and Engineering (GF)	68.23	69.18	68.48	(0.70)
Parking Enforcement (GF)	5.10	5.00	5.00	-
Transit Fund (EF)	63.78	63.78	64.78	1.00
Regional Airport Fund (EF)	10.55	21.30	26.05	4.75
Parking Facilities Fund (EF)	12.56	12.71	12.66	(0.05)
Railroad Utility Fund (EF)	3.00	3.00	3.00	-
Transload Facility Fund (EF)	1.00	2.00	2.00	-
Total Transportation	164.22	176.97	181.97	5.00

Utilities:

Water Utility Fund (EF)	102.99	100.24	103.09	2.85
Electric Utility Fund (EF)	188.03	181.05	185.30	4.25
Sanitary Sewer Utility Fund (EF)	83.51	80.47	80.42	(0.05)
Solid Waste Utility Fund (EF)	123.46	120.42	120.37	(0.05)
Mid MO Solid Waste Mgt Dist Fd (SRF)	2.00	2.00	2.00	-
Storm Water Utility Fund (EF)	10.66	10.47	10.47	-
Total Utilities	510.65	494.65	501.65	7.00

Total Authorized FTE	1,652.50	1,666.00	1,686.50	20.50
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Authorized Full Time Equivalent (FTE) by Department

	<u>Original FY 25</u>	<u>Original FY 26</u>	<u>Proposed FY 27</u>	<u>Position Changes</u>
General Fund (GF)	847.14	838.44	813.99	(24.45)
Special Revenue Funds (SRF)	107.00	111.00	113.00	2.00
Total Governmental Funds	954.14	949.44	926.99	(22.45)
Total Enterprise Funds (EF)	599.54	595.44	608.14	12.70
Total Internal Services Funds (ISF)	98.82	121.12	151.37	30.25
Total All Funds	1,652.50	1,666.00	1,686.50	20.50

*(GF) - General Fund**(SRF) - Special Revenue Funds**(EF) - Enterprise Funds**(ISF) - Internal Service Funds*

FY 27 GENERAL FUND	
RESOURCES:	
FY 27 Beginning Available Resources	\$48,014,006
FY 27 All Other Operating Revenue	\$101,302,928
FY 27 Operating Transfers to Fund	\$32,542,338
FY 27 Operating Revenue Collections	\$133,845,266
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$181,859,272
USES:	
FY 27 Operating Appropriations	\$128,401,347
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$5,430,000
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$133,831,347
FY 27 Ending Available Resources	\$48,027,925
Reserve Target %	20.00%
Reserve Target**	\$26,766,269
Ending Available Resources Above Reserve Target	\$21,261,656
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 CAP IMPROV SALES TAX	
RESOURCES:	
FY 27 Beginning Available Resources	\$2,271,079
FY 27 All Other Operating Revenue	\$9,696,107
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$9,696,107
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$11,967,186
USES:	
FY 27 Operating Appropriations	\$0
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$10,763,556
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$10,763,556
FY 27 Ending Available Resources	\$1,203,630
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	\$1,203,630
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 PARKS SALES TAX	
RESOURCES:	
FY 27 Beginning Available Resources	\$5,838,139
FY 27 All Other Operating Revenue	\$16,326,149
FY 27 Operating Transfers to Fund	\$5,139,050
FY 27 Operating Revenue Collections	\$21,465,199
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$27,303,338
USES:	
FY 27 Operating Appropriations	\$17,882,351
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$3,075,000
FY 27 Debt Service Obligations	\$462,513
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$21,419,864
FY 27 Ending Available Resources	\$5,883,474
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	\$5,883,474
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 TRANSPORTATION SALES TAX	
RESOURCES:	
FY 27 Beginning Available Resources	\$12,879,950
FY 27 All Other Operating Revenue	\$19,602,770
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$19,602,770
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$32,482,720
USES:	
FY 27 Operating Appropriations	\$0
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$20,087,907
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$20,087,907
FY 27 Ending Available Resources	\$12,394,813
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	\$12,394,813
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 PUBLIC IMPROVEMENT	
RESOURCES:	
FY 27 Beginning Available Resources	\$1,537,410
FY 27 All Other Operating Revenue	\$38,841
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$38,841
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$1,576,251
USES:	
FY 27 Operating Appropriations	\$0
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$190,000
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$190,000
FY 27 Ending Available Resources	\$1,386,251
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	\$1,386,251
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 CONVENTION & VISITOR'S BUREAU	
RESOURCES:	
FY 27 Beginning Available Resources	\$4,336,981
FY 27 All Other Operating Revenue	\$4,790,730
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$4,790,730
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$9,127,711
USES:	
FY 27 Operating Appropriations	\$3,507,626
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$786,846
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$4,294,472
FY 27 Ending Available Resources	\$4,833,239
Reserve Target %	20.00%
Reserve Target**	\$858,894
Ending Available Resources Above Reserve Target	\$3,974,345
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 CONTRIBUTIONS	
RESOURCES:	
FY 27 Beginning Available Resources	\$0
FY 27 All Other Operating Revenue	\$18,285
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$18,285
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$18,285
USES:	
FY 27 Operating Appropriations	\$0
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$76,000
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$76,000
FY 27 Ending Available Resources	-\$57,715
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	-\$57,715
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 MID MO SOLID WASTE DISTRICT	
RESOURCES:	
FY 27 Beginning Available Resources	\$0
FY 27 All Other Operating Revenue	\$148,246
FY 27 Operating Transfers to Fund	\$75,394
FY 27 Operating Revenue Collections	\$223,640
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$223,640
USES:	
FY 27 Operating Appropriations	\$220,944
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$0
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$220,944
FY 27 Ending Available Resources	\$2,696
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	\$2,696
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 CDBG	
RESOURCES:	
FY 27 Beginning Available Resources	\$0
FY 27 All Other Operating Revenue	\$1,081,646
FY 27 Operating Transfers to Fund	\$30,000
FY 27 Operating Revenue Collections	\$1,111,646
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$1,111,646
USES:	
FY 27 Operating Appropriations	\$1,251,406
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$58,385
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$1,309,791
FY 27 Ending Available Resources	-\$198,145
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	-\$198,145
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 2016 SO BONDS (GOVT CENTER)	
RESOURCES:	
FY 27 Beginning Available Resources	\$1,554,986
FY 27 All Other Operating Revenue	\$41,697
FY 27 Operating Transfers to Fund	\$1,772,700
FY 27 Operating Revenue Collections	\$1,814,397
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$3,369,383
USES:	
FY 27 Operating Appropriations	\$0
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$0
FY 27 Debt Service Obligations	\$1,773,018
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$1,773,018
FY 27 Ending Available Resources	\$1,596,365
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	\$1,596,365
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 2026 SO BONDS (ARMORY BLDG)	
RESOURCES:	
FY 27 Beginning Available Resources	\$0
FY 27 All Other Operating Revenue	\$0
FY 27 Operating Transfers to Fund	\$253,000
FY 27 Operating Revenue Collections	\$253,000
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$253,000
USES:	
FY 27 Operating Appropriations	\$0
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$0
FY 27 Debt Service Obligations	\$252,512
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$252,512
FY 27 Ending Available Resources	\$488
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	\$488
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 RAILROAD	
RESOURCES:	
FY 27 Beginning Available Resources	\$646,862
FY 27 All Other Operating Revenue	\$650,692
FY 27 Operating Transfers to Fund	\$463,678
FY 27 Operating Revenue Collections	\$1,114,370
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$1,761,232
USES:	
FY 27 Operating Appropriations	\$1,100,435
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$0
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$1,100,435
FY 27 Ending Available Resources	\$660,797
Reserve Target %	20.00%
Reserve Target**	\$220,087
Ending Available Resources Above Reserve Target	\$440,711
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 TRANSLOAD	
RESOURCES:	
FY 27 Beginning Available Resources	\$541,292
FY 27 All Other Operating Revenue	\$300,243
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$300,243
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$841,535
USES:	
FY 27 Operating Appropriations	\$371,160
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$0
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$371,160
FY 27 Ending Available Resources	\$470,375
Reserve Target %	20.00%
Reserve Target**	\$74,232
Ending Available Resources Above Reserve Target	\$396,143
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 WATER UTILITY	
RESOURCES:	
FY 27 Beginning Available Resources	\$15,744,257
FY 27 All Other Operating Revenue	\$40,308,995
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$40,308,995
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$56,053,252
USES:	
FY 27 Operating Appropriations	\$23,361,644
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$5,874,442
FY 27 Debt Service Obligations	\$6,758,777
FY 27 Vehicle & Equipment Capital Outlays	\$260,000
FY 27 Capital Improvements	\$4,905,040
FY 27 Council Amendments*	\$0
Total Uses	\$41,159,903
FY 27 Ending Available Resources	\$14,893,349
Reserve Target %	20.00%
Reserve Target**	\$8,231,981
Ending Available Resources Above Reserve Target	\$6,661,368
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$5,964,003
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 ELECTRIC UTILITY	
RESOURCES:	
FY 27 Beginning Available Resources	\$40,786,038
FY 27 All Other Operating Revenue	\$173,916,703
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$173,916,703
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$214,702,741
USES:	
FY 27 Operating Appropriations	\$53,818,901
FY 27 Power Purchase	\$90,189,551
FY 27 Transfer Appropriations	\$15,800,796
FY 27 Debt Service Obligations	\$9,924,173
FY 27 Vehicle & Equipment Capital Outlays	\$3,175,000
FY 27 Capital Improvements	\$4,400,000
FY 27 Council Amendments*	\$0
Total Uses	\$177,308,421
FY 27 Ending Available Resources	\$37,394,320
Reserve Target %	20.00%
Reserve Target**	\$35,461,684
Ending Available Resources Above Reserve Target	\$1,932,636
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$10,100,000
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 TRANSIT	
RESOURCES:	
FY 27 Beginning Available Resources	\$5,052,676
FY 27 All Other Operating Revenue	\$4,193,886
FY 27 Operating Transfers to Fund	\$3,114,570
FY 27 Operating Revenue Collections	\$7,308,456
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$12,361,132
USES:	
FY 27 Operating Appropriations	\$8,559,778
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$0
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$8,559,778
FY 27 Ending Available Resources	\$3,801,354
Reserve Target %	20.00%
Reserve Target**	\$1,711,956
Ending Available Resources Above Reserve Target	\$2,089,398
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 REGIONAL AIRPORT	
RESOURCES:	
FY 27 Beginning Available Resources	\$5,550,729
FY 27 All Other Operating Revenue	\$5,474,176
FY 27 Operating Transfers to Fund	\$735,046
FY 27 Operating Revenue Collections	\$6,209,222
FY 27 VERF & CIP All Other Revenue	\$12,399,705
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$12,399,705
FY 27 Council Amendments*	\$0
Total Resources Available	\$24,159,656
USES:	
FY 27 Operating Appropriations	\$4,597,549
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$0
FY 27 Debt Service Obligations	\$1,315,593
FY 27 Vehicle & Equipment Capital Outlays	\$58,410
FY 27 Capital Improvements	\$12,943,354
FY 27 Council Amendments*	\$0
Total Uses	\$18,914,906
FY 27 Ending Available Resources	\$5,244,750
Reserve Target %	20.00%
Reserve Target**	\$3,782,981
Ending Available Resources Above Reserve Target	\$1,461,769
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$10,900
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 SANITARY SEWER	
RESOURCES:	
FY 27 Beginning Available Resources	\$30,630,163
FY 27 All Other Operating Revenue	\$30,266,052
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$30,266,052
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$60,896,215
USES:	
FY 27 Operating Appropriations	\$18,427,061
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$392,309
FY 27 Debt Service Obligations	\$7,497,737
FY 27 Vehicle & Equipment Capital Outlays	\$305,000
FY 27 Capital Improvements	\$5,760,250
FY 27 Council Amendments*	\$0
Total Uses	\$32,382,357
FY 27 Ending Available Resources	\$28,513,858
Reserve Target %	20.00%
Reserve Target**	\$6,476,471
Ending Available Resources Above Reserve Target	\$22,037,387
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$5,200,000
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 PARKING UTILITY	
RESOURCES:	
FY 27 Beginning Available Resources	\$1,410,059
FY 27 All Other Operating Revenue	\$4,582,670
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$4,582,670
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$5,992,729
USES:	
FY 27 Operating Appropriations	\$2,598,901
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$1,770
FY 27 Debt Service Obligations	\$1,457,815
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$970,000
FY 27 Council Amendments*	\$0
Total Uses	\$5,028,486
FY 27 Ending Available Resources	\$964,243
Reserve Target %	20.00%
Reserve Target**	\$1,005,697
Ending Available Resources Above Reserve Target	-\$41,454
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 SOLID WASTE	
RESOURCES:	
FY 27 Beginning Available Resources	\$14,929,577
FY 27 All Other Operating Revenue	\$29,196,003
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$29,196,003
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$44,125,580
USES:	
FY 27 Operating Appropriations	\$26,840,755
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$674,596
FY 27 Debt Service Obligations	\$373,619
FY 27 Vehicle & Equipment Capital Outlays	\$3,270,000
FY 27 Capital Improvements	\$3,500,000
FY 27 Council Amendments*	\$0
Total Uses	\$34,658,970
FY 27 Ending Available Resources	\$9,466,610
Reserve Target %	20.00%
Reserve Target**	\$6,931,794
Ending Available Resources Above Reserve Target	\$2,534,816
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$2,250,000
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 STORMWATER	
RESOURCES:	
FY 27 Beginning Available Resources	\$7,210,634
FY 27 All Other Operating Revenue	\$4,367,329
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$4,367,329
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$11,577,963
USES:	
FY 27 Operating Appropriations	\$1,781,378
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$227,538
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$435,000
FY 27 Capital Improvements	\$2,510,000
FY 27 Council Amendments*	\$0
Total Uses	\$4,953,916
FY 27 Ending Available Resources	\$6,624,047
Reserve Target %	20.00%
Reserve Target**	\$990,783
Ending Available Resources Above Reserve Target	\$5,633,264
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$1,970,000
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 EMPLOYEE BENEFIT	
RESOURCES:	
FY 27 Beginning Available Resources	\$24,610,498
FY 27 All Other Operating Revenue	\$22,070,892
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$22,070,892
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$46,681,390
USES:	
FY 27 Operating Appropriations	\$21,944,931
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$33,509
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$21,978,440
FY 27 Ending Available Resources	\$24,702,950
Reserve Target %	75.00%
Reserve Target**	\$14,079,491
Ending Available Resources Above Reserve Target	\$10,623,460
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 SELF INSURANCE RESERVE	
RESOURCES:	
FY 27 Beginning Available Resources	\$17,117,977
FY 27 All Other Operating Revenue	\$5,790,167
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$5,790,167
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$22,908,144
USES:	
FY 27 Operating Appropriations	\$9,675,868
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$0
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$9,675,868
FY 27 Ending Available Resources	\$13,232,276
Reserve Target %	75.00%
Reserve Target**	\$7,256,901
Ending Available Resources Above Reserve Target	\$5,975,375
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 FLEET OPERATIONS	
RESOURCES:	
FY 27 Beginning Available Resources	-\$166,574
FY 27 All Other Operating Revenue	\$8,172,645
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$8,172,645
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$8,006,071
USES:	
FY 27 Operating Appropriations	\$9,800,246
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$2,656
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$9,802,902
FY 27 Ending Available Resources	-\$1,796,831
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	-\$1,796,831
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 INFORMATION TECHNOLOGY	
RESOURCES:	
FY 27 Beginning Available Resources	\$2,839,165
FY 27 All Other Operating Revenue	\$11,589,449
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$11,589,449
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$14,428,614
USES:	
FY 27 Operating Appropriations	\$12,314,080
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$166,408
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$12,480,488
FY 27 Ending Available Resources	\$1,948,126
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	\$1,948,126
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

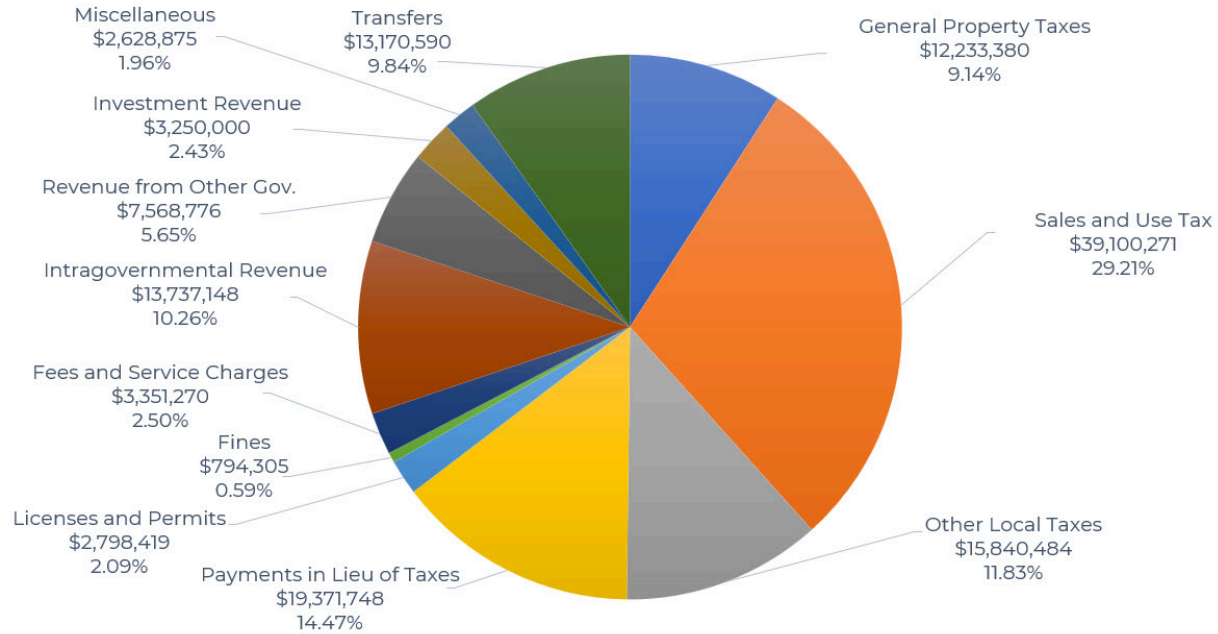
FY 27 PUBLIC COMMUNICATIONS	
RESOURCES:	
FY 27 Beginning Available Resources	\$0
FY 27 All Other Operating Revenue	\$2,350,265
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$2,350,265
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$2,350,265
USES:	
FY 27 Operating Appropriations	\$3,040,174
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$0
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$3,040,174
FY 27 Ending Available Resources	-\$689,909
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	-\$689,909
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 UTILITY CUSTOMER SERVICE	
RESOURCES:	
FY 27 Beginning Available Resources	\$3,763,162
FY 27 All Other Operating Revenue	\$1,194,213
FY 27 Operating Transfers to Fund	\$1,926,008
FY 27 Operating Revenue Collections	\$3,120,221
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$0
FY 27 CIP Revenue Collections	\$0
FY 27 Council Amendments*	\$0
Total Resources Available	\$6,883,383
USES:	
FY 27 Operating Appropriations	\$3,519,383
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$133,223
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$0
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$3,652,606
FY 27 Ending Available Resources	\$3,230,777
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	\$3,230,777
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

FY 27 VEHICLE & EQUIPMENT REPLACEMENT	
RESOURCES:	
FY 27 Beginning Available Resources	\$3,763,162
FY 27 All Other Operating Revenue	\$0
FY 27 Operating Transfers to Fund	\$0
FY 27 Operating Revenue Collections	\$0
FY 27 VERF & CIP All Other Revenue	\$0
FY 27 VERF & CIP Transfers	\$2,582,740
FY 27 CIP Revenue Collections	\$2,582,740
FY 27 Council Amendments*	\$0
Total Resources Available	\$6,345,902
USES:	
FY 27 Operating Appropriations	\$0
FY 27 Power Purchase	\$0
FY 27 Transfer Appropriations	\$0
FY 27 Debt Service Obligations	\$0
FY 27 Vehicle & Equipment Capital Outlays	\$2,582,740
FY 27 Capital Improvements	\$0
FY 27 Council Amendments*	\$0
Total Uses	\$2,582,740
FY 27 Ending Available Resources	\$3,763,162
Reserve Target %	0.00%
Reserve Target**	\$0
Ending Available Resources Above Reserve Target	\$3,763,162
FY 28 Anticipated Capital Improvements Funded with Enterprise Revenue	\$0
*Includes Operating, VERF, and CIP Amendments	
** Not all funds will have a Reserve Target	

General Fund Summary

General Fund Revenue by Category



General Fund Revenue by Category

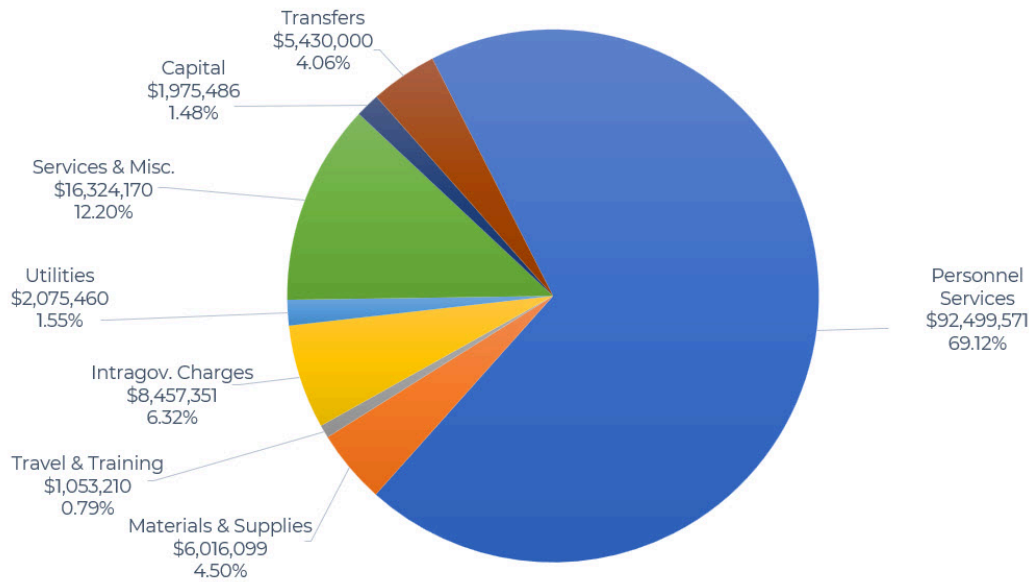
	Revised FY 25	Actual FY 25	Original FY 26	Proposed FY 27	% Change 27/26B
General Property Taxes	\$10,807,135	\$11,558,147	\$11,128,271	\$12,233,380	9.9%
Sales and Use Tax	\$36,274,056	\$36,858,418	\$38,228,500	\$39,100,271	2.3%
Other Local Taxes	\$15,077,823	\$17,394,082	\$14,493,193	\$15,840,484	9.3%
Payments in Lieu of Taxes	\$20,496,679	\$18,620,518	\$19,147,163	\$19,371,748	1.2%
Licenses and Permits	\$2,113,238	\$2,209,760	\$2,555,777	\$2,798,419	9.5%
Fines	\$338,663	\$559,237	\$632,668	\$794,305	25.5%
Fees and Service Charges	\$2,844,753	\$3,344,807	\$2,940,367	\$3,351,270	14.0%
Intragovernmental Revenue	\$14,746,404	\$14,255,684	\$16,593,574	\$13,737,148	(17.2%)
Revenue from Other Gov.	\$13,084,218	\$8,181,986	\$8,613,820	\$7,568,776	(12.1%)
Investment Revenue	\$2,045,397	\$2,546,832	\$3,000,000	\$3,250,000	8.3%
Miscellaneous	\$2,342,274	\$16,727,937	\$2,888,457	\$2,628,875	(9.0%)
Transfers	\$12,104,208	\$12,139,978	\$12,390,102	\$13,170,590	6.3%
Appropriated Fund Balance	\$1,600,000	\$0	\$0	\$0	-
Total Operating Revenue	\$133,874,848	\$144,397,385	\$132,611,892	\$133,845,266	0.9%

General Fund Revenue Detail

	Revised FY 25	Actual FY 25	Original FY 26	Proposed FY 27	% Change 27/26B
Property Taxes:					
Real Estate	\$8,600,782	\$8,757,836	\$8,836,330	\$9,381,000	6.2%
Personal Property	\$2,127,515	\$2,675,605	\$2,163,281	\$2,688,000	24.3%
Other	\$78,838	\$124,705	\$128,660	\$164,380	27.8%
Total Property Taxes	\$10,807,135	\$11,558,147	\$11,128,271	\$12,233,380	9.9%
Sales Tax	\$31,819,347	\$31,719,746	\$32,562,400	\$33,472,242	2.8%
Use Tax	\$4,454,709	\$5,138,673	\$5,666,100	\$5,628,029	(0.7%)
Gross Receipt Tax:					
Telephone	\$1,371,388	\$4,121,903	\$1,652,029	\$1,592,000	(3.6%)
Natural Gas	\$3,760,582	\$2,895,339	\$2,985,505	\$2,936,000	(1.7%)
Electric	\$1,557,181	\$1,712,469	\$1,638,330	\$1,535,000	(6.3%)
Cable Franchise Fees	\$464,140	\$302,862	\$422,421	\$169,783	(59.8%)
Total Gross Receipts Tax	\$7,153,291	\$9,032,572	\$6,698,285	\$6,232,783	(6.9%)
Other Local Taxes:					
Cigarette Tax	\$312,644	\$272,797	\$291,700	\$269,064	(7.8%)
Gasoline Tax	\$4,543,083	\$5,347,556	\$4,890,714	\$5,820,000	19.0%
Motor Vehicle License Tax	\$1,564,009	\$1,417,628	\$1,422,523	\$1,470,000	3.3%
Motor Vehicle Sales Tax	\$661,743	\$559,450	\$580,166	\$569,218	(1.9%)
Marijuana Tax	\$843,053	\$764,079	\$609,805	\$1,479,419	142.6%
Total Other Local Taxes	\$7,924,532	\$8,361,511	\$7,794,908	\$9,607,701	23.3%
Total Taxes	\$62,159,014	\$65,810,647	\$63,849,964	\$67,174,135	5.2%
Intragovernmental Revenue:					
Gen. & Admin. Revenue	\$14,689,844	\$14,192,040	\$16,536,815	\$13,737,148	(16.9%)
Other	\$56,560	\$63,644	\$56,759	\$0	-
Total Intragovernmental	\$14,746,404	\$14,255,684	\$16,593,574	\$13,737,148	(17.2%)
Intergovernmental Revenue:					
Federal/ State Revenues	\$11,025,103	\$6,026,505	\$6,411,642	\$5,036,853	(21.4%)
County Revenues	\$2,059,115	\$2,155,480	\$2,202,178	\$2,531,923	15.0%
Other	\$0	\$0	\$0	\$0	-
Total Intergovernmental	\$13,084,218	\$8,181,986	\$8,613,820	\$7,568,776	(12.1%)
Interest and Investment Revenue	\$2,045,397	\$2,546,832	\$3,000,000	\$3,250,000	8.3%
Operating Transfers:					
Pilot - Electric	\$14,191,458	\$13,644,549	\$14,055,038	\$14,192,979	1.0%
Pilot - Water	\$6,305,221	\$4,975,969	\$5,092,125	\$5,178,769	1.7%
Total Pilot	\$20,496,679	\$18,620,518	\$19,147,163	\$19,371,748	1.2%

	Revised FY 25	Actual FY 25	Original FY 26	Proposed FY 27	% Change 27/26B
Capital Improvement Sales Tax	\$0	\$0	\$0	\$500,000	-
Transportation Sales Tax	\$11,006,250	\$11,006,250	\$11,500,000	\$11,730,000	2.0%
Public Improvement Fund	\$195,000	\$195,000	\$195,000	\$190,000	
CDBG Planning	\$54,952	\$81,722	\$56,099	\$58,385	4.1%
Contributions Fund	\$20,000	\$29,000	\$0	\$10,000	-
Convention & Visitors Fund	\$4,400	\$4,400	\$4,180	\$4,180	-
Electric Fund	\$292,606	\$292,606	\$214,946	\$219,023	1.9%
Fleet Operations	\$0	\$0	\$0	\$0	-
Parking Fund	\$0	\$0	\$0	\$0	-
Transit Fund	\$0	\$0	\$0	\$0	-
Sewer Fund	\$6,328	\$6,328	\$0	\$0	-
Solid Waste Fund	\$251,997	\$251,997	\$184,564	\$207,728	12.6%
Storm Water Fund	\$262,787	\$262,787	\$195,763	\$207,728	6.1%
Utility Customer Service Fund	\$0	\$0	\$39,550	\$43,546	10.1%
Water Utility Fund	\$9,888	\$9,888	\$0	\$0	-
Total Operating Transfers	\$32,600,887	\$30,760,496	\$31,537,265	\$32,542,338	3.2%
Licenses and Permits:					
Business License	\$1,871,044	\$1,986,148	\$2,172,459	\$2,662,882	22.6%
Liquor License	\$190,529	\$189,812	\$338,219	\$114,702	(66.1%)
Animal License	\$51,665	\$33,800	\$45,099	\$20,835	(53.8%)
Total Licenses and Permits	\$2,113,238	\$2,209,760	\$2,555,777	\$2,798,419	9.5%
Fines:					
Municipal Court Fines	\$210,854	\$253,199	\$268,267	\$322,938	20.4%
Uniform Ticket Fines	\$20,855	\$40,358	\$8,440	\$51,367	508.6%
Meter Fines	\$106,348	\$265,680	\$355,961	\$420,000	18.0%
Alarm Violations	\$606	\$0	\$0	\$0	-
Total Fines	\$338,663	\$559,237	\$632,668	\$794,305	25.5%
Fees:					
Animal Control Fees	\$22,775	\$12,936	\$22,775	\$22,775	-
Construction Fees	\$1,939,694	\$2,383,429	\$1,997,991	\$2,373,431	18.8%
Health Fees	\$731,475	\$792,780	\$730,809	\$785,496	7.5%
Municipal Court Fees	\$150,809	\$155,662	\$188,792	\$169,568	(10.2%)
Total Fees	\$2,844,753	\$3,344,807	\$2,940,367	\$3,351,270	14.0%
Miscellaneous Revenue	\$2,342,274	\$16,727,937	\$2,888,457	\$2,628,875	(9.0%)
Total Other Local Revenue	\$7,638,928	\$22,841,741	\$9,017,269	\$9,572,869	6.2%
Appropriated Fund Balance	\$1,600,000	\$0	\$0	\$0	-
Total Revenue	\$133,874,848	\$144,397,385	\$132,611,892	\$133,845,266	0.9%

General Fund Appropriations (Expenditures) by Category



General Fund Appropriations by Category

	Revised FY 25	Actual FY 25	Original FY 26	Proposed FY 27	% Change 27/26B
Personnel Services	\$92,649,778	\$88,598,889	\$94,193,407	\$92,499,571	(1.8%)
Materials & Supplies	\$7,539,384	\$6,412,411	\$6,002,432	\$6,016,099	0.2%
Travel & Training	\$1,165,850	\$733,880	\$1,055,726	\$1,053,210	(0.2%)
Intragov. Charges	\$9,782,563	\$9,912,751	\$7,870,534	\$8,457,351	7.5%
Utilities	\$1,759,391	\$1,814,372	\$1,950,166	\$2,075,460	6.4%
Services & Misc.	\$42,050,280	\$24,916,777	\$16,986,561	\$16,324,170	(3.9%)
Capital	\$2,475,242	\$1,811,088	\$1,702,609	\$1,975,486	16.0%
Transfers	\$8,728,039	\$9,377,280	\$5,600,000	\$5,430,000	(3.0%)
Total Appropriations (Exp.)	\$166,150,526	\$143,577,449	\$135,361,435	\$133,831,347	(1.1%)

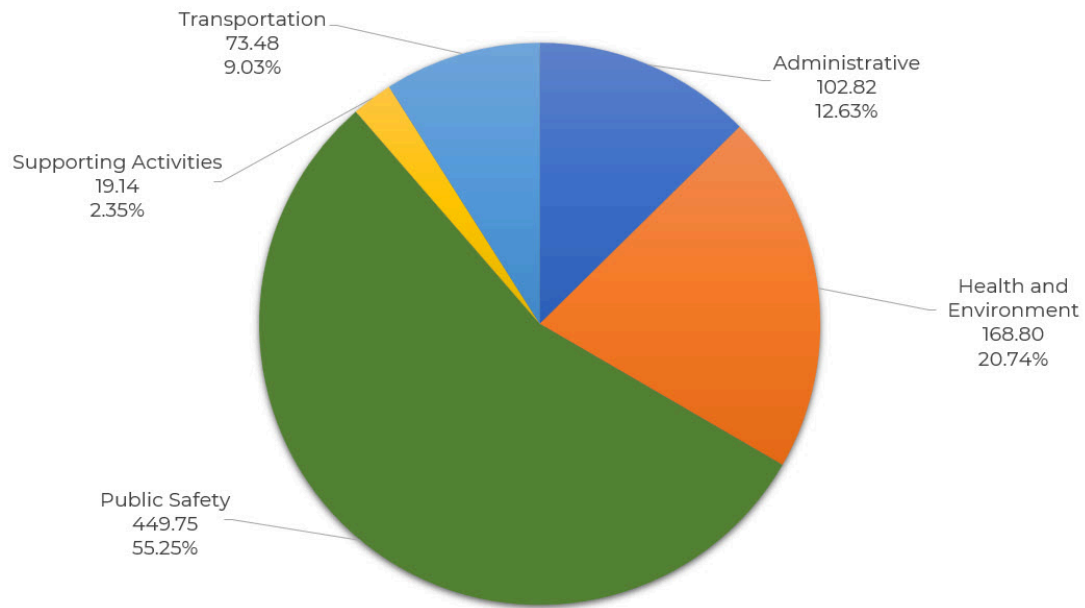
General Fund Appropriations (Expenditures) by Function

	Revised FY 25	Actual FY 25	Original FY 26	Proposed FY 27	% Change 27/26B
Administrative	\$46,440,393	\$33,181,430	\$21,527,121	\$21,732,738	1.0%
Health & Environment	\$26,291,634	\$21,562,623	\$25,116,101	\$24,289,575	(3.3%)
Public Safety	\$70,248,068	\$67,591,371	\$66,797,543	\$67,747,344	1.4%
Supporting Activities	\$5,918,652	\$4,881,332	\$5,153,436	\$2,830,314	(45.1%)
Transportation	\$17,251,779	\$16,360,694	\$16,767,234	\$17,231,376	2.8%
Total Appropriations (Exp.)	\$166,150,526	\$143,577,449	\$135,361,435	\$133,831,347	(1.1%)

General Fund Appropriations (Expenditures) by Department

	Revised FY 25	Actual FY 25	Original FY 26	Proposed FY 27	% Change 27/26B
City Council	\$479,323	\$266,099	\$434,452	\$506,525	16.6%
City Clerk	\$545,830	\$511,899	\$615,875	\$608,185	(1.2%)
City Manager	\$3,828,267	\$3,172,021	\$3,739,716	\$3,838,846	2.7%
Finance	\$5,856,453	\$5,687,806	\$5,965,786	\$6,207,523	4.1%
Human Resources	\$2,088,265	\$1,706,204	\$1,878,172	\$1,893,357	0.8%
Law	\$2,415,951	\$2,233,004	\$2,599,360	\$2,733,621	5.2%
General City (Nondprtmntl)	\$31,007,349	\$19,407,012	\$6,003,180	\$5,725,562	(4.6%)
Public Works Administration	\$218,956	\$197,384	\$207,547	\$219,119	5.6%
Total Administrative	\$46,440,393	\$33,181,430	\$21,444,088	\$21,732,738	1.3%
Health and Human Services	\$16,990,875	\$13,741,838	\$16,418,745	\$15,591,916	(5.0%)
Community Development	\$4,505,628	\$3,804,493	\$4,120,948	\$4,138,897	0.4%
Housing & Neighborhood Services	\$1,994,020	\$1,810,306	\$1,980,808	\$2,093,082	5.7%
Economic Development	\$1,117,713	\$925,146	\$1,132,941	\$1,129,156	(0.3%)
Sustainability	\$998,725	\$676,929	\$868,854	\$729,091	(16.1%)
Cultural Affairs	\$684,673	\$603,909	\$593,805	\$607,433	2.3%
Total Health and Env	\$26,291,634	\$21,562,623	\$25,116,101	\$24,289,575	(3.3%)
Police	\$36,785,874	\$35,699,400	\$35,184,345	\$35,442,646	0.7%
Fire	\$32,505,306	\$31,117,197	\$30,649,864	\$31,406,902	2.5%
Municipal Court	\$956,887	\$774,774	\$963,334	\$897,796	(6.8%)
Total Public Safety	\$70,248,068	\$67,591,371	\$66,797,543	\$67,747,344	1.4%
Facilities Management	\$2,725,927	\$2,466,878	\$2,772,420	\$2,830,314	2.1%
Community Relations	\$3,192,724	\$2,414,453	\$2,381,016	\$0	-
Total Supporting Activities	\$5,918,652	\$4,881,332	\$5,153,436	\$2,830,314	(45.1%)
Streets and Engineering	\$16,965,005	\$16,165,751	\$16,462,064	\$16,852,058	2.4%
Parking Enforcement	\$286,774	\$194,943	\$388,203	\$379,318	(2.3%)
Total Transportation	\$17,251,779	\$16,360,694	\$16,850,267	\$17,231,376	2.3%
Total Appropriations (Exp.)	\$166,150,526	\$143,577,449	\$135,361,435	\$133,831,347	(1.1%)

General Fund Full Time Equivalent by Function



General Fund FTE by Function

	Original FY 25	Original FY 26	Proposed FY 27	Position Changes
Administrative	112.62	109.32	102.82	(6.50)
Health and Environment	167.80	168.55	168.80	0.25
Public Safety	453.25	448.25	449.75	1.50
Supporting Activities	40.14	38.14	19.14	(19.00)
Transportation	73.33	74.18	73.48	(0.70)
Total FTE	847.14	838.44	813.99	(24.45)

General Fund FTE by Department

	Original FY 25	Original FY 26	Proposed FY 27	Position Changes
City Clerk	3.00	3.00	3.00	-
City Manager	21.20	22.20	18.20	(4.00)
Finance Department	57.50	54.30	52.50	(1.80)
Human Resources	14.15	13.25	12.35	(0.90)
Law Department	15.75	15.55	15.75	0.20
Public Works Administration	1.02	1.02	1.02	-
Total Administrative	112.62	109.32	102.82	(6.50)
Health & Human Services	106.00	105.50	105.50	-
Community Development	31.30	31.30	31.30	-
Housing & Neighborhood Services	15.00	16.00	16.00	-
Economic Development	7.50	7.75	8.00	0.25
Cultural Affairs	2.00	2.00	2.00	-
Office of Sustainability	6.00	6.00	6.00	-
Total Health and Environment	167.80	168.55	168.80	0.25
Police Department	259.00	254.00	253.00	(1.00)
Fire Department	185.50	185.50	188.00	2.50
Municipal Court	8.75	8.75	8.75	-
Total Public Safety	453.25	448.25	449.75	1.50
Facilities Management	19.14	19.14	19.14	-
Community Relations	21.00	19.00	0.00	(19.00)
Total Supporting Activities	40.14	38.14	19.14	(19.00)
Streets and Engineering	68.23	69.18	68.48	(0.70)
Parking Enforcement	5.10	5.00	5.00	-
Total Transportation	73.33	74.18	73.48	(0.70)
Total Authorized Number of FTE	847.14	838.44	813.99	(24.45)

General Fund Overview

Total Appropriations (Expenditures)

General Fund Expenditures

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$92,054,493	\$92,649,778	\$88,598,889	\$94,193,407	\$92,499,571	(1.8%)
Materials & Supplies	\$6,223,780	\$7,539,384	\$6,412,411	\$6,002,432	\$6,016,099	0.2%
Travel & Training	\$1,162,135	\$1,165,850	\$733,880	\$1,055,726	\$1,053,210	(0.2%)
Intragovernmental	\$9,782,563	\$9,782,563	\$9,912,751	\$7,870,534	\$8,457,351	7.5%
Utilities	\$1,742,966	\$1,759,391	\$1,814,372	\$1,950,166	\$2,075,460	6.4%
Services	\$16,868,667	\$41,118,279	\$24,189,730	\$16,221,407	\$15,700,855	(3.2%)
Miscellaneous	\$654,047	\$932,001	\$727,048	\$765,154	\$623,315	(18.5%)
Capital Outlay	\$748,515	\$2,475,242	\$1,811,088	\$1,702,609	\$1,975,486	16.0%
Transfers	\$6,595,620	\$8,728,039	\$9,377,280	\$5,600,000	\$5,430,000	(3.0%)
EXPENSES TOTAL	\$135,832,786	\$166,150,526	\$143,577,449	\$135,361,435	\$133,831,347	(1.1%)

Dedicated Funding Sources

General Fund - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Property Taxes	\$10,807,135	\$10,807,135	\$11,558,147	\$11,128,271	\$12,233,380	9.9%
Sales Taxes	\$36,274,056	\$36,274,056	\$36,858,418	\$38,228,500	\$39,100,271	2.3%
Other Local Taxes	\$15,077,823	\$15,077,823	\$17,394,082	\$14,493,193	\$15,840,484	9.3%
Licenses & Permits	\$2,113,238	\$2,113,238	\$2,209,760	\$2,555,777	\$2,798,419	9.5%
Fines & Fees	\$338,663	\$338,663	\$559,237	\$632,668	\$794,305	25.6%
Miscellaneous	\$2,901,313	\$2,901,313	\$3,408,451	\$2,997,126	\$3,351,270	11.8%
Intragovernmental	\$14,689,844	\$14,689,844	\$14,192,040	\$16,536,815	\$13,737,148	(16.9%)
Intragovernmental FE	\$5,839,435	\$5,839,435	\$564,793	\$2,082,290	\$921,606	(55.7%)
Intragovernmental ST	\$5,185,668	\$5,185,668	\$5,461,712	\$4,329,352	\$4,115,247	(5.0%)
Intragovernmental CO	\$2,059,115	\$2,059,115	\$2,155,480	\$2,202,178	\$2,531,923	15.0%
Investment Income	\$2,045,397	\$2,045,397	\$2,546,832	\$3,000,000	\$3,250,000	8.3%
Misc Non Operating R	\$2,342,274	\$2,342,274	\$16,727,937	\$2,888,457	\$2,628,875	(9.0%)
Transfers	\$32,600,887	\$32,600,887	\$30,760,496	\$31,537,265	\$32,542,338	3.2%
Approp Fund Balance	\$1,600,000	\$1,600,000	–	–	\$0	–
REVENUES TOTAL	\$133,874,848	\$133,874,848	\$144,397,385	\$132,611,892	\$133,845,266	0.9%

CITY COUNCIL

FY 27 Operating Budget

Photo Credit: Kristina Wolf, Capture CoMo 2025

Total Appropriations (Expenditures)

City Council

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$56,943	\$56,943	\$55,515	\$60,007	\$63,553	5.9%
Materials & Supplies	\$39,575	\$39,575	\$24,447	\$40,343	\$40,343	0.0%
Travel & Training	\$98,650	\$98,650	\$32,035	\$100,000	\$95,000	(5.0%)
Intragovernmental	\$22,233	\$22,233	\$23,897	\$28,923	\$102,724	255.2%
Utilities	\$5,424	\$5,424	\$4,630	\$5,424	\$5,592	3.1%
Services	\$230,105	\$243,215	\$119,603	\$188,405	\$187,463	(0.5%)
Miscellaneous	\$13,283	\$13,283	\$5,972	\$11,350	\$11,850	4.4%
EXPENSES TOTAL	\$466,213	\$479,323	\$266,099	\$434,452	\$506,525	16.6%

Dedicated Funding Sources

Council - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Misc Non Operating R	–	–	(\$57)	–	\$0	–
Transfers	\$9,900	\$9,900	\$9,900	\$9,480	\$9,180	(3.2%)
REVENUES TOTAL	\$9,900	\$9,900	\$9,843	\$9,480	\$9,180	(3.2%)

Budget Detail by Division

Council - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
0110 - CITY COUNCIL ADMIN						
Personnel Services	\$56,943	\$56,943	\$55,515	\$60,007	\$63,553	5.9%
Materials & Supplies	\$19,000	\$19,000	\$6,654	\$19,000	\$19,000	0.0%
Travel & Training	\$42,500	\$42,500	\$18,357	\$42,500	\$42,500	0.0%
Intragovernmental	\$22,233	\$22,233	\$23,897	\$28,923	\$102,724	255.2%
Utilities	\$5,424	\$5,424	\$4,630	\$5,424	\$5,592	3.1%
Services	\$159,500	\$159,500	\$83,122	\$110,500	\$109,947	(0.5%)
Miscellaneous	\$1,500	\$1,500	\$561	\$1,500	\$1,500	0.0%
0110 - CITY COUNCIL ADMIN TOTAL	\$307,100	\$307,100	\$192,736	\$267,854	\$344,816	28.7%
0120 - CITY COUNCIL BOARDS & COMM						
Materials & Supplies	\$20,575	\$20,575	\$17,793	\$21,343	\$21,343	0.0%
Travel & Training	\$56,150	\$56,150	\$13,678	\$57,500	\$52,500	(8.7%)
Services	\$70,605	\$83,715	\$36,480	\$77,905	\$77,516	(0.5%)
Miscellaneous	\$11,783	\$11,783	\$5,411	\$9,850	\$10,350	5.1%
0120 - CITY COUNCIL BOARDS & COMM TOTAL	\$159,113	\$172,223	\$73,363	\$166,598	\$161,709	(2.9%)
EXPENSES TOTAL	\$466,213	\$479,323	\$266,099	\$434,452	\$506,525	16.6%

Budget Detail by Boards and Commissions

Liaison Department	Original	Revised	Actual	Original	Proposed	% Change
Board/Commission Name	FY 25	FY 25	FY 25	FY 26	FY 27	27/26B
Airport:						
B11220 Airport Advisory Commission	\$5,000	\$5,000	\$0	\$5,000	\$3,000	(40.0%)
City Council:						
B11253 Commissions - General	\$6,983	\$6,983	\$7,250	\$0	\$0	
City Manager:						
B11302 Climate and Environment Comm	\$1,000	\$1,000	\$43	\$1,000	\$999	(0.1%)
B11293 Youth Advisory Council	\$7,250	\$7,250	\$134	\$7,500	\$5,000	(33.3%)
B11296 Commission on Human Rights	\$4,700	\$4,700	\$1,871	\$8,000	\$7,968	(0.4%)
Community Development:						
B11210 Board of Adjustment	\$9,000	\$9,000	\$1,841	\$9,188	\$9,146	(0.5%)
B11297 Building Construction Codes Commission	\$8,350	\$8,350	\$7,328	\$8,350	\$8,332	(0.2%)
B11270 Historic Preservation Commission	\$25,500	\$25,500	\$11,050	\$32,500	\$32,346	(0.5%)
B11240 Planning and Zoning	\$21,900	\$21,900	\$18,809	\$22,300	\$22,228	(0.3%)
B11304 Tree Board	\$1,800	\$1,800	\$1,729	\$2,050	\$2,050	0.0%
Convention & Visitors Bureau:						
B11295 Convention & Visitors Advisory Board	\$2,200	\$2,200	\$2,160	\$2,200	\$2,200	0.0%
B11301 Columbia Sports Commission	\$2,200	\$2,200	\$1,606	\$1,980	\$1,980	0.0%
Health & Human Services:						
B11307 Human Services Commission	\$0	\$0	\$0	\$400	\$400	0.0%
Law:						
B11280 Disabilities Commission	\$10,000	\$10,000	\$7,216	\$13,000	\$12,998	0.0%
Parks & Recreation:						
B11290 Mayor's Council on Physical Fitness	\$5,500	\$5,500	\$5,028	\$5,500	\$5,490	(0.2%)
B11260 Parks & Recreation Commission	\$3,880	\$3,880	\$1,025	\$3,880	\$3,877	(0.1%)
Public Communications:						
B11292 Citizens Police Review Board	\$38,350	\$38,350	\$5,526	\$38,350	\$38,295	(0.1%)
Public Works:						
B11306 Public Transit Advisory Commission	\$0	\$0	\$0	\$400	\$400	0.0%
Utilities:						
B11298 Railroad Advisory Board	\$200	\$200	\$0	\$0	\$0	
B11299 Water and Light Advisory Board	\$5,300	\$5,300	\$246	\$5,000	\$5,000	0.0%
Multiple (unassigned)	\$0	\$13,110	\$500	\$0	\$0	

Total	\$159,113	\$172,223	\$73,362	\$166,598	\$161,709	(2.9%)
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CITY CLERK

FY 27 Operating Budget

Photo Credit: Hannah Adkisson, Capture CoMo 2023

Total Appropriations (Expenditures)

City Clerk

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$382,568	\$382,568	\$358,165	\$386,924	\$393,630	1.7%
Materials & Supplies	\$4,100	\$4,100	\$1,654	\$4,100	\$4,100	0.0%
Travel & Training	\$5,000	\$5,000	\$691	\$1,510	\$1,510	0.0%
Intragovernmental	\$31,206	\$31,206	\$32,792	\$35,605	\$21,890	(38.5%)
Utilities	\$936	\$936	\$936	\$936	\$1,188	26.9%
Services	\$114,000	\$121,720	\$117,357	\$186,500	\$185,567	(0.5%)
Miscellaneous	\$300	\$300	\$304	\$300	\$300	0.0%
EXPENSES TOTAL	\$538,110	\$545,830	\$511,899	\$615,875	\$608,185	(1.3%)

Dedicated Funding Sources

There are no dedicated funding sources for this department.

Budget Detail by Division

Clerk - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
0210 - CITY CLERK						
Personnel Services	\$382,568	\$382,568	\$358,165	\$386,924	\$393,630	1.7%
Materials & Supplies	\$4,100	\$4,100	\$1,654	\$4,100	\$4,100	0.0%
Travel & Training	\$5,000	\$5,000	\$691	\$1,510	\$1,510	0.0%
Intragovernmental	\$31,206	\$31,206	\$32,792	\$35,605	\$21,890	(38.5%)
Utilities	\$936	\$936	\$936	\$936	\$1,188	26.9%
Services	\$6,500	\$1,332	\$355	\$6,500	\$6,467	(0.5%)
Miscellaneous	\$300	\$300	\$304	\$300	\$300	0.0%
0210 - CITY CLERK TOTAL	\$430,610	\$425,442	\$394,898	\$435,875	\$429,085	(1.6%)
0220 - CITY CLERK ELECTIONS						
Services	\$107,500	\$120,387	\$117,002	\$180,000	\$179,100	(0.5%)
0220 - CITY CLERK ELECTIONS TOTAL	\$107,500	\$120,387	\$117,002	\$180,000	\$179,100	(0.5%)
EXPENSES TOTAL	\$538,110	\$545,830	\$511,899	\$615,875	\$608,185	(1.3%)

CITY MANAGER'S OFFICE

FY 27 Operating Budget

Photo Credit: Randy Hughes, Capture CoMo 2025

Total Appropriations (Expenditures)

City Manager's Office (CMO)

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$2,688,705	\$2,688,705	\$2,292,806	\$2,652,266	\$2,235,452	(15.7%)
Materials & Supplies	\$67,149	\$80,564	\$55,445	\$78,400	\$76,740	(2.1%)
Travel & Training	\$167,000	\$125,500	\$52,183	\$109,703	\$127,612	16.3%
Intragovernmental	\$129,237	\$129,237	\$123,206	\$180,383	\$392,330	117.5%
Utilities	\$9,126	\$9,776	\$9,901	\$11,364	\$10,056	(11.5%)
Services	\$553,872	\$654,222	\$539,091	\$610,100	\$965,556	58.3%
Miscellaneous	\$110,000	\$140,264	\$99,389	\$97,000	\$31,100	(67.9%)
Capital Outlay	–	–	\$0	\$500	\$0	(100.0%)
EXPENSES TOTAL	\$3,725,089	\$3,828,267	\$3,172,021	\$3,739,716	\$3,838,846	2.7%

Dedicated Funding Sources

CMO - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Misc Non Operating R	\$21	\$21	\$14,467	–	\$15,000	–
REVENUES TOTAL	\$21	\$21	\$14,467	–	\$15,000	–

Budget Detail by Division

CMO - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
0510 - CITY MANAGER ADMIN						
Personnel Services	\$1,814,773	\$1,814,773	\$1,571,489	\$1,117,442	\$1,008,498	(9.8%)
Materials & Supplies	\$58,149	\$71,564	\$49,860	\$46,400	\$41,700	(10.1%)
Travel & Training	\$153,000	\$106,775	\$44,163	\$100,812	\$100,812	0.0%
Intragovernmental	\$120,290	\$120,290	\$126,777	\$135,031	\$158,549	17.4%
Utilities	\$7,254	\$7,904	\$8,341	\$9,804	\$5,184	(47.1%)
Services	\$552,872	\$552,222	\$538,508	\$377,600	\$441,321	16.9%
Miscellaneous	\$110,000	\$140,264	\$99,389	\$96,000	\$22,500	(76.6%)
0510 - CITY MANAGER ADMIN TOTAL	\$2,816,338	\$2,813,791	\$2,438,527	\$1,883,089	\$1,778,564	(5.6%)
0520 - CITY MGR COMMUNICATIONS & COMMUNITY						
Personnel Services	–	–	\$3,143	\$347,631	\$0	(100.0%)
Travel & Training	–	\$4,725	\$4,725	–	\$0	–
Intragovernmental	–	–	–	\$3,021	\$0	(100.0%)
0520 - CITY MGR COMMUNICATIONS & COMMUNITY TOTAL	–	\$4,725	\$7,868	\$350,652	\$0	(100.0%)
0530 - CITY MGR STRATEGIC PLAN						
Materials & Supplies	–	–	–	\$19,500	\$13,500	(30.8%)
Intragovernmental	–	–	–	–	\$1,119	–
Services	–	–	–	\$129,500	\$29,850	(77.0%)
Miscellaneous	–	–	–	\$1,000	\$6,600	560.0%
0530 - CITY MGR STRATEGIC PLAN TOTAL	–	–	–	\$150,000	\$51,069	(66.0%)
0540 - CITY MGR VIOLENCE PREVENTION						
Personnel Services	–	–	\$1,074	\$140,720	\$148,310	5.4%
Materials & Supplies	–	–	–	–	\$3,200	–
Travel & Training	–	–	–	–	\$5,000	–
Intragovernmental	–	–	–	\$1,006	\$16,154	1,505.8%
Utilities	–	–	–	–	\$876	–
Services	–	\$21,000	–	\$21,000	\$410,308	1,853.9%
Miscellaneous	–	–	–	–	\$2,000	–
0540 - CITY MGR VIOLENCE PREVENTION TOTAL	–	\$21,000	\$1,074	\$162,726	\$585,848	260.0%
0550 - CITY MGR DIVERSITY EQUITY & INCLUSION						
Personnel Services	–	–	\$1,041	\$128,465	\$133,502	3.9%
Materials & Supplies	–	–	–	–	\$1,200	–
Travel & Training	–	–	–	–	\$7,500	–
Intragovernmental	–	–	–	\$1,006	\$2,543	152.8%
Utilities	–	–	–	–	\$828	–
Services	–	–	–	\$1,000	\$3,482	248.2%
0550 - CITY MGR DIVERSITY EQUITY & INCLUSION TOTAL	–	–	\$1,041	\$130,471	\$149,055	14.2%
0560 - CITY MGR PROJECT MANAGEMENT						
Personnel Services	\$873,932	\$873,932	\$716,058	\$918,008	\$945,142	3.0%
Materials & Supplies	\$9,000	\$9,000	\$5,585	\$12,500	\$17,140	37.1%
Travel & Training	\$14,000	\$14,000	\$3,296	\$8,891	\$14,300	60.8%
Intragovernmental	\$8,947	\$8,947	(\$3,572)	\$40,319	\$213,965	430.7%
Utilities	\$1,872	\$1,872	\$1,560	\$1,560	\$3,168	103.1%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Services	\$1,000	\$81,000	\$583	\$81,000	\$80,595	(0.5%)
Capital Outlay	–	–	\$0	\$500	\$0	(100.0%)
0560 - CITY MGR PROJECT MANAGEMENT TOTAL	\$908,751	\$988,751	\$723,510	\$1,062,778	\$1,274,310	19.9%
EXPENSES TOTAL	\$3,725,089	\$3,828,267	\$3,172,021	\$3,739,716	\$3,838,846	2.7%

FINANCE

FY 27 Operating Budget

Photo Credit: Julia Jung, Capture CoMo 2024

Total Appropriations (Expenditures)

Finance

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$4,745,898	\$4,764,898	\$4,724,635	\$5,024,604	\$5,119,459	1.9%
Materials & Supplies	\$119,250	\$164,380	\$107,825	\$114,130	\$106,000	(7.1%)
Travel & Training	\$81,793	\$81,793	\$57,344	\$56,318	\$63,987	13.6%
Intragovernmental	\$437,278	\$437,278	\$455,095	\$415,292	\$443,619	6.8%
Utilities	\$18,720	\$18,720	\$18,408	\$18,720	\$23,572	25.9%
Services	\$362,528	\$355,484	\$282,666	\$310,122	\$351,066	13.2%
Miscellaneous	\$22,100	\$33,900	\$41,833	\$24,600	\$97,820	297.6%
Capital Outlay	-	-	-	\$2,000	\$2,000	0.0%
EXPENSES TOTAL	\$5,787,567	\$5,856,453	\$5,687,806	\$5,965,786	\$6,207,523	4.1%

Dedicated Funding Sources

Finance - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Other Local Taxes	\$312,644	\$312,644	\$272,797	\$291,700	\$269,064	(7.8%)
Licenses & Permits	\$2,113,238	\$2,113,238	\$2,209,760	\$2,555,777	\$2,798,419	9.5%
Misc Non Operating R	\$1,549	\$1,549	\$645	\$565	\$0	(100.0%)
REVENUES TOTAL	\$2,427,431	\$2,427,431	\$2,483,202	\$2,848,042	\$3,067,483	7.7%

Budget Detail by Division

Finance - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
1010 - FINANCE ADMINISTRATION						
Personnel Services	\$945,217	\$1,015,217	\$869,020	\$931,678	\$1,032,536	10.8%
Materials & Supplies	\$25,250	\$69,900	\$65,632	\$22,750	\$25,000	9.9%
Travel & Training	\$25,000	\$25,000	\$23,453	\$19,916	\$17,250	(13.4%)
Intragovernmental	\$84,304	\$84,304	\$88,408	\$79,353	\$120,558	51.9%
Utilities	\$4,368	\$4,368	\$4,680	\$2,808	\$4,960	76.6%
Services	\$210,000	\$207,716	\$175,091	\$214,500	\$211,039	(1.6%)
Miscellaneous	\$3,500	\$3,500	\$2,715	\$3,500	\$3,000	(14.3%)
1010 - FINANCE ADMINISTRATION TOTAL	\$1,297,639	\$1,410,005	\$1,229,000	\$1,274,505	\$1,414,343	11.0%
1020 - FINANCE ACCOUNTING						
Personnel Services	\$1,606,306	\$1,580,306	\$1,581,104	\$1,608,838	\$1,730,409	7.6%
Materials & Supplies	\$25,150	\$25,550	\$19,916	\$22,750	\$21,050	(7.5%)
Travel & Training	\$15,000	\$15,000	\$8,485	\$9,083	\$15,000	65.1%
Intragovernmental	\$164,433	\$164,433	\$171,594	\$145,798	\$133,882	(8.2%)
Utilities	\$7,488	\$7,488	\$7,488	\$6,552	\$7,524	14.8%
Services	\$66,000	\$66,040	\$60,495	\$6,000	\$70,645	1,077.4%
Miscellaneous	\$12,000	\$28,100	\$37,720	\$14,500	\$10,400	(28.3%)
1020 - FINANCE ACCOUNTING TOTAL	\$1,896,377	\$1,886,917	\$1,886,802	\$1,813,521	\$1,988,910	9.7%
1021 - FINANCE ACCT PAYROLL						
Materials & Supplies	\$1,000	\$1,000	\$121	–	\$0	–
Travel & Training	\$300	\$300	–	–	\$0	–
Intragovernmental	\$409	\$409	\$239	–	\$0	–
Services	\$5,200	\$5,200	–	–	\$0	–
Miscellaneous	\$50	\$50	\$31	–	\$0	–
1021 - FINANCE ACCT PAYROLL TOTAL	\$6,959	\$6,959	\$391	–	\$0	–
1030 - FINANCE TREASURY MGMT						
Personnel Services	\$593,183	\$668,183	\$660,703	\$665,722	\$557,209	(16.3%)
Materials & Supplies	\$12,700	\$12,700	\$5,263	\$11,600	\$20,100	73.3%
Travel & Training	\$14,974	\$14,974	\$13,726	\$14,937	\$14,937	0.0%
Intragovernmental	\$92,180	\$92,180	\$97,167	\$91,612	\$79,399	(13.3%)
Utilities	\$2,496	\$2,496	\$2,496	\$2,496	\$2,772	11.1%
Services	\$35,639	\$35,639	\$12,529	\$35,694	\$17,655	(50.5%)
Miscellaneous	\$250	\$250	–	\$250	\$250	0.0%
1030 - FINANCE TREASURY MGMT TOTAL	\$751,422	\$826,422	\$791,884	\$822,311	\$692,322	(15.8%)
1040 - FINANCE PURCHASING						
Personnel Services	\$694,676	\$729,676	\$724,087	\$680,745	\$682,848	0.3%
Materials & Supplies	\$4,450	\$4,450	\$2,639	\$4,650	\$5,250	12.9%
Travel & Training	\$6,000	\$6,000	\$2,332	\$1,505	\$4,000	165.8%
Intragovernmental	\$60,378	\$60,378	\$62,020	\$53,143	\$53,566	0.8%
Utilities	\$2,496	\$2,496	\$2,496	\$2,496	\$2,772	11.1%
Services	\$28,339	\$28,339	\$28,010	\$32,328	\$36,356	12.5%
1040 - FINANCE PURCHASING TOTAL	\$796,339	\$831,339	\$821,583	\$774,867	\$784,792	1.3%
1050 - FINANCE BUSINESS LICENSE						
Personnel Services	\$326,649	\$296,649	\$293,984	\$305,510	\$316,997	3.8%
Materials & Supplies	\$12,700	\$12,780	\$8,910	\$12,780	\$10,500	(17.8%)
Travel & Training	\$1,500	\$1,500	–	\$1,500	\$1,500	0.0%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Intragovernmental	\$29,128	\$29,128	\$29,990	\$28,566	\$31,796	11.3%
Utilities	\$1,560	\$1,560	\$1,248	\$1,560	\$1,980	26.9%
Services	\$15,100	\$15,100	\$5,172	\$15,100	\$10,049	(33.5%)
Miscellaneous	\$5,300	\$1,000	\$363	\$5,300	\$83,120	1,468.3%
Capital Outlay	–	–	–	\$2,000	\$2,000	0.0%
1050 - FINANCE BUSINESS LICENSE TOTAL	\$391,937	\$357,717	\$339,667	\$372,316	\$457,942	23.0%
1060 - FINANCE BUDGET & MANAGEMENT						
Personnel Services	\$579,867	\$474,867	\$466,872	\$565,167	\$512,716	(9.3%)
Materials & Supplies	\$38,000	\$38,000	\$5,341	\$38,000	\$23,000	(39.5%)
Travel & Training	\$19,019	\$19,019	\$9,347	\$9,077	\$11,000	21.2%
Intragovernmental	\$6,446	\$6,446	\$5,609	\$13,287	\$17,994	35.4%
Utilities	\$312	\$312	–	\$1,560	\$1,980	26.9%
Services	\$2,250	\$2,250	\$1,369	\$2,500	\$2,487	(0.5%)
Miscellaneous	\$1,000	\$1,000	\$993	\$1,000	\$1,000	0.0%
1060 - FINANCE BUDGET & MANAGEMENT TOTAL	\$646,894	\$541,894	\$489,531	\$630,591	\$570,177	(9.6%)
1011 - FINANCE ADMN PAYROLL						
Personnel Services	–	–	\$128,866	\$266,944	\$286,744	7.4%
Materials & Supplies	–	–	\$2	\$1,600	\$1,100	(31.3%)
Travel & Training	–	–	–	\$300	\$300	0.0%
Intragovernmental	–	–	\$68	\$3,533	\$6,424	81.8%
Utilities	–	–	–	\$1,248	\$1,584	26.9%
Services	–	(\$4,800)	–	\$4,000	\$2,835	(29.1%)
Miscellaneous	–	–	\$11	\$50	\$50	0.0%
1011 - FINANCE ADMN PAYROLL TOTAL	–	(\$4,800)	\$128,948	\$277,675	\$299,037	7.7%
EXPENSES TOTAL	\$5,787,567	\$5,856,453	\$5,687,806	\$5,965,786	\$6,207,523	4.1%

HUMAN RESOURCES

FY 27 Operating Budget

Photo Credit: Andrew Church, Capture CoMo 2025

Total Appropriations (Expenditures)

Human Resources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$1,226,380	\$1,226,380	\$1,129,516	\$1,278,756	\$1,275,467	(0.3%)
Materials & Supplies	\$41,250	\$41,250	\$25,607	\$28,000	\$27,500	(1.8%)
Travel & Training	\$35,000	\$35,000	\$20,657	\$31,737	\$31,737	0.0%
Intragovernmental	\$125,080	\$125,080	\$131,183	\$124,507	\$144,015	15.7%
Utilities	\$5,429	\$5,429	\$4,805	\$5,429	\$6,890	26.9%
Services	\$473,683	\$644,126	\$393,311	\$398,743	\$396,748	(0.5%)
Miscellaneous	\$1,000	\$1,000	\$1,124	\$1,000	\$1,000	0.0%
Capital Outlay	\$10,000	\$10,000	\$0	\$10,000	\$10,000	0.0%
EXPENSES TOTAL	\$1,917,822	\$2,088,265	\$1,706,204	\$1,878,172	\$1,893,357	0.8%

Dedicated Funding Sources

There are no dedicated funding sources for this department.

Total Appropriations (Expenditures)

Law

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$1,815,417	\$1,815,417	\$1,780,005	\$1,997,232	\$2,125,756	6.4%
Materials & Supplies	\$36,750	\$38,515	\$22,127	\$38,809	\$40,944	5.5%
Travel & Training	\$37,500	\$37,500	\$18,131	\$42,500	\$42,500	0.0%
Intragovernmental	\$141,231	\$141,231	\$148,429	\$137,041	\$137,924	0.6%
Utilities	\$5,928	\$5,928	\$5,928	\$5,928	\$7,524	26.9%
Services	\$376,560	\$376,560	\$257,842	\$377,050	\$378,173	0.3%
Miscellaneous	\$800	\$800	\$543	\$800	\$800	0.0%
EXPENSES TOTAL	\$2,414,186	\$2,415,951	\$2,233,004	\$2,599,360	\$2,733,621	5.2%

Dedicated Funding Sources

Law - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Fines & Fees	\$127,203	\$127,203	\$306,053	\$364,401	\$471,367	29.4%
Misc Non Operating R	-	-	\$3,632	-	\$21	-
REVENUES TOTAL	\$127,203	\$127,203	\$309,685	\$364,401	\$471,388	29.4%

Budget Detail by Division

Law - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
1510 - COUNSELOR						
Personnel Services	\$1,255,975	\$1,256,975	\$1,253,619	\$1,359,721	\$1,462,534	7.6%
Materials & Supplies	\$24,350	\$25,736	\$14,494	\$26,100	\$26,235	0.5%
Travel & Training	\$30,000	\$30,000	\$13,318	\$35,000	\$35,000	0.0%
Intragovernmental	\$88,286	\$88,286	\$92,484	\$75,089	\$81,398	8.4%
Utilities	\$3,120	\$3,120	\$3,120	\$3,120	\$3,960	26.9%
Services	\$317,500	\$317,500	\$238,374	\$317,500	\$315,936	(0.5%)
1510 - COUNSELOR TOTAL	\$1,719,231	\$1,721,617	\$1,615,409	\$1,816,530	\$1,925,063	6.0%
1520 - PROSECUTION						
Personnel Services	\$559,442	\$558,442	\$526,386	\$637,511	\$663,222	4.0%
Materials & Supplies	\$12,400	\$12,780	\$7,633	\$12,709	\$14,709	15.7%
Travel & Training	\$7,500	\$7,500	\$4,813	\$7,500	\$7,500	0.0%
Intragovernmental	\$52,945	\$52,945	\$55,946	\$61,952	\$56,526	(8.8%)
Utilities	\$2,808	\$2,808	\$2,808	\$2,808	\$3,564	26.9%
Services	\$59,060	\$59,060	\$19,467	\$59,550	\$62,237	4.5%
Miscellaneous	\$800	\$800	\$543	\$800	\$800	0.0%
1520 - PROSECUTION TOTAL	\$694,955	\$694,335	\$617,595	\$782,830	\$808,558	3.3%
EXPENSES TOTAL	\$2,414,186	\$2,415,951	\$2,233,004	\$2,599,360	\$2,733,621	5.2%

CITY GENERAL (NON-DEPARTMENTAL)

FY 27 Operating Budget

Photo Credit: Cody Yoder, Capture CoMo 2025

Total Appropriations (Expenditures)

City General

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	CALCULATION
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	–	\$2,000	\$1,820	\$55,000	\$0	(100.0%)
Materials & Supplies	–	–	\$92	–	\$1,500	–
Intragovernmental	\$398	\$398	\$398	\$525	\$562	7.1%
Services	\$205,000	\$22,900,369	\$10,646,687	\$207,500	\$207,500	0.0%
Miscellaneous	\$70,155	\$70,155	\$74,347	\$140,155	\$86,000	(38.6%)
Transfers	\$6,292,627	\$8,034,427	\$8,683,668	\$5,600,000	\$5,430,000	(3.0%)
EXPENSES TOTAL	\$6,568,180	\$31,007,349	\$19,407,012	\$6,003,180	\$5,725,562	(4.6%)

Dedicated Funding Sources

Non-Departmental - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	CALCULATION
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Transfers	\$170,000	\$170,000	\$170,000	\$170,000	\$170,000	0.0%
REVENUES TOTAL	\$170,000	\$170,000	\$170,000	\$170,000	\$170,000	0.0%

PUBLIC WORKS ADMINISTRATION

FY 27 Operating Budget

Photo Credit: Helen Atkinson, Capture CoMo 2023

Total Appropriations (Expenditures)

Public Works Administration

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$146,871	\$146,871	\$126,791	\$139,390	\$141,749	1.7%
Materials & Supplies	\$11,010	\$11,010	\$5,269	\$10,010	\$9,120	(8.9%)
Travel & Training	\$4,998	\$4,998	\$7,355	\$6,000	\$6,000	0.0%
Intragovernmental	\$47,239	\$47,239	\$50,233	\$43,298	\$51,425	18.8%
Utilities	\$3,738	\$3,738	\$2,808	\$4,050	\$3,564	(12.0%)
Services	\$5,100	\$5,100	\$3,079	\$4,799	\$7,261	51.3%
Miscellaneous	–	–	\$1,849	–	\$0	–
EXPENSES TOTAL	\$218,956	\$218,956	\$197,384	\$207,547	\$219,119	5.6%

Dedicated Funding Sources

Public Works Admin - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Misc Non Operating R	\$4,929	\$4,929	\$17,640	\$9,798	\$15,000	53.1%
REVENUES TOTAL	\$4,929	\$4,929	\$17,640	\$9,798	\$15,000	53.1%

DEBT SERVICE FUND

FY 27 Operating Budget

Photo Credit: Cody Yoder, Capture CoMo 2025

Total Appropriations (Expenditures)

Debt Service Fund

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Debt Service	\$1,759,543	\$1,759,543	\$1,759,543	\$1,765,268	\$2,025,530	14.7%
EXPENSES TOTAL	\$1,759,543	\$1,759,543	\$1,759,543	\$1,765,268	\$2,025,530	14.7%

Dedicated Funding Sources

Debt - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Investment Income	\$42,117	\$42,117	\$58,734	\$41,907	\$41,697	(0.5%)
Transfers	\$1,759,225	\$1,759,225	\$1,759,224	\$1,764,950	\$2,025,700	14.8%
REVENUES TOTAL	\$1,801,342	\$1,801,342	\$1,817,958	\$1,806,857	\$2,067,397	14.4%

Special Obligation Bond - Downtown Government Center

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$17,580,000	3.50% - 5.00%	9/30/2028	\$3,495,000

In July 2016, the City issued Special Obligation Refunding Bonds. The City intends to fund the annual debt service payments in the bonds through lease payments to be charged to the City enterprise and governmental departments that will occupy space in the government center. The bonds were issued to refund the City's Special Obligation Bonds, Series 2008B.

Year	Principal Requirements	Interest Requirements	Total Requirements
2027	\$1,720,000	\$52,700	\$1,772,700
2028	\$1,775,000	\$17,750	\$1,792,750
Total	\$3,495,000	\$70,450	\$3,565,450

Special Obligation Bond - Armory Building Improvements

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$2,038,727	4.41%	9/30/2036	\$2,038,727

In May 2026, the City issued Special Obligation Refunding Bonds. The City intends to fund the annual debt service payments in the bonds through lease payments to be charged to the City enterprise and governmental departments that will occupy space in the government center.

Year	Principal Requirements	Interest Requirements	Total Requirements
2027	\$165,891	\$86,621	\$252,512
2028	\$173,360	\$79,152	\$252,512
2029	\$181,165	\$71,347	\$252,512
2030	\$189,322	\$63,190	\$252,512
2031	\$197,846	\$54,666	\$252,512
2032	\$206,754	\$45,758	\$252,512
2033	\$216,062	\$36,450	\$252,512
2034	\$225,790	\$26,722	\$252,512
2035	\$235,956	\$16,556	\$252,512
2036	\$246,581	\$5,931	\$252,512
Total	\$2,038,727	\$486,393	\$2,525,120

HEALTH

FY 27 Operating Budget

Photo Credit: Public Health & Human Services Website

Total Appropriations (Expenditures)

Health

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$9,067,997	\$9,235,282	\$8,609,799	\$9,718,060	\$9,997,293	2.9%
Materials & Supplies	\$764,312	\$812,839	\$484,145	\$648,600	\$552,051	(14.9%)
Travel & Training	\$148,651	\$171,313	\$91,293	\$165,611	\$134,985	(18.5%)
Intragovernmental	\$1,470,070	\$1,470,070	\$1,466,904	\$1,329,986	\$1,251,581	(5.9%)
Utilities	\$109,511	\$110,966	\$100,852	\$108,787	\$123,802	13.8%
Services	\$4,688,508	\$4,993,920	\$2,949,558	\$4,327,172	\$3,430,550	(20.7%)
Miscellaneous	\$110,252	\$167,686	\$39,286	\$97,170	\$82,795	(14.8%)
Capital Outlay	\$28,800	\$28,800	–	\$23,359	\$18,859	(19.3%)
EXPENSES TOTAL	\$16,388,101	\$16,990,875	\$13,741,838	\$16,418,745	\$15,591,916	(5.0%)

Dedicated Funding Sources

Health - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Miscellaneous	\$772,750	\$772,750	\$819,421	\$772,084	\$826,771	7.1%
Intragovernmental FE	\$499,784	\$499,784	\$38,785	\$711,000	\$624,724	(12.1%)
Intragovernmental ST	\$5,144,495	\$5,144,495	\$5,110,074	\$4,250,414	\$3,977,422	(6.4%)
Intragovernmental CO	\$2,059,115	\$2,059,115	\$2,155,480	\$2,202,178	\$2,531,923	15.0%
Misc Non Operating R	\$591,835	\$591,835	\$162,568	\$171,307	\$185,387	8.2%
Transfers	\$43,050	\$43,050	\$52,050	\$39,550	\$43,546	10.1%
REVENUES TOTAL	\$9,111,029	\$9,111,029	\$8,338,378	\$8,146,533	\$8,189,773	0.5%

Budget Detail by Division

Health - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
3010 - HD ADMINISTRATION						
Personnel Services	\$610,185	\$635,810	\$627,087	\$623,237	\$649,149	4.2%
Materials & Supplies	\$17,579	\$17,579	\$14,621	\$18,079	\$20,480	13.3%
Travel & Training	\$5,297	\$5,297	\$4,351	\$5,297	\$5,297	0.0%
Intragovernmental	\$303,117	\$303,117	\$311,276	\$239,786	\$209,992	(12.4%)
Utilities	\$52,430	\$52,805	\$52,727	\$53,718	\$57,117	6.3%
Services	\$606,317	\$667,275	\$37,266	\$77,110	\$72,110	(6.5%)
Miscellaneous	\$4,456	\$4,456	\$5,235	\$4,456	\$4,456	0.0%
Capital Outlay	\$15,000	\$15,000	–	\$15,000	\$15,000	0.0%
3010 - HD ADMINISTRATION TOTAL	\$1,614,381	\$1,701,339	\$1,052,564	\$1,036,683	\$1,033,601	(0.3%)
3020 - HD EPIDEMIOLOGY PLANNING EV						
Personnel Services	\$714,177	\$765,155	\$662,126	\$661,560	\$688,640	4.1%
Materials & Supplies	\$58,603	\$67,253	\$25,597	\$59,047	\$41,250	(30.1%)
Travel & Training	\$11,482	\$12,082	\$3,676	\$10,250	\$10,300	0.5%
Intragovernmental	\$73,182	\$73,182	\$74,590	\$86,241	\$68,081	(21.1%)
Utilities	\$5,304	\$5,304	\$5,304	\$2,808	\$1,188	(57.7%)
Services	\$250,462	\$283,150	\$94,108	\$284,246	\$243,119	(14.5%)
Miscellaneous	\$31,396	\$88,830	\$3,461	\$35,420	\$35,420	0.0%
Capital Outlay	\$9,000	\$9,000	–	\$7,459	\$2,959	(60.3%)
3020 - HD EPIDEMIOLOGY PLANNING EV TOTAL	\$1,153,606	\$1,303,955	\$868,863	\$1,147,031	\$1,090,957	(4.9%)
3030 - HD COMMUNITY HEALTH PROMOTION						
Personnel Services	\$1,061,963	\$973,963	\$787,723	\$862,604	\$776,155	(10.0%)
Materials & Supplies	\$131,657	\$165,481	\$44,268	\$148,544	\$67,399	(54.6%)
Travel & Training	\$22,281	\$40,946	\$18,825	\$44,466	\$12,677	(71.5%)
Intragovernmental	\$161,049	\$161,049	\$164,890	\$131,011	\$97,256	(25.8%)
Utilities	\$3,432	\$3,432	\$4,368	\$2,808	\$4,356	55.1%
Services	\$497,868	\$589,473	\$254,522	\$594,913	\$472,033	(20.7%)
Miscellaneous	\$38,880	\$38,880	\$875	\$17,400	\$2,400	(86.2%)
Capital Outlay	\$600	\$600	–	\$600	\$600	0.0%
3030 - HD COMMUNITY HEALTH PROMOTION TOTAL	\$1,917,730	\$1,973,824	\$1,275,471	\$1,802,346	\$1,432,876	(20.5%)
3040 - HD DISEASE INTERVENTION						
Personnel Services	\$1,521,086	\$1,579,768	\$1,509,887	\$1,724,660	\$1,705,294	(1.1%)
Materials & Supplies	\$87,140	\$93,108	\$40,920	\$76,140	\$76,140	0.0%
Travel & Training	\$62,670	\$62,670	\$32,451	\$45,670	\$45,670	0.0%
Intragovernmental	\$50,806	\$50,806	\$46,979	\$104,239	\$115,549	10.9%
Utilities	\$7,000	\$8,080	\$2,929	\$11,368	\$14,128	24.3%
Services	\$81,063	\$81,063	\$26,705	\$42,063	\$42,063	0.0%
Capital Outlay	\$3,900	\$3,900	–	–	\$0	–
3040 - HD DISEASE INTERVENTION TOTAL	\$1,813,665	\$1,879,395	\$1,659,872	\$2,004,140	\$1,998,844	(0.3%)
3110 - HD ANIMAL CONTROL						
Personnel Services	\$486,669	\$486,669	\$449,446	\$502,005	\$668,677	33.2%
Materials & Supplies	\$42,001	\$39,379	\$41,261	\$43,326	\$59,623	37.6%
Travel & Training	\$3,152	\$6,549	\$6,582	\$3,827	\$10,027	162.0%
Intragovernmental	\$90,667	\$90,667	\$89,989	\$68,352	\$83,821	22.6%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Utilities	\$5,448	\$5,448	\$1,248	\$3,748	\$4,684	25.0%
Services	\$239,523	\$239,523	\$239,408	\$258,120	\$264,850	2.6%
Miscellaneous	\$590	\$590	\$502	\$590	\$590	0.0%
3110 - HD ANIMAL CONTROL TOTAL	\$868,050	\$868,825	\$828,437	\$879,968	\$1,092,272	24.1%
3210 - HD ENVIRONMENTAL HEALTH						
Personnel Services	\$965,736	\$875,736	\$832,986	\$1,110,122	\$1,147,333	3.4%
Materials & Supplies	\$17,457	\$17,072	\$11,525	\$20,361	\$20,361	0.0%
Travel & Training	\$13,372	\$13,372	\$7,854	\$18,554	\$18,554	0.0%
Intragovernmental	\$149,665	\$149,665	\$155,174	\$146,943	\$133,505	(9.2%)
Utilities	\$5,809	\$5,809	\$3,624	\$5,497	\$7,609	38.4%
Services	\$77,499	\$77,499	\$71,380	\$79,649	\$79,649	0.0%
Miscellaneous	-	-	-	\$4,000	\$5,000	25.0%
3210 - HD ENVIRONMENTAL HEALTH TOTAL	\$1,229,538	\$1,139,153	\$1,082,544	\$1,385,126	\$1,412,011	1.9%
3310 - HD ADMINISTRATION & SUPPORT						
Personnel Services	\$673,115	\$673,115	\$604,910	\$675,571	\$687,282	1.7%
Materials & Supplies	\$20,765	\$20,765	\$13,215	\$20,700	\$20,700	0.0%
Travel & Training	\$3,000	\$3,000	\$2,584	\$3,000	\$3,000	0.0%
Intragovernmental	\$185,017	\$185,017	\$188,813	\$169,580	\$148,018	(12.7%)
Utilities	\$4,992	\$4,992	\$4,992	\$4,680	\$5,940	26.9%
Services	\$15,000	\$15,000	\$10,820	\$14,500	\$14,800	2.1%
Miscellaneous	\$34,430	\$34,430	\$28,276	\$34,430	\$34,430	0.0%
3310 - HD ADMINISTRATION & SUPPORT TOTAL	\$936,319	\$936,319	\$853,610	\$922,461	\$914,170	(0.9%)
3311 - HD COMM DISEASE PREV/CONTROL						
Personnel Services	\$870,044	\$932,044	\$937,953	\$1,047,530	\$983,749	(6.1%)
Materials & Supplies	\$153,000	\$136,869	\$80,641	\$97,500	\$100,500	3.1%
Travel & Training	\$3,000	\$3,000	\$1,537	\$3,000	\$3,000	0.0%
Intragovernmental	\$81,263	\$81,263	\$83,115	\$74,643	\$69,619	(6.7%)
Utilities	\$2,496	\$2,496	\$2,496	\$3,744	\$4,356	16.4%
Services	\$111,300	\$111,044	\$98,450	\$126,800	\$156,200	23.2%
3311 - HD COMM DISEASE PREV/CONTROL TOTAL	\$1,221,103	\$1,266,717	\$1,204,192	\$1,353,217	\$1,317,424	(2.7%)
3312 - HD PUB HEALTH NURSING SERV						
Personnel Services	\$176,814	\$176,814	\$130,104	\$99,550	\$189,086	89.9%
Materials & Supplies	\$5,500	\$5,500	\$3,826	\$5,500	\$5,000	(9.1%)
Travel & Training	\$2,300	\$2,300	\$510	\$2,300	\$2,300	0.0%
Intragovernmental	\$26,301	\$26,301	\$27,300	\$27,882	\$21,553	(22.7%)
Utilities	\$2,496	\$2,496	\$2,496	\$936	\$792	(15.4%)
Services	\$61,250	\$61,027	\$49,382	\$62,200	\$77,800	25.1%
3312 - HD PUB HEALTH NURSING SERV TOTAL	\$274,661	\$274,438	\$213,618	\$198,368	\$296,531	49.5%
3313 - HD CLINICAL PREVENTIVE SERVS						
Personnel Services	\$256,976	\$256,976	\$191,500	\$237,522	\$195,366	(17.8%)
Materials & Supplies	\$50,000	\$55,636	\$43,147	\$50,000	\$27,495	(45.0%)
Travel & Training	\$4,000	\$4,000	\$2,493	\$4,000	\$4,000	0.0%
Intragovernmental	\$20,848	\$20,848	\$21,070	\$20,518	\$22,760	10.9%
Utilities	\$2,496	\$2,496	\$2,496	\$2,808	\$3,168	12.8%
Services	\$99,650	\$136,664	\$92,002	\$115,600	\$146,100	26.4%
3313 - HD CLINICAL PREVENTIVE SERVS TOTAL	\$433,970	\$476,620	\$352,708	\$430,448	\$398,889	(7.3%)
3410 - HD WIC & COMMUNITY NUTRITION						
Personnel Services	\$607,537	\$652,537	\$648,645	\$694,719	\$755,087	8.7%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Materials & Supplies	\$10,800	\$10,800	\$8,343	\$10,650	\$10,150	(4.7%)
Travel & Training	\$3,850	\$3,850	\$5,195	\$4,000	\$4,875	21.9%
Intragovernmental	\$156,584	\$156,584	\$160,729	\$137,221	\$148,278	8.1%
Utilities	\$5,304	\$5,304	\$5,304	\$5,304	\$6,732	26.9%
Services	\$31,815	\$32,771	\$22,793	\$32,710	\$32,710	0.0%
Miscellaneous	\$500	\$500	\$938	\$874	\$499	(42.9%)
3410 - HD WIC & COMMUNITY NUTRITION TOTAL	\$816,390	\$862,346	\$851,947	\$885,478	\$958,331	8.2%
4410 - HUMAN SERVICES SUPPORT						
Personnel Services	\$273,170	\$286,170	\$282,745	\$709,163	\$755,133	6.5%
Materials & Supplies	\$27,379	\$36,379	\$36,367	\$11,022	\$15,622	41.7%
Travel & Training	\$2,285	\$2,285	\$834	\$9,285	\$9,285	0.0%
Intragovernmental	\$51,507	\$51,507	\$52,266	\$46,938	\$57,256	22.0%
Utilities	\$1,248	\$1,248	\$1,248	\$936	\$3,168	238.5%
Services	\$76,110	\$76,960	\$66,256	\$76,110	\$79,760	4.8%
Capital Outlay	\$300	\$300	–	\$300	\$300	0.0%
4410 - HUMAN SERVICES SUPPORT TOTAL	\$431,999	\$454,849	\$439,716	\$853,754	\$920,524	7.8%
4440 - SOCIAL SERVICES						
Personnel Services	\$850,525	\$940,525	\$944,684	\$769,817	\$796,342	3.5%
Materials & Supplies	\$142,431	\$147,017	\$120,413	\$87,731	\$87,331	(0.5%)
Travel & Training	\$11,962	\$11,962	\$4,400	\$11,962	\$6,000	(49.8%)
Intragovernmental	\$77,039	\$77,039	\$78,633	\$76,632	\$75,893	(1.0%)
Utilities	\$10,432	\$10,432	\$11,620	\$10,432	\$10,564	1.3%
Services	\$58,832	\$61,794	\$51,282	\$58,832	\$58,832	0.0%
4440 - SOCIAL SERVICES TOTAL	\$1,151,221	\$1,248,768	\$1,211,033	\$1,015,406	\$1,034,962	1.9%
4450 - MENTAL HEALTH COLLABORATION						
Intragovernmental	\$10,854	\$10,854	\$9,852	–	\$0	–
Utilities	\$624	\$624	–	–	\$0	–
Services	\$625,959	\$625,959	–	\$625,959	\$0	(100.0%)
4450 - MENTAL HEALTH COLLABORATION TOTAL	\$637,437	\$637,437	\$9,852	\$625,959	\$0	(100.0%)
4540 - SOCIAL SERVICES FUNDING						
Intragovernmental	\$32,171	\$32,171	\$2,227	–	\$0	–
Services	\$1,855,860	\$1,934,719	\$1,835,186	\$1,878,360	\$1,690,524	(10.0%)
4540 - SOCIAL SERVICES FUNDING TOTAL	\$1,888,031	\$1,966,890	\$1,837,413	\$1,878,360	\$1,690,524	(10.0%)
EXPENSES TOTAL	\$16,388,101	\$16,990,875	\$13,741,838	\$16,418,745	\$15,591,916	(5.0%)

ECONOMIC DEVELOPMENT

FY 27 Operating Budget

Photo Credit: Robert Turpin, Capture CoMo 2025

Total Appropriations (Expenditures)

Economic Development

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$869,396	\$869,396	\$746,764	\$908,529	\$934,219	2.8%
Materials & Supplies	\$31,750	\$11,750	\$6,404	\$8,500	\$7,500	(11.8%)
Travel & Training	\$21,519	\$21,519	\$1,092	\$22,000	\$22,000	0.0%
Intragovernmental	\$75,904	\$75,904	\$80,027	\$65,980	\$66,054	0.1%
Utilities	\$3,744	\$3,744	–	\$3,432	\$4,356	26.9%
Services	\$114,500	\$114,500	\$90,859	\$124,500	\$94,027	(24.5%)
Miscellaneous	\$900	\$20,900	–	–	\$1,000	–
EXPENSES TOTAL	\$1,117,713	\$1,117,713	\$925,146	\$1,132,941	\$1,129,156	(0.3%)

Dedicated Funding Source

There are no dedicated funding sources for this department.

Budget Detail by Division

Economic Development - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
4210 - ECONOMIC DEVELOPMENT						
Personnel Services	\$869,396	\$869,396	\$746,764	\$908,529	\$934,219	2.8%
Materials & Supplies	\$30,000	\$10,000	\$5,397	\$7,500	\$6,500	(13.3%)
Travel & Training	\$21,019	\$21,019	\$832	\$21,000	\$21,000	0.0%
Intragovernmental	\$75,019	\$75,019	\$79,067	\$65,254	\$65,540	0.4%
Utilities	\$3,744	\$3,744	–	\$3,432	\$4,356	26.9%
Services	\$55,000	\$55,000	\$35,889	\$70,500	\$40,297	(42.8%)
Miscellaneous	–	\$20,000	–	–	\$1,000	–
4210 - ECONOMIC DEVELOPMENT TOTAL	\$1,054,178	\$1,054,178	\$867,950	\$1,076,215	\$1,072,912	(0.3%)
4220 - ECON DEV - SUPPLIER DIVERSITY						
Materials & Supplies	\$1,750	\$1,750	\$1,006	\$1,000	\$1,000	0.0%
Travel & Training	\$500	\$500	\$260	\$1,000	\$1,000	0.0%
Intragovernmental	\$885	\$885	\$960	\$726	\$514	(29.2%)
Services	\$59,500	\$59,500	\$54,970	\$54,000	\$53,730	(0.5%)
Miscellaneous	\$900	\$900	–	–	\$0	–
4220 - ECON DEV - SUPPLIER DIVERSITY TOTAL	\$63,535	\$63,535	\$57,196	\$56,726	\$56,244	(0.9%)
EXPENSES TOTAL	\$1,117,713	\$1,117,713	\$925,146	\$1,132,941	\$1,129,156	(0.3%)

CULTURAL AFFAIRS

FY 27 Operating Budget

Total Appropriations (Expenditures)

Cultural Affairs

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$200,378	\$214,378	\$209,964	\$217,515	\$222,856	2.5%
Materials & Supplies	\$10,887	\$10,887	\$9,145	\$11,412	\$11,562	1.3%
Travel & Training	\$6,019	\$6,019	\$4,833	\$5,019	\$5,019	0.0%
Intragovernmental	\$23,411	\$23,411	\$24,739	\$24,462	\$23,754	(2.9%)
Utilities	\$10,827	\$10,827	\$4,844	\$10,827	\$10,995	1.6%
Services	\$361,970	\$407,182	\$338,396	\$323,220	\$331,997	2.7%
Miscellaneous	\$1,350	\$1,350	\$1,369	\$1,350	\$1,250	(7.4%)
Transfers	–	\$10,619	\$10,619	–	\$0	–
EXPENSES TOTAL	\$614,842	\$684,673	\$603,909	\$593,805	\$607,433	2.3%

Dedicated Funding Sources

Cultural Affairs - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Miscellaneous	\$46,975	\$46,975	\$39,761	\$55,150	\$53,900	(2.3%)
Intragovernmental ST	\$36,173	\$36,173	\$36,173	\$28,938	\$28,938	0.0%
Misc Non Operating R	\$22,136	\$22,136	\$18,435	\$21,940	\$22,200	1.2%
Transfers	\$41,500	\$41,500	\$41,500	\$25,000	\$30,000	20.0%
REVENUES TOTAL	\$146,784	\$146,784	\$135,869	\$131,028	\$135,038	3.1%

Budget Detail by Division

Cultural Affairs - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
4610 - CULTURAL AFFAIRS						
Personnel Services	\$200,378	\$214,378	\$209,964	\$217,515	\$222,856	2.5%
Materials & Supplies	\$2,112	\$2,112	\$1,585	\$2,112	\$2,112	0.0%
Travel & Training	\$6,019	\$6,019	\$4,833	\$5,019	\$5,019	0.0%
Intragovernmental	\$22,369	\$22,369	\$23,611	\$23,206	\$22,962	(1.1%)
Utilities	\$10,827	\$10,827	\$4,844	\$10,827	\$10,995	1.6%
Services	\$286,370	\$320,471	\$276,462	\$234,870	\$245,365	4.5%
Miscellaneous	–	–	\$20	–	\$1,250	–
Transfers	–	\$10,619	\$10,619	–	\$0	–
4610 - CULTURAL AFFAIRS TOTAL	\$528,075	\$586,795	\$531,938	\$493,549	\$510,559	3.5%
4630 - OCA CREATIVE COLUMBIA						
Materials & Supplies	\$1,500	\$1,500	\$386	\$1,500	\$1,500	0.0%
Intragovernmental	\$389	\$389	\$421	\$614	\$299	(51.3%)
Services	\$26,350	\$26,350	\$19,260	\$31,100	\$29,532	(5.0%)
Miscellaneous	\$100	\$100	–	\$100	\$0	(100.0%)
4630 - OCA CREATIVE COLUMBIA TOTAL	\$28,339	\$28,339	\$20,067	\$33,314	\$31,331	(5.9%)
4640 - OCA DIVERSITY BREAKFAST						
Materials & Supplies	\$2,125	\$2,125	\$2,064	\$2,300	\$2,300	0.0%
Intragovernmental	\$653	\$653	\$707	\$642	\$493	(23.2%)
Services	\$43,600	\$54,711	\$40,180	\$51,600	\$51,600	0.0%
Miscellaneous	\$1,250	\$1,250	\$1,349	\$1,250	\$0	(100.0%)
4640 - OCA DIVERSITY BREAKFAST TOTAL	\$47,628	\$58,739	\$44,300	\$55,792	\$54,393	(2.5%)
4650 - OCA FUND RAISING						
Materials & Supplies	\$5,150	\$5,150	\$5,110	\$5,500	\$5,650	2.7%
Services	\$5,650	\$5,650	\$2,493	\$5,650	\$5,500	(2.7%)
4650 - OCA FUND RAISING TOTAL	\$10,800	\$10,800	\$7,604	\$11,150	\$11,150	0.0%
EXPENSES TOTAL	\$614,842	\$684,673	\$603,909	\$593,805	\$607,433	2.3%

SUSTAINABILITY

FY 27 Operating Budget

Total Appropriations (Expenditures)

Sustainability

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$536,205	\$536,205	\$460,200	\$576,981	\$585,275	1.4%
Materials & Supplies	\$17,695	\$17,695	\$6,855	\$14,245	\$12,050	(15.4%)
Travel & Training	\$10,169	\$13,169	\$12,617	\$4,980	\$6,050	21.5%
Intragovernmental	\$113,322	\$113,322	\$121,040	\$45,383	\$54,416	19.9%
Utilities	\$4,272	\$4,272	\$3,368	\$3,960	\$3,976	0.4%
Services	\$289,450	\$306,562	\$67,460	\$215,805	\$59,824	(72.3%)
Miscellaneous	\$7,500	\$7,500	\$5,390	\$7,500	\$7,500	0.0%
EXPENSES TOTAL	\$978,613	\$998,725	\$676,929	\$868,854	\$729,091	(16.1%)

Dedicated Funding Sources

Sustainability - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Transfers	\$778,556	\$778,556	\$778,556	\$589,973	\$629,479	6.7%
REVENUES TOTAL	\$778,556	\$778,556	\$778,556	\$589,973	\$629,479	6.7%

COMMUNITY DEVELOPMENT

FY 27 Operating Budget

Photo Credit: Randy Hughes, Capture CoMo 2025

Total Appropriations (Expenditures)

Community Development

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$3,085,898	\$3,127,898	\$3,058,185	\$3,297,689	\$3,310,525	0.4%
Materials & Supplies	\$65,250	\$62,250	\$49,205	\$67,700	\$78,175	15.5%
Travel & Training	\$28,991	\$28,991	\$7,359	\$13,614	\$29,950	120.0%
Intragovernmental	\$371,649	\$371,649	\$384,900	\$318,979	\$366,229	14.8%
Utilities	\$24,953	\$24,018	\$23,940	\$25,741	\$28,566	11.0%
Services	\$563,555	\$659,048	\$93,069	\$276,975	\$283,792	2.5%
Miscellaneous	\$110,250	\$231,774	\$187,836	\$120,250	\$41,660	(65.4%)
EXPENSES TOTAL	\$4,250,546	\$4,505,628	\$3,804,493	\$4,120,948	\$4,138,897	0.4%

Dedicated Funding Sources

Community Development - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Miscellaneous	\$1,409,125	\$1,409,125	\$1,715,469	\$1,435,770	\$1,593,550	11.0%
Intragovernmental ST	–	–	\$315,465	–	\$58,887	–
Misc Non Operating R	\$15,700	\$15,700	\$8,715	\$19,775	\$37,025	87.2%
REVENUES TOTAL	\$1,424,825	\$1,424,825	\$2,039,649	\$1,455,545	\$1,689,462	16.1%

Budget Detail by Division

Community Development - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
4010 - PLANNING						
Personnel Services	\$658,376	\$637,376	\$610,815	\$655,152	\$657,579	0.4%
Materials & Supplies	\$11,450	\$8,450	\$10,033	\$10,800	\$11,775	9.0%
Travel & Training	\$9,440	\$9,440	\$2,224	\$6,000	\$8,100	35.0%
Intragovernmental	\$121,715	\$121,715	\$126,674	\$110,137	\$141,517	28.5%
Utilities	\$3,172	\$3,086	\$3,411	\$3,853	\$4,496	16.7%
Services	\$494,276	\$589,544	\$59,497	\$245,483	\$239,027	(2.6%)
Miscellaneous	–	\$26,524	\$2,845	–	\$0	–
4010 - PLANNING TOTAL	\$1,298,429	\$1,396,134	\$815,499	\$1,031,425	\$1,062,494	3.0%
4020 - ECONOMIC PLANNING						
Personnel Services	\$333,846	\$316,846	\$298,842	\$356,448	\$363,570	2.0%
Materials & Supplies	\$1,200	\$1,200	\$1,034	\$1,200	\$1,200	0.0%
Travel & Training	\$2,000	\$2,000	–	\$2,000	\$1,850	(7.5%)
Intragovernmental	\$18,714	\$18,714	\$19,254	\$16,162	\$17,835	10.4%
Utilities	\$718	\$718	\$718	\$983	\$911	(7.3%)
Services	\$47,600	\$47,600	\$1,973	\$6,800	\$6,765	(0.5%)
4020 - ECONOMIC PLANNING TOTAL	\$404,078	\$387,078	\$321,820	\$383,593	\$392,131	2.2%
4040 - BLDG & SITE DEVELOPMENT						
Personnel Services	\$2,093,676	\$2,173,676	\$2,148,527	\$2,286,089	\$2,289,376	0.1%
Materials & Supplies	\$52,600	\$52,600	\$38,138	\$55,700	\$65,200	17.1%
Travel & Training	\$17,551	\$17,551	\$5,135	\$5,614	\$20,000	256.3%
Intragovernmental	\$231,220	\$231,220	\$238,972	\$192,680	\$206,877	7.4%
Utilities	\$21,063	\$20,215	\$19,811	\$20,905	\$23,159	10.8%
Services	\$21,679	\$21,904	\$31,600	\$24,692	\$38,000	53.9%
Miscellaneous	\$110,250	\$205,250	\$184,991	\$120,250	\$41,660	(65.4%)
4040 - BLDG & SITE DEVELOPMENT TOTAL	\$2,548,039	\$2,722,416	\$2,667,174	\$2,705,930	\$2,684,272	(0.8%)
EXPENSES TOTAL	\$4,250,546	\$4,505,628	\$3,804,493	\$4,120,948	\$4,138,897	0.4%

HOUSING & NEIGHBORHOOD SERVICES

FY 27 Operating Budget

Photo Credit: Ozart Trazo Etcuban, Capture CoMo 2024

Total Appropriations (Expenditures)

Housing and Neighborhood Services

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$1,338,195	\$1,534,195	\$1,466,601	\$1,582,393	\$1,688,673	6.7%
Materials & Supplies	\$51,503	\$52,033	\$44,736	\$55,290	\$52,975	(4.2%)
Travel & Training	\$13,700	\$13,700	\$7,503	\$11,467	\$8,860	(22.7%)
Intragovernmental	\$156,635	\$156,635	\$161,303	\$137,746	\$143,435	4.1%
Utilities	\$19,544	\$19,544	\$16,543	\$19,544	\$21,554	10.3%
Services	\$116,068	\$215,663	\$112,409	\$172,368	\$175,285	1.7%
Miscellaneous	\$2,250	\$2,250	\$1,212	\$2,000	\$2,300	15.0%
EXPENSES TOTAL	\$1,697,895	\$1,994,020	\$1,810,306	\$1,980,808	\$2,093,082	5.7%

Dedicated Funding Sources

Housing and Neighborhood Services - Dedicated Funding Source

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Miscellaneous	\$433,500	\$433,500	\$614,835	\$509,000	\$658,331	29.3%
Misc Non Operating R	\$63,096	\$63,096	\$14,082	\$20,000	\$20,300	1.5%
Transfers	\$54,952	\$54,952	\$81,722	\$56,099	\$58,385	4.1%
REVENUES TOTAL	\$551,548	\$551,548	\$710,639	\$585,099	\$737,016	26.0%

Budget Detail by Division

Housing & Neighborhood Services - Total Approp by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
4030 - VOLUNTEER PROGRAMS						
Personnel Services	\$259,111	\$319,111	\$298,743	\$292,499	\$300,281	2.7%
Materials & Supplies	\$26,400	\$26,930	\$26,254	\$28,900	\$27,450	(5.0%)
Travel & Training	\$3,200	\$3,200	\$761	\$1,110	\$1,000	(9.9%)
Intragovernmental	\$27,123	\$27,123	\$28,381	\$25,351	\$37,316	47.2%
Utilities	\$9,458	\$9,458	\$7,004	\$9,770	\$10,283	5.3%
Services	\$23,145	\$122,740	\$49,128	\$94,445	\$90,788	(3.9%)
Miscellaneous	\$1,000	\$1,000	\$630	\$1,000	\$1,000	0.0%
4030 - VOLUNTEER PROGRAMS TOTAL	\$349,437	\$509,562	\$410,902	\$453,075	\$468,118	3.3%
4031 - HOUSING & NEIGHBORHOOD SERVICES ADMIN						
Personnel Services	\$349,400	\$174,400	\$166,087	\$314,666	\$400,249	27.2%
Materials & Supplies	\$4,900	\$4,900	\$1,741	\$5,400	\$4,050	(25.0%)
Travel & Training	\$7,000	\$7,000	\$3,524	\$8,000	\$2,200	(72.5%)
Intragovernmental	–	–	–	\$7,532	\$7,907	5.0%
Utilities	–	–	–	\$936	\$1,188	26.9%
Services	\$35,500	\$35,500	\$24,790	\$12,000	\$9,104	(24.1%)
Miscellaneous	\$1,000	\$1,000	–	\$1,000	\$800	(20.0%)
4031 - HOUSING & NEIGHBORHOOD SERVICES ADMIN TOTAL	\$397,800	\$222,800	\$196,143	\$349,534	\$425,498	21.7%
4035 - NEIGHBORHOOD PROGRAMS						
Personnel Services	\$729,684	\$1,040,684	\$1,001,770	\$975,228	\$988,143	1.3%
Materials & Supplies	\$20,203	\$20,203	\$16,741	\$20,990	\$21,475	2.3%
Travel & Training	\$3,500	\$3,500	\$3,218	\$2,357	\$5,660	140.1%
Intragovernmental	\$129,512	\$129,512	\$132,921	\$104,863	\$98,212	(6.3%)
Utilities	\$10,086	\$10,086	\$9,539	\$8,838	\$10,083	14.1%
Services	\$57,423	\$57,423	\$38,490	\$65,923	\$75,393	14.4%
Miscellaneous	\$250	\$250	\$582	–	\$500	–
4035 - NEIGHBORHOOD PROGRAMS TOTAL	\$950,658	\$1,261,658	\$1,203,262	\$1,178,199	\$1,199,466	1.8%
EXPENSES TOTAL	\$1,697,895	\$1,994,020	\$1,810,306	\$1,980,808	\$2,093,082	5.7%

Community Development Block Grant (CDBG)

FY 27 Operating Budget

Photo Credit: Diane Elam, Capture CoMo 2025

Total Appropriations (Expenditures)

Community Development Block Grant (CDBG)

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$329,119	\$329,119	\$324,555	\$356,480	\$372,083	4.4%
Materials & Supplies	\$9,280	\$9,280	\$1,010	\$9,280	\$9,280	0.0%
Travel & Training	\$9,500	\$9,500	\$3,379	\$9,500	\$3,500	(63.2%)
Intragovernmental	\$15,818	\$15,818	\$15,040	\$15,807	\$35,123	122.2%
Utilities	\$4,644	\$4,644	\$3,778	\$4,644	\$4,980	7.2%
Services	\$668,502	\$4,679,586	\$4,074,246	\$843,899	\$823,940	(2.4%)
Miscellaneous	\$2,500	\$2,500	(\$4,016)	\$2,500	\$2,500	0.0%
Transfers	\$54,952	\$54,952	\$81,722	\$56,099	\$58,385	4.1%
EXPENSES TOTAL	\$1,094,315	\$5,105,399	\$4,499,714	\$1,298,209	\$1,309,791	0.9%

Dedicated Funding Sources

CDBG - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Intragovernmental FE	\$1,925,628	\$1,925,628	\$4,183,955	\$1,500,000	\$1,046,296	(30.3%)
Investment Income	–	–	\$6,188	–	\$0	–
Misc Non Operating R	\$10,100	\$10,100	\$15,000	\$15,150	\$35,350	133.3%
Transfers	–	–	–	–	\$30,000	–
REVENUES TOTAL	\$1,935,728	\$1,935,728	\$4,205,143	\$1,515,150	\$1,111,646	(26.6%)

CONVENTION AND VISITORS BUREAU

FY 27 Operating Budget

Photo Credit: Jackie Byas, Capture CoMo 2023

Total Appropriations (Expenditures)

Convention & Visitor's Bureau (CVB)

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$1,173,305	\$1,209,305	\$1,197,303	\$1,273,608	\$1,296,251	1.8%
Materials & Supplies	\$20,150	\$21,716	\$15,022	\$11,750	\$61,150	420.4%
Travel & Training	\$46,714	\$46,714	\$29,654	\$48,950	\$51,200	4.6%
Intragovernmental	\$376,072	\$376,072	\$377,311	\$406,975	\$407,268	0.1%
Utilities	\$29,440	\$29,440	\$22,408	\$24,760	\$26,756	8.1%
Services	\$1,529,654	\$1,559,829	\$1,403,635	\$1,570,747	\$1,593,726	1.5%
Miscellaneous	\$52,965	\$52,965	\$26,885	\$55,225	\$71,275	29.1%
Transfers	\$452,245	\$482,563	\$482,113	\$782,212	\$786,846	0.6%
EXPENSES TOTAL	\$3,680,545	\$3,778,604	\$3,554,330	\$4,174,227	\$4,294,472	2.9%

Dedicated Funding Sources

CVB - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Other Local Taxes	\$4,032,784	\$4,032,784	\$4,581,623	\$4,073,112	\$4,034,080	(1.0%)
Miscellaneous	\$1,811	\$1,811	\$1,675	\$1,829	\$479	(73.8%)
Utility Fees & Service	\$1,557	\$1,557	\$267	\$228	\$130	(43.0%)
Intragovernmental ST	\$156,750	\$156,750	\$144,062	\$158,318	\$368,218	132.6%
Investment Income	\$200,224	\$200,224	\$365,280	\$199,223	\$372,979	87.2%
Misc Non Operating R	\$21,084	\$21,084	\$23,664	\$18,394	\$14,844	(19.3%)
REVENUES TOTAL	\$4,414,210	\$4,414,210	\$5,116,571	\$4,451,104	\$4,790,730	7.6%

Budget Detail by Division

CVB - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
4810 - CONVENTION & TOURISM ADMIN						
Personnel Services	\$674,538	\$703,538	\$696,293	\$756,969	\$745,458	(1.5%)
Materials & Supplies	\$20,150	\$21,716	\$15,022	\$11,750	\$61,150	420.4%
Travel & Training	\$24,919	\$24,919	\$13,762	\$21,800	\$24,200	11.0%
Intragovernmental	\$285,381	\$285,381	\$288,525	\$287,083	\$312,094	8.7%
Utilities	\$29,440	\$29,440	\$22,408	\$24,760	\$26,756	8.1%
Services	\$1,015,708	\$1,045,883	\$981,929	\$977,086	\$1,067,830	9.3%
Miscellaneous	\$1,900	\$1,900	\$944	\$1,900	\$1,000	(47.4%)
Transfers	\$433,745	\$464,063	\$464,063	\$763,712	\$768,796	0.7%
4810 - CONVENTION & TOURISM ADMIN TOTAL	\$2,485,781	\$2,576,840	\$2,482,945	\$2,845,060	\$3,007,284	5.7%
4820 - CONVENTION & TOURISM EVENTS						
Personnel Services	\$156,914	\$163,914	\$162,072	\$165,574	\$176,905	6.8%
Intragovernmental	\$61,470	\$61,470	\$60,734	\$81,122	\$61,158	(24.6%)
Services	\$424,076	\$424,076	\$336,040	\$488,141	\$424,076	(13.1%)
Miscellaneous	–	–	–	–	\$10,000	–
Transfers	\$18,500	\$18,500	\$18,050	\$18,500	\$18,050	(2.4%)
4820 - CONVENTION & TOURISM EVENTS TOTAL	\$660,960	\$667,960	\$576,896	\$753,337	\$690,189	(8.4%)
4830 - CONVENTION & TOURISM SALES						
Personnel Services	\$341,853	\$341,853	\$338,939	\$351,065	\$373,888	6.5%
Travel & Training	\$21,795	\$21,795	\$15,892	\$27,150	\$27,000	(0.6%)
Intragovernmental	\$29,221	\$29,221	\$28,052	\$38,770	\$34,016	(12.3%)
Services	\$89,870	\$89,870	\$85,666	\$105,520	\$101,820	(3.5%)
Miscellaneous	\$51,065	\$51,065	\$25,940	\$53,325	\$60,275	13.0%
4830 - CONVENTION & TOURISM SALES TOTAL	\$533,804	\$533,804	\$494,489	\$575,830	\$596,999	3.7%
EXPENSES TOTAL	\$3,680,545	\$3,778,604	\$3,554,330	\$4,174,227	\$4,294,472	2.9%

CONTRIBUTIONS

FY 27 Operating Budget

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Total Appropriations (Expenditures)

Contributions

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Materials & Supplies	\$5,265	\$5,265	–	\$4,250	\$0	(100.0%)
Travel & Training	\$2,000	\$2,000	–	\$750	\$0	(100.0%)
Intragovernmental	\$927	\$927	\$1,005	\$893	\$0	(100.0%)
Services	\$4,215	\$14,834	–	\$4,500	\$0	(100.0%)
Miscellaneous	\$750	\$750	–	\$500	\$0	(100.0%)
Transfers	\$58,000	\$65,000	\$77,000	\$68,000	\$76,000	11.8%
EXPENSES TOTAL	\$71,157	\$88,776	\$78,005	\$78,893	\$76,000	(3.7%)

Dedicated Funding Sources

Contributions - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Investment Income	\$18,469	\$18,469	\$30,531	\$18,377	\$18,285	(0.5%)
Misc Non Operating R	\$44,310	\$44,310	\$101,754	–	\$0	–
Transfers	–	–	\$10,619	–	\$0	–
REVENUES TOTAL	\$62,779	\$62,779	\$142,904	\$18,377	\$18,285	(0.5%)

PARKS & RECREATION FUND

FY 27 Operating Budget

Photo Credit: Ozart Etcuban, Capture CoMo 2025

Total Appropriations (Expenditures)

Parks & Recreation

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$9,277,851	\$9,999,651	\$10,143,461	\$10,423,122	\$11,384,623	9.2%
Materials & Supplies	\$2,291,218	\$2,447,077	\$2,376,781	\$2,387,127	\$2,472,768	3.6%
Travel & Training	\$39,073	\$44,073	\$41,110	\$48,073	\$48,073	0.0%
Intragovernmental	\$1,511,774	\$1,511,774	\$1,513,230	\$1,453,842	\$1,435,009	(1.3%)
Utilities	\$1,309,383	\$1,309,704	\$1,219,781	\$1,320,023	\$1,357,142	2.8%
Services	\$937,231	\$1,068,564	\$1,076,655	\$1,008,946	\$1,055,436	4.6%
Miscellaneous	\$133,300	\$105,300	\$110,845	\$133,300	\$129,300	(3.0%)
Capital Outlay	–	\$143,900	\$143,900	\$14,000	\$0	(100.0%)
Debt Service	\$435,855	\$435,855	\$122,097	\$584,029	\$462,513	(20.8%)
Transfers	\$3,539,000	\$4,854,000	\$4,861,500	\$5,461,000	\$3,075,000	(43.7%)
EXPENSES TOTAL	\$19,474,685	\$21,919,898	\$21,609,360	\$22,833,462	\$21,419,864	(6.2%)

Dedicated Funding Sources

Parks & Rec - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Sales Taxes	\$9,253,585	\$9,253,585	\$9,062,119	\$9,367,750	\$9,404,842	0.4%
Utility Fees & Service	\$5,361,900	\$5,361,900	\$5,417,143	\$5,585,900	\$6,657,729	19.2%
Intragovernmental FE	–	–	\$16,654	\$20,000	\$20,000	0.0%
Intragovernmental ST	\$14,000	\$14,000	\$13,098	\$14,000	\$14,000	0.0%
Contributions	–	–	\$175,000	–	–	–
Investment Income	\$165,365	\$165,365	\$129,356	\$167,019	\$130,000	(22.2%)
Misc Non Operating R	\$81,038	\$81,038	\$71,204	\$99,116	\$99,578	0.5%
Transfers	\$5,104,593	\$5,896,393	\$5,905,943	\$5,121,500	\$5,139,050	0.3%
REVENUES TOTAL	\$19,980,481	\$20,772,281	\$20,790,516	\$20,375,285	\$21,465,199	5.4%

Budget Detail by Division

Parks & Rec - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
5531 - REC SERV BIKE-COOP						
Personnel Services	–	–	–	–	\$10,765	–
Materials & Supplies	–	–	–	–	\$10,000	–
Intragovernmental	–	–	–	–	\$322	–
5531 - REC SERV BIKE-COOP TOTAL	–	–	–	–	\$21,087	–
5010 - P&R ADMINISTRATION						
Personnel Services	\$531,948	\$622,348	\$623,834	\$651,444	\$775,548	19.1%
Materials & Supplies	\$30,218	\$24,218	\$23,471	\$31,718	\$31,718	0.0%
Travel & Training	\$8,838	\$9,338	\$9,013	\$9,838	\$9,838	0.0%
Intragovernmental	\$87,825	\$87,825	\$88,088	\$85,367	\$68,729	(19.5%)
Utilities	\$5,808	\$5,808	\$5,297	\$5,808	\$6,564	13.0%
Services	\$87,144	\$88,544	\$96,495	\$89,767	\$64,797	(27.8%)
5010 - P&R ADMINISTRATION TOTAL	\$751,781	\$838,081	\$846,199	\$873,942	\$957,194	9.5%
5110 - P&R CARE						
Personnel Services	\$600,034	\$570,034	\$618,370	\$691,969	\$672,711	(2.8%)
Materials & Supplies	\$18,140	\$18,140	\$8,505	\$17,140	\$17,140	0.0%
Travel & Training	\$600	\$200	\$15	\$600	\$600	0.0%
Intragovernmental	\$53,702	\$53,702	\$56,255	\$54,470	\$53,173	(2.4%)
Utilities	\$1,248	\$1,248	\$1,248	\$1,248	\$1,584	26.9%
Services	\$5,100	\$2,100	\$5,825	\$3,300	\$7,300	121.2%
Miscellaneous	\$5,000	\$5,000	–	\$5,000	\$1,000	(80.0%)
5110 - P&R CARE TOTAL	\$683,824	\$650,424	\$690,218	\$773,727	\$753,508	(2.6%)
5220 - P&R PLANNING						
Personnel Services	\$551,181	\$607,781	\$617,402	\$646,615	\$671,304	3.8%
Materials & Supplies	\$20,320	\$20,320	\$18,981	\$21,820	\$16,320	(25.2%)
Intragovernmental	\$60,255	\$60,255	\$62,600	\$48,686	\$34,255	(29.6%)
Services	\$7,355	\$6,355	\$6,207	\$6,355	\$7,155	12.6%
5220 - P&R PLANNING TOTAL	\$639,111	\$694,711	\$705,191	\$723,476	\$729,034	0.8%
5221 - P&R PLANNING HORTICULTURE						
Personnel Services	\$640,798	\$720,998	\$722,035	\$786,749	\$744,341	(5.4%)
Materials & Supplies	\$63,095	\$63,095	\$62,989	\$73,450	\$72,450	(1.4%)
Travel & Training	\$1,900	\$4,900	\$3,198	\$6,900	\$6,900	0.0%
Intragovernmental	\$48,244	\$48,244	\$48,307	\$51,153	\$48,474	(5.2%)
Utilities	\$9,000	\$11,000	\$9,455	\$9,100	\$10,100	11.0%
Services	\$27,630	\$60,630	\$60,619	\$36,630	\$46,630	27.3%
5221 - P&R PLANNING HORTICULTURE TOTAL	\$790,667	\$908,867	\$906,604	\$963,982	\$928,895	(3.6%)
5222 - P&R PLANNING FORESTRY						
Personnel Services	\$553,483	\$598,783	\$602,660	\$602,129	\$717,292	19.1%
Materials & Supplies	\$81,252	\$81,252	\$81,037	\$90,452	\$90,452	0.0%
Travel & Training	\$4,496	\$4,496	\$3,546	\$4,496	\$4,496	0.0%
Intragovernmental	\$32,941	\$32,941	\$32,581	\$31,319	\$28,826	(8.0%)
Utilities	\$3,000	\$1,000	\$148	\$2,000	\$2,000	0.0%
Services	\$22,925	\$22,925	\$21,360	\$23,225	\$23,225	0.0%
Miscellaneous	–	–	\$40	–	\$0	–
5222 - P&R PLANNING FORESTRY TOTAL	\$698,097	\$741,397	\$741,373	\$753,621	\$866,291	15.0%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
5230 - P&R CONSTR & IMPROVEMENTS						
Personnel Services	\$571,681	\$501,681	\$513,753	\$692,275	\$541,007	(21.9%)
Materials & Supplies	\$82,200	\$112,200	\$108,540	\$86,800	\$87,800	1.2%
Intragovernmental	\$40,088	\$40,088	\$33,206	\$33,969	\$52,381	54.2%
Utilities	\$10,000	\$10,000	–	\$10,000	\$6,000	(40.0%)
Services	\$35,990	\$44,797	\$44,807	\$37,990	\$45,990	21.1%
Miscellaneous	–	–	(\$142)	–	\$0	–
5230 - P&R CONSTR & IMPROVEMENTS TOTAL	\$739,959	\$708,766	\$700,164	\$861,034	\$733,178	(14.9%)
5410 - P&R PARKS MGMT ADMIN						
Personnel Services	\$127,562	\$102,562	\$107,219	\$152,220	\$153,528	0.9%
Materials & Supplies	\$6,300	\$6,300	\$4,657	\$6,300	\$6,300	0.0%
Travel & Training	\$12,804	\$14,704	\$14,608	\$13,804	\$13,804	0.0%
Intragovernmental	\$18,487	\$18,487	\$19,368	\$17,518	\$51,222	192.4%
Services	\$25,570	\$56,570	\$45,251	\$26,570	\$35,570	33.9%
5410 - P&R PARKS MGMT ADMIN TOTAL	\$190,723	\$198,623	\$191,104	\$216,412	\$260,424	20.3%
5420 - P&R PARKS MGMT CENTER						
Personnel Services	\$233,546	\$295,746	\$295,267	\$292,853	\$303,934	3.8%
Materials & Supplies	\$120,992	\$126,552	\$126,875	\$139,592	\$139,592	0.0%
Intragovernmental	\$54,980	\$54,980	\$56,765	\$64,741	\$56,157	(13.3%)
Utilities	\$47,784	\$47,784	\$41,415	\$48,484	\$50,452	4.1%
Services	\$20,700	\$16,700	\$16,522	\$19,500	\$19,500	0.0%
5420 - P&R PARKS MGMT CENTER TOTAL	\$478,002	\$541,762	\$536,845	\$565,170	\$569,635	0.8%
5430 - P&R FLEET						
Materials & Supplies	\$279,473	\$229,473	\$247,527	\$261,473	\$261,473	0.0%
Intragovernmental	\$190,097	\$190,097	\$188,837	\$100,438	\$120,416	19.9%
Utilities	–	–	–	\$1,600	\$1,600	0.0%
Services	\$178,360	\$163,360	\$185,981	\$187,360	\$187,360	0.0%
Capital Outlay	–	\$143,900	\$143,900	–	\$0	–
Transfers	\$289,000	\$289,000	\$289,000	–	\$0	–
5430 - P&R FLEET TOTAL	\$936,930	\$1,015,830	\$1,055,246	\$550,871	\$570,849	3.6%
5440 - P&R PARKS MGMT OPERATIONS						
Personnel Services	\$925,529	\$750,529	\$740,028	\$906,059	\$916,582	1.2%
Materials & Supplies	\$197,368	\$177,568	\$176,079	\$206,168	\$198,369	(3.8%)
Intragovernmental	\$80,421	\$80,421	\$79,940	\$83,784	\$84,848	1.3%
Utilities	\$279,377	\$279,698	\$267,346	\$280,753	\$285,876	1.8%
Services	\$75,775	\$83,940	\$83,939	\$78,775	\$87,775	11.4%
5440 - P&R PARKS MGMT OPERATIONS TOTAL	\$1,558,470	\$1,372,156	\$1,347,332	\$1,555,539	\$1,573,450	1.2%
5510 - REC SERV ADMINISTRATION						
Personnel Services	\$143,821	\$164,321	\$164,703	\$156,286	\$168,461	7.8%
Materials & Supplies	\$14,000	\$14,000	\$13,769	\$14,500	\$14,500	0.0%
Travel & Training	\$10,435	\$10,435	\$10,091	\$12,435	\$12,435	0.0%
Intragovernmental	\$51,084	\$51,084	\$50,412	\$60,997	\$60,375	(1.0%)
Utilities	\$1,812	\$1,812	\$1,317	\$2,124	\$1,896	(10.7%)
Services	\$50,500	\$40,500	\$39,484	\$49,500	\$49,500	0.0%
Miscellaneous	\$125,000	\$97,000	\$109,211	\$125,000	\$125,000	0.0%
5510 - REC SERV ADMINISTRATION TOTAL	\$396,652	\$379,152	\$388,987	\$420,842	\$432,167	2.7%
5520 - REC SERV SPORTS PROGRAMS						
Personnel Services	\$435,826	\$486,326	\$480,476	\$567,818	\$670,908	18.2%
Materials & Supplies	\$124,750	\$121,975	\$114,076	\$124,450	\$128,650	3.4%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Intragovernmental	\$80,149	\$80,149	\$82,066	\$91,540	\$81,159	(11.3%)
Utilities	\$1,248	\$1,248	\$1,248	\$1,248	\$1,584	26.9%
Services	\$74,500	\$67,055	\$67,152	\$77,500	\$82,500	6.5%
Miscellaneous	\$1,300	\$1,300	\$1,146	\$1,300	\$1,300	0.0%
5520 - REC SERV SPORTS PROGRAMS TOTAL	\$717,773	\$758,053	\$746,163	\$863,856	\$966,101	11.8%
5521 - REC SERV SPORTS FIELD HOUSE						
Personnel Services	\$96,541	\$134,041	\$126,409	\$101,472	\$195,615	92.8%
Materials & Supplies	\$72,000	\$50,641	\$50,641	\$85,000	\$74,000	(12.9%)
Intragovernmental	\$26,022	\$26,022	\$26,373	\$33,271	\$23,609	(29.0%)
Utilities	\$89,245	\$89,245	\$85,122	\$101,045	\$114,045	12.9%
Services	\$4,805	\$4,805	\$4,075	\$6,000	\$6,000	0.0%
Debt Service	\$435,855	\$435,855	\$122,097	\$435,856	\$315,856	(27.5%)
5521 - REC SERV SPORTS FIELD HOUSE TOTAL	\$724,468	\$740,609	\$414,717	\$762,644	\$729,125	(4.4%)
5530 - REC SERV COMMUNITY REC						
Personnel Services	\$366,678	\$420,778	\$445,276	\$417,491	\$453,067	8.5%
Materials & Supplies	\$31,400	\$31,371	\$29,947	\$31,400	\$32,900	4.8%
Intragovernmental	\$39,722	\$39,722	\$31,755	\$38,370	\$36,085	(6.0%)
Utilities	\$1,248	\$1,248	\$1,248	\$1,248	\$1,584	26.9%
Services	\$14,350	\$13,350	\$9,070	\$14,350	\$12,850	(10.5%)
5530 - REC SERV COMMUNITY REC TOTAL	\$453,398	\$506,469	\$517,296	\$502,859	\$536,486	6.7%
5540 - REC SERV AQUATICS OUTDOOR						
Personnel Services	\$219,504	\$299,204	\$315,415	\$231,830	\$378,619	63.3%
Materials & Supplies	\$54,104	\$63,404	\$62,060	\$54,104	\$55,004	1.7%
Travel & Training	–	–	\$638	–	\$0	–
Intragovernmental	\$29,504	\$29,504	\$29,912	\$46,125	\$46,161	0.1%
Utilities	\$624	\$624	\$624	\$624	\$1,188	90.4%
Services	\$19,500	\$19,500	\$18,432	\$19,500	\$19,500	0.0%
Debt Service	–	–	–	\$148,173	\$146,657	(1.0%)
5540 - REC SERV AQUATICS OUTDOOR TOTAL	\$323,236	\$412,236	\$427,081	\$500,356	\$647,129	29.3%
5550 - REC SERV GOLF						
Personnel Services	\$349,915	\$458,215	\$459,378	\$369,846	\$425,581	15.1%
Materials & Supplies	\$254,050	\$262,150	\$251,639	\$254,050	\$267,050	5.1%
Intragovernmental	\$87,997	\$87,997	\$89,397	\$97,542	\$90,525	(7.2%)
Utilities	\$2,496	\$2,496	\$2,496	\$2,496	\$3,564	42.8%
Services	\$37,089	\$41,864	\$38,710	\$37,089	\$37,089	0.0%
Miscellaneous	\$2,000	\$2,000	\$590	\$2,000	\$2,000	0.0%
Transfers	\$30,000	\$110,000	\$110,000	–	\$300,000	–
5550 - REC SERV GOLF TOTAL	\$763,547	\$964,722	\$952,210	\$763,023	\$1,125,809	47.6%
5571 - REC SERV SPECIAL OLYMPICS						
Personnel Services	\$77,952	\$98,852	\$96,759	\$88,307	\$101,590	15.0%
Materials & Supplies	\$6,000	\$6,000	\$2,558	\$6,000	\$5,900	(1.7%)
Intragovernmental	\$9,992	\$9,992	\$10,184	\$9,817	\$9,075	(7.6%)
Services	\$500	\$500	\$500	\$500	\$600	20.0%
5571 - REC SERV SPECIAL OLYMPICS TOTAL	\$94,444	\$115,344	\$110,001	\$104,624	\$117,165	12.0%
5572 - REC SERV HILLCREST						
Intragovernmental	–	–	–	\$1,257	\$0	(100.0%)
5572 - REC SERV HILLCREST TOTAL	–	–	\$0	\$1,257	\$0	(100.0%)
5575 - REC SERV CLASSES & EVENTS						

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Personnel Services	\$483,177	\$458,177	\$458,538	\$480,371	\$501,327	4.4%
Materials & Supplies	\$43,500	\$51,446	\$40,290	\$38,200	\$38,200	0.0%
Intragovernmental	\$76,709	\$76,709	\$78,392	\$67,286	\$69,894	3.9%
Utilities	\$2,184	\$2,184	\$2,496	\$2,496	\$3,168	26.9%
Services	\$78,279	\$78,875	\$77,564	\$86,100	\$86,100	0.0%
5575 - REC SERV CLASSES & EVENTS TOTAL	\$683,849	\$667,391	\$657,281	\$674,453	\$698,689	3.6%
5610 - REC SERV ARC ADMINISTRATION						
Personnel Services	\$351,782	\$382,982	\$381,712	\$417,215	\$490,018	17.5%
Materials & Supplies	\$45,750	\$62,450	\$39,530	\$45,750	\$42,250	(7.7%)
Intragovernmental	\$147,929	\$147,929	\$153,575	\$105,657	\$102,753	(2.8%)
Utilities	\$5,304	\$5,304	\$4,992	\$4,056	\$6,336	56.2%
Services	\$36,524	\$51,524	\$51,068	\$46,200	\$53,700	16.2%
5610 - REC SERV ARC ADMINISTRATION TOTAL	\$587,289	\$650,189	\$630,877	\$618,878	\$695,057	12.3%
5620 - REC SERV ARC CAMPS						
Personnel Services	\$43,060	\$63,060	\$65,757	\$43,060	\$68,735	59.6%
Materials & Supplies	\$10,000	\$15,000	\$13,296	\$8,000	\$17,600	120.0%
Intragovernmental	\$3,382	\$3,382	\$3,423	\$4,949	\$4,176	(15.6%)
Services	-	-	-	\$9,600	\$0	(100.0%)
5620 - REC SERV ARC CAMPS TOTAL	\$56,442	\$81,442	\$82,476	\$65,609	\$90,511	38.0%
5630 - REC SERV ARC FITNESS						
Personnel Services	\$227,044	\$270,844	\$274,199	\$254,545	\$282,303	10.9%
Materials & Supplies	\$72,000	\$72,000	\$65,827	\$32,000	\$72,000	125.0%
Intragovernmental	\$32,801	\$32,801	\$33,782	\$27,050	\$27,825	2.9%
5630 - REC SERV ARC FITNESS TOTAL	\$331,845	\$375,645	\$373,808	\$313,595	\$382,128	21.9%
5640 - REC SERV ARC AQUATICS						
Personnel Services	\$344,497	\$414,497	\$423,170	\$356,468	\$505,317	41.8%
Materials & Supplies	\$16,150	\$10,150	\$10,146	\$16,100	\$13,000	(19.3%)
Intragovernmental	\$17,099	\$17,099	\$17,189	\$16,983	\$17,279	1.7%
Services	\$1,000	\$1,000	\$220	\$1,000	\$1,000	0.0%
5640 - REC SERV ARC AQUATICS TOTAL	\$378,746	\$442,746	\$450,725	\$390,551	\$536,596	37.4%
5650 - REC SERV ARC GENERAL OPS						
Personnel Services	\$128,170	\$120,170	\$122,181	\$131,590	\$140,995	7.2%
Materials & Supplies	\$3,300	\$3,300	\$1,990	\$3,300	\$3,300	0.0%
Intragovernmental	\$12,153	\$12,153	\$12,406	\$10,975	\$10,238	(6.7%)
5650 - REC SERV ARC GENERAL OPS TOTAL	\$143,623	\$135,623	\$136,577	\$145,865	\$154,533	5.9%
5670 - REC SERV ARC MAINTENANCE						
Personnel Services	\$277,607	\$237,607	\$229,249	\$257,467	\$295,507	14.8%
Materials & Supplies	\$118,000	\$118,000	\$117,435	\$129,800	\$129,800	0.0%
Intragovernmental	\$37,922	\$37,922	\$37,304	\$41,851	\$37,006	(11.6%)
Utilities	\$267,660	\$267,660	\$266,511	\$262,660	\$272,000	3.6%
Services	\$32,400	\$57,435	\$57,012	\$40,400	\$44,400	9.9%
Capital Outlay	-	-	-	\$14,000	\$0	(100.0%)
5670 - REC SERV ARC MAINTENANCE TOTAL	\$733,589	\$718,624	\$707,512	\$746,178	\$778,713	4.4%
5741 - REC SERV PARKS & AQUATICS						
Personnel Services	\$72,243	\$84,243	\$81,747	\$76,320	\$78,815	3.3%
Materials & Supplies	\$154,196	\$174,196	\$173,623	\$191,900	\$191,900	0.0%
Intragovernmental	\$86,438	\$86,438	\$86,131	\$103,488	\$102,951	(0.5%)
Utilities	\$378,854	\$378,854	\$335,433	\$378,542	\$379,970	0.4%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Services	\$65,000	\$110,000	\$110,580	\$73,000	\$82,000	12.3%
5741 - REC SERV PARKS & AQUATICS TOTAL	\$756,731	\$833,731	\$787,515	\$823,250	\$835,636	1.5%
5742 - REC SERV GOLF & ATHLETICS						
Personnel Services	\$446,111	\$531,111	\$564,230	\$498,577	\$523,601	5.0%
Materials & Supplies	\$154,910	\$203,906	\$203,071	\$166,910	\$186,050	11.5%
Intragovernmental	\$48,157	\$48,157	\$47,519	\$51,639	\$50,105	(3.0%)
Utilities	\$146,401	\$146,401	\$135,165	\$144,401	\$144,401	0.0%
Services	\$16,304	\$16,304	\$16,259	\$18,804	\$27,664	47.1%
5742 - REC SERV GOLF & ATHLETICS TOTAL	\$811,883	\$945,879	\$966,244	\$880,331	\$931,821	5.9%
5743 - GOLF COURSE MAINTENANCE						
Personnel Services	\$478,161	\$604,761	\$613,692	\$552,146	\$597,152	8.2%
Materials & Supplies	\$217,750	\$327,970	\$328,220	\$250,750	\$269,050	7.3%
Intragovernmental	\$57,674	\$57,674	\$57,464	\$73,600	\$66,990	(9.0%)
Utilities	\$56,090	\$56,090	\$58,220	\$60,090	\$63,230	5.2%
Services	\$19,931	\$19,931	\$19,520	\$19,931	\$27,231	36.6%
Transfers	\$160,000	\$160,000	\$160,000	–	\$0	–
5743 - GOLF COURSE MAINTENANCE TOTAL	\$989,606	\$1,226,426	\$1,237,116	\$956,517	\$1,023,653	7.0%
8561 - PARKS & RECREATION						
Transfers	\$3,060,000	\$4,295,000	\$4,302,500	\$5,461,000	\$2,775,000	(49.2%)
8561 - PARKS & RECREATION TOTAL	\$3,060,000	\$4,295,000	\$4,302,500	\$5,461,000	\$2,775,000	(49.2%)
EXPENSES TOTAL	\$19,474,685	\$21,919,898	\$21,609,360	\$22,833,462	\$21,419,864	(6.2%)

Debt Service

Sports Field	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
House Phase II	\$2,500,000	4.84%	03/31/34	\$1,983,270

The Sports Fieldhouse Phase II project includes four (4) hardwood courts for basketball, volleyball and pickleball, office space, restroom facilities, multipurpose room, seating area, parking lot, walkways, installation of exterior lighting and the extension of Philips Farm Road. Council approved the Sports Fieldhouse Project Phase II with total funding of \$5,800,000. A loan from the City's Designated Loan Fund provides \$2,500,000 of this funding. Total principal and interest payments, made monthly, are \$315,856 annually for ten years.

Year	Principal Requirements	Interest Requirements	Total Requirements
2027	\$224,809	\$91,047	\$315,856
2028	\$235,934	\$79,921	\$315,855
2029	\$247,610	\$68,245	\$315,855
2030	\$259,864	\$55,992	\$315,856
2031	\$272,724	\$43,131	\$315,855
2032	\$286,221	\$29,635	\$315,856
2033	\$300,386	\$15,470	\$315,856
2034	\$155,722	\$2,206	\$157,928
Total	\$1,983,270	\$385,647	\$2,368,917

Albert-Oakland Family	Original Issue	Interest Rates	Maturity Date	Amount Outstanding
Aquatic Center	\$1,200,000	4.35%	09/30/35	\$1,126,131

The Albert-Oakland Family Aquatic Center project may include upgrades to the plumbing/mechanical room, the installation of an ADA/zero entry to the pool, water features, shade structures, as well as updating the diving boards and ADA pool chair lift. Funding for the project is projected to be \$4,000,000 which includes a \$1,200,000 loan from the City's Designated Loan Fund. Total principal and interest payments made monthly are \$148,173 annually for ten years. The following is the proposed schedule for this loan.

Year	Principal Requirements	Interest Requirements	Total Requirements
2027	\$102,109	\$44,548	\$146,657
2028	\$106,403	\$40,254	\$146,657
2029	\$110,877	\$35,780	\$146,657
2030	\$115,539	\$31,117	\$146,657
2031	\$120,398	\$26,259	\$146,657
2032	\$125,460	\$21,196	\$146,657
2033	\$130,736	\$15,921	\$146,657
2034	\$136,233	\$10,424	\$146,657
2035	\$141,962	\$4,695	\$146,657
2036	\$36,414	\$251	\$36,664
Total	\$1,126,131	\$230,445	\$1,336,576

POLICE

FY 27 Operating Budget

Photo Credit: Howard Jones, Capture CoMo 2024

Total Appropriations (Expenditures)

Police

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$28,561,183	\$28,561,183	\$27,875,793	\$29,004,055	\$28,505,310	(1.7%)
Materials & Supplies	\$1,225,234	\$1,431,411	\$1,199,687	\$1,158,700	\$1,216,649	5.0%
Travel & Training	\$338,405	\$338,405	\$268,679	\$326,800	\$329,500	0.8%
Intragovernmental	\$3,324,284	\$3,324,284	\$3,325,122	\$2,072,893	\$2,470,584	19.2%
Utilities	\$302,930	\$319,447	\$275,448	\$308,520	\$407,270	32.0%
Services	\$1,037,696	\$1,235,610	\$1,233,212	\$868,294	\$1,070,396	23.3%
Miscellaneous	\$111,000	\$146,415	\$120,420	\$95,000	\$95,310	0.3%
Capital Outlay	\$83,500	\$1,429,121	\$1,401,038	\$1,350,083	\$1,347,627	(0.2%)
EXPENSES TOTAL	\$34,984,232	\$36,785,874	\$35,699,400	\$35,184,345	\$35,442,646	0.7%

Dedicated Funding Sources

Police - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Intragovernmental FE	\$319,586	\$319,586	\$336,925	\$120,000	\$196,882	64.1%
Intragovernmental ST	\$5,000	\$5,000	–	\$50,000	\$50,000	0.0%
Misc Non Operating R	\$409,884	\$409,884	\$375,637	\$437,499	\$466,741	6.7%
REVENUES TOTAL	\$734,470	\$734,470	\$712,562	\$607,499	\$713,623	17.5%

Budget Detail by Division

Police - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
2126 - PD PARK SAFETY	\$176,618	\$92,618	\$34,446	\$351,309	\$476,516	35.6%
2110 - PD ADMINISTRATION						
Personnel Services	\$1,001,847	\$1,363,847	\$1,359,687	\$969,780	\$929,499	(4.2%)
Materials & Supplies	\$3,350	\$3,350	\$2,165	\$2,900	\$2,900	0.0%
Travel & Training	\$85,000	\$69,000	\$39,061	\$45,000	\$45,000	0.0%
Intragovernmental	\$256,670	\$256,670	\$229,488	\$244,401	\$247,624	1.3%
Services	\$48,750	\$232,650	\$209,703	\$53,300	\$336,527	531.4%
Miscellaneous	\$14,500	\$14,500	\$12,611	\$14,500	\$4,500	(69.0%)
2110 - PD ADMINISTRATION TOTAL	\$1,410,117	\$1,940,017	\$1,852,716	\$1,329,881	\$1,566,050	17.8%
2120 - PD OPERATIONS/PATROL						
Personnel Services	\$17,553,778	\$17,191,778	\$16,623,316	\$17,056,836	\$16,802,850	(1.5%)
Materials & Supplies	\$242,000	\$267,393	\$194,049	\$228,800	\$214,519	(6.2%)
Travel & Training	\$69,500	\$69,500	\$52,138	\$70,000	\$70,000	0.0%
Intragovernmental	\$2,159,167	\$2,159,167	\$2,176,269	\$1,143,916	\$1,185,981	3.7%
Services	\$311,189	\$320,877	\$305,238	\$88,114	\$88,121	0.0%
Miscellaneous	\$10,000	\$10,000	\$13,195	\$10,000	\$10,000	0.0%
Capital Outlay	\$65,000	\$673,142	\$652,704	–	\$0	–
2120 - PD OPERATIONS/PATROL TOTAL	\$20,410,634	\$20,691,857	\$20,016,907	\$18,597,666	\$18,371,471	(1.2%)
2131 - PD PROFESSIONAL STANDARDS	\$1,837,914	\$2,051,782	\$2,007,469	\$2,414,661	\$2,425,752	0.5%
2141 - PD SUPPORT SERVICES	\$3,718,742	\$4,173,178	\$4,038,945	\$5,490,643	\$5,353,934	(2.5%)
2142 - PD PARKING ENFORCEMENT						
Intragovernmental	\$27,989	\$27,989	\$27,254	–	\$0	–
2142 - PD PARKING ENFORCEMENT TOTAL	\$27,989	\$27,989	\$27,254	–	\$0	–
2143 - PD AIRPORT SAFETY						
Personnel Services	\$1,099,486	\$1,171,486	\$1,155,030	\$309,514	\$455,204	47.1%
Materials & Supplies	\$48,790	\$52,245	\$17,351	–	\$0	–
Travel & Training	\$13,000	\$13,000	\$5,081	–	\$0	–
Intragovernmental	\$41,182	\$41,182	\$40,495	\$31,670	\$13,933	(56.0%)
Services	\$2,500	\$2,500	–	–	\$0	–
Miscellaneous	\$1,500	\$1,500	\$243	–	\$0	–
2143 - PD AIRPORT SAFETY TOTAL	\$1,206,458	\$1,281,913	\$1,218,200	\$341,184	\$469,137	37.5%
2151 - INVESTIGATIVE OPERATIONS	\$6,052,939	\$6,201,364	\$6,202,547	\$6,493,120	\$6,611,023	1.8%
2153 - PD SWAT CRISIS NEGOTIATION						
Materials & Supplies	\$58,600	\$236,443	\$232,202	\$83,000	\$83,000	0.0%
Travel & Training	\$7,500	\$13,500	\$9,761	\$17,300	\$20,000	15.6%
Intragovernmental	\$941	\$941	\$1,021	\$1,232	\$2,363	91.8%
Services	\$625	\$625	\$200	\$800	\$796	(0.5%)
Miscellaneous	\$1,000	\$1,000	\$1,032	\$2,000	\$2,000	0.0%
Capital Outlay	\$18,500	\$7,645	\$0	\$2,456	\$0	(100.0%)
2153 - PD SWAT CRISIS NEGOTIATION TOTAL	\$87,166	\$260,154	\$244,216	\$106,788	\$108,159	1.3%
2155 - PD OPERATIONS SUPPORT						
Intragovernmental	\$923	\$923	\$922	\$923	\$0	(100.0%)
2155 - PD OPERATIONS SUPPORT TOTAL	\$923	\$923	\$922	\$923	\$0	(100.0%)
2163 - PD VNOC						
Materials & Supplies	\$5,000	\$8,365	–	–	\$0	–

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Intragovernmental	\$2,232	\$2,232	\$2,295	\$670	\$1,329	98.4%
Services	\$35,000	\$35,000	\$42,934	\$43,000	\$44,775	4.1%
Miscellaneous	\$12,500	\$18,482	\$10,548	\$14,500	\$14,500	0.0%
2163 - PD VNOC TOTAL	\$54,732	\$64,079	\$55,777	\$58,170	\$60,604	4.2%
EXPENSES TOTAL	\$34,984,232	\$36,785,874	\$35,699,400	\$35,184,345	\$35,442,646	0.7%

FIRE

FY 27 Operating Budget

Photo Credit: Notley Hawkins, 2023

Total Appropriations (Expenditures)

Fire

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$27,384,571	\$27,539,571	\$26,375,527	\$26,678,508	\$26,750,105	0.3%
Materials & Supplies	\$909,207	\$1,234,810	\$1,163,281	\$1,053,687	\$1,134,787	7.7%
Travel & Training	\$80,801	\$100,354	\$98,588	\$83,000	\$83,000	0.0%
Intragovernmental	\$1,748,028	\$1,748,028	\$1,769,501	\$1,458,042	\$1,643,627	12.7%
Utilities	\$318,596	\$318,596	\$244,412	\$315,476	\$321,240	1.8%
Services	\$1,004,236	\$760,775	\$667,366	\$893,571	\$908,563	1.7%
Miscellaneous	\$13,580	\$12,460	\$8,471	\$13,580	\$13,580	0.0%
Capital Outlay	\$30,000	\$410,712	\$410,050	\$154,000	\$552,000	258.4%
Transfers	–	\$380,000	\$380,000	–	–	–
EXPENSES TOTAL	\$31,489,019	\$32,505,306	\$31,117,197	\$30,649,864	\$31,406,902	2.5%

Dedicated Funding Sources

Fire - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Misc Non Operating R	\$72,714	\$72,714	\$83,619	\$84,481	\$800	(99.1%)
Transfers	–	–	–	–	\$500,000	–
REVENUES TOTAL	\$72,714	\$72,714	\$83,619	\$84,481	\$500,800	492.8%

Budget Detail by Division

Fire - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
2310 - FIRE ADMINISTRATION						
Personnel Services	\$1,568,032	\$1,690,032	\$1,674,866	\$1,774,083	\$1,639,907	(7.6%)
Materials & Supplies	\$249,717	\$418,686	\$321,834	\$250,397	\$270,397	8.0%
Travel & Training	\$16,038	\$16,038	\$16,020	\$13,000	\$13,000	0.0%
Intragovernmental	\$219,336	\$219,336	\$225,044	\$228,283	\$241,997	6.0%
Utilities	\$2,808	\$2,808	\$3,120	\$3,120	\$4,356	39.6%
Services	\$14,200	\$16,200	\$15,385	\$108,200	\$123,578	14.2%
Miscellaneous	\$9,650	\$8,530	\$6,642	\$9,650	\$9,650	0.0%
2310 - FIRE ADMINISTRATION TOTAL	\$2,079,781	\$2,371,630	\$2,262,910	\$2,386,733	\$2,302,885	(3.5%)
2320 - FIRE EMERGENCY SERVICES						
Personnel Services	\$24,168,128	\$24,201,128	\$23,194,222	\$23,209,644	\$23,142,761	(0.3%)
Materials & Supplies	\$583,540	\$716,149	\$746,977	\$688,540	\$781,640	13.5%
Travel & Training	–	\$15,000	\$15,126	–	\$0	–
Intragovernmental	\$1,394,047	\$1,394,047	\$1,405,292	\$1,102,799	\$1,216,599	10.3%
Utilities	\$276,608	\$276,608	\$206,105	\$273,800	\$278,840	1.8%
Services	\$715,336	\$654,498	\$570,187	\$618,031	\$613,149	(0.8%)
Capital Outlay	\$30,000	\$244,416	\$243,755	\$154,000	\$552,000	258.4%
Transfers	–	\$380,000	\$380,000	–	–	–
2320 - FIRE EMERGENCY SERVICES TOTAL	\$27,167,659	\$27,881,847	\$26,761,664	\$26,046,814	\$26,584,989	2.1%
2330 - FIRE TRAINING						
Personnel Services	\$583,739	\$509,739	\$379,227	\$533,072	\$676,581	26.9%
Materials & Supplies	\$40,400	\$72,400	\$70,973	\$87,400	\$55,400	(36.6%)
Travel & Training	\$64,763	\$69,316	\$67,442	\$70,000	\$70,000	0.0%
Intragovernmental	\$65,621	\$65,621	\$67,964	\$68,137	\$124,416	82.6%
Utilities	\$36,684	\$36,684	\$32,691	\$36,060	\$34,876	(3.3%)
Services	\$264,700	\$80,076	\$73,017	\$157,340	\$161,886	2.9%
Capital Outlay	–	\$153,088	\$153,088	–	\$0	–
2330 - FIRE TRAINING TOTAL	\$1,055,907	\$986,924	\$844,401	\$952,009	\$1,123,159	18.0%
2341 - FIRE CODE ENFORCE & INVEST						
Personnel Services	\$1,064,672	\$1,138,672	\$1,127,213	\$1,161,709	\$1,290,856	11.1%
Materials & Supplies	\$25,550	\$12,342	\$10,734	\$12,350	\$12,350	0.0%
Intragovernmental	\$68,497	\$68,497	\$70,646	\$58,486	\$59,968	2.5%
Utilities	\$2,496	\$2,496	\$2,496	\$2,496	\$3,168	26.9%
Capital Outlay	–	\$13,208	\$13,208	–	\$0	–
2341 - FIRE CODE ENFORCE & INVEST TOTAL	\$1,161,215	\$1,235,215	\$1,224,297	\$1,235,041	\$1,366,342	10.6%
2342 - FIRE PUBLIC EDUCATION						
Materials & Supplies	\$10,000	\$15,233	\$12,763	\$15,000	\$15,000	0.0%
Intragovernmental	\$527	\$527	\$555	\$337	\$647	92.0%
Services	\$10,000	\$10,000	\$8,776	\$10,000	\$9,950	(0.5%)
Miscellaneous	\$3,930	\$3,930	\$1,829	\$3,930	\$3,930	0.0%
2342 - FIRE PUBLIC EDUCATION TOTAL	\$24,457	\$29,690	\$23,924	\$29,267	\$29,527	0.9%
EXPENSES TOTAL	\$31,489,019	\$32,505,306	\$31,117,197	\$30,649,864	\$31,406,902	2.5%

MUNICIPAL COURT

FY 27 Operating Budget

Photo Credit: Julia Jung, Capture CoMo 2024

Total Appropriations (Expenditures)

Municipal Court

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$786,262	\$786,262	\$655,968	\$818,313	\$753,089	(8.0%)
Materials & Supplies	\$30,000	\$30,000	\$9,701	\$25,000	\$23,500	(6.0%)
Travel & Training	\$15,000	\$15,000	\$5,085	\$5,581	\$8,000	43.3%
Intragovernmental	\$88,659	\$88,659	\$92,934	\$81,447	\$84,511	3.8%
Utilities	\$4,056	\$4,056	\$4,056	\$3,744	\$4,752	26.9%
Services	\$24,470	\$24,510	\$4,825	\$23,750	\$21,044	(11.4%)
Miscellaneous	\$8,400	\$8,400	\$2,206	\$5,499	\$2,900	(47.3%)
EXPENSES TOTAL	\$956,847	\$956,887	\$774,774	\$963,334	\$897,796	(6.8%)

Dedicated Funding Sources

Municipal Court - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Fines & Fees	\$210,854	\$210,854	\$253,184	\$268,267	\$322,938	20.4%
Miscellaneous	\$35,434	\$35,434	\$43,756	\$67,872	\$56,456	(16.8%)
Misc Non Operating R	\$9,348	\$9,348	\$12,564	\$10,347	\$5,792	(44.0%)
REVENUES TOTAL	\$255,636	\$255,636	\$309,504	\$346,486	\$385,186	11.2%

EMPLOYEE BENEFIT FUND

FY 27 Operating Budget

Photo Credit: Randy Hughes, Capture CoMo 2025

Total Appropriations (Expenditures)

Employee Benefit Fund

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$920,938	\$920,938	\$838,596	\$991,764	\$1,041,576	5.0%
Materials & Supplies	\$93,806	\$93,740	\$55,992	\$60,857	\$89,057	46.3%
Travel & Training	\$82,300	\$82,300	\$44,526	\$74,749	\$74,749	0.0%
Intragovernmental	\$60,284	\$60,284	\$64,723	\$49,858	\$73,786	48.0%
Utilities	\$4,041	\$4,041	\$2,995	\$3,307	\$5,198	57.2%
Services	\$1,281,084	\$1,375,927	\$812,930	\$974,122	\$1,018,622	4.6%
Miscellaneous	\$20,139,603	\$20,139,603	\$14,256,370	\$21,833,143	\$19,641,943	(10.0%)
Capital Outlay	\$10,000	\$125,000	–	\$135,000	\$0	(100.0%)
Transfers	\$32,661	\$32,661	\$32,661	\$32,661	\$33,509	2.6%
EXPENSES TOTAL	\$22,624,717	\$22,834,494	\$16,108,794	\$24,155,461	\$21,978,440	(9.0%)

Dedicated Funding Sources

EBF - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Internal Serv Charge	\$21,443,985	\$21,443,985	\$19,071,425	\$19,411,457	\$21,262,395	9.5%
Investment Income	\$522,134	\$522,134	\$876,690	–	\$808,497	–
Misc Non Operating R	\$65,500	\$65,500	\$61,281	\$50,000	\$0	(100.0%)
REVENUES TOTAL	\$22,031,619	\$22,031,619	\$20,009,395	\$19,461,457	\$22,070,892	13.4%

Budget Detail by Division

EBF - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
1310 - EMP BENEFIT INSURANCE ADM						
Personnel Services	\$387,816	\$387,816	\$354,420	\$350,231	\$357,830	2.2%
Materials & Supplies	\$6,930	\$6,930	\$1,914	\$4,430	\$4,430	0.0%
Travel & Training	\$7,000	\$7,000	\$4,727	\$5,460	\$5,460	0.0%
Intragovernmental	\$8,507	\$8,507	\$8,761	\$7,356	\$7,884	7.2%
Utilities	\$936	\$936	\$936	\$936	\$1,188	26.9%
Services	\$80,759	\$80,759	\$63,186	\$80,759	\$170,759	111.4%
Miscellaneous	\$45,000	\$45,000	\$31,563	\$45,000	\$45,000	0.0%
Capital Outlay	\$10,000	\$125,000	–	\$135,000	\$0	(100.0%)
Transfers	\$32,661	\$32,661	\$32,661	\$32,661	\$33,509	2.6%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
1310 - EMP BENEFIT INSURANCE ADM TOTAL	\$579,609	\$694,609	\$498,169	\$661,833	\$626,060	(5.4%)
1314 - EMP BEN INSURANCE						
Services	\$175,000	\$175,000	\$31,790	\$175,000	\$125,000	(28.6%)
Miscellaneous	\$16,693,839	\$16,693,839	\$13,801,529	\$18,340,931	\$16,149,731	(12.0%)
1314 - EMP BEN INSURANCE TOTAL	\$16,868,839	\$16,868,839	\$13,833,319	\$18,515,931	\$16,274,731	(12.1%)
1315 - EMP BENEFIT RETIREE MEDICARE						
Miscellaneous	\$553,647	\$553,647	\$386,437	\$609,012	\$609,012	0.0%
1315 - EMP BENEFIT RETIREE MEDICARE TOTAL	\$553,647	\$553,647	\$386,437	\$609,012	\$609,012	0.0%
1320 - EMP BENEFIT PEHP						
Personnel Services	\$161,480	\$130,480	\$52,750	\$161,480	\$161,480	0.0%
Services	\$39,015	\$39,015	\$16,725	\$39,015	\$39,015	0.0%
Miscellaneous	\$1,200	\$1,200	\$1,031	\$1,200	\$1,200	0.0%
1320 - EMP BENEFIT PEHP TOTAL	\$201,695	\$170,695	\$70,506	\$201,695	\$201,695	0.0%
1340 - EMP BENEFIT EE RECOGNITION						
Materials & Supplies	-	-	-	\$25,000	\$53,200	112.8%
Intragovernmental	\$623	\$623	\$623	\$391	\$414	5.9%
Services	\$98,398	\$98,398	\$54,269	\$98,398	\$105,398	7.1%
1340 - EMP BENEFIT EE RECOGNITION TOTAL	\$99,021	\$99,021	\$54,892	\$123,789	\$159,012	28.5%
1350 - EMP BENEFIT EE HEALTH-WELL						
Personnel Services	\$176,498	\$184,498	\$209,614	\$221,871	\$297,291	34.0%
Materials & Supplies	\$45,777	\$45,596	\$34,832	\$22,827	\$22,827	0.0%
Travel & Training	\$7,000	\$7,000	\$3,799	\$3,914	\$3,914	0.0%
Intragovernmental	\$16,346	\$16,346	\$17,568	\$20,655	\$50,033	142.2%
Utilities	\$1,279	\$1,279	\$1,279	\$1,591	\$1,426	(10.4%)
Services	\$786,227	\$782,930	\$463,259	\$540,300	\$538,800	(0.3%)
Miscellaneous	\$79,267	\$79,267	\$30,294	\$79,250	\$79,250	0.0%
1350 - EMP BENEFIT EE HEALTH-WELL TOTAL	\$1,112,394	\$1,116,916	\$760,647	\$890,408	\$993,541	11.6%
1355 - EMP BENEFIT CITY UNIV						
Personnel Services	\$195,144	\$218,144	\$221,811	\$258,182	\$224,975	(12.9%)
Materials & Supplies	\$41,099	\$41,214	\$19,245	\$8,600	\$8,600	0.0%
Travel & Training	\$68,300	\$68,300	\$36,000	\$65,375	\$65,375	0.0%
Intragovernmental	\$34,808	\$34,808	\$37,771	\$21,456	\$15,455	(28.0%)
Utilities	\$1,826	\$1,826	\$780	\$780	\$2,584	231.3%
Services	\$101,685	\$199,825	\$183,701	\$40,650	\$39,650	(2.5%)
Miscellaneous	\$10,150	\$10,150	\$1,664	\$1,250	\$1,250	0.0%
1355 - EMP BENEFIT CITY UNIV TOTAL	\$453,012	\$574,267	\$500,973	\$396,293	\$357,889	(9.7%)
1360 - EMP BENEFIT CAF PLAN						
Miscellaneous	\$2,756,500	\$2,756,500	\$3,852	\$2,756,500	\$2,756,500	0.0%
1360 - EMP BENEFIT CAF PLAN TOTAL	\$2,756,500	\$2,756,500	\$3,852	\$2,756,500	\$2,756,500	0.0%
EXPENSES TOTAL	\$22,624,717	\$22,834,494	\$16,108,794	\$24,155,461	\$21,978,440	(9.0%)

SELF INSURANCE

FY 27 Operating Budget

Photo Credit: Joseph Jimir Atienza, Capture CoMo 2023

Total Appropriations (Expenditures)

Self Insurance

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$363,103	\$387,103	\$405,602	\$505,314	\$470,588	(6.9%)
Materials & Supplies	\$19,300	\$19,300	\$10,213	\$16,100	\$25,650	59.3%
Travel & Training	\$15,370	\$15,370	\$3,386	\$15,370	\$19,040	23.9%
Intragovernmental	\$143,584	\$143,584	\$155,667	\$131,958	\$234,335	77.6%
Utilities	\$1,560	\$1,560	\$1,560	\$1,560	\$1,980	26.9%
Services	\$397,770	\$413,483	\$376,367	\$393,950	\$422,950	7.4%
Miscellaneous	\$7,649,103	\$7,649,103	\$7,497,582	\$7,901,200	\$8,501,325	7.6%
Transfers	\$44,880	\$44,880	\$44,880	\$44,880	\$0	(100.0%)
EXPENSES TOTAL	\$8,634,670	\$8,674,383	\$8,495,257	\$9,010,332	\$9,675,868	7.4%

Dedicated Funding Sources

Self Insurance - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Internal Serv Charge	\$6,000,560	\$6,000,560	\$6,000,560	\$4,000,071	\$4,999,722	25.0%
Investment Income	–	–	\$912,268	\$658,308	\$790,445	20.1%
Misc Non Operating R	–	–	\$166,517	–	\$0	–
REVENUES TOTAL	\$6,000,560	\$6,000,560	\$7,079,346	\$4,658,379	\$5,790,167	24.3%

FACILITIES MANAGEMENT

FY 27 Operating Budget

Photo Credit: Aylin Cruz, Capture CoMo 2023

Total Appropriations (Expenditures)

Facilities Management

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$1,452,804	\$1,452,804	\$1,206,817	\$1,450,221	\$1,525,359	5.2%
Materials & Supplies	\$193,949	\$205,749	\$216,461	\$181,344	\$179,678	(0.9%)
Travel & Training	\$6,441	\$6,441	\$23	\$6,524	\$6,500	(0.4%)
Intragovernmental	\$100,099	\$100,099	\$101,722	\$90,185	\$102,633	13.8%
Utilities	\$364,137	\$363,632	\$426,485	\$364,958	\$365,719	0.2%
Services	\$279,662	\$514,708	\$447,097	\$677,688	\$648,925	(4.2%)
Miscellaneous	\$17,000	\$17,000	\$3,174	\$1,500	\$1,500	0.0%
Capital Outlay	–	\$394	\$0	–	\$0	–
Transfers	\$65,100	\$65,100	\$65,100	–	\$0	–
EXPENSES TOTAL	\$2,479,192	\$2,725,927	\$2,466,878	\$2,772,420	\$2,830,314	2.1%

Dedicated Funding Sources

Building Maintenance - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Intragovernmental	\$865,693	\$865,693	\$865,603	\$891,693	\$904,404	1.4%
Misc Non Operating R	–	–	\$13,233	–	\$0	–
REVENUES TOTAL	\$865,693	\$865,693	\$878,836	\$891,693	\$904,404	1.4%

Budget Detail by Division

Facilities Management - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
6710 - FM BUILDING MAINTENANCE						
Personnel Services	\$963,806	\$905,806	\$652,011	\$777,558	\$813,598	4.6%
Materials & Supplies	\$127,484	\$142,484	\$147,076	\$116,953	\$115,778	(1.0%)
Travel & Training	\$3,917	\$3,917	\$23	\$4,000	\$4,000	0.0%
Intragovernmental	\$76,710	\$76,710	\$79,188	\$67,515	\$74,788	10.8%
Utilities	\$12,323	\$11,989	\$10,407	\$8,823	\$9,994	13.3%
Services	\$269,402	\$504,448	\$441,447	\$669,689	\$641,465	(4.2%)
Miscellaneous	\$16,000	\$16,000	\$3,060	\$1,000	\$1,000	0.0%
Capital Outlay	–	\$394	\$0	–	\$0	–
Transfers	\$41,013	\$41,013	\$41,013	–	\$0	–
6710 - FM BUILDING MAINTENANCE TOTAL	\$1,510,655	\$1,702,761	\$1,374,225	\$1,645,538	\$1,660,623	0.9%
6715 - FM BUILDING UTILITIES						
Utilities	\$348,504	\$348,504	\$414,027	\$352,825	\$352,725	(0.0%)
6715 - FM BUILDING UTILITIES TOTAL	\$348,504	\$348,504	\$414,027	\$352,825	\$352,725	(0.0%)
6720 - FM CUSTODIAL SERVICES						
Personnel Services	\$488,998	\$546,998	\$554,806	\$672,663	\$711,761	5.8%
Materials & Supplies	\$66,465	\$63,265	\$69,385	\$64,391	\$63,900	(0.8%)
Travel & Training	\$2,524	\$2,524	–	\$2,524	\$2,500	(1.0%)
Intragovernmental	\$23,389	\$23,389	\$22,533	\$22,670	\$27,845	22.8%
Utilities	\$3,310	\$3,139	\$2,052	\$3,310	\$3,000	(9.4%)
Services	\$10,260	\$10,260	\$5,650	\$7,999	\$7,460	(6.7%)
Miscellaneous	\$1,000	\$1,000	\$114	\$500	\$500	0.0%
Transfers	\$24,087	\$24,087	\$24,087	–	\$0	–
6720 - FM CUSTODIAL SERVICES TOTAL	\$620,033	\$674,662	\$678,627	\$774,057	\$816,966	5.5%
EXPENSES TOTAL	\$2,479,192	\$2,725,927	\$2,466,878	\$2,772,420	\$2,830,314	2.1%

FLEET OPERATIONS

FY 27 Operating Budget

Photo Credit: Julia Jung, Capture CoMo 2024

Total Appropriations (Expenditures)

Fleet Operations

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$3,134,127	\$3,134,127	\$2,817,490	\$3,139,895	\$3,355,863	6.9%
Materials & Supplies	\$3,404,639	\$3,592,598	\$4,219,057	\$1,897,139	\$2,809,639	48.1%
Travel & Training	\$10,000	\$10,000	\$10,439	\$5,000	\$20,000	300.0%
Intragovernmental	\$506,806	\$506,806	\$450,353	\$415,451	\$425,467	2.4%
Utilities	\$62,214	\$62,162	\$63,024	\$62,914	\$85,321	35.6%
Services	\$1,179,028	\$2,478,355	\$2,125,332	\$2,214,156	\$2,618,956	18.3%
Miscellaneous	-	-	\$40	-	\$0	-
Capital Outlay	\$73,000	\$76,700	\$76,700	-	\$485,000	-
Transfers	\$2,588	\$2,588	\$2,588	\$2,588	\$2,656	2.6%
EXPENSES TOTAL	\$8,372,402	\$9,863,337	\$9,765,024	\$7,737,143	\$9,802,902	26.7%

Dedicated Funding Sources

Fleet - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Internal Serv Charge	\$9,285,836	\$9,285,836	\$10,501,397	\$6,197,662	\$8,154,960	31.6%
Investment Income	\$15,632	\$15,632	(\$55,268)	\$15,554	\$0	(100.0%)
Misc Non Operating R	\$20,849	\$20,849	\$9,753	\$62,178	\$17,685	(71.6%)
Transfers	-	-	\$5,025	-	\$0	-
REVENUES TOTAL	\$9,322,317	\$9,322,317	\$10,460,907	\$6,275,394	\$8,172,645	30.2%

Budget Detail by Division

Fleet - Total Appropriations by Division

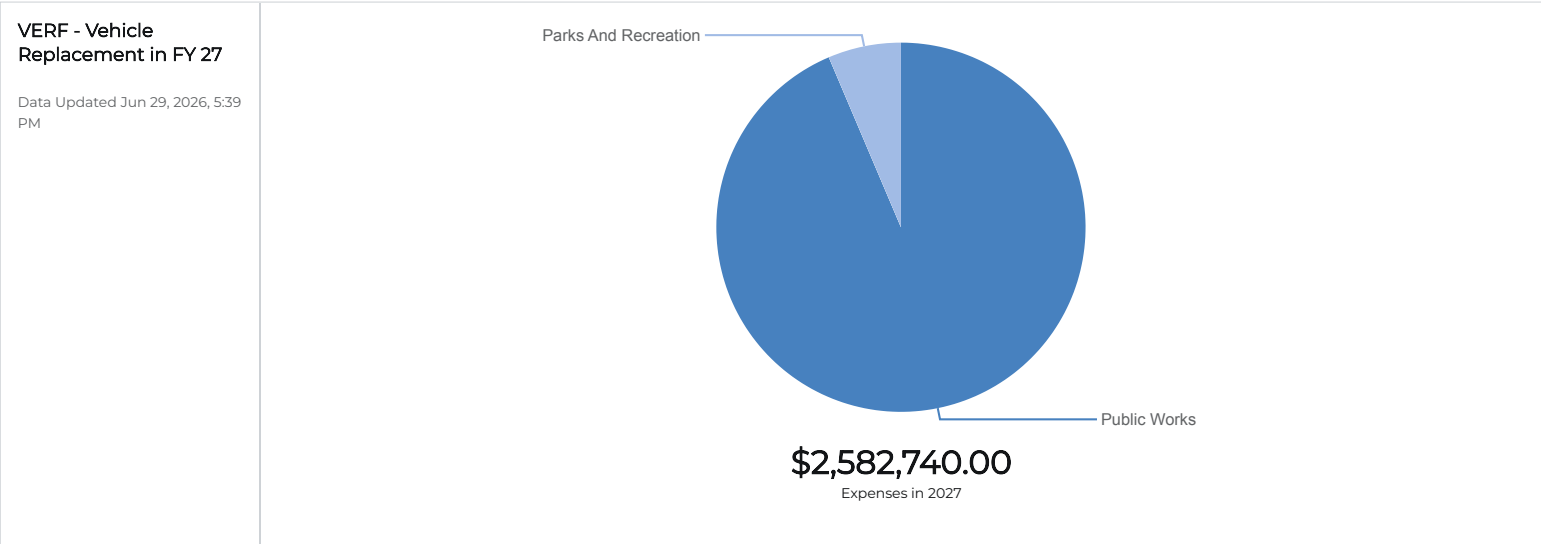
	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
6810 - FO FLEET OPERATIONS						
Personnel Services	\$3,134,127	\$3,134,127	\$2,817,490	\$3,139,895	\$3,355,863	6.9%
Materials & Supplies	\$3,390,639	\$3,578,598	\$4,210,943	\$1,883,139	\$2,794,639	48.4%
Travel & Training	\$10,000	\$10,000	\$10,439	\$5,000	\$20,000	300.0%
Intragovernmental	\$486,417	\$486,417	\$429,947	\$380,376	\$407,515	7.1%
Utilities	\$61,902	\$61,850	\$63,024	\$62,602	\$64,275	2.7%
Services	\$1,170,950	\$2,470,832	\$2,119,104	\$2,201,250	\$2,601,250	18.2%
Miscellaneous	-	-	\$40	-	\$0	-
Capital Outlay	\$73,000	\$76,700	\$76,700	-	\$485,000	-
Transfers	\$2,588	\$2,588	\$2,588	\$2,588	\$2,656	2.6%
6810 - FO FLEET OPERATIONS TOTAL	\$8,329,623	\$9,821,112	\$9,730,275	\$7,674,850	\$9,731,198	26.8%
6815 - FO POOL BILLING						
Materials & Supplies	\$14,000	\$14,000	\$8,114	\$14,000	\$12,000	(14.3%)
Intragovernmental	\$20,389	\$20,389	\$20,406	\$35,075	\$17,952	(48.8%)
Services	\$8,078	\$8,078	\$6,229	\$12,906	\$14,706	14.0%
6815 - FO POOL BILLING TOTAL	\$42,467	\$42,467	\$34,749	\$61,981	\$44,658	(28.0%)
6820 - FO GRISSUM BUILDING ALLOC						
Materials & Supplies	-	-	\$0	-	\$3,000	-
Utilities	\$312	\$312	\$0	\$312	\$21,046	6,645.5%
Services	-	(\$555)	\$0	-	\$3,000	-
6820 - FO GRISSUM BUILDING ALLOC TOTAL	\$312	(\$243)	\$0	\$312	\$27,046	8,568.6%
EXPENSES TOTAL	\$8,372,402	\$9,863,337	\$9,765,024	\$7,737,143	\$9,802,902	26.7%

VEHICLE & EQUIPMENT REPLACEMENT FUND

FY 27 Operating Budget

Photo Credit: Howard Jones, Capture CoMo 2025

Total Appropriations (Expenditures)



VERF

	PROPOSED
	FY2027
Expenses	
Parks And Recreation	\$165,000
Public Works	\$2,417,740
EXPENSES TOTAL	\$2,582,740

INFORMATION TECHNOLOGY FUND

FY 27 Operating Budget

Photo Credit: Matthew Lanham, Capture CoMo 2025

Total Appropriations (Expenditures)

Information Technology (IT)

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$5,280,429	\$5,380,429	\$5,658,079	\$5,514,769	\$5,704,168	3.4%
Materials & Supplies	\$1,561,740	\$1,586,575	\$1,230,011	\$1,602,530	\$923,458	(42.4%)
Travel & Training	\$176,350	\$184,135	\$139,693	\$195,123	\$191,727	(1.7%)
Intragovernmental	\$845,839	\$845,839	\$812,337	\$872,916	\$776,237	(11.1%)
Utilities	\$276,564	\$359,471	\$301,264	\$378,444	\$282,068	(25.5%)
Services	\$4,236,860	\$4,431,078	\$3,645,873	\$4,460,671	\$4,436,422	(0.5%)
Miscellaneous	–	–	\$18,720	–	\$0	–
Transfers	\$162,195	\$162,195	\$162,195	\$162,195	\$166,408	2.6%
EXPENSES TOTAL	\$12,539,977	\$12,949,722	\$11,968,171	\$13,186,648	\$12,480,488	(5.4%)

Dedicated Funding Sources

IT - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Internal Serv Charge	\$12,366,397	\$12,366,397	\$13,009,835	\$11,251,803	\$11,424,289	1.5%
Intragovernmental FE	–	–	\$11,728	–	–	–
Intragovernmental ST	\$89,449	\$89,449	\$68,145	\$35,112	\$0	(100.0%)
Investment Income	–	–	\$131,519	–	\$165,160	–
Misc Non Operating R	–	–	\$8,874	–	\$0	–
REVENUES TOTAL	\$12,455,846	\$12,455,846	\$13,230,100	\$11,286,915	\$11,589,449	2.7%

Budget Detail by Division

IT - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
1810 - IT ADMINISTRATION						
Personnel Services	\$405,929	\$439,929	\$496,635	\$450,148	\$451,501	0.3%
Materials & Supplies	\$9,650	\$9,650	\$5,552	\$8,900	\$8,700	(2.3%)
Travel & Training	\$6,500	\$6,500	\$2,641	\$6,500	\$6,500	0.0%
Intragovernmental	\$10,703	\$10,703	\$10,036	\$9,578	\$8,027	(16.2%)
Utilities	\$10,248	\$10,681	\$9,330	\$10,248	\$10,584	3.3%
Services	\$4,500	\$4,500	–	\$2,000	\$2,000	0.0%
Transfers	\$162,195	\$162,195	\$162,195	\$162,195	\$166,408	2.6%
1810 - IT ADMINISTRATION TOTAL	\$609,725	\$644,158	\$686,389	\$649,569	\$653,720	0.6%
1820 - IT TELEPHONE						
Personnel Services	\$138,273	\$142,273	\$152,594	\$138,436	\$152,231	10.0%
Materials & Supplies	\$39,900	\$45,800	\$6,011	\$45,800	\$40,000	(12.7%)
Travel & Training	\$6,200	\$8,395	\$2,394	\$8,395	\$6,200	(26.2%)
Intragovernmental	\$34,808	\$34,808	\$33,816	\$41,892	\$32,736	(21.9%)
Utilities	\$249,056	\$331,530	\$277,582	\$354,056	\$253,564	(28.4%)
Services	\$199,391	\$138,140	\$135,740	\$200,500	\$203,500	1.5%
1820 - IT TELEPHONE TOTAL	\$667,628	\$700,946	\$608,136	\$789,079	\$688,231	(12.8%)
1830 - IT HELP DESK						
Personnel Services	\$805,480	\$771,480	\$760,717	\$835,675	\$854,689	2.3%
Materials & Supplies	\$70,605	\$74,353	\$71,912	\$77,330	\$79,330	2.6%
Travel & Training	\$8,500	\$8,500	\$3,080	\$8,500	\$8,500	0.0%
Intragovernmental	\$123,364	\$123,364	\$121,474	\$51,833	\$48,525	(6.4%)
Utilities	\$6,340	\$6,340	\$3,120	\$3,220	\$4,060	26.1%
Services	\$61,620	\$61,620	\$50,112	\$64,389	\$102,289	58.9%
1830 - IT HELP DESK TOTAL	\$1,075,909	\$1,045,657	\$1,010,415	\$1,040,947	\$1,097,393	5.4%
1831 - IT SUPP & DEPLOY						
Materials & Supplies	\$549,800	\$550,283	\$501,227	\$663,500	\$0	(100.0%)
1831 - IT SUPP & DEPLOY TOTAL	\$549,800	\$550,283	\$501,227	\$663,500	\$0	(100.0%)
1832 - IT PRINTER						
Materials & Supplies	\$59,400	\$59,400	\$17,739	\$48,000	\$40,000	(16.7%)
Services	\$104,500	\$106,809	\$95,408	\$115,000	\$115,000	0.0%
1832 - IT PRINTER TOTAL	\$163,900	\$166,209	\$113,147	\$163,000	\$155,000	(4.9%)
1840 - IT APPLICATIONS SUPPORT						
Personnel Services	\$1,145,436	\$1,245,436	\$1,373,577	\$1,178,733	\$1,308,469	11.0%
Materials & Supplies	\$2,250	\$2,250	\$1,486	\$2,250	\$2,250	0.0%
Travel & Training	\$40,000	\$40,000	\$25,514	\$40,000	\$39,000	(2.5%)
Intragovernmental	\$251,963	\$251,963	\$243,662	\$290,305	\$233,817	(19.5%)
Utilities	\$3,744	\$3,744	\$3,744	\$3,744	\$4,356	16.4%
Services	\$2,000,343	\$2,000,343	\$1,616,249	\$2,182,419	\$1,866,371	(14.5%)
1840 - IT APPLICATIONS SUPPORT TOTAL	\$3,443,736	\$3,543,736	\$3,264,231	\$3,697,451	\$3,454,263	(6.6%)
1850 - IT INFRASTRUCTURE						
Personnel Services	\$1,841,291	\$1,822,291	\$1,882,676	\$1,942,694	\$1,928,257	(0.7%)
Materials & Supplies	\$687,825	\$702,530	\$623,883	\$755,750	\$731,748	(3.2%)
Travel & Training	\$69,800	\$75,390	\$63,029	\$69,800	\$70,000	0.3%
Intragovernmental	\$349,281	\$349,281	\$339,274	\$398,753	\$324,738	(18.6%)
Utilities	\$4,368	\$4,368	\$4,680	\$4,368	\$5,940	36.0%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Services	\$1,693,658	\$1,946,818	\$1,620,576	\$1,623,114	\$1,749,224	7.8%
1850 - IT INFRASTRUCTURE TOTAL	\$4,646,223	\$4,900,678	\$4,534,118	\$4,794,479	\$4,809,907	0.3%
1860 - GIS						
Personnel Services	\$944,020	\$959,020	\$991,881	\$969,083	\$1,009,021	4.1%
Materials & Supplies	\$142,310	\$142,310	\$2,200	\$1,000	\$21,430	2,043.0%
Travel & Training	\$45,350	\$45,350	\$43,036	\$61,928	\$61,527	(0.7%)
Intragovernmental	\$75,720	\$75,720	\$64,104	\$80,555	\$128,394	59.4%
Utilities	\$2,808	\$2,808	\$2,808	\$2,808	\$3,564	26.9%
Services	\$172,848	\$172,848	\$127,788	\$273,249	\$398,038	45.7%
Miscellaneous	–	–	\$18,720	–	\$0	–
1860 - GIS TOTAL	\$1,383,056	\$1,398,056	\$1,250,537	\$1,388,623	\$1,621,974	16.8%
1870 - IT PMO						
Intragovernmental	–	–	(\$28)	–	\$0	–
1870 - IT PMO TOTAL	–	–	(\$28)	–	\$0	–
EXPENSES TOTAL	\$12,539,977	\$12,949,722	\$11,968,171	\$13,186,648	\$12,480,488	(5.4%)

CREATIVE SERVICES & MARKETING

FY 27 Operating Budget

Total Appropriations (Expenditures)

Creative Services

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$927,318	\$892,318	\$862,250	\$885,618	\$0	(100.0%)
Materials & Supplies	\$86,000	\$86,910	\$65,356	\$87,000	\$0	(100.0%)
Travel & Training	\$8,619	\$8,619	\$4,033	\$4,875	\$0	(100.0%)
Intragovernmental	\$293,249	\$293,249	\$312,287	\$329,395	\$0	(100.0%)
Utilities	\$5,304	\$5,304	\$5,304	\$4,992	\$0	(100.0%)
Services	\$114,713	\$146,555	\$55,920	\$107,713	\$0	(100.0%)
Miscellaneous	\$1,500	\$1,500	\$1,919	\$1,500	\$0	(100.0%)
Capital Outlay	\$596,215	\$596,215	–	–	\$0	–
Transfers	\$101,583	\$101,583	\$101,583	–	\$0	–
EXPENSES TOTAL	\$2,134,501	\$2,132,253	\$1,408,652	\$1,421,093	\$0	(100.0%)

Dedicated Funding Sources

Creative Services - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Intragovernmental	\$847,182	\$847,182	\$656,076	\$773,443	\$0	(100.0%)
Misc Non Operating R	\$1,019	\$1,019	\$45	\$1,297	\$0	(100.0%)
REVENUES TOTAL	\$848,201	\$848,201	\$656,121	\$774,740	\$0	(100.0%)

*In FY 27, Creative Services will move into the Public Communications Fund.

CONTACT CENTER

FY 27 Operating Budget

Total Appropriations (Expenditures)

Contact Center

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$655,974	\$690,974	\$666,984	\$696,440	\$0	(100.0%)
Materials & Supplies	\$123,100	\$123,235	\$96,071	\$122,500	\$0	(100.0%)
Travel & Training	\$7,500	\$7,500	\$8,687	\$7,487	\$0	(100.0%)
Intragovernmental	\$82,439	\$82,439	\$85,636	\$122,730	\$0	(100.0%)
Utilities	\$6,864	\$6,864	\$6,864	\$5,616	\$0	(100.0%)
Services	\$13,150	\$13,150	\$5,205	\$5,150	\$0	(100.0%)
Miscellaneous	–	–	\$44	–	\$0	–
Transfers	\$136,310	\$136,310	\$136,310	–	\$0	–
EXPENSES TOTAL	\$1,025,337	\$1,060,472	\$1,005,802	\$959,923	\$0	(100.0%)

Dedicated Funding Sources

Contact Center - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Miscellaneous	\$56,560	\$56,560	\$63,644	\$56,759	\$0	(100.0%)
Intragovernmental	\$639,622	\$639,622	\$393,085	\$827,375	\$0	(100.0%)
REVENUES TOTAL	\$696,182	\$696,182	\$456,729	\$884,134	\$0	(100.0%)

*In FY 27 Contact Center will move into the Public Communications Fund.

Public Communications

FY 27 Operating Budget

Photo Credit: Matthew Lanham, Capture CoMo 2025

Total Appropriations (Expenditures)

Public Communications

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	-	-	-	-	\$2,288,130	-
Materials & Supplies	-	-	-	-	\$207,650	-
Travel & Training	-	-	-	-	\$40,362	-
Intragovernmental	-	-	-	-	\$351,215	-
Utilities	-	-	-	-	\$18,424	-
Services	-	-	-	-	\$127,213	-
Miscellaneous	-	-	-	-	\$7,180	-
EXPENSES TOTAL	-	-	-	-	\$3,040,174	-

Dedicated Funding Sources

Public Communications - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Miscellaneous	-	-	-	-	\$60,075	-
Internal Serv Charge	-	-	-	-	\$2,290,190	-
REVENUES TOTAL	-	-	-	-	\$2,350,265	-

*The Public Communications Fund will be re-established in FY 27.

Budget Detail by Division

Public Communications

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
0910 - CREATIVE SRV & MARKETING						
Personnel Services	-	-	-	-	\$960,076	-
Materials & Supplies	-	-	-	-	\$86,500	-
Travel & Training	-	-	-	-	\$4,875	-
Intragovernmental	-	-	-	-	\$212,811	-
Utilities	-	-	-	-	\$5,544	-
Services	-	-	-	-	\$87,813	-
Miscellaneous	-	-	-	-	\$1,500	-
0910 - CREATIVE SRV & MARKETING TOTAL	-	-	-	-	\$1,359,119	-
0911 - EVENT SERVICES						
Personnel Services	-	-	-	-	\$153,805	-
Materials & Supplies	-	-	-	-	\$2,500	-
Intragovernmental	-	-	-	-	\$14,449	-
Utilities	-	-	-	-	\$792	-
Services	-	-	-	-	\$20,000	-
0911 - EVENT SERVICES TOTAL	-	-	-	-	\$191,546	-
0920 - CITY COMMUNICATIONS						
Personnel Services	-	-	-	-	\$248,605	-
Materials & Supplies	-	-	-	-	\$200	-
Travel & Training	-	-	-	-	\$12,500	-
Intragovernmental	-	-	-	-	\$8,759	-
Utilities	-	-	-	-	\$1,665	-
Services	-	-	-	-	\$750	-
Miscellaneous	-	-	-	-	\$4,680	-
0920 - CITY COMMUNICATIONS TOTAL	-	-	-	-	\$277,159	-
0930 - COMMUNITY ENGAGEMENT						
Personnel Services	-	-	-	-	\$196,913	-
Materials & Supplies	-	-	-	-	\$6,150	-
Travel & Training	-	-	-	-	\$8,500	-
Intragovernmental	-	-	-	-	\$7,701	-
Utilities	-	-	-	-	\$3,295	-
Services	-	-	-	-	\$13,500	-
Miscellaneous	-	-	-	-	\$1,000	-
0930 - COMMUNITY ENGAGEMENT TOTAL	-	-	-	-	\$237,059	-
0950 - CONTACT CENTER						
Personnel Services	-	-	-	-	\$728,731	-
Materials & Supplies	-	-	-	-	\$112,300	-
Travel & Training	-	-	-	-	\$14,487	-
Intragovernmental	-	-	-	-	\$107,495	-
Utilities	-	-	-	-	\$7,128	-
Services	-	-	-	-	\$5,150	-
0950 - CONTACT CENTER TOTAL	-	-	-	-	\$975,291	-
EXPENSES TOTAL	-	-	-	-	\$3,040,174	-

Utility Customer Service

FY 27 Operating Budget

Photo Credit: Joseph Jimir Atienza, Capture CoMo 2023

Total Appropriations (Expenditures)

Utility Customer Service (UCS)

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	-	-	\$0	\$1,369,299	\$1,596,738	16.6%
Materials & Supplies	-	-	-	\$37,250	\$39,625	6.4%
Travel & Training	-	-	-	\$41,500	\$41,500	0.0%
Intragovernmental	-	-	-	\$663,221	\$576,432	(13.1%)
Utilities	-	-	-	\$8,112	\$11,088	36.7%
Services	-	-	-	\$201,000	\$201,500	0.3%
Miscellaneous	-	-	-	\$927,500	\$1,052,500	13.5%
Transfers	-	-	-	\$126,957	\$133,223	4.9%
EXPENSES TOTAL	-	-	\$0	\$3,374,839	\$3,652,606	8.2%

Dedicated Funding Sources

Utility Customer Service - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Internal Serv Charge	-	-	-	\$453,732	\$484,781	6.8%
Misc Non Operating R	\$2	\$2	-	\$620,704	\$709,432	14.3%
Transfers	-	-	-	-	\$1,926,008	-
REVENUES TOTAL	\$2	\$2	-	\$1,074,436	\$3,120,221	190.4%

*The Utility Customer Service (UCS) Fund was re-established in FY 26.

STREETS & ENGINEERING

FY 27 Operating Budget

Photo Credit: Andrew Church, Capture CoMo 2025

Total Appropriations (Expenditures)

Streets & Engineering

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$5,876,355	\$5,876,355	\$5,770,108	\$6,424,604	\$6,559,122	2.1%
Materials & Supplies	\$2,370,210	\$3,054,823	\$2,795,084	\$2,233,662	\$2,419,925	8.3%
Travel & Training	\$46,379	\$46,379	\$35,692	\$51,000	\$51,000	0.0%
Intragovernmental	\$1,000,912	\$1,000,912	\$1,021,404	\$818,331	\$927,811	13.4%
Utilities	\$518,927	\$518,169	\$654,839	\$722,718	\$724,844	0.3%
Services	\$5,927,841	\$6,413,301	\$5,758,263	\$5,904,482	\$5,979,706	1.3%
Miscellaneous	\$52,427	\$55,065	\$130,361	\$144,600	\$144,650	0.0%
Capital Outlay	–	–	–	\$162,667	\$45,000	(72.3%)
EXPENSES TOTAL	\$15,793,051	\$16,965,005	\$16,165,751	\$16,462,064	\$16,852,058	2.4%

Dedicated Funding Sources

Streets - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Other Local Taxes	\$661,743	\$661,743	\$559,450	\$580,166	\$569,218	(1.9%)
Miscellaneous	\$145,502	\$145,502	\$110,879	\$99,298	\$161,266	62.4%
Misc Non Operating R	\$457	\$457	\$536	\$478	\$57	(88.1%)
Transfers	\$11,006,250	\$11,006,250	\$11,006,250	\$11,500,000	\$11,730,000	2.0%
REVENUES TOTAL	\$11,813,952	\$11,813,952	\$11,677,115	\$12,179,942	\$12,460,541	2.3%

Budget Detail by Division

Streets - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
6021 - PW STREETS ADMIN						
Personnel Services	\$451,214	\$413,214	\$362,225	\$593,898	\$479,363	(19.3%)
Materials & Supplies	\$4,633	\$4,633	\$2,586	\$4,214	\$5,714	35.6%
Travel & Training	\$3,554	\$3,554	\$3,452	\$4,000	\$4,000	0.0%
Intragovernmental	\$46,501	\$46,501	\$48,426	\$30,182	\$76,114	152.2%
Utilities	\$48,640	\$46,535	\$38,858	\$48,640	\$48,825	0.4%
Services	\$20,068	\$30,668	\$29,123	\$9,223	\$19,723	113.9%
Miscellaneous	\$851	\$851	\$36	\$100	\$100	0.0%
6021 - PW STREETS ADMIN TOTAL	\$575,461	\$545,956	\$484,707	\$690,257	\$633,839	(8.2%)
6022 - PW STREETS MAINTENANCE						
Personnel Services	\$2,545,669	\$2,412,669	\$2,429,026	\$2,844,845	\$2,905,676	2.1%
Materials & Supplies	\$1,255,098	\$1,797,171	\$1,640,248	\$1,248,098	\$1,342,481	7.6%
Travel & Training	\$15,000	\$15,000	\$9,821	\$15,000	\$15,000	0.0%
Intragovernmental	\$516,206	\$516,206	\$522,772	\$451,662	\$514,834	14.0%
Utilities	\$27,682	\$24,954	\$18,514	\$27,682	\$27,682	0.0%
Services	\$5,649,149	\$6,093,075	\$5,471,009	\$5,649,149	\$5,709,458	1.1%
Miscellaneous	\$41,477	\$41,477	\$128,015	\$135,000	\$135,000	0.0%
Capital Outlay	–	–	–	\$32,000	\$32,000	0.0%
6022 - PW STREETS MAINTENANCE TOTAL	\$10,050,281	\$10,900,551	\$10,219,405	\$10,403,436	\$10,682,131	2.7%
6023 - PW STREET CLEANING						
Personnel Services	\$148,046	\$135,046	\$109,739	\$82,928	\$86,934	4.8%
Materials & Supplies	\$75,010	\$55,010	\$52,970	\$30,010	\$30,010	0.0%
Intragovernmental	\$30,062	\$30,062	\$30,126	\$11,301	\$13,535	19.8%
Utilities	\$11,421	\$11,421	\$8,968	\$11,421	\$11,421	0.0%
Services	\$98,080	\$21,860	\$27,435	\$98,080	\$97,590	(0.5%)
6023 - PW STREET CLEANING TOTAL	\$362,619	\$253,399	\$229,238	\$233,740	\$239,490	2.5%
6024 - PW TRAFFIC						
Personnel Services	\$503,075	\$516,075	\$512,836	\$491,479	\$549,212	11.8%
Materials & Supplies	\$579,596	\$717,994	\$592,455	\$512,378	\$553,758	8.1%
Travel & Training	\$4,170	\$4,170	\$1,044	\$7,000	\$7,000	0.0%
Intragovernmental	\$120,059	\$120,059	\$121,731	\$93,524	\$97,204	3.9%
Utilities	\$11,259	\$11,113	\$9,793	\$11,259	\$11,268	0.1%
Services	\$23,344	\$133,136	\$98,593	\$23,334	\$23,218	(0.5%)
Miscellaneous	\$5,650	\$5,650	\$24	\$5,650	\$5,650	0.0%
6024 - PW TRAFFIC TOTAL	\$1,247,153	\$1,508,198	\$1,336,475	\$1,144,624	\$1,247,310	9.0%
6025 - PW SNOW REMOVAL						
Personnel Services	\$16,701	\$149,701	\$123,920	\$24,170	\$20,465	(15.3%)
Materials & Supplies	\$376,812	\$400,954	\$443,012	\$376,812	\$376,812	0.0%
Intragovernmental	\$32,451	\$32,451	\$33,026	\$7,690	\$17,412	126.4%
Utilities	\$8,276	\$8,276	\$11,401	\$8,276	\$8,528	3.0%
Services	\$83,170	\$83,170	\$88,641	\$83,170	\$82,754	(0.5%)
Miscellaneous	\$3,750	\$6,388	\$2,121	\$3,750	\$3,750	0.0%
6025 - PW SNOW REMOVAL TOTAL	\$521,160	\$680,940	\$702,120	\$503,868	\$509,721	1.2%
6026 - PW STREET LIGHTING						
Utilities	\$396,209	\$397,190	\$550,076	\$600,000	\$600,000	0.0%
6026 - PW STREET LIGHTING TOTAL	\$396,209	\$397,190	\$550,076	\$600,000	\$600,000	0.0%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
6027 - PW ENGINEERING						
Personnel Services	\$2,211,650	\$2,249,650	\$2,232,363	\$2,387,284	\$2,517,472	5.5%
Materials & Supplies	\$79,061	\$79,061	\$63,814	\$62,150	\$111,150	78.8%
Travel & Training	\$23,655	\$23,655	\$21,374	\$25,000	\$25,000	0.0%
Intragovernmental	\$255,633	\$255,633	\$265,323	\$223,972	\$208,712	(6.8%)
Utilities	\$15,440	\$18,680	\$17,229	\$15,440	\$17,120	10.9%
Services	\$54,030	\$51,392	\$43,462	\$41,526	\$46,963	13.1%
Miscellaneous	\$699	\$699	\$165	\$100	\$150	50.0%
Capital Outlay	–	–	–	\$130,667	\$13,000	(90.1%)
6027 - PW ENGINEERING TOTAL	\$2,640,168	\$2,678,770	\$2,643,730	\$2,886,139	\$2,939,567	1.9%
EXPENSES TOTAL	\$15,793,051	\$16,965,005	\$16,165,751	\$16,462,064	\$16,852,058	2.4%

TRANSIT

FY 27 Operating Budget

Photo Credit: Aylin Cruz, Capture CoMo 2023

Total Appropriations (Expenditures)

Transit

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$4,798,628	\$4,798,628	\$4,379,861	\$5,125,189	\$5,235,126	2.2%
Materials & Supplies	\$963,413	\$803,713	\$650,057	\$954,837	\$1,314,517	37.7%
Travel & Training	\$10,255	\$10,255	\$7,435	\$10,255	\$10,255	0.0%
Intragovernmental	\$1,287,152	\$1,287,152	\$1,147,984	\$1,079,559	\$1,101,783	2.1%
Utilities	\$124,206	\$138,205	\$138,123	\$124,674	\$126,203	1.2%
Services	\$664,041	\$1,020,021	\$1,062,709	\$764,894	\$764,894	0.0%
Miscellaneous	\$7,000	\$6,873	\$2,814	\$7,000	\$7,000	0.0%
EXPENSES TOTAL	\$7,854,695	\$8,064,847	\$7,388,983	\$8,066,408	\$8,559,778	6.1%

Dedicated Funding Sources

Transit - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Utility Fees & Service	\$882,454	\$882,454	\$1,101,371	\$1,104,489	\$1,115,534	1.0%
Intragovernmental FE	\$2,200,000	\$2,200,000	\$4,544,173	\$2,200,000	\$2,960,117	34.6%
Intragovernmental ST	\$216,901	\$216,901	\$296,104	\$247,897	\$0	(100.0%)
Investment Income	\$120,350	\$120,350	\$213,571	\$119,749	\$117,834	(1.6%)
Misc Non Operating R	\$988	\$988	(\$69)	\$28,734	\$401	(98.6%)
Transfers	\$4,235,254	\$4,235,254	\$4,335,235	\$4,249,824	\$3,114,570	(26.7%)
REVENUES TOTAL	\$7,655,947	\$7,655,947	\$10,490,385	\$7,950,693	\$7,308,456	(8.1%)

Budget Detail by Division

Transit - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
6110 - PUB TRANS FIXED ROUTE						
Personnel Services	\$2,948,756	\$2,948,756	\$2,691,179	\$2,999,869	\$3,144,519	4.8%
Materials & Supplies	\$543,487	\$383,787	\$188,476	\$534,487	\$716,987	34.1%
Travel & Training	\$10,255	\$10,255	\$7,435	\$10,255	\$10,255	0.0%
Intragovernmental	\$775,575	\$775,575	\$690,098	\$729,479	\$730,240	0.1%
Utilities	\$122,022	\$136,021	\$135,939	\$122,490	\$123,431	0.8%
Services	\$383,977	\$614,957	\$613,726	\$484,330	\$484,330	0.0%
Miscellaneous	\$7,000	\$6,873	\$2,814	\$7,000	\$7,000	0.0%
6110 - PUB TRANS FIXED ROUTE TOTAL	\$4,791,072	\$4,876,224	\$4,329,668	\$4,887,910	\$5,216,762	6.7%
6120 - PUB TRANS PARATRANSIT						
Personnel Services	\$1,180,255	\$1,153,255	\$1,218,979	\$1,439,340	\$1,457,367	1.3%
Materials & Supplies	\$174,926	\$174,926	\$221,802	\$175,350	\$352,530	101.0%
Intragovernmental	\$303,759	\$303,759	\$261,728	\$190,467	\$216,766	13.8%
Utilities	\$1,560	\$1,560	\$1,560	\$1,560	\$1,980	26.9%
Services	\$102,545	\$202,545	\$225,628	\$102,550	\$102,550	0.0%
6120 - PUB TRANS PARATRANSIT TOTAL	\$1,763,045	\$1,836,045	\$1,929,697	\$1,909,267	\$2,131,193	11.6%
6130 - PUB TRANS UNIVERISTY SHUTTLE						
Personnel Services	\$669,617	\$696,617	\$469,703	\$685,980	\$633,240	(7.7%)
Materials & Supplies	\$245,000	\$245,000	\$239,779	\$245,000	\$245,000	0.0%
Intragovernmental	\$207,818	\$207,818	\$196,158	\$159,613	\$154,777	(3.0%)
Utilities	\$624	\$624	\$624	\$624	\$792	26.9%
Services	\$177,519	\$202,519	\$223,355	\$178,014	\$178,014	0.0%
6130 - PUB TRANS UNIVERISTY SHUTTLE TOTAL	\$1,300,578	\$1,352,578	\$1,129,618	\$1,269,231	\$1,211,823	(4.5%)
EXPENSES TOTAL	\$7,854,695	\$8,064,847	\$7,388,983	\$8,066,408	\$8,559,778	6.1%

AIRPORT

FY 27 Operating Budget

Total Appropriations (Expenditures)

Airport

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$910,804	\$910,804	\$909,382	\$1,858,727	\$2,324,498	25.1%
Materials & Supplies	\$289,403	\$291,951	\$188,533	\$300,124	\$295,124	(1.7%)
Travel & Training	\$29,121	\$29,121	\$14,234	\$24,800	\$39,800	60.5%
Intragovernmental	\$1,660,663	\$1,660,663	\$1,627,553	\$1,782,089	\$639,523	(64.1%)
Utilities	\$387,909	\$393,683	\$266,020	\$371,020	\$373,324	0.6%
Services	\$2,024,570	\$4,167,619	\$1,466,266	\$2,400,020	\$890,180	(62.9%)
Miscellaneous	\$32,300	\$32,300	\$30,814	\$31,100	\$35,100	12.9%
Capital Outlay	\$15,225	\$15,225	\$14,560	\$81,309	\$0	(100.0%)
Debt Service	\$741,598	\$741,598	\$231,800	\$1,306,492	\$1,315,593	0.7%
Transfers	–	–	–	\$29,966	\$0	(100.0%)
EXPENSES TOTAL	\$6,091,593	\$8,242,964	\$4,749,162	\$8,185,647	\$5,913,142	(27.8%)

Vehicle Replacement Appropriations (Expenditures)

AIRPORT VERF

	PROPOSED
	FY2027
Expenses	
Airport	\$58,410
EXPENSES TOTAL	\$58,410

Dedicated Funding Sources

Airport - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Utility Fees & Service	\$1,336,433	\$1,336,433	\$1,554,709	\$1,620,366	\$2,339,600	44.4%
Intragovernmental FE	\$1,023,985	\$1,223,985	\$608,598	\$2,422,178	\$2,535,381	4.7%
Intragovernmental ST	\$1,110,000	\$1,110,000	\$670,091	\$1,150,000	\$150,000	(87.0%)
Investment Income	\$464,979	\$464,979	\$587,210	\$426,688	\$432,708	1.4%
Misc Non Operating R	\$15,581	\$15,581	\$41,026	–	\$16,487	–
Transfers	\$2,414,345	\$2,414,345	\$2,492,133	\$3,529,962	\$735,046	(79.2%)
REVENUES TOTAL	\$6,365,323	\$6,565,323	\$5,953,767	\$9,149,194	\$6,209,222	(32.1%)

Budget Detail by Division

Airport - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
6210 - AIRPORT ADMINISTRATION						
Personnel Services	\$322,043	\$332,043	\$337,295	\$315,602	\$475,369	50.6%
Materials & Supplies	\$15,358	\$15,358	\$8,538	\$3,490	\$3,490	0.0%
Travel & Training	\$19,000	\$19,000	\$14,032	\$16,000	\$16,000	0.0%
Intragovernmental	\$303,079	\$303,079	\$292,174	\$365,961	\$174,171	(52.4%)
Utilities	\$1,896	\$1,896	\$1,724	\$1,696	\$1,188	(30.0%)
Services	\$1,805,445	\$3,936,172	\$1,334,603	\$2,189,745	\$681,505	(68.9%)
Miscellaneous	\$23,800	\$23,800	\$26,502	\$24,600	\$28,600	16.3%
Debt Service	\$741,598	\$741,598	\$231,800	\$1,306,492	\$1,315,593	0.7%
6210 - AIRPORT ADMINISTRATION TOTAL	\$3,232,219	\$5,372,946	\$2,246,667	\$4,223,586	\$2,695,916	(36.2%)
6220 - AIRPORT AIRFIELD AREAS						
Personnel Services	\$396,259	\$417,259	\$422,993	\$415,164	\$419,531	1.1%
Materials & Supplies	\$217,610	\$218,822	\$145,387	\$224,299	\$224,299	0.0%
Travel & Training	\$10,121	\$10,121	\$202	\$5,000	\$5,000	0.0%
Intragovernmental	\$108,293	\$108,293	\$107,394	\$99,444	\$93,610	(5.9%)
Utilities	\$47,313	\$47,313	\$16,987	\$30,624	\$31,592	3.2%
Services	\$144,435	\$153,026	\$83,108	\$139,435	\$138,635	(0.6%)
Miscellaneous	\$2,500	\$2,500	\$1,196	\$1,500	\$1,500	0.0%
Capital Outlay	\$15,225	\$15,225	\$14,560	\$81,309	\$0	(100.0%)
6220 - AIRPORT AIRFIELD AREAS TOTAL	\$941,756	\$972,559	\$791,828	\$996,775	\$914,167	(8.3%)
6230 - AIRPORT TERMINAL AREAS						
Personnel Services	\$192,502	\$161,502	\$129,608	\$183,514	\$336,600	83.4%
Materials & Supplies	\$38,603	\$38,603	\$18,711	\$38,253	\$38,253	0.0%
Intragovernmental	\$24,828	\$24,828	\$24,300	\$24,705	\$21,112	(14.5%)
Utilities	\$337,764	\$343,538	\$246,374	\$337,764	\$337,764	0.0%
Services	\$51,350	\$55,081	\$37,864	\$48,500	\$48,500	0.0%
Miscellaneous	\$6,000	\$6,000	\$3,115	\$5,000	\$5,000	0.0%
6230 - AIRPORT TERMINAL AREAS TOTAL	\$651,047	\$629,552	\$459,972	\$637,736	\$787,229	23.4%
6240 - AIRPORT PUBLIC SAFETY						
Personnel Services	–	–	\$19,486	\$944,447	\$1,092,998	15.7%
Materials & Supplies	\$17,832	\$19,168	\$15,897	\$34,082	\$29,082	(14.7%)
Travel & Training	–	–	–	\$3,800	\$18,800	394.7%
Intragovernmental	\$1,224,463	\$1,224,463	\$1,203,685	\$1,291,979	\$350,630	(72.9%)
Utilities	\$936	\$936	\$936	\$936	\$2,780	197.0%
Services	\$23,340	\$23,340	\$10,691	\$22,340	\$21,540	(3.6%)
6240 - AIRPORT PUBLIC SAFETY TOTAL	\$1,266,571	\$1,267,907	\$1,250,696	\$2,297,584	\$1,515,830	(34.0%)
8500 - NONDEPARTMENTAL						
Transfers	–	–	–	\$29,966	\$0	(100.0%)
8500 - NONDEPARTMENTAL TOTAL	–	–	–	\$29,966	\$0	(100.0%)
EXPENSES TOTAL	\$6,091,593	\$8,242,964	\$4,749,162	\$8,185,647	\$5,913,142	(27.8%)

2020 Airport Special Obligation Bond 2020A

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$14,120,000	1.90%	10/1/2034	\$11,115,000

The City issued \$14,120,000 of Airport Special Obligation Bonds, Series 2020A in May 2020. These bonds are special obligation bonds of the City payable solely from the annual appropriation of funds by the City for that purpose. These bonds were issued for extending and improving the sewage system. Payments of principal are due on October 1 of each year through September 30, 2025, and interest payments are due on April 1 and October 1. The interest rate is 1.900% on this issue.

Fiscal Year	Principal Requirements	Interest Requirements	Total Requirements
2027	\$1,115,000	\$200,593	\$1,315,593
2028	\$1,140,000	\$179,170	\$1,319,170
2029	\$1,175,000	\$157,177	\$1,332,177
2030	\$1,205,000	\$134,568	\$1,339,568
2031	\$1,235,000	\$111,387	\$1,346,387
2032	\$1,260,000	\$87,685	\$1,347,685
2033	\$1,295,000	\$63,413	\$1,358,413
2034	\$1,325,000	\$38,522	\$1,363,522
2035	\$1,365,000	\$12,968	\$1,377,968
Total	\$11,115,000	\$985,483	\$12,100,483

CAPITAL IMPROVEMENT SALES TAX

FY 27 Operating Budget

Photo Credit: Jackie Byas, Capture CoMo 2023

Total Appropriations (Expenditures)

Capital Improvement Sales Tax

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Transfers	\$8,652,856	\$8,652,856	\$9,348,381	\$16,069,678	\$10,763,556	(33.0%)
EXPENSES TOTAL	\$8,652,856	\$8,652,856	\$9,348,381	\$16,069,678	\$10,763,556	(33.0%)

Dedicated Funding Sources

CIST - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Sales Taxes	\$9,253,585	\$9,253,585	\$9,062,119	\$9,367,750	\$9,422,901	0.6%
Investment Income	\$150,677	\$150,677	\$297,659	\$207,174	\$273,206	31.9%
REVENUES TOTAL	\$9,404,262	\$9,404,262	\$9,359,777	\$9,574,924	\$9,696,107	1.3%

TRANSPORTATION SALES TAX

FY 27 Operating Budget

Photo Credit: Ozart Trazo Etcuban, Capture CoMo 2024

Total Appropriations (Expenditures)

Transportation Sales Tax

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Transfers	\$19,674,758	\$20,773,337	\$20,937,088	\$23,549,151	\$20,087,907	(14.7%)
EXPENSES TOTAL	\$19,674,758	\$20,773,337	\$20,937,088	\$23,549,151	\$20,087,907	(14.7%)

Dedicated Funding Sources

TST - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Sales Taxes	\$18,507,171	\$18,507,171	\$18,125,896	\$18,735,500	\$18,847,519	0.6%
Investment Income	\$484,695	\$484,695	\$809,760	\$637,777	\$755,251	18.4%
Transfers	–	\$2,475	\$2,475	–	\$0	–
REVENUES TOTAL	\$18,991,866	\$18,994,341	\$18,938,132	\$19,373,277	\$19,602,770	1.2%

PUBLIC IMPROVEMENT FUND

FY 27 Operating Budget

Photo Credit: Howard Jones, Capture CoMo 2025

Total Appropriations (Expenditures)

Public Improvement Fund (PIF)

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Transfers	\$1,423,031	\$1,423,031	\$1,423,031	\$316,969	\$190,000	(40.1%)
EXPENSES TOTAL	\$1,423,031	\$1,423,031	\$1,423,031	\$316,969	\$190,000	(40.1%)

Dedicated Funding Sources

PIF - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Sales Taxes	\$740,286	\$740,286	\$752,213	–	\$0	–
Miscellaneous	\$909,722	\$909,722	\$978,667	\$918,819	\$0	(100.0%)
Investment Income	\$18,231	\$18,231	\$30,146	\$18,140	\$38,841	114.1%
REVENUES TOTAL	\$1,668,239	\$1,668,239	\$1,761,027	\$936,959	\$38,841	(95.9%)

Budget Detail by Division

PIF - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
8563 - PUBLIC IMPROVEMENT FUND						
Transfers	\$195,000	\$195,000	\$195,000	\$316,969	\$190,000	(40.1%)
8563 - PUBLIC IMPROVEMENT FUND TOTAL	\$195,000	\$195,000	\$195,000	\$316,969	\$190,000	(40.1%)
8564 - PUBLIC IMPROV FUND DEV FEES						
Transfers	\$1,228,031	\$1,228,031	\$1,228,031	–	\$0	–
8564 - PUBLIC IMPROV FUND DEV FEES TOTAL	\$1,228,031	\$1,228,031	\$1,228,031	–	\$0	–
EXPENSES TOTAL	\$1,423,031	\$1,423,031	\$1,423,031	\$316,969	\$190,000	(40.1%)

PARKING

FY 27 Operating Budget

Photo Credit: Diane Elam, Capture CoMo 2025

Total Appropriations (Expenditures)

Parking

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$930,503	\$963,503	\$977,130	\$1,016,040	\$1,032,453	1.6%
Materials & Supplies	\$167,550	\$227,434	\$141,412	\$229,110	\$228,610	(0.2%)
Travel & Training	\$5,255	\$5,255	\$241	\$2,500	\$2,000	(20.0%)
Intragovernmental	\$732,136	\$732,136	\$706,173	\$653,766	\$705,426	7.9%
Utilities	\$141,235	\$141,035	\$138,680	\$151,310	\$155,352	2.7%
Services	\$362,500	\$377,952	\$308,472	\$383,000	\$383,000	0.0%
Miscellaneous	\$50,650	\$50,650	\$47,123	\$50,650	\$92,060	81.8%
Debt Service	\$1,462,640	\$1,462,640	\$230,992	\$1,458,565	\$1,457,815	(0.1%)
Transfers	\$1,725	\$1,725	\$159,654	\$171,725	\$1,770	(99.0%)
EXPENSES TOTAL	\$3,854,194	\$3,962,330	\$2,709,877	\$4,116,666	\$4,058,486	(1.4%)

Dedicated Funding Sources

Parking - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Utility Fees & Service	\$4,997,980	\$4,997,980	\$3,447,312	\$4,211,117	\$4,436,734	5.4%
Intragovernmental ST	–	–	\$12,839	\$2,479	\$12,687	411.8%
Investment Income	\$209,439	\$209,439	\$272,438	\$133,919	\$133,249	(0.5%)
Misc Non Operating R	\$10,000	\$10,000	\$1,052	–	\$0	–
REVENUES TOTAL	\$5,217,419	\$5,217,419	\$3,733,641	\$4,347,515	\$4,582,670	5.4%

Budget Detail by Division

Parking - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
0000 - UNDEFINED						
Transfers						
806770 - TRANSFER VERF	-	-	\$7,929	-	-	-
TRANSFERS TOTAL	-	-	\$7,929	-	-	-
0000 - UNDEFINED TOTAL	-	-	\$7,929	-	\$0	-
6410 - PARKING FACILITIES						
Personnel Services	\$930,503	\$963,503	\$977,130	\$1,016,040	\$1,032,453	1.6%
Materials & Supplies	\$167,550	\$227,434	\$141,412	\$229,110	\$228,610	(0.2%)
Travel & Training	\$5,255	\$5,255	\$241	\$2,500	\$2,000	(20.0%)
Intragovernmental	\$732,136	\$732,136	\$706,173	\$653,766	\$705,426	7.9%
Utilities	\$141,235	\$141,035	\$138,680	\$151,310	\$155,352	2.7%
Services	\$362,500	\$377,952	\$308,472	\$383,000	\$383,000	0.0%
Miscellaneous	\$50,650	\$50,650	\$47,123	\$50,650	\$92,060	81.8%
Debt Service	\$1,462,640	\$1,462,640	\$230,992	\$1,458,565	\$1,457,815	(0.1%)
Transfers	\$1,725	\$1,725	\$151,725	\$171,725	\$1,770	(99.0%)
6410 - PARKING FACILITIES TOTAL	\$3,854,194	\$3,962,330	\$2,701,948	\$4,116,666	\$4,058,486	(1.4%)
EXPENSES TOTAL	\$3,854,194	\$3,962,330	\$2,709,877	\$4,116,666	\$4,058,486	(1.4%)

Debt Service

19 Parking System				Amount
S.O. Refunding	Original Issue	Interest Rates	Maturity Date	Outstanding
Bonds (03/18/19)	\$10,400,000	2.3% - 5.00%	03/01/2034	\$6,480,000

In April of 2019, the City of Columbia issued \$10,400,000 of Taxable Special Obligation Refunding Bonds. The Bonds were issued to refund the outstanding portion of the Series 2009 Special Obligation Build America Bonds.

20C Parking System				Amount
S.O. Refunding	Original Issue	Interest Rates	Maturity Date	Outstanding
Bonds (10/21/20)	\$5,120,000	2.4% - 4.00%	10/01/2030	\$2,615,000

In October 2020, the City issued \$5,120,000 of Special Obligation Refunding Bonds. The Bonds were issued to refund the outstanding portion of the Series 2012A-2 Tax-Exempt Special Obligation Improvement Bonds.

Year	Principal Requirements	Interest Requirements	Total Requirements
2027	\$1,245,000	\$212,065	\$1,457,065
2028	\$1,280,000	\$177,240	\$1,457,240
2029	\$1,300,000	\$151,440	\$1,451,440
2030	\$1,325,000	\$124,490	\$1,449,490
2031	\$1,350,000	\$93,595	\$1,443,595
2032	\$840,000	\$65,250	\$905,250
2033	\$865,000	\$39,675	\$904,675
2034	\$890,000	\$13,350	\$903,350
Total	\$9,095,000	\$877,105	\$9,972,105

PARKING ENFORCEMENT

FY 27 Operating Budget

Photo Credit: Andrew Church, Capture CoMo 2025

Total Appropriations (Expenditures)

Parking Enforcement - Total Appropriations

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$249,175	\$249,175	\$164,674	\$340,302	\$312,679	(8.1%)
Materials & Supplies	\$25,599	\$25,599	\$23,815	\$21,000	\$21,000	0.0%
Intragovernmental	–	–	–	\$9,401	\$28,227	200.3%
Services	\$12,000	\$12,000	\$6,454	\$17,500	\$17,412	(0.5%)
EXPENSES TOTAL	\$286,774	\$286,774	\$194,943	\$388,203	\$379,318	(2.3%)

Dedicated Funding Sources

There are no dedicated funding sources for this department.

RAILROAD

FY 27 Operating Budget

Photo Credit: Vy Luong, Capture CoMo 2024

Total Appropriations (Expenditures)

Railroad

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$291,552	\$330,552	\$382,958	\$331,652	\$377,449	13.8%
Materials & Supplies	\$46,300	\$40,000	\$40,225	\$42,700	\$342,700	702.6%
Travel & Training	\$500	\$500	–	\$500	\$500	0.0%
Intragovernmental	\$81,011	\$81,011	\$82,258	\$77,063	\$119,881	55.6%
Utilities	\$14,095	\$14,095	\$14,127	\$13,772	\$16,172	17.4%
Services	\$106,835	\$128,135	\$133,889	\$108,733	\$198,733	82.8%
Miscellaneous	\$43,500	\$43,500	\$40,885	\$45,000	\$45,000	0.0%
EXPENSES TOTAL	\$583,793	\$637,793	\$694,342	\$619,420	\$1,100,435	77.7%

Dedicated Funding Sources

Railroad - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Utility Fees & Service	\$574,428	\$574,428	\$584,971	\$415,000	\$593,804	43.1%
Investment Income	\$15,406	\$15,406	\$46,894	\$13,185	\$56,888	331.5%
Misc Non Operating R	\$918	\$918	\$918	–	\$0	–
Transfers	–	–	\$30,556	\$586,000	\$463,678	(20.9%)
REVENUES TOTAL	\$590,752	\$590,752	\$663,339	\$1,014,185	\$1,114,370	9.9%

TRANSLOAD FACILITY

FY 27 Operating Budget

Photo Credit: Howard Jones, Capture CoMo 2025

Total Appropriations (Expenditures)

Transload Facility

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$93,680	\$106,680	\$106,663	\$210,663	\$222,492	5.6%
Materials & Supplies	\$1,200	\$1,200	\$1,155	\$1,200	\$1,200	0.0%
Intragovernmental	\$8,133	\$8,133	\$7,951	\$20,354	\$20,220	(0.7%)
Services	\$81,248	\$81,248	\$81,696	\$81,248	\$81,248	0.0%
Capital Outlay	–	–	–	–	\$46,000	–
EXPENSES TOTAL	\$184,261	\$197,261	\$197,465	\$313,465	\$371,160	18.4%

Dedicated Funding Sources

Transload - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Utility Fees & Service	\$323,375	\$323,375	\$291,342	\$255,000	\$291,900	14.5%
Investment Income	\$8,427	\$8,427	\$17,544	\$8,385	\$8,343	(0.5%)
Transfers	–	–	\$9,937	–	\$0	–
REVENUES TOTAL	\$331,802	\$331,802	\$318,822	\$263,385	\$300,243	14.0%

WATER

FY 27 Operating Budget

Photo Credit: Robert Turpin, Capture CoMo 2025

Total Appropriations (Expenditures)

Water

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$8,287,522	\$8,596,522	\$8,581,943	\$8,936,418	\$9,407,726	5.3%
Materials & Supplies	\$4,740,729	\$5,108,033	\$4,117,644	\$3,923,592	\$4,102,815	4.6%
Travel & Training	\$58,425	\$58,425	\$38,904	\$52,830	\$54,830	3.8%
Intragovernmental	\$2,871,916	\$2,871,916	\$2,946,526	\$2,620,601	\$2,518,693	(3.9%)
Utilities	\$1,683,678	\$1,683,678	\$1,646,280	\$1,678,795	\$1,688,515	0.6%
Services	\$4,712,133	\$5,083,978	\$3,761,460	\$5,065,476	\$5,304,715	4.7%
Miscellaneous	\$399,750	\$474,750	\$433,368	\$233,350	\$233,350	0.0%
Capital Outlay	\$64,000	\$144,230	\$113,436	\$83,500	\$51,000	(38.9%)
Debt Service	\$6,738,530	\$6,738,530	\$2,587,734	\$6,746,671	\$6,758,777	0.2%
Transfers	\$6,435,068	\$6,435,068	\$5,129,678	\$5,333,531	\$5,874,442	10.1%
EXPENSES TOTAL	\$35,991,751	\$37,195,130	\$29,356,973	\$34,674,764	\$35,994,863	3.8%

Vehicle Replacement Appropriations (Expenditures)

WATER VERF

PROPOSED	
	FY2027
Expenses	
Water - Production	\$200,000
WT TRANS	\$60,000
EXPENSES TOTAL	\$260,000

Dedicated Funding Sources

Water - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Internal Serv Charge	\$109,701	\$109,701	\$100,462	–	\$0	–
Utility Fees & Service	\$33,557,191	\$33,557,191	\$34,267,131	\$36,473,183	\$36,212,237	(0.7%)
Contributions	–	–	\$1,950,043	–	\$0	–
Investment Income	\$1,879,860	\$1,879,860	\$2,972,524	\$3,922,990	\$4,026,408	2.6%
Misc Non Operating R	\$280,000	\$280,000	\$1,030,260	\$71,500	\$70,350	(1.6%)
Transfers	–	–	\$3,217	–	\$0	–
REVENUES TOTAL	\$35,826,752	\$35,826,752	\$40,323,636	\$40,467,673	\$40,308,995	(0.4%)

Budget Detail by Division

Water - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
0000 - UNDEFINED						
Transfers	–	–	\$8,418	–	–	–
0000 - UNDEFINED TOTAL	–	–	\$8,418	–	\$0	–
7010 - WT ADMINISTRATION						
Personnel Services	\$469,726	\$354,726	\$320,183	\$431,836	\$521,526	20.8%
Materials & Supplies	\$7,300	\$7,300	\$2,905	\$5,700	\$5,700	0.0%
Travel & Training	\$1,724	\$1,724	–	\$1,724	\$1,724	0.0%
Intragovernmental	\$63,495	\$63,495	\$63,495	\$57,934	\$56,755	(2.0%)
Utilities	\$18,576	\$17,251	\$14,664	\$15,288	\$19,008	24.3%
Services	\$109,301	\$289,152	\$259,020	\$156,101	\$156,101	0.0%
Miscellaneous	\$750	\$750	\$898	\$850	\$850	0.0%
Transfers	\$98,107	\$98,107	\$113,551	\$100,180	\$583,927	482.9%
7010 - WT ADMINISTRATION TOTAL	\$768,979	\$832,505	\$774,716	\$769,613	\$1,345,591	74.8%
7020 - WT RATE ANALYSIS						
Personnel Services	\$215,798	\$222,798	\$233,376	\$233,060	\$221,819	(4.8%)
7020 - WT RATE ANALYSIS TOTAL	\$215,798	\$222,798	\$233,376	\$233,060	\$221,819	(4.8%)
7021 - WT UTILITY CUST SERV						
Personnel Services	\$294,047	\$273,047	\$256,653	\$743	\$0	(100.0%)
Materials & Supplies	\$15,964	\$15,964	\$4,666	–	\$0	–
Travel & Training	\$5,595	\$5,595	\$4,008	–	\$0	–
Intragovernmental	\$144,146	\$144,146	\$126,297	–	\$0	–
Services	\$227,775	\$97,775	\$23,239	–	\$0	–
Miscellaneous	\$187,500	\$262,500	\$246,269	–	\$0	–
Transfers	\$31,740	\$31,740	\$31,740	–	\$0	–
7021 - WT UTILITY CUST SERV TOTAL	\$906,767	\$830,767	\$692,871	\$743	\$0	(100.0%)
7030 - WT UTILITY SERVICES						
Personnel Services	\$40,166	\$40,166	\$34,644	\$39,176	\$26,226	(33.1%)
Miscellaneous	\$75,000	\$75,000	\$22,888	\$75,000	\$75,000	0.0%
7030 - WT UTILITY SERVICES TOTAL	\$115,166	\$115,166	\$57,531	\$114,176	\$101,226	(11.3%)
7040 - WT ENGINEERING						
Personnel Services	\$1,267,336	\$1,429,336	\$1,475,694	\$1,506,332	\$1,447,813	(3.9%)
Materials & Supplies	\$25,100	\$25,100	\$15,564	\$25,100	\$25,100	0.0%
Travel & Training	\$11,500	\$11,500	\$7,822	\$11,500	\$11,500	0.0%
Utilities	\$4,850	\$6,175	\$6,161	\$6,500	\$6,500	0.0%
Services	\$300,281	\$441,689	\$139,305	\$61,550	\$61,550	0.0%
7040 - WT ENGINEERING TOTAL	\$1,609,067	\$1,913,800	\$1,644,547	\$1,610,982	\$1,552,463	(3.6%)
7050 - WT OTHER OVERHEAD CHARGES						
Intragovernmental	\$2,662,351	\$2,662,351	\$2,754,810	\$2,561,917	\$2,461,188	(3.9%)
Miscellaneous	\$111,000	\$111,000	\$140,137	\$130,000	\$130,000	0.0%
Debt Service	\$6,738,530	\$6,738,530	\$2,587,734	\$6,746,671	\$6,758,777	0.2%
Transfers	\$6,305,221	\$6,305,221	\$4,975,969	\$5,233,351	\$5,290,515	1.1%
7050 - WT OTHER OVERHEAD CHARGES TOTAL	\$15,817,102	\$15,817,102	\$10,458,650	\$14,671,939	\$14,640,480	(0.2%)
7120 - WT PRODUCTION PLANT						
Personnel Services	\$1,647,123	\$1,647,123	\$1,643,406	\$1,919,243	\$2,186,960	14.0%
Materials & Supplies	\$3,097,300	\$3,062,570	\$1,757,440	\$2,198,800	\$2,278,800	3.6%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Travel & Training	\$15,000	\$11,980	\$6,189	\$15,000	\$15,000	0.0%
Utilities	\$1,552,591	\$1,542,091	\$1,509,437	\$1,542,991	\$1,542,991	0.0%
Services	\$2,592,452	\$2,533,477	\$1,642,542	\$2,594,502	\$2,580,862	(0.5%)
Miscellaneous	\$25,000	\$25,000	\$23,101	\$27,000	\$27,000	0.0%
Capital Outlay	–	\$80,230	\$55,080	–	\$0	–
7120 - WT PRODUCTION PLANT TOTAL	\$8,929,466	\$8,902,471	\$6,637,196	\$8,297,536	\$8,631,613	4.0%
7220 - WT TRANS DISTR OPERATIONS						
Personnel Services	\$3,769,189	\$4,062,189	\$4,071,314	\$4,202,208	\$4,379,605	4.2%
Materials & Supplies	\$1,595,065	\$1,997,099	\$1,988,335	\$1,693,992	\$1,793,215	5.9%
Travel & Training	\$24,606	\$27,626	\$20,885	\$24,606	\$26,606	8.1%
Intragovernmental	\$1,924	\$1,924	\$1,924	\$750	\$750	0.0%
Utilities	\$107,661	\$118,161	\$116,017	\$114,016	\$120,016	5.3%
Services	\$1,482,324	\$1,721,884	\$1,697,354	\$2,253,323	\$2,506,202	11.2%
Miscellaneous	\$500	\$500	\$76	\$500	\$500	0.0%
Capital Outlay	\$64,000	\$64,000	\$58,356	\$83,500	\$51,000	(38.9%)
7220 - WT TRANS DISTR OPERATIONS TOTAL	\$7,045,269	\$7,993,383	\$7,954,261	\$8,372,895	\$8,877,894	6.0%
7240 - WT STOREROOM						
Personnel Services	\$288,907	\$324,907	\$320,772	\$322,550	\$326,467	1.2%
Materials & Supplies	–	–	\$348,733	–	\$0	–
7240 - WT STOREROOM TOTAL	\$288,907	\$324,907	\$669,505	\$322,550	\$326,467	1.2%
7260 - WT METER READING						
Personnel Services	\$295,230	\$242,230	\$225,902	\$281,270	\$297,310	5.7%
7260 - WT METER READING TOTAL	\$295,230	\$242,230	\$225,902	\$281,270	\$297,310	5.7%
EXPENSES TOTAL	\$35,991,751	\$37,195,130	\$29,356,973	\$34,674,764	\$35,994,863	3.8%

ELECTRIC

FY 27 Operating Budget

Photo Credit: Diane Elam, Capture CoMo 2025

Total Appropriations (Expenditures)

Electric

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$19,812,173	\$21,314,173	\$21,669,943	\$21,070,958	\$22,336,857	6.0%
Purchased Power	\$88,841,762	\$103,793,591	\$97,156,871	\$88,841,762	\$90,189,551	1.5%
Materials & Supplies	\$4,111,903	\$4,452,849	\$3,232,244	\$4,106,420	\$4,460,120	8.6%
Travel & Training	\$478,705	\$478,705	\$209,573	\$456,960	\$424,150	(7.2%)
Intragovernmental	\$6,649,986	\$6,649,986	\$6,622,249	\$6,206,370	\$6,920,721	11.5%
Utilities	\$559,063	\$560,351	\$539,397	\$550,008	\$554,549	0.8%
Services	\$10,962,720	\$11,389,338	\$8,393,570	\$10,813,322	\$11,353,807	5.0%
Miscellaneous	\$2,563,326	\$2,693,297	\$1,979,626	\$2,242,730	\$2,240,480	(0.1%)
Capital Outlay	\$5,019,000	\$7,144,742	\$5,352,095	\$4,898,217	\$5,528,217	12.9%
Debt Service	\$9,894,196	\$9,894,196	\$2,711,091	\$9,902,029	\$9,924,173	0.2%
Transfers	\$14,886,304	\$14,886,304	\$14,409,622	\$14,894,182	\$15,800,796	6.1%
EXPENSES TOTAL	\$163,779,138	\$183,257,531	\$162,276,280	\$163,982,958	\$169,733,421	3.5%

Vehicle Replacement Appropriations (Expenditures)

ELECTRIC VERF

PROPOSED	
	FY2027
Expenses	
EL TRANS	\$3,175,000
EXPENSES TOTAL	\$3,175,000

Dedicated Funding Sources

Electric - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Miscellaneous	–	–	\$318,883	\$270,414	\$343,607	27.1%
Internal Serv Charge	\$571,913	\$571,913	\$399,700	\$240,021	\$237,648	(1.0%)
Utility Fees & Service	\$157,957,578	\$157,957,578	\$167,386,661	\$168,511,018	\$168,613,075	0.1%
Investment Income	\$2,526,037	\$2,526,037	\$3,332,599	\$3,038,444	\$3,030,000	(0.3%)
Misc Non Operating R	\$1,676,221	\$1,676,221	\$2,857,818	\$1,691,151	\$1,692,373	0.1%
Transfers	–	–	\$42,559	–	\$0	–
REVENUES TOTAL	\$162,731,749	\$162,731,749	\$174,338,220	\$173,751,048	\$173,916,703	0.1%

Budget Detail by Division

Electric - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
0000 - UNDEFINED						
Transfers	–	–	\$70,227	–	–	–
0000 - UNDEFINED TOTAL	–	–	\$70,227	–	\$0	–
7410 - EL ADMINISTRATION						
Personnel Services	\$594,282	\$581,282	\$503,373	\$624,984	\$718,622	15.0%
Materials & Supplies	\$52,800	\$52,800	\$13,323	\$30,000	\$29,250	(2.5%)
Travel & Training	\$25,310	\$25,310	\$4,908	\$23,310	\$30,000	28.7%
Intragovernmental	\$166,936	\$166,936	\$166,936	\$156,851	\$154,049	(1.8%)
Utilities	\$43,241	\$43,241	\$39,093	\$38,481	\$43,080	12.0%
Services	\$446,665	\$619,756	\$355,229	\$450,945	\$426,945	(5.3%)
Miscellaneous	\$2,000	\$2,000	\$1,058	\$1,000	\$1,750	75.0%
Transfers	\$604,538	\$604,538	\$604,538	\$546,779	\$1,367,799	150.2%
7410 - EL ADMINISTRATION TOTAL	\$1,935,772	\$2,095,863	\$1,688,457	\$1,872,350	\$2,771,495	48.0%
7420 - EL RATE ANALYSIS						
Personnel Services	\$387,425	\$412,425	\$461,861	\$430,945	\$422,981	(1.9%)
Materials & Supplies	\$2,000	\$2,000	\$1,644	\$2,000	\$2,000	0.0%
Travel & Training	\$19,123	\$19,123	\$9,580	\$30,000	\$30,000	0.0%
7420 - EL RATE ANALYSIS TOTAL	\$408,548	\$433,548	\$473,085	\$462,945	\$454,981	(1.7%)
7421 - EL UTILITY CUST SERV						
Personnel Services	\$494,389	\$464,389	\$418,011	\$2,608	\$0	(100.0%)
Materials & Supplies	\$37,483	\$37,483	\$8,220	–	\$0	–
Travel & Training	\$9,400	\$9,400	\$6,704	–	\$0	–
Intragovernmental	\$344,792	\$344,792	\$323,727	–	\$0	–
Utilities	\$8,112	\$8,112	\$8,424	–	\$0	–
Services	\$291,041	\$156,808	\$57,620	–	\$0	–
Miscellaneous	\$315,646	\$441,646	\$437,038	–	\$0	–
Transfers	\$53,322	\$53,322	\$53,322	–	\$0	–
7421 - EL UTILITY CUST SERV TOTAL	\$1,554,185	\$1,515,952	\$1,313,066	\$2,608	\$0	(100.0%)
7430 - EL UTILITY SERVICES						
Personnel Services	\$926,487	\$861,487	\$863,891	\$956,309	\$1,025,801	7.3%
Materials & Supplies	\$14,300	\$14,300	\$11,406	\$15,700	\$17,200	9.6%
Travel & Training	\$44,222	\$44,222	\$27,339	\$55,000	\$50,000	(9.1%)
Utilities	\$6,400	\$6,400	\$2,660	\$6,400	\$0	(100.0%)
Services	\$303,350	\$303,350	\$197,724	\$235,015	\$233,500	(0.6%)
Miscellaneous	\$1,489,180	\$1,493,151	\$1,038,039	\$1,485,180	\$1,482,680	(0.2%)
7430 - EL UTILITY SERVICES TOTAL	\$2,783,939	\$2,722,910	\$2,141,059	\$2,753,604	\$2,809,181	2.0%
7431 - EL INFRARED SERVICES						
Personnel Services	\$35,846	\$48,846	\$48,913	\$43,237	\$43,527	0.7%
7431 - EL INFRARED SERVICES TOTAL	\$35,846	\$48,846	\$48,913	\$43,237	\$43,527	0.7%
7440 - EL ENGINEERING						
Personnel Services	\$2,246,922	\$2,399,922	\$2,501,141	\$2,474,121	\$2,734,393	10.5%
Materials & Supplies	\$27,320	\$27,320	\$12,808	\$32,320	\$29,320	(9.3%)
Travel & Training	\$24,350	\$24,350	\$5,089	\$48,350	\$48,350	0.0%
Utilities	\$6,870	\$6,870	\$6,370	\$6,870	\$6,870	0.0%
Services	\$440,175	\$542,777	\$244,615	\$710,175	\$236,175	(66.7%)
Capital Outlay	\$55,000	\$55,000	–	\$55,000	\$880,000	1,500.0%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
7440 - EL ENGINEERING TOTAL	\$2,800,637	\$3,056,239	\$2,770,024	\$3,326,836	\$3,935,108	18.3%
7450 - EL OTHER OVERHEAD CHARGES						
Intragovernmental	\$5,097,662	\$5,097,662	\$5,098,031	\$5,292,780	\$6,114,136	15.5%
Miscellaneous	\$470,000	\$470,000	\$497,792	\$470,000	\$470,000	0.0%
Debt Service	\$9,894,196	\$9,894,196	\$2,711,091	\$9,902,029	\$9,924,173	0.2%
Transfers	\$14,191,458	\$14,191,458	\$13,644,549	\$14,310,417	\$14,395,050	0.6%
7450 - EL OTHER OVERHEAD CHARGES TOTAL	\$29,653,316	\$29,653,316	\$21,951,463	\$29,975,226	\$30,903,359	3.1%
7510 - EL PRODUCTION						
Personnel Services	\$2,128,738	\$2,172,738	\$2,251,461	\$2,370,410	\$2,456,371	3.6%
Purchased Power	\$2,702,000	\$1,702,000	\$614,042	\$1,732,000	\$1,482,000	(14.4%)
Materials & Supplies	\$359,200	\$359,200	\$402,089	\$395,700	\$391,200	(1.1%)
Travel & Training	\$101,000	\$101,000	\$6,547	\$45,000	\$10,500	(76.7%)
Intragovernmental	\$1,924	\$1,924	\$1,924	\$750	\$750	0.0%
Utilities	\$63,460	\$63,110	\$53,158	\$63,960	\$70,998	11.0%
Services	\$1,012,879	\$728,734	\$400,749	\$974,879	\$940,879	(3.5%)
Miscellaneous	\$4,000	\$4,000	\$110	\$4,000	\$1,500	(62.5%)
Capital Outlay	\$975,000	\$1,388,693	\$1,401,771	\$600,000	\$620,000	3.3%
7510 - EL PRODUCTION TOTAL	\$7,348,201	\$6,521,399	\$5,131,852	\$6,186,699	\$5,974,198	(3.4%)
7530 - EL DISTRIBUTED GENERATION						
Personnel Services	\$18,872	\$23,872	\$23,716	\$22,500	\$23,277	3.5%
Purchased Power	\$10,000	\$10,000	–	–	\$0	–
Materials & Supplies	\$23,000	\$38,000	–	\$16,000	\$16,000	0.0%
Utilities	\$29,100	\$29,100	\$27,777	\$31,100	\$31,100	0.0%
Services	\$5,810	\$65,810	\$62,721	\$5,810	\$45,810	688.5%
7530 - EL DISTRIBUTED GENERATION TOTAL	\$86,782	\$166,782	\$114,215	\$75,410	\$116,187	54.1%
7540 - EL LANDFILL GAS GENERATOR						
Personnel Services	\$185,052	\$230,052	\$244,589	\$218,211	\$225,818	3.5%
Purchased Power	\$220,000	\$220,000	\$203,179	\$220,000	\$220,000	0.0%
Materials & Supplies	\$243,000	\$228,000	\$103,605	\$222,250	\$202,750	(8.8%)
Travel & Training	\$2,300	\$2,300	–	\$2,300	\$2,300	0.0%
Utilities	\$624	\$974	\$931	\$624	\$792	26.9%
Services	\$38,500	\$411,046	\$228,412	\$36,500	\$251,000	587.7%
Capital Outlay	–	\$104,991	\$104,991	\$15,000	\$0	(100.0%)
7540 - EL LANDFILL GAS GENERATOR TOTAL	\$689,476	\$1,197,363	\$885,707	\$714,885	\$902,660	26.3%
7550 - EL ENERGY CENTER						
Personnel Services	\$385,735	\$430,735	\$448,658	\$426,814	\$561,973	31.7%
Purchased Power	\$7,448,000	\$4,948,000	\$3,324,147	\$3,582,851	\$3,582,851	0.0%
Materials & Supplies	\$735,000	\$744,234	\$61,663	\$730,150	\$1,123,400	53.9%
Travel & Training	\$15,000	\$15,000	\$6,620	\$15,000	\$15,000	0.0%
Utilities	\$156,422	\$156,422	\$167,047	\$156,757	\$156,757	0.0%
Services	\$1,197,400	\$1,201,190	\$233,688	\$1,093,700	\$1,695,700	55.0%
Miscellaneous	\$282,500	\$282,500	\$4,089	\$282,550	\$284,550	0.7%
Capital Outlay	\$100,000	\$167,333	\$113,419	\$500,000	\$100,000	(80.0%)
7550 - EL ENERGY CENTER TOTAL	\$10,320,057	\$7,945,414	\$4,359,330	\$6,787,822	\$7,520,231	10.8%
7560 - PURCHASED POWER						
Purchased Power	\$78,461,762	\$96,913,591	\$93,015,503	\$83,306,911	\$84,904,700	1.9%
7560 - PURCHASED POWER TOTAL	\$78,461,762	\$96,913,591	\$93,015,503	\$83,306,911	\$84,904,700	1.9%
7620 - EL GENERAL OPERATIONS						
Personnel Services	\$8,274,433	\$9,374,433	\$9,418,616	\$9,061,017	\$9,736,914	7.5%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Materials & Supplies	\$2,543,200	\$2,874,046	\$2,511,732	\$2,587,200	\$2,591,400	0.2%
Travel & Training	\$85,975	\$85,975	\$53,994	\$85,975	\$85,975	0.0%
Intragovernmental	\$1,924	\$1,924	\$1,924	\$750	\$750	0.0%
Utilities	\$238,635	\$239,923	\$229,115	\$239,000	\$239,000	0.0%
Services	\$7,022,100	\$7,040,066	\$6,395,488	\$7,107,498	\$7,309,998	2.9%
Capital Outlay	\$3,889,000	\$5,428,725	\$3,731,914	\$3,503,217	\$3,778,217	7.9%
7620 - EL GENERAL OPERATIONS TOTAL	\$22,055,267	\$25,045,092	\$22,342,783	\$22,584,657	\$23,742,254	5.1%
7630 - EL TRANS CONTROL RM						
Personnel Services	\$1,983,626	\$2,074,626	\$2,212,400	\$2,214,468	\$2,169,399	(2.0%)
Materials & Supplies	\$16,500	\$17,366	\$731	\$32,000	\$14,500	(54.7%)
Travel & Training	\$133,000	\$133,000	\$76,646	\$133,000	\$133,000	0.0%
Intragovernmental	\$1,036,748	\$1,036,748	\$1,029,707	\$755,239	\$651,036	(13.8%)
Utilities	\$6,199	\$6,199	\$4,821	\$6,816	\$5,952	(12.7%)
Services	\$185,500	\$285,500	\$206,288	\$187,000	\$202,000	8.0%
Miscellaneous	–	–	\$1,500	–	\$0	–
Capital Outlay	–	–	–	\$225,000	\$150,000	(33.3%)
Transfers	\$36,986	\$36,986	\$36,986	\$36,986	\$37,947	2.6%
7630 - EL TRANS CONTROL RM TOTAL	\$3,398,559	\$3,590,425	\$3,569,079	\$3,590,509	\$3,363,834	(6.3%)
7640 - EL STOREROOM						
Personnel Services	\$571,818	\$636,818	\$662,076	\$524,902	\$530,552	1.1%
Materials & Supplies	\$17,100	\$17,100	\$93,870	\$7,100	\$7,100	0.0%
Travel & Training	\$19,025	\$19,025	\$12,147	\$19,025	\$19,025	0.0%
Services	\$2,600	\$17,600	\$11,034	\$2,600	\$2,600	0.0%
7640 - EL STOREROOM TOTAL	\$610,543	\$690,543	\$779,128	\$553,627	\$559,277	1.0%
7650 - EL METER TESTING & MAINT						
Personnel Services	\$533,095	\$569,095	\$594,739	\$589,285	\$613,684	4.1%
7650 - EL METER TESTING & MAINT TOTAL	\$533,095	\$569,095	\$594,739	\$589,285	\$613,684	4.1%
7660 - EL METER READING						
Personnel Services	\$401,446	\$291,446	\$270,063	\$366,746	\$389,984	6.3%
7660 - EL METER READING TOTAL	\$401,446	\$291,446	\$270,063	\$366,746	\$389,984	6.3%
7661 - EL LOCATOR						
Personnel Services	\$380,379	\$503,379	\$517,893	\$460,958	\$442,317	(4.0%)
Materials & Supplies	\$16,000	\$16,000	–	\$16,000	\$16,000	0.0%
Services	\$6,700	\$6,700	–	\$6,700	\$6,700	0.0%
7661 - EL LOCATOR TOTAL	\$403,079	\$526,079	\$517,893	\$483,658	\$465,017	(3.9%)
7690 - EL FIBER OPTICS						
Personnel Services	\$263,628	\$238,628	\$228,542	\$283,443	\$241,244	(14.9%)
Materials & Supplies	\$25,000	\$25,000	\$11,152	\$20,000	\$20,000	0.0%
Services	\$10,000	\$10,000	–	\$2,500	\$2,500	0.0%
7690 - EL FIBER OPTICS TOTAL	\$298,628	\$273,628	\$239,695	\$305,943	\$263,744	(13.8%)
EXPENSES TOTAL	\$163,779,138	\$183,257,531	\$162,276,280	\$163,982,958	\$169,733,421	3.5%

Water & Electric - Debt Service Information

"14 Water and Electric System Rev. Refunding Bonds (05/17/11)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$14,180,000	2.00% - 3.00%	10/01/28	\$3,035,000

In July of 2014, the City issued \$14,180,000 of Water and Electric System Revenue Refunding Bonds. The bonds are planned to be payable solely from, and secured by a pledge of the revenues of the Water and Electric system. The bonds were issued to refund the \$2,010,000 of the outstanding 2003 Water and Electric Series A Refunding Bonds and the \$12,745,000 of the outstanding 2004 Water and Electric Series A Improvement Bonds.

"15 Water and Electric System Refunding & Improvement Rev. Bonds (08/05/2015)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$51,280,000	3.125% - 5.00%	10/01/45	\$27,700,000

In August 2015, the City issued \$51,280,000 of Water and Electric System Refunding & Improvement Revenue Bonds. The bonds are planned to be payable solely from, and secured by a pledge of the revenues by the Water and Electric system. \$18,065,000 of the bonds were issued to refund \$20,620,000 of the outstanding 2005 Water and Electric Series A Refunding & Improvement Bond. \$33,215,000 of the bonds were issued to provide funding for extending and improving the Electric Utility.

"19 Water and Electric System Revenue Bond: Series 2019A (5/21/2019)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$15,150,000	3.00% - 5.00%	10/01/49	\$13,235,000

In May 2019, The City issued \$15,150,000 of Water and Electric System Revenue Bonds. The bonds are planned to be payable solely from, and secured by a pledge of the revenues of the Water and Electric system. The bonds were issued for the purpose of providing funds for acquiring, constructing, extending and improving the Water System.

'19 Water and Electric System Revenue Refunding Bonds: Series 2019B (October 2019)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$70,445,000	3.00% - 5.00%	10/01/42	\$47,660,000

In October of 2019, the City issued \$70,445,000 of Water and Electric System Revenue Refunding Bonds. The bonds are to be paid by the net revenues of the system and certain accounts under the Bond Ordinance to the extent pledged under the Ordinance. The bonds were issued for the current refunding of the 2009A Water and Electric System Revenue Bonds and the refunding of the 2011A Water and Electric System Revenue Refunding and Improvement Bonds.

'20 Water and Electric System Revenue Refunding Bonds (September 2020)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$41,105,000	2.00% - 5.00%	10/01/33	\$25,110,000

In September of 2020, the City issued \$41,105,000 of Water and Electric System Revenue Refunding Bonds. The bonds are to be paid by the net revenues of the system and certain accounts under the Bond Ordinance to the extent pledged under the Ordinance. The bonds were issued for the current refunding of the 2012D and 2012E Water and Electric System Special Obligation Bonds.

'23 Water and Electric System Revenue Bonds (October 2023)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$27,695,000	4.00% - 7.00%	10/01/53	\$26,930,000

In October 2023, the City issued \$27,695,000 of Water and Electric System Revenue Bonds. The bonds are to be paid by the net revenues of the system and certain accounts under the Bond Ordinance to the extent pledged under the Ordinance. The bonds were issued for the purpose of extending and improving the Water Utility.

Debt Service Requirements

Fiscal Year	Principal Requirements	Interest Requirements	Total Requirements
2027	\$11,360,000	\$5,286,950	\$16,646,950
2028	\$10,735,000	\$4,776,875	\$15,511,875
2029	\$11,230,000	\$4,274,950	\$15,504,950
2030	\$9,985,000	\$3,819,056	\$13,804,056
2031	\$9,870,000	\$3,457,475	\$13,327,475
2032	\$10,195,000	\$3,147,631	\$13,342,631
2033	\$7,745,000	\$2,880,675	\$10,625,675
2034	\$8,005,000	\$2,640,475	\$10,645,475
2035	\$7,155,000	\$2,401,225	\$9,556,225
2036	\$5,980,000	\$2,180,831	\$8,160,831
2037	\$6,180,000	\$1,976,894	\$8,156,894
2038	\$3,120,000	\$1,815,675	\$4,935,675
2039	\$3,235,000	\$1,695,025	\$4,930,025
2040	\$3,365,000	\$1,569,087	\$4,934,087
2041	\$3,500,000	\$1,437,425	\$4,937,425
2042	\$3,630,000	\$1,299,950	\$4,929,950
2043	\$3,245,000	\$1,163,929	\$4,408,929
2044	\$3,375,000	\$1,029,253	\$4,404,253
2045	\$3,515,000	\$888,978	\$4,403,978
2046	\$3,665,000	\$742,666	\$4,407,666
2047	\$1,920,000	\$627,600	\$2,547,600
2048	\$2,005,000	\$545,069	\$2,550,069
2049	\$2,085,000	\$458,956	\$2,543,956
2050	\$2,180,000	\$367,263	\$2,547,263
2051	\$1,480,000	\$282,500	\$1,762,500
2052	\$1,555,000	\$206,625	\$1,761,625
2053	\$1,635,000	\$126,875	\$1,761,875
2054	\$1,720,000	\$43,000	\$1,763,000
Total	\$143,670,000	\$51,142,913	\$194,812,913

SANITARY SEWER

FY 27 Operating Budget

Photo Credit: Matt Boehner, Capture CoMo 2023

Total Appropriations (Expenditures)

Sanitary Sewer

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$6,941,334	\$6,941,334	\$6,539,016	\$6,981,332	\$7,367,082	5.5%
Materials & Supplies	\$1,572,989	\$1,885,341	\$1,594,895	\$1,688,001	\$1,733,001	2.7%
Travel & Training	\$41,746	\$41,746	\$22,608	\$35,757	\$39,757	11.2%
Intragovernmental	\$3,495,196	\$3,495,196	\$3,496,676	\$3,542,092	\$3,435,383	(3.0%)
Utilities	\$1,293,173	\$1,292,743	\$1,391,507	\$1,304,892	\$1,485,449	13.8%
Services	\$2,701,236	\$2,850,926	\$1,115,113	\$3,079,884	\$3,272,384	6.3%
Miscellaneous	\$307,718	\$355,718	\$268,224	\$122,005	\$122,005	0.0%
Capital Outlay	\$456,000	\$510,167	\$162,950	\$3,050,000	\$972,000	(68.1%)
Debt Service	\$7,500,858	\$7,500,858	\$1,295,543	\$7,502,376	\$7,497,737	(0.1%)
Transfers	\$28,128	\$28,128	\$28,128	\$104,025	\$392,309	277.1%
EXPENSES TOTAL	\$24,338,378	\$24,902,157	\$15,914,658	\$27,410,364	\$26,317,107	(4.0%)

Vehicle Replacement Appropriations (Expenditures)

SEWER VERF

PROPOSED	
	FY2027
Expenses	
Sewer	\$305,000
EXPENSES TOTAL	\$305,000

Dedicated Funding Sources

Sewer - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Internal Serv Charge	\$55,000	\$55,000	\$63,831	–	\$0	–
Utility Fees & Service	\$25,188,212	\$25,188,212	\$27,283,691	\$25,935,500	\$27,164,383	4.7%
Investment Income	\$1,597,808	\$1,597,808	\$2,219,479	\$3,115,045	\$3,099,470	(0.5%)
Misc Non Operating R	\$106,225	\$106,225	\$114,018	\$850	\$2,199	158.7%
Transfers	–	–	\$32,128	–	\$0	–
REVENUES TOTAL	\$26,947,245	\$26,947,245	\$29,713,147	\$29,051,395	\$30,266,052	4.2%

Budget Detail by Division

Sewer - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
6310 - SEWER ADMINISTRATION						
Personnel Services	\$472,474	\$472,474	\$291,383	\$414,211	\$490,280	18.4%
Materials & Supplies	\$27,553	\$27,553	\$6,975	\$28,553	\$28,553	0.0%
Travel & Training	\$8,408	\$8,408	\$2,477	\$6,000	\$10,000	66.7%
Intragovernmental	\$1,862,643	\$1,862,643	\$1,868,737	\$2,005,965	\$1,971,691	(1.7%)
Utilities	\$12,203	\$11,203	\$11,024	\$11,079	\$13,524	22.1%
Services	\$31,366	\$112,278	\$93,418	\$178,850	\$117,850	(34.1%)
Miscellaneous	\$145,493	\$145,493	\$70,373	\$75,780	\$75,780	0.0%
Debt Service	\$7,500,858	\$7,500,858	\$1,295,543	\$7,502,376	\$7,497,737	(0.1%)
Transfers	\$7,815	\$7,815	\$7,815	\$104,025	\$392,309	277.1%
6310 - SEWER ADMINISTRATION TOTAL	\$10,068,813	\$10,148,725	\$3,647,746	\$10,326,839	\$10,597,724	2.6%
6312 - SR UTILITY CUST SERV						
Personnel Services	\$190,412	\$190,412	\$163,921	\$3,612	\$0	(100.0%)
Materials & Supplies	\$11,468	\$11,468	\$3,036	–	\$0	–
Travel & Training	\$3,581	\$3,581	\$2,485	–	\$0	–
Intragovernmental	\$171,895	\$171,895	\$167,189	–	\$0	–
Services	\$112,996	\$52,996	\$20,275	–	\$0	–
Miscellaneous	\$116,000	\$164,000	\$152,858	–	\$0	–
Transfers	\$20,313	\$20,313	\$20,313	–	\$0	–
6312 - SR UTILITY CUST SERV TOTAL	\$626,665	\$614,665	\$530,077	\$3,612	\$0	(100.0%)
6315 - SEWER ENGINEERING						
Personnel Services	\$1,311,394	\$1,311,394	\$1,445,052	\$1,379,519	\$1,513,048	9.7%
Materials & Supplies	\$28,025	\$28,025	\$16,178	\$32,350	\$77,350	139.1%
Travel & Training	\$12,000	\$12,000	\$9,677	\$12,000	\$12,000	0.0%
Intragovernmental	\$284,600	\$284,600	\$287,724	\$197,416	\$211,361	7.1%
Utilities	\$11,056	\$11,056	\$10,354	\$9,432	\$11,544	22.4%
Services	\$928,056	\$1,046,809	\$217,397	\$408,056	\$558,056	36.8%
Miscellaneous	–	–	\$120	–	\$0	–
6315 - SEWER ENGINEERING TOTAL	\$2,575,131	\$2,693,884	\$1,986,501	\$2,038,773	\$2,383,359	16.9%
6320 - SEWER SLUDGE & GROUNDS						
Personnel Services	\$542,750	\$542,750	\$553,345	\$575,953	\$616,819	7.1%
Materials & Supplies	\$129,000	\$129,000	\$109,362	\$129,725	\$129,725	0.0%
Travel & Training	\$500	\$500	\$125	\$500	\$500	0.0%
Intragovernmental	\$117,739	\$117,739	\$117,593	\$97,339	\$132,592	36.2%
Utilities	\$41,640	\$42,640	\$45,103	\$41,640	\$41,640	0.0%
Services	\$94,800	\$94,800	\$94,163	\$94,800	\$377,300	298.0%
6320 - SEWER SLUDGE & GROUNDS TOTAL	\$926,429	\$927,429	\$919,691	\$939,957	\$1,298,576	38.2%
6321 - SEWER FIELD OPERATIONS						
Personnel Services	\$154,890	\$174,890	\$179,784	\$173,658	\$182,848	5.3%
Materials & Supplies	\$37,063	\$37,063	\$27,542	\$37,063	\$37,063	0.0%
Travel & Training	\$600	\$600	–	\$600	\$600	0.0%
Intragovernmental	\$54,170	\$54,170	\$53,210	\$102,573	\$88,709	(13.5%)
Utilities	\$110,821	\$110,821	\$69,406	\$110,279	\$110,279	0.0%
Services	\$324,682	\$345,369	\$99,678	\$574,712	\$574,712	0.0%
6321 - SEWER FIELD OPERATIONS TOTAL	\$682,226	\$722,913	\$429,619	\$998,885	\$994,211	(0.5%)

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
6322 - SEWER WASTEWATER TRMT OPER						
Personnel Services	\$1,270,422	\$1,270,422	\$1,140,097	\$1,275,846	\$1,291,093	1.2%
Materials & Supplies	\$440,315	\$440,315	\$349,165	\$439,815	\$439,815	0.0%
Travel & Training	\$1,800	\$1,800	\$1,799	\$1,800	\$1,800	0.0%
Intragovernmental	\$149,926	\$149,926	\$148,107	\$153,854	\$143,596	(6.7%)
Utilities	\$973,198	\$972,768	\$1,125,766	\$988,198	\$1,164,198	17.8%
Services	\$10,025	\$10,025	\$3,374	\$10,025	\$10,025	0.0%
Miscellaneous	\$46,000	\$46,000	\$44,648	\$46,000	\$46,000	0.0%
Capital Outlay	–	–	–	–	\$42,000	–
6322 - SEWER WASTEWATER TRMT OPER TOTAL	\$2,891,686	\$2,891,256	\$2,812,956	\$2,915,538	\$3,138,527	7.7%
6323 - SEWER WASTEWATER TRMT MAINT						
Personnel Services	\$951,226	\$951,226	\$873,097	\$998,567	\$1,009,110	1.1%
Materials & Supplies	\$525,990	\$838,342	\$735,115	\$653,970	\$653,970	0.0%
Travel & Training	\$6,000	\$6,000	\$3,533	\$6,000	\$6,000	0.0%
Intragovernmental	\$259,451	\$259,451	\$257,812	\$385,676	\$310,287	(19.6%)
Utilities	\$127,775	\$127,775	\$117,655	\$127,784	\$127,784	0.0%
Services	\$752,815	\$724,802	\$389,885	\$1,358,155	\$1,179,155	(13.2%)
Miscellaneous	\$225	\$225	\$225	\$225	\$225	0.0%
Capital Outlay	\$456,000	\$510,167	\$162,950	\$3,050,000	\$930,000	(69.5%)
6323 - SEWER WASTEWATER TRMT MAINT TOTAL	\$3,079,482	\$3,417,988	\$2,540,272	\$6,580,377	\$4,216,531	(35.9%)
6324 - SEWER WASTEWATER TRMT LAB						
Personnel Services	\$424,618	\$450,618	\$475,991	\$461,725	\$473,513	2.6%
Materials & Supplies	\$75,350	\$75,350	\$57,979	\$74,100	\$74,100	0.0%
Travel & Training	\$2,887	\$2,887	\$200	\$2,887	\$2,887	0.0%
Intragovernmental	\$65,224	\$65,224	\$66,559	\$60,474	\$57,792	(4.4%)
Services	\$32,110	\$32,110	\$29,395	\$41,900	\$41,900	0.0%
6324 - SEWER WASTEWATER TRMT LAB TOTAL	\$600,189	\$626,189	\$630,125	\$641,086	\$650,192	1.4%
6330 - SEWER LINE MAINTENANCE						
Personnel Services	\$1,623,148	\$1,577,148	\$1,416,344	\$1,698,241	\$1,790,371	5.4%
Materials & Supplies	\$298,225	\$298,225	\$289,542	\$292,425	\$292,425	0.0%
Travel & Training	\$5,970	\$5,970	\$2,312	\$5,970	\$5,970	0.0%
Intragovernmental	\$529,548	\$529,548	\$529,746	\$538,795	\$519,355	(3.6%)
Utilities	\$16,480	\$16,480	\$12,200	\$16,480	\$16,480	0.0%
Services	\$414,386	\$431,738	\$167,528	\$413,386	\$413,386	0.0%
6330 - SEWER LINE MAINTENANCE TOTAL	\$2,887,757	\$2,859,109	\$2,417,671	\$2,965,297	\$3,037,987	2.5%
EXPENSES TOTAL	\$24,338,378	\$24,902,157	\$15,914,658	\$27,410,364	\$26,317,107	(4.0%)

Sewer - Debt Service Information

'07 Sanitary Sewerage System Revenue Bonds (11/01/07)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$1,800,000	4.00% - 5.00%	01/01/28	\$215,000

In November 2007, the City participated in the State Revolving Loan Program to issue \$1,800,000 in bonds. Voters approved the issuance of these bonds in November 2003.

'10 Sanitary Sewerage System Revenue Bonds (01/14/10)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$59,335,000	1.49%	07/01/32	\$20,264,400

In January 2010, the City participated in the State Revolving Loan Program to issue \$59,335,000 in bonds (State of Missouri - Direct Loan Program - ARRA). The bonds were issued for the purpose of improvements for the wastewater treatment plant. Voters approved the issuance of these bonds in April 2008. * The bond issue of \$59,335,000 is a "not to exceed" amount. Interest expense, included in the debt service requirements listed, is based on principal of \$59,335,000. Actual interest expense will be 1.49% of the actual draw downs made towards the maximum amount of \$59,335,000.

'15 Sanitary Sewerage System Revenue Bonds (03/31/15)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$18,200,000	3.00% - 5.00%	10/01/35	\$10,540,000

In March 2015, the City issued \$18,200,000 of Sewerage System Revenue Bonds. The bonds were issued for the purpose of constructing, improving and extending the City-owned sanitary sewer utility. This issuance is part of a 2008 voter approval of \$77,000,000 (\$7,421,000) and a 2013 voter approval of \$32,340,000 (\$10,779,000).

'17 Sanitary Sewerage Systems Revenue Bonds (04/19/17)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$15,790,000	2.00% - 5.00%	10/01/37	\$10,700,000

In April of 2017, the City issued \$15,790,000 of Sewerage Systems Revenue Bonds. The bonds were issued for the purpose of constructing, improving and extending the City-owned sanitary sewer utility. This issuance is part of a 2013 voter approval of \$32,340,000.

'19 Special Obligation Refunding Bonds, Series 2019 (09/19)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$9,805,000	2.49%	10/01/34	\$9,505,000

In September 2019, the City issued \$9,805,000 of Special Obligation Refunding Bonds to currently refund the outstanding portion, \$9,756,971 of the City's Special Obligation Bonds, Series 2009.

'20 Sanitary Sewerage System Refunding Rev. Bonds (10/2/20)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$6,125,000	2.5% - 3.75%	10/01/36	\$4,540,000

In October 2020, the City issued \$6,125,000 of Sewerage System Revenue Bonds. The bonds were issued for the purpose of refunding the City's Sewerage System Revenue Bonds, Series 2012.

Debt Service Requirements
Sewer Revenue and Special Obligation Bonds

Fiscal Year	Principal Requirements	Interest Requirements	Total Requirements
2027	\$6,211,600	\$1,116,137	\$7,327,737
2028	\$6,361,100	\$1,007,174	\$7,368,274
2029	\$6,517,000	\$890,958	\$7,407,958
2030	\$6,684,200	\$766,604	\$7,450,804
2031	\$6,842,800	\$645,267	\$7,488,067
2032	\$7,012,700	\$525,031	\$7,537,731
2033	\$3,555,000	\$409,623	\$3,964,623
2034	\$3,650,000	\$310,416	\$3,960,416
2035	\$3,755,000	\$207,495	\$3,962,495
2036	\$2,650,000	\$115,613	\$2,765,613
2037	\$1,475,000	\$55,219	\$1,530,219
2038	\$1,050,000	\$17,063	\$1,067,063
Total	\$55,764,400	\$6,066,600	\$61,831,000

SOLID WASTE

FY 27 Operating Budget

Photo Credit: Kevin Lanning, Capture CoMo 2025

Total Appropriations (Expenditures)

Solid Waste

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$9,408,972	\$9,639,972	\$9,962,093	\$10,216,367	\$10,338,877	1.2%
Materials & Supplies	\$3,596,171	\$3,608,783	\$3,245,695	\$3,887,206	\$3,862,156	(0.6%)
Travel & Training	\$29,991	\$29,991	\$14,065	\$21,400	\$21,700	1.4%
Intragovernmental	\$5,612,465	\$5,612,465	\$5,501,967	\$5,373,389	\$5,216,643	(2.9%)
Utilities	\$227,894	\$227,894	\$201,883	\$224,147	\$227,896	1.7%
Services	\$5,038,128	\$4,992,068	\$3,784,054	\$5,092,776	\$5,097,433	0.1%
Miscellaneous	\$1,258,973	\$1,371,973	\$942,524	\$1,233,050	\$1,223,050	(0.8%)
Capital Outlay	\$445,001	\$475,401	\$325,760	\$3,842,000	\$853,000	(77.8%)
Debt Service	\$714,228	\$714,228	\$363,528	\$472,819	\$373,619	(21.0%)
Transfers	\$350,127	\$350,127	\$360,697	\$363,572	\$674,596	85.5%
EXPENSES TOTAL	\$26,681,950	\$27,022,902	\$24,702,267	\$30,726,726	\$27,888,970	(9.2%)

Vehicle Replacement Appropriations (Expenditures)

SOLID WASTE VERF

PROPOSED	
	FY2027
Expenses	
Solid Waste	\$3,270,000
EXPENSES TOTAL	\$3,270,000

Dedicated Funding Sources

Solid Waste - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Internal Serv Charge	\$60,000	\$60,000	\$63,831	–	\$0	–
Utility Fees & Service	\$26,251,991	\$26,251,991	\$26,700,415	\$26,287,764	\$27,576,187	4.9%
Investment Income	\$1,223,079	\$1,223,079	\$1,859,993	\$1,223,079	\$1,618,660	32.3%
Misc Non Operating R	\$106,156	\$106,156	\$391,923	\$1,156	\$1,156	0.0%
Transfers	–	–	\$3,420	–	\$0	–
REVENUES TOTAL	\$27,641,226	\$27,641,226	\$29,019,583	\$27,511,999	\$29,196,003	6.1%

Budget Detail by Division

Solid Waste - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
0000 - UNDEFINED						
Transfers						
806770 - TRANSFER VERF	-	-	\$7,150	-	-	-
805550 - TRF SEWER	-	-	\$3,420	-	-	-
TRANSFERS TOTAL	-	-	\$10,570	-	-	-
0000 - UNDEFINED TOTAL	-	-	\$10,570	-	\$0	-
6510 - SOLID WASTE ADMINISTRATION						
Personnel Services	\$1,276,610	\$1,430,610	\$1,463,412	\$1,487,031	\$1,461,323	(1.7%)
Materials & Supplies	\$45,603	\$45,603	\$22,740	\$81,353	\$47,603	(41.5%)
Travel & Training	\$16,010	\$16,010	\$7,265	\$13,500	\$13,500	0.0%
Intragovernmental	\$2,479,458	\$2,479,458	\$2,406,506	\$2,638,296	\$2,598,738	(1.5%)
Utilities	\$54,834	\$54,834	\$48,812	\$53,929	\$54,474	1.0%
Services	\$41,780	\$105,300	\$138,336	\$169,260	\$139,260	(17.7%)
Miscellaneous	\$131,800	\$131,800	\$96,553	\$131,800	\$131,800	0.0%
Debt Service	\$714,228	\$714,228	\$119,410	\$472,819	\$373,619	(21.0%)
Transfers	\$329,814	\$329,814	\$329,814	\$363,572	\$674,596	85.5%
6510 - SOLID WASTE ADMINISTRATION TOTAL	\$5,090,137	\$5,307,657	\$4,632,848	\$5,411,560	\$5,494,913	1.5%
6512 - SW UTILITY CUST SERV						
Personnel Services	\$192,263	\$177,263	\$163,921	\$3,581	\$0	(100.0%)
Materials & Supplies	\$10,548	\$10,548	\$3,336	-	\$0	-
Travel & Training	\$3,581	\$3,581	\$2,485	-	\$0	-
Intragovernmental	\$127,146	\$127,146	\$116,322	-	\$0	-
Utilities	\$1,298	\$1,298	-	-	\$0	-
Services	\$112,996	\$52,996	\$14,875	-	\$0	-
Miscellaneous	\$115,018	\$163,018	\$152,858	-	\$0	-
Transfers	\$20,313	\$20,313	\$20,313	-	\$0	-
6512 - SW UTILITY CUST SERV TOTAL	\$583,163	\$556,163	\$474,110	\$3,581	\$0	(100.0%)
6520 - SOLID WASTE COMMERCIAL						
Personnel Services	\$1,625,726	\$1,856,726	\$1,923,576	\$1,979,329	\$1,973,967	(0.3%)
Materials & Supplies	\$986,800	\$986,800	\$1,184,741	\$1,272,200	\$1,281,200	0.7%
Travel & Training	\$1,000	\$1,000	-	-	\$0	-
Intragovernmental	\$785,870	\$785,870	\$781,278	\$671,300	\$621,542	(7.4%)
Utilities	\$13,248	\$13,248	\$12,545	\$13,248	\$13,980	5.5%
Services	\$713,069	\$698,148	\$948,816	\$755,009	\$775,009	2.7%
Miscellaneous	\$134,600	\$199,600	\$133,475	\$134,600	\$134,600	0.0%
Capital Outlay	\$290,001	\$290,001	\$214,522	\$529,000	\$462,000	(12.7%)
6520 - SOLID WASTE COMMERCIAL TOTAL	\$4,550,314	\$4,831,393	\$5,198,953	\$5,354,686	\$5,262,298	(1.7%)
6522 - SOLID WASTE SBD WASTE MGT DIS						
Personnel Services	\$282,822	\$311,822	\$310,451	\$345,451	\$326,785	(5.4%)
Materials & Supplies	\$46,500	\$46,500	\$21,291	\$27,000	\$27,000	0.0%
Intragovernmental	\$40,558	\$40,558	\$40,037	\$29,645	\$30,249	2.0%
Utilities	\$9,008	\$9,008	\$8,727	\$10,290	\$10,290	0.0%
Services	\$40,690	\$55,690	\$17,380	\$22,500	\$22,500	0.0%
Miscellaneous	\$9,425	\$9,425	\$4,411	\$4,000	\$4,000	0.0%
6522 - SOLID WASTE SBD WASTE MGT DIS TOTAL	\$429,003	\$473,003	\$402,298	\$438,886	\$420,824	(4.1%)

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
6530 - SOLID WASTE RESIDENTIAL						
Personnel Services	\$1,916,027	\$1,916,027	\$2,108,147	\$2,057,648	\$2,235,500	8.6%
Materials & Supplies	\$718,450	\$718,450	\$700,538	\$753,900	\$753,900	0.0%
Travel & Training	\$600	\$600	–	\$600	\$600	0.0%
Intragovernmental	\$845,406	\$845,406	\$837,999	\$677,140	\$624,157	(7.8%)
Utilities	\$12,949	\$12,949	\$9,179	\$9,449	\$9,617	1.8%
Services	\$1,908,377	\$1,784,514	\$688,485	\$1,725,000	\$1,525,000	(11.6%)
Miscellaneous	\$86,200	\$86,200	\$61,186	\$68,000	\$68,000	0.0%
Capital Outlay	\$115,000	\$145,400	\$76,963	\$220,000	\$235,000	6.8%
Debt Service	–	–	\$201,634	–	–	–
6530 - SOLID WASTE RESIDENTIAL TOTAL	\$5,603,009	\$5,509,546	\$4,684,131	\$5,511,737	\$5,451,774	(1.1%)
6540 - SOLID WASTE LANDFILL						
Personnel Services	\$1,404,717	\$1,510,717	\$1,600,519	\$1,534,248	\$1,595,021	4.0%
Materials & Supplies	\$673,950	\$686,562	\$552,491	\$688,650	\$688,350	(0.0%)
Travel & Training	\$3,700	\$3,700	\$3,531	\$3,700	\$4,000	8.1%
Intragovernmental	\$661,379	\$661,379	\$653,746	\$713,163	\$672,319	(5.7%)
Utilities	\$86,217	\$86,217	\$87,642	\$90,017	\$91,733	1.9%
Services	\$1,714,550	\$1,715,254	\$1,373,103	\$1,695,300	\$1,695,300	0.0%
Miscellaneous	\$770,150	\$770,150	\$481,035	\$886,650	\$876,650	(1.1%)
Capital Outlay	\$40,000	\$40,000	\$34,275	\$50,000	\$0	(100.0%)
Debt Service	–	–	\$42,485	–	\$0	–
6540 - SOLID WASTE LANDFILL TOTAL	\$5,354,663	\$5,473,979	\$4,828,827	\$5,661,728	\$5,623,373	(0.7%)
6570 - SOLID WASTE RECYCLING						
Personnel Services	\$743,021	\$613,021	\$635,414	\$670,657	\$971,043	44.8%
Materials & Supplies	\$587,539	\$587,539	\$541,708	\$580,000	\$580,000	0.0%
Travel & Training	\$1,000	\$1,000	–	–	\$0	–
Intragovernmental	\$257,317	\$257,317	\$255,149	\$284,670	\$330,303	16.0%
Utilities	\$2,464	\$2,464	\$1,702	\$1,024	\$1,192	16.4%
Services	\$133,524	\$168,524	\$206,946	\$337,889	\$526,889	55.9%
Miscellaneous	\$3,000	\$3,000	\$1,493	–	\$0	–
Capital Outlay	–	–	–	\$2,993,000	\$0	(100.0%)
6570 - SOLID WASTE RECYCLING TOTAL	\$1,727,865	\$1,632,865	\$1,642,413	\$4,867,240	\$2,409,427	(50.5%)
6574 - SOLID WASTE HAZARDOUS WASTE						
Personnel Services	\$4,608	\$24,608	\$22,351	\$5,412	\$4,441	(17.9%)
Materials & Supplies	\$9,000	\$9,000	\$4,802	\$4,000	\$4,000	0.0%
Travel & Training	\$500	\$500	–	–	\$0	–
Intragovernmental	\$1,925	\$1,925	\$1,632	\$15,461	\$13,292	(14.0%)
Utilities	\$225	\$225	\$293	\$300	\$300	0.0%
Services	\$90,300	\$90,300	\$74,681	\$90,300	\$90,300	0.0%
Miscellaneous	\$6,500	\$6,500	\$10,451	\$6,500	\$6,500	0.0%
6574 - SOLID WASTE HAZARDOUS WASTE TOTAL	\$113,058	\$133,058	\$114,210	\$121,973	\$118,833	(2.6%)
6576 - SOLID WASTE COMM RECYCLING						
Personnel Services	\$743,790	\$666,790	\$656,510	\$906,273	\$771,309	(14.9%)
Materials & Supplies	\$308,228	\$308,228	\$110,838	\$342,500	\$342,500	0.0%
Intragovernmental	\$208,297	\$208,297	\$206,406	\$154,509	\$143,089	(7.4%)
Utilities	\$3,000	\$3,000	\$1,600	\$2,000	\$2,000	0.0%
Services	\$113,992	\$152,492	\$170,977	\$129,343	\$155,000	19.8%
Miscellaneous	\$780	\$780	–	–	\$0	–
Capital Outlay	–	–	–	\$50,000	\$156,000	212.0%

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
6576 - SOLID WASTE COMM RECYCLING TOTAL	\$1,378,087	\$1,339,587	\$1,146,331	\$1,584,625	\$1,569,898	(0.9%)
6577 - SOLID WASTE MATERIAL RECOVERY						
Personnel Services	\$1,219,388	\$1,132,388	\$1,077,792	\$1,226,737	\$999,488	(18.5%)
Materials & Supplies	\$209,553	\$209,553	\$103,210	\$137,603	\$137,603	0.0%
Travel & Training	\$3,600	\$3,600	\$784	\$3,600	\$3,600	0.0%
Intragovernmental	\$205,109	\$205,109	\$202,892	\$189,205	\$182,954	(3.3%)
Utilities	\$44,651	\$44,651	\$31,384	\$43,890	\$44,310	1.0%
Services	\$168,850	\$168,850	\$150,454	\$168,175	\$168,175	0.0%
Miscellaneous	\$1,500	\$1,500	\$1,061	\$1,500	\$1,500	0.0%
6577 - SOLID WASTE MATERIAL RECOVERY TOTAL	\$1,852,651	\$1,765,651	\$1,567,577	\$1,770,710	\$1,537,630	(13.2%)
EXPENSES TOTAL	\$26,681,950	\$27,022,902	\$24,702,267	\$30,726,726	\$27,888,970	(9.2%)

Debt Service Information

'17 Solid Waste System Special Oblig. Bonds (04/19/17)

Original Issue	Interest Rates	Maturity Date	Amount Outstanding
\$5,520,000	3.00% - 3.375%	02/01/37	\$3,445,000

In April 2017, the City issued \$5,520,000 of Special Obligation Revenue Bonds. These bonds were issued to fund the construction of Landfill Cell #6.

Debt Service Requirements

Special Obligation and Refunding Solid Waste Bonds

	Principal	Interest	Total
Year	Requirements	Requirements	Requirements
2027	\$270,000	\$103,219	\$373,219
2028	\$275,000	\$95,044	\$370,044
2029	\$285,000	\$86,644	\$371,644
2030	\$295,000	\$77,944	\$372,944
2031	\$300,000	\$69,019	\$369,019
2032	\$310,000	\$59,869	\$369,869
2033	\$320,000	\$50,219	\$370,219
2034	\$330,000	\$40,062	\$370,062
2035	\$340,000	\$29,381	\$369,381
2036	\$355,000	\$18,087	\$373,087
2037	\$365,000	\$6,159	\$371,159
Total	\$3,445,000	\$635,647	\$4,080,647

MID-MISSOURI SOLID WASTE MANAGEMENT DISTRICT

FY 27 Operating Budget

Photo Credit: Randy Hughes, Capture CoMo 2025

Total Appropriations (Expenditures)

Mid-Missouri Solid Waste Management District (MMSWMD)

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$154,022	\$160,022	\$159,679	\$163,231	\$170,452	4.4%
Materials & Supplies	\$1,890	\$1,890	\$1,577	\$2,270	\$2,450	7.9%
Travel & Training	\$2,200	\$2,200	\$1,586	\$2,200	\$2,200	0.0%
Intragovernmental	\$48,501	\$48,501	\$35,853	\$45,517	\$40,510	(11.0%)
Utilities	\$624	\$624	\$624	\$624	\$792	26.9%
Services	\$3,670	\$3,670	\$778	\$3,380	\$3,200	(5.3%)
Miscellaneous	\$1,430	\$1,430	\$42	\$1,340	\$1,340	0.0%
EXPENSES TOTAL	\$212,337	\$218,337	\$200,138	\$218,562	\$220,944	1.1%

Dedicated Funding Sources

MMSWMD - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Intragovernmental ST	\$131,993	\$131,993	\$121,415	\$120,192	\$146,079	21.5%
Investment Income	\$2,188	\$2,188	(\$3,223)	\$2,178	\$2,167	(0.5%)
Transfers	\$76,460	\$76,460	\$76,460	\$76,038	\$75,394	(0.9%)
REVENUES TOTAL	\$210,641	\$210,641	\$194,652	\$198,408	\$223,640	12.7%

STORM WATER

FY 27 Operating Budget

Photo Credit: Storm Water Department, 2019

Total Appropriations (Expenditures)

Storm Water

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
Personnel Services	\$953,819	\$953,819	\$910,825	\$962,624	\$1,045,653	8.6%
Materials & Supplies	\$171,674	\$171,674	\$156,167	\$191,214	\$191,214	0.0%
Travel & Training	\$6,826	\$6,826	\$1,662	\$6,602	\$7,102	7.6%
Intragovernmental	\$219,350	\$219,350	\$216,972	\$195,024	\$175,886	(9.8%)
Utilities	\$6,861	\$6,861	\$5,390	\$7,461	\$7,713	3.4%
Services	\$337,134	\$418,149	\$158,363	\$314,510	\$335,310	6.6%
Miscellaneous	\$28,620	\$31,620	\$22,946	\$18,500	\$18,500	0.0%
Capital Outlay	\$30,000	\$30,000	\$22,341	–	\$0	–
Transfers	\$264,766	\$264,766	\$264,766	\$196,313	\$227,538	15.9%
EXPENSES TOTAL	\$2,019,050	\$2,103,065	\$1,759,431	\$1,892,248	\$2,008,916	6.2%

Vehicle Replacement Appropriations (Expenditures)

STORM WATER VERF

PROPOSED	
	FY2027
Expenses	
Storm Water	\$435,000
EXPENSES TOTAL	\$435,000

Dedicated Funding Sources

Storm Water - Dedicated Funding Sources

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Revenues						
Internal Serv Charge	\$4,464	\$4,464	\$3,989	–	\$0	–
Utility Fees & Service	\$3,750,000	\$3,750,000	\$3,765,140	\$3,775,000	\$3,869,901	2.5%
Investment Income	\$321,204	\$321,204	\$537,670	\$706,435	\$497,428	(29.6%)
Misc Non Operating R	\$6,750	\$6,750	\$8,276	–	\$0	–
REVENUES TOTAL	\$4,082,418	\$4,082,418	\$4,315,075	\$4,481,435	\$4,367,329	(2.6%)

Budget Detail by Division

Storm Water - Total Appropriations by Division

	ORIGINAL	REVISED	ACTUAL	ORIGINAL	PROPOSED	
	FY2025	FY2025	FY2025	FY2026	FY2027	Percent Change 27/26 B
Expenses						
6610 - STORM WATER ENGINEERING						
Personnel Services	\$379,906	\$379,906	\$377,245	\$385,573	\$428,744	11.2%
Materials & Supplies	\$4,850	\$4,850	\$1,616	\$5,550	\$5,550	0.0%
Travel & Training	\$5,102	\$5,102	\$12	\$5,102	\$5,102	0.0%
Intragovernmental	\$80,656	\$80,656	\$80,559	\$63,827	\$58,102	(9.0%)
Utilities	\$1,949	\$1,949	\$1,403	\$1,949	\$2,117	8.6%
Services	\$53,960	\$130,625	\$61,965	\$34,960	\$55,760	59.5%
Miscellaneous	\$22,000	\$22,000	\$13,884	\$18,500	\$18,500	0.0%
Transfers	\$263,498	\$263,498	\$263,498	\$196,313	\$227,538	15.9%
6610 - STORM WATER ENGINEERING TOTAL	\$811,921	\$888,586	\$800,181	\$711,774	\$801,413	12.6%
6612 - SS UTILITY CUST SERV						
Personnel Services	\$11,728	\$11,728	\$10,244	–	\$0	–
Materials & Supplies	\$560	\$560	\$190	–	\$0	–
Travel & Training	\$224	\$224	\$155	–	\$0	–
Intragovernmental	\$14,745	\$14,745	\$14,327	–	\$0	–
Services	\$5,424	\$1,424	\$906	–	\$0	–
Miscellaneous	\$6,620	\$9,620	\$9,062	–	\$0	–
Transfers	\$1,268	\$1,268	\$1,268	–	\$0	–
6612 - SS UTILITY CUST SERV TOTAL	\$40,569	\$39,569	\$36,152	–	\$0	–
6620 - STORM WATER FIELD OPS						
Personnel Services	\$562,185	\$562,185	\$523,336	\$577,051	\$616,909	6.9%
Materials & Supplies	\$166,264	\$166,264	\$154,361	\$185,664	\$185,664	0.0%
Travel & Training	\$1,500	\$1,500	\$1,495	\$1,500	\$2,000	33.3%
Intragovernmental	\$123,949	\$123,949	\$122,087	\$131,197	\$117,784	(10.2%)
Utilities	\$4,912	\$4,912	\$3,988	\$5,512	\$5,596	1.5%
Services	\$277,750	\$286,100	\$95,491	\$279,550	\$279,550	0.0%
Capital Outlay	\$30,000	\$30,000	\$22,341	–	\$0	–
6620 - STORM WATER FIELD OPS TOTAL	\$1,166,560	\$1,174,910	\$923,098	\$1,180,474	\$1,207,503	2.3%
EXPENSES TOTAL	\$2,019,050	\$2,103,065	\$1,759,431	\$1,892,248	\$2,008,916	6.2%

Capital Improvement Program

Photo Credit: Chrissy Daingerfield, Capture CoMo 2026

What is a Capital Improvement Program?

The City of Columbia's Capital Improvement Program (CIP) is a multi-year plan for capital investments in the City's infrastructure, facilities, and equipment. It is designed to address the challenges of supporting future infrastructure needs, while also addressing the City's current facility requirements. It includes items such as roads, bridges, sidewalks, public utilities, drainage projects, recreational facilities, buildings, and equipment. A CIP is important because it connects city development, comprehensive plans, and financial plans. Projects within the CIP are intended to reflect the community's values and goals, and also the overall policy goals of the City Council, including existing city-wide long range plans.

Columbia's City Charter provides policy for the Manager to follow in developing a CIP:

"The City Manager shall also secure an estimate of all capital projects pending and those which it is recommended should be undertaken (a) within the budget year, and (b) within the next five (5) succeeding years. In preparing the budget, the city manager shall review and may revise the estimates, as the manager may deem necessary."

Article 5, Section 35

The City of Columbia's master plans are the basis for the CIP. Columbia has several master plans designed to reflect the long-term needs and goals of each department. These plans are formulated to establish long term development plans that reflect Council policies. These long term plans are periodically revised and updated to reflect the City's changing needs. The CIP is meant to contain projects that fulfill these long-term needs and goals.

City of Columbia Master Plans

- Community Development Department Master Plans
 - Sidewalks
 - Bicycles
 - Columbia Imagined: The Plan for How We Live and Grown
 - 2040 Long Range Transportation Plan
 - Metro Greenbelt/Trails
 - CATSO Major Roadway Plan and Transportation Improvement Plan
- Fire Master Plan
- Airport Master Plan
- Parks and Recreation Master Plan
- Transit: Long Range Plan, Para-Transit, CBD
- Wastewater and Storm Water Integrated Management Plan
- Water and Light
 - Electrical distribution
 - Water distribution
 - Water system
- COLT (Railroad)
- Downtown Columbia Charrette Report (2010)

How is the CIP Document organized?

The CIP Document is grouped by department and includes a department narrative, a cover page with actuals from prior two years, anticipated current year, and proposed upcoming year, and report pages for all projects planned within the next five years. Each narrative includes information on what projects are upcoming, an update on current projects, and details on how projects in the department are funded.

The cover page includes information on the upcoming fiscal year as well as the prior three years. A graph shows the life-to-date authority compared to the actual expenditures, per department. Capital Improvement Projects are budgeted life-to-date, which means that authority budgeted in one fiscal year may be spent in another fiscal year. Directly below the graph is the data that feeds the graph. The information here shows the life-to-date authority, or appropriation. The table shows the expenditures in three categories: Prior Year Expenditures, Current Year Expenditures, and Encumbrances. The Total Remaining Authority by year is the Life-to-Date Appropriation less those three expenditures. The amount in the Proposed FY 26 column reflects the remaining authority, plus the total amount of appropriations planned for FY 26. The Fiscal Impact section of the summary page details the planned funding sources for FY 26 – where relevant, a pie graph is featured.

The report pages include information such as the name of the project, status, ward, fiscal year construction beings, the total amount appropriated, amount spent to date, funding still needed, and any amounts that are unfunded and/or will require passage of a future ballot in order to be funded and proceed. If a funding source shows a negative amount, it is likely that the negative amount was transferred to another project.

How is the CIP developed?

The CIP begins as a planning document, which gives the City an opportunity to prioritize and coordinate existing and future capital project needs. It is prepared under the direction of the City Manager with the assistance of the Planning and Finance Departments. The City staff review of capital projects has proven to be almost a year-round process, with all city departments continually reexamining and prioritizing their capital needs. However, the capital financing process is most involved from January through May each year. During this period City staff is responsible for compiling project needs, reviewing cost estimates, identifying financing options and planning a program schedule. Meetings are scheduled with each department to review, add, modify and prioritize all project requests. The Planning and Zoning Commission are invited to review the CIP Dashboard in June. The proposed CIP is considered by City Council during the annual budget process. Following approval from the Council, it then becomes a financial document so the City can determine capital projects that are within its current and future fiscal capacity. A summary of the CIP process is provided:

Schedule	Task
January	Projects are discussed within departments
February	Project priorities are discussed between departments and City administration
March	Final project requests are submitted by departments
March/April	Requests are reviewed by the City Manager and updated online on the CIP Dashboard.
June/July	The Planning & Zoning Commission reviews the CIP Dashboard.
July	Public hearing is held on the CIP. A five year CIP, with funding needs, is presented to Council with the budget document and the public is given the opportunity to comment.
August	Budget hearings are held. The public has additional opportunities to comment.
September	Budget hearing incorporating final revisions and adoption of yearly CIP with approved adjustments. Revised CIP document is prepared to reflect any changes made during the budget process.

Deciding which CIP projects to move forward and determining project timing are both very important to serving the needs of the City of Columbia. During the initial stages of the annual CIP process, departments prioritize CIP project requests based on six different categories ranging from Urgent to Deferrable. Using common criteria for determining and prioritizing CIP projects is critical to formulating long-term and short-term plans that reflect the City's values and goals.

Various citizen committees may be formed and appointed by the Council to evaluate projects to be funded through proposed ballot issues. A recent example was the committee formed to assist with passage of the Transportation Sales Tax issue approved by voters in November 2005, which included a list of priority projects to be funded by this tax as part of the CIP.

How are projects in the CIP funded?

The City of Columbia Finance Department evaluates the City's ability to pay for proposed capital projects. This is accomplished by reviewing past revenue and expenditure trends, as well as forecasting future revenues and expenditures for the course of the CIP period. The purpose of this process is to determine the amount of revenue, reserves, and fund balances available from existing sources to pay for capital investments to meet community needs. The following is a list of funding sources for City of Columbia CIP:

Capital Improvement Sales Tax

The City of Columbia uses the Capital Improvement Sales Tax (CIST) to meet capital needs for Public Safety and Transportation. This is a temporary one-quarter cent (0.25%) sales tax which was first approved in 1991 and must be approved by voters to be extended. In August 2024, voters approved the extension of the sales tax which will expire on December 31, 2035.

Parks Sales Tax

Columbia voters approved a one-quarter cent (0.25%) Parks Sales Tax in April, 2000. Half of this tax, or one-eighth cent (0.125%), is a permanent tax to support operational costs as well as limited capital projects. The remaining one-eighth cent is temporary and must be presented to the voters to be extended. This temporary portion has been used for capital projects, including construction of new parks and trails. The current one-eighth temporary tax was extended by voters in November 2021, for ten years, and will expire March 30, 2032.

Development Charges

When a building permit is issued for new construction, the City of Columbia assesses a fee, currently \$0.50 per square foot. Revenue from this fee is used for construction of collector and arterial streets.

County Revenue

This revenue originates with Boone County's one-half cent (0.50%) sales tax for road and bridge maintenance. Boone County has agreed to share a portion of the revenue with local municipalities. The City of Columbia utilizes this funding source to improve, maintain, construct, and repair city streets and roads. This County tax was renewed by voters in 2018 for a 10-year period, and expires in 2028.

Transportation Sales Tax Fund

This fund accounts for the City's one-half cent (0.50%) sales tax used to fund transportation-related projects. Examples include the public mass transportation system, construction and maintenance of streets, roads, bridges, and airports, to the extent of tax revenues.

Designated Loan Fund

This fund includes monies set aside to provide loans to various Enterprise and Special Revenue Funds.

Public Improvement Fund

The Public Improvement Fund was established to account for and disburse the portion of 1% General Revenue sales tax proceeds which have been allocated for the Capital Improvement Plan. The fund receives a portion of the city sales tax and is allocated for a wide range of public improvements to the City which includes general government projects. The amount of the one cent General Fund Sales Tax allocated to capital improvements from FY 01 to FY 19 was 4.1%. In FY 20, City Council approved an amendment to reallocate 2.1% of the General Sales tax back to the General Fund. In FY 26, there will be no additional allocation to the Public Improvement Fund.

Bond Funds

Utility funds (Water, Electric, and Sewer) may obtain voter approval for bond issues to help finance their capital project needs.

Enterprise Revenue

Enterprise Funds (Railroad, Water, Electric, Airport, Solid Waste, Sewer, Storm Water, Transit, and Parking) generate their own revenue which may be used to finance their capital project needs.

Budgeting for CIP

In a municipal budget, CIP revenues and budgeted expenditures almost never match in a given year because of the way those projects are funded, timed, and accounted for. The budget reflects appropriation authority (what can be spent) rather than a cash-in/cash-out match for that single year. Here are several considerations when budgeting for capital projects:

1. Projects Span Multiple Fiscal Years

- Capital projects often take years to plan, design, bid, and build.
- The **full project cost** may be appropriated in one year, but the **actual spending** happens over several years.
- In early years, you might see high budgeted expenditures but only partial revenue received (or vice versa).

2. Different Timing of Revenue vs. Spending

- Revenue sources (like grants, bonds, or dedicated sales taxes) may be received **upfront**, **mid-project**, or even **after completion** through reimbursements.
- For example, a federal transportation grant may only reimburse expenses after the City spends the money. This means expenditures happen before the matching revenue shows up.

3. Use of Fund Balances and Reserves

- Some projects use **fund balances** from prior years (unspent revenues that have been saved for the project).
- Those funds show up as expenditures in the current year but **not** as current-year revenue because the money was collected in a prior budget.

4. Bond Financing and Debt Proceeds

- When a project is funded by bonds, the **proceeds** from the bond sale are recorded as revenue in the year issued, but the **debt payments** occur over decades.
- This makes revenue appear much higher in the bond year, but much lower in subsequent years while spending still happens.

5. Grants and Intergovernmental Agreements

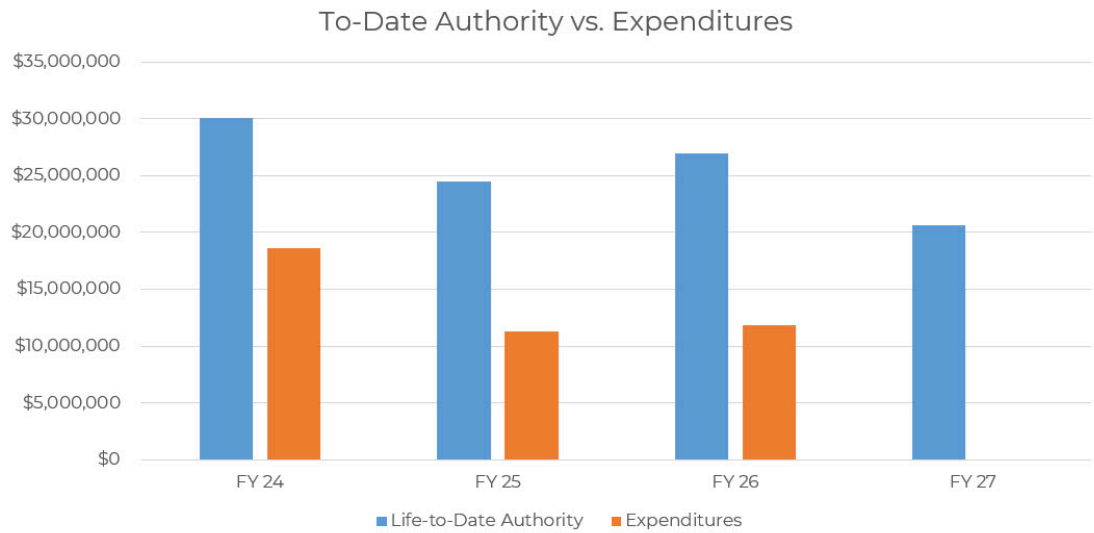
- Many capital projects rely on grants that require timing-specific matches or reimbursement.
- A mismatch occurs if the grant award year doesn't align with the actual construction year.

General Government Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 44008810



Capital Projects Authority

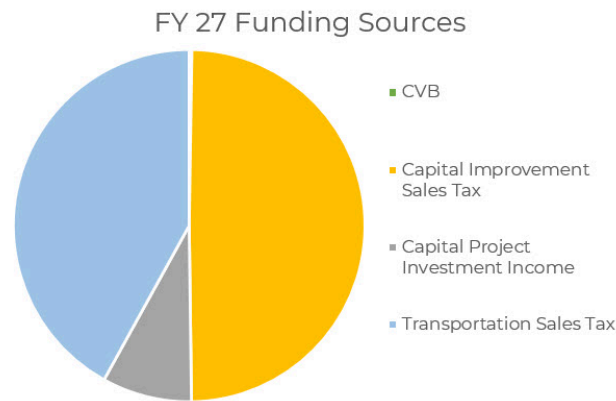
	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$30,038,475	\$24,523,867	\$26,957,884 *	\$20,635,891 ***
Prior Year Expenditures	\$18,023,883	\$10,490,974	\$10,215,029 *	
Current Year Expenditures	\$571,558	\$806,247	\$1,660,020 **	
Encumbrances	\$188,747	\$1,352,532	\$502,111 *	
Total Remaining Authority	\$11,254,287	\$11,874,114	\$14,580,724	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$6,055,167

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

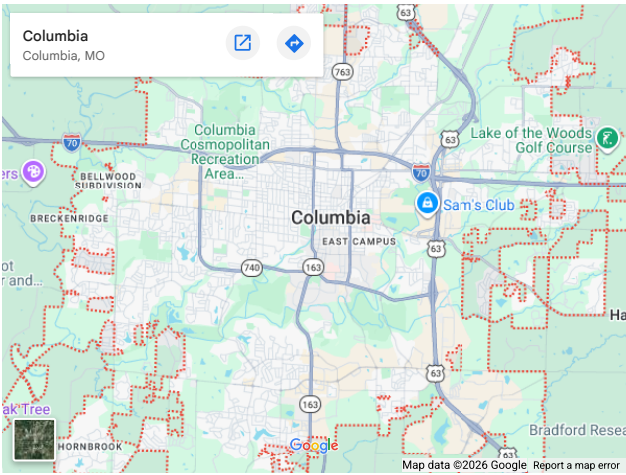
Fiscal Impact

Projects planned in FY 27 are funded through the Convention and Visitors Bureau, Capital Improvement Sales Tax, Capital Project Investment Income, and Transportation Sales Tax. Projects include maintenance to public buildings, salt storage at the Municipal Service Center South, and Grissum Renovations.



Public Buildings Major Maintenance Renovation - 00021

General Government - Capital Improvement Project



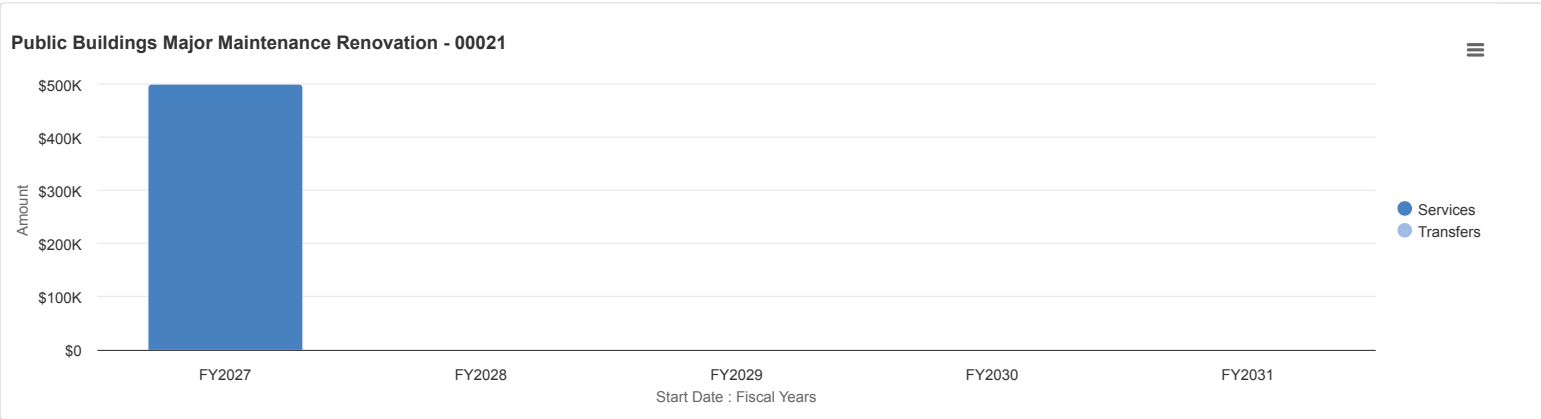
Project Details

- **Project Description:** Funding for major work needed on City-owned buildings.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,059,033
- **Needs Appropriated:** \$500,000
- **Actual Budget:** \$2,059,033
- **Prior Year Ending Balance:** \$1,372,984
- **Project Funding Sources:** Capital Project Investment Income.

Future Appropriations



Data Updated: Jul 03, 2026, 7:12 AM

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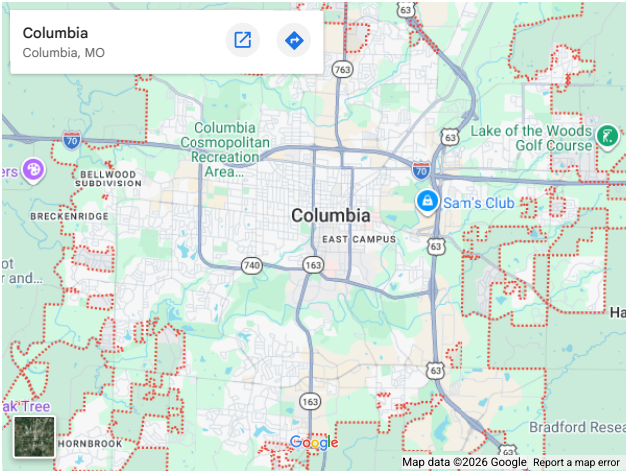
Annual Project Expenditures

Public Buildings Major Maintenance Renovations - 00021

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$20,000	\$0	\$289,000	\$0	\$88,000
TOTAL	\$20,000	\$0	\$289,000	\$0	\$88,000

Additional Salt Storage Building - 00632

General Government - Capital Improvement Project



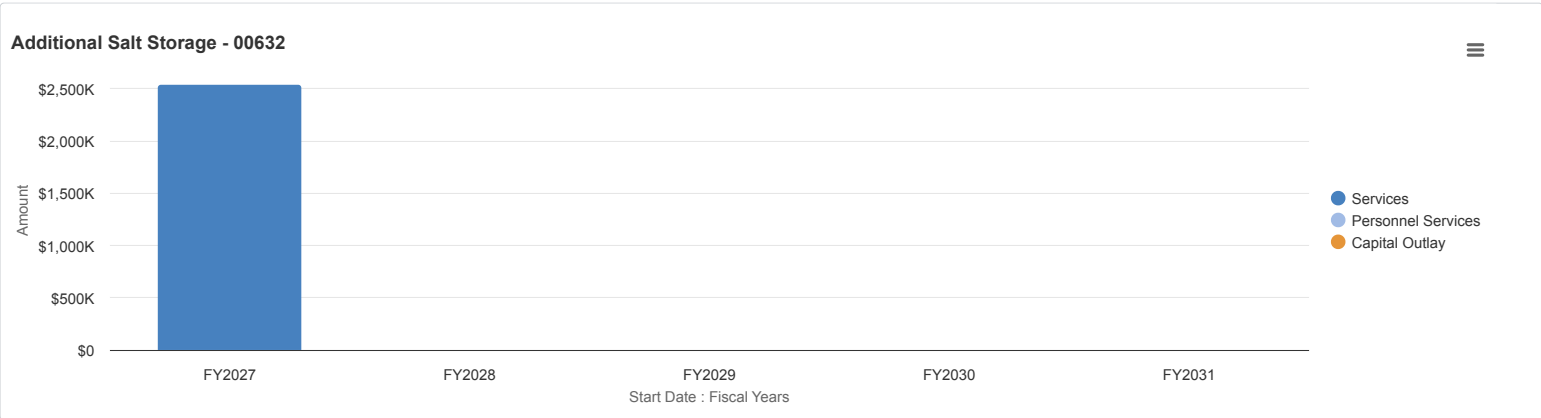
Project Details

- **Project Description:** Land purchase and additional salt dome in the south west portion of Columbia. Will be located on a site where fueling, and PW facilities to be added to create the Municipal Service Center South location.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$6,095,000
- **Needs Appropriated:** \$2,540,167
- **Actual Budget:** \$8,635,167
- **Prior Year Ending Balance:** \$2,876,553
- **Project Funding Sources:** Capital Improvement Sales Tax, Transportation Sales Tax

Future Appropriations



Data Updated: Jul 03, 2026, 7:12 AM

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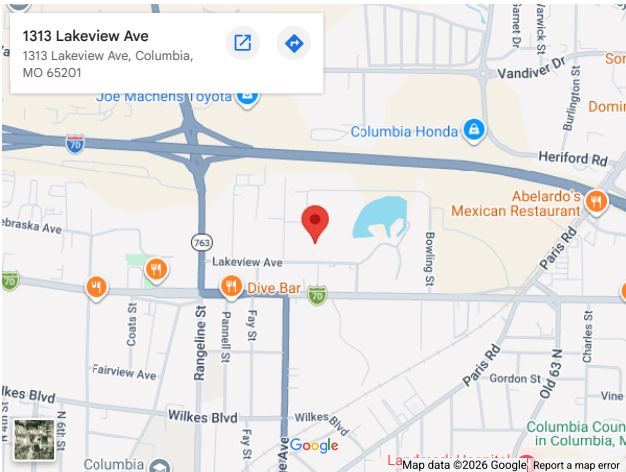
Annual Project Expenditures

Additional Salt Storage Building - 00632

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Capital Projects	\$1,777	\$21,699	\$24,060	\$331,265	\$149,905
TOTAL	\$1,777	\$21,699	\$24,060	\$331,265	\$149,905

Grissum Site & Buildings Renovations - 00659

General Government - Capital Improvement Project



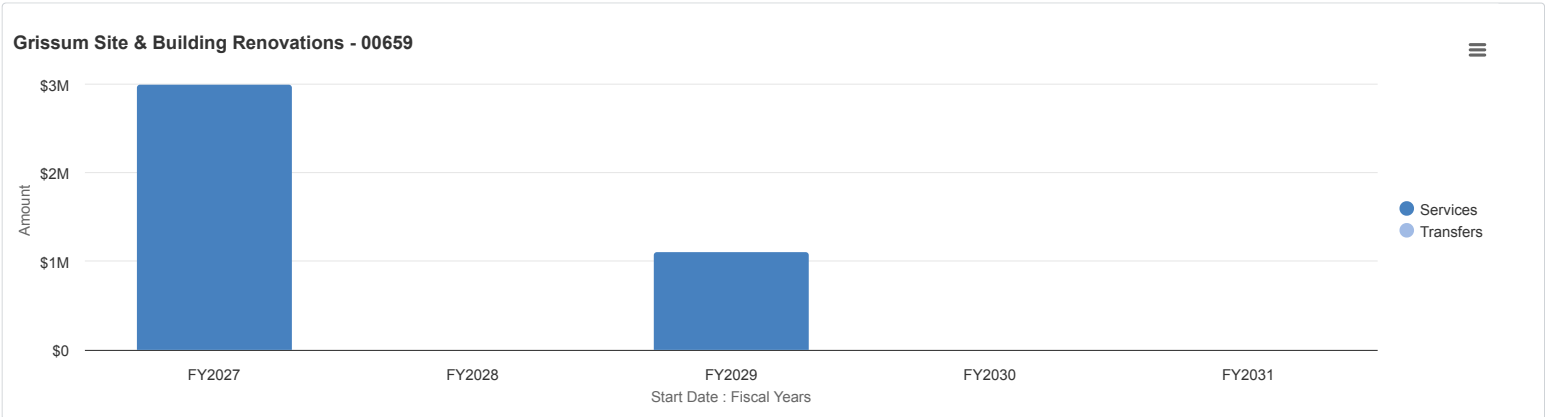
Project Details

- **Project Description:** Renovations to the Public Works Fleet, Street, Traffic & Transit Operations on the Grissum Site.
- **Ward:** 1
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$4,817,690
- **Needs Appropriated:** \$7,500,000
- **Actual Budget:** \$20,435,381
- **Prior Year Ending Balance:** \$4,622,446
- **Project Funding Sources:** Capital Improvement Sales Tax, Missouri Department of Transportation

Future Appropriations



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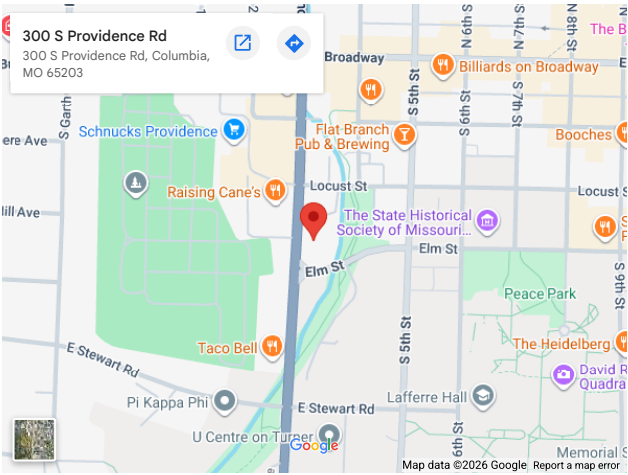
Annual Project Expenditures

Grissum Site & Building Renovations - 00659

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$38,498	\$0	\$27,090	\$10,887	\$16,150
Transfers	\$0	\$0	\$0	\$10,000	\$0
TOTAL	\$38,498	\$0	\$27,090	\$20,887	\$16,150

Walton Building Capital Improvement - 00587

General Government - Capital Improvement Project



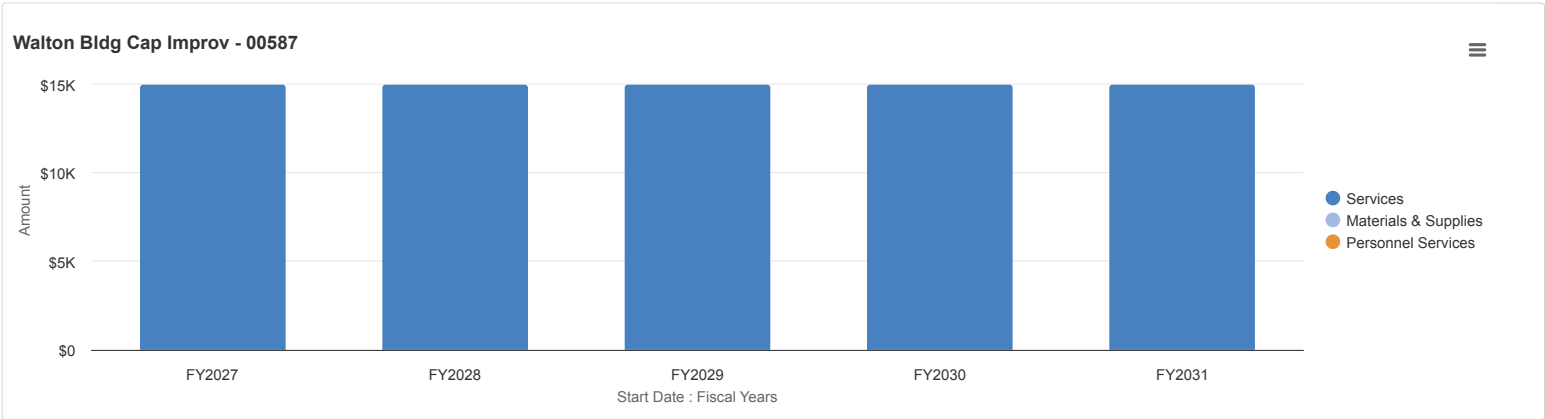
Project Details

- **Project Description:** Major capital improvements at the Walton Building, including parking lot and roof replacement.
- **Ward:** 1
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$767,959
- **Needs Appropriated:** \$75,000
- **Actual Budget:** \$1,610,918
- **Prior Year Ending Balance:** \$76,454
- **Project Funding Sources:** Convention & Visitor's Bureau

Future Appropriations



Data Updated: Jul 03, 2026, 7:12 AM

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Annual Project Expenditures

Walton Bldg Cap Improv - 00587

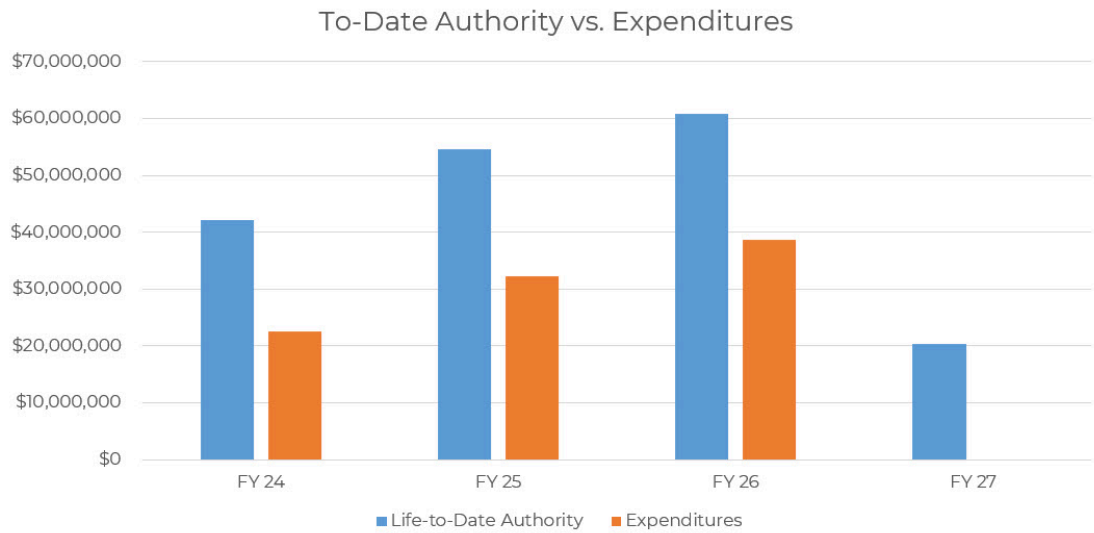
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
WALTON BLDG CAP IMPROV	\$119,363	\$0	\$60,487	\$68,823	\$18,199
TOTAL	\$119,363	\$0	\$60,487	\$68,823	\$18,199

Parks & Recreation Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 44008850



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$42,215,315	\$54,511,806	\$60,748,656	\$20,299,421 ***
Prior Year Expenditures	\$18,298,599	\$24,720,221	\$26,056,286 *	
Current Year Expenditures	\$4,240,109	\$7,549,359	\$12,615,894 **	
Encumbrances	\$8,771,721	\$9,021,098	\$4,687,055 *	
Total Remaining Authority	\$10,904,886	\$13,221,128	\$17,389,421	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$2,910,000

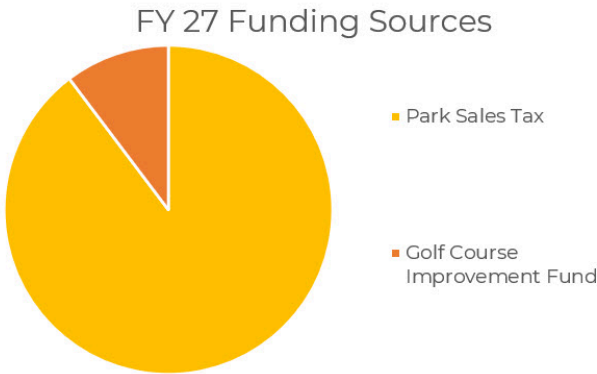
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Parks and Recreation Capital Projects are primarily funded through the Park Sales Tax. This tax was renewed by the voter's in FY 21.

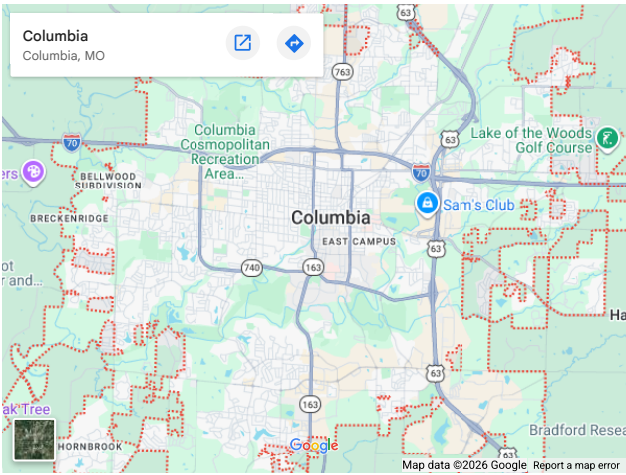
In FY 27, Parks and Recreation is funding \$2,910,000 for fourteen projects, including Golf Course improvements, Northeast Regional Park Development, and Perche Creek Trail Phase 2.

Note: In FY 24, Rec Services and Parks and Recreation capital projects were combined into one fund.



ADA Compliance Phase II - 00663

Parks & Recreation - Capital Improvement Project



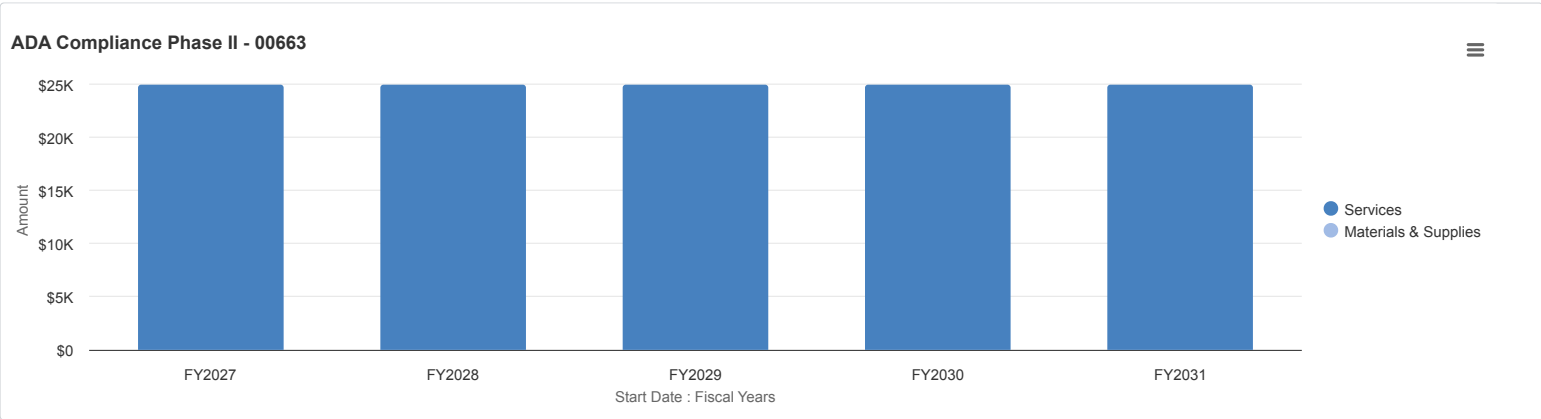
Project Details

- Project Description:** Bringing existing parks, playgrounds, and Parks & Rec managed facilities into compliance with the Americans with Disabilities Act. Projects based on a report developed by Gerald Morgan, P.A. at MU.
- Ward:** Citywide
- Anticipated Completion Date:** Ongoing

Project Funding Information

- Total Appropriated:** \$254,800
- Needs Appropriated:** \$150,000
- Actual Budget:** \$404,800
- Prior Year Ending Balance:** \$25,762
- Project Funding Sources:** Parks Sales Tax

Future Appropriations



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Annual Project Expenditures

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$2,981	\$33,802	\$2,693	\$30,641	\$10,925
Materials & Supplies	\$3,006	\$694	\$16,340	\$492	\$0
TOTAL	\$5,987	\$34,496	\$19,034	\$31,133	\$10,925

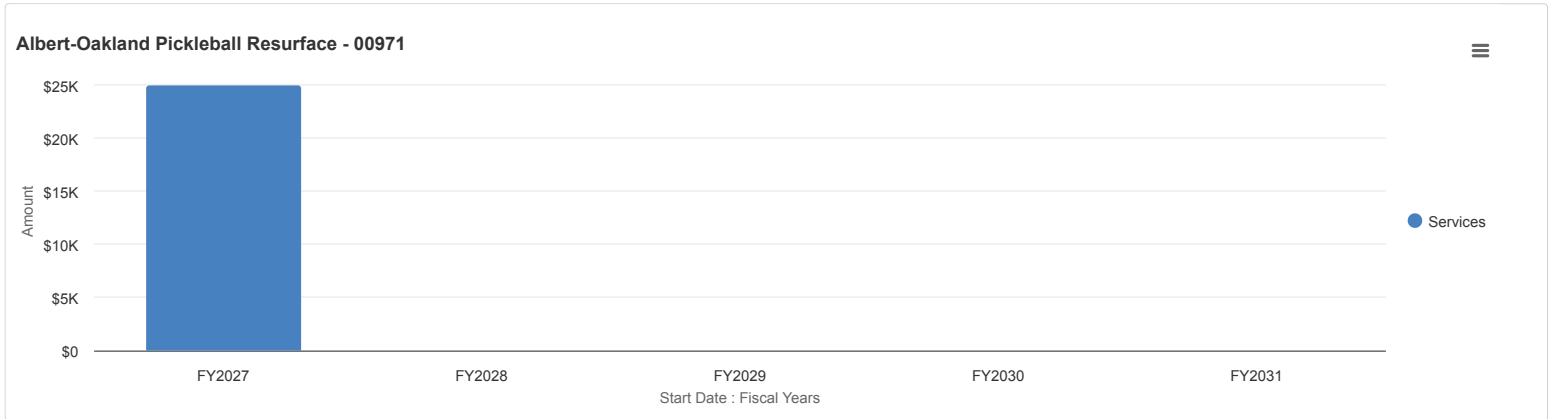
Albert - Oakland Pickleball Lower Court Resurf - 00971

Parks & Recreation - Capital Improvement Project



- ### Project Details
- **Project Description:** Resurface lower pickleball courts at Albert-Oakland park to match quality and service life of the new upper courts currently being installed.
 - **Ward:** 2
 - **Anticipated Completion Date:** Ongoing
- ### Project Funding Information
- **Total Appropriated:** \$0
 - **Needs Appropriated:** \$25,000
 - **Actual Budget:** \$25,000
 - **Prior Year Ending Balance:** \$0
 - **Project Funding Sources:** Parks Sales Tax

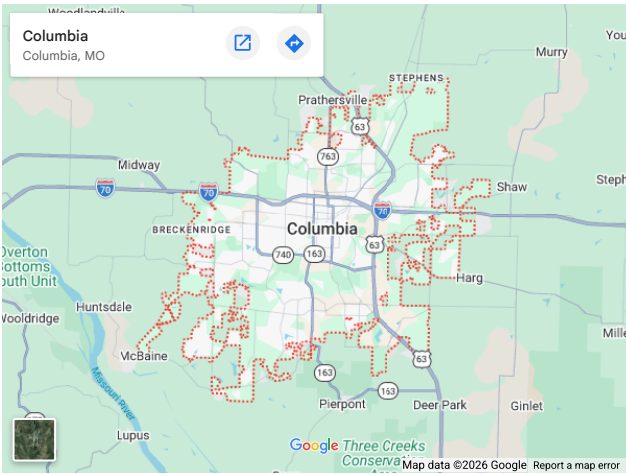
Future Appropriations



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Annual Land Acquisition & Preservation - 00662

Parks & Recreation - Capital Improvement Project



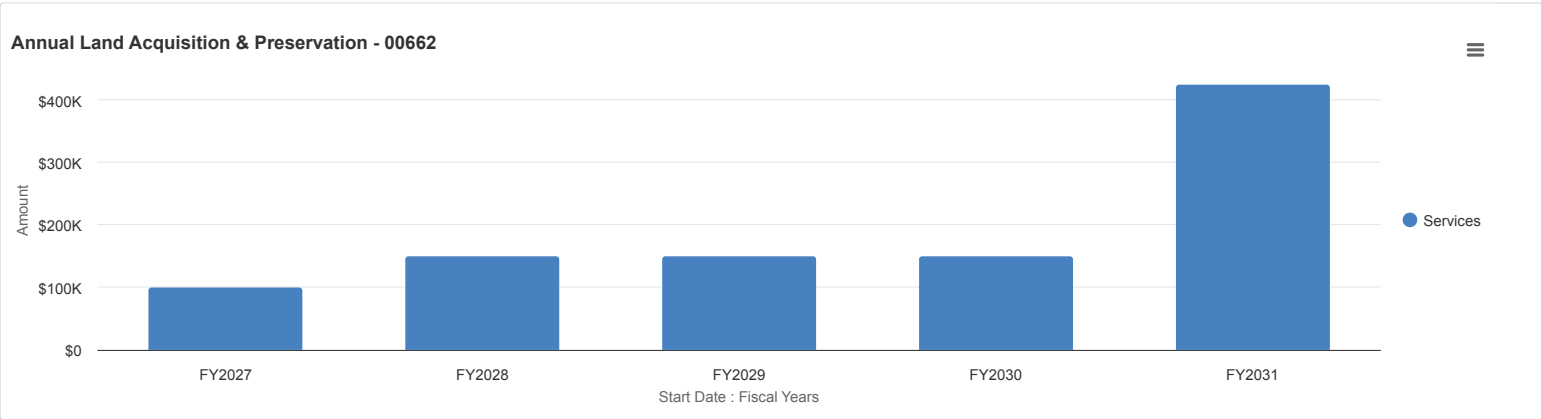
Project Details

- Project Description:** Land acquisition for all park types (neighborhood, community, regional, special purpose), greenways, and natural areas.
- Ward:** Citywide
- Anticipated Completion Date:** Ongoing

Project Funding Information

- Total Appropriated:** \$2,650,000
- Needs Appropriated:** \$1,975,000
- Actual Budget:** \$4,625,000
- Prior Year Ending Balance:** \$593,678
- Project Funding Sources:** Parks Sales Tax, Donations

Future Appropriations



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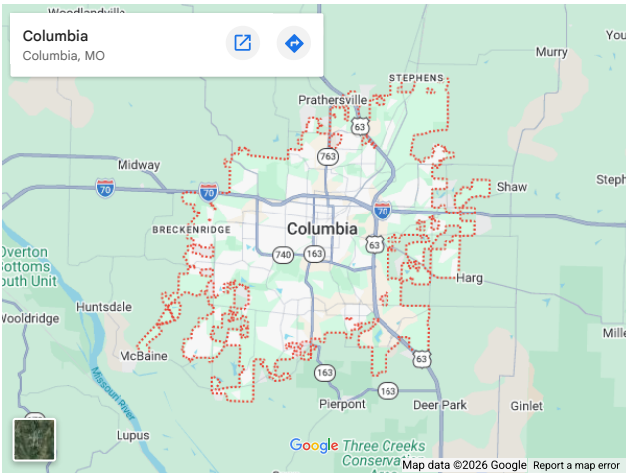
Annual Project Expenditures

Annual Land Acquisition & Preservation - 00662

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$702,366	\$262,291	\$975,561	\$88,372	\$6,106
TOTAL	\$702,366	\$262,291	\$975,561	\$88,372	\$6,106

Annual Park Roads & Parking - 00242

Parks & Recreation - Capital Improvement Project



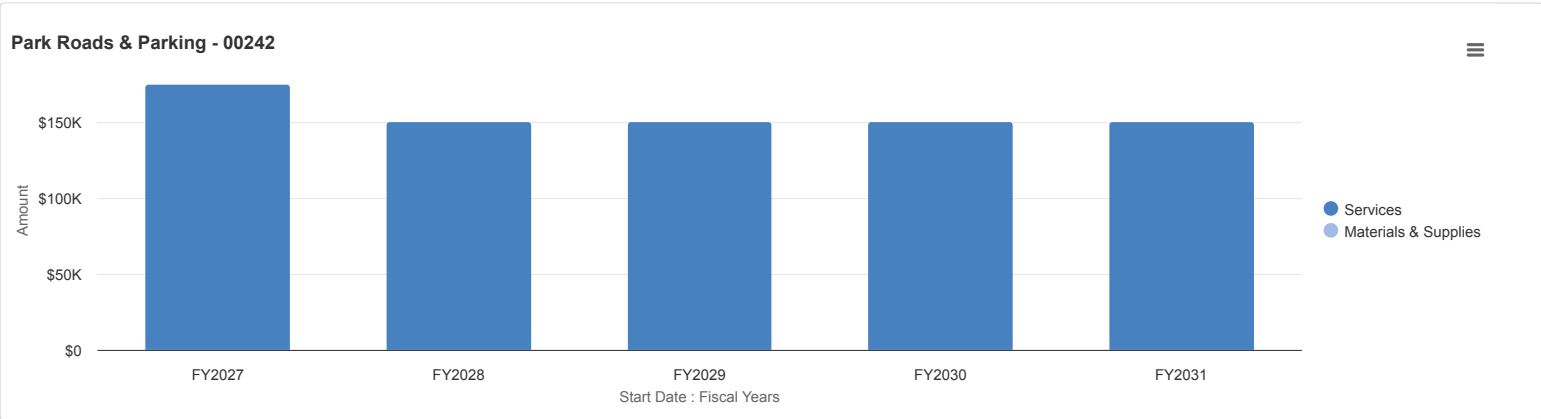
Project Details

- **Project Description:** Annual improvements to roads and parking areas to provide an attractive and safe surface for park users.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$3,398,500
- **Needs Appropriated:** \$1,050,000
- **Actual Budget:** \$4,448,500
- **Prior Year Ending Balance:** \$290,842
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations



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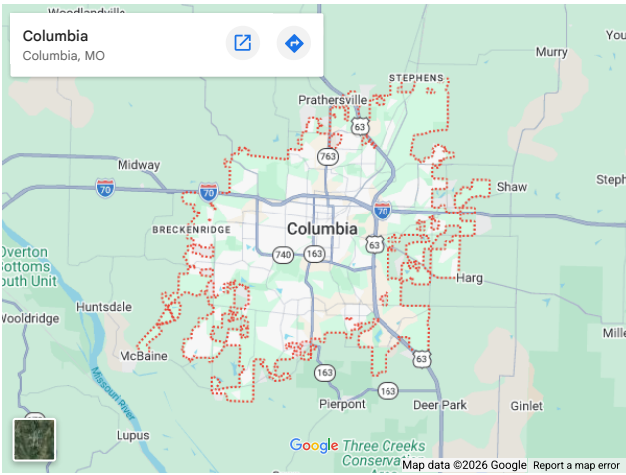
Annual Project Expenditures

Park Roads & Parking - 00242

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$47,681	\$107,975	\$137,821	\$148,600	\$158,647
Materials & Supplies	\$109,229	\$122,122	\$13,054	\$21,687	\$3,239
TOTAL	\$156,910	\$230,097	\$150,875	\$170,287	\$161,886

City School Park Improvements - 00249

Parks & Recreation - Capital Improvement Project



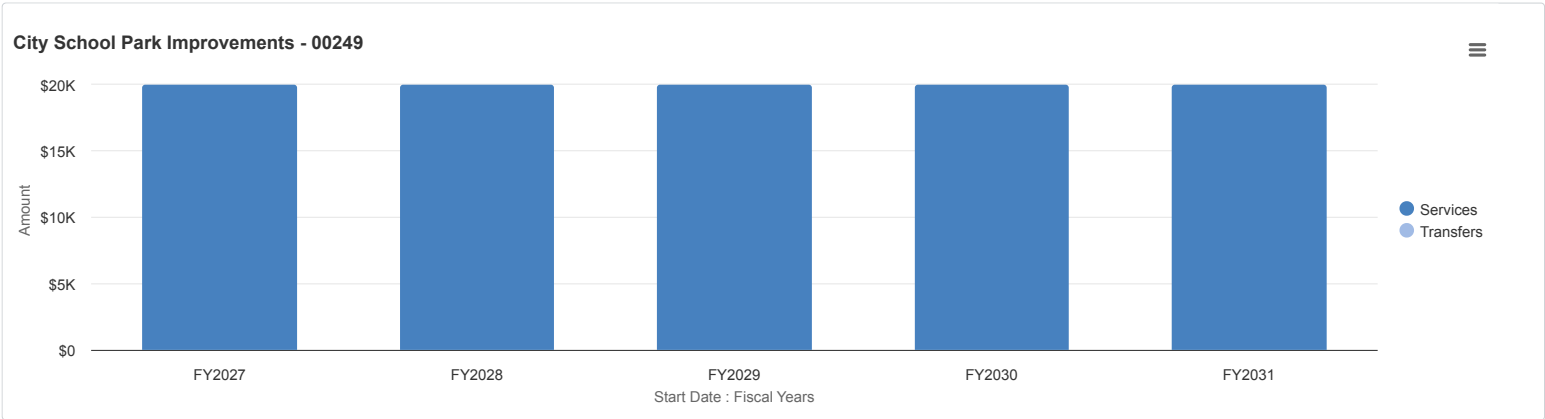
Project Details

- **Project Description:** Annual funds for improvements to playgrounds and other shared facilities on school property.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$725,000
- **Needs Appropriated:** \$120,000
- **Actual Budget:** \$845,000
- **Prior Year Ending Balance:** \$323,232
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations



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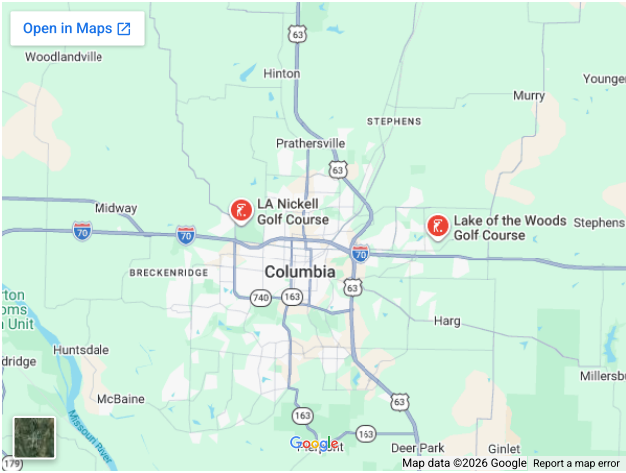
Annual Project Expenditures

City School Park Improvements - 00249

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$0	\$0	\$0	\$0	\$73,232
TOTAL	\$0	\$0	\$0	\$0	\$73,232

Golf Course Improvements - 00873

Parks & Recreation - Capital Improvement Project



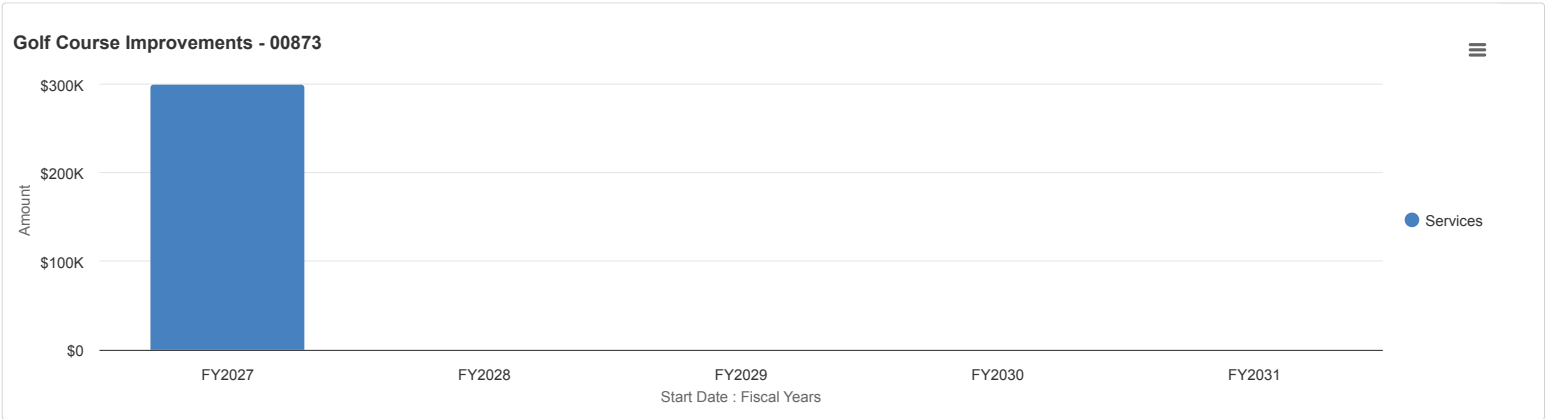
Project Details

- **Project Description:** Golf course improvements to the cart paths, irrigation system and tee boxes at Lake of the Woods and LA Nickell Golf Course.
- **Ward:** 2 & 3
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$80,000
- **Needs Appropriated:** \$400,000
- **Actual Budget:** \$480,000
- **Prior Year Ending Balance:** \$69,369
- **Project Funding Sources:** GCIF

Future Appropriations



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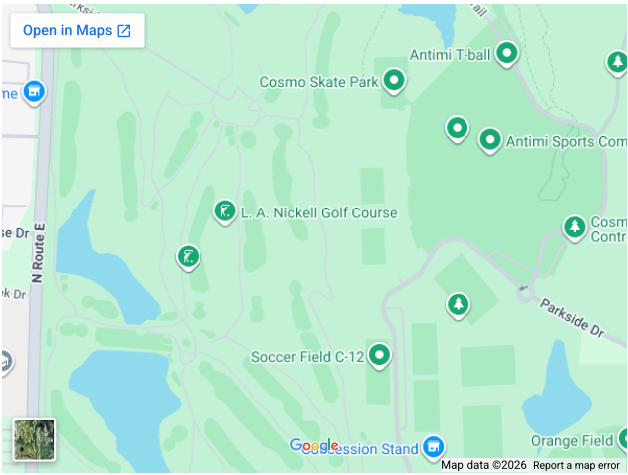
Annual Project Expenditures

Golf Course Improvements - 00873

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Golf Course Improvement	\$0	\$0	\$2,038	\$8,593	\$20,035
TOTAL	\$0	\$0	\$2,038	\$8,593	\$20,035

LAN Driving Range Net - 00972

Parks & Recreation - Capital Improvement Project



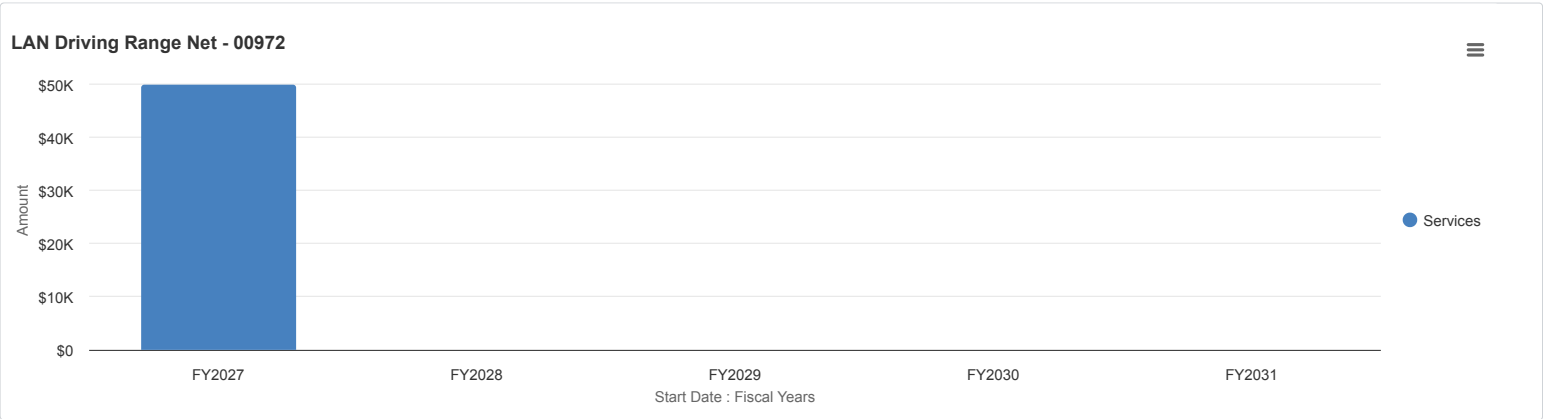
Project Details

- **Project Description:** LA Nickell Driving Range net replacement.
- **Ward:** 2
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$50,000
- **Actual Budget:** \$50,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations

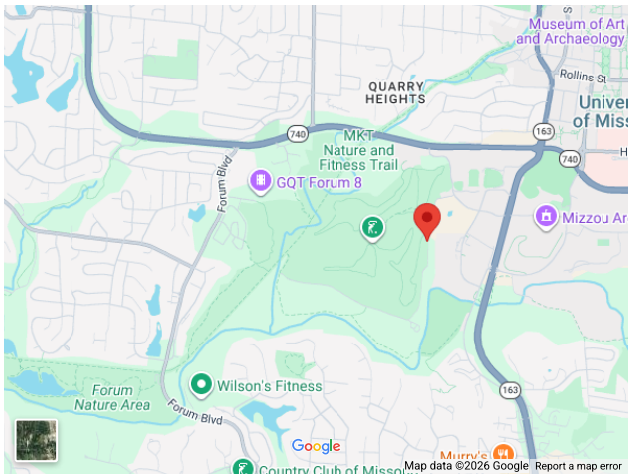


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MLK Memorial & Battle Garden Improvements - 00910

Parks & Recreation - Capital Improvement Project



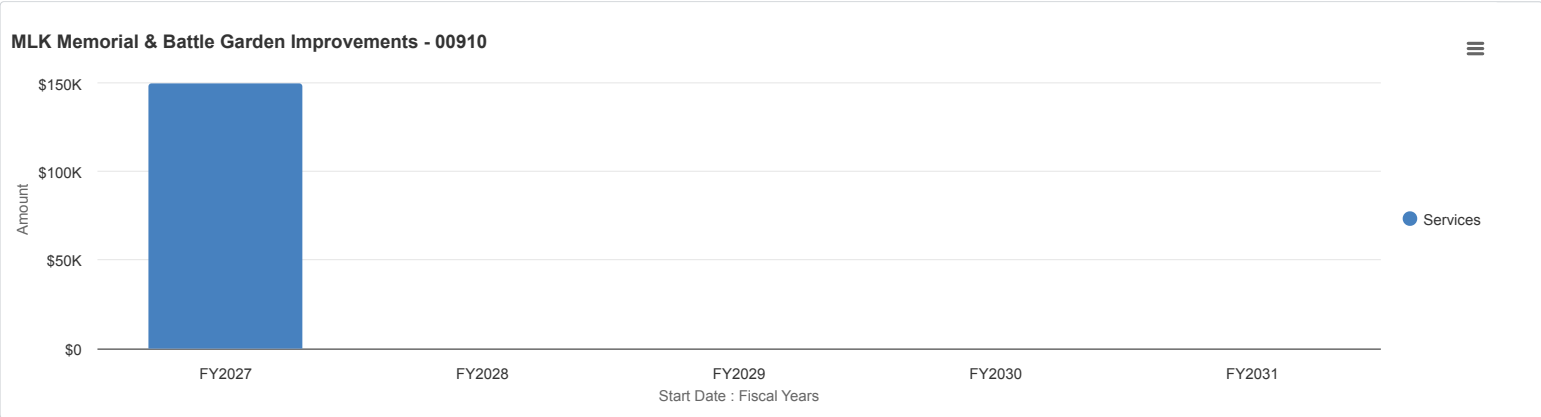
Project Details

- **Project Description:** Improvements to the MLK Memorial, Battle Garden and MKT Trail trailhead parking lot including asphalt overlay, lighting, garden and memorial improvements and other general park improvements.
- **Ward:** 4
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$100,000
- **Needs Appropriated:** \$150,000
- **Actual Budget:** \$250,000
- **Prior Year Ending Balance:** \$100,000
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations

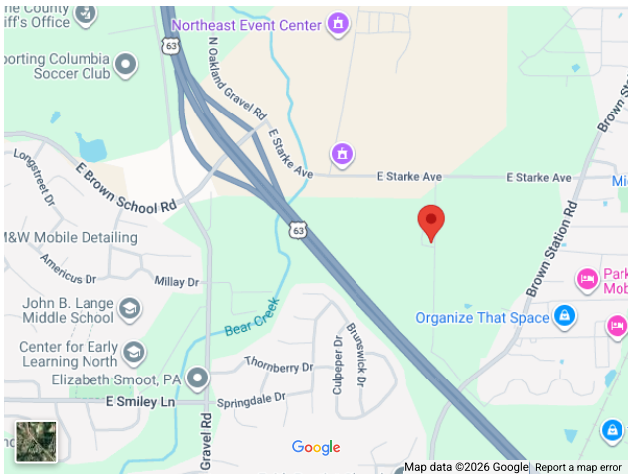


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Northeast Regional Park Development - 00900

Parks & Recreation - Capital Improvement Project



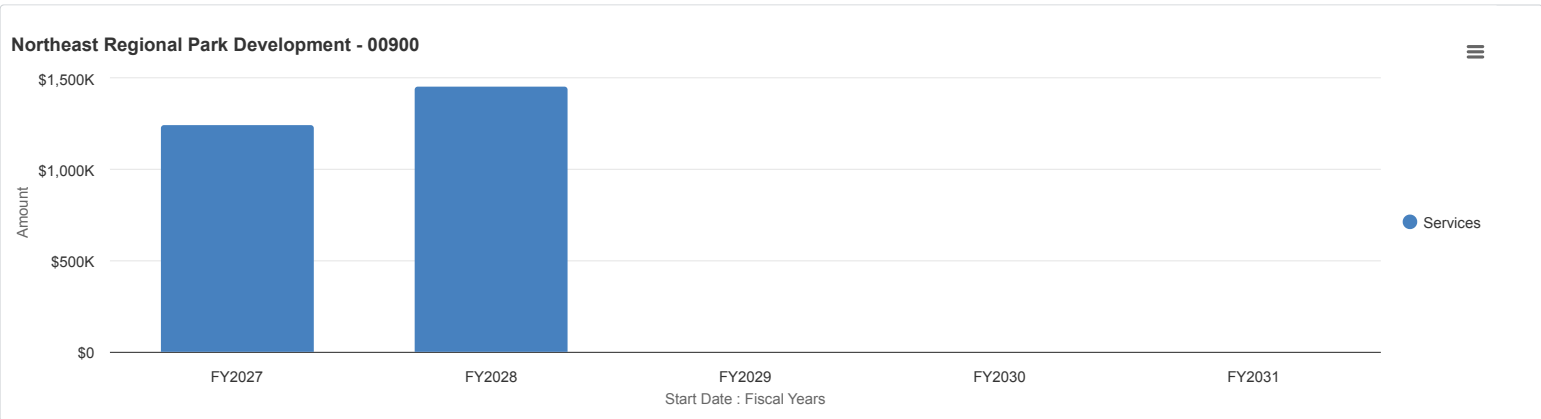
Project Details

- **Project Description:** Development of the former fairgrounds property, including synthetic turf multi-purpose sports fields, indoor building improvements, construction of an 8-lane track with a synthetic multipurpose field, and 4 practice baseball fields. The project also includes utility upgrades, parking lot improvements, and LED lighting upgrades.
- **Ward:** 3
- **Anticipated Completion Date:** 2028

Project Funding Information

- **Total Appropriated:** \$3,575,000
- **Needs Appropriated:** \$2,700,000
- **Actual Budget:** \$6,275,000
- **Prior Year Ending Balance:** \$3,575,000
- **Project Funding Sources:** Parks Sales Tax, Grants

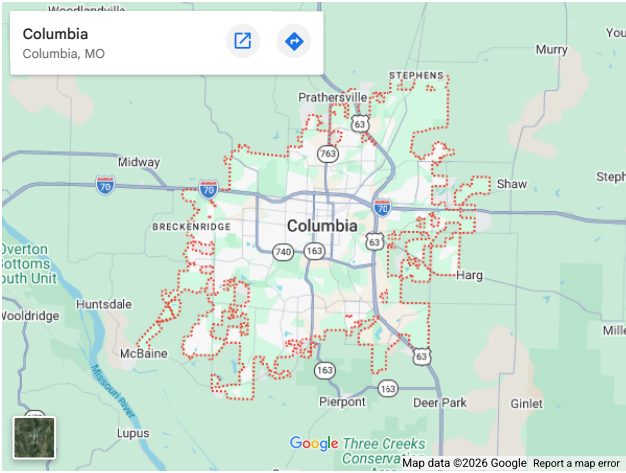
Future Appropriations



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Park Security Annual Improvement Fund - 00869

Parks & Recreation - Capital Improvement Project



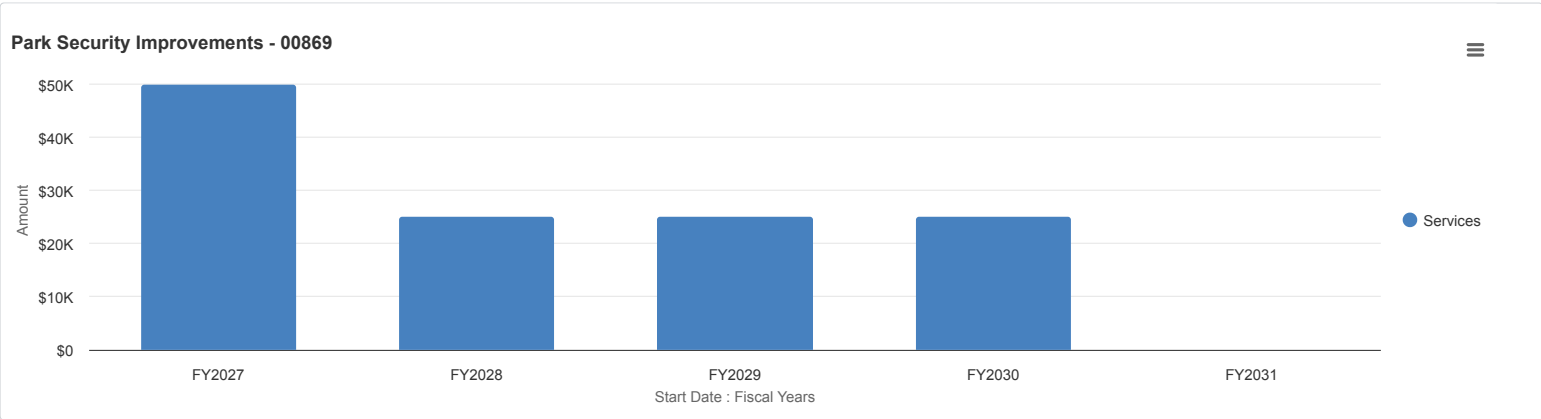
Project Details

- **Project Description:** Project will add or replace security cameras, lighting or public announcement systems in parks and facilities.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$85,000
- **Needs Appropriated:** \$125,000
- **Actual Budget:** \$210,000
- **Prior Year Ending Balance:** \$22,155
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations



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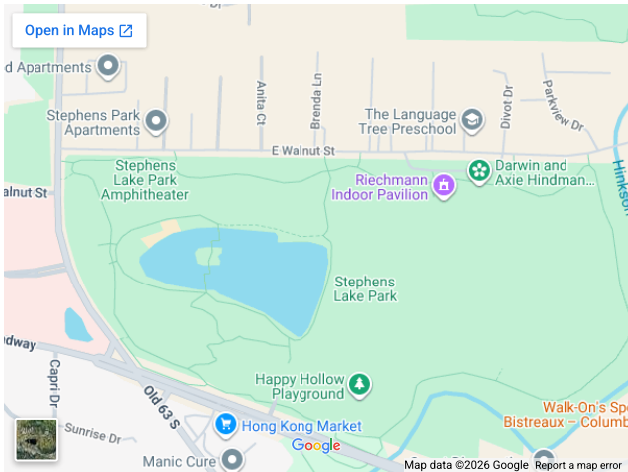
Annual Project Expenditures

Park Security Improvement - 00869

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Materials & Supplies	\$0	\$0	\$0	\$36,350	\$11,480
Services	\$0	\$0	\$11,629	\$6,866	\$12,155
TOTAL	\$0	\$0	\$11,629	\$43,216	\$23,635

Riechmann Pavillion Improvements - 00973

Parks & Recreation - Capital Improvement Project



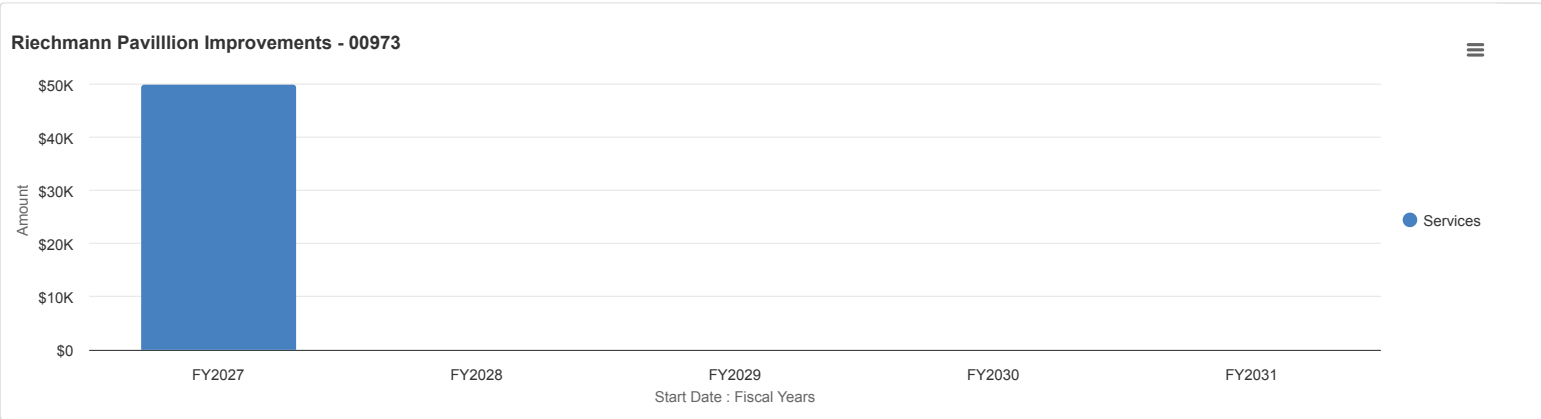
Project Details

- **Project Description:** Replacement of doors and other improvements as necessary.
- **Ward:** 3
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$50,000
- **Actual Budget:** \$50,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations

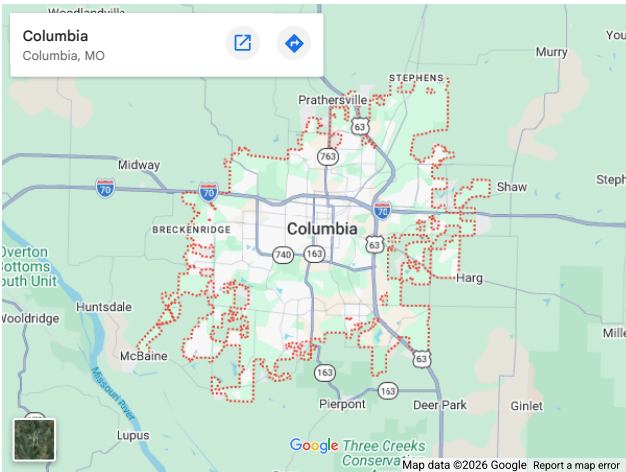


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Annual Trails - 00673

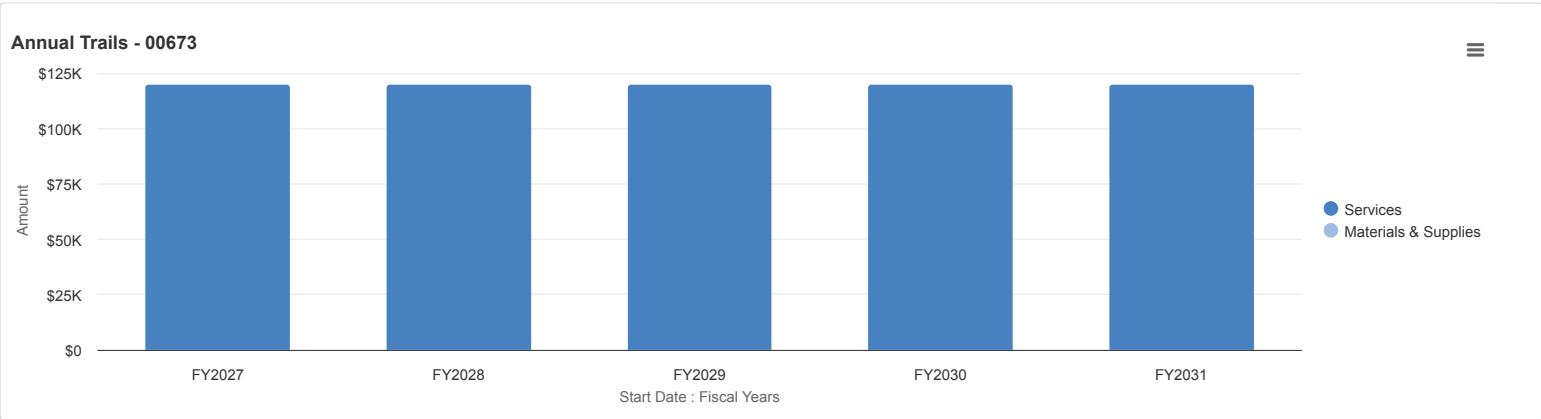
Parks & Recreation - Capital Improvement Project



- Project Details**
- Project Description:** Funds used to either acquire, construct, or repair new and existing trails and trail related amenities such as bridges. May also be used as a match for future grants.
 - Ward:** Citywide
 - Anticipated Completion Date:** Ongoing

- Project Funding Information**
- Total Appropriated:** \$1,363,683
 - Needs Appropriated:** \$920,000
 - Actual Budget:** \$2,283,683
 - Prior Year Ending Balance:** \$142,167
 - Project Funding Sources:** Parks Sales Tax, Grant funds

Future Appropriations



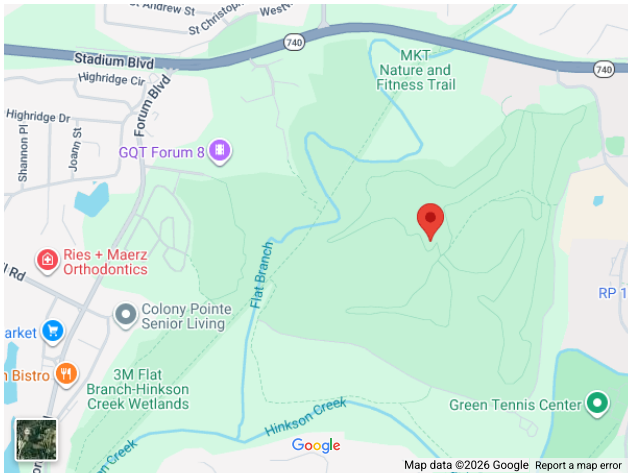
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Annual Project Expenditures

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$79,079	\$58,945	\$91,447	\$320,939	\$47,004
Materials & Supplies	\$34,773	\$43,476	\$39,978	\$43,544	\$10,766
TOTAL	\$113,852	\$102,421	\$131,425	\$364,482	\$57,770

MKT Bridge Improvements #9 & #10 - 00832

Parks & Recreation - Capital Improvement Project



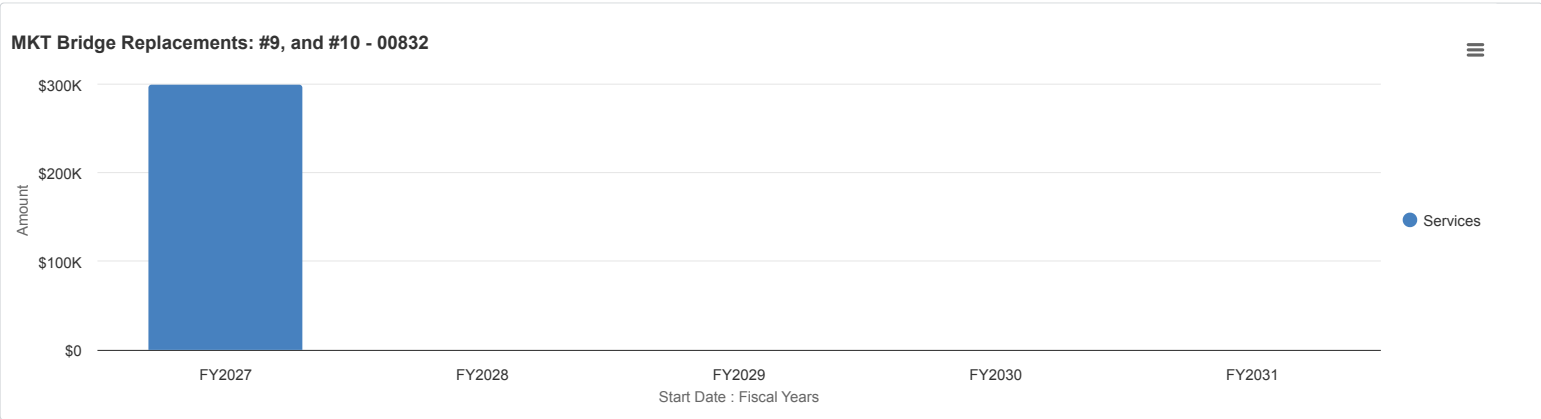
Project Details

- **Project Description:** Replace wooden bridges #9 and #10 on the MKT Trail.
- **Ward:** 4 and 5.
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$340,000
- **Needs Appropriated:** \$300,000
- **Actual Budget:** \$640,000
- **Prior Year Ending Balance:** \$233,300
- **Project Funding Sources:** Parks Sales Tax, Donations.

Future Appropriations



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Annual Project Expenditures

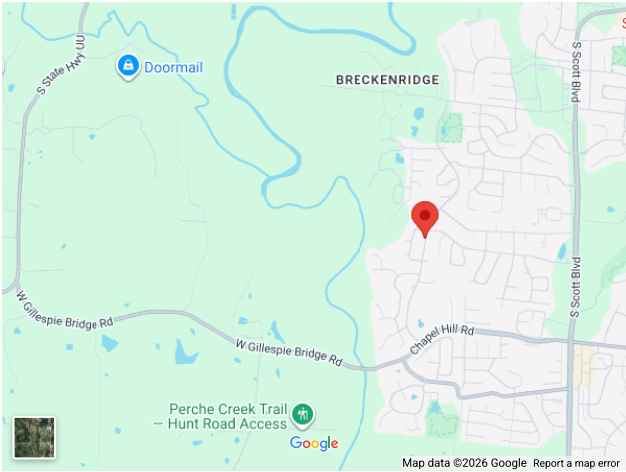
MKT Bridge Improvements #9 & #10 - 00832

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$0	\$0	\$0	\$35,025	\$46,775
TOTAL	\$0	\$0	\$0	\$35,025	\$46,775

Perche Creek Trail Phase II: Gillespie to Smith - 00834

Parks & Recreation - Capital Improvement Project

Photo Credit: David Spear, Capture CoMo 2024



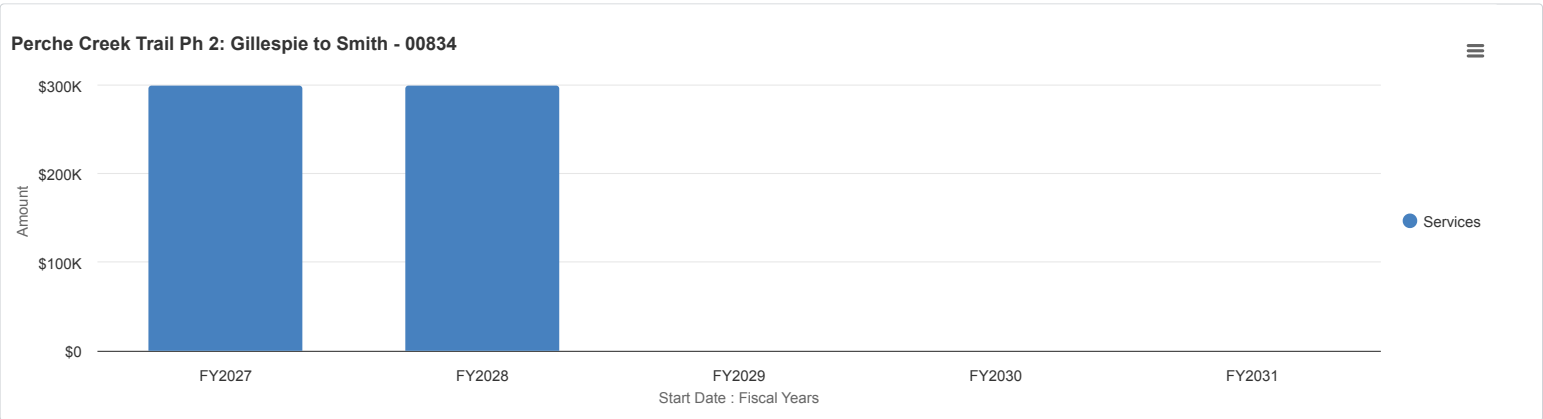
Project Details

- **Project Description:** Connecting the Perche Creek Trail from Gillespie Bridge Road to Smith Drive, including 1.5 miles of trails and pedestrian bridge(s).
- **Ward:** 4
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$700,000
- **Needs Appropriated:** \$600,000
- **Actual Budget:** \$1,300,000
- **Prior Year Ending Balance:** \$700,000
- **Project Funding Sources:** Parks Sales Tax

Future Appropriations



Annual Project Expenditures

Perche Crk Trail Ph 2: Gillespie to Smith - 00834

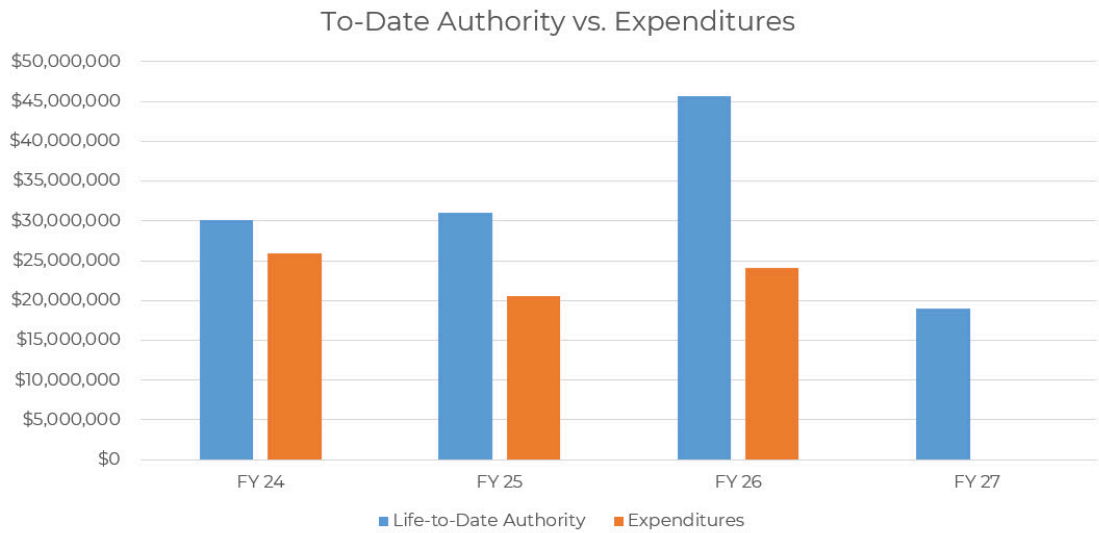
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
STRAWN PARK DISC GOLF IMPROVEMENTS	\$0	\$0	\$0	\$101,226	\$33,952
NORTHEAST PARK DEV'T	\$0	\$0	\$0	\$0	\$83
TOTAL	\$0	\$0	\$0	\$101,226	\$34,034

Public Safety Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 44008810



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$30,061,867	\$31,041,385	\$45,691,385 *	\$18,952,008 ***
Prior Year Expenditures	\$23,737,687	\$20,088,887	\$22,818,444 *	
Current Year Expenditures	\$2,244,445	\$508,469	\$1,216,550 **	
Encumbrances	\$585,551	\$509,620	\$3,204,383 *	
Total Remaining Authority	\$3,494,184	\$9,934,409	\$18,452,008	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$500,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

In FY 27, Public Safety capital improvement projects include replacing the 2017 Engine 1, which is 10 years old.

Funding for Public Safety Capital Projects comes from Capital Improvement Sales Tax.

Replace 2017 Engine 1 - 00957

Public Safety - Capital Improvement Project



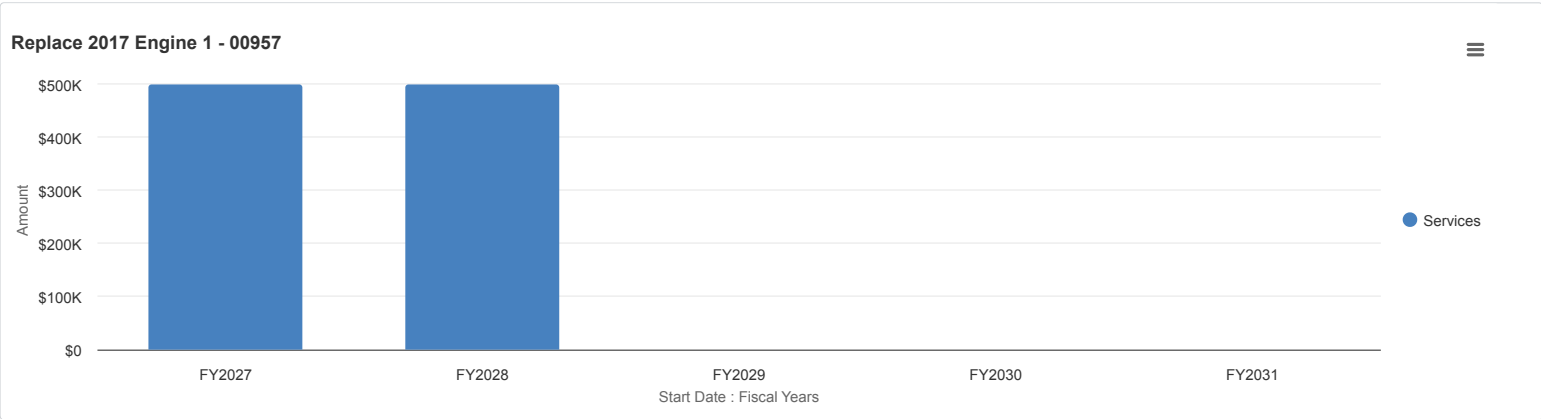
Project Details

- **Project Description:** Replace 2017 Engine 1. Engine takes 3 years to build, so this truck will be 10 years old when the new one is received.
- **Ward:** Citywide
- **Anticipated Completion Date:** 2030

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$1,000,000
- **Actual Budget:** \$1,000,000
- **Prior Year Ending Balance:** \$1,000,000
- **Project Funding Sources:** Capital Improvement Sales Tax, Capital Outlay

Future Appropriations



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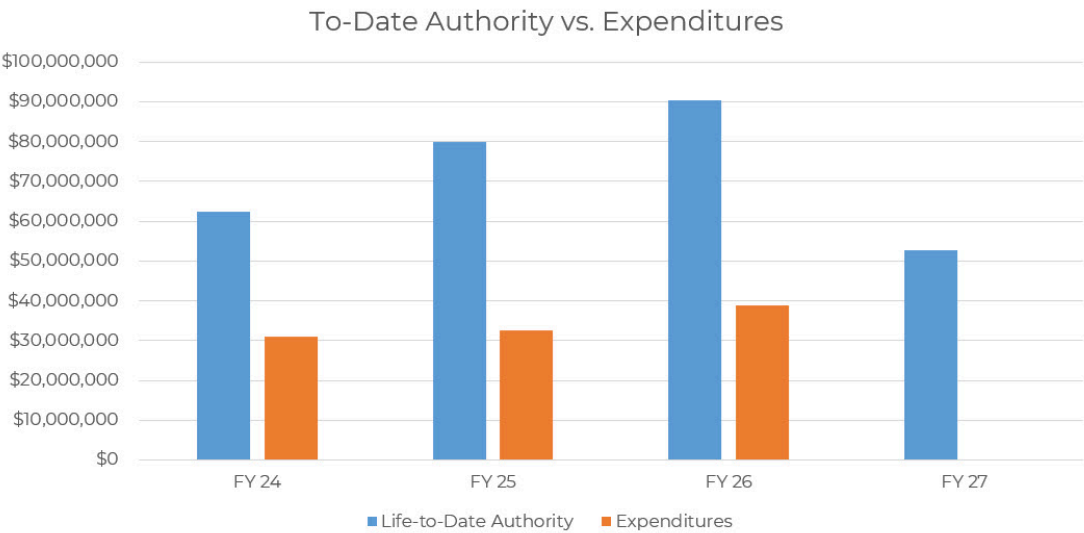
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Streets, Sidewalks, and Major Maintenance Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 4400*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$62,307,041	\$79,833,645	\$90,455,563 *	\$52,767,016 ***
Prior Year Expenditures	\$28,770,086	\$29,624,782	\$33,704,476 *	
Current Year Expenditures	\$2,280,951	\$2,913,852	\$5,085,946 **	
Encumbrances	\$1,935,400	\$2,955,884	\$5,708,681 *	
Total Remaining Authority	\$29,320,604	\$44,339,127	\$45,956,460	

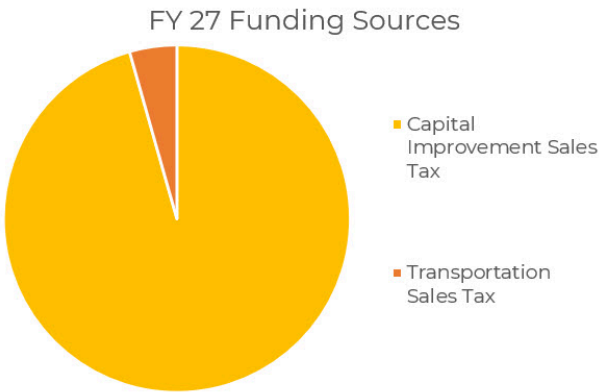
* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$6,810,556

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

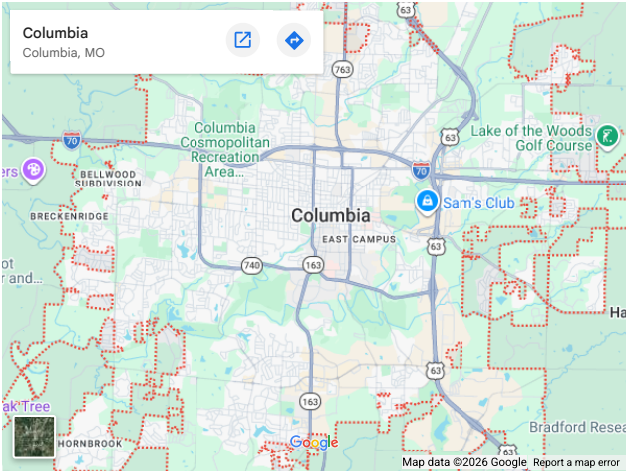
Projects may be funded by Capital Improvement Sales Tax, County Road Tax Rebate, Public Improvement Fund/Development Fees, and Misc. Revenues.

In FY 27, projects will be funded through the Capital Improvement Sales Tax and Transportation Sales Tax. Projects include annual maintenance, street reconstruction, and traffic safety.



Annual Sidewalks/Pedways - 40162

Streets & Sidewalks - Capital Improvement Project



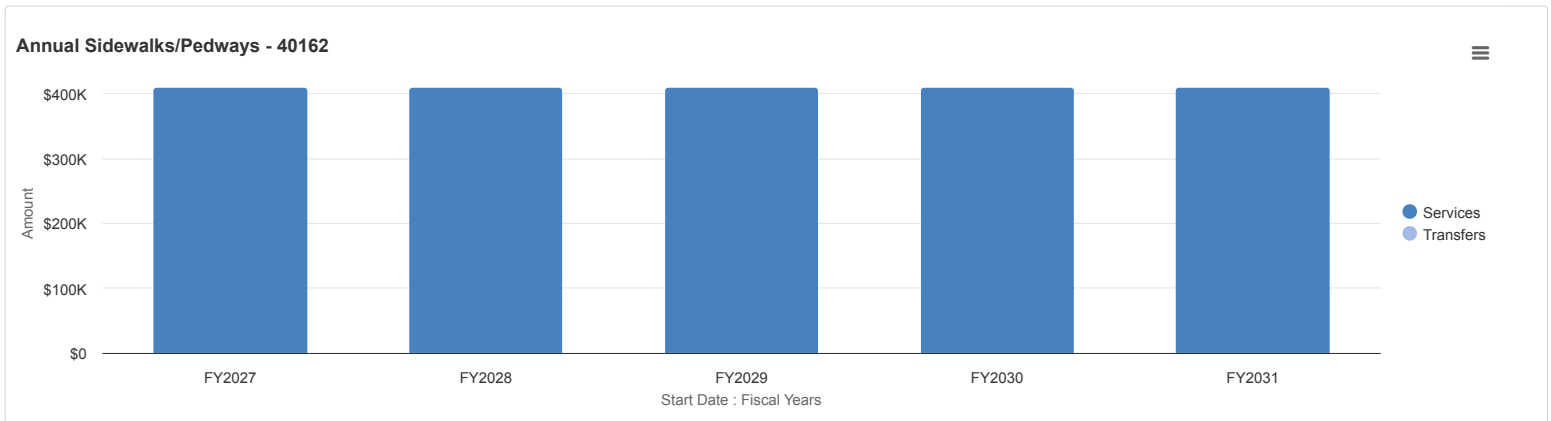
Project Details

- **Project Description:** New construction and reconstruction of various sidewalks.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$495,706
- **Needs Appropriated:** \$3,690,000
- **Actual Budget:** \$4,185,706
- **Prior Year Ending Balance:** \$745,183
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



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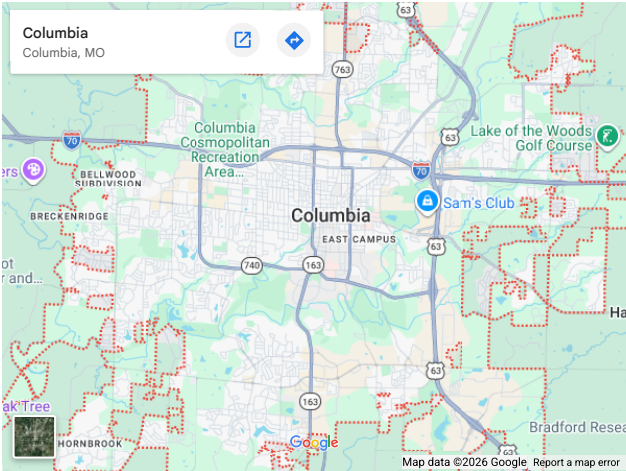
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Annual Project Expenditures

Annual Sidewalks/Pedways - 40162	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
ANNUAL SIDEWALKS	\$0	\$0	\$0	\$90,700	\$450,000
TOTAL	\$0	\$0	\$0	\$90,700	\$450,000

Annual Street Reconstruction - 00647

Streets & Sidewalks - Capital Improvement Project



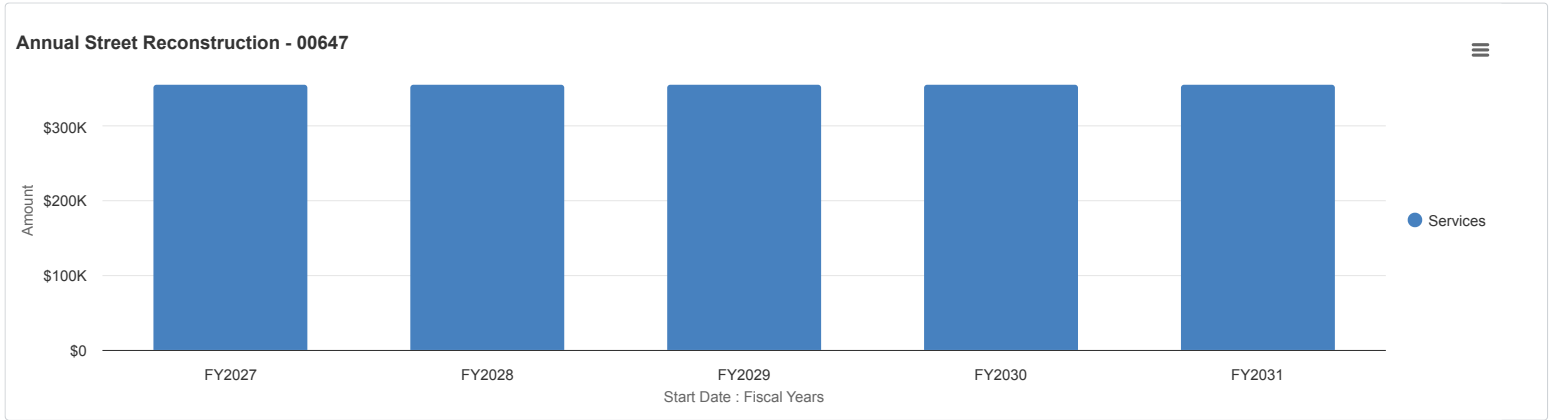
Project Details

- **Project Description:** 2015 Capital Improvement Sales Tax Ballot project to address traffic calming issues. Any specific projects are identified and approved, funds will be appropriated from this project to the specific traffic calming projects.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$1,963,882
- **Needs Appropriated:** \$3,200,004
- **Actual Budget:** \$5,163,886
- **Prior Year Ending Balance:** \$2,483,882
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



Data Updated: Jul 03, 2026, 7:12 AM

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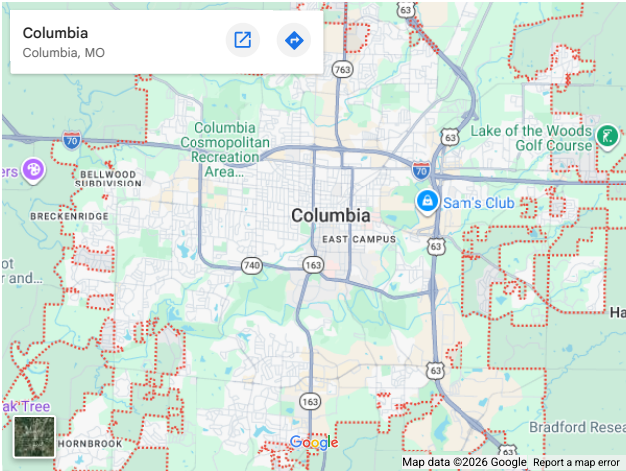
Annual Project Expenditures

Annual Streets Reconstruction - 00647

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$0	\$0	\$0	\$0	\$1,020,000
TOTAL	\$0	\$0	\$0	\$0	\$1,020,000

Annual Traffic Calming - 00646

Streets & Sidewalks - Capital Improvement Project



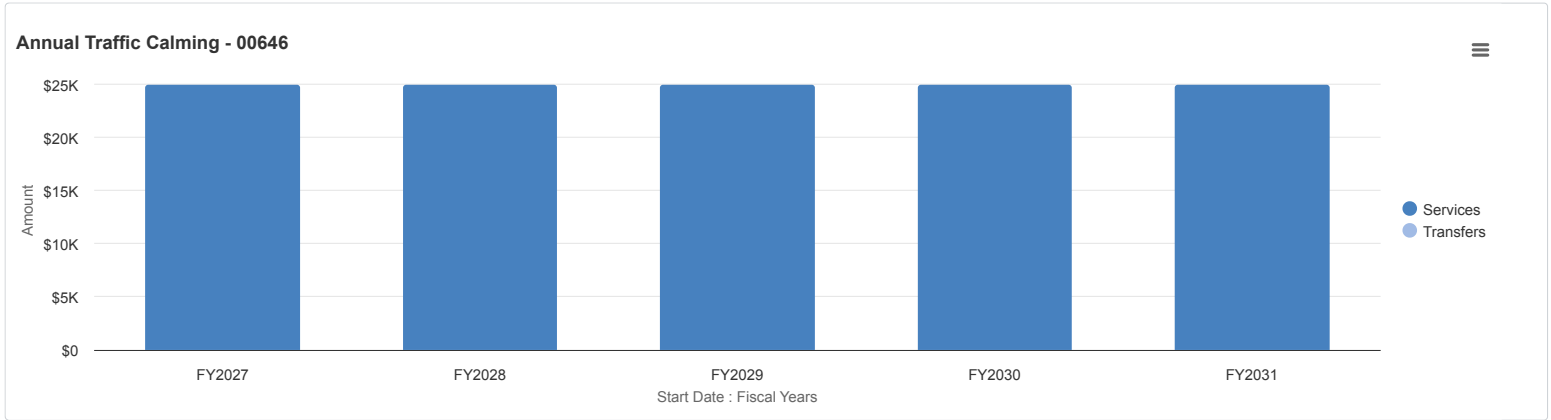
Project Details

- **Project Description:** 2015 Capital Improvement Sales Tax Ballot project to address traffic calming issues. Any specific projects are identified and approved, funds will be appropriated from this project to the specific traffic calming projects.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$1,155,147
- **Needs Appropriated:** \$225,000
- **Actual Budget:** \$1,380,147
- **Prior Year Ending Balance:** \$1,043,422
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



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Annual Project Expenditures

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$120,000	\$150,000	\$85,000	\$70,000	\$230,000
Services	\$0	\$11,725	\$0	\$27,700	\$72,211
TOTAL	\$120,000	\$161,725	\$85,000	\$97,700	\$302,211

Corridor Preservation - 00858

Streets & Sidewalks - Capital Improvement Project



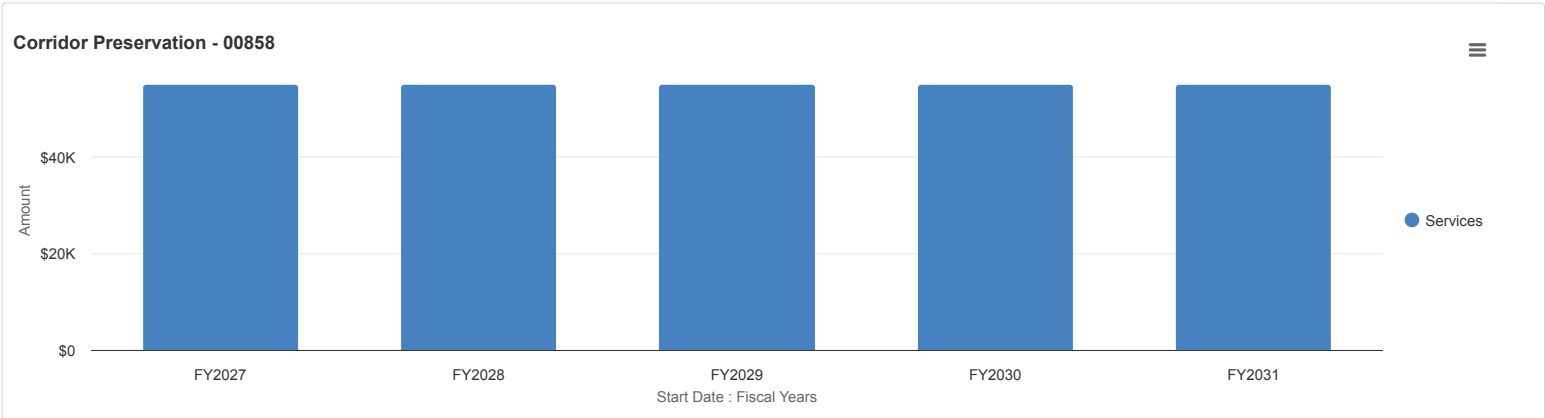
Project Details

- **Project Description:** Yearly right-of-way preservation.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$405,821
- **Needs Appropriated:** \$550,000
- **Actual Budget:** \$955,822
- **Prior Year Ending Balance:** \$404,794
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



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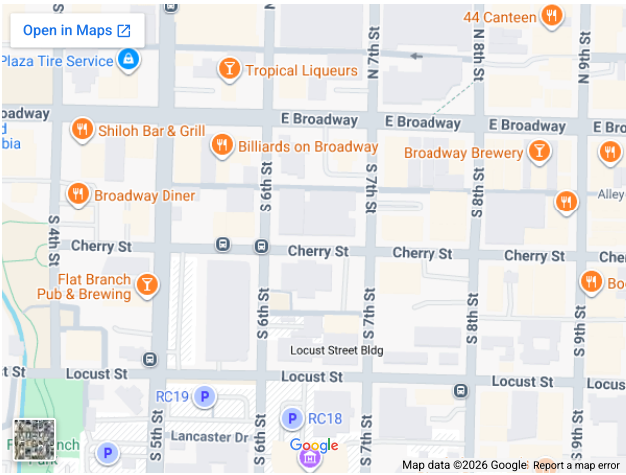
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Annual Project Expenditures

Corridor Preservation - 00858	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
FAIRVIEW-CHAPEL HILL INT	\$38,780	\$9,620	\$824	\$3,225	\$12,767
CORRIDOR PRESERVATION	\$0	\$0	\$0	\$534	\$6,140
TOTAL	\$38,780	\$9,620	\$824	\$3,759	\$18,907

Cost Share Improvement Program - 00171

Streets & Sidewalks - Capital Improvement Project



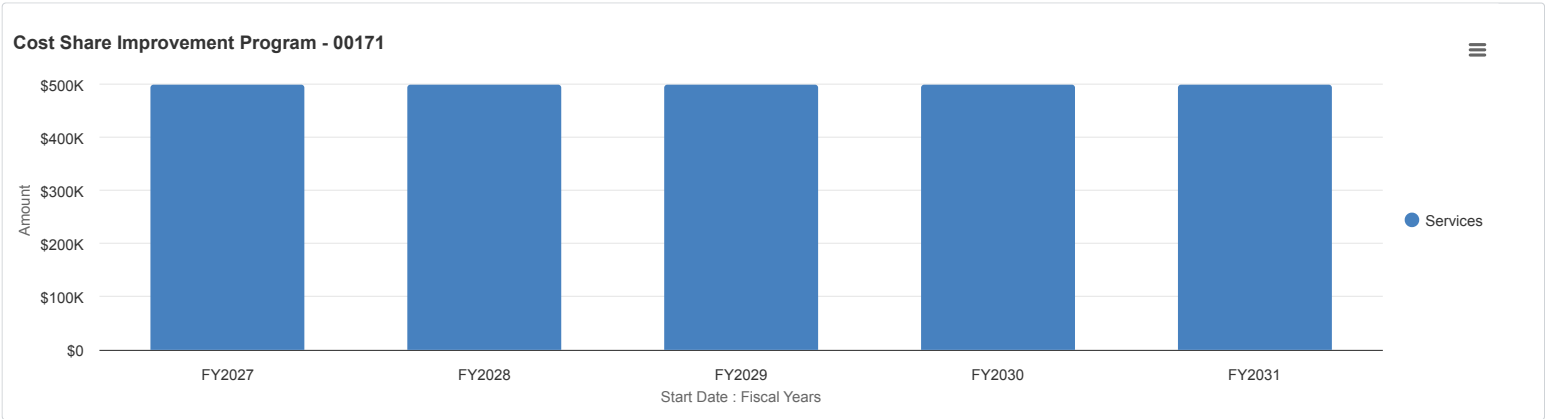
Project Details

- **Project Description:** Annual downtown sidewalk improvement projects.
- **Ward:** 1Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$860,510
- **Needs Appropriated:** \$4,500,000
- **Actual Budget:** \$5,360,509.87
- **Prior Year Ending Balance:** \$635,603
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



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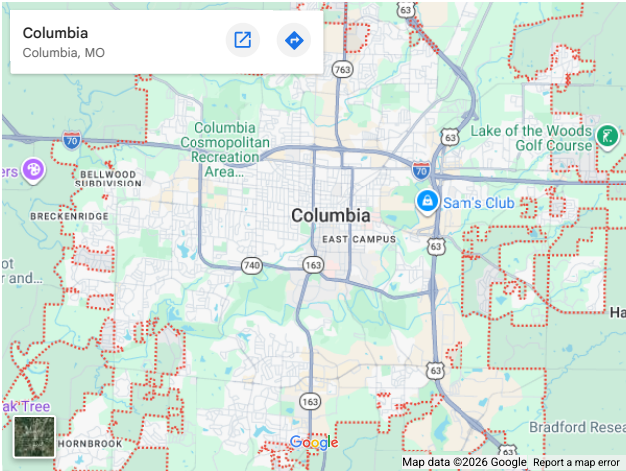
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Annual Project Expenditures

Cost Share Improvement Program - 00171					
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$38,566	\$9,471	\$31,292	\$20,390	\$17,935
TOTAL	\$38,566	\$9,471	\$31,292	\$20,390	\$17,935

Discovery Pkwy & New Haven Intersection - 00930

Streets & Sidewalks - Capital Improvement Project



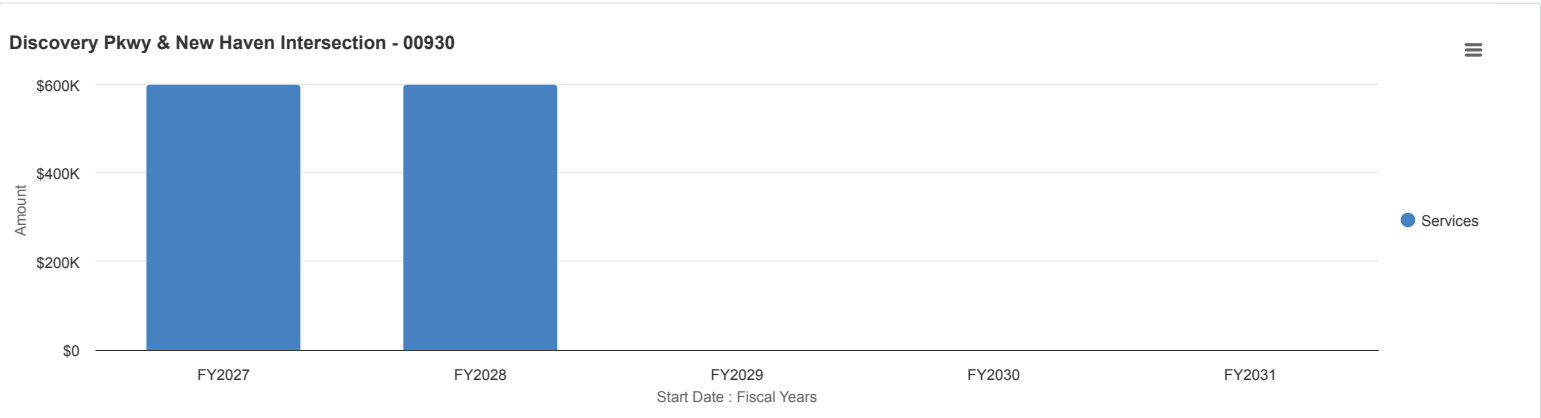
Project Details

- **Project Description:** Replace 4 way stop with a roundabout. This project will also make improvements to sidewalks, stormwater and lighting.
- **Ward:** 6
- **Anticipated Completion Date:** 2026

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$1,200,000
- **Actual Budget:** \$1,200,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



Green Meadows Road MM - 00928

Streets & Sidewalks - Capital Improvement Project



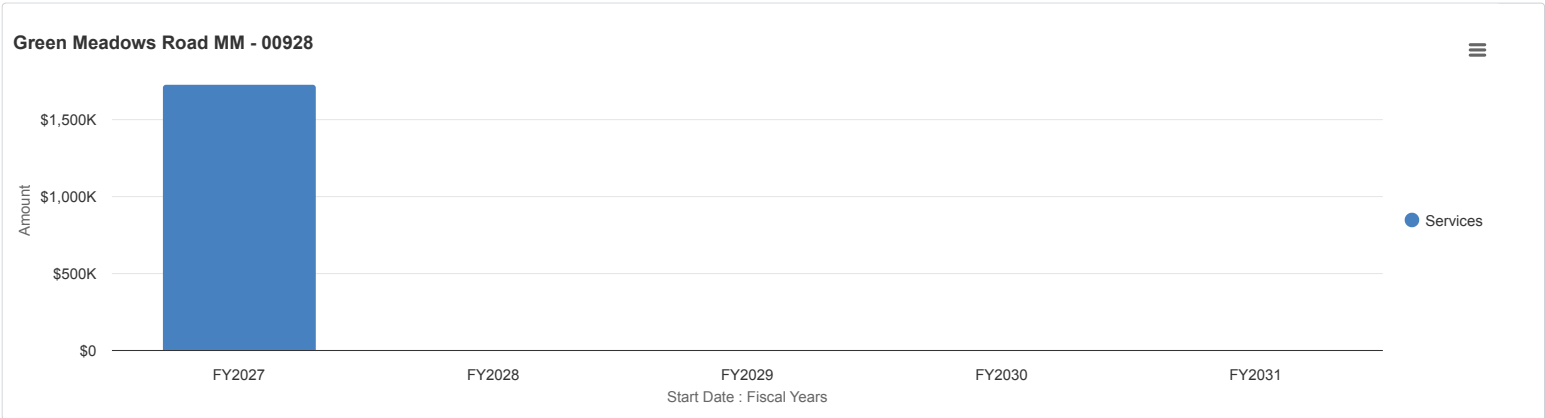
Project Details

- **Project Description:** Replace the failed subgrade and concrete panels, repair sidewalks, and apply asphalt overlay on Veterans United Dr to Grindstone Pkwy.
- **Ward:** 6
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$375,000
- **Needs Appropriated:** \$1,725,000
- **Actual Budget:** \$1,000,000
- **Prior Year Ending Balance:** \$375,000
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations

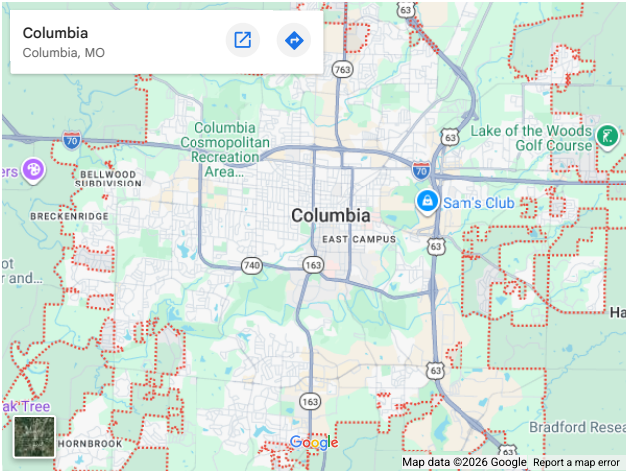


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Sinclair - Nifong S 9,000 Ft - 00931

Streets & Sidewalks - Capital Improvement Project



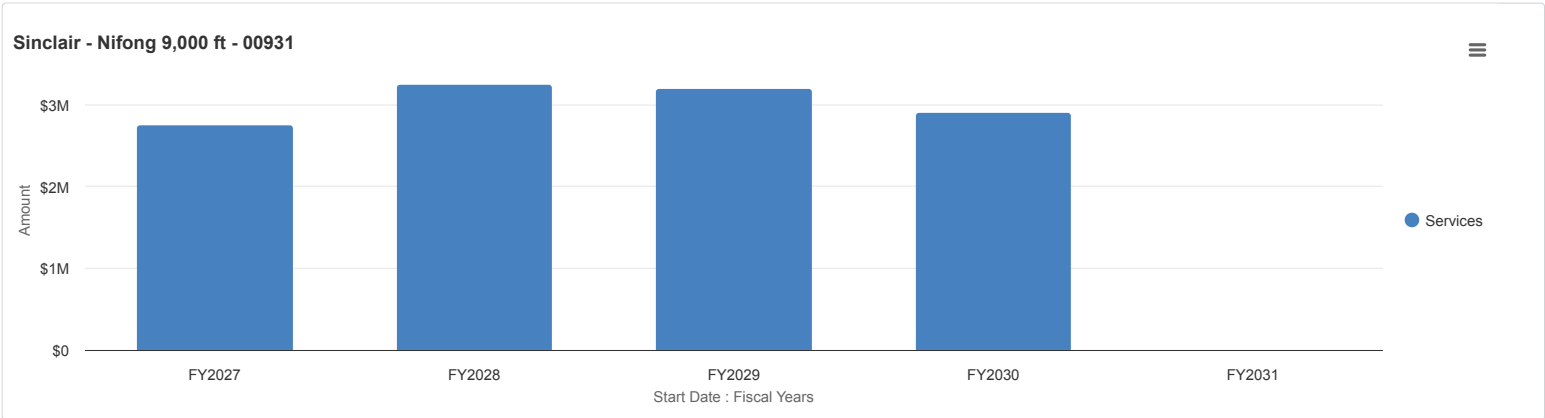
Project Details

- **Project Description:** Major Collector. Reconstruct existing unimproved street to current collector standard. Includes bridge over Mill Creek. Two lane pavement with sidewalk on one side.
- **Ward:** 5
- **Anticipated Completion Date:** FY 2030

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$12,100,000
- **Actual Budget:** \$12,100,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations

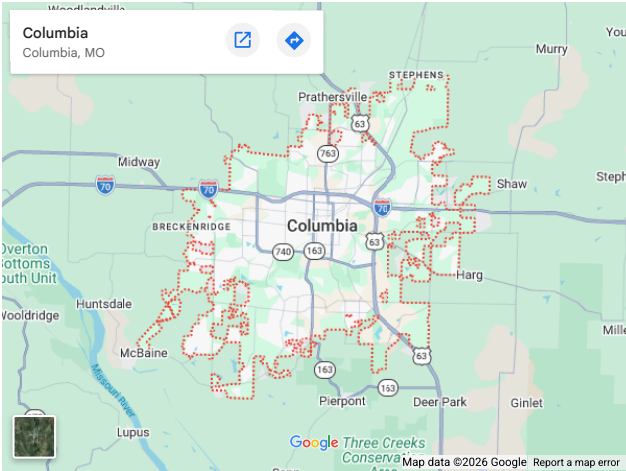


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Traffic Safety - 40159

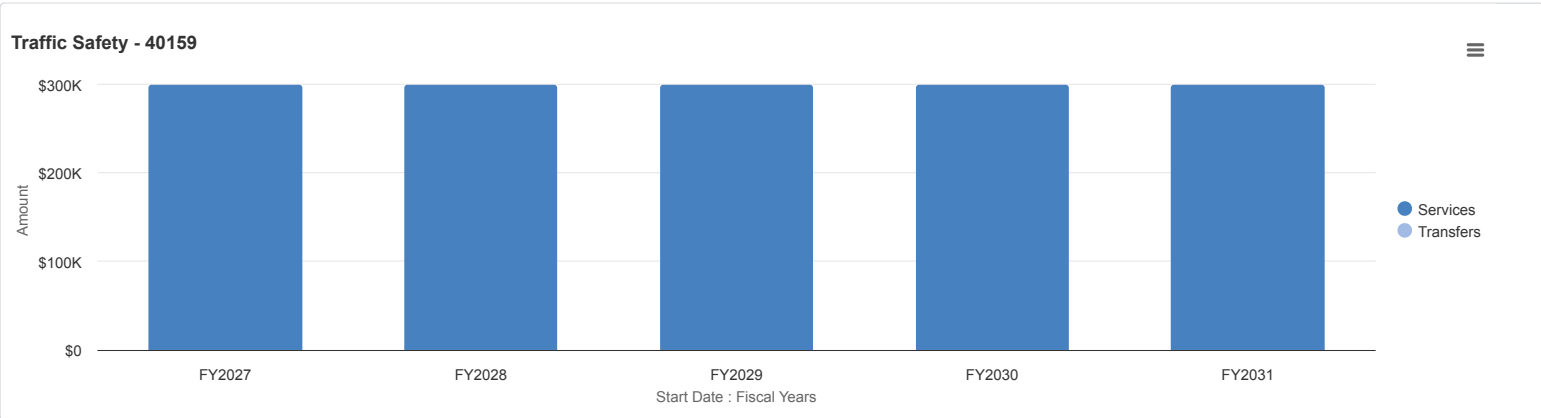
Streets & Sidewalks - Capital Improvement Project



- Project Details**
- **Project Description:** Yearly traffic safety.
 - **Ward:** Citywide
 - **Anticipated Completion Date:** Ongoing

- Project Funding Information**
- **Total Appropriated:** \$1,087,332
 - **Needs Appropriated:** \$2,700,000
 - **Actual Budget:** \$3,787,332
 - **Prior Year Ending Balance:** \$560,277
 - **Project Funding Sources:** Transportation Sales Tax

Future Appropriations



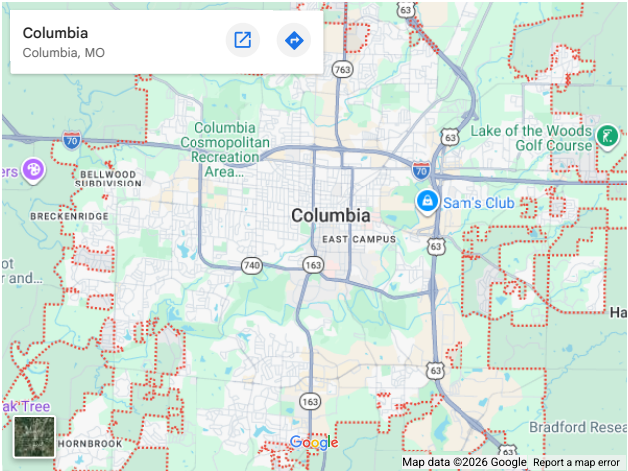
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Annual Project Expenditures

Traffic Safety - 40159	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$0	\$0	\$736,000	\$17,460	\$20,062
Services	\$0	\$86,275	\$76,880	\$109,125	\$4,315
TOTAL	\$0	\$86,275	\$812,880	\$126,585	\$24,377

Urban Forestry Management Plan - 00677

Streets & Sidewalks - Capital Improvement Project



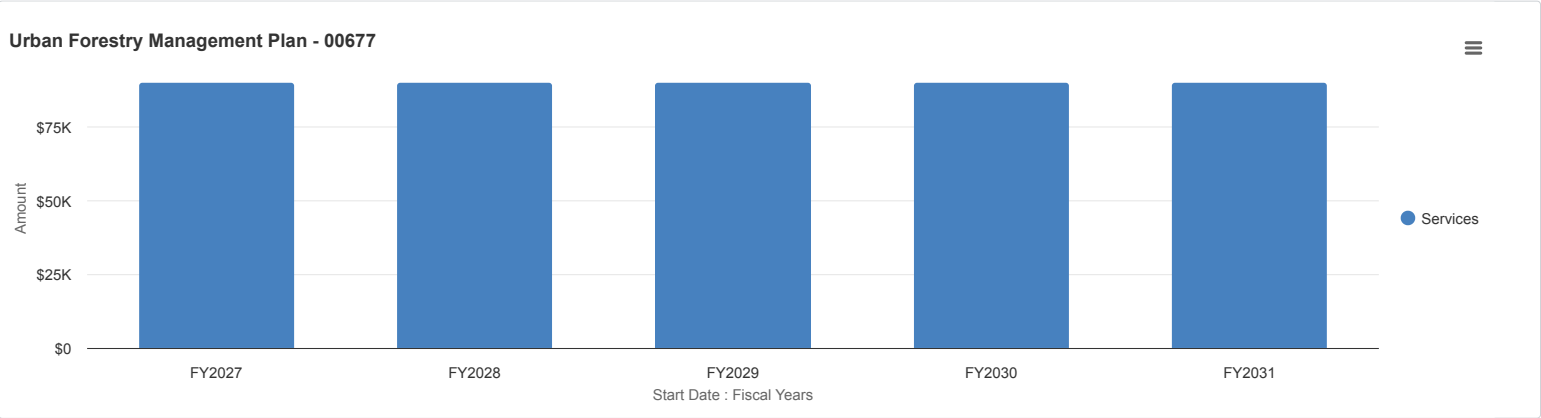
Project Details

- **Project Description:** An urban forest management plan will act as a guide for improving the efficiency and efficacy of Columbia's tree care maintenance and planning to provide a shared vision with partners for proper tree care protection, maintenance, and planting.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$195,000
- **Needs Appropriated:** \$900,000
- **Actual Budget:** \$1,095,000
- **Prior Year Ending Balance:** \$105,425
- **Project Funding Sources:** Capital Improvement Sales Tax

Future Appropriations



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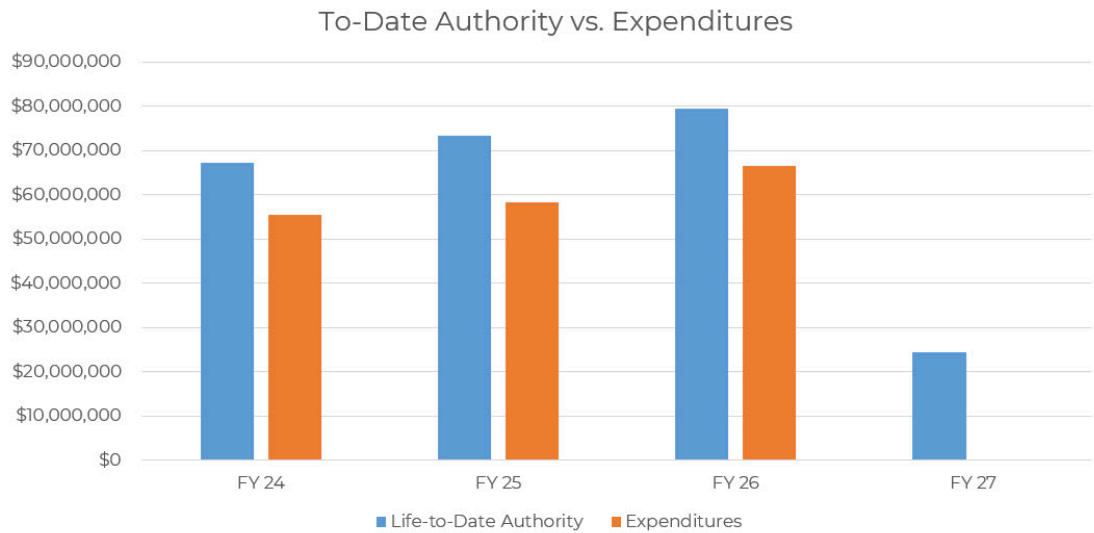
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Airport Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5541*



Capital Projects Authority

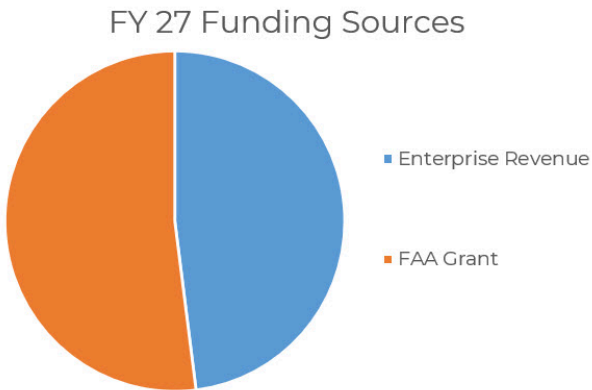
	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$67,246,415	\$73,508,801	\$79,408,296 *	\$24,351,165 ***
Prior Year Expenditures	\$55,206,959	\$54,481,494	\$60,088,813 *	
Current Year Expenditures	\$348,086	\$3,918,262	\$6,513,599 **	
Encumbrances	\$1,091,718	\$2,875,280	\$1,398,073 *	
Total Remaining Authority	\$10,599,652	\$12,233,765	\$11,407,811	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$12,943,354

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

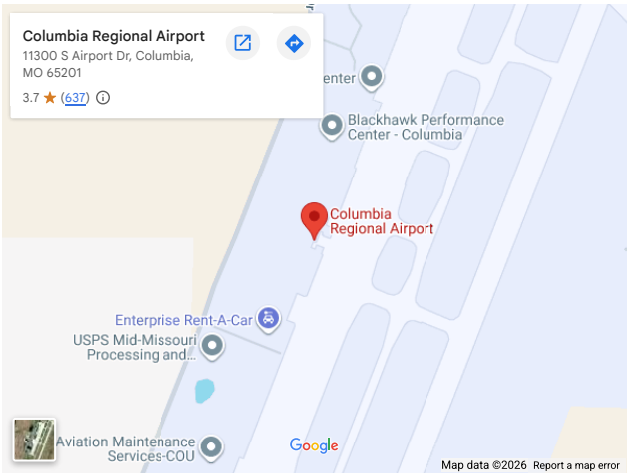
Fiscal Impact

In FY 27, staff is proposing several projects funded by Enterprise Revenue and Federal Aviation Administration (FAA) Grant. Projects include snow removal equipment, terminal expansion, and an environmental assessment for land acquisition.



Environmental Assessment for Land Acquisition - AP158

Airport - Capital Improvement Project



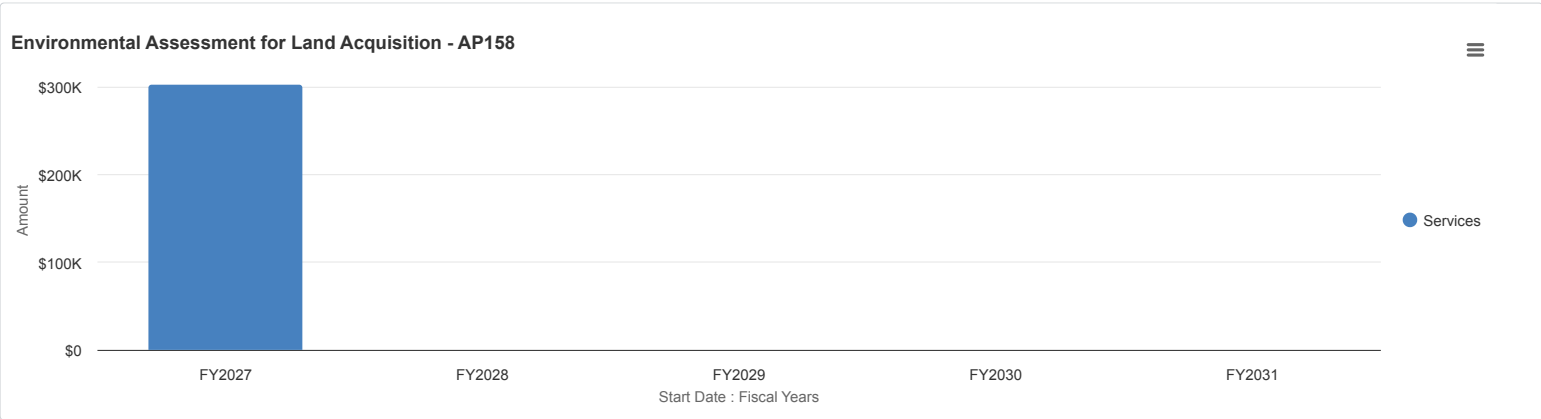
Project Details

- **Project Description:** Environmental assessment for land acquisition related to Runway 13-31 Extension project.
- **Ward:** Airport
- **Anticipated Completion Date:** FY 27

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$303,200
- **Actual Budget:** \$303,200
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** \$288,040 from FAA Grant and \$15,160 from the Airport Fund.

Future Appropriations

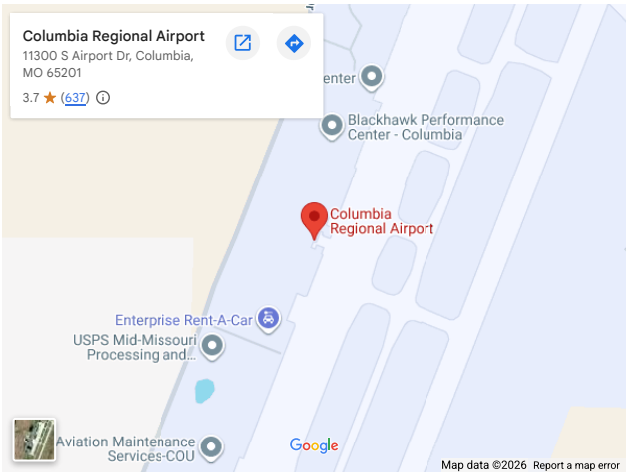


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Northwest Parking Lot Design & Construction - AP153

Airport - Capital Improvement Project



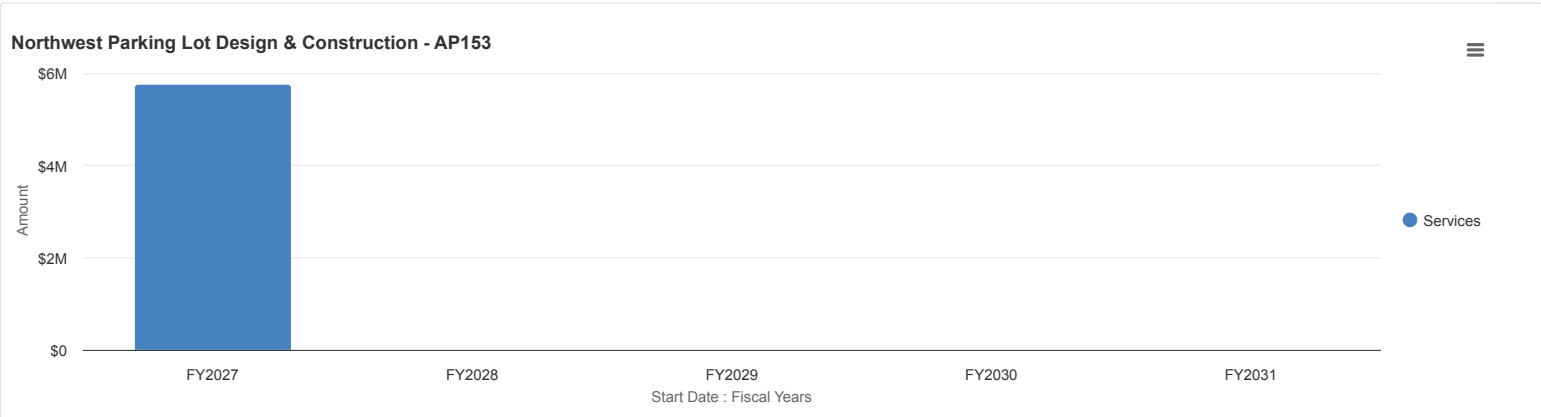
Project Details

- **Project Description:** New parking lot located north of the west parking lot completed in December 2025. Will add approximately 600 new parking spaces within walking distance to the terminal.
- **Ward:** Airport
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$260,000
- **Needs Appropriated:** \$5,760,000
- **Actual Budget:** \$6,020,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** \$5,670,00 from FAA grant and \$90,000 from Airport Fund.

Future Appropriations



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Snow Removal Broom Truck - AP138

Airport - Capital Improvement Project



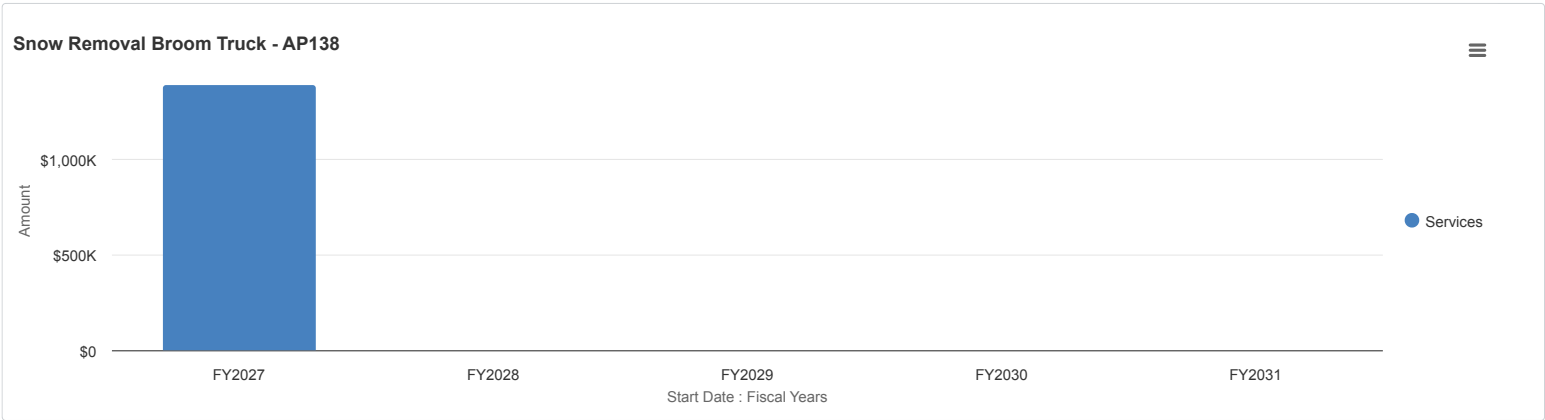
Project Details

- **Project Description:** Snow Removal Broom Truck assigned to taxiways and cross-wind runway. This will allow the quick removal of snow for safe aircraft operations.
- **Ward:** Airport
- **Anticipated Completion Date:** FY 28

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$1,393,700
- **Actual Budget:** \$1,393,700
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** \$1,324,015 from FAA Grant and \$69,685 from Airport Fund.

Future Appropriations

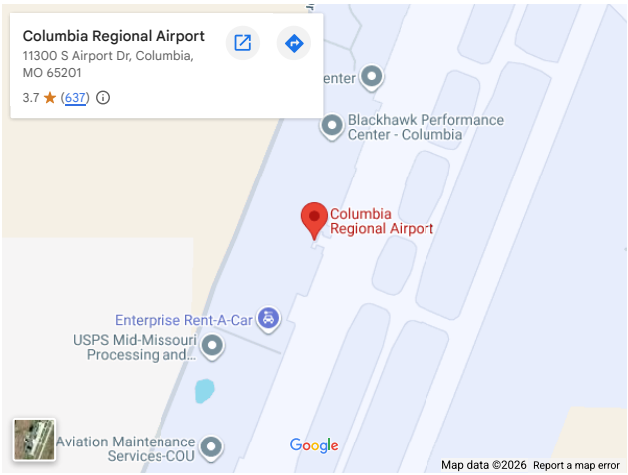


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Terminal Building Boarding Bridge - AP151

Airport - Capital Improvement Project



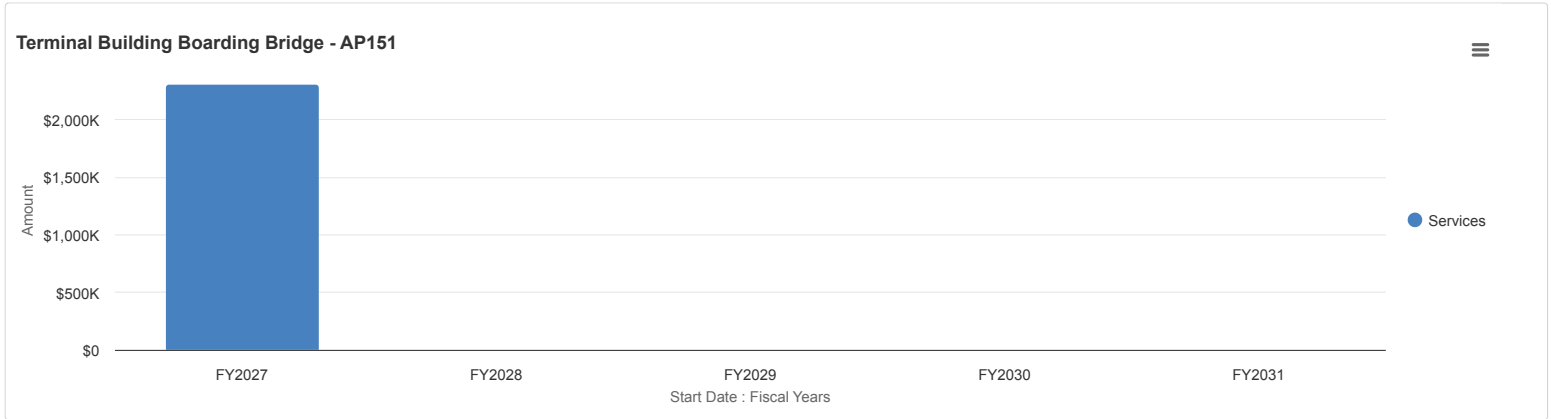
Project Details

- **Project Description:** This will be the addition of the fourth boarding bridge on the new airport terminal.
- **Ward:** Airport
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,207,758
- **Needs Appropriated:** \$99,454
- **Actual Budget:** \$2,307,212
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** \$2,096,650 from FAA Grant and \$209,804 from the Airport Fund.

Future Appropriations

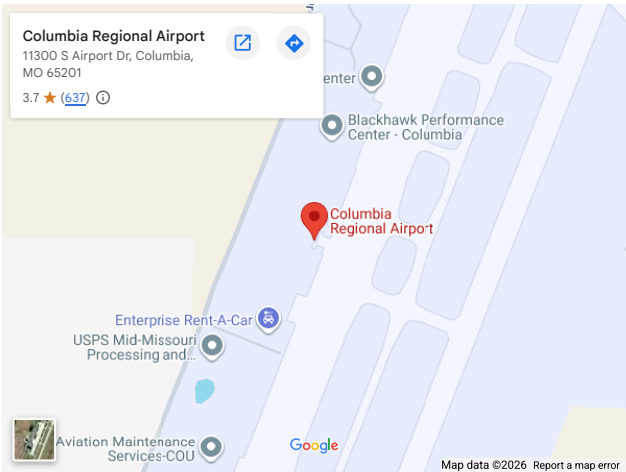


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Terminal Expansion - AP157

Airport - Capital Improvement Project



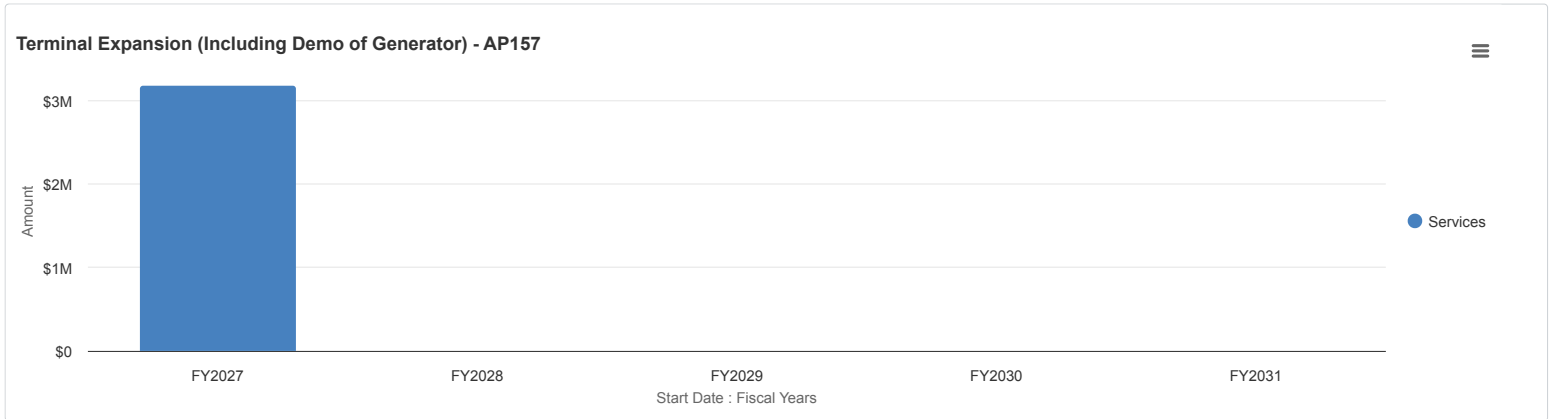
Project Details

- **Project Description:** Expansion of Terminal for installation of a fifth terminal passenger boarding bridge. This project would include the demolition of the existing diesel generator adjacent to the Airport Rental Car Facility.
- **Ward:** Airport
- **Anticipated Completion Date:** FY 27

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$3,180,000
- **Actual Budget:** \$3,180,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** \$3,021,000 from FAA Grant and \$159,000 from the Airport Fund.

Future Appropriations



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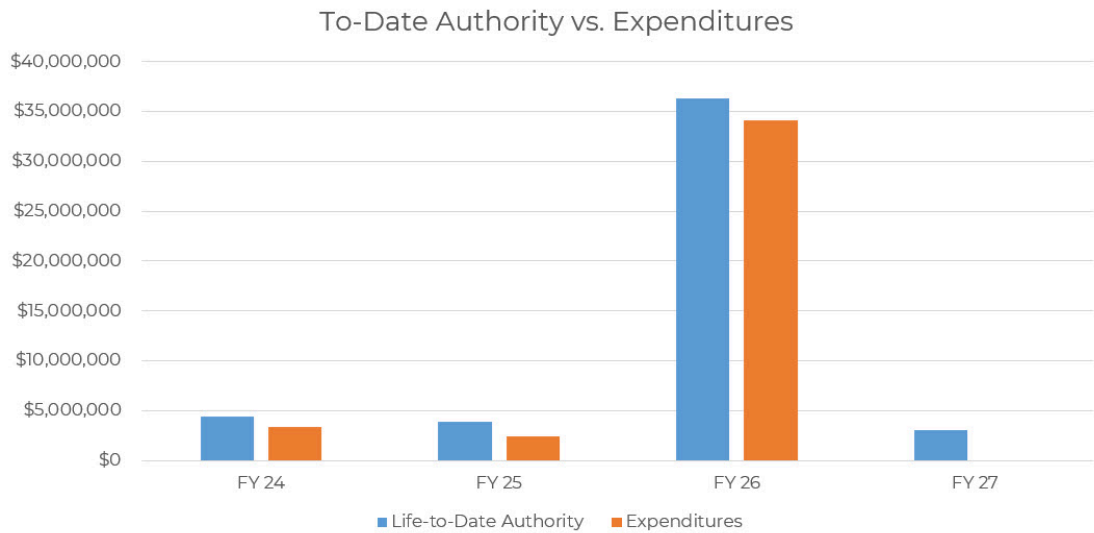
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Parking Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5561*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$4,448,362	\$3,887,224	\$36,283,847 *	\$3,072,707 ***
Prior Year Expenditures	\$3,194,058	\$1,944,529	\$33,629,318 *	
Current Year Expenditures	\$124,541	\$449,265	\$473,971	**
Encumbrances	\$557,001	\$41,854	\$77,851 *	
Total Remaining Authority	\$572,762	\$1,451,576	\$2,102,707	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$970,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Parking Capital Projects are funded through parking revenue. In FY 27, staff is proposing \$970,000 in funding for elevator upgrades and major maintenance to the 10th and Cherry parking structure.

10th/Cherry Parking Structure - PK064

Parking - Capital Improvement Project



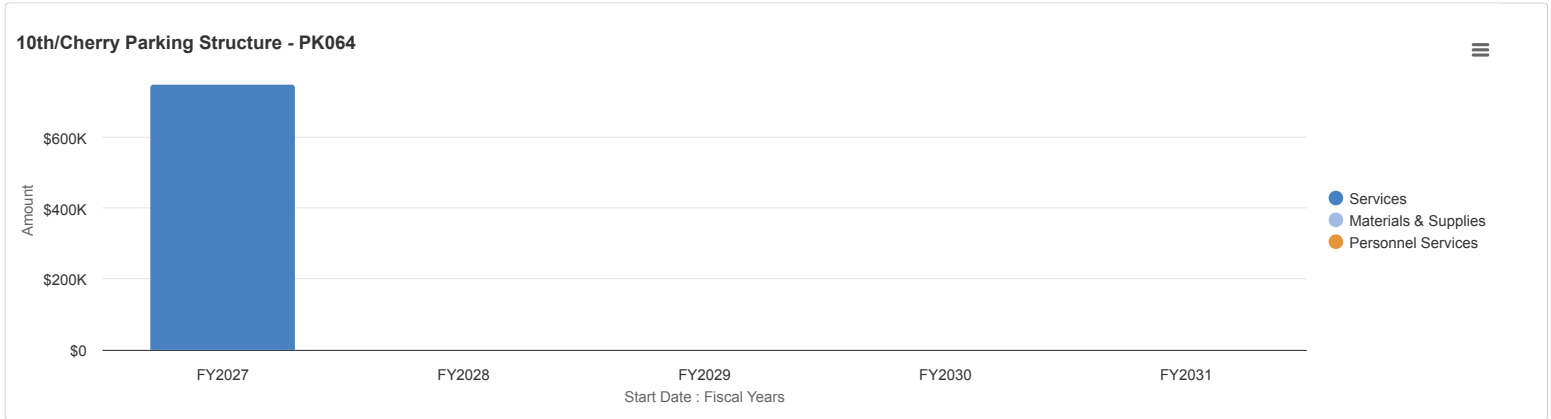
Project Details

- **Project Description:** Major maintenance and repairs of the Tenth and Cherry Parking Structure including, but not limited to, floor repair, wall repair, tee flange repair, joint and wall sealant replaced, new drain pipes, concrete wall repair, painting.
- **Ward:** 1
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$470,000
- **Needs Appropriated:** \$750,000
- **Actual Budget:** \$1,220,000
- **Prior Year Ending Balance:** \$5,785
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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Elevator Upgrades - PK069

Parking - Capital Improvement Project



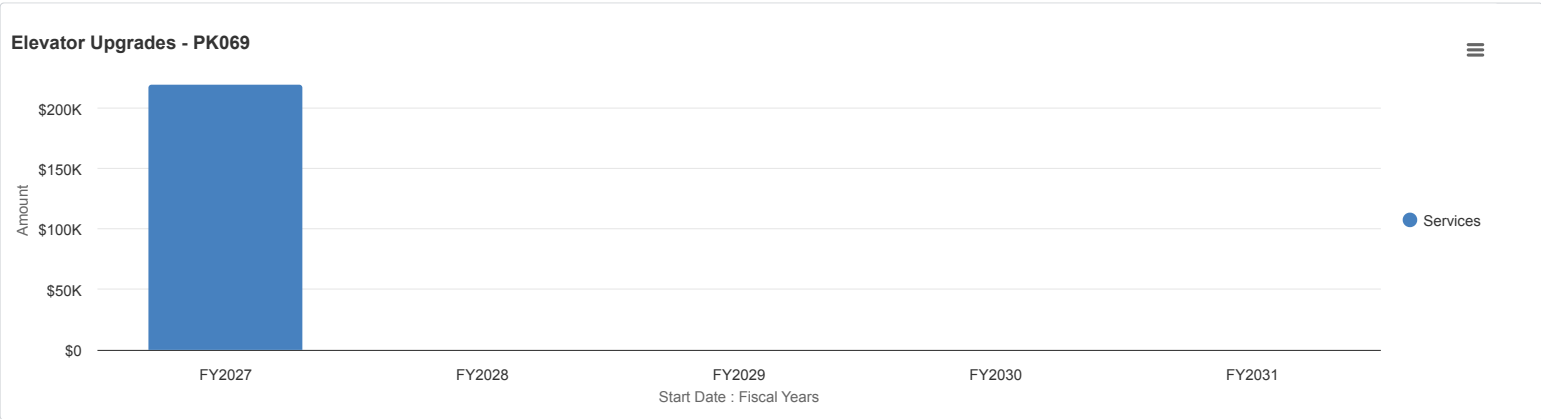
Project Details

- **Project Description:** Upgrade the elevators in the garages.
- **Ward:** 1
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$704,504
- **Needs Appropriated:** \$220,000
- **Actual Budget:** \$924,504
- **Prior Year Ending Balance:** \$236,089
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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Annual Project Expenditures

Elevator Upgrades - PK069

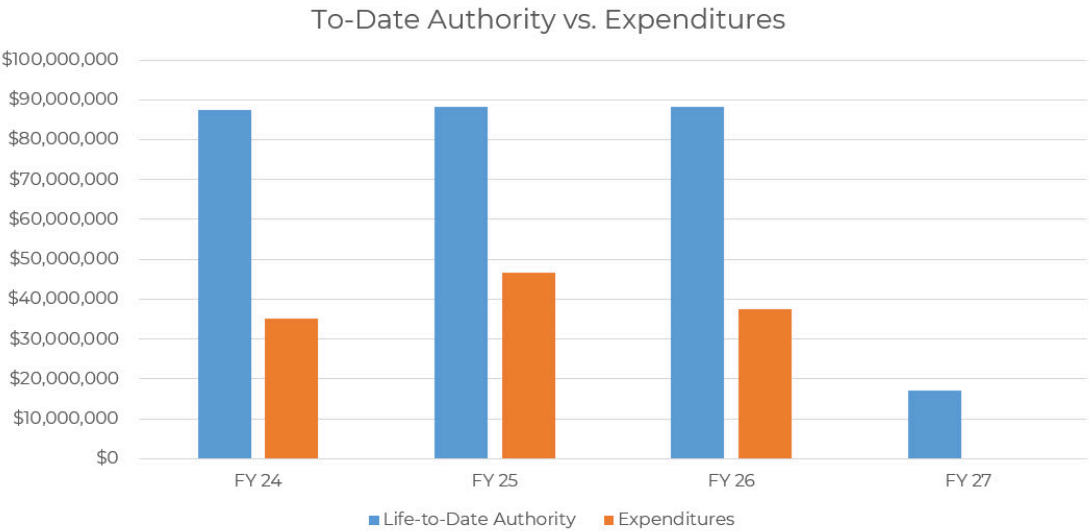
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
ELEVATOR UPGRADE	\$10,334	\$1,750	\$51,320	\$405,011	\$2,080
TOTAL	\$10,334	\$1,750	\$51,320	\$405,011	\$2,080

Water Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5502*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$87,390,388	\$88,129,299	\$88,129,299*	\$16,977,919***
Prior Year Expenditures	\$33,514,887	\$37,338,598	\$33,715,255*	
Current Year Expenditures	\$1,693,710	\$9,383,273	\$3,776,660**	
Encumbrances	\$2,553,608	\$29,751,672	\$38,564,505*	
Total Remaining Authority	\$49,628,183	\$11,655,756	\$12,072,879	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 26 budget request of \$4,905,040

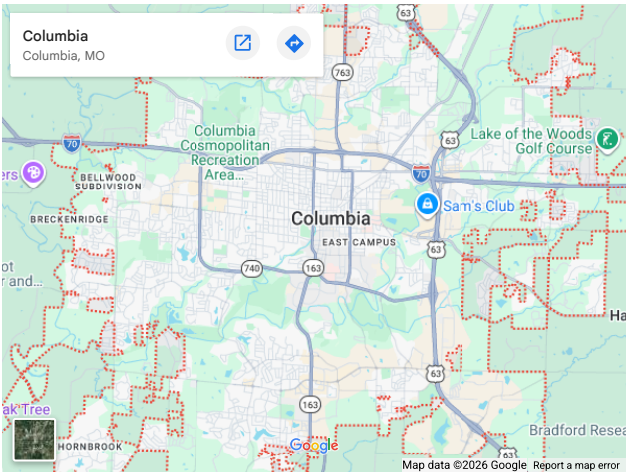
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

The budget includes the major capital improvements that are outlined in our Capital Improvement Program. Water Capital Improvement Projects will cause an incremental impact on operational costs. For FY 27, the requested \$4,905,040 in new funding comes from enterprise revenue.

Differential Payments - W0143

Water Utility - Capital Improvement Project



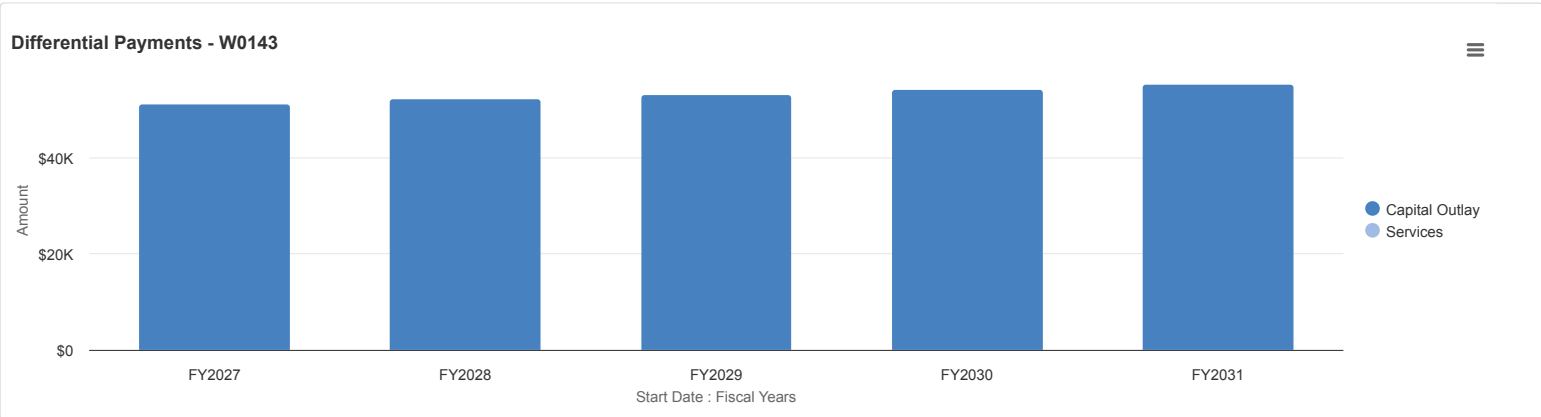
Project Details

- **Project Description:** Ongoing project to pay developers the difference to upsize the new water main required for system-wide needs and future growth.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$717,387
- **Needs Appropriated:** \$497,486
- **Actual Budget:** \$1,214,873
- **Prior Year Ending Balance:** \$213,702
- **Project Funding Sources:** 2008 Ballot and Enterprise Revenue

Future Appropriations



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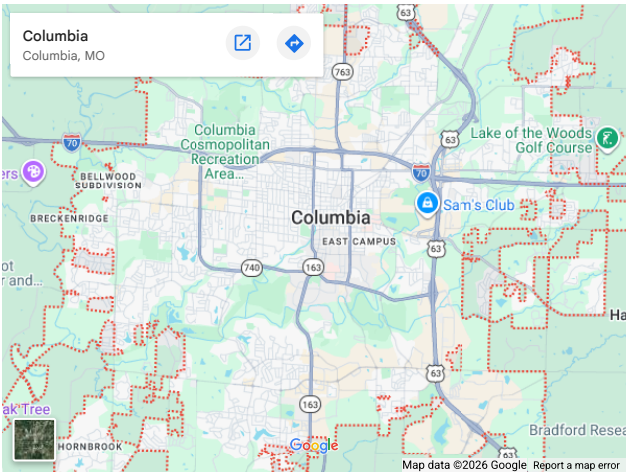
Annual Project Expenditures

Differential Payments - W0143

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Services	\$0	\$295	\$61,317	\$162,446	\$0
TOTAL	\$0	\$295	\$61,317	\$162,446	\$0

New & Replacement of Mains Under Highways - W0119

Water Utility - Capital Improvement Project



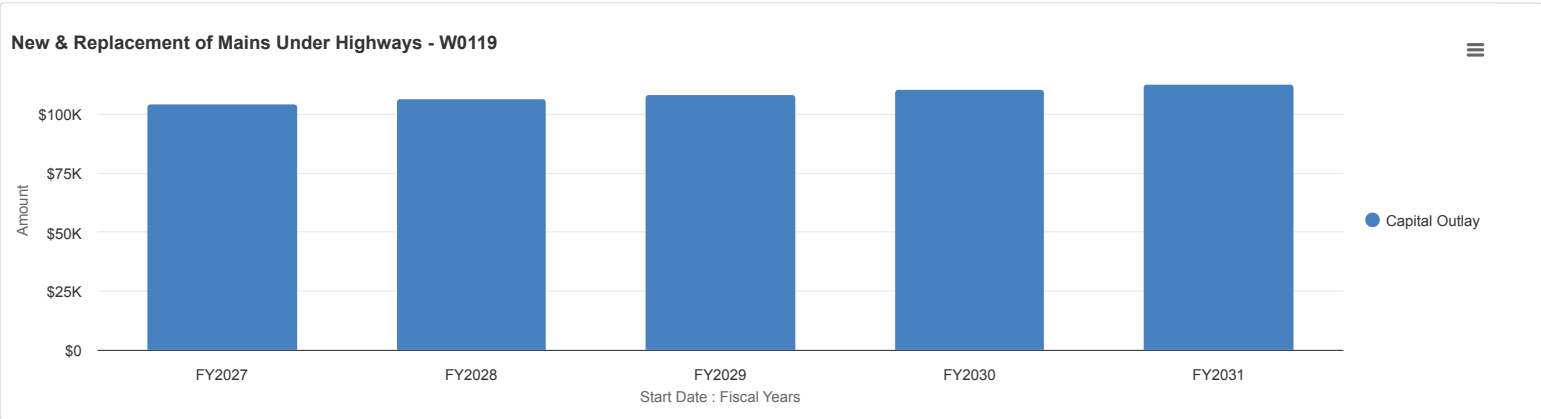
Project Details

- **Project Description:** Project to install or replace large distribution mains under major highways.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$102,000
- **Needs Appropriated:** \$1,014,871
- **Actual Budget:** \$1,116,871
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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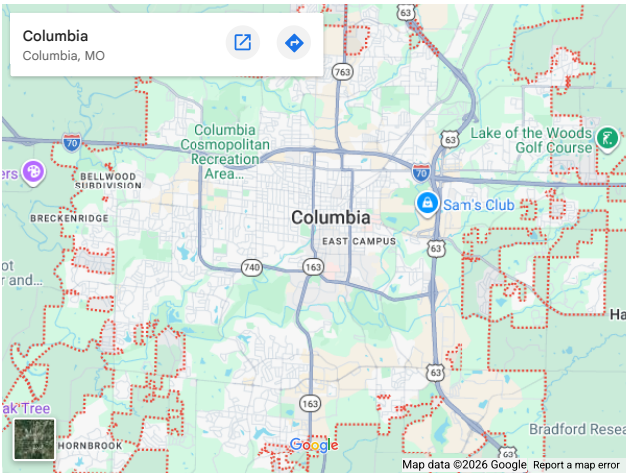
Annual Project Expenditures

New & Replacement of Mains Under Highways - W0119

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
HIGHWAY CROSSINGS	\$0	\$0	\$650,000	\$0	\$0
TOTAL	\$0	\$0	\$650,000	\$0	\$0

Water Main Replacements - W0130

Water Utility - Capital Improvement Project



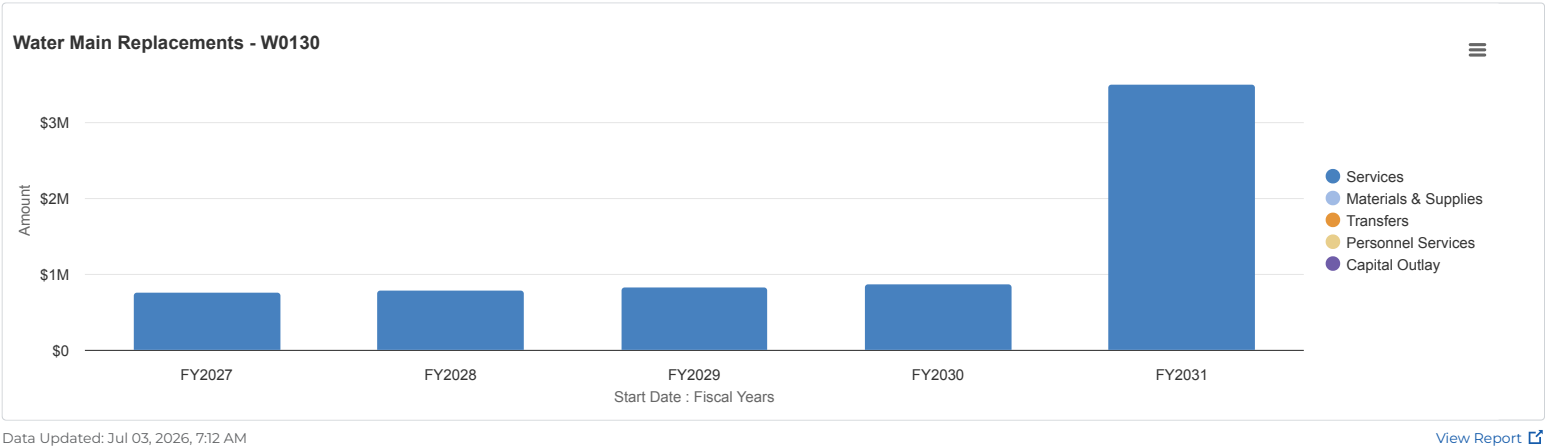
Project Details

- **Project Description:** Project is for planning purposes to replace mains for increased reliability and to maintain fire flow.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,278,697
- **Needs Appropriated:** \$13,690,428
- **Actual Budget:** \$15,969,125
- **Prior Year Ending Balance:** \$145,337
- **Project Funding Sources:** Enterprise Revenue and various ballots

Future Appropriations



Annual Project Expenditures

Water Main Replacements - W0130

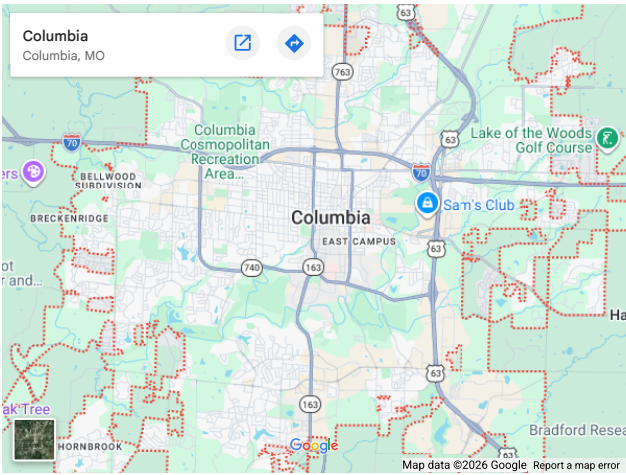
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$0	\$0	\$438,000	\$0	\$645,337
Services	\$0	\$768	\$15,821	\$0	\$0
Personnel Services	\$0	\$4,080	\$737	\$0	\$0
Materials & Supplies	\$0	\$0	\$234	\$0	\$0
TOTAL	\$0	\$4,848	\$454,792	\$0	\$645,337

Description and Scope

This project identifies funding requirements and needed improvements. As specific improvements are identified and planned, they will be added as separate projects in the one to two year horizon.

I-70 Crossings - W0308

Water Utility - Capital Improvement Project



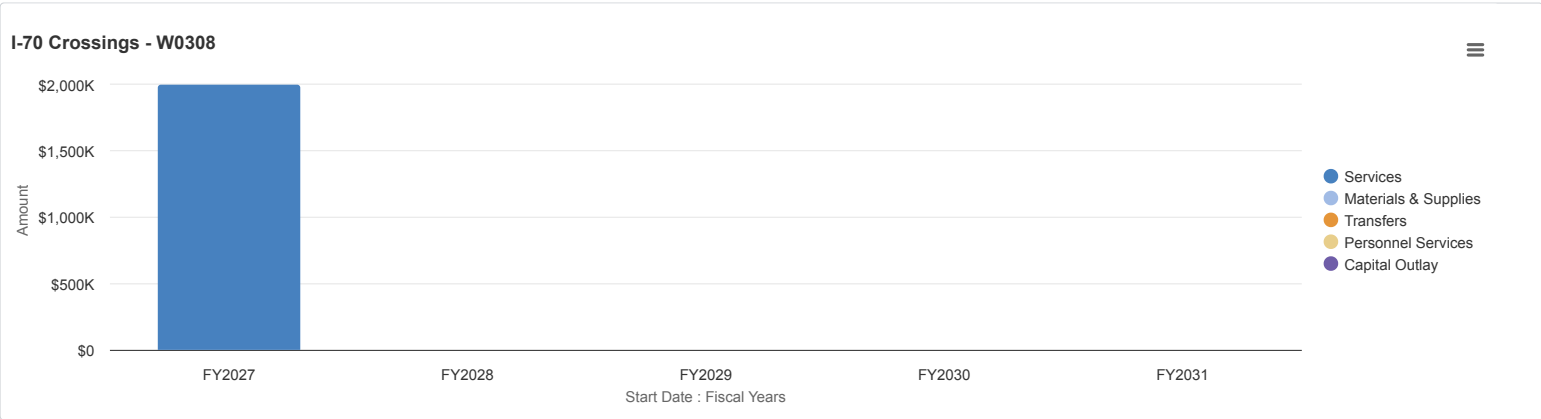
Project Details

- **Project Description:** Funding available for relocations associated with the I-70 widening project.
- **Ward:** 1, 2, 3
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,000,000
- **Needs Appropriated:** \$2,000,000
- **Actual Budget:** \$4,000,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

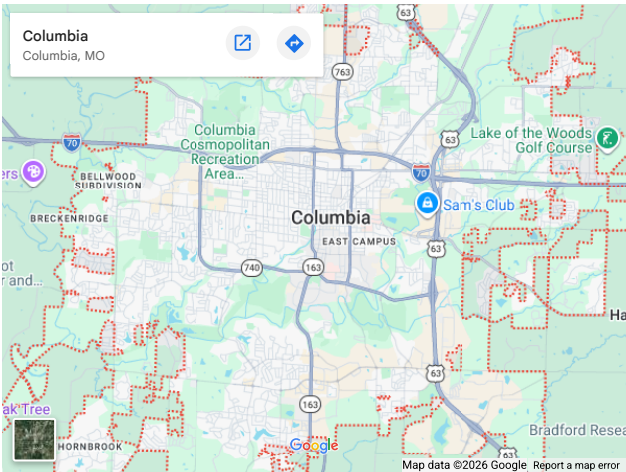


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Replace Alluvial Well #1 - W0301

Water Utility - Capital Improvement Project



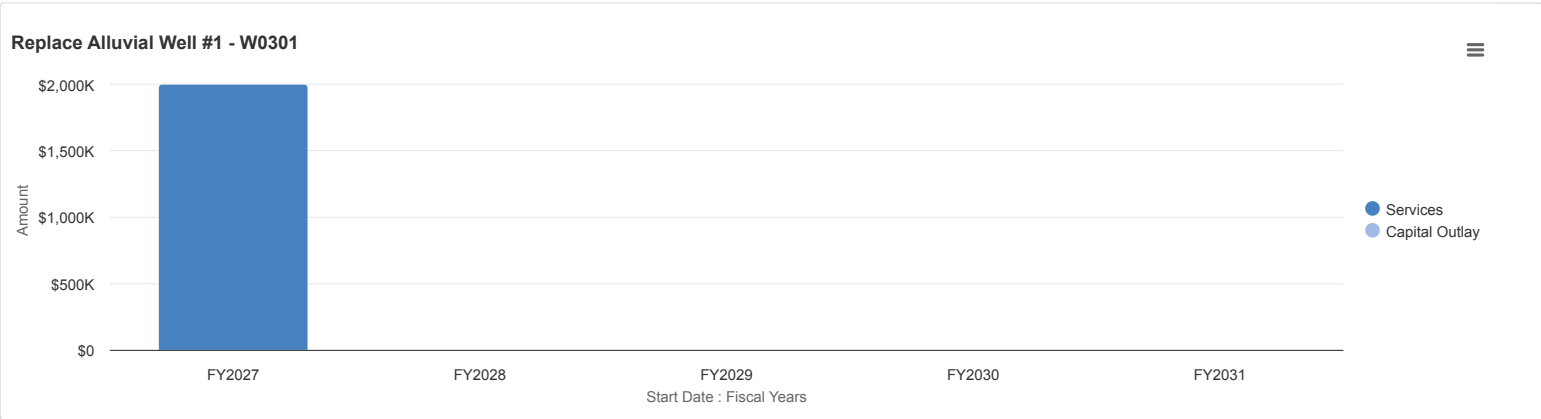
Project Details

- **Project Description:** Replacement of Alluvial Well 1 in the McBaine Well Field.
- **Ward:** Citywide
- **Anticipated Completion Date:** 2028

Project Funding Information

- **Total Appropriated:** \$200,000
- **Needs Appropriated:** \$2,000,000
- **Actual Budget:** \$2,200,000
- **Prior Year Ending Balance:** \$101,843
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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Annual Project Expenditures

W0301 - Replace Alluvial Well #1

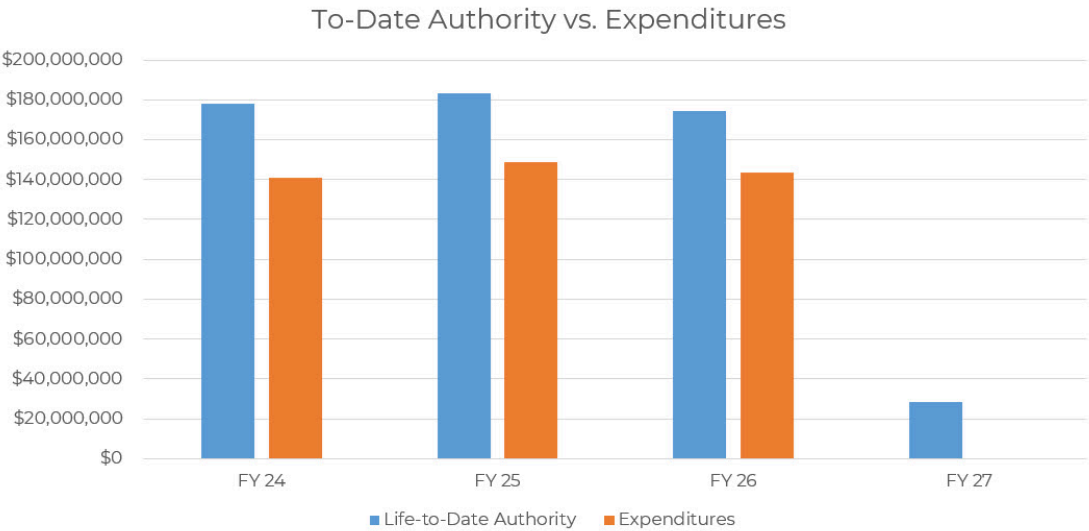
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$0	\$0	\$500,000	\$0	\$0
Services	\$0	\$9,816	\$87,443	\$0	\$0
TOTAL	\$0	\$9,816	\$587,443	\$0	\$0

Electric Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5513*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$177,986,049	\$183,460,022	\$174,281,078*	\$28,296,818***
Prior Year Expenditures	\$136,665,476	\$143,949,081	\$136,663,311*	
Current Year Expenditures	\$4,205,104	\$4,865,570	\$7,134,430**	
Encumbrances	\$7,017,526	\$4,977,852	\$6,586,519*	
Total Remaining Authority	\$30,097,943	\$29,667,519	\$23,896,818	

* This is current as of July 1, 2026

** Includes estimate from department

*** Includes FY 27 budget request of \$4,400,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

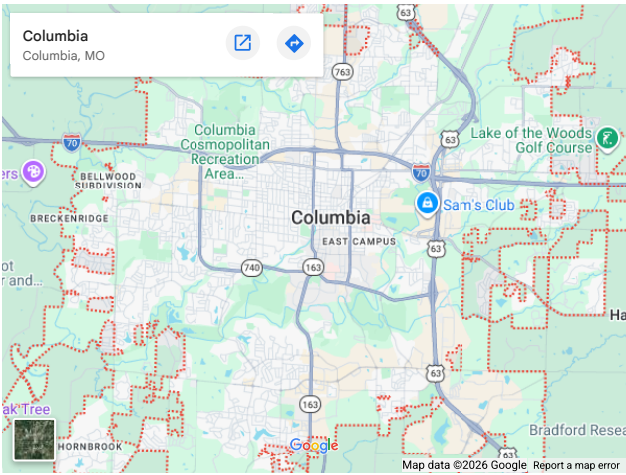
Fiscal Impact

This includes the major capital improvements that are outlined in our Capital Improvement Program. Funding for Electric Capital Projects primarily comes from Enterprise Revenue generated by the Electric Utility.

Due to the significant delay in the major substation and transmission projects and the requirement to spend down funds from the bond sale, transfers between enterprise funded projects and bond funded projects may be necessary to ensure bond funds are spent within the required time period.

13.8 kV System - New Residential Services - E0116

Electric Utility - Capital Improvement Project



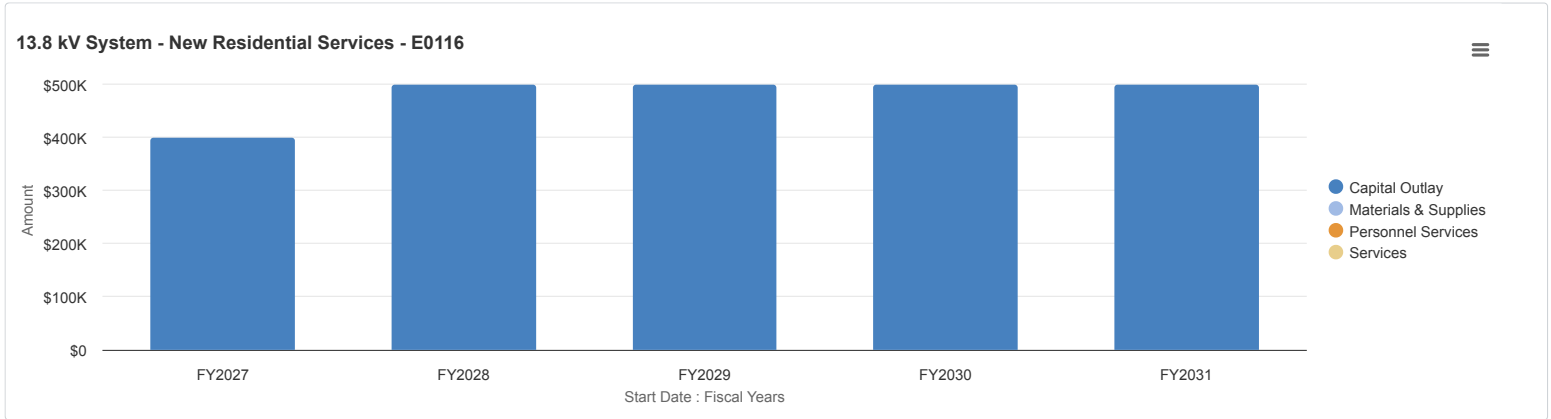
Project Details

- **Project Description:** This is an on-going project to install electric lines in new residential developments.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$11,635,000
- **Needs Appropriated:** \$2,900,000
- **Actual Budget:** \$14,535,000
- **Prior Year Ending Balance:** \$1,172,811
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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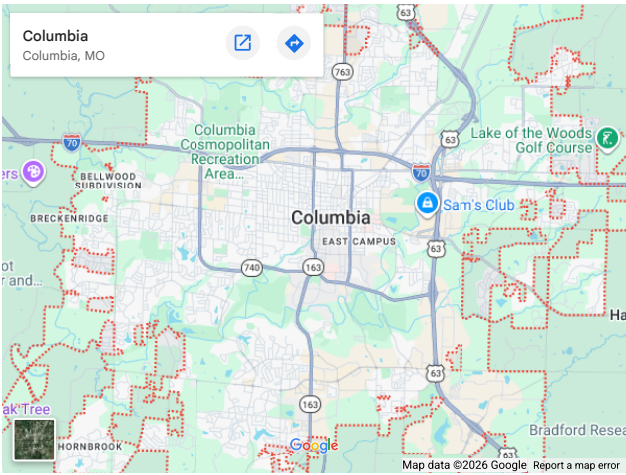
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Annual Project Expenditures

	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
SYSTEM EXPANSION-RESIDENT	\$577,876	\$553,984	\$591,502	\$418,273	\$667,171
TOTAL	\$577,876	\$553,984	\$591,502	\$418,273	\$667,171

Transformers - E1105

Electric Utility - Capital Improvement Project



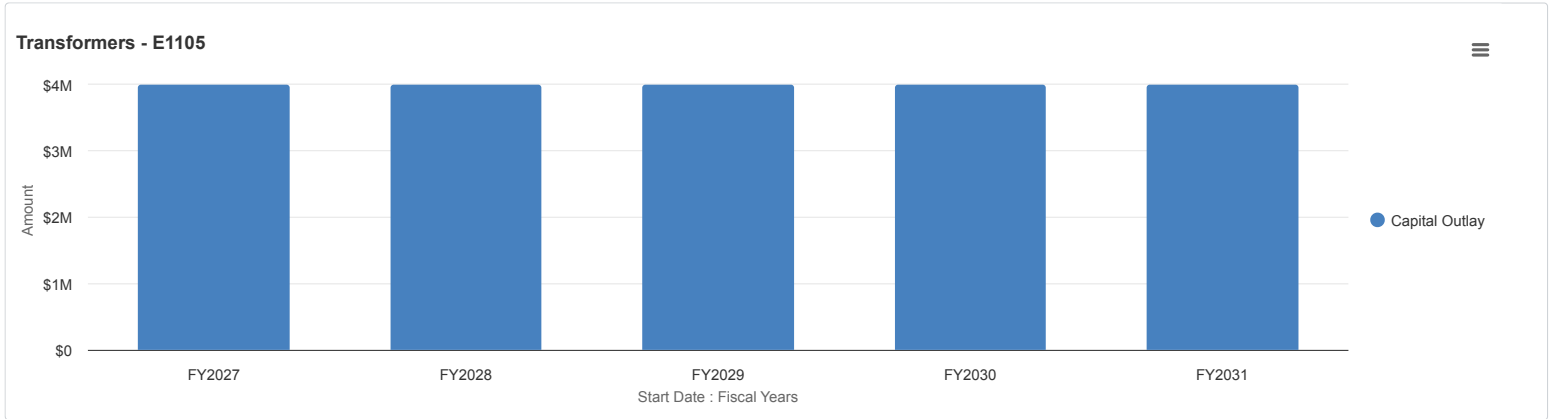
Project Details

- Project Description:** Ongoing project to purchase required transformers and capacitors for electric system expansion and replace existing. Anticipate replacement of 2% of installed kva annually and adding 3% of installed kva annually.
- Ward:** Citywide
- Anticipated Completion Date:** Ongoing

Project Funding Information

- Total Appropriated:** \$12,000,000
- Needs Appropriated:** \$32,000,000
- Actual Budget:** \$44,000,000
- Prior Year Ending Balance:** \$4,167,224
- Project Funding Sources:** Enterprise Revenue

Future Appropriations



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Annual Project Expenditures

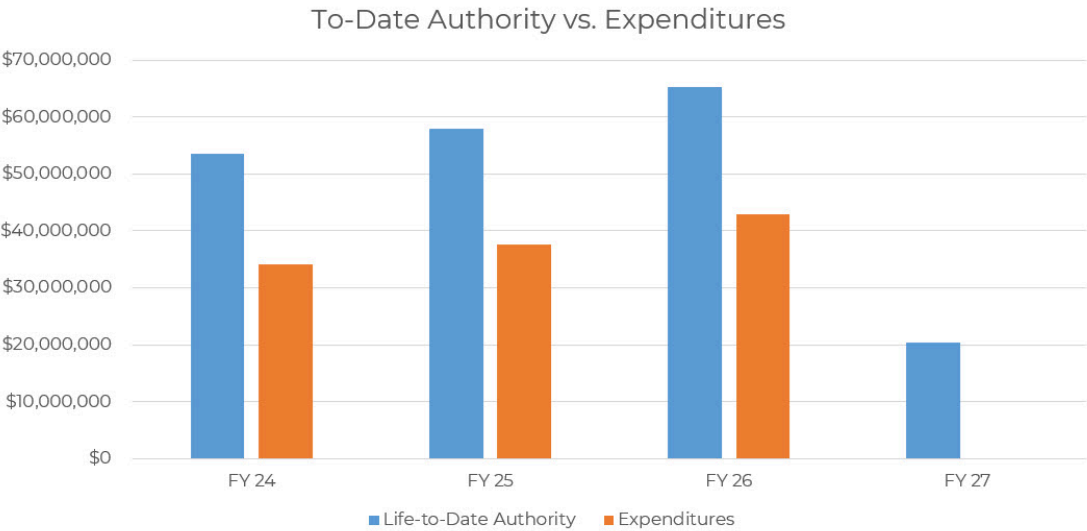
Transformers - E1105					
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Capital Outlay	\$0	\$0	\$1,681,979	\$1,906,660	\$934,667
TOTAL	\$0	\$0	\$1,681,979	\$1,906,660	\$934,667

Sewer Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5551*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$53,618,851	\$57,949,050	\$65,281,651*	\$20,388,742***
Prior Year Expenditures	\$29,874,736	\$35,641,282	\$37,597,985*	
Current Year Expenditures	\$4,187,304	\$1,971,087	\$5,228,190**	
Encumbrances	\$7,542,387	\$11,318,729	\$7,826,984*	
Total Remaining Authority	\$12,014,424	\$9,017,952	\$14,628,492	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$5,760,250 and \$2,753,223 in reallocation of prior year appropriations

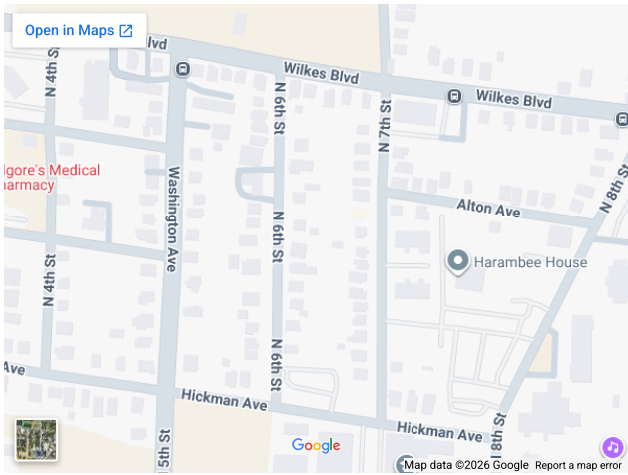
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Sanitary Sewer Utility Capital Projects are funded by enterprise revenue collected from ratepayers and revenue bond funds approved by voters in 2013. FY 27 includes \$5,760,250 of enterprise revenue to fund future rehabilitation projects, construction for four Private Common Collector Elimination projects, and new digester addition for the Waste Water Treatment Plant.

5th to Wilkes Relief Sewer Phase 2 - SW542

Sewer Utility - Capital Improvement Project



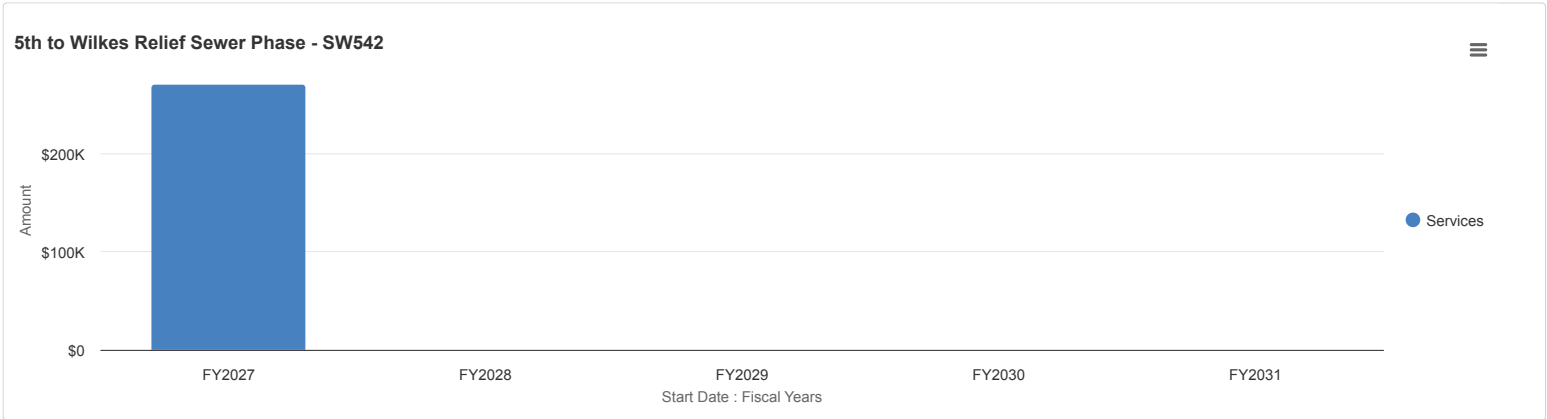
Project Details

- **Project Description:** Extend relief sewer from 6th Street and Hickman Avenue to 7th Street and Wilkes. Basement backups and redevelopment are reasons for work. Project to be coordinated with Hickman to Wilkes Storm Water project.
- **Ward:** 1
- **Anticipated Completion Date:** 2028

Project Funding Information

- **Total Appropriated:** \$394,888
- **Needs Appropriated:** \$270,250
- **Actual Budget:** \$665,138
- **Prior Year Ending Balance:** \$394,888
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

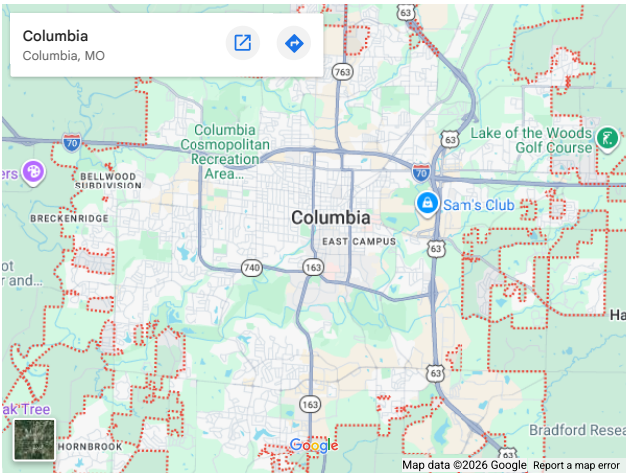


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Annual Sewer System Improvements - SW183

Sewer Utility - Capital Improvement Project



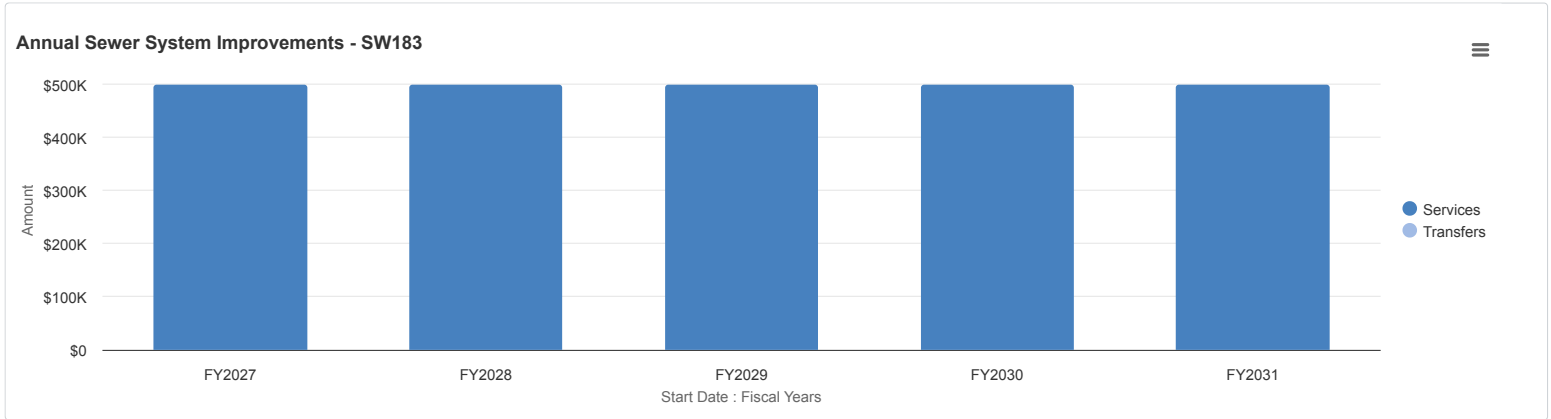
Project Details

- **Project Description:** Streambank stabilization, Inflow and Infiltration reduction, and sewer improvements performed as part of other street or storm water projects.
- **Ward:** Citywide
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,043,083
- **Needs Appropriated:** \$2,500,000
- **Actual Budget:** \$4,543,083
- **Prior Year Ending Balance:** \$1,998,625
- **Project Funding Sources:** Enterprise Revenue and 2014 Ballot

Future Appropriations



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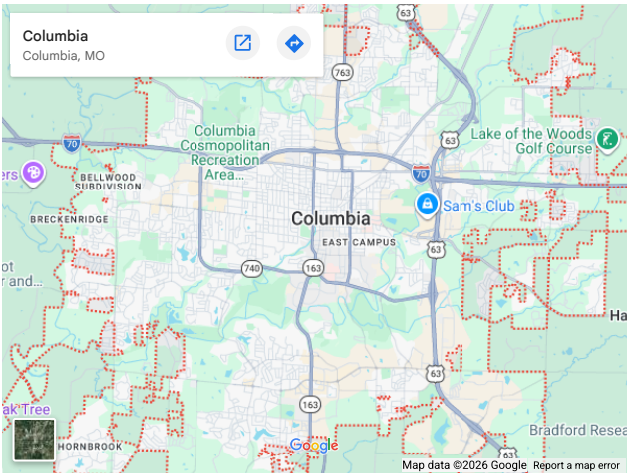
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Annual Project Expenditures

Annual Sewer System Improvements - SW183					
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
Transfers	\$0	\$1,320,000	\$55,000	\$0	\$600,000
TOTAL	\$0	\$1,320,000	\$55,000	\$0	\$600,000

I-70 Sewer Relocation Phase 1 - SW545

Sewer Utility - Capital Improvement Project



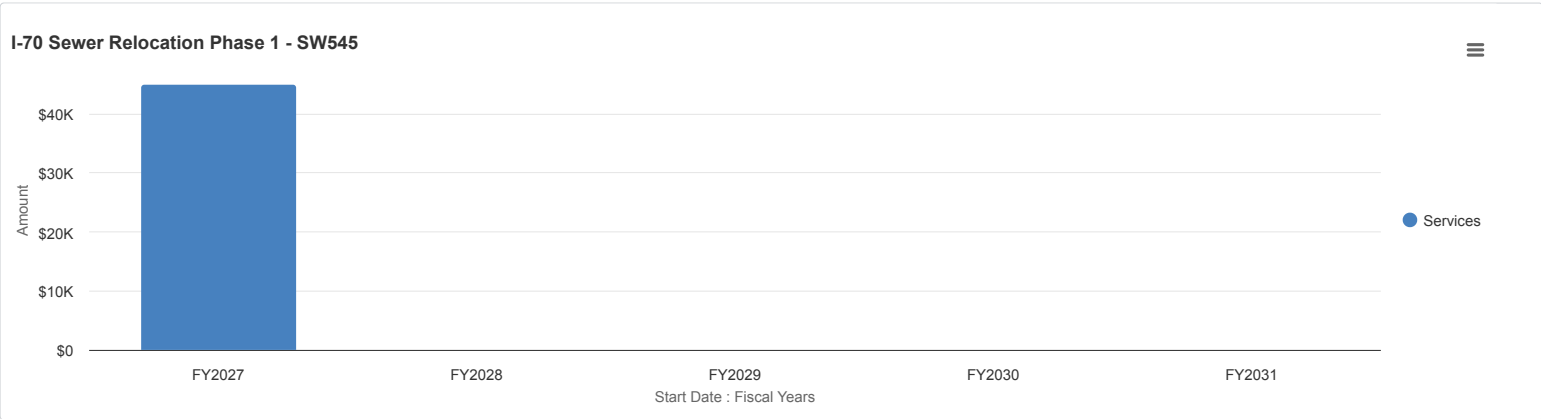
Project Details

- **Project Description:** Relocation of manhole(s) and raising/lowering sanitary structure elevations as needed in conjunction with the MoDOT I-70 widening project.
- **Ward:** 3
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$45,000
- **Actual Budget:** \$45,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

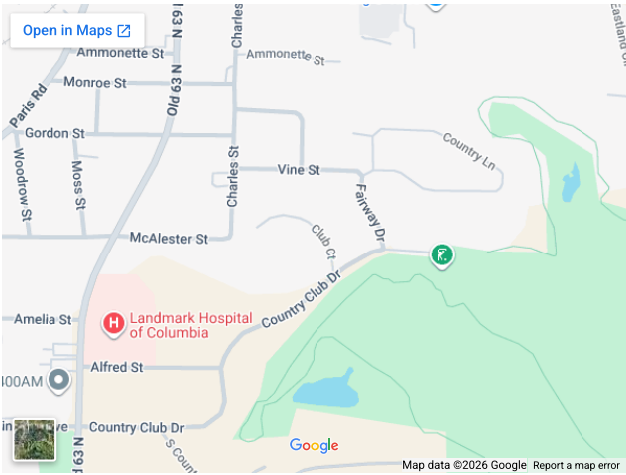


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PCCE #44 Club Ct & Vine St - SW546

Sewer Utility - Capital Improvement Project



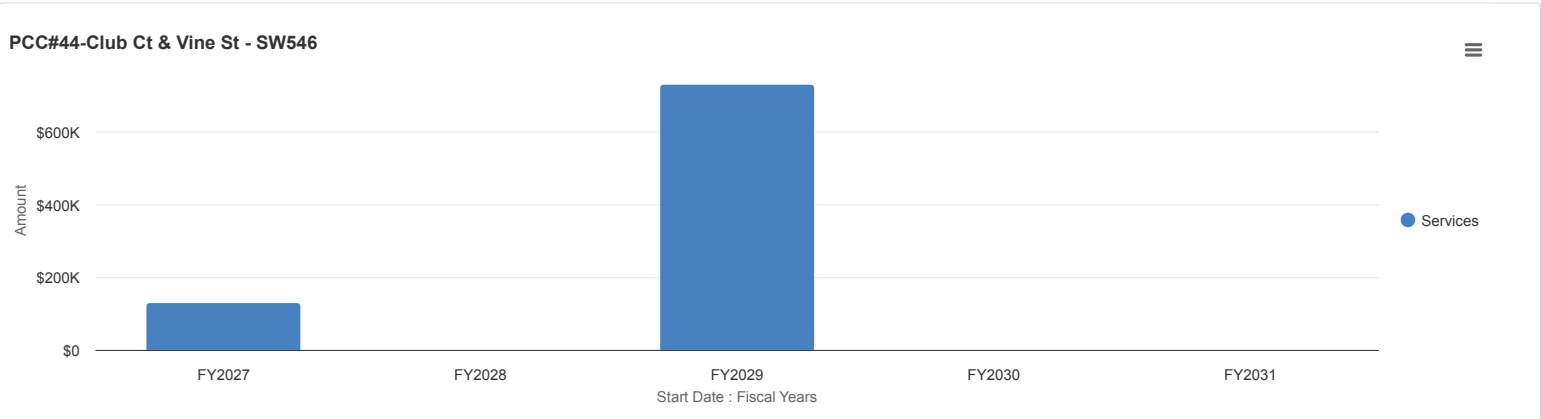
Project Details

- **Project Description:** Replace failing private common collector sewer. This is a petition project that includes regulatory compliance.
- **Ward:** 3
- **Anticipated Completion Date:** 2029

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$860,000
- **Actual Budget:** \$860,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

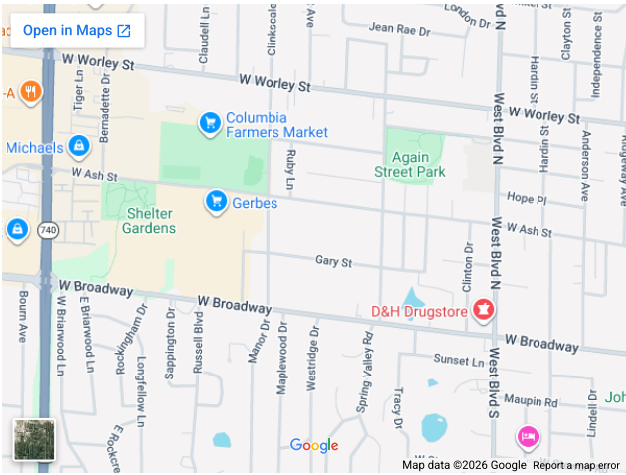


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PCCE #47 W Ash Street - SW547

Sewer Utility - Capital Improvement Project



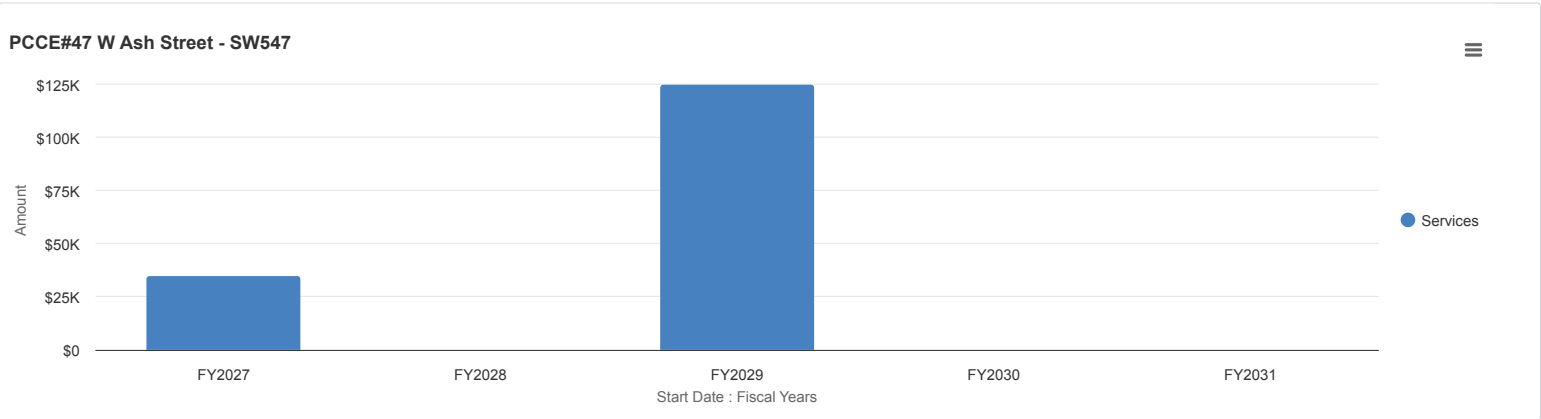
Project Details

- **Project Description:** Replace failing private common collector sewer. This is a petition project that includes regulatory compliance.
- **Ward:** 1
- **Anticipated Completion Date:** 2029

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$160,000
- **Actual Budget:** \$160,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

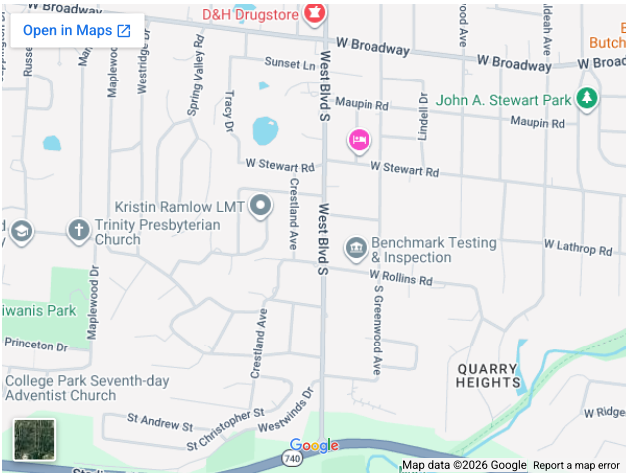


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PCCE #48 S West Blvd - SW548

Sewer Utility - Capital Improvement Project



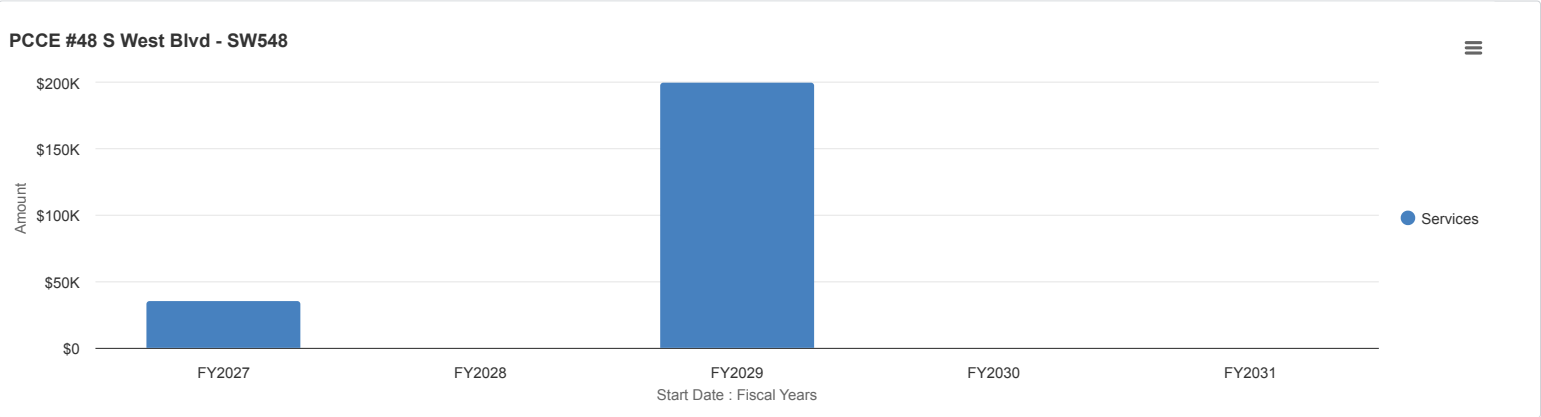
Project Details

- **Project Description:** Replace failing private common collector sewer. This is a petition project that includes regulatory compliance.
- **Ward:** 4
- **Anticipated Completion Date:** 2029

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$235,000
- **Actual Budget:** \$235,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

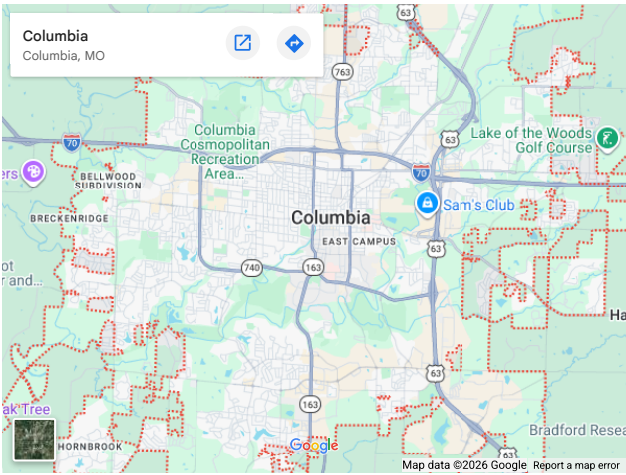


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Sewer Rehabilitation #12 - SW559

Sewer Utility - Capital Improvement Project



Project Details

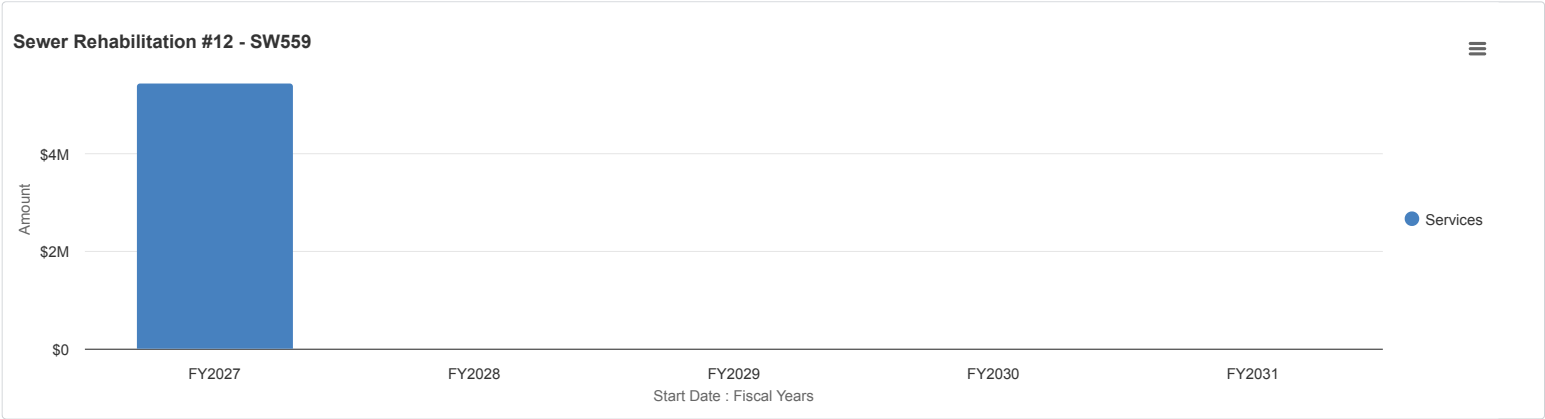
- **Project Description:** Annual pipe lining maintenance project, which consists of citywide lining of sewer and manhole infrastructure.
- **Ward:** Citywide
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$5,453,223
- **Actual Budget:** \$5,453,223
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

*Funding for this project is from unspent Prior Year Appropriations (PYA) of Enterprise Revenue.

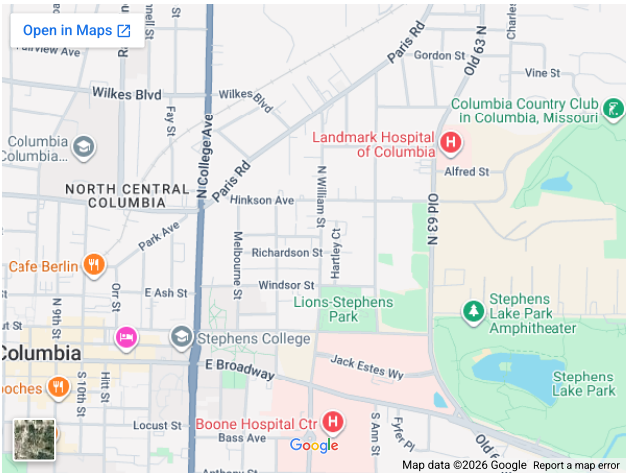


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PCCE #49 N William Street - SW552

Sewer Utility - Capital Improvement Project



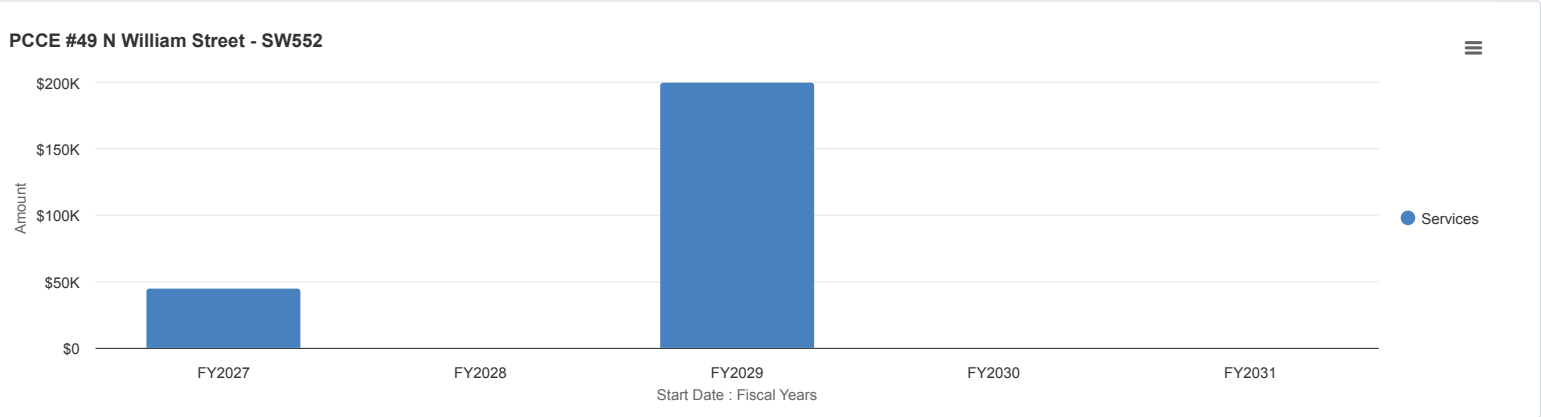
Project Details

- **Project Description:** Replace failing private common collector sewer. This is a petition project that includes regulatory compliance.
- **Ward:** 3
- **Anticipated Completion Date:** 2030

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$245,000
- **Actual Budget:** \$245,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

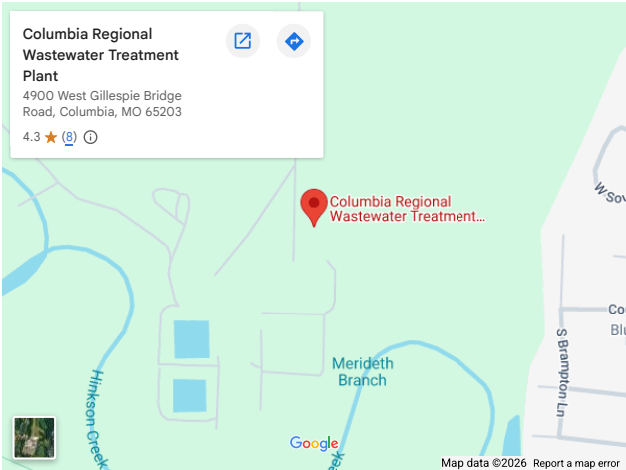


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WWTP New Digester Addition - SW555

Sewer Utility - Capital Improvement Project



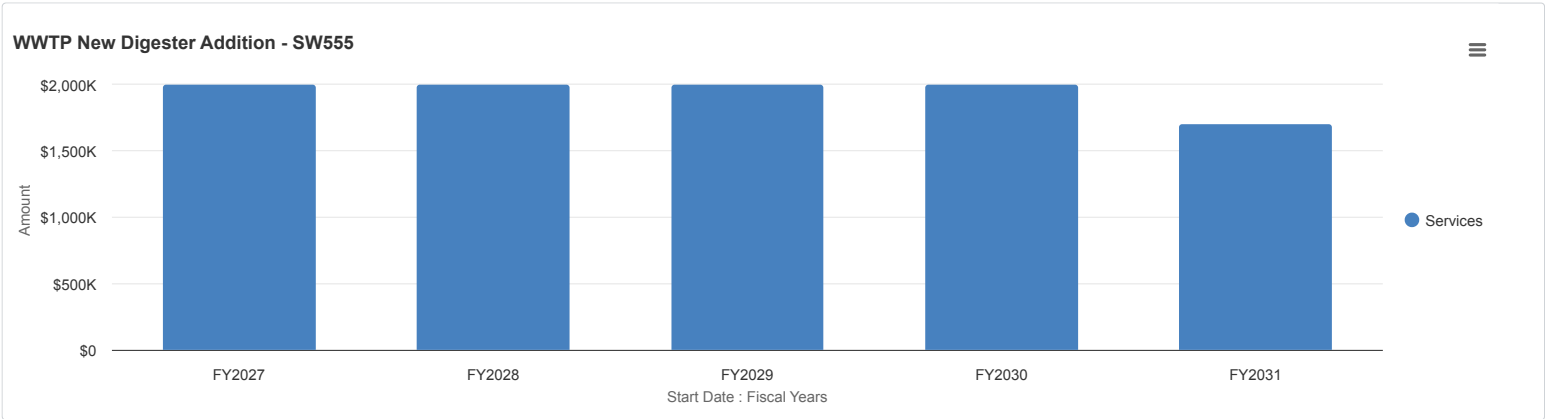
Project Details

- **Project Description:** As WWTP plant flow increases, it will be necessary to construct a new digester. All related piping, access, and equipment will be required. Regulatory compliance.
- **Ward:** 4
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$2,000,000
- **Needs Appropriated:** \$9,700,000
- **Actual Budget:** \$11,700,000
- **Prior Year Ending Balance:** \$2,000,000
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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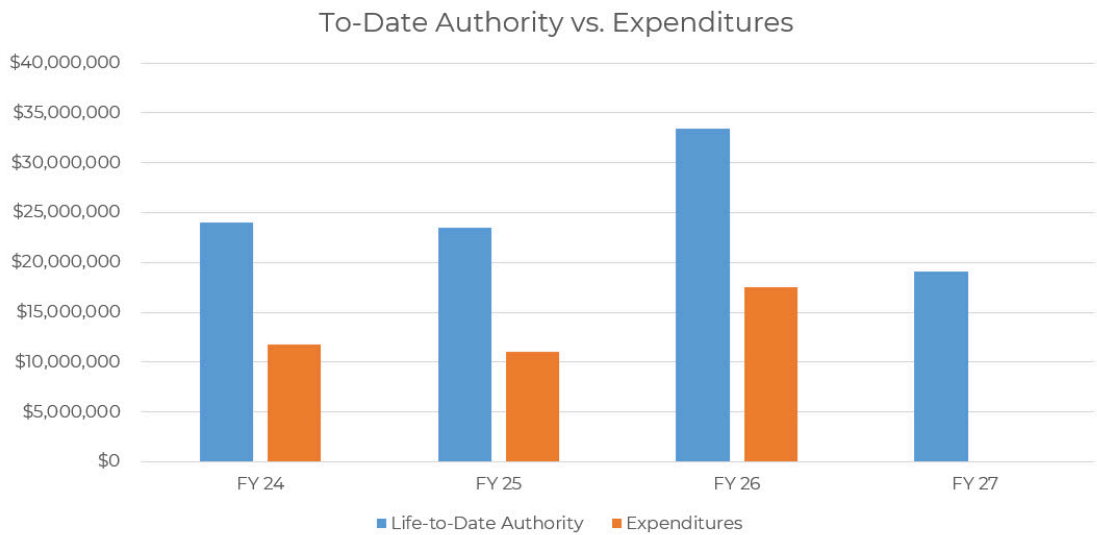
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Solid Waste Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5571*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$24,035,244	\$23,477,667	\$33,394,377*	\$19,098,348***
Prior Year Expenditures	\$11,585,949	\$10,590,409	\$17,085,030*	
Current Year Expenditures	\$137,172	\$396,991	\$464,649**	
Encumbrances	\$40,501	\$333,010	\$246,350*	
Total Remaining Authority	\$12,271,622	\$12,157,257	\$15,598,348	

* This is current as of July 1, 2026

** Includes estimate from department

*** Includes FY 27 budget request of \$3,500,000

Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Funding for Solid Waste Capital Projects primarily comes from Enterprise Revenue generated by the Solid Waste Utility. In FY 27, staff is proposing \$3,500,000 in funding for two projects: Bioreactor Landfill Cell #7 and Material Recovery Facility Expansion Phase 2.

Bioreactor Landfill Cell #7 - RF073

Solid Waste Utility - Capital Improvement Project



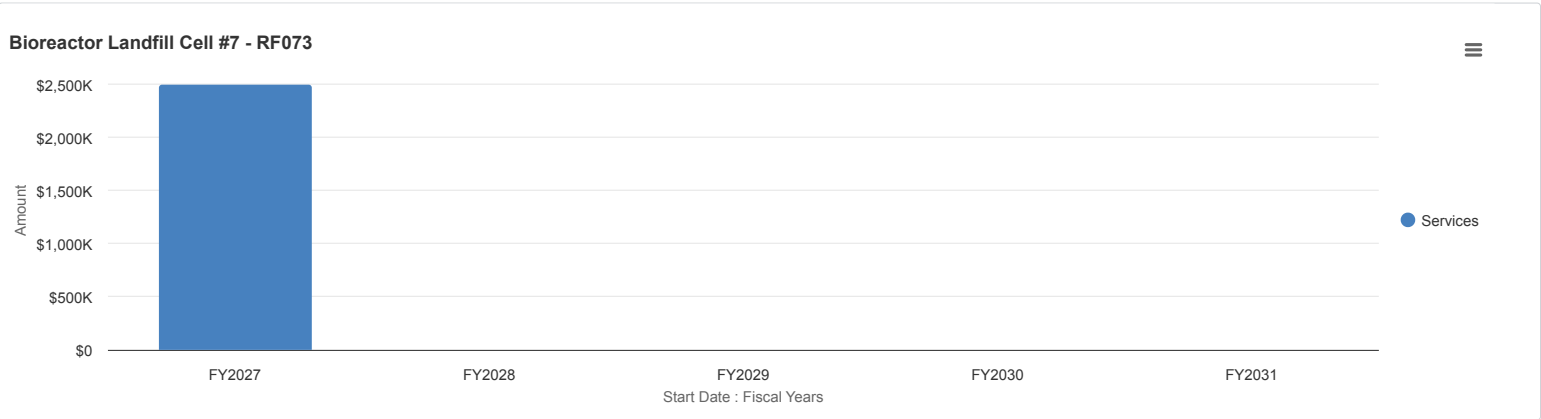
Project Details

- **Project Description:** Design and construction for Bioreactor Landfill Cell #7, new access road, leachate collection system, gas collection system, and stormwater basin.
- **Ward:** 3
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$8,500,000
- **Needs Appropriated:** \$2,500,000
- **Actual Budget:** \$11,000,000
- **Prior Year Ending Balance:** \$8,500,000
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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Material Recovery Facility Expansion Phase 2 - RF074

Solid Waste Utility - Capital Improvement Project



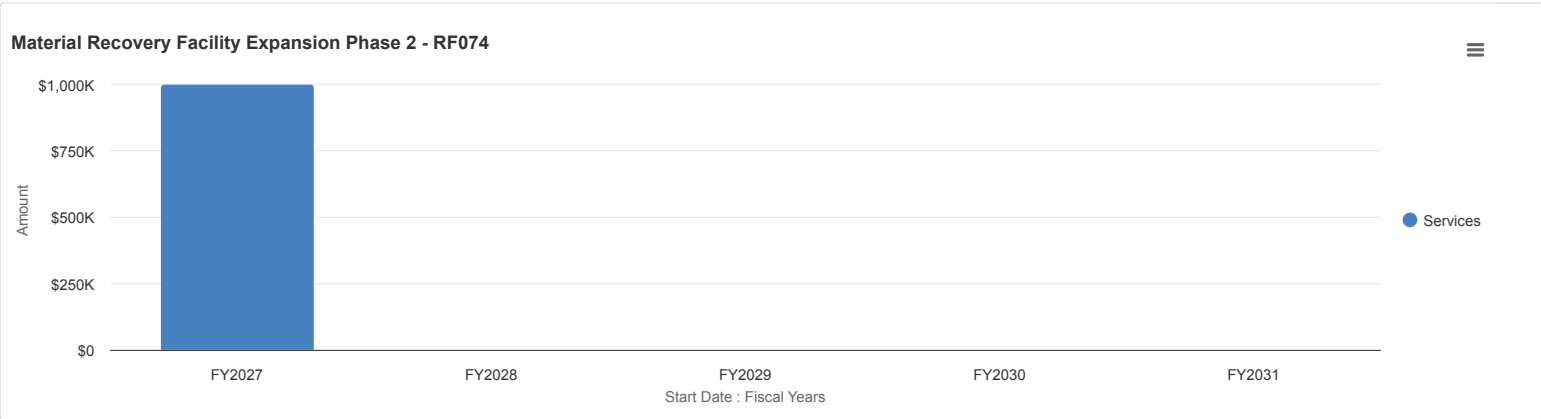
Project Details

- **Project Description:** Project involves constructing a Material Recovery Facility expansion to include new material processing equipment, additional material storage area, additional truck loading area, improved office space, employee lounge, and maintenance area.
- **Ward:** 3
- **Anticipated Completion Date:** Ongoing

Project Funding Information

- **Total Appropriated:** \$29,589,810
- **Needs Appropriated:** \$27,000,000
- **Actual Budget:** \$29,589,810
- **Prior Year Ending Balance:** \$631,346
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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Annual Project Expenditures

Material Recovery Facility Expansion Phase 2 - RF074

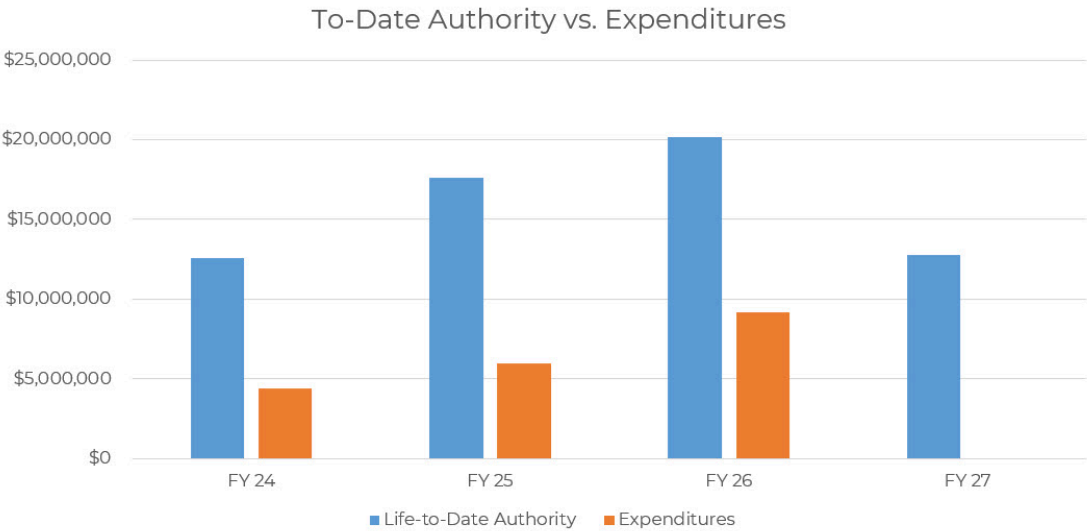
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
MATERIAL RECOVERY FACILITY EXPANSIO	\$0	\$0	\$0	\$268,464	\$508,500
TOTAL	\$0	\$0	\$0	\$268,464	\$508,500

Storm Water Capital Projects

Photo Credit: Randy Hughes, Capture CoMo 2026

To-Date Authority vs. Expenditures

Fund 5581*



Capital Projects Authority

	Actual FY 24	Actual FY 25	Anticipated FY 26	Proposed FY 27
Total Life to Date Appropriation	\$12,599,876	\$17,622,237	\$20,192,238 *	\$12,772,354 ***
Prior Year Expenditures	\$3,673,620	\$3,894,306	\$4,499,725 *	
Current Year Expenditures	\$739,843	\$2,063,322	\$4,703,456 **	
Encumbrances	\$204,057	\$3,836,519	\$726,703 *	
Total Remaining Authority	\$7,982,356	\$7,828,090	\$10,262,354	

* This is current as of July 1, 2026
** Includes estimate from department
*** Includes FY 27 budget request of \$2,510,000 and \$1,101,247 in reallocation of prior year appropriations

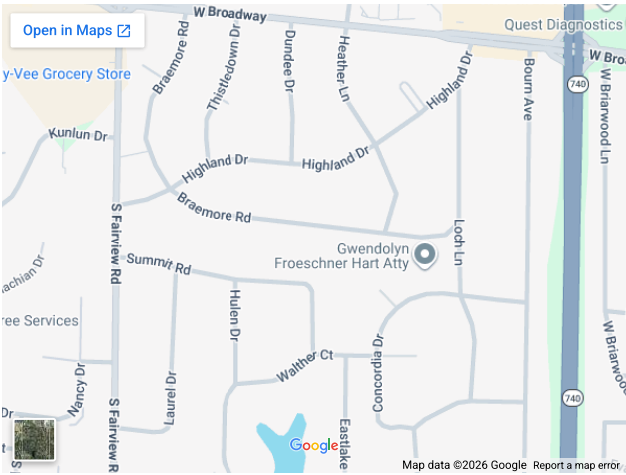
Note: Capital Projects are budgeted Life-to-Date. This means funding appropriated in one year may be spent in another.

Fiscal Impact

Storm Water Utility Capital Projects are funded by enterprise revenue collected from development charges and ratepayers with the rates initially approved by voters in 1993 and rate increases approved by voters in 2015. In FY 27, \$2,510,000 is proposed for several projects, including Braemore Drainage, Hickman to Wilkes stormwater improvements, and storm drain improvements.

Braemore Drainage - SS152

Storm Water Utility - Capital Improvement Project



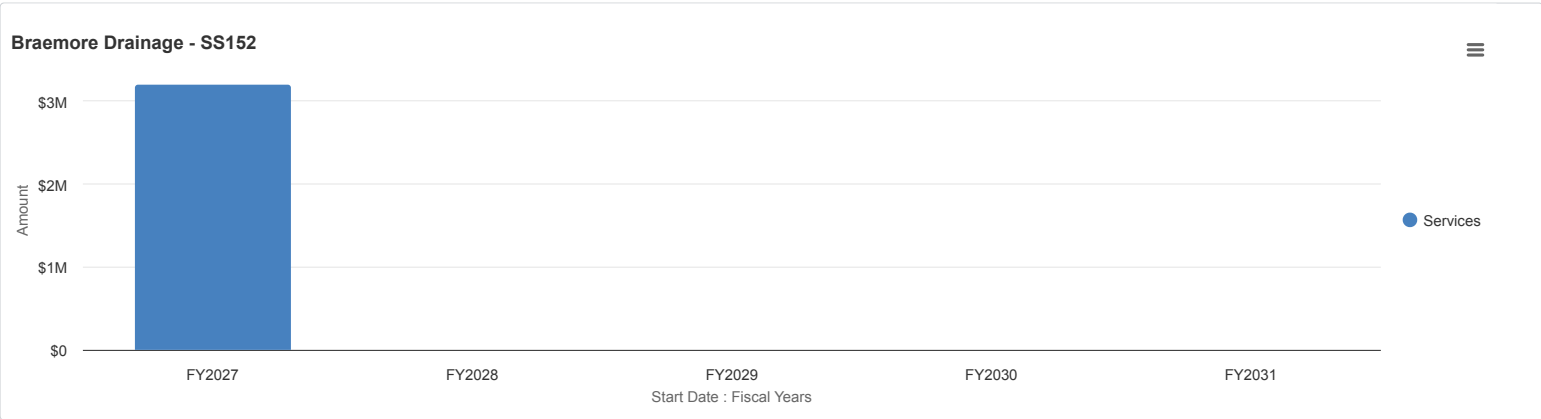
Project Details

- **Project Description:** Reconstruct under sized existing stormwater system to reduce flooding issues. Includes water quality improvements. Includes replacing system at Fairview. Significant maintenance and improvement work.
- **Ward:** 4
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$230,000
- **Needs Appropriated:** \$3,201,247
- **Actual Budget:** \$3,431,247
- **Prior Year Ending Balance:** \$183,500
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



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Annual Project Expenditures

Braemore Drainage - SS152					
	FY 22 Actual	FY 23 Actual	FY 24 Actual	FY 25 Actual	FY 26 YTD Actual
BRAEMORE DRAINAGE	\$0	\$0	\$36,564	\$0	\$54
TOTAL	\$0	\$0	\$36,564	\$0	\$54

Glenn-Rhonda Drive - SS179

Storm Water Utility - Capital Improvement Project



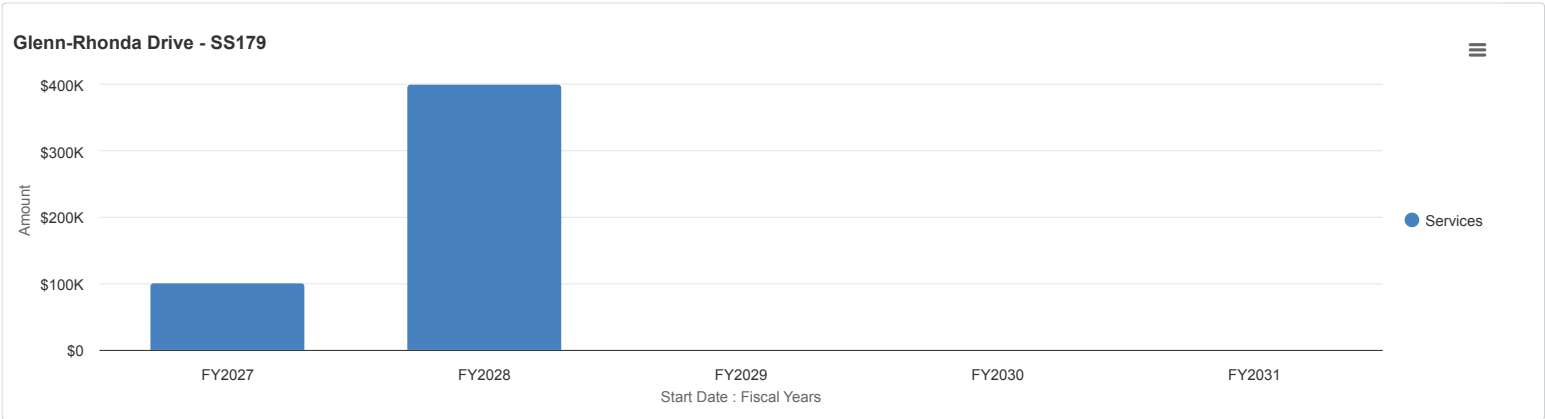
Project Details

- **Project Description:** Provide Stormwater Management to prevent house and street flooding.
- **Ward:** 2
- **Anticipated Completion Date:** 2028

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$500,000
- **Actual Budget:** \$500,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

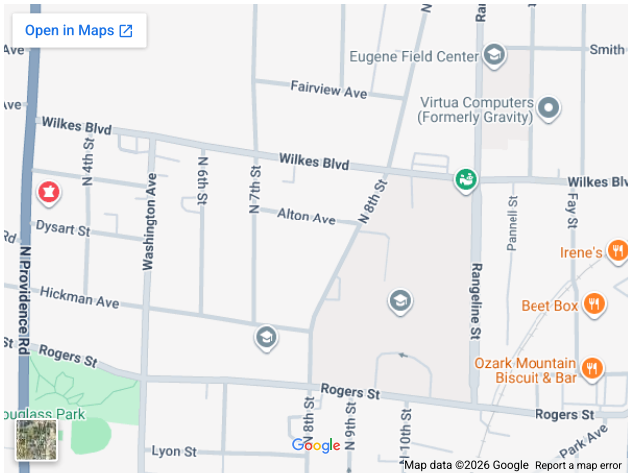


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Hickman to Wilkes Stormwater - SS167

Storm Water Utility - Capital Improvement Project



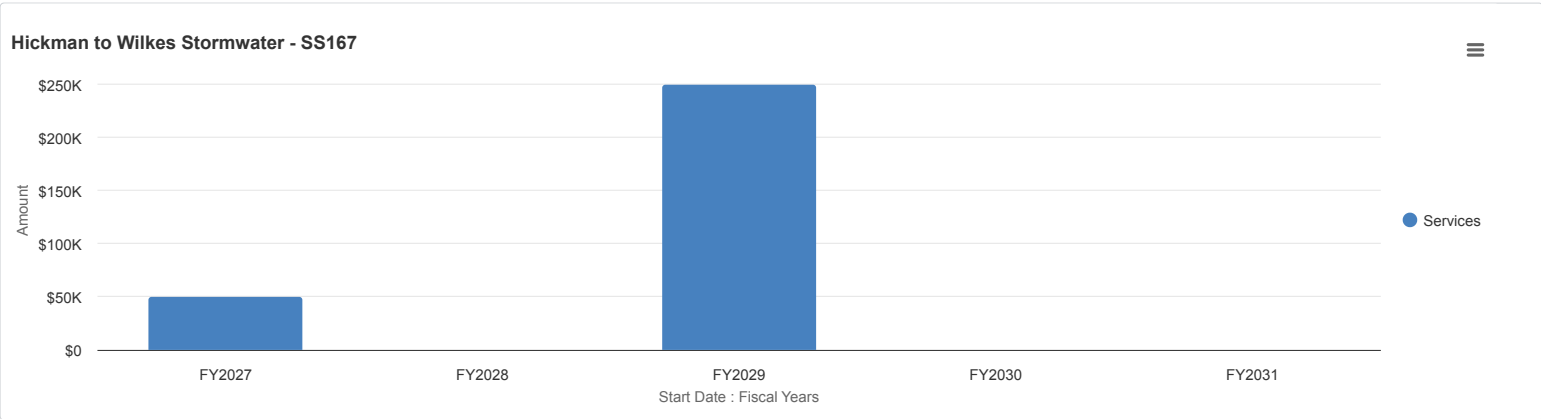
Project Details

- **Project Description:** Improve existing box hydraulics at Alton Avenue and reduce yard ponding. Coordinate with 5th to Wilkes Relief Sewer Phase 2.
- **Ward:** 1
- **Anticipated Completion Date:** 2029

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$300,000
- **Actual Budget:** \$300,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

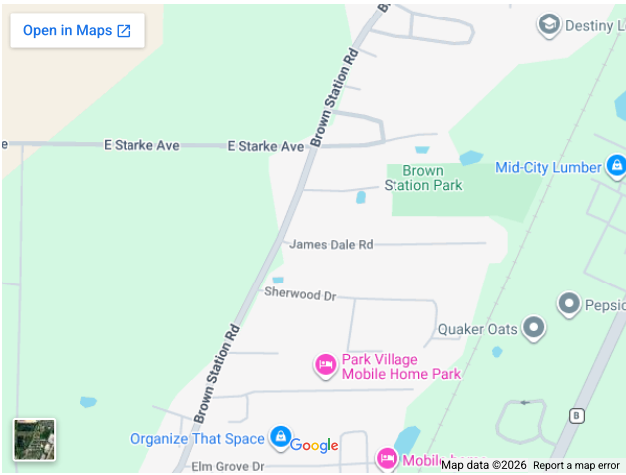


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Mary Jane Jamesdale - SS170

Storm Water Utility - Capital Improvement Project



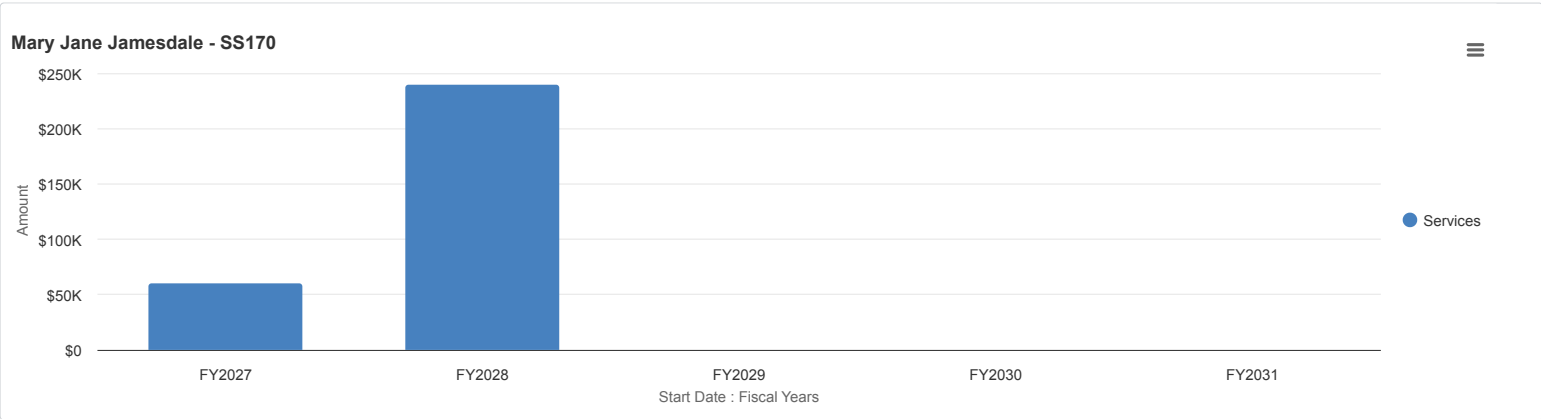
Project Details

- **Project Description:** Improve storm system to alleviate street flooding and erosion issues along Brown Station Rd at James Dale Rd and Mary Jane Dr.
- **Ward:** 3
- **Anticipated Completion Date:** 2029

Project Funding Information

- **Total Appropriated:** \$0
- **Needs Appropriated:** \$300,000
- **Actual Budget:** \$300,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations

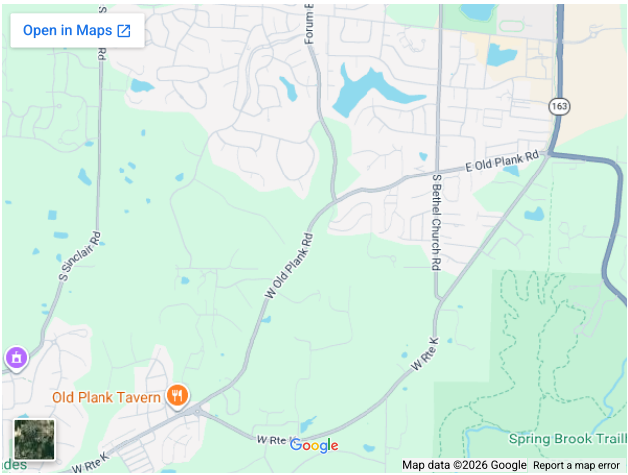


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Old Plank Road Culvert Replacement - SS178

Storm Water Utility - Capital Improvement Project



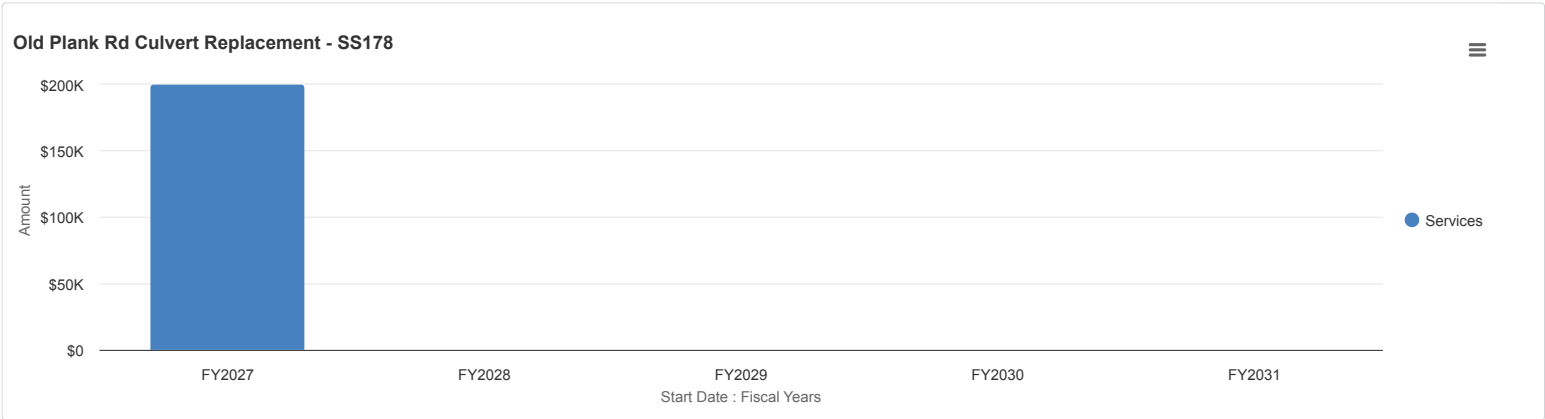
Project Details

- **Project Description:** Replace failing, undersized corrugated metal culverts under Old Plank Road near Forum Blvd. This is a Public Works project that is partially funded by a grant and Stormwater is assisting with the remaining funding required.
- **Ward:** 5
- **Anticipated Completion Date:** 2027

Project Funding Information

- **Total Appropriated:** \$200,000
- **Needs Appropriated:** \$200,000
- **Actual Budget:** \$400,000
- **Prior Year Ending Balance:** \$0
- **Project Funding Sources:** Enterprise Revenue

Future Appropriations



Data Updated: Jul 03, 2026, 7:12 AM

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Authorized Full Time Equivalent (FTE)

BY FUND AND DEPARTMENT	FY 27 Total FTE
1100 - GENERAL FUND	813.99
CITY CLERK	3.00
1004 - ADMINISTRATIVE TECHNICIAN II	1.00
8803 - CITY CLERK	1.00
8804 - DEPUTY CITY CLERK	1.00
CITY MANAGER'S OFFICE	18.20
1004 - ADMINISTRATIVE TECHNICIAN II	1.00
4610 - INTERNAL AUDITOR	1.00
7930 - BUSINESS ANALYST	1.00
7940 - PROGRAM MANAGEMENT OFFICE MGR	1.00
7942 - PROJECT LEADER	4.00
7943 - DATA ANALYST	1.00
7944 - DATA ARCHITECT	1.00
9901 - ASSISTANT CITY MANAGER	1.00
9905 - DEPUTY CITY MGR	0.20
9910 - EXECUTIVE ASSISTANT	1.00
9911 - ASST TO THE CITY MANAGER	1.00
9950 - CITY MGMT FELLOWSHIP	2.00
9965 - VIOLENCE PREVENTION ADMIN	1.00
9970 - DIV EQUITY AND INCLUS ADMIN	1.00
9998 - CITY MGR	1.00
COMMUNITY DEVELOPMENT	31.30
1004 - ADMINISTRATIVE TECHNICIAN II	3.00
1008 - ADMINISTRATIVE SUPERVISOR II	1.00
2160 - ADDRESSING SPECIALIST	0.25
3202 - BUILDING INSPECTOR I	4.00
3203 - BUILDING INSPECTOR II	2.00
3205 - BLDG REGS SUPV	1.00
4101 - PLANNER	2.00
4103 - SENIOR PLANNER	4.00
4105 - COMMUNITY DEV DIRECTOR	1.00
4107 - DEVELOPMENT SRVS MGR	1.00
4108 - SENIOR PLAN REVIEWER	3.00
4801 - PUBLIC INFORMATION SPECIALIST	0.05
4998 - PROJECT COMPLIANCE INSPECT I	4.00
5007 - CITY ARBORIST	1.00
5013 - RIGHT OF WAY TECHNICIAN	1.00
5098 - ENGINEERING SPEC	1.00
5108 - ENGINEERING MGR	1.00
5113 - ENGINEER	1.00
CULTURAL AFFAIRS	2.00

Authorized Full Time Equivalent (FTE)

4627 - PROGRAM SPECIALIST	1.00
4629 - CULTURAL AFFAIRS MGR	1.00
ECONOMIC DEVELOPMENT	8.00
1004 - ADMINISTRATIVE TECHNICIAN II	1.00
8900 - ECON DEV DIRECTOR	1.00
8901 - ASST DIR ECON DEV	1.00
8903 - ENTREPREN PROGRAM SPECIALIST	2.00
8904 - ENTREPREN PROGRAM SUPERVISOR	1.00
8905 - BUSINESS DEVELOP SPECIALIST	2.00
FACILITIES MANAGEMENT	19.14
1004 - ADMINISTRATIVE TECHNICIAN II	0.80
2002 - CUSTODIAL SUPERVISOR	2.00
2003 - CUSTODIAN 955	8.00
2385 - BLDG FACILITIES MANAGER	1.00
2397 - MAINTENANCE TECHNICIAN I 955	1.00
2398 - MAINTENANCE TECHNICIAN II 955	2.00
2399 - MAINTENANCE TECHNICIAN III 955	3.00
2407 - BLDG GRNDS SUPV	1.00
5800 - ASST TO THE PW DIR	0.05
5901 - PUBLIC WORKS DIRECTOR	0.17
6204 - FINANCIAL ANALYST	0.10
9905 - DEPUTY CITY MGR	0.02
FINANCE	52.50
1004 - ADMINISTRATIVE TECHNICIAN II	1.00
1203 - ACCOUNTING ASSISTANT I	7.00
1204 - ACCOUNTING ASSISTANT II	1.00
1205 - PAYROLL SPECIALIST	1.00
1206 - PAYROLL TECHNICIAN	1.00
6198 - FIN REPORTING AND GASB SPEC	1.00
6199 - ACCT PAY AND RECV SUPERVISOR	1.00
6203 - SENIOR ACCOUNTANT	4.00
6205 - CONTROLLER	1.00
6206 - ASSISTANT CONTROLLER	1.00
6207 - ACCOUNTANT II	2.00
6208 - ACCOUNTANT I	1.00
6212 - PAYROLL MANAGER	1.00
6305 - PROCUREMENT OFFICER I	3.00
6307 - PROCUREMENT OFFICER II	1.00
6308 - CONTRACT COMPLIANCE OFCR	1.00
6399 - ASSISTANT PURCHASING AGENT	1.00
6401 - PURCHASING AGENT	1.00
6505 - BUSINESS SRVS MGR	1.00

Authorized Full Time Equivalent (FTE)

6507 - BUSINESS SRV TECH	3.00
6601 - BUDGET ANALYST I	1.00
6603 - BUDGET ANALYST II	3.00
6604 - FINANCE ANALYST	0.50
6605 - BUDGET OFCR	1.00
6607 - FINANCIAL SYSTEMS ANALYST	1.00
6610 - ECONOMIC ANALYST	1.00
6615 - CHIEF ECONOMIST	1.00
6686 - TREASURY TECHNICIAN I	1.00
6688 - TREASURY TECHNICIAN II	2.00
6690 - TREASURY ANALYST	1.00
6698 - ASST TREASURER	1.00
6700 - TREASURER	1.00
6750 - ASST DIR FIN	1.00
6770 - ASSIST TO THE FINANCE DIRECTOR	1.00
6800 - FINANCE DIRECTOR	1.00
9960 - GRANT ADMINISTRATOR	1.00
FIRE	188.00
1003 - ADMINISTRATIVE TECHNICIAN I	2.00
1004 - ADMINISTRATIVE TECHNICIAN II	1.00
1008 - ADMINISTRATIVE SUPERVISOR II	1.00
2114 - EQUIPMENT TECHNICIAN	1.00
3101 - FIREFIGHTER I 56 HR 1055	10.00
3102 - FIREFIGHTER II 56 HR 1055	45.00
3103 - FIRE ENGINEER 56 HR 1055	39.00
3105 - FIRE CAPTAIN 56 HR 1055	40.00
3107 - FIRE BATTALION CHIEF 56 HR	7.00
3108 - FIRE CHIEF	1.00
3109 - ASST FIRE CHIEF	3.00
3110 - DEPUTY FIRE CHIEF	1.00
3114 - ASST FIRE MARSHAL 1055	6.00
3116 - TRAINING & SAFETY CAPTAIN 1055	3.00
3117 - FIRE TRAINER I	2.00
3121 - FIREFIGHTER I 40 HR 1055	13.00
3123 - FIRE ENGINEER 40 HR 1055	6.00
3125 - FIRE CAPTAIN 40 HR 1055	2.00
3127 - FIRE BATTALION CHIEF 40 HR	4.00
4801 - PUBLIC INFORMATION SPECIALIST	1.00
HEALTH & HUMAN SERVICES	105.50
1003 - ADMINISTRATIVE TECHNICIAN I	6.00
1004 - ADMINISTRATIVE TECHNICIAN II	6.00
1007 - ADMINISTRATIVE SUPERVISOR I	1.00

Authorized Full Time Equivalent (FTE)

1030 - MEDICAL BILLING SPECIALIST	2.00
4616 - HUMAN SERVICES MGR	1.00
4801 - PUBLIC INFORMATION SPECIALIST	1.00
7101 - ANIMAL CONTROL OFFICER I	6.00
7105 - ANIMAL CONTROL SUPV	1.00
7201 - ENVIRONMENTAL PH SPEC	8.00
7207 - ENVIRONMENTAL PH SUPV	1.00
7210 - ENVIRON HEALTH AND SAFETY MGR	1.00
7290 - PUB SFTY AND JUSTICE SUPERVISOR	1.00
7294 - PUB SFTY & JUSTICE CASE COORD	3.00
7296 - SOCIAL SERVICES SUPERVISOR	1.00
7299 - SOCIAL SERVICES HOME VISITOR	3.00
7301 - SOCIAL SRVS SPECLST	3.00
7303 - HEALTH PROGRAM COORDINATOR	9.00
7304 - PUBLIC HEALTH PLANNING MANAGER	1.00
7305 - COMMUNITY HEALTH WORKER	1.00
7308 - PUBLIC HEALTH PLANNING SUPV	1.00
7309 - COMMUNICABLE DISEASE SPEC	1.00
7312 - PUBLIC HEALTH PLANNER	8.00
7320 - DISEASE INTERVENTION SPEC	2.00
7330 - PREVTN & INVSTGN MANAGER	1.00
7333 - HIV MED CASE COORD SUPV	1.00
7334 - HIV MEDICAL CASE COORDINATOR	8.00
7335 - HIV NURSE CASE COORDINATOR	1.00
7360 - TOB ENF & EDC OFC	0.50
7375 - PUBLIC HEALTH EDUCATION SUPV	1.00
7403 - NUTRITIONIST	2.50
7405 - NUTRITION SUPERVISOR	1.00
7410 - BREASTFEEDING PEER COUNS COORD	0.50
7451 - WIC OFFICE SPEC	3.00
7501 - MEDICAL OFFICE SUPERVISOR	1.00
7503 - PUBLIC HEALTH NURSE	10.00
7506 - NURSE PRACTITIONER	1.00
7515 - NURSING SUPV	1.00
7600 - COMMUNITY HEALTH MANAGER	1.00
7680 - ASST DIR PHHS	1.00
7700 - PHHS DIRECTOR	1.00
TBD - ANIMAL CONTROL OFFICER II	2.00
HOUSING & NEIGHBORHOOD SERVICES	16.00
1004 - ADMINISTRATIVE TECHNICIAN II	2.00
3970 - HOUSING DEVELOPMENT COORD	1.00
3980 - HOUSING AND NEIGH SERV DIR	1.00

Authorized Full Time Equivalent (FTE)

4615 - VOLUNTEER PROGRAM SPEC	2.00
4622 - NEIGHBORHOOD SRVS MGR	1.00
4650 - CODE ENFORCEMENT SPEC I	6.00
4652 - CODE ENFORCEMENT SPEC II	2.00
TBD - RENTAL COMPLIANCE SPECIALIST	1.00
HUMAN RESOURCES	12.35
1004 - ADMINISTRATIVE TECHNICIAN II	2.10
1402 - HUMAN RESOURCES TECHNICIAN I	1.50
1403 - HUMAN RESOURCES TECHNICIAN II	0.50
4600 - HUMAN RESOURCES SUPERVISOR	1.00
4601 - HUMAN RESOURCES ANALYST	1.10
4602 - LEAVE AND ACCOM SPC	1.00
4603 - HUMAN RESOURCES GENERALIST	3.00
4604 - HUMAN RESOURCES DIRECTOR	0.75
4606 - ASST DIR HR	0.40
4608 - EMPLOYEE RELATIONS SPECIALIST	1.00
LAW	15.75
1004 - ADMINISTRATIVE TECHNICIAN II	4.00
3290 - PARALEGAL	1.00
3295 - ASSISTANT TO CITY COUNSELOR	1.00
3299 - ASSISTANT CITY PROSECUTOR	1.00
3300 - CITY PROSECUTOR	1.00
3301 - ASST CITY COUNSELOR	5.75
3408 - DEPUTY CITY COUNSELOR	1.00
3410 - CITY COUNSELOR	1.00
MUNICIPAL COURT	8.75
1004 - ADMINISTRATIVE TECHNICIAN II	2.00
3401 - MUNICIPAL JUDGE	1.00
3402 - MUNICIPAL COURT ADMINISTRATOR	1.00
3403 - DEPUTY COURT ADMINISTRATOR	1.00
3404 - COURT SERVICES ANALYST	0.75
3406 - DEPUTY COURT CLERK	3.00
PARKING ENFORCEMENT	5.00
3021 - PARKNG ENFCMNT AGENT	4.00
3026 - PRKG MAINT & ENFORCEMENT SUPV	1.00
POLICE	253.00
1001 - POLICE RECORDS CLERK I	4.00
1002 - POLICE RECORDS CLERK II	7.00
1003 - ADMINISTRATIVE TECHNICIAN I	1.00
1004 - ADMINISTRATIVE TECHNICIAN II	5.00
1008 - ADMINISTRATIVE SUPERVISOR II	1.00
1009 - POLICE RECORDS SUPERVISOR	1.00

Authorized Full Time Equivalent (FTE)

1015 - RECORDS CUSTODIAN	2.00
2001 - CUSTODIAN	4.00
2112 - EQUIPMENT SUPERVISOR	1.00
2114 - EQUIPMENT TECHNICIAN	1.00
2991 - COMMUNITY SERVICE AIDE SUPERVISOR	1.00
2992 - POL DATA AND RECORDS MGMT SUPV	1.00
2993 - PD RECORDS AND MGMT SYS ADMIN	1.00
2994 - POLICE POLICY AND RESEARCH SPC	1.00
2995 - DIGITAL FORENSIC SPECIALIST	2.00
2997 - ADMINISTRATIVE SERVICES MNGR	1.00
2999 - CIVILIAN INVESTIGATOR	6.00
3001 - POLICE OFFICER - CPOA	146.00
3002 - POLICE SERGEANT - CPOA	25.00
3004 - ASST POLICE CHIEF	4.00
3006 - DEPUTY POLICE CHIEF	1.00
3007 - POLICE CHIEF	1.00
3008 - POLICE TRAINER	4.00
3010 - POLICE LIEUTENANT - CPLA	8.00
3011 - COMMUNITY SERVICE AIDE	8.00
3013 - PROPERTY AND EVIDENCE TECH	6.00
3015 - CRIME ANALYST	1.00
3016 - PROPERTY AND EVIDENCE SUPV	1.00
3017 - CRIME SCENE INVESTIGATOR	4.00
4801 - PUBLIC INFORMATION SPECIALIST	2.00
6106 - INVENTORY TECHNICIAN	1.00
TBD - FORENSIC SERVICES SUPERVISOR	1.00
STREETS & ENGINEERING	69.50
1004 - ADMINISTRATIVE TECHNICIAN II	1.30
1007 - ADMINISTRATIVE SUPERVISOR I	0.50
2050 - LABORER 955	3.00
2303 - EQUIPMENT OPERATOR 955	24.00
2304 - CREW LEADER 955	7.00
2306 - STREETS SUPERVISOR	4.00
2307 - TRAFFIC OPERATIONS SUPERVISOR	1.00
2311 - STREET MAINT SUPT	1.00
2450 - CONSTRUCTION PROJ SUPT	1.00
3033 - TRAFFIC SIGNAL TECH	2.00
3034 - SIGN AND SIGNALS TECH 955	1.00
4801 - PUBLIC INFORMATION SPECIALIST	0.45
4996 - PROJECT COMPLIANCE INSPECT II	1.00
4998 - PROJECT COMPLIANCE INSPECT I	2.00
5003 - ENGINEERING TECHNICIAN I	6.00

Authorized Full Time Equivalent (FTE)

5004 - ENGINEERING TECHNICIAN II	1.00
5015 - PROPERTY ACQUISITION COORD	1.00
5022 - ASSISTANT CITY LAND SURVEYOR	1.00
5023 - CITY LAND SURVEYOR	1.00
5098 - ENGINEERING SPEC	1.00
5106 - ASST DIR PW	0.70
5107 - ENGINEERING & OPERATIONS MGR	1.00
5108 - ENGINEERING MGR	1.00
5109 - ENGINEERING SUPV	1.00
5113 - ENGINEER	4.00
5800 - ASST TO THE PW DIR	0.65
5901 - PUBLIC WORKS DIRECTOR	0.50
6204 - FINANCIAL ANALYST	0.40
SUSTAINABILITY	6.00
2584 - ENVIRO EDUCATION COORDINATOR	1.00
4509 - ENVIRO PROGRAM COORDINATOR	1.00
9915 - SUSTAINABILITY MGR	1.00
9917 - SUSTAINABILITY SPECIALIST	1.00
9918 - SUSTAINABILITY ANALYST	1.00
9919 - COMMUNITY RESILIENCE ORGANIZER	1.00
2200 - PARKS & RECREATION	94.00
PARKS & RECREATION	94.00
1003 - ADMINISTRATIVE TECHNICIAN I	1.00
1004 - ADMINISTRATIVE TECHNICIAN II	6.00
1007 - ADMINISTRATIVE SUPERVISOR I	2.00
1008 - ADMINISTRATIVE SUPERVISOR II	1.00
2003 - CUSTODIAN 955	6.00
2304 - CREW LEADER 955	3.00
2375 - PARKS EQUIPMENT MECHANIC 955	1.00
2397 - MAINTENANCE TECHNICIAN I 955	4.00
2398 - MAINTENANCE TECHNICIAN II 955	17.00
2399 - MAINTENANCE TECHNICIAN III 955	9.00
2406 - CONSTRUCTION SUPV	1.00
2411 - ELECTRICIAN 955	1.00
2415 - PARKS SUPERVISOR	3.00
2416 - GOLF COURSE SUPERVISOR	2.00
2417 - PARKS CREW SUPERVISOR	1.00
2418 - SPORTS TURF SUPERVISOR	1.00
2505 - TRANSIT SUPERINTENDENT	1.00
4810 - COMMUNICATIONS COORDINATOR	1.00
5203 - HORTICULTURIST	1.00
5205 - FORESTER	1.00

Authorized Full Time Equivalent (FTE)

8510 - RECREATION ASSISTANT	1.00
8520 - RECREATION SPECIALIST	11.00
8530 - RECREATION SUPERVISOR	6.00
8610 - REC COMMUNITY PROGS SUPT	2.00
8660 - CARE PROGRAM SUPERVISOR	1.00
8662 - CARE PROGRAM SPECIALIST	1.00
8700 - PARKS PLANNER	4.00
8710 - PARKS DEV SUPT	1.00
8750 - PARKS REC MGR	2.00
8762 - ASST TO THE PARKS REC DIR	1.00
8970 - PARKS REC DIRECTOR	1.00
2290 - CONVENTION & VISITORS BUREAU	13.00
CONVENTION & VISITORS BUREAU	13.00
1004 - ADMINISTRATIVE TECHNICIAN II	1.00
2998 - COMM AND OUTREACH SUPV	1.00
4300 - TOURISM SALES SPECIALIST I	2.00
4301 - TOURISM SALES SPECIALIST II	1.00
4310 - INDUSTRY RELATIONS SPECIALIST	1.00
4315 - SPORTS SALES SPEC	1.00
4319 - TOURISM SALES MANAGER	1.00
4801 - PUBLIC INFORMATION SPECIALIST	1.00
4810 - COMMUNICATIONS COORDINATOR	1.00
8948 - ASSIST DIR CVB	1.00
8950 - CONV VISITOR BUREAU DIRECTOR	1.00
9800 - EVENT SERVICES SPECIALIST	1.00
2320 - MID MISSOURI SOLID WASTE DISTRICT	2.00
MID MISSOURI SOLID WASTE DISTRICT	2.00
1004 - ADMINISTRATIVE TECHNICIAN II	1.00
2208 - SW DISTRICT ADMIN	1.00
2660 - COMMUNITY DEVELOPMENT BLOCK GRANT	4.00
COMMUNITY DEVELOPMENT BLOCK GRANT	4.00
1004 - ADMINISTRATIVE TECHNICIAN II	1.00
3960 - HOUSING SPECIALIST I	1.00
3961 - HOUSING SPECIALIST II	1.00
3975 - HOUSING PROGS MGR	1.00
5030 - RAILROAD	3.00
RAILROAD	3.00
2410 - RAILROAD MAINT TECH	1.00
2620 - RAILROAD OPERATIONS MANAGER	1.00
2626 - RAILROAD OP	1.00
5040 - TRANSLOAD	2.00
TRANSLOAD	2.00

Authorized Full Time Equivalent (FTE)

2298 - EQUIPMENT OPERATOR WL	1.00
2616 - TRANSLOAD OPS SUPV	1.00
5500 - WATER UTILITY	103.09
WATER	103.09
1003 - ADMINISTRATIVE TECHNICIAN I	1.40
1004 - ADMINISTRATIVE TECHNICIAN II	3.60
1007 - ADMINISTRATIVE SUPERVISOR I	0.40
1215 - BILLING AUDITOR	1.32
2180 - GIS SPECIALIST	0.50
2185 - GIS SUPERVISOR	0.50
2190 - GIS TECHNICIAN	1.00
2295 - WATER DISTRIBUTION OP I 955	8.00
2296 - WATER DISTRIBUTION OPER II 955	6.00
2298 - EQUIPMENT OPERATOR WL	0.40
2312 - WTR DIST TECH 955	5.00
2314 - CREW LEADER WATER DIST 955	11.00
2317 - WTR DIST SUPV	4.00
2325 - INSTRUMENTATION TECH WL	2.00
2408 - CONSTRUCTION PROJ SUPV	0.40
2421 - UTIL MAINT MECH III WL	1.00
2421 - UTILITY MAINTENANCE MECHANIC III WL	1.00
2425 - UTIL MAINT MECH II WL	3.00
2425 - UTILITY MAINTENANCE MECHANIC II WL	1.00
2426 - UTIL MAINT SUPV	1.00
2433 - UTILITY LOCATOR I 955	3.00
2641 - WATER OPERATOR I WL	6.00
2642 - WATER OPERATOR II WL	2.00
2643 - WATER OPERATOR III WL	6.00
2645 - WTR PRODUCTION SUPT	1.00
2655 - WTR DISTRIBUTION SUPT	2.00
2661 - WTR PRODUCTION MGR	1.00
2690 - WTR DISTRIBUTION MGR	1.00
2770 - ELEC SRVS SUPT	0.25
2870 - METER READER I WL	2.40
2874 - METER READER II WL	0.40
2876 - METERED SERVICES TECHNICIAN	0.40
2878 - METERED SERVICES SUPERVISOR	0.40
2880 - UTILITY SERVICE WORKER I WL	2.50
2881 - UTILITY SERVICE WORKER I 955	2.00
2883 - UTILITY SERVICE WORKER II WL	2.00
2980 - AST DIR UTIL-RTES & FISCL PLNG	0.25
2988 - ASSIST DIR WATER UTIL	1.00

Authorized Full Time Equivalent (FTE)

2990 - UTILITIES DIRECTOR	0.20
2998 - COMM AND OUTREACH SUPV	0.25
4501 - RATE ANALYST I	0.50
4502 - RATE ANALYST II	0.50
4514 - UTILITY SERVICES MANAGER	0.20
4801 - PUBLIC INFORMATION SPECIALIST	1.00
4996 - PROJECT COMPLIANCE INSPECT II	0.50
4998 - PROJECT COMPLIANCE INSPECT I	2.00
5004 - ENGINEERING TECHNICIAN II	2.00
5041 - LAB TECH WL	2.00
5098 - ENGINEERING SPEC	1.00
5109 - ENGINEERING SUPV	1.00
5113 - ENGINEER	1.00
5132 - LABORATORY SPECIALIST	1.00
5134 - LABORATORY SUPERVISOR	0.50
6098 - INVENTORY TECHNICIAN WL	2.00
6103 - STOREROOM SUPERVISOR	0.40
6105 - STOREROOM SUPERINTENDENT	0.40
6107 - WAREHOUSE OPERATOR WL	0.40
9905 - DEPUTY CITY MGR	0.12

5510 - ELECTRIC UTILITY	185.30
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ELECTRIC	185.30
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1003 - ADMINISTRATIVE TECHNICIAN I	0.60
1004 - ADMINISTRATIVE TECHNICIAN II	5.40
1007 - ADMINISTRATIVE SUPERVISOR I	0.60
1215 - BILLING AUDITOR	1.32
2180 - GIS SPECIALIST	0.50
2185 - GIS SUPERVISOR	0.50
2190 - GIS TECHNICIAN	1.00
2298 - EQUIPMENT OPERATOR WL	5.60
2325 - INSTRUMENTATION TECH WL	4.00
2330 - APPR COMM TECH WL	1.00
2331 - COMM TECH WL	2.00
2332 - CREW LEADER COMM TECH WL	1.00
2333 - APPR SUBSTN TECH WL	1.00
2334 - SUBSTN TECH WL	3.00
2335 - CREW LEADER SUBSTATION WL	3.00
2337 - SUBSTATION RPR SUPT	1.00
2408 - CONSTRUCTION PROJ SUPV	0.60
2421 - UTIL MAINT MECH III WL	2.00
2422 - UTILITY MAINT MECHANIC I WL	4.00
2426 - UTIL MAINT SUPV	2.00

Authorized Full Time Equivalent (FTE)

2431 - UTILITY LOCATOR I WL	5.00
2432 - UTILITY LOCATOR II WL	1.00
2434 - UTIL LOCATOR SUPERVISOR	1.00
2629 - NERC OPERATIONS SUPERINTENDENT	1.00
2630 - APPR NERC CERT SYSTEM OPER WL	2.00
2634 - POWER SUPPLY MANAGER	1.00
2636 - POWER PROD SUPT	2.00
2637 - PP TECH SUPERVISOR	1.00
2640 - NERC CERTIFIED SYSTEM OPER WL	10.00
2694 - POWER PLANT OPERATOR I WL	6.00
2695 - POWER PLANT OPERATOR II WL	5.00
2701 - APPR LINEWKR WL	9.00
2703 - APPRENTICE LINEWORKER WL	1.00
2703 - LINEWORKER WL	20.00
2706 - CREW LEADER LINE WL	11.00
2730 - LINE SUPERINTENDENT	2.00
2770 - ELEC SRVS SUPT	0.75
2781 - VEGETATION MNGMT COORD WL	2.00
2801 - EL MTR REPAIR SPEC I WL	2.00
2803 - EL MTR REPAIR SPEC II WL	2.00
2851 - ELEC DIST SYSTEM OPER WL	2.00
2855 - ELECTRICAL DISTRIBUTION MNGR	1.00
2860 - UTILITY DATA SPECIALIST WL	1.00
2870 - METER READER I WL	3.60
2874 - METER READER II WL	0.60
2876 - METERED SERVICES TECHNICIAN	0.60
2878 - METERED SERVICES SUPERVISOR	0.60
2879 - METERED SERVICES COORDINATOR	1.00
2880 - UTILITY SERVICE WORKER I WL	2.50
2883 - UTILITY SERVICE WORKER II WL	2.00
2888 - NERC CMPLNC OFCR	2.00
2980 - AST DIR UTIL-RTES & FISCL PLNG	0.40
2982 - ASSIST DIR ELECTRIC UTIL	1.00
2990 - UTILITIES DIRECTOR	0.45
2998 - COMM AND OUTREACH SUPV	0.25
4500 - ENERGY MARKET ANALYST	1.00
4501 - RATE ANALYST I	0.80
4502 - RATE ANALYST II	0.80
4510 - UTIL SERVICES SPECIALIST II	5.00
4513 - UTIL SERVICES SUPERVISOR	2.00
4514 - UTILITY SERVICES MANAGER	0.80
4521 - UTIL SERVICES SPECIALIST I	2.00

Authorized Full Time Equivalent (FTE)

4523 - ENERGY ANALYST	1.00
4801 - PUBLIC INFORMATION SPECIALIST	1.00
4996 - PROJECT COMPLIANCE INSPECT II	0.50
4998 - PROJECT COMPLIANCE INSPECT I	1.00
5003 - ENGINEERING TECHNICIAN I	2.00
5041 - LAB TECH WL	1.00
5098 - ENGINEERING SPEC	5.00
5108 - ENGINEERING MGR	1.00
5109 - ENGINEERING SUPV	2.00
5113 - ENGINEER	5.00
5132 - LABORATORY SPECIALIST	1.00
5134 - LABORATORY SUPERVISOR	0.50
6098 - INVENTORY TECHNICIAN WL	4.00
6103 - STOREROOM SUPERVISOR	0.60
6105 - STOREROOM SUPERINTENDENT	0.60
6107 - WAREHOUSE OPERATOR WL	0.60
7694 - BIOGAS PLANT SUPV	1.00
7695 - CEC SUPV	1.00
9905 - DEPUTY CITY MGR	0.23
5530 - PUBLIC TRANSPORTATION	64.78
TRANSIT	64.78
1003 - ADMINISTRATIVE TECHNICIAN I	2.00
1004 - ADMINISTRATIVE TECHNICIAN II	1.03
2001 - CUSTODIAN	1.00
2480 - TRANSIT SUPERVISOR	2.00
2485 - TRANSIT MANAGER	1.00
2490 - TRANSIT MAINT TECH 955	3.00
2499 - PARATRANSIT SCHEDULER	1.00
2500 - PARATRANSIT COMPLIANCE CLERK	1.00
2501 - PARATRANSIT VAN DRIVER 955	4.00
2502 - BUS DRIVER 955	38.00
2503 - LEAD BUS DRIVER 955	6.00
2504 - BUS SUPERVISOR	4.00
4801 - PUBLIC INFORMATION SPECIALIST	0.25
5800 - ASST TO THE PW DIR	0.15
5901 - PUBLIC WORKS DIRECTOR	0.10
6204 - FINANCIAL ANALYST	0.20
9905 - DEPUTY CITY MGR	0.05
5540 - REGIONAL AIRPORT	26.05
AIRPORT	26.05
2397 - MAINTENANCE TECHNICIAN I 955	3.00
2398 - MAINTENANCE TECHNICIAN II 955	4.00

Authorized Full Time Equivalent (FTE)

2400 - CREW LEADER AIRPORT	1.00
2550 - AIRPORT OPERATIONS SPECIALIST	10.00
2555 - AIRPORT OPERATION SUPERVISOR	1.00
2560 - ASST TO THE AIRPORT DIRECTOR	1.00
2561 - AIRPORT SHUTTLE DRIVER	3.00
2562 - AIRPORT DIRECTOR	1.00
2563 - DEPUTY AIRPORT DIRECTOR	1.00
2565 - AIRPORT MAINTENANCE SUPERVISOR	1.00
5901 - PUBLIC WORKS DIRECTOR	0.05

5550 - SANITARY SEWER	80.42
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SEWER	80.42
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1004 - ADMINISTRATIVE TECHNICIAN II	0.90
1215 - BILLING AUDITOR	0.15
2003 - CUSTODIAN 955	2.00
2303 - EQUIPMENT OPERATOR 955	11.00
2304 - CREW LEADER 955	2.00
2320 - CLOSED CIRCUIT TV TECH 955	2.00
2324 - INSTRUMENTATION TECH 955	1.00
2419 - UTILITY MAINT MECHANIC I 955	8.00
2420 - UTIL MAINT MECH III 955	1.00
2426 - UTIL MAINT SUPV	1.00
2428 - SEWER & STORMWTR MAINT SUPVR	2.00
2429 - UTIL MAINT MECH II 955	1.00
2430 - SEWER & STORM WATER MNT SUPT	0.90
2587 - COLLECTIONS ASSISTANT 955	2.00
2590 - WASTEWATER OPERATOR II 955	2.00
2591 - SEWER SUPERVISOR	1.00
2601 - WASTEWATER OPERATOR I 955	14.00
2604 - WWTP CHIEF OPERATOR	1.00
2607 - WWTP SUPERINTENDENT	1.00
2614 - WASTEWATER OPS SUPV	1.00
2884 - JET LEAD OP 955	4.00
2885 - WETLANDS LEAD OP 955	1.00
2980 - AST DIR UTIL-RTES & FISCL PLNG	0.15
2984 - ASST DIR SEWER STORM WTR UTIL	0.80
2990 - UTILITIES DIRECTOR	0.20
2998 - COMM AND OUTREACH SUPV	0.20
4501 - RATE ANALYST I	0.30
4502 - RATE ANALYST II	0.30
4801 - PUBLIC INFORMATION SPECIALIST	1.00
4996 - PROJECT COMPLIANCE INSPECT II	0.80
4998 - PROJECT COMPLIANCE INSPECT I	2.00

Authorized Full Time Equivalent (FTE)

4999 - PRETREATMENT INSPECTOR	1.00
5003 - ENGINEERING TECHNICIAN I	2.00
5004 - ENGINEERING TECHNICIAN II	1.00
5040 - LAB TECH 955	2.00
5098 - ENGINEERING SPEC	2.00
5108 - ENGINEERING MGR	0.80
5109 - ENGINEERING SUPV	0.80
5113 - ENGINEER	3.00
5132 - LABORATORY SPECIALIST	1.00
5134 - LABORATORY SUPERVISOR	1.00
9905 - DEPUTY CITY MGR	0.12

5560 - PARKING UTILITY	12.66
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PARKING	12.66
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1004 - ADMINISTRATIVE TECHNICIAN II	1.59
2397 - MAINTENANCE TECHNICIAN I 955	3.00
2398 - MAINTENANCE TECHNICIAN II 955	3.00
3018 - PARKING MAINT TECH I 955	2.00
3020 - PARKING MANAGER	1.00
3024 - PARKING OPERATIONS SUPERVISOR	1.00
4801 - PUBLIC INFORMATION SPECIALIST	0.25
5106 - ASST DIR PW	0.30
5800 - ASST TO THE PW DIR	0.15
5901 - PUBLIC WORKS DIRECTOR	0.12
6204 - FINANCIAL ANALYST	0.20
9905 - DEPUTY CITY MGR	0.05

5570 - SOLID WASTE	120.37
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SOLID WASTE	120.37
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1003 - ADMINISTRATIVE TECHNICIAN I	1.00
1004 - ADMINISTRATIVE TECHNICIAN II	4.00
1007 - ADMINISTRATIVE SUPERVISOR I	1.00
1190 - SCALE HOUSE CASHIER	2.00
1215 - BILLING AUDITOR	0.15
2003 - CUSTODIAN 955	1.00
2207 - LANDFILL SUPT	1.00
2209 - MATERIAL RECOVERY SUPT	1.00
2210 - MATERIAL HANDLER 955	13.00
2213 - REFUSE COLLECTOR I 955	10.00
2214 - REFUSE COLLECTOR II 955	49.00
2216 - SOLID WASTE SUPERVISOR I	10.00
2217 - SOLID WASTE SUPERVISOR II	4.00
2220 - TRAFFIC CONTROL OPERATOR 955	2.00
2222 - CONTAINER MAINT TECH 955	3.00

Authorized Full Time Equivalent (FTE)

2230 - LOGISTICS SPECIALIST	1.00
2303 - EQUIPMENT OPERATOR 955	9.00
2980 - AST DIR UTIL-RTES & FISCL PLNG	0.15
2986 - ASSIST DIR SOLID WASTE UTIL	2.00
2990 - UTILITIES DIRECTOR	0.10
2998 - COMM AND OUTREACH SUPV	0.25
4501 - RATE ANALYST I	0.30
4502 - RATE ANALYST II	0.30
4801 - PUBLIC INFORMATION SPECIALIST	1.00
5114 - BIOREACTOR SPEC	1.00
6108 - WAREHOUSE OPERATOR 955	3.00
9905 - DEPUTY CITY MGR	0.12
5580 - STORMWATER	10.47
STORMWATER	10.47
1004 - ADMINISTRATIVE TECHNICIAN II	0.10
1215 - BILLING AUDITOR	0.06
2303 - EQUIPMENT OPERATOR 955	4.00
2304 - CREW LEADER 955	1.00
2428 - SEWER & STORMWTR MAINT SUPVR	1.00
2430 - SEWER & STORM WATER MNT SUPT	0.10
2582 - STORM WATER MS4 TECHNICIAN	1.00
2884 - JET LEAD OP 955	1.00
2980 - AST DIR UTIL-RTES & FISCL PLNG	0.05
2984 - ASST DIR SEWER STORM WTR UTIL	0.20
2990 - UTILITIES DIRECTOR	0.05
2998 - COMM AND OUTREACH SUPV	0.05
4501 - RATE ANALYST I	0.10
4502 - RATE ANALYST II	0.10
4996 - PROJECT COMPLIANCE INSPECT II	0.20
5098 - ENGINEERING SPEC	1.00
5108 - ENGINEERING MGR	0.20
5109 - ENGINEERING SUPV	0.20
9905 - DEPUTY CITY MGR	0.06
6590 - EMPLOYEE BENEFIT	9.65
EMPLOYEE BENEFIT	9.65
1004 - ADMINISTRATIVE TECHNICIAN II	1.90
1402 - HUMAN RESOURCES TECHNICIAN I	1.50
1403 - HUMAN RESOURCES TECHNICIAN II	0.50
4568 - HR TRAINING AND WELLNESS SUPV	1.00
4570 - HUMAN RESOURCES TRAINING CORD	1.00
4580 - HUMAN RESOURCES WELLNESS CORD	1.00
4582 - HUMAN RESOURCES COMPLIANCE SPC	1.00

Authorized Full Time Equivalent (FTE)

4601 - HUMAN RESOURCES ANALYST	0.90
4604 - HUMAN RESOURCES DIRECTOR	0.25
4606 - ASST DIR HR	0.60
6690 - SELF INSURANCE RESERVE	5.00
SELF INSURANCE RESERVE	5.00
6591 - RISK MANAGEMENT CLAIMS SPEC	1.00
6593 - RISK MANAGEMENT CASE SPEC	1.00
6595 - RISK MGMT SPEC	2.00
6600 - RISK MANAGER	1.00
6720 - FLEET OPERATIONS	37.97
FLEET MAINTENANCE	37.97
1004 - ADMINISTRATIVE TECHNICIAN II	1.28
1007 - ADMINISTRATIVE SUPERVISOR I	0.50
2100 - FLEET OPS SUPT	1.00
2101 - VEHICLE MAINT TECH 955	1.00
2102 - VEHICLE MAINT SPEC 955	1.00
2104 - VEHICLE MAINT SUPV	7.00
2106 - FLEET OPS MGR	1.00
2107 - MECHANIC I 955	11.00
2108 - MECHANIC II 955	10.00
5901 - PUBLIC WORKS DIRECTOR	0.06
6100 - INVENTORY TECHNICIAN 955	4.00
6204 - FINANCIAL ANALYST	0.10
9905 - DEPUTY CITY MGR	0.03
6740 - INFORMATION TECHNOLOGY	48.75
INFORMATION TECHNOLOGY	48.75
2160 - ADDRESSING SPECIALIST	0.75
2175 - GIS ANALYST I	3.00
2176 - GIS ANALYST II	1.00
2185 - GIS SUPERVISOR	2.00
2190 - GIS TECHNICIAN	1.00
6106 - INVENTORY TECHNICIAN	1.00
7900 - APPLICATION DEVELOPER I	1.00
7913 - IT HELPDESK SUPERVISOR	1.00
7915 - CYBERSECURITY ANALYST II	1.00
7917 - NETWORK ENGINEER II	1.00
7918 - NETWORK ENGINEER I	1.00
7919 - CYBERSECURITY ANALYST I	2.00
7920 - COMPUTER SUPP TECH	6.00
7921 - APPLICATION DEVELOPER III	1.00
7922 - APPLICATION DEVELOPER II	7.00
7924 - DATABASE ADMINISTRATOR I	1.00

Authorized Full Time Equivalent (FTE)

7925 - DATABASE ADMINISTRATOR II	1.00
7926 - INFORMATION TECHNOLOGY MANAGER	4.00
7927 - SYSTEMS ADMINISTRATOR II	5.00
7928 - SYSTEMS ADMINISTRATOR I	2.00
7929 - IT INFRASTRUCTURE SUPERVISOR	1.00
7931 - TECHNICAL TRAINER	1.00
7935 - SYSTEMS ADMINISTRATOR III	1.00
7946 - PHYSICAL SEC NWK TCH	1.00
7950 - INFO TECH DIRECTOR	1.00
7960 - ASST DIR INFO TECH	1.00
6750 - PUBLIC COMMUNICATIONS	26.00
PUBLIC COMMUNICATIONS	26.00
1211 - CUST SRV REP I	1.00
1213 - CUST SRV REP II	6.00
1385 - CUST SRV SUPV	1.00
4799 - COMMUNICATIONS & CREATIVE SERVICES MANAGER	1.00
4801 - PUBLIC INFORMATION SPECIALIST	1.00
4803 - GRAPHIC ARTIST	3.00
9600 - COMMUNICATIONS DIRECTOR	1.00
9631 - NEIGHBORHOOD ENGAGEMENT COORDINATOR	1.00
9640 - COMMUNICATIONS SUPERVISOR	1.00
9900 - CONTACT CENTER & ENGAGEMENT MANAGER	1.00
9924 - CREATIVE SERVICES & MARKETING SUPERVISOR	1.00
9924 - MEDIA & CREATIVE SERVICES SUPV	1.00
9932 - VIDEO PRODUCER	2.00
9933 - AUDIO VISUAL TECH	1.00
9934 - VIDEO ENG SPEC	1.00
9942 - DIGITAL COMM COORDINATOR	1.00
9944 - WEB EDITOR	1.00
9954 - ENGAGEMENT COORDINATOR	1.00
6760 - UTILITY CUSTOMER SERVICE	24.00
UTILITY CUSTOMER SERVICE	24.00
1214 - UTIL CUSTOMER SERVICE SUPV	3.00
1216 - UTIL CUSTOMER SERVICE SPEC I	10.00
1218 - UTIL CUSTOMER SERVICE SPEC II	6.00
1219 - UTIL CUSTOMER SRV SPEC III	3.00
1220 - UTIL CUSTOMER SERVICE MGR	1.00
TBD - COLLECTIONS SPECIALIST	1.00
Grand Total	1686.50