Boone County and City of Columbia Housing Study
Implementation Matrix for Recommendations
Short-Term (0-2 years), Mid-Term (3-6 years), and Long-Term (more than 6 years)

Housing Study Recommendation and Implementation Summary

Development Recommendations		
Recommendation	**Responsible Stakeholders**	**Implementation Timeframe**
Create predicable and streamlined review processes	Boone County and all municipalities (planning and permitting departments)	Mid-term
Create a local housing trust fund	City of Columbia and Boone County	Short-term
Develop a linkage fee policy	City of Columbia and Boone County	Short-term
Establish an inclusionary zoning policy	City of Columbia and Boone County	Mid-term
Other zoning code and plan revisions	Boone County and all municipalities (planning departments)	Long-term
Tax increment financing to facilitate infill development	City of Columbia	Mid-term
Include universal design and accessibility features in new homes	Builders	Mid-term
Prioritize and incentivize this study's development targets	Builders; Boone County and all municipalities	Short-term
Apply for PRO Housing Grant in Round 3	Boone County or City of Columbia	Short-term
Preservation Recommendations		
Recommendation	**Responsible Stakeholders**	**Implementation Timeframe**
Create a housing preservation inventory	Boone County Resource Management; City of Columbia Housing and Neighborhood Services; Columbia Housing Authority (CHA)	Short-term
Code enforcement prioritizes keeping housing well-maintained	Boone County Resource Management; City of Columbia Housing and Neighborhood Services	Short-term
Replicate the Home Rehab & Energy Efficiency Program	City of Columbia Housing and Neighborhood Services; Boone County and all municipalities	Mid-term
Participate in the MHDC HeRO Program	Central Missouri Community Action (CMCA)	Short-term
Empowerment Recommendations		
Recommendation	**Responsible Stakeholders**	**Implementation Timeframe**
Establish rent-to-own programs	Housing developers; Mortgage lenders	Long-term
Expand homeowner education and financial literacy classes	Not-for-profit organizations; Employers	Short-term
Invest in skilled labor training	Columbia Area Career Center; Columbia Regional Economic Development, Inc. (REDI); Columbia Chamber of Commerce; Employers	Short-term
Utilize existing resources effectively	Not-for-profit organizations; Boone County and all municipalities	Mid-term
Improve and consolidate the transit system	Go CoMo Transit	Mid-term
Include transportation costs in manual underwriting	Mortgage lenders; a new EEM Expansion Task Force	Long-term
Sustainability Recommendations		
Recommendation	**Responsible Stakeholders**	**Implementation Timeframe**
Expand the use of energy efficient mortgages	Mortgage lenders; a new EEM Expansion Task Force	Mid-term
Build more energy efficient homes	Builders	Mid-term
Create a land bank and bolster the land trust	City of Columbia; City of Centralia; CCLT; CHA	Short-term
Cost-benefit analysis for regulations impacting housing	Boone County and all municipalities	Short-term
Leverage public-private partnerships	Boone County and all municipalities; CHA; and partners	Short-term

Source: Amarach Planning Services, 2024