Desired Outcome: The Columbia Community Land Trust will develop a mode of operation that allows it to maintain and expand its portfolio of affordable homes in times when state and federal funding may become less available.

## 2025-2026 Goals

- 1. Include in monthly meetings brief informational presentations to ensure that Board members have a shared understanding of the CCLT's history, mission, methods, possibilities, and accomplishments.
- 2. In conjunction with these sessions, develop a CCLT Board Member Training Manual.
- 3. Host events that give Columbia citizens a clearer understanding of CCLT's mission, methods, and accomplishments.
- 4. Establish a Friends of the Community Land Trust support group to facilitate communications with potential donors and encourage donations.
- 5. Improve the online presence of the CCLT and keep the information presented up to date.
- 6. Develop a plan for working with neighborhood groups to identify, acquire, and (when practicable) rehabilitate dilapidated and abandoned properties.
- 7. Review and revise the CCLT Buyer Selection Policy to ensure that it is clearly written and suited to Columbia's particular needs, and that it gives potential donors a clear and compelling picture of who will benefit from their donations and how.
- 8. As part of that review, study the demographics of present CCLT owners so that we can clearly understand what demographic groups are benefitting from CCLT activities.
- 9. Work closely with city staff and the city council to ensure that the CCLT can be a capable and efficient partner in the development of properties that the City may place in its proposed land bank.
- 10. To that end, and until the CCLT is in a position to hire an independent director and staff, partner with more experienced development organizations, like the Columbia Housing Authority (CHA) that can offer administrative support.